Huachung
Admin.
Board of Trustees (Known as
Board of Founders) 1943-1947

Adopted June 25, 1931
Amended Oct. 22, 1943

CONSTITUTION OF THE BOARD OF TRUSTEES KNOWN AS THE BOARD OF FOUNDERS OF HUA CHUNG COLLEGE, WUCHANG, CHINA

I. Preamble

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America, the Board of Foreign Missions of the Reformed Church in the United States, the Wesleyan Methodist Missionary Society of London, the London Missionary Society of London, and the Yale Foreign Missionary Society of New Haven, having agreed to affiliate at one center the work of higher learning, at least of senior college grade, maintained by them in Wuchang, Hankow, Yochow and Changsha, hereby join in setting forth the following constitution which outlines the basis of their affiliation in a Board of Trustees for the Hua Chung College, this board to be known as the Board of Founders.

II. Purpose of Hua Chung College

The purpose of the Hua Chung College shall be: to provide a college education of high standard, for the youth of China with a view to developing character and intellectual capacity in its students, in order that they may become loyal and useful citizens of China, and may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines; and to promote the general purposes had in mind by each of the several missionary societies named in Article I hereof in establishing its educational work in China.

III. Title to and Control of Property

1. The Board of Founders shall hold, either in the name of one or more of the members of the said Board, or as a corporate body, if incorporated, on behalf of the Hua Chung College, all deeds of trust, endowments and other properties of the college not otherwise provided for.

2. Each of the affiliating bodies shall retain title to and legal control of whatever land, buildings or equipment it may place at the service of the affiliated institution.

IV. Membership of the Board of Founders

1. The first Board of Founders shall consist of fifteen to eighteen (15-18) members, of whom seven (7) shall be appointed by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America; three (3) by the Yale-in-China Association; two (2) by the English Methodist Missionary Society; two (2) by the Evangelical and Reformed Church in the United States; one (1) by the London Missionary Society. The Board may elect one to three (1-3) members-at-large.

2. After a preliminary two-year period the basis of representation shall be determined by mutual agreement, in accordance with the number of faculty members, the amount of property, and the annual contribution by each affiliating body to the budget of the Hua Chung College.

V. Tenure of Office

Members of the Board of Founders, representing each affiliating body shall be appointed by such body. The membership of the Board of Founders, when completed, shall be divided into three groups, equal in number; the members of Group One shall hold office for one year; the members of Group Two shall hold office for two years; the members of Group Three shall hold office for three years. All subsequent appointments shall be for periods of three years each, save in the case of the filling of a vacancy when the appointment shall be for the remainder of the unexpired term. Members-at-large shall be elected to serve for one year.

The terms of office of the first members of the Board of Founders shall be considered as beginning on the first day of July, 1931 - whether the affiliating bodies shall have made their appointments before or after that date.

VI. Duties of Board of Founders

It shall be the duty of the Board of Founders to take action upon the following matters:

1. Approval of nominations submitted by the Board of Directors for President, Vice-President, Secretary and Treasurer of Hua Chung College; such officers to be elected by the Directors from nominees who shall have been approved by the Board of Founders.

2. Final action upon the annual budget of the college as submitted by the Board of Directors.

3. Final action upon plans for maintenance and development of the College, involving any financial obligations on the part of the Board of Founders, whether such plans originate with the Directors or with the Board of Founders.

4. Final action upon anything affecting the Christian character of the Hua Chung College.

5. Final action upon all proposed changes in the Constitution of the Board of Directors, as well as exclusive action in regard to proposed changes in the Constitution of the Board of Founders.

6. Final action in the appointment of members of the faculty of Hua Chung College on appointments for two or more years.

7. The Board of Founders shall also review the detailed report received annually from the Board of Directors and the report made by the President of the College, taking such action upon them as circumstances may require.

VII. Meetings

The Board of Founders shall meet at least twice a year, to act on reports and recommendations of the Board of Directors and to transact such other business as may be necessary. Special meetings may be called upon the request of five members of the Board of Founders, or upon the request of any one of the affiliating bodies.

VIII. Executive Committee

The Board of Founders may elect an Executive Committee, with representation of the affiliating bodies on approximately the same proportionate basis as in the Board of Founders, and with such power as the Board of Founders may determine.

IX. By-Laws

The Board of Founders may adopt By-Laws for its government in discharging the functions committed to it by this Constitution, and not inconsistent therewith.

X. Approval of Acts.

All of the Acts of the Board of Founders passed at a duly called meeting by a majority of the total number of Founders, shall be duly transmitted by the Secretary, promptly after the meeting, to each of the cooperating societies.

XI. Other Societies

Bodies other than those named in the foregoing preamble may join in the work of Hua Chung College by unanimous vote of the organizations sharing in the maintenance thereof at the time the vote is taken.

XII. Withdrawal

Although this agreement is entered into, and this Constitution is adopted, with the expectation that the affiliation herein provided for will continue, yet any affiliating body may withdraw from Hua Chung College upon giving to the Board of Founders one year's formal notice of its intention so to do. Upon withdrawal, the withdrawing body shall receive such just and proper compensation for any land, buildings and equipment it may transfer to the Board of Founders as may be mutually agreed upon between the withdrawing body and the remaining affiliating bodies. In case of disagreement with regard to such compensation, the question shall be referred to three referees, one chosen by the body withdrawing, one by the Board of Founders or Trustees of the College and one by these two. A decision by a majority of these referees shall be final.

XIII. The Board of Directors

(a) There shall be a Board of Directors of Hua Chung College with headquarters in the City where the College is located which shall consist of twenty-one members, together with the President and Treasurer of the College without vote.

(b) All Directors shall be residents of China, sympathetic with Christian education, and two-thirds of the voting members shall be of Chinese nationality. At least two-thirds of the Chinese Directors shall be members in good standing of some Christian Communion.

(c) Fifteen Directors shall be appointed by the Board of Founders upon nominations by the several affiliating bodies, after consultation with their respective representatives in China, and shall be apportioned among the affiliating bodies in the same proportion as obtains in the membership of the Board of Founders.

(d) Three Directors shall be chosen at large by the Board of Founders on nominations by the Board of Directors.

(e) Three Directors shall be chosen by the graduate alumni of university grade of the original affiliating colleges, together with the graduate alumni of Hua Chung College; such choices to be made according to procedure prescribed by the Board of Directors.

(f) The terms of all members of the first Board of Directors shall be considered as beginning on the first day of July, 1931 - whether the appointments are actually made before or after that date.

(g) The three classes of Directors provided for in paragraphs (c), (d), and (e) hereof, shall, when first appointed, be each divided by the Board of Founders into three equal groups to hold office respectively for one, two and three years from July 1, 1931; subsequent appointments to the Board of Directors shall be for three years each, save that in the case of the filling of a vacancy the appointment shall be for the remainder of the unexpired term.

(h) When the Board of Directors transmits to the Board of Founders nominations for members at large of the Board of Directors in the class provided for in paragraph (d) hereof, and reports the choice of Alumni Directors in the class provided for in paragraph (e) hereof, they shall send such information concerning each such nominee and alumnus as will enable the Board of Founders to determine whether the provisions of paragraph (b) hereof, as to qualifications of Directors, are complied with.

XIV. Agreement between Founders and Directors: Constitution of Directors: By-Laws.

There shall be an agreement between the Board of Founders or Trustees and the Board of Directors, defining the duties of the Board of Directors and the mutual relations between the Founders and Directors; a Constitution shall be adopted by the Board of Founders for the Board of Directors, which latter Board shall adopt by-laws for themselves and for Hua Chung College - copy of which by-laws, or any changes made therein from time to time, shall be promptly sent to the Board of Founders.

Copies of the Constitution of the Board of Directors and of the by-laws adopted for Hua Chung College are to be filed with the proper Chinese authorities if and when Hua Chung College applies for registration.

XV. Amendments

This Constitution of the Board of Founders or Trustees, and the Constitution of the Board of Directors may be amended at any time by two-thirds vote of the Board of Founders or Trustees: Provided that before any such amendment is voted upon, thirty days notice thereof in writing shall have been given to each member of the Board; and provided that in cases of proposed amendments to the Constitution of the Board of Directors, reasonable notice of the proposed amendments shall have been given to the Board of Directors, and an opportunity given them to submit their views on the proposed amendments, which views shall be considered by the Board of Founders in passing upon the proposed amendments.

* * *

CONSTITUTION OF THE BOARD OF TRUSTEES, KNOWN AS THE BOARD OF FOUNDERS, OF HUA CHUNG COLLEGE WUCHANG, CHINA.

I. Preamble

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America, the Board of Foreign Missions of the Reformed Church in the United States, the Wesleyan Methodist Missionary Society of London, the London Missionary Society of London and the Yale Foreign Missionary Society of New Haven, having agreed to affiliate at one center the work of higher learning, at least of senior college grade, maintained by them in Wuchang, Hankow, Yochow and Changsha, hereby join in setting forth the following constitution which outlines the basis of their affiliation in a Board of Trustees for the Hua Chung College, this board to be known as the Board of Founders.

II. Purpose of Hua Chung College

The purpose of the Hua Chung College shall be: to provide a college education of high standard, for the youth of China with a view to developing character and intellectual capacity in its students , in order that they may become loyal and useful citizens of China, and may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines; and to promote the general purposes had in mind by each of the several missionary societies named in Article I hereof in establishing its educational work in China.

III. Title to and Control of Property

1. The Board of Founders shall hold, either in the name of one or more of the members of the said Board, or as a corporate body, if incorporated, on behalf of the Hua Chung College, all deeds of trust, endowments and other properties of the college not otherwise provided for.

2. Each of the affiliating bodies shall retain title to and legal control of whatever land, buildings or equipment it may place at the service of the affiliated institution.

IV. Membership of the Board of Founders

1. The first Board of Founders shall consist of fifteen (15) members, of whom seven (7) shall be appointed by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America; three (3) by the Yale Foreign Missionary Society; two (2) by the Wesleyan Methodist Missionary Society; two (2) by the Reformed Church in the United States; one (1) by the London Missionary Society.

2. After a preliminary two-year period the basis of representation shall be determined by mutual agreement, in accordance with

the number of faculty members, the amount of property, and the annual contribution by each affiliating body to the budget of the Hua Chung College.

V. Tenure of Office

Members of the Board of Founders, representing each affiliating body shall be appointed by such body. The membership of the Board of Founders, when completed, shall be divided into three groups, equal in number; the members of Group One shall hold office for one year; the members of Group Two shall hold office for two years; the members of Group Three shall hold office for three years each, save in the case of the filling of a vacancy, when the appointment shall be for the remainder of the unexpired term.

The terms of office of the first members of the Board of Founders shall be considered as beginning on the first day of July, 1931 - whether the affiliating bodies shall have made their appointments before or after that date.

VI. Duties of Board of Founders

It shall be the duty of the Board of Founders to take action upon the following matters:

1.- Approval of nominations submitted by the Board of Directors for President, Vice President, Secretary and Treasurer of Hua Chung College; such officers to be elected by the Directors from nominees who shall have been approved by the Board of Founders.

2 - Final action upon the annual budget of the college as submitted by the Board of Directors.

3 - Final action upon plans for maintenance and development of the College, involving any financial obligations on the part of the Board of Founders, whether such plans originate with the Directors or with the Board of Founders.

4 - Final action upon anything affecting the Christian character of the Hua Chung College.

5 - Final action upon all proposed changes in the Constitution of the Board of Directors, as well as exclusive action in regard to proposed changes in the Constitution of the Board of Founders.

6 - Final action in the appointment of members of the faculty of Hua Chung College on appointments for two or more years.

7 - The Board of Founders shall also review the detailed report received annually from the Board of Directors and the report made by the President of the College, taking such action upon them as circumstances may require.

VII. Meetings

The Board of Founders shall meet at least twice a year, to act on reports and recommendations of the Board of Directors and to transact such other business as may be necessary. Special meetings may be called upon the request of five members of the Board of Founders, or upon the request of any one of the affiliating bodies.

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The Board of Founders may elect an Executive Committee, with representation of the affiliating bodies on approximately the same proportionate basis as in the Board of Founders, and with such power as the Board of Founders may determine.

IX. By-Laws

The Board of Founders may adopt By-laws for its government in discharging the functions committed to it by this Constitution, and not inconsistent therewith.

X. Approval of Acts.

All of the Acts of the Board of Founders passed at a duly called meeting by a majority of the total number of Founders, shall be duly transmitted by the Secretary, promptly after the meeting, to each of the cooperating Societies.

XI. Other Societies

Bodies other than those named in the foregoing preamble may join in the work of Hua Chung College by unanimous vote of the organizations sharing in the maintenance thereof at the time the vote is taken.

XII. Withdrawal

Although this agreement is entered into, and this Constitution is adopted, with the expectation that the affiliation herein provided for will continue, yet any affiliating body may withdraw from Hua Chung College upon giving to the Board of Founders one year's formal notice of its intention so to do. Upon withdrawal, the withdrawing body shall receive such just and proper compensation for any land, buildings and equipment it may transfer to the Board of Founders as may be mutually agreed upon between the withdrawing body and the remaining affiliating bodies. In case of disagreement with regard to such compensation, the question shall be referred to three referees, one chosen by the body withdrawing, one by the Board of Founders or Trustees of the College and one by these two. A decision by a majority of these referees shall be final.

XIII. The Board of Directors

(a) There shall be a Board of Directors of Hua Chung College with headquarters in the City where the College is located which shall consist of twenty-one members, together with the President and Treasurer of the College without vote.

(b) All Directors shall be residents of China, sympathetic with Christian education, and two-thirds of the voting members shall be of Chinese Nationality. At least two-thirds of the Chinese Directors shall be members in good standing of some Christian Communion.

(c) Fifteen Directors shall be appointed by the Board of Founders upon nominations by the several affiliating bodies, after consultation with their respective representatives in China, and shall be apportioned among the affiliating bodies in the same proportion as obtains in the membership of the Board of Founders.

(d) Three Directors shall be chosen at large by the Board of Founders on nominations by the Board of Directors.

(e) Three Directors shall be chosen by the graduate alumni of university grade of the original affiliating colleges, together with the graduate alumni of Hua Chung College; such choices to be made according to procedure prescribed by the Board of Directors.

(f) The terms of all members of the first Board of Directors shall be considered as beginning on the first day of July, 1931 - whether the appointments are actually made before or after that date.

(g) The three classes of directors provided for in paragraphs (c), (d) and (e) hereof, shall, when first appointed be each divided by the Board of Founders into three equal groups to hold office respectively for one, two and three years from July 1st, 1931; subsequent appointments to the Board of Directors shall be for three years each, save that in the case of the filling of a vacancy the appointment shall be for the remainder of the unexpired term.

(h) When the Board of Directors transmits to the Board of Founders nominations for members at large of the Board of Directors in the class provided for in paragraph (d) hereof, and reports the choice of Alumni Directors in the class provided for in paragraph (e) hereof, they shall send such information concerning each such nominee and alumnus as will enable the Board of Founders to determine whether the provisions or paragraph (b) hereof, as to qualifications of Directors, are complied with.

XIV. Agreement between Founders and Directors: Constitution of Directors: By-laws

There shall be an agreement between the Board of Founders or Trustees and the Board of Directors, defining the duties of the Board of Directors and the mutual relations between the Founders and Directors; a Constitution shall be adopted by the Board of Founders for the Board of Directors, which latter Board shall adopt by-laws for themselves and for Hua Chung College - copy of which by-laws or any changes made therein from time to time, shall be promptly sent to the Board of Founders.

Copies of the Constitution of the Board of Directors and of the by-laws adopted for Hua Chung College are to be filed with the proper Chinese authorities if and when Hua Chung College applies for registration.

XV. Amendments

This Constitution of the Board of Founders or Trustees, and the Constitution of the Board of Directors may be amended at any time by two-thirds vote of the Board of Founders or Trustees: Provided that before any such amendment is voted upon, thirty days notice thereof in writing shall have been given to each member of the Board; and provided that in cases of proposed amendments to the Constitution of the Board of Directors, reasonable notice of the proposed amendments shall have been given to the Board of Directors, and an opportunity given them to submit their views on the proposed amendments, which views shall be considered by the Board of Founders in passing upon the proposed amendments.

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BY-LAWS
of the
Board of Trustees Known as the
Board of Founders of
HUA CHUNG COLLEGE
(CENTRAL CHINA COLLEGE)
Wuchang, China.

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(1)

Officers

(a) The officers of the Board of Trustees of Hua Chung College (Central China College) shall consist of a President, a Vice-President, a Secretary and a Treasurer, who shall severally perform the duties imposed upon them by the Constitution of this Board and by these By-Laws, as well as the other duties usually incident to their respective offices. Not more than two of the officers shall be members of the same affiliated body.

(b) The officers shall be elected annually at the February meeting of the Board and shall hold office for a period of one year from the adjournment of such February meeting, and until their successors shall have been elected and assumed the duties of their offices, respectively. The temporary officers elected at the organization meeting of the Board held on June 25, 1931, shall hold office until the adjournment of the regular meeting in February, 1932.

(c) The Board may from time to time appoint such assistants to the Secretary and/or Treasurer as may be deemed expedient.

(d) A vacancy arising in any office may be filled by the Executive Committee, such officer to serve until the next meeting of the Board, when the Board shall elect some one to fill such vacancy for the remainder of the term.

(2)

Members

The terms of office of the members of this Board who at the organization meeting were assigned to the First or One Year Class will expire on September 30, 1932, the terms of those who were assigned to the Second or Two Year Class will expire on September 30, 1933, and the term of those who were assigned to the Third or Three Year Class will expire on September 30, 1934. As soon as practicable after each February meeting of the Board, the Secretary shall notify each affiliated body of the names of the members of this Board representing such body whose terms will expire on the ensuing 30th day of September and request that he be promptly notified of the appointment of the respective successors to such members for the three year term beginning on the ensuing first day of October.

The Secretary shall transmit the names of such appointees to the President for his information and shall report same to the next meeting of the Board for formal record.

In case a vacancy occurs in the membership of the Board, the affiliated body which appointed the member whose place has become vacant, shall be notified to appoint a successor for the remainder of the unexpired term.

(3)

Meetings

Regular meetings of the Board shall be held twice a year, that is, on:

(1) The Thursday immediately following the second Wednesday in February;

(2) The Thursday immediately following the second Wednesday in October;

unless otherwise determined by action of the Board or of its Executive Committee.

Such meetings shall be held in the City of New York at an hour and place to be designated by the President or the Executive Committee, unless otherwise determined by resolution of the Board itself. Such a meeting may be held in a place other than the City of New York when so directed by resolution of the Board. Special meetings of the Board may be called at any time by the President with the advice and consent of the Executive Committee, and such meeting shall be called by the President upon the written request of five members of the Board or upon the request of any one of the affiliated bodies. At least fourteen days written notice of any special meeting shall be given to each member of the Board (which notice shall be deemed to have been sufficiently given if deposited in the United States mail postage paid and addressed to each member, respectively, at his last known post office address) - and such notice shall contain a statement of the special business to come before such meeting and shall state at whose request such special meeting is called - Provided that such notice may be waived in writing by any member of the Board, such waiver to be made a part of the minutes of the meeting. Special meetings of the Board shall be held in the City of New York unless those asking for the meeting request some other place of meeting and such request is approved by the Executive Committee.

(4)

Quorum

A quorum of this Board shall consist of representatives from a majority of the affiliated bodies, provided that the number of individuals present be not less than seven.

(5)

Executive Committee

There shall be an Executive Committee which shall consist of the officers and of three additional members to be elected by the Board at its February meeting and to hold office until the adjournment of the next ensuing February meeting. Such additional members shall be so chosen as to carry out so far as practicable the principle of proportionate representation as laid down in Article VIII of the Constitution of the Board. The Executive Committee shall have authority to approve calls for special meetings of the Board, and to fix the place of meetings of the Board - subject to the provisions of By-Laws in Section #3 hereof. The Executive Committee shall act for the Board between meetings. The Executive Committee shall perform such other duties as may be required by these By-Laws and such as may be from time to time placed upon it by the Board.

Four members of the Executive Committee shall constitute a quorum provided these members represent at least three of the constituent bodies.

The Executive Committee shall meet at the call of the President, or at such times and places as it may determine.

At each meeting of the Board the Executive Committee shall report its actions since the last meeting.

The Executive Committee shall have power to fill vacancies in its own membership and in any office of the Board - until the next meeting of the Board.

(6)

Other Committees

The Board, or the President when directed by the Board, shall have authority to appoint from time to time special committees to perform such duties as may be committed to them by the Board.

(7)

Miscellaneous Provisions

(1) Until otherwise ordered by the Board each affiliated body shall forward to its representatives in China its financial contributions for the support of Hua Chung College (Central China College).

(2) Any member of the Board shall be at liberty to invite to any meeting any person, who in his judgment, is especially qualified to assist in discussing, or to give information concerning, any question or business to come before the Board.

(3) The Board shall from time to time prescribe the conditions under which funds belonging to the Board may be disbursed, the method of approving of accounts, and of signing of checks, and the officers, if any, in addition to the Treasurer, who shall sign or countersign checks.

(4) The fiscal year of the Board shall run from September 1 to August 31.

(8)

Order of Business at Meetings

(1) Call to order and Prayer.
(2) Roll Call.
(3) Reading of Minutes.
(4) Report of President.
(5) Report of Treasurer.
(6) Report of Executive Committee.
(7) Report of Special Committees.
(8) Receipt of, and action upon, reports and recommendations of the Board of Directors of Hua Chung College (Central China College) and all other matters set forth in Article VI of the Constitution of the Board of Founders.
(9) Unfinished Business.
(10) New and Miscellaneous Business.

(9)

Amendments

These By-Laws may be amended at any regular or special meeting of the

Board - provided that in case of a special meeting the call for the meeting shall have stated the amendment to be proposed.

The affirmative votes of a majority of the members present, provided that such affirmative votes represent a majority of the affiliated bodies, shall be required to adopt an amendment to these By-Laws.

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AGREEMENT BETWEEN THE BOARD OF TRUSTEES KNOWN AS THE BOARD OF FOUNDERS AND THE BOARD OF DIRECTORS OF HUA CHUNG COLLEGE, WUCHANG, CHINA.

I - Preamble.

The Board of Trustees known as the Board of Founders and the Board of Directors of Hua Chung College enter upon the following agreement in order to define more completely their respective fields of action and in order to have on record their mutual understanding of the task jointly undertaken by the two Boards.

II - The Board of Founders Agrees:

1 - As to Purpose:

The Purpose of Hua Chung College shall be to provide a college education of high standard for the youth of China, with a view to developing character and intellectual capacity in its students, in order that they may become loyal and useful citizens of China, and may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines; and to promote the general purposes had in mind by each of the several Missionary Societies affiliating in the conduct of Hua Chung College, in establishing its educational work in China.

2 - As to title and control of property:

a - The Board of Founders shall hold, either in the name of one or more of the members of the said Board, or as a corporate body, if incorporated, on behalf of the Hua Chung College all deeds of trust, endowments and other properties of the college not otherwise provided for.

b - Each of the affiliating bodies shall retain title to and legal control of whatever land, buildings or equipment it may place at the service of the affiliated institution.

3 - As to Withdrawal:

Although entering this agreement with the expectation that the affiliation will continue, any affiliating body may withdraw from Hua Chung College upon giving one year's formal notice of its intention so to do. Upon withdrawal it shall receive such just and proper compensation for any land, buildings or equipment it may transfer to the Board of Trustees as may be mutually agreed upon between the withdrawing body and the remaining affiliating bodies. In case of disagreement with regard to compensation the question shall be referred to three referees, one chosen by the body withdrawing, one by the Board of Trustees of the college and one by these two. The majority decision of these shall be final.

4 - As to Certain Duties:

That the Board of Founders will assume final responsibility for the following:

(a) Approval of the nominations of persons to be elected President, Vice-President, Secretary and Treasurer of the college, to be elected, after approval by the Board of Founders, by the Board of Directors.

(b) Approval of the annual budget for the college.

(c) Approval of the plans for the maintenance and development of Hua Chung College involving any financial obligations on the part of the Founders.

(d) Approval of anything affecting the Christian character of Hua Chung College.

(e) Approval of all proposed changes in the several Constitutions, viz. the Constitution of the Board of Founders, the Constitution of the Board of Directors.

(f) Approval of the appointments of members of the faculty of Hua Chung College on appointments for two or more years.

III - The Board of Directors Agrees:

1 - As to Purpose:

The purpose of Hua Chung College shall be to provide a college education of high standard for the youth of China, with a view to developing character and intellectual capacity in its students, in order that they may become loyal and useful citizens of China, and may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines; and to promote the general purposes had in mind by each of the several Missionary Societies, affiliating in the conduct of Hua Chung College, in establishing its educational work in China.

2 - As to Membership:

That all directors shall be residents of China, sympathetic with Christian education. At least two-thirds of the directors shall be of Chinese Nationality. Of the Chinese directors, at least two-thirds shall be members in good standing of some Christian Communion.

3 - As to the Officers of Hua Chung College:

That the Board of Directors shall from time to time nominate to the Board of Founders, a candidate or candidates for President, Vice-president, Secretary and Treasurer, respectively, of the Hua Chung College and elect such officers from nominees who shall have been approved by the Board of Founders. In case any person so nominated shall fail in this approval, the Board of Directors shall make further nominations and the same procedure shall be followed until an election has been accomplished.

The Board of Directors shall, with the expressed approval of the Board of Founders, appoint members of the Faculty of Hua Chung College, provided, that the names of such appointees whose appointments are for less than two years need not be submitted to the Board of Founders for approval.

4 - As To Withdrawals:

Although entering this agreement with the expectation that the affiliation will continue, any affiliating body may withdraw from Hua Chung College upon giving one year's formal notice of its intention so to do. Upon withdrawal it shall receive such just and proper compensation for any land, buildings or equipment it may transfer to the Board of Founders as may be mutually agreed upon between the withdrawing body and the remaining affiliating bodies. In case of disagreement with regard to compensation the question shall be referred to three referees, one chosen by the body withdrawing, one by the Board of Trustees of the College and one by these two. The majority decision of these shall be final.

5 - As to Relationship with Appointing Bodies.

That the members of the college staff and faculty, supported by the cooperating units as members of their respective missions or churches, shall be in the same relation to the Bishop of the Dioceses or other corresponding authority of the area, and to the several Missionary Societies, as other members of the mission concerned.

6 - As to Amendments:

That the Board of Directors is controlled by the Constitution of the Board of Founders or Trustees, as it now is or as it may hereafter be amended, as well as by this agreement and by the Constitution of the Directors, which latter Constitution may be amended by two-thirds vote of the Board of Founders after reasonable notice has been given to the Directors of the proposed amendments and an opportunity given them to express their views thereupon, which views shall be considered by the Board of Founders in passing upon the proposed amendments.

7 - As to By-laws:

The Board of Directors is to adopt By-laws for their own governance and for the governance of Hua Chung College. Copies of such By-laws and of any amendment thereto shall be sent to the Board of Founders immediately upon their adoption.

8 - As to Alumni Directors and Directors at Large:

The Board of Directors shall prescribe the procedure whereby the Alumni Directors are chosen, and shall report to the Board of Founders the names of the Directors so chosen; and shall transmit to the Board of Founders, by the first day of May of each year, nominations for Directors at large to be appointed in conformity with the provisions of Articles III and IV of the Constitution of the Board of Directors; and in so doing shall give such information concerning each nominee and alumnus as will enable the Board of Founders to determine whether the qualifications prescribed for members of the Board of Directors are being met.

[1]

HUA CHUNG COLLEGE
Temporarily at Hsichow, Yunnan, China

Minutes of the Annual Meeting of the Board of Trustees,
known as the Board of Founders
281 Fourth Avenue, New York, February 11, 1943

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society:

+Rev. James T. Addison
*Miss Mary Johnston
+Rev. Arthur M. Sherman, President E 7
*Rev. John K. Shryock
*Mrs. Harper Sibley
+*Rt. Rev. H. St. George Tucker
*Dr. John W. Wood, Secretary

Representing the Yale-in-China Association:

*Dean William C. DeVane, Vice President
+*Dr. Edward H. Hume E
+*Mr. Oliver S. Lyford, Treasurer 4
Professor Harry R. Rudin, (Alternate)
*Mr. Robert Ashton Smith, Associate Secretary
Ex-Officio

Representing the Board of Foreign Missions of the Reformed Church in the United States:

+*Rev. A. V. Casselman E 2
Rev. Gerard H. Gebhardt

Representing the Methodist Missionary Society of London:

Rev. Harold B. Rattenbury
Dr. F. T. Cartwright, (Alternate) 4
Miss Hilda Porter
+Dr. J. C. Vaughan, (Alternate) E

Representing the London Missionary Society:

Rev. T. Cocker Brown 2
+*Dr. A. L. Warnshuis, (Alternate) E
19 including alternates

*indicates those present

Visitors present:

Mr. and Mrs. E. P. Miller
Dr. Edwin C. Lobenstine

7
3
2
2
1
15 members

The meeting was called to order at 2:40 p.m. by Dean DeVane, Vice President of the board.

Prayer was offered by Dr. Casselman.

The Secretary called the roll and recorded the names of those who were present.

The Chairman reported that the regular minutes of the meeting of the board of October, 1942 had been circulated. There being no corrections or additions, it was on motion

APPROVAL OF MINUTES

VOTED 297 that the minutew of the Hua Chung Board meeting of October 15, 1942 be approved as circulated.

The Secretary reported that the president of the Board, Dr. Sherman, had left with him a written statement as his report to the board. It was suggested that this statement should be incorporated in the minutes of this meeting, whereupon it was, on motion,

VOTED that the president's statement should be incorporated in the official minutes
298 of this meeting.

President Sherman's Statement February 5, 1943.

I regret very much that I am not able to be present at the annual meeting on February 11th. My duties call me to a series of conferences in the far west during February.

I am particularly sorry to miss the statements of the members of our faculty, Mr. and Mrs. Miller.

President Wei's annual report for 1941-42 has come to us since our meeting in October and has given us a splendid picture of the work done in the various departments. I would like to call attention to two or three things in this report for encouragement and possible action.

The place of Hua Chung in the educational system of China
The pressing problems of the College, with particular reference to enrollment, standards and the matter of a library.

First, Enrollment. Dr. Wei quotes the report of Dr. Hsiao as follows: "On the other hand, there is an increasing need for more Science teachers. We have every year numerous requests for science teachers from our affiliated middle schools alone, and we are unable to meet this demand. A closer cooperation between the College and the affiliated middle schools is called for in order to make proper adjustments to the situation." Dean Hsiao says, "This College is ready to give the best training at its disposal to the students supplied by the affiliated middle schools and send them back to their mother schools as teachers. But no college worthy of the name of an institution of learning will advertise itself or apply high-pressure salesmanship in order to secure students. It seems to us that the logical persons to bring about this closer cooperation are the Boards of Missions interested in and supporting both this college and some of the middle schools. It is up to them to point out to the administration of these middle schools that it is to the latter's best interest to send their graduates to Hua Chung, and this College will do its best to train them and send them back."

In connection with this subject I would like to draw attention again to Vote 288 taken a year ago to this effect. After Dr. Taylor's statement it was voted, you may recall, that "we refer this entire matter to the executive committee of Hua Chung College to be considered by it and reported on at a later date to the full board, which might act at a special meeting." No action was taken on this vote as it seemed practically impossible to do anything about it at the present time. However, it has been brought to my attention that members of the faculty of the affiliated middle schools were not encouraging their students to come to Hua Chung. I am particularly told this is true of Yale-in-China Middle School and the Hankow Diocesan School. It seems to me that the time has come for us to bring this to the attention of Yale-in-China and the Department of Foreign Missions of the National Council of the Protestant Episcopal Church in line with Dr. Hsiao's suggestion that the logical persons to bring about a closer cooperation between the Middle Schools and the College are the Boards of Missions interested and supporting the College.

I am happy to report that Dr. Wei's recommendation to the Board of Founders that steps be taken now to replace the Library by collecting books is being taken care of by Dr. Addison. I hope he will be present and will give you further information about this matter.

It is quite remarkable that our Department of Science, as reported by Dr. Wei, has been obtaining some extraordinary results. Dr. Wei lists these on Page 7 of his report. It reminds one that it does not necessarily take a big institution to obtain such remarkable results; as we remember the famous negro scientist, Dr. Carver, in his environment in Tuskegee obtained some of the most useful achievements of science of modern times.

The Vice President read excerpts from the recent letters of President Wei. It was suggested that this report on news from the field should be attached to the minutes and circulated with them. Dr. Casselman also read excerpts from a recent letter from Dr. Wei. Among the things mentioned by Dr. Casselman, were the development of music instruction in the school of music and the need to send another music instructor from the Reformed Church to take the place of Miss Zenk. He mentioned that Dr. David Hsiung might resign from the college in the near future. This raised another problem for the Reformed Church in finding someone to take Dr. Hsiung's place. Dr. Casselman reported that Mr. Allen of the college and Miss Zenk had announced their engagement and the date of the wedding was to be February 1. This news was received with considerable approval, and it was suggested that a note of congratulations should be sent to the newly married couple, whereupon it was

VOTED 299 that the Associate Secretary should write a letter on behalf of the Board of Trustees acknowledging the news of the marriage of Mr. Allen and Miss Zenk, and offering the Board's most hearty congratulations.

The Treasurer submitted the report of the Central China College Foundation for the interest and information of the Hua Chung Board of Trustees. In giving this report, Mr. Lyford noted that the rate of exchange had been increased from about 18 to approximately 19.5 Chinese dollars for one American dollar. He pointed out, however, that somewhat higher rates of exchange are possible through the banks in Kunming. Mr. Lyford also pointed out that the accounts of the Foundation had recently been audited. It was

VOTED 300 that the Hua Chung Board of Trustees accept this report of the Central China College Foundation for its information and interest. It is suggested that this should be placed on file with the minutes of this meeting.

This report of the Treasurer precipitated a discussion of the growing problem of inflation in China. Dr. Lobenstine gave several illustrations of the hardships which the inflation was causing among the professional group in China. It was generally felt that the board should keep in very close touch with Dr. Wei and his colleagues in China to ascertain whether the needs of the students and teachers are met sufficiently during this trying period. It was

VOTED 301 that the President and the Executive Committee Pro-tem be, and they are hereby authorized to use for subsidies, or otherwise, any undesignated funds which may be received by the college beyond the 1942-43 Chinese budget of NC$ 645,554 which was approved by the Board of Founders.

The Treasurer also mentioned that he had a request from the Associated Boards for $839.17 to cover the expenses anticipated in raising the Associated Board's contribution to Hua Chung from the Sustaining Fund. It was, therefore,

VOTED 302 that the Hua Chung Board of Founders authorize the Treasurer to pay to the Associated Boards for Christian Colleges in China the sum of $839.17 as its share in the expenses incurred in raising the Sustaining Fund of the Associated Boards.

The Vice President called for an election of officers and the following slate was presented and unanimously accepted.

VOTED 303 that the following officers shall hold office from this date until the next annual meeting of the Hua Chung College Board of Trustees and until their successors are elected:

Rev. Arthur M. Sherman, President
Dean William C. DeVane, Vice-President
Dr. John Wilson Wood, Secretary
Oliver S. Lyford, Treasurer
Robert Ashton Smith, Associate Secretary

It was also

VOTED 304 that the Executive Committee be elected as follows:

Rev. F. T. Cartwright
Rev. A. V. Casselman
Rev. A. L. Warnshuis
The officers, ex officio

It was further

VOTED 305 that this Board, acting temporarily as the Board of Directors of Hua Chung College, (see Vote No. 239 of Oct. 9, '39) elect the following Executive Committee Pro-tem of the College to act until July 31, 1943 or until their successors have been elected:

Dr. Francis Wei, President, ex officio
Mr. John L. Coe, Treasurer, ex officio
Professor David Anderson
Professor Richard Bien
Professor Constantine
Professor Sidney Hsiao
Dean Hwang Pu

The meeting recessed at 4 p.m. to hold a meeting of the Foundation.

The meeting reconvened at 4:31 p.m.

Dr. Casselman asked permission to explore the possibility of securing a teacher to take the place of Miss Zenk, whereupon it was, on motion,

VOTED 306 that the Hua Chung Board of Trustees approve of Dr. Casselman's suggestion that he explore the possibility of securing a teacher of music to go out to Hua Chung as a representative of the Reformed Church to take the place of Miss Zenk.

The Vice-President welcomed Mr. and Mrs. Miller, members of the faculty of Hua Chung College and called upon them for their report. Mr. Miller gave a very brief report, and mentioned the following three things: In the first place he said that the college authorities feel that the board of trustees is behind the college at all times. He said this strengthens the morale of both faculty and students. Secondly, he mentioned the difficulties of getting supplies. He said not only is the cost a determining factor, but many special supplies, particularly for the science department, are no longer available. Prices of many ordinary supplies have risen as high as 400 times normal. Thirdly, Mr. Miller said that the recent graduates were outstanding among all students graduating from colleges throughout China.

Mrs. Miller, who has for many years been professor of English at the college, continued the report. She said the most outstanding factor which she could mention is the deterioration of everything in Yunnan province, and in fact in all Western China during the past year. She said that those who had visited China as late as 1941 would find the situation totally changed at this date. There is tremendous scarcity of commodities, and prices for everything are exorbitant. She mentioned that she sold a jar of cold cream in Kunming for which she got $10 U.S. It was a jar she could have purchased for 10¢ in Woolworths' in this country. She said on the average that food cost $4 U.S. per day per person. Shoes, stockings and clothing were practically non-existent. She said these conditions make it extremely difficult for teachers, for in addition to all their regular activity they must do practically all their own domestic work. This perhaps would not be too difficult were it not for the primitive conditions under which domestic work must be done. For example: Mr. Coe has to carry all the water which is used for his household in the primitive coolie fashion which has been traditional in China for centuries. Faculty wives in addition to their teaching assignments do all the laundry for their families. Such burdensome activities cut down the time which teachers can spend in the classroom or on special research projects. In spite of these conditions, Mrs. Miller reported that the general food supply was good, although prices were extremely high. Students, she said, formed cooperative houses, and were in very good spirits in spite of all hardships.

Mrs. Miller said she brought a message from Dr. Wei pleading that the Hua Chung Trustees do not forget, or allow the people at home to forget the trials through which the College is passing. Mrs. Miller went on to say that travel conditions are at their worst stage. This has affected the attendance of students and has made it impossible to secure many new students and has complicated the question of securing supplies. Gasoline is so scarce that truck service is definitely at a minimum.

Dr. Wei, Mrs. Miller said, recently appealed to educational representatives of the government to make a visit to the college. Those who were able to come praised the institution very highly for maintaining such good standards.

A minor difficulty, but one which is extremely important in far off Hsichow, is the breakdown of practically all radio equipment. This makes it almost impossible to keep in touch with the outside world. Mrs. Miller hopes it may be possible to secure the permission of the government to ship a new radio set to Hsichow. Electricity service has been discontinued. Consequently, the problem of lighting is an extremely serious one. To make matters worse, kerosene and candles are almost unobtainable. Therefore, faculty and students doing any kind of night work must use the old-fashioned cotton wick, floating in a cup of vegetable oil.

Mrs. Miller believes that in spite of limited educational facilities, the Chinese department of education will permit the college to maintain its school of education. Hua Chung College continues to have a gratifying reputation in southwest China for good solid work. Mrs. Miller believes that in spite of many lacks, the college is still better equipped than the big government schools in Kunming.

The shortage of cotton in Hsichow has led to the discontinuation of the manufacture of cotton cloth. There is almost no way to renew shirts and other clothing essentials.

In the line of medicine, the college was well supplied, a considerable quantity having been received from the Red Cross by Dr. Roots in 1941. This may be getting low now, but there are more supplies in Kunming waiting for shipment to Hsichow. The Vice President congratulated Mr. and Mrs. Miller on their reports, and thanked them for their attendance at the meeting. It was recognized that these reports raised many problems which would need the continual attention of the board.

The meeting adjourned at 5:30.

Respectfully submitted,

ROBERT ASHTON SMITH
Associate Secretary

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Quotations from Recent Communications from President Francis Wei

Dr. Wei's Letter of November 5, 1942:

"On Monday we had a distinguished visitor to Hsichow from the provincial government in Kunming. He was Mr. T. H. Li, commissioner of Civil Affairs in the province, and one of the multimillionaires in the province. I spent almost two days with him, attending lunches and dinners given by the local gentry. He came to address the college students on Tuesday morning, and in the evening he addressed the students in the primary and middle schools in the town, as well as the gentry and representatives of the people. The college only joined in with the other organizations in giving him a reception Tuesday evening.

"The commissioner seemed to have a good impression of the college. Both he and the two or three people who came with him expressed their desire that we might at least have a branch institution in Western Yunnan after the war. Of course, that may have been just courtesy. I had many opportunities during the two days to talk things over with him, and the result may be that he will raise some money for the subsidy of faculty members in the college. How much he will be able to raise it is difficult to tell, but I believe it will be one of the largest sums that I have been able to raise in China. I am working over with Mr. Coe a budget which I am going to present to him.

"Miss Gertrude Zenk of the Reformed Church Mission, who has been teaching Piano in the college ever since we came to Hsichow, and Mr. Walter Allen of the American Church Mission, who has been teaching English Literature here for a year, announced their engagement on October 31. The missions concerned will have had the news by the time this letter reaches you. It is very good news to us all. Particularly it means that Miss Zenk will not be going home next summer, as she had been planning to do."

Dr. Wei's Letter of November 17, 1942:

"In your letter #33 you refer also to our need for reading material, which we have felt most keenly for some months already. Writing to Dr. Lobenstine in the last mail, I reminded him of the necessity of securing for us as soon as possible a microfilm reading desk, so that when the microfilms of books and periodicals should come out to China, we may be able to make use of them here in Hsichow. It is necessary, however, to remember that while here in Western Yunnan we are quite isolated and remote from the center of things in Chungking. If the microfilms and the reading deaks should come to China, the chance is very little of our getting our share here. Reports have been received here that the American government and people have sent clothing material to faculty and students in schools and colleges in the country and that some of the Christian colleges in Chengtu have had their share, but we have heard nothing about it. It is not so much the material things that concern us, but we do want to be remembered in America whenever tokens of good-will are being sent to people employed in educational work at a time like this. I hope you will find it possible to keep the Hua Chung name before the authorities in the United States who have anything to do with sending things to meet the needs of the educational institutions in China.

"I wish to add that the students published five of their periodicals by posting them on the Bulletin Boards as usual. The Erh Hai Echo has dedicated this last issue to the Founders as all these periodicals were published on Founders Day, November 1. The five periodicals published this time are under the department of Chinese Literature, the department of English Literature, the department of Economics-Commerce, the department of History-Sociology, and the Science Club. We have in the college over ten of these periodicals. Some of them are published monthly, and others every two months.

"I am also glad to say that after a period of interruption we have our radio again giving us news every evening about the wide world. For almost four months now we have not had the power plant, but the Physics department has been trying to get the old truck in repair so as to give us light and power again."

Dr. Wei's letter of October 8, 1942:

"If it is the instruction of our Board that whatever exchange we may get over 18 to 1 as a favorable balance may be applied to subsidies, we may have a decent sum for this purpose when prices go up or when circumstances make it necessary to increase our subsidies."

President's Annual Report:

"The living conditions of the faculty and administrative staff members are nothing but wartime hardships stalking abroad.

"Nevertheless, for the past year there has been the invariable smile on every face on the College campus. The general spirit is cheerful and cordial. The President has no longer the vexing personal problems as in the first two years in Hsichow. He is consulted more about College finance, filling of vacancies, and the general war situation. There has been more discussion in the President's office during the year about maintaining of standards, plans for the future, and from time to time what to do in an emergency."

President's Christmas Letter:

"Suffering has drawn us more closely together, because it has revealed more clearly the infirmities of mankind, which call for repentance and for greater efforts to follow more faithfully in the footsteps of our Common Master. All those who have been working for the Kingdom realize how discouraged sometimes we feel, but when Christmas comes around again and when we adore in the churches, as well as in our hearts, the Infant Jesus, we take heart again. It is in meekness that our strength lies, for while Christian love seems meek, it is the strongest thing that Jesus has revealed to the world.

"We feel that in Hua Chung College we have the privilege of participating in the great historical movement which is intended to bring peace to the world through the Gospel of Peace, and as we labor along, our goal will be reached in God's appointed time."

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February 11, 1942
New Haven, Conn.

J. Earl Fowler

[1] for Treasurer Report Bu- Report & Bl Hua Chung

HUA CHUNG COLLEGE
Temporarily at Hsichow, Yunnan, China

Minutes of the regular meeting of the Board of Trustees
known as the Board of Founders
281 Fourth Avenue, New York, October 22, 1943

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society
*Rev. James T. Addison, D.D.
Miss Mary Johnston
*Rev. A. M. Sherman, S.T.D., Pres.
*Rev. John K. Shryock, Ph. D.
Mrs. Harper Sibley
Rt. Rev. H. St. George Tucker, D.D.
*Dr. John W. Wood

Representing the Yale-in-China Association
Dean William C. DeVane
*Dr. Edward H. Hume
*Mr. Oliver S. Lyford, Treasurer
Prof. Harry R. Rudin (Alternate)
*Dr. Edwin C. Lobenstine (Alternate)

Representing the Board of Foreign Missions of the Reformed Church in the United States
*Rev. A. V. Casselman, D.D.
*Rev. Paul V. Taylor

Representing the Methodist Missionary Society of London
Rev. Harold B. Rattenbury
*Dr. F. T. Cartwright (Alternate)
Miss Hilda Porter
Dr. J. G. Vaughan (Alternate)

Representing the London Missionary Society
Rev. T. Cocker Brown
Dr. A. L. Warnshuis (Alternate)

*indicates those present

Visitors present:
Dr. Fulton, Yale-in-China

The meeting was called to order at 2:33 p.m. by Dr. Sherman, President of the Board. Prayer was offered by Rev. John K. Shryock.

The secretary called the roll and recorded the names of those present.

The Chairman reported that the minutes of the last meeting of the board had been circulated. APPROVAL OF MINUTES

VOTED that the minutes of the Hua Chung Board meeting of February 11, 1943 be approved as circulated.
307

The Chairman welcomed Dr. Paul V. Taylor, Evangelical and Reformed Church in the U. S. as a new member of the Board of Founders.

VOTED 308 that the President's action of inviting J. Earl Fowler to be assistant secretary during Mr. Smith's absence be approved. FOWLER ASSISTANT SECRETARY

Dr. Fulton, Yale in China representative leaving for China soon, was introduced.

Constitution Changes

Chairman reported that notice of certain proposed changes in the Constitution had been circulated more than three weeks previous to the meeting, as follows:-

Article IV Membership of the Board of Founders

Copy as found in the Constitution:

The first Board of Founders shall consist of fifteen (15) members, of whom seven (7) shall be appointed by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America; three (3) by the Yale in China Association; two (2) by the English Methodist Missionary Society; two (2) by the Evangelical Reformed Church in the United States; one (1) by the London Missionary Society.

VOTED 309 the proposed change CONSTITUTION CHANGE 1-3 MEMBERS AT LARGE

The first Board of Founders shall consist of fifteen to eighteen (15-18) members, of whom seven (7) shall be appointed by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America; three (3) by the Yale in China Association; two (2) by the English Methodist Missionary Society; two (2) by the Evangelical and Reformed Church in the United States; one (1) by the London Missionary Society. The Board may elect one to three (1-3) members at large.

Article V Tenure of Office

Copy as found in the Constitution:

Members of the Board of Founders representing each affiliating body shall be appointed by such body. The membership of the Board of Founders, when completed, shall be divided into three groups, equal in number; the members of Group One shall hold office for one year; the members of Group Two shall hold office for two years; the members of Group Three shall hold office for three years. All subsequent appointments shall be for periods of three years each, save in the case of the filling of a vacancy; when the appointment shall be for the remainder of the unexpired term.

VOTED the proposed change
310

CONSTITUTION CHANGE MEMBERS AT LARGE ONE YEAR

Members of the Board of Founders representing each affiliating body shall be appointed by such body. The membership of the Board of Founders, when completed, shall be divided into three groups, equal in number; the members of Group One shall hold office for one year; the members of Group Two shall hold office for two years; the members of Group Three shall hold office for three years. All subsequent appointments shall be for periods of three years each, save in the case of the filling of a vacancy; when the appointment shall be for the remainder of the unexpired term. Members at-large shall be elected to serve for one year.

A committee was appointed consisting of the President, Treasurer and Dr. Casselman to consider the advisability of a change in the By-Law regarding the numerical representation on the Board.

The Chairman presented the Annual report from Dr. Francis C. M. Wei, President of Hua Chung College, which report was received with Dr. Wei's letter of August 19, 1943. It was very complete and included reports from the Deans of Departments in the College. There was preliminary discussion of the report, but in order that due consideration may be given to the important matters presented, it was:

VOTED that the complete report (including the Deans' reports) be mimeo-
311 graphed and circulated to the entire membership of the Board. Also that the report be prepared for publication with other data in pamphlet form.

VOTED that the President, Treasurer, and Dr. Casselman be
312 a committee of three to get out the pamphlet.

PAMPHLET COMMITTEE

Dr. Wei reported in his letter of June 15, the gift of £500 through Madam Chiang Kai Shek from British sources. He asked for advice in the use of this money.

GIFT OF £500

USE OF £500 GIFT

VOTED 313 that the matter of the use of the £500 be referred to the Executive Committee. Dr. Taylor mentioned the drop in morale of Hua Chung faculty members due to the isolation of Hsichow and the necessity of doing away with sabatical leaves.

The future plans for the college were discuessed. In Dr. Wei's report he suggests a Department of Theology. Distinction between a Department of Theology and a School of Theology was pointed out. The Department would give a broad, general theological education and the individual Mission Board Units represented in the College would appoint professors to the faculty to give the particular denominational training. The difference in the educational level of pastors of the various mission units was pointed out. In general some of the Boards are not ready to consider a higher education for all pastors. A Department of Theology has been under discussion for at least the past three years.

EXPRESS TO DR. WEI APPROVAL OF THEOLOGY DEPARTMENT

VOTED 314 that we express to President Wei our enthusiastic approval of his plan for the development of a Department of Theology in Hua Chung College and shall await with great interest the report of the Executive Committee Pro Tem in respect to the details of the courses and the financial support which the Board of Founders is expected to give to it. (Motion by Dr. Taylor, seconded by Dr. Addison)

(Dr. Hume before being excused reported the recent passing by the House of Representatives the repeal of the Chinese Exclusion Law. All expect a stiff fight in the Senate. Dr. Hume appealed to all present to write to their senators to support repeal of this law.)

Dr. Wei suggests in his letter of July 12, 1943, a Major Department of Music at Hua Chung. Dr. Casselman stated the interest of his board in Church Music and that Mrs. Paul Taylor and Miss Gertrude Zenk of the Evangelical and Reformed Church had been in charge of the music instruction at Hua Chung since it was started, etc. MUSIC DEPT.

VOTED (Motion by Dr. Cartwright) that having considered President Wei's project for a Department of Music and having heard of the interest of the Evangelical and Reformed Church in the project we express our approval and commend it to the Board of Missions of that Church and to our related boards. MUSIC DEPT. APPROVED
315

Dr. Taylor expressed the opinion that Dr. Wei, in his letter, has underestimated the cost of the development of the department. Other units of the College will be expected to appoint teachers and help in other ways.

Treasurer's report was received and is being filed with these minutes. TREASURER'S REPORT

The Chairman read a letter from Dr. T. K. Brown, London Missionary Society, expressing the interest of his Board in Hua Chung and their appreciation of what the American Societies are doing to advance its work.

VOTED to adjourn at 4:55 P.M. after prayer by Rev. Paul V. Taylor.
316

October 22~~8~~ 1943
New York, New York

Respectfully submitted
J. Earl Fowler
Assistant Secretary

approved by
Andrew McSherman Pres.
but not yet adopted by the Board.

file

HUA CHUNG COLLEGE
Temporarily at Hsichow, Yunnan, China

Minutes of the annual meeting of the Board of Trustees
known as the Board of Founders

281 Fourth Avenue, New York, February 11, 1944

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society
- Rev. James T. Addison, D. D.
- *Miss Mary Johnston
- *Rev. A. M. Sherman, S.T.D., President
- *Rev. John K. Shryock, Ph.D
- Mrs. Harper Sibley
- *Rt.Rev.H.St.George Tucker, D.D.
- Dr. John W. Wood, Secretary

Representing the Yale-in-China Association
- Dean William C. DeVane
- *Dr. Edward H. Hume
- *Mr. Oliver S. Lyford, Treasurer
- Prof. Harry R. Rudin (Alternate)
- *Dr. Edwin C. Lobenstine (Alternate)

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- *Rev. A. V. Casselman, D.D.
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- Rev. Harold B. Rattenbury
- Dr. F. T. Cartwright(Alternate)
- Miss Hilda Porter
- Dr. J. G. Vaughan (Alternate)

Representing the London Missionary Society
- Rev. T. Cocker Brown
- *Dr. A.L.Warnshuis (Alternate)

*J. Earl Fowler, Associate Secretary

Visitors Present:
none

*indicates those present

The meeting was called to order at 10:05 A.M. by Dr. A. M. Sherman, President of the Board. Prayer was offered by Dr. Sherman.

The secretary called the roll and recorded the names of those present.

The President reported that minutes of the October 21, 1943 meeting had been circulated. There being no corrections or addition,s it was on motion.

VOTED 317 that the minutes of the Hua Chung Board meeting of Oct. 21, 1943 be approved as circulated. APPROVAL OF MINUTES

President Sherman had no definite statement to make other than emphasize

the important items in Dr. Wei's report: student enrollment, faculty situation, the selection of ten students to be interpretors for the allied forces in China, and the unfortunate condition of the child of Dr. and Mrs. John Lowe. The infant probably has a congenital dislocation of the hip and it may be necessary to give special aid to the mother and child to leave China for medical treatment. Dr. Sherman also announced the departure of Mr. Fulton of Yale-in-China to China and that he was taking micro films of several books sent by Yale Library in New Haven to Hua Chung College.

Dr. Lobenstine mentioned that there were two outstanding Chinese gentlemen recently arrived in New York. It was

VOTED 318 that the President and Secretary write to the Associated Boards of the Christian Colleges in China stating that the Board of Founders of Hua Chung College considers it very desirable to have conference with both Mr. T. F. Chiang and Dr. Wang Shin-Chieh in regard to the future of Chinese Colleges. CONFERENCE WITH DR. WANG SHIH# CHIEN T. F. CHIANG

It was

VOTED 319 that the President and Bishop Tucker arrange a date and that Bishop Tucker invite Dr. S. C. Wang to a function to meet with American Church friends. MEET DR. WANG

The Treasurer submitted the report of the C.O.C.Foundation. A lengthy discussion followed which brought out the <u>very serious condition of the exchange situation</u> and especially the fabulous wealth being accumulated by some in China out of the war. The general opinion of the Board was that a reserve fund should not be built up at the present time from money received for emergency expenses. Also that Dr. Wei be informed that the Trustees think it is not necessary to further increase the reserve fund.

It was

VOTED 320 that the President and Treasurer send a joint letter Dr. Wei embodying the view expressed regarding finances. LETTER TO DR. WEI

It was

VOTED 321 to instruct the Executive Committee to prepare a statement embodying the financial policy and a copy be sent to all members of the Board for approval. EXEC. COM. AND FINANCIAL POLICY

It was

VOTED 322 that the Hua Chung Board of Trustees receive the Treasurer's report of the Central China College Foundation for its information and place it on file with the minutes. TREASURER'S REPORT APPROVED

The Committee on Numerical Representation on the Board reported progress and it was

VOTED 323 that the Secretary write to the British Societies asking for suggestions or nominations of new Members-at-Large. LETTER TO BRITISH SOCIETY

The Committee on Pamphlets reported progress and hoped to have the pamphlet completed soon.

Report on the use of the gift of £500 through Madam Chiang. It was

VOTED 324 that the gift of £500 be used as designated in the letter accompanying the gift for faculty relief.

Action suggested by Dr. Wei and Mr. John L. Coe regarding the gift of N.C. $127,000. from Mr. Holmes through Mr. B. B. Chapman, Australia. The College Executive Committee Pro-tem decided to use this money as a scholarship fund. The amount in U.S. currency is U.S. $4,340.00. This has been transferred to the Foundation for investment, the interest to be used for scholarships under the direction of the President and Executive Committee Pro-tem.

VOTED 325 that action of the Executive Committee Pro-tem in Hsichow be approved. EXEC.COM. PRO-TEM ACTION APPROVED

Annual Election of Officers

It was

VOTED 326 that the Secretary cast one ballot for the re-election of the present officers. The Secretary reported the ballot had been cast and the following officers were re-elected for the coming year. ELECTION OF OFFICERS

Rev. A. M. Sherman, President

Dean William C. De Vane, Vice President

Dr. John W. Wood, Secretary

Mr. Oliver S. Lyford, Treasurer

J. Earl Fowler, Acting Associate Secretary

It was also

VOTED 327 that the Executive Committee be re-elected as follows: ELECTION EXECUTIVE COMMITTEE

Rev. F. T. Cartwright

Rev. A. V. Casselman

Rev. A. L. Warnshuis

The officers, ex officio

The meeting recessed at 12:25 P.M. to hold a meeting of the Foundation

---

The meeting reconvened and adjourned at 12:45 P.M.

February 23, 1944
New York, New York

Respectfully submitted
J. Earl Fowler
Acting Associate Secretary

VOTED SEC that action of the Executive Committee Pro-Tem in Hatchow be approved. EXEC.COM. PRO-TEM ACTION APPROVED

Annual Election of Officers

It was

VOTED SEC that the Secretary cast one ballot for the re-election of the present officers. The Secretary reported the ballot had been cast and the following officers were re-elected for the coming year. ELECTION OF OFFICERS

Rev. A. M. Sherman, President

Dean William C. De Vane, Vice President

Dr. John W. Wood, Secretary

Mr. Oliver S. Lyford, Treasurer

J. Earl Fowler, Acting Associate Secretary

It was also

VOTED SEC that the Executive Committee be re-elected as follows: ELECTION EXECUTIVE COMMITTEE

Rev. F. T. Cartwright

Rev. A. V. Cornelsen

Rev. A. L. Warnshuis

The officers, ex officio

The meeting recessed at 12:55 P.M. to hold a meeting of the Foundation

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The meeting reconvened and adjourned at 12:45 P.M.

New York, New York
February 23, 1944

Respectfully submitted
J. Earl Fowler
Acting Associate Secretary

HUA CHUNG COLLEGE
Temporarily at Heichow, Yunnan, China

Minutes of the regular meeting of the Board of Trustees
known as the Board of Founders

281 Fourth Avenue, New York, May 12, 1944

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society
*Rev. James T. Addison
Miss Mary Johnston
*Rev. A. M. Sherman
*Rev. John K. Shryock
*Rt. Rev. H. St. Geo. Tucker
*Dr. John W. Wood, Secretary

Representing the Yale-in-China Association
Dean William C. DeVane
Dr. Edward Hu Hume
*Mr. Oliver S. Lyford, Treas.
Prof. Harry R. Rudin (Alternate)
Rev. Edwin C. Lobenstine (Alternate)

Representing the Board of Foreign Missions of the Reformed Church in the United States
*Rev. A. V. Casselman
Rev. Paul V. Taylor

Representing the Methodist Missionary Society of London
Rev. Harold B. Rattenbury
Dr. F. T. Cartwright (Alternate)
Miss Hilda Porter
Dr. J. G. Vaughan (Alternate)

Representing the London Missionary Society
Rev. T. Cocker Brown
Dr. A. L. Warnshuis (Alternate)

*J. Earl Fowler, Acting Associate Secretary

*indicates those present

Visitors present:
Mr. E. P. Miller

Regrets received from
Rev. Edwin C. Lobenstine, Vice President
Dr. Edward H. Hume
Dr. A. L. Warnshuis

The meeting was called to order at 2:40 p.m. in the conference room on the second floor at 281 Fourth Avenue by the President, Dr. Sherman. Prayer was offered by Dr. Casselman.

The secretary called the roll and recorded the names of those present.

The Chairman reported that the minutes of the last meeting of the board had been circulated. APPROVAL OF MINUTES

VOTED 328 that the minutes of the Hua Chung Board meeting of February 11, 1944 be approved as circulated.

Dr. Sherman read a letter from Rev. T. Cocker Brown of the London Missionary Society in reply to the change in Article IV of the Constitution. No action was taken as there had been no reply from the Church Missionary Society.

The budget for the College for the academic year 1944-1945 was discussed. On the basis of the asking for $4,000,000 NC, with the expected new rate of exchange that will be prevailing, 120 to 1, the general opinion was that we have nothing to worry about. It was

VOTED 329 on the recommendation of the treasurer that the budget of $4,000,000 NC be approved and that word to this effect be sent to Dr. Wei. BUDGET APPROVED

Consideration of Dr. Wei's plans for the future. It was

VOTED 330 to approve the action of the Executive officers in sending the following cable to Dr. Wei: CABLE APPROVED

"TRUSTEE MEMBERS FULLY APPROVE PLAN IN PRINCIPLE PENDING FINANCIAL DEVELOPMENTS SIGNED OLIVER LYFORD"

It was

VOTED 331 that Dr. Wei be asked for the next step intended in carrying on the proposed future plans for developments. FUTURE PLANS OF DR. WEI

Dr. Casselman suggested that each member of the Board make a thorough study of the future plans and send their suggestions to the President.

It was

VOTED 332 that the President appoint a committee of three to assimilate any suggestions regarding the future plans handed in by the various members.

Discussion of Dr. Fenn's report regarding the starting of a freshman class at a new site. It was proposed by Mr. Lyford and

VOTED 333 that the President advise Dr. Wei that the Board views with serious misgivings the plan of splitting the faculty of Hua Chung College and setting up a freshman year at a considerable distance from Hsichow. We are not prepared to vote definitely against this but we trust that all sides of the question will be faced squarely and we request that the plan in detail be submitted to the Founders for approval before the step is taken. DISAPPROVAL OF NEW FRESHMAN CLASS

Dr. Sherman asked Dr. Gasselman to express the thanks of the Trustees for the action of the Reformed Board in the United States in increasing its appropriation to Hua Chung College from $2,500.00 per year to $4,000.00

Dr. Sherman reported that Mrs. E. P. Miller had entered the St. Luke's Hospital to be operated on for a cataract on her eye and asked that we all join in prayer for her successful and speedy recovery. Dr. Sherman lead in this prayer.

The meeting adjourned at 4:20 p.m.

May 18, 1944
New York, New York

Respectfully submitted,
J. Earl Fowler
Acting Associate Secretary

It was

VOTED: that the President appoint a committee of three to consider any suggestions regarding the future plans handed in by the various members.

Discussion of Dr. Kuan's report regarding the starting of a freshman class at a new site. It was proposed by Mr. Lyford and

VOTED: that the President advise Dr. Wei that the Board views with serious misgivings the plan of splitting the faculty of Hua Chung College and setting up a freshman year at a considerable distance from Hankow. We are not prepared to vote definitely against this but we feel that all ideas of the question will be faced squarely and we request that the plan in detail be submitted to the Founders for approval before the step is taken.

DISPOSITION OF NEW FRESHMAN CLASS

Dr. Stetson asked Dr. Cameron to express the thanks of the Trustees for the action of the Reformed Board in the United States in increasing its appropriation to Hua Chung College from $2,800.00 per year to $4,000.00

Dr. Stetson reported that Mrs. E. F. Miller had entered the St. Luke's Hospital to be operated on for a cataract on her eye and asked that we all join in prayer for her successful and speedy recovery. Dr. Stetson led in this prayer.

Meeting adjourned at 4:40 p.m.

Respectfully submitted,
J. Earl Fowler
Acting Associate Secretary

Page one missing

It was

VOTED that this Yunnan Scholarship Fund be accepted and when received to be invested in U. S. government bonds, series G, the same as the Holmes Scholarship Fund.

Mr. Lyford reported regarding the condition of Mrs. John F. Lo and her infant son who returned in the summer to the United States for medical treatment.

Respectfully submitted,

J. Earl Fowler

Acting Associate Secretary

It was

VOTED that this Trustee scholarship fund be accepted and when received to be invested in U. S. Government bonds, series E, the same as the Folmer scholarship fund.

Mr. Lyford reported regarding the condition of Mrs. John P. Le and her infant son who returned in the summer to the United States for medical treatment.

Respectfully submitted,

J. Earl Poster

Acting Associate Secretary

HUA CHUNG COLLEGE
Temporarily at Hsichow, Yunnan, China

Minutes of the regular meeting of the Board of Trustees
known as the Board of Founders

Calvary House, 61 Gramercy Park, North, N.Y.C.

October 5, 1944

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society
*Rt. Rev. H. St. Geo. Tucker, D.D.
*Rev. James T. Addison, D.D.
Mrs. Harper Sibley
*Miss Mary Johnston
*Rev. A. M. Sherman
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood, Secretary

Representing the Yale-in-China Association
*Dean William C. DeVane
Dr. Edward H. Hume
*Mr. Oliver S. Lyford, Treas.
Prof. Harry R. Rudin, (Alternate)
*Rev. Edwin C. Lobenstine (Alternate)

Representing the Board of Foreign Missions of the Reformed Church in the United States
Rev. A. V. Casselman, D.D.
*Rev. R. Pierce Beaver

Representing the Methodist Missionary Society of London
Rev. Harold B. Rattenbury
Dr. F. T. Cartwright (Alternate)
Miss Hilda Porter
*Dr. J. G. Vaughan (Alternate)

Representing the London Missionary Society
Rev. T. Cocker Brown
Dr. A. L. Warnshuis (Alternate)

*J. Earl Fowler, Acting Associate Secretary

*indicates those present

Visitors present:
Mr. Arthur Rinden, Exec. Sec., Yale-in-China Association

The meeting was called to order at 10:05 a.m. in a conference room at Calvary House, 61 Gramercy Park, North, by the President, Dr. Sherman. Prayer was offered by Dr. Casselman.

The Secretary called the roll and recorded the names of those present.

The Chairman reported that the minutes of the last meeting of the Board has been circulated

APPROVAL OF MINUTES

VOTED 334 that the minutes of the Hua Chung Board meeting of May 12, 1944 be approved as circulated.

Mr. Arthur Rinden, Executive Secretary of Yale-in-China Association was introduced and invited to attend all of the Board meetings.

At this time Dr. Casselman announced that having been retired from his Board this would be his last meeting.

It was moved by Bishop Tucker and seconded by Dr. Wood that:

VOTED 335 the Evangelical and Reformed Board of Missions be requested to keep Dr. Casselman as one of their representatives on the Hua Chung College Board of Founders.

The President's report consisted of comments about the annual reports of the President and Dean of Hua Chung College. He also read a letter from Dr. H. B. Rattenbury of the English Methodist Society expressing his confidence in President Wei and such plans for the college that he and his colleagues should present for the future.

Dr. Wei's report pointed out that Drs. Hsiao, Bein, and Wei, and others had carried extra heavy loads last year, having taken courses out of their fields due to the depletion of the faculty.

It was moved by Bishop Tucker and seconded by Dr. Shryock:

VOTED 336 that the Board of Trustees express their gratitude and appreciation to Dr. Hsiao and the other faculty members for their loyalty and devotion in carrying the extra load. EXPRESS GRATITUDE TO FACULTY

Excerpts from letters from Dr. Wei of June 7, and August 29 were read showing he had been successful in engaging several new members for the 1944-45 faculty. Dr. Wei also reported that the suggestion of a detached Freshman Class had been definitely abandoned. During the summer Dr. Wei made a trip to Kunming to help the Yunnanese students organize a financial campaign to raise an endowment fund for scholarships to send Yunnan students to Central China College after its EXCERPTS FROM DR. WEI'S LETTERS

return to Wuchang. Dr. Wei made valuable contacts for the college on this trip. The endowment fund campaign was not doing very well in Kunming but was very successful in Tali and the Hsichow area. The campaign was being launched this summer as part of the preparation for the celebration in November of the twentieth birthday of the College. The excerpts from Dr. Wei's letter of August 29th were very encouraging. Besides the greatly strengthened faculty the prospect of from 200 to 225 students for the fall term seemed very good. 153 students qualified in the entrance examinations held at Kunming and 30 at Tali. About 20 Christian students are expected from accredited mission schools. Mr. Richards was en route with 16 students from Wesley School. Two were expected from Yale and others from the Diocesan Union Middle School. Some extra expense will be involved with the increased enrollment as a new hostel for men will have to be opened.

It was suggested by Dr. Addison that Dr. Sherman and Mr. Lyford meet with Mr. Evans of the Associated Board and bring him up to date regarding Hua Chung.

DR. WEI'S REPORT TO BE CIRCULATED

VOTED 337 that a pamphlet be prepared for promotional purposes based on the Annual report--the Plan for Future Development--and recent letters from the College. The President of the Board was asked to take thim in charge.

It was reported that Dr. Warnshuis would be leaving for England in the near future and it was suggested that he consult with the British Boards represented on the Hua Chung Board of Founders about increasing the membership of the Board.

It was

VOTED 338 that a committee of three be appointed to reconsider the question of the representation of the several cooperating societies on the Hua Chung Board of Founders. COMMITTEE TO CONSIDER REPRESENTATION ON BOARD

The President appointed the following:

Mr. Lyford representing Yale

Dr. Gasselman representing other boards

Dr. Addison representing the Episcopal Board.

The treasurer's report was received and it was

VOTED 339 that the Treasurer's report be received and referred to the Finance Committee. TREAS. REPORT

It was reported that Mr. and Mrs. E. P. Miller retired from active service on October 1, 1944. It was

VOTED 340 that the Secretary prepare a statement of appreciation from the Board of Founders and send to Mr. and Mrs. E. P. Miller. EXPRESS THANKS TO MILLERS

The question of proposed United Board of the Christian Colleges of China was discussed at length but no action was taken. Dr. Lobenstine read the following letter that had recently been received from Dr. Earle Ballon:

"You will be interested in the cable which came this morning from London:

LMS BOARD HAS TAKEN FAVOURABLE ACTION RE CONSOLIDATION IN TERMS OF DRAFTED STATEMENT. PLEASE INFORM HUACHUNG, YENCHING, CHEELOO."

There was very little time left to discuss plans for the future of the College. The Yale representatives will not be ready to go into the question until they have had a report from Mr. Frank Fulton who spent three weeks at the College last spring. The report is expected at any time.

It was decided to call a special meeting of the Board at 10:00 a.m. Friday, December 8th at Calvary House to consider further the question of joining the United Board.

The meeting adjourned at 12:50 p.m.

October 9, 1944
New York, New York

Respectfully submitted,
J. Earl Fowler
J. Earl Fowler

Acting Associate Secretary

HUA CHUNG COLLEGE
Temporarily at Hsichow, Yunnan, China

Minutes of the annual meeting of the Board of Trustees
known as the Board of Founders

Calvary House, 61 Gramercy Park, North, N.Y.C.

February 9, 1945
MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society
*Rt. Rev. H. St. Geo. Tucker, D.D.
*Rev. James T. Addison, D.D.
Mrs. Harper Sibley
Miss Mary Johnston
*Rev. A. M. Sherman, President
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood, Secretary

Representing the Yale-in-China Association
Dean William C. DeVane
*Dr. Edward H. Hume
*Mr. Oliver S. Lyford, Treas.
Prof. Harry R. Rudin (alternate)

Co-opted Member
Dr. Edwin C. Lobenstine

Representing the Board of Foreign Missions of the Reformed Church in the U.S.
*Rev. A. V. Casselman, D.D.
*Rev. R. Pierce Beaver

Representing the Methodist Missionary Society of London
Rev. Harold B. Rattenbury
*Dr. F. T. Cartwright (alternate)
*Dr. J. G. Vaughan (alternate)
Miss Hilda Porter

Representing the London Missionary Society
Rev. T. Cocker Brown
*Dr. A. L. Warnshuis (alternate)

*J. Earl Fowler, Acting Associate Secretary

*Indicates those present.

Visitors Present:
Mr. Earle Ballou
Dr. Logan H. Roots

The meeting was called to order by the President, Dr. Sherman, in a conference room at Calvary House, 61 Gramercy Park, North. Prayer was offered by Dr. Wood.

It was
VOTED that the minutes of the Hua Chung Board meeting of
549
December 8, 1944 as circulated. APPROVAL OF MINUTES

The president reported on the Executive Committee meeting held January 16th; and also regarding cables sent to Bishop Gilman and Dr. Wei.

Dr. Sherman read a cable that had recently been received from Dr. Wei in reply stating that Dr. MacDonald who had been in charge of Dr. Wei's case advised against the trip to India.

Two letters recently received by Mr. Lyford from Dr. Van Dusen were read, as follows:

"February 1, 1945

"This will confirm the facts mentioned in our conversation last evening for such presentation of them as you may think it wise to make to your Hua Chung Board meeting tomorrow.

In connection with the Fund which Union Seminary is currently raising in honor of Dr. Henry Sloane Coffin, a generous gift has been made to create the HENRY W. LUCE VISITING PROFESSORSHIP OF WORLD CHRISTIANITY. It is our intention to bring to the Seminary as visiting professors for periods of one or two years a succession of the most distinguished Christian scholars from the Younger Churches. Each incumbent of the professorship will be welcomed into full faculty status, will be asked to give probably not more than one course each semester, will have much free time for study, and will be available to the churches and other Christian agencies for speaking and conference engagements.

We should like to bring the professorship into effect at once and to make an appointment for the academic year 1945-46. Because of Dr. Luce's special relationship to China, the Seminary's keen interest in China, and the unique strength of Christian leadership in China, it would be exceedingly happy if the first appointment could go to one of the most distinguished leaders of the Christian Movement in China. Moreover, it is obviously important that the initial appointment should be one of special distinction. There has not yet been opportunity to consult my colleagues or the donors of the professorship, but it is my belief that they would welcome the suggestion of President Francis Wei for this appointment. Of course we should not wish to invite him without hearty approval of the Hua Chung Board, and if your Board were disposed to support the invitation of the Seminary, together we might well prevail upon him to spend next year in this country on this visiting professorship.

I should be glad if your Board could consider this suggestion at their meeting tomorrow, and if it wins their approval, I shall immediately take it up with my faculty and the donors in order that a formal proposal can go forward to Dr. Wei at the earliest possible date."

"February 5, 1945

A further word about the possibility of bringing Francis Wei to this country next year.

One of the most distinguished lectureships in the field of religion in the United States is the Hewitt Foundation for which the lecturer is invited jointly by the Episcopal Theological School, Cambridge, Andover-Newton Theological School and Union Theological Seminary. He gives the same course of lectures at the three schools. When I was in Cambridge last week, Dean Taylor of E. T. S. raised the question with me as to whether the time was not opportune to invite another lecturer on this Foundation in the treasury of which a considerable balance has accumulated. He jumped at once at the name of Dr. Wei who is, I believe, an E.T.S. alumnus. Such a proposal would need to receive the approval of the Andover-Newton Seminary and the faculties of the several schools. But I think it not improbable that Dr. Wei's name would be favorably received. This lectureship could then be added to the inducements for his coming; incidentally it would help materially in the matter of expense. The lecturer is always or almost always a scholar from abroad and some of the most distinguished British and continental theologians have held it. I believe, there has never been an appointee from the Younger Churches, so this would add special importance to the invitation to Dr. Wei".

The following resolutions were

VOTED 350 that this Board very heartily supports the invitation to be extended to Dr. Wei to serve for one year as a visiting professor in the Union Theological Seminary, always provided that Dr. Wei can make reasonably satisfactory arrangements for the administration of the College during his absence.

VOTED 351 that this Board recommend to Dr. Wei that he accept the invitation referred to above for the following reasons, namely, (1) the professorship offers an opportunity for important service, (2) conference with this Board and with the Planning Committee of the Associated Boards of Christian Colleges in China regarding the development of Christian education in China and in particular the place of Hua Chung College in these united plans will contribute greatly to agreement upon the plans to be adopted for Hua Chung College and the necessary support to realize those plans, (3) his assistance in the plans for the Reconstruction Funds to be raised by the Protestant Episcopal Church will be greatly appreciated, (4) this visit will afford Dr. Wei an opportunity for private

study and reading in libraries of our American universities, (5) in view of the probable course of events in the liberation of China, it seems that the year 1945-46 will be a time when Dr. Wei might be absent from China whereas it may not be advisable for several years thereafter.

The associate secretary reported that a letter received this morning from Mr. Arthur O. Rindon, executive secretary of the Yale-in-China Association, had enclosed in it a report of the minutes of conferences held between Dr. R. B. Fulton, representative of Yale-in-China, and the Executive Committee pro tem of the Board of Directors and Senate of Central China College in Hsichow. These conferences were held June 8, 11 and 16, 1944.

Mr. Earle Ballou, executive secretary of the Associated Board of Christian Colleges in China, reported that steps were being taken to carry out the united plan of those China colleges which have accepted the plan and which are incorporated under the laws of the State of New York. During the discussion that followed it was suggested that Dr. Sherman, the representative of Central China College Board on the Preparation Committee of the Associated Boards have an interview with Dr. Eric North and be brought up to date on the progress regarding the United Board.

The president brought up the action taken at the meeting of the Board on October 22, 1943, Voted No. 309 and 310, regarding three members-at-large for the Board of Directors. It was

It was
VOTED that there be elected at least one new member of the Board at
352
this meeting. Rev. Arthur C. Lichtenberger was elected a member-at-large, of the Board.

It was
VOTED that the Board ask the member representing the constituent
353
Boards to suggest the names of persons to be elected as members-at-large of the Board at the next meeting.

The Treasurer submitted his report. It was

VOTED to receive the treasurer's report with great appreciation for
354
his conscientious and careful work.

The treasurer's report showed, among other things, that the reserves of the College available on July 31, 1944 for expenses of return travel and rehabilitation at Wuchang amounted to U.S. $91,517.80 and that, of this total, about $85,000. was in the United States. It was suggested that the treasurer submit in a supplemental report to each trustee a statement showing the location of each of these reserves.

The treasurer was also requested to include in this supplemental report a further analysis of Dr. Wei's estimates of the probable costs of operation of the Christian Colleges after the war, and the bearing of these estimates on the future responsibilities of the Hua Chung Trustees.

The President stated the next item of business would be the Election of Officers. Mr. John Shryock took the chair and entertained the motion and it was

VOTED that the present officers be re-elected for the ensuing year.
356

Rev. A. M. Sherman, President

Dean William C. DeVane, Vice President

Dr. John W. Wood, Secretary

Mr. Oliver S. Lyford, Treasurer

J. Earl Fowler, Acting Associate Secretary

ELECTION OF OFFICERS

It was
VOTED to re-elect the members of the Executive Committee.
357

Rev. F. T. Cartwright

Rev. A. V. Casselman

Rev. A. L. Warnshuis

The officers, ex officio

ELECTION EXECUTIVE COMMITTEE

The president introduced and called on Dr. Logan Holt Roots to tell the Board of Trustees anything on his mind regarding the College. He mentioned the marvelous spirit and cooperation among all the members of the faculty. He hesitated to mention any individuals in particular, but said that all were making an outstanding contribution. Dr. Roots is very glad that there is a strong possibility of Dr. Wei's coming to America in the near future and recommends that on his arrival he be given a complete clinical check-up. He also mentioned Mrs. Ruth Ermshaw Lo and her difficulties. He intends to visit her in Scranton, Pennsylvania within the next few days.

As a result of a recent letter from Dr. Wei the question of changing the name of Hua Chung College to Hua Chung University was brought up. The name of the institution in Chinese is Hua Chung University and the connotation of these two names in Chinese is very different.

It was
VOTED that the chairman take up the matter of changing the name of
358

Hua Chung College to Hua Chung University with a legal adviser.

The meeting was adjourned.

February 19, 1945
New York, New York

Respectfully submitted,

J. Earl Fowler

Acting Associate Secretary

(Revised by the Committee on Greater Unity May 5, 1943 and May 26, 1943 and by the Preparatory Committee, September 14, 1945.
Adopted, September 25, 1945)

CONSTITUTION

of the

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

I. Name

The name of this corporation shall be

UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

II. Purpose

The purpose of this corporation shall be to facilitate and foster higher education under Christian auspices in China thereby furthering the aims of the respective Corporations consolidated herein, and which may hereafter be so consolidated.

III. Membership in the Corporation

1. Original Membership

A. Representative Members

The corporations, boards, and associations which have hitherto elected members upon the Boards of Trustees of the several colleges, below named, which are signatory to the Agreement of May 7, 1945, namely:

Fukien Christian University
Board of Founders, Ginling College
The Woman's College of South China (Hwa Nan)
University of Nanking
West China Union University
Trustees of Yenching University
(hereinafter called the electing boards)

shall be entitled to elect members of this corporation as follows:

American Baptist Foreign Missionary Society, New York, N. Y.	5 members
Women's American Baptist Foreign Missionary Society, New York, N.Y.	1 "
American Board of Commissioners for Foreign Missions, Boston, Mass.	7 "
Church Missionary Society, London, England	1 "
Friends' Service Council, London, England	2 "
London Missionary Society, London, England	1 "
Forward	17 members

Brought Forward	17 members
Division of Foreign Missions of the Board of Missions and Church Extension of The Methodist Church, New York, N. Y.	13 "
Woman's Division of Christian Service of the Board of Missions and Church Extension of The Methodist Church, New York, N. Y.	13 "
Board of Foreign Missions of the Presbyterian Church in the U.S.A., New York, N. Y.	14 "
Board of Foreign Missions of the Reformed Church in America, New York, N. Y.	1 "
Smith College, Northampton, Mass.	2 "
United Christian Missionary Society, Indianapolis, Ind.	4 "
Board of Foreign Missions of the United Church of Canada, Toronto, Canada	15 "
Woman's Missionary Society of the United Church of Canada, Toronto, Canada	2 "
TOTAL	81 members

The successors of these members shall be elected by the aforesaid corporations, boards, and associations, or their successors, in like manner and number.

B. Members at Large

(1) The following Boards of Trustees, signatory to the Agreement of May 7, 1945, may elect members of the corporation as follows:

Fukien Christian University	5 members
Board of Founders, Ginling College	9 "
The Woman's College of South China (Hwa Nan)	0 "
The University of Nanking	8 "
West China Union University	9 "
Yenching University	15 "

The Corporation may elect additional members at large.

(2) Thereafter their successors shall be elected by the entire Corporation, but the whole number of members at large shall not exceed one-third of the total membership of the Corporation.

2. Additional Members. By a two-thirds favoring vote at an annual or special meeting of the corporate members, additional missionary or educational corporations, boards or associations having the same purpose as this Corporation may be authorized to elect representative members in such number and upon such terms as may be mutually agreed upon.

3. At intervals of not more than three years the Corporation shall examine the relative status of the totals of financial support provided by the electing boards, and if it shall find the number of such members elected by any electing boards disproportionate to the support which they provide, it may by two-thirds vote enlarge or reduce such number.

4. A vacancy in the membership of the Corporation, however created, shall be filled by the body and in the manner in which the place was previously filled. Members of the Corporation shall continue as such, after the expiration of their specific terms, until their successors are chosen.

IV. The Powers of the Corporation

1. The Corporation shall control and administer for its corporate purposes and for the institutions related thereto, the property and funds of the Corporation as provided by law and shall be responsible for the administration thereof; the Corporation shall have the right to receive, hold and administer property and funds for the benefit of organizations and institutions other than those represented by the consolidating corporations, and having similar purposes;

   provided however, that property and funds held, or received by the Corporation for the benefit of any particular organization or institution shall by the Corporation be held in separate trust for the use and benefit of said organization or institution, and may be transferred or used for other purposes only upon the written consent and approval of a two-thirds interest of the boards or societies founding or participating in said organization or institution, and further provided that nothing in this section shall be construed to debar the Corporation in its discretion from securing diversity in investment and protection of said funds by the consolidation of the investment thereof.

2. Subject to the provisions of its Charter, the Corporation shall sustain the same relation to the collegiate institutions in China and to their Boards of Managers (or Directors) as now exists between the several consolidating corporations and the institutions and Boards of Managers (or Directors) related thereto, or as may be mutually agreed upon. Contracts now existing between any consolidating corporation and the related Board of Managers (or Directors) in China may upon expiration be renewed by the Corporation on terms to be mutually agreed upon.

3. Subject to the approval of the Regents of the University of the State of New York, and the requirements of existing contracts, and the provisions of paragraphs 1 and 5 of this article, the Corporation shall have power to establish new institutions and to authorize the consolidation of existing institutions.

4. The Corporation in its discretion may delegate, insofar as may be permitted by law, to one or more of the Boards of Managers (or Directors) of the respective collegiate institutions in China, as now or as hereafter constituted, such matters of general and educational administration as, after consultation therewith, it may determine.

5. The Corporation shall advise the several missionary societies of the condition and needs of the institutions to which they may severally be related and shall seek their support and aid. It shall not give its approval to the closing of an institution, to its consolidation with any other institution, to its permanent transfer to another location, or to a basic alteration in its scope or operations without the written approval of a two-thirds interest of the boards or societies founding or participating therein, and the approval of the Regents of the University of the State of New York, so far as may be required by law.

A two-thirds interest, required by Article IV, Sections 1 and 5, shall exist when the sum of several concurring financial participations in a given institution shall equal or exceed two-thirds of the total participations therein. The participation of any board or association shall be computed as the average contribution of funds and faculty support of the three years next preceding, plus five percent of that board's or association's total contributed amounts for endowment, plant and equipment. The majority interest required in Article VIII, Section 2, shall be similarly computed.

6. Such rights as any corporation, board or association may have, under the charter and constitution of any of the educational corporations consolidating herein, to withdraw from cooperation in such corporation shall continue to inhere in said board or society as regards this Corporation on the same terms as formerly. Where right of withdrawal is not conveyed by the above stipulation, it may be exercised two years subsequent to formal written notice to the Corporation, and upon terms mutually agreeable to the Corporation and the withdrawer.

V. Board of Trustees and Committees

The members of the Corporation shall elect a Board of Trustees not to exceed thirty in number, of whom at least two-thirds shall be representative members. The powers and duties of the Board of Trustees shall be defined in the By-Laws.

The Corporation may appoint such committees as it shall by By-Law or otherwise determine; said committees may be assigned responsibility for some aspect of the Corporation's activities or for the interests of a particular institution.

VI. Associations in Other Countries

The members of the Corporation elected by bodies in Great Britain, with such other persons as they may associate with themselves in an organization for the support of the Christian Colleges in China, shall be recognized as competent to express to the United Board and its Committees and directly to the Colleges in China the judgment of the British constituency as a group upon the affairs of the Colleges.

The United Board may from time to time recognize associations formed for similar purposes in other countries.

VII. Officers

The members of the Corporation shall elect annually by ballot a President, one or more Vice-Presidents, a Treasurer, a Secretary, and such other officers as it may from time to time or by By-Law determine.

VIII. Amendment

1. This Constitution may be amended by a vote of two-thirds of the members of the Corporation present and voting at an annual meeting or at a meeting called for this purpose, full notice of the proposed amendment having been given at a previous meeting or the substance thereof sent to

each member at least five weeks in advance of the meeting at which action thereon is contemplated.

2. Provided that no amendment shall be made in Article II, Article III, Section 1-B-(2); Article IV, Section 1, 2 and 5; and Article VIII, Section 2, without the concurrence of a majority interest of the corporations, boards and associations electing representative members.

[6]

Outline of Proposed Operating Structure, Consolidated Board

10/10/45

THE CORPORATION

Officers: President, Vice-Presidents, Secretary, Treasurer. Meets annually; elects officers, trustees, all committees; receives reports from the trustees and all committees, determines issues of general policy on recommendation or report from the trustees, and makes inquiries on any items it desires.

THE BOARD OF TRUSTEES, meets bi-monthly, fixed date

Chosen by corporation, has full powers of corporation between sessions of corporation, except amendment Constitution; to it all committees report in interims. Deals primarily with studies of policy, program decisions thereon as required, approves recommendations of other committees, giving them legal effect when required.

FUNCTIONAL COMMITTEES (Chairman of each a trustee, members from the corporation and trustees, authority subject to Trustees and Corporation, but may be given determining power on specific subjects.

A	B	C	D	E
Nominations Office Administration Program annual meeting	Christian Character, Staff, Curriculum Staff Appointments	Investment Banking Trust Responsibility Legal questions	Educational Program Institutional interrelations Budget	Promotion

UNIVERSITY AND COLLEGE COMMITTEES (Chairman of each a trustee; one or more liaison members on each of the functional committees, except possibly C, not less than five members. Principal duty: to be informed on the affairs of a particular college, to advise the trustees and members thereon, to examine and recommend the proposed budget, to serve as sub-committees of the Trustees on particular issues.)

Fukien	Ginling	Hwa Nan	Hua Chung	Lingnan	St. John's
Nanking	Shantung	Soochow	West China	Yenching	

When a staff appointment is to be made, a specially assigned representative of the college concerned sits with the staff appointment committee which reports directly to the Trustees for final action.

DECLARATION OF PURPOSE

The members of the United Board for Christian Colleges in China, assembled in their first meeting, record their profound sense of responsibility as the inheritors of the benefits and labors of the noble body of pioneers who established higher education under Christian auspices in various parts of China and who guided and sustained the institutions so established through their formative years. The amazing services the Colleges have rendered to thousands of young men and women and to the country as a whole provoke our admiration and inspire us to endeavor to be worthy successors.

To this end, we enter in the Minutes of the first meeting of this Board this declaration of our purpose to seek to maintain and extend for the youth of China under Christian auspices opportunities for higher education in its various branches. We hold that those who look to God as Father and follow our Lord Jesus Christ as Lord and Saviour must seek the truth in honesty and in freedom, must gain knowledge and skill that the loving service which He inspires may be wisely and capably rendered, and must be bound together in fellowship in this high endeavor. No sounder spiritual basis for a valid higher education exists. To the maintenance of such a basis we commit ourselves, eager that we may do our full share in serving the youth of a great country and in training the leadership of the courageous Christian Church in China.

Herein we shall work as partners with the Presidents and Boards of Managers of the Colleges in China. Truly to serve their purpose the Colleges must be distinctively Chinese representing all that is noble and fine in Chinese culture and life. At the same time they must steadfastly hold to the Christian conviction that the good, the true, the beautiful, wherever found, are the rightful heritage of all the children of the Heavenly Father and must demonstrate that the authority of Christ is above the authority of any civilization and any culture. We count collaboration with our Chinese colleagues in prayer, in counsel, and in mutual support essential for the success of the colleges and pledge ourselves thereto, as a demonstration of the spirit for which the Colleges stand.

We record our satisfaction in the registration of the Colleges with the Government of China on the basis of their statements of purpose to continue to maintain the aims of the original founders. In this we unite with them.

October 24, 1945

[1]

Hua Chung Board of Founders

Report of Special Committee

This Special Committee was appointed at the meeting of the Executive Committee of the Hua Chung Board of Founders, with instructions to prepare a final draft of a form of agreement between the Central China College Foundation and the United Board for Christian Colleges in China. The report of this Committee is as follows:-

The Committee finds that final action on this matter by the Board of Founders of Hua Chung College and by Central China College Foundation cannot be taken at this time, because certain revisions of the agreement will have to be negotiated with representatives of the United Board and thereafter it will be necessary to secure the approval of the form of agreement by each of the five supporting missions. Only after these steps have been taken will the Board of Founders and the Foundation be able to complete the transaction.

The Committee therefore submits herewith a Memorandum of the steps to be taken by the interested parties. We trust that this Memorandum will be found to be self-explanatory.

The only action to be taken at the meeting of the Board of Founders on November 2, 1945 appears to be a motion somewhat as follows:

Voted by the Board of Founders

1 - That the Board of Founders accepts the Memorandum submitted by the Special Committee, and attached hereto, as covering substantially all the steps to be taken in bringing about a union of Central China College Foundation with the United Board for Christian Colleges in China.

2 - That preliminary approval is hereby given to the Form of Agreement which the Special Committee submitted with its Memorandum, and which is attached hereto, (with any amendments which may be voted by this Board).

3 - That the Special Committee is hereby directed to submit the revised Form of Agreement to Dr. North as representative of the United Board and if possible to agree with him on a Form which shall appear to meet the wishes of all interested parties.

4 - That when such an approved Form is available, the President shall submit this to each of the five supporting missions for their prompt approval.

5 - When the President shall consider that this matter is ready for final action by the Central China College Foundation he shall call a special meeting of the Foundation for this purpose, giving at least 21 days notice of said meeting.

The Special Committee is hopeful that these steps can be taken in short order and final decision completed within two months.

Respectfully submitted,
Arthur M. Sherman
A. L. Warnshuis
Oliver S. Lyford

[2]

MEMORANDUM ON THE

(UNION OF THE BOARD OF FOUNDERS, CENTRAL CHINA COLLEGE (HUA CHUNG) WITH THE UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

The union of Hua Chung with the United Board would be on just the same basis as any of the other colleges, the only alterations being due to technical points: i.e., that the United Board (first group) is already incorporated and that Hua Chung is incorporated under the benevolent and charitable corporations law.

This memorandum after being reviewed and revised by the officers of the Hua Chung Board in consultation with others on the Hua Chung Board would be presented to the Preparatory Committee (which represents all colleges and Boards in or interested in entering the United Boards) for examination. If they approve, then Hua Chung could take the necessary action (see below) subject to concurrence of the United Board. Then when the United Board meets, its adoption of the plan would put the union into effect as soon as the Hua Chung assets are transferred to the United Board.

Hua Chung would need to secure the advice of legal counsel (presumably the one who guided in its original incorporation) upon the technical legal process which would presumably include the following:

Upon signing of the Agreement (below),

(1) Hua Chung would transfer its assets and liabilities to the United Boards,
(2) apply to the court for authorization to dissolve the corporation and merge,
(3) request the court that the United Board be named the successor of the Hua Chung corporation and given the exclusive right to the use of the name, "Board of Founders, Central China College."

I. The approval of the boards now electing trustees has already been given as follows:

London Missionary Society
Methodist Missionary Society
National Council, Protestant Episcopal Church
Yale-in-China

The Board of International Missions of the Evangelical and Reformed Church has yet to act.

II. <u>Action by the Hua Chung Board</u>.

The Hua Chung Board, with so much approval given, would after due notice take actions practically the same as those taken by the six colleges already in the United Board, substantially as follows:

Action A. Whereas the trustee-electing bodies related to the Board of Founders of Central China College, namely,

(list of those above)

have with one exception taken favoring actions with regard to the Plan for Consolidation by the Trustee Boards of the Christian Colleges in China,
Now therefore, be it
RESOLVED, that the Board of Founders of Central China College, pursuant to notice duly issued and given as required under the By-Laws _____ days prior to the date of this meeting, the notice having included the substance of the action proposed, having on _____ day of _____, 19__, given general approval to a plan for the consolidation of the boards of trustees of the China Christian Colleges, does hereby

(1) approve the Agreement presented at this meeting, the Constitution, Declaration of Purpose, and Plan of Structure of the United Board for Christian Colleges in China,

(2) direct that these be annexed to the minutes of this meeting as respectively Documents A,B,C, and D, and

(3) authorize and direct the Chairman or Vice-Chairman and Clerk, acting respectively as Chairman and Secretary of this meeting, duly to sign and execute a statement verifying the approval by this Board of said Agreement, and further, on behalf of this Corporation duly to execute and verify any other papers or documents which may be required to carry out and accomplish the proposed merger of the China Christian College boards of trustees, and be it further

Action B. RESOLVED, that when the Agreement shall have been approved by the United Board for Christian Colleges in China and duly signed in behalf of both parties, the Secretary and the Treasurer of this Board are authorized to deliver to the said United Board for Christian Colleges in China all the assets of this corporation, incorporation (enter date of incorporation and law under which incorporated) of whatever nature owned and held by said corporation, together with a statement of all its liabilities and the records of the said corporation and the receipt of the Treasurer or Assistant Treasurer of the United Board for the same shall be sufficient discharge therefor, and be it further

(to be checked by Counsel)
Action C. RESOLVED, that upon the completion of the transfer of the assets and liabilities of this corporation to the United Board, the Chairman and Secretary of the Board of Founders

are hereby authorized and directed to apply to the Court for an order for dissolution of this corporation, and to seek, therein, a ruling that the United Board for Christian Colleges in China is the legal successor to the Board of Governors of Shantung Christian University and alone entitled to the use of that corporate name, and upon notification of the signing of said order the United Board for Christian Colleges shall be informed and the legal papers thereon shall be deposited with the United Board.

III. Draft Form of Agreement.

The proposed agreement would be essentially the same as for all boards, probably as follows:

This Agreement, made this _____ day of _____ by and between Board of Founders, Central China College, a corporation incorporated and existing under the _____ Law, incorporated (date) _____, party of the first part, and United Board for Christian Colleges in China, a corporation, incorporated and existing under the Education Law of the State of New York, and granted a charter by the Board of Regents of the University of the State of New York, on the 18th of May, 1945, party of the second part, hereinafter called the United Board,

Witnesseth:

Whereas, the above named corporations were established through the common interest of various missionary societies for the purpose of providing institutions of higher education under the Christian auspices for the benefit of the youth of China, and

Whereas, these colleges have proved acceptable to the people of China, have met the standards set by the educational authorities of China, and have been registered by the Ministry of Education of the Republic of China as private institutions of higher learning; and

Whereas, the present measures of administrative collaboration have proved their worth, and

Whereas, the changing world conditions - especially in China - have hastened the need of a thoroughly united organization for the maintenance of these institutions and their effective adaptation to these conditions, and

Whereas, the founding and supporting missionary societies related to Board of Founders of Central China College to the number of four out of five have approved the plan for the consolidation of the trustee boards of the China Christian Colleges, submitted March 15, 1944 of which plan this instrument is a part, and

Whereas, six corporations having similar purposes have already consolidated in the United Board in the interest of more effective service for Christian higher education in China,

Now therefore, in accordance with the provisions of law and of the Charter of the United Board whereby it may receive and disburse funds for any purpose contributing to Christian higher education in China, and in consideration of the mutual promises hereinafter set forth, the Board of Founders and the United Board hereby each agree as follows:

1. All of the property, of whatever nature, of the Board of Fpunders of Central China College shall be transferred to and vested in the United Board upon the authorized signature of this agreement. The United Board shall hold and use such property for the interests and purposes of Central China College in China, in accordance with the Constitution of the United Board, Article IV, and,

2. Upon receipt of a statement of the liabilities of the Board of Founders of Central China College certified to by its Chairman and Treasurer and found not to exceed the value of the property referred to under Paragraph 1, the United Board shall accept the liabilities stated as its liabilities, against which the United Board shall be entitled to apply the property referred to and such sums as may from time to time be received by the United Board as designated for or allocated to Central China College.

3. Upon the transfer of the assets and liabilities the Board of Founders of Central China College shall apply to the Court for an order for the dissolution of the corporation.

4. Upon the transfer of the assets and liabilities of the Board of Founders, the United Board will recognize as representative members of it those persons who shall previously and hereafter be elected to membership in the United Board by the bodies which have elected members to the Board of Founders in such numbers in each case as they shall be entitled to elect on the basis on which all member-electing Boards are entitled to elect members in the United Board.

5. The existing agreements between the Board of Founders and the Board of Managers in China shall continue in full effect between the United Board and the Board of Managers subject to such changes from time to time as the United Board shall arrange with the Board of Managers.

6. The United Board shall make provision for caring for the interests of Central China College in China in the same manner as it has made or shall make for other colleges whose Boards have united or may unite with it.

In witness whereof etc.

IV. On approval of the Agreement by the Hua Chung Board, the mission boards would be notified to elect their additional representatives on the United Board as follows:

	Financial credit	Represent.
London Missionary Society	$ 3,610.00	1
Methodist Missionary Society	3,987.00	1
National Council, Protestant Episcopal Ch.	36,132.33	7
Yale-in-China	10,766.67	2
Board of International Missions, Evangelical and Reformed Church	8,317.00	2

V. On the signing of the Agreement an audit would be made by a C.P.A. and the Treasurer of the Hua Chung Board would transfer to the United Board the assets of the Hua Chung Board, authorizations to banks, custodians of securities, etc., in connection therewith being signed by the Chairman, Treasurer, and Secretary in accordance with the instructions in the Founders' vote. The Treasurer of the United Board would issue a receipt and the elected representatives named under IV would immediately be included in the organization of the United Board.

VI. The Officers of the Hua Chung Board would then apply for a dissolution order.

E. M. North

October 24, 1945

[7]

Draft of Proposed

AGREEMENT BETWEEN
UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

and the

CENTRAL CHINA COLLEGE FOUNDATION

This Agreement, made this _____ day of _____ by and between Central China College Foundation, a corporation incorporated and existing under the Membership Corporations Law of the State of New York, United States of America, incorporated November 1, 1935, party of the first part, hereinafter called the Foundation, and United Board for Christian Colleges in China, a corporation incorporated and existing under the Education Law of the State of New York, and granted a charter by the Board of Regents of the University of the State of New York, on the 18th of May, 1945, party of the second part, hereinafter called the United Board,

WITNESSETH

(a) WHEREAS, the Board of Trustees, known as the Board of Founders of Hua Chung College, Wuchang, China, was organized in 1924 by the associated action of three missionary societies, viz. The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America, The Weslyan Methodist Missionary Society of London, England, and the London Missionary Society of London, England. Also in 1929 the Board of Foreign Missions of the Reformed Church in the United States, joined in this association, as did the Yale Foreign Missionary of New Haven (whose name has been since changed to Yale-in-China Association), and

(b) WHEREAS, Central China College Foundation was incorporated as an instrumentality of the Board of Trustees (Founders) of Hua Chung College, and

(c) WHEREAS, the aforesaid Missionary Societies and the Board of Founders of Hua Chung College have agreed that the Foundation may execute an agreement in the form hereof, as evidenced by certifications attached hereto, and

(d) WHEREAS, the above named corporations were established through the common interest of various missionary societies for the purpose of aiding in the provision of higher education under Christian auspices for the benefit of the youth of China, and

(e) WHEREAS, six corporations having similar purposes have consolidated in the United Board in the interest of more effective service of Christian higher education in China, and

(f) WHEREAS, the Foundation and the United Board desire to extend these advantages to the interests of Hua Chung College,

NOW THEREFORE, in accordance with the provisions of law and of the Charter of the United Board whereby it may receive and disburse

funds for any purpose contributing to Christian higher education in China, and in consideration of the mutual promises hereinafter set forth, the Foundation and the United Board hereby severally agree as follows:

1. All of the property of the Central China College Foundation shall be transferred to and vested in the United Board upon the signature of the order of court authorizing the consolidation of the Foundation with the United Board and the United Board shall hold and use such property for the interests and purposes of Hua Chung College in China, in accordance with the Constitution of the United Board, Article IV.

2. Upon receipt of a statement of the liabilities of the Central China College Foundation certified to by its Chairman and Treasurer and found not to exceed the value of the property referred to under Paragraph I, the United Board shall accept the liabilities stated as its liabilities, against which the United Board shall be entitled to apply the property referred to and such sums as may from time to time be received by the United Board as designated for or allocated to Hua Chung College.

3. Upon the transfer of the assets and liabilities of the Foundation, the United Board will recognize as representative members of it those persons who shall previously and thereafter be elected to membership in the United Board by the bodies which have elected members of the Board of Founders of Hua Chung College in such numbers in each case as they shall be entitled to elect on the basis on which all electing Boards are entitled to elect members of the United Board.

4. The United Board shall take over from the Board of Founders of Hua Chung College and from the Foundation all the administrative and advisory functions hitherto performed for Hua Chung College by these two organizations and shall care for the interests of Hua Chung College in the same manner as it has made provisions for other colleges whose Boards have united or may unite with it, as outlined in its Constitution, Declaration of Purpose, and Plan of Structure, as shown in copies of these documents which are attached hereto.

5. It is specially agreeddthat the United Board shall form a Hua Chung Committee which shall function within the United Board in respect to such interests of Hua Chung College as may be within the scope of the United Board and further that not less than three-fourths of the membership of such Hua Chung Committee shall consist of the members nominated by the Boards cooperating in Hua Chung College.

6. The missionary boards cooperating in Hua Chung College shall be free to continue to hold and administer such funds, etc., as they have received or shall receive for Hua Chung College and the United Board shall do likewise with such funds as it shall receive, the Hua Chung Committee referred to above, serving to coordinate the administration of these funds. To this end the missionary boards shall report at least annually in an agreed classified form all assets, receipts, and disbursements in the interest of Hua Chung College in order that a consolidated statement of the American support for the College may be made for the information of all parties.

IN WITNESS WHEREOF, the parties hereto have caused these presents to be signed and executed by their proper and duly authorized officers and their seals to be hereto annexed the day and year above noted.

[1]

HUA CHUNG COLLEGE

Temporarily at Hsichow, Yunnan, China

Minutes of the regular meeting of the Board of Trustees known as the Board of Founders

Calvary House, 61 Gramercy Park, North, New York City

November 2, 1945

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society

*Rt. Rev. H. St. George Tucker, D.D.
*Rev. James T. Addison, D.D.
Mrs. Harper Sibley
Miss Mary Johnston
*Rev. A. M. Sherman, President
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood, Secretary

Representing the Yale-in-China Association

Dean William C. DeVane
*Dr. Edward H. Hume
*Mr. Oliver S. Lyford, Treasurer
Prof. Harry R. Rudin (Alternate)

Co-opted Members

*Dr. Edwin C. Lobenstine

Representing the Board of Foreign Missions of the Reformed Church in the U.S.

*Rev. A. V. Casselman, D.D.
*Rev. R. Pierce Beaver

Representing the Methodist Missionary Society of London

Rev. Harold B. Rattenbury
Dr. F. T. Cartwright (Alternate)
Miss Hilda Porter
*Dr. J. G. Vaughan (Alternate)

Representing the London Missionary Society

Rev. T. Cocker Brown
*Dr. A. L. Warnshuis (Alternate)

Member-at-Large

*Very Rev. Arthur C. Lichtenberger

*J. Earl Fowler, Acting Associate Secretary

*Indicates those present

Visitors present:

The Rev. F. A. Goetsch, Exec. Sec. Evangelical and Reformed Mission
Mr. Earl Ballou, Exec. Sec. of the Associated Boards
Dr. Francis C. M. Wei, President of Hua Chung College
Mrs. John W. Wood
Mrs. Arthur M. Sherman
Dr. Rinden
Mr. Samuel Thorne

- - - - - - - - - - -

The meeting was called to order at 10:30 a.m. by the President, Dr. Sherman. Prayer was offered by Dr. Beaver. The President announced that the morning session would be informal.

After a few remarks by the President Dr. Francis C. M. Wei, President of Hua Chung College was called upon. For more than an hour Dr. Wei

thrilled all those present with a statement about China and the relation of Hua Chung in the postwar period.

The President introduced Dean Arthur C. Lichtenberger, a new member of the Board.

The question of Boone Library School was brought up and discussed. Dr. Addison presented the following resolution. It was

VOTED 359	Whereas the National Council of the Protestant Episcopal Church which once supported the Boone Library School has never given approval to its independence from Hua Chung College, the Board of Trustees known as the Board of Founders, request the President of the College and the President of the Board to investigate the possibility of promoting the union of the Library School with Hua Chung.	POSSIBILITY of PROMOTING UNION OF BOONE LIBRARY SCHOOL WITH HUA CHUNG

The morning session adjourned for luncheon at the National Arts Club.

The afternoon session was called to order at 1:45 p.m.

The Secretary called the roll and recorded the names of those present.

The Chairman reported that the minutes of the last meeting of the Board had been circulated.

VOTED 360	that the minutes of the Hua Chung Board meeting of February 9, 1945 be approved as circulated.	APPROVAL OF MINUTES

It was

VOTED 361	to approve the action of the President and others whom he consulted in sending the cabled message to Dr. Wei approving of Dr. Richard Bien as acting President of the College in Dr. Wei's absence.	APPROVAL OF ACTING PRESIDENT

The President reported on the meeting of the Executive Committee held October 4, 1945. It was

VOTED 362	to adopt the action taken by the Executive Committee regarding the change of the name of Central China College to Hua Chung University. This change is not to take effect until after Hua Chung has come to some decision regarding entering the United Board. The President appointed Mr. Oliver S. Lyford and Mr. J. Earl Fowler as a committee to proceed with the necessary steps for changing the name of Central China College to Hua Chung University. There is a letter attached to these minutes from Mr. Samuel Thorne regarding the legal steps to be taken in changing the name of Central China College.	CHANGE OF NAME FOR COLLEGE

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CHANGE OF NAME FOR COLLEGE

The Treasurer's report was received and it was

VOTED 363 the report be approved with renewed appreciation for the Treasurer's very careful work. TREASURER'S REPORT

The Treasurer reported on the financial condition of Mrs. John Ernshaw Lo. After considerable discussion Dr. Wei proposed that eighty dollars ($80.00) he has received for his discretionary fund and one-half (½) of the $922.00 in the travel fund obtained during his previous visit be used to help support Mrs. Lo. It was

VOTED 364 to approve Dr. Wei's suggestion given above. SUPPORT OF MRS. LO

The question of reestablishing the Board of Directors of Hua Chung in China was discussed and it was moved that the Associate Secretary request the supporting Boards to carry out the provisions in the Constitution for electing the Board of Directors in China.

The special sub-committee appointed at the meeting of the Executive Committee on October 4 reported on the entry of Hua Chung into the United Board by presenting a memorandum and a prepared agreement between the United Board for Christian Colleges in China and Central China College Foundation. A copy of the memorandum and a copy of the proposed agreement is attached hereto, with corrections as proposed at this meeting.

The following resolutions were submitted by the Special Committee and it was

VOTED 365 that the Board of Founders accepts the Memorandum submitted by the Special Committee and attached hereto, as covering substantially all the steps to be taken in bringing about a union of Central China College Foundation with the United Board for Christian Colleges in China.

VOTED 366 that the Special Committee is hereby directed to submit the revised Form of Agreement to Dr. North as representative of the United Board and if possible to agree with him on a Form which shall appear to meet the wishes of all interested parties.

VOTED 367 that when such an approved Form is available, the President shall submit this to each of the five supporting missions for their prompt consideration.

VOTED 368 that when the President shall consider that this matter is ready for final action by the Central China College Foundation he shall call a special meeting of the Foundation and of the Founders for this purpose, giving at least 21 days notice of said meeting.

The election of two additional Members-at-Large of the Board of Trustees was considered. Dr. E. C. Lobenstine and Dr. Dale H. Moore, President of Cedar Crest College, Allentown, Pennsylvania were proposed. It was

VOTED 369 that the Secretary cast one ballot for Dr. Lobenstine and Dr. Moore to be elected as Members-at-Large of the Board of Founders. NEW MEMBERS AT LARGE

The Secretary reported that he had cast the ballot.

Dr. Wei presented several resolutions concerning the Ten Year Plan for the development of the University. Inasmuch as there was not time to consider the whole plan, it was

VOTED 370 to consider Resolutions two and three and that the paper as a whole be circulated by the Secretary and be considered at the special meeting of the Board of Founders. (See Votes 371 and 372) TEN YEAR PLAN

It was

VOTED 371 <u>The Theological Project</u>

Whereas Hua Chung College will make its chief contribution to the churches through its theological department which is an integral and vital part of the Ten Year Plan, and which has already been launched at Hsichow, and whereas this scheme is the first original and promising experiment in adjusting the training of clerical and lay ministers and leaders to the peculiar situation of the Church in China, be it resolved (1) that the project, as presented to this Board by the President, be adopted as an <u>advance</u> project, and (2) that the cooperating Mission Boards be requested regularly to grant support in personnel and funds in addition to all current support now given to the College. THE THEOLOGICAL PROJECT

It was

VOTED 372 Whereas Music holds a place of increasing importance in Chinese culture and in the life of the Church, and necessity demands the expansion of Hua Chung Department of Music to meet the needs of the times and to keep pace with other colleges, be it resolved, that the Board of International Missions of the Evangelical and Reformed Church, which was originally responsible for the work and interested in the development, be urged to accept as a special project the support of the Music Department according to the plan submitted to, and received by, that Board. THE MUSIC DEPARTMENT

Dr. Lobenstine presented the following resolution and it was

VOTED 373 that the Treasurer gather and bring to the next meeting the contributions of each of the missions cooperating in the Hua Chung Board during the past ten years, 1935-36, 1945-46 and also the amounts of the Associated Board for Christian Colleges grants to Hua Chung covering the same period.

Dr. Wei read the following telegram:

"GREETINGS ALUMNI GREATLY DISAPPOINTED WITH PLANNING COMMITTEE REPORT URGE INCREASE COOPERATION WITH YALE AND OPENING SCHOOL OF COMMERCE MUSIC THEOLOGY IN IMMEDIATE FUTURE CARL LIU"

At the meeting of the Yale-in-China Executive Committee on September 28, 1945, the following excerpts from their minutes were sent to the Acting Secretary, and which he presented at our Executive Committee meeting on October 4, 1945:

"1. The first item on the docket was the consideration of our relationship with Hua Chung College.

After a full discussion, it was Resolved:--

That it is the conviction of this committee that careful consideration should be given to the statement of Dr. Chu Chia-hua, Minister of Education for China, that because prior to the war China's institutions of higher learning were concentrated in a few big cities such as Peking, Shanghai, Canton, and Hankow, after the war they should be more evenly distributed over the country, the better to serve the needs of the people.

Further, it was believed that, if on leaving its present wartime location, Hua Chung College should move to Changsha-- because of the congregation of Yali Union Middle School, Hsiang-Ya Medical College, Hsiang-Ya School of Nursing and Hsiang-Ya Hospital--mutual advantage would be gained by this closer cooperation.

It was also thought that such a move might be agreeable to the Chinese Ministry of Education inasmuch as there is now no other college of this type in Hunan Province.

It was then

Voted that the above resolution be sent to Mr. Earl Fowler, Secretary of the Hua Chung Board of Founders, together with a covering letter from the Yale-in-China Secretary."

The Executive Committee appointed Dr. Hume, Dr. Lobenstine, and Mr. Lyford as a committee to take up this matter at the meeting of the Board of Directors of the Yale-in-China Association which was to be held the next day, October 5. Dr. Hume reported for this committee. He read the following excerpt from the minutes of the Board of Directors of the Yale-in-China Association:

"The chairman, Dr. Coffin, commented that apparently President Wei had closed the door to the possibility of Hua Chung College work being moved to Changsha. However, Dr. Wei answered that he had not intended to speak so conclusively on the matter. He said that the College values the help of Yale-in-China, and that it has given the institution a position in the academic world.

In summing up the discussion, the chairman said that we face a very difficult problem because of the location and the name of our present college work. He added that this difficulty was foreseen by a number of interested Yale men at the time when the union of our Yale-in-China College with Hua Chung was originally being discussed. It is essential now that we take into consideration the feeling of the Yale constituency, from whom the main support of Yale-in-China is derived. It is a satisfaction to have had this open discussion, with President Wei present. It now seems desirable to await the return of the Trustees' Representative, Brank Fulton, from the field before taking any definite action in the matter."

Dr. Wei reported that this question of the site of Hua Chung was thrashed out at several meetings held in Hsichow at the time Dr. Brank Fulton was visiting at the College. At that time a committee was appointed to go into this matter with Dr. Fulton. Dr. Wei, himself, refused to serve on the committee because it might be thought he was biased or prejudiced and he thought that new blood might be able to consider the question much more objectively. The committee appointed was Dr. Huang, Yale-in-China man; Dr. Richard Bien; and Mr. Anderson, London Mission Society. This committee considered all of the reasons for and against a site at Wuchang or Changsha and decided wholeheartedly in favor of Wuchang.

Dr. Wei also reported on his meeting and discussion with Dean DeVane after the meeting of the Board of Directors of the Yale-in-China Association in New Haven. The Dean stated to Dr. Wei that his present opinion was that the Yale-in-China Association should gradually withdraw from the medical college and concentrate its efforts on Hua Chung and the Yali School. It was

VOTED 374 that after giving careful consideration to the resolution of the Yale-in-China Executive Committee concerning the future site of Hua Chung we are convinced that the arguments in favor of the college remaining in Wuchang overcome the suggestion of moving to Changsha. This Board, therefore, hopes a way may be found for continuing, and if possible, gradually increasing the Yale-in-China participation in Hua Chung. SITE OF HUA CHUNG

The meeting adjourned at 5:15 p.m.

Respectfully submitted,

J. Earl Fowler
Acting Associate Secretary

New York, New York
November 8, 1945

November 12, 1945

First Draft

Answers to a Question:

If the Board of Founders of Hua Chung College (soon to be known as Huachung University) and the five Supporting Missions shall decide not to join with the Boards of other Christian Colleges in the United Board, what will be the elements of strength which must be sustained and expanded as an independent organization?

This is a first attempt to outline the responsibilities and obligations concerning Hua Chung College (University) which now exist or must be expanded. Certain conditions may be stated first as follows:

1. For the last six years the Board of Founders has had to act also as the Board of Directors. As soon as a Board of Directors in China can be elected and shall be ready to take over the responsibilities of directors, these responsibilities by the Board of Founders will cease and the two boards will function as they did before the Japanese Invasion.

2. The new Board of Directors must be appointed by the Board of Founders (after nominations as stated below) under the Constitutions of these two boards and the agreement between the two. The Constitution of the Board of Directors calls for 21 directors, together with the President and Treasurer of the College without vote. Eighteen candidates are to be nominated as follows:

7 by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church
3 by the Yale Foreign Missionary Society (New Yale-in-China)
2 by the Weslyan Missionary Society
2 by the Reformed Church in the U.S. (now the Evangelical & Reformed Church)
1 by the London Missionary Society
3 by the Board of Directors

Three directors are to be chosen by the graduate alumni of university grade of Hua Chung College and of the original affiliating colleges.

3. Detailed administration of the College (University) thereafter will be carried on by the Directors under Chinese law.

4. The major functions of the Board of Founders will continue as they were before the Invasion, viz.,

(a) The election of the 18 members of the Board of Directors;

(b) Counsel with the Board of Directors and approval or disapproval of their actions on the broader issues of institutional policy.

(c) Influence in developing educational policies in the spirit of Christian Gospel. As Dr. Wei has said "Christian education must have a Christian spirit which penetrates Chinese life deeply and effectively through its Christian schools and colleges"

(d) Assisting the Board of Directors in the selection of Chinese and western personnel.

(e) Promotion of interest and support in the western constituency.

(f) Administration of financial support from western sources and review of financial operations of the college.

(In the above list, financial responsibilities, although great, are placed last because unless the first four functions are performed adequately, the last two are not warranted).

5. Previous to the Invasion, Dr. Wei believed that the most effective influence of Hua Chung could be accomplished with a student body of not over 300 and an eminent faculty of persons who would live in close touch with the students. During the war years, the expansion of China as one of the five great powers and the pressing need for many educated men and women with high ideals and strength of character has convinced Dr. Wei and the Hua Chung faculty that Hua Chung must expand steadily into a university with at least 800 students.

6. This necessary expansion, and particularly the rate at which it must be accomplished, call for intense effort far beyond what the Founders and Directors put into the administration of the College before the Invasion.

7. Dr. Wei's vision of this expansion is stated clearly in his Ten Year Plan dated February 15, 1945. This plan calls for the following personnel:

	Teaching	Administration	Total
First four years	53	10	63
Fifth - ninth years	63	14	77
After the ninth year	72	16	88

From 25% to one third of the whole administrative and teaching staff ought to be missionaries and 80% Christians including the missionaries.

As this teaching staff includes only those who can be responsible for independent courses, assistants will have to be added when the enrolment gets beyond a certain point according to the nature and needs of the departments. Their salaries will have to be found from the increased student fees.

Such a staff is planned for a student body of 300 in the first four years, 500 in the next five years and 800 thereafter.

8. Although recognizing the impossibility of setting up a competent budget under conditions of exchange and cost of living, as these factoss shall develop while China is in the process of reorganization, Dr. Wei proposes, as "something to go by" in our deliberations, the following progressive operating budget:-

	Instruction		Administration			
	Salaries	Equipment	Salaries	Maintenance	Research & fellowships	Total
First period	$63,000	$20,000	$12,000	$12,000	$ 8,000	$115,600
Second "	75,000	20,000	16,800	15,000	10,000	137,400
Thereafter	86,000	20,000	19,200	15,000	10,000	150,600

9. The operating figures in paragraph 8 do not include the costs of re-establishing the college on its campus at Wuchang or the cost of repairs. The Executive and Planning Committee of the Associated Boards have set up some figures for 13 colleges which, although not based on engineering estimates and therefore highly uncertain, may be used as a preliminary guide in forming a measure of the needs of one college of the size contemplated by Dr. Wei. These figures are assumptions for a five year period beginning September 1, 1945 and we may assume that these amounts represent the possible requirements for colleges with accommodations for a total of 6,000 students. The figures are

as follows:

Current Relief Needs (one year)		$ 650,000.00
Rebuilding staffs (three years)		597,600.00
Re-location after war		551,420.00
Refitting Staff (immediate)		828,000.00
Equipment, Books and Periodicals		1,071,522.50
Property Repair (immediate)		1,569,000.00
Replacement of Buildings (vice years)		9,872,800.00
	TOTAL	$ 15,140,342.50

According to Dr. Wei's plan, our college, at the end of 5 years, would have capacity for 500 students and on the basis of the above figures we might assume as a first guess the need for at least U.S. $1,250,000 to be spent during the first five years, and at least another U.S. $1,250,000 thereafter. We have in hand at present, to be used for new buildings, the sum of U.S. $114,184.

Dr. Wei, with his letter of April 1, 1943, submitted an estimate totaling U.S. $236,000 as the probable cost of replacing the loss of Buildings and Equipment at Wuchang.

All of these figures probably are too low. Undoubtedly the demand for expansion At Wuchang will call for a much more rapid rate than Dr. Wei has assumed.

Program for an Independent Board of Trustees

Referring back to Paragraph 4, sub-paragraphs (a), (b), (c) and (d) it is obvious that these necessities call for coordinated wisdom, devotion and strength far greater than has been contributed by the Trustees, acting also as Directors, during the last six years. Even after the responsibilities of direction have been shifted to China, the responsibilities in the United States will be such as simply cannot be carried by mission board members and secretaries who are already overloaded beyond safe limits.

There will be need for an Executive whose primary responsibility shall be the work and problems of Hua Chung University and the coordinating of necessary activities in America, England and China. He will have to have a good secretary and filing clerk and a private office. He and they probably will not be occupied all the time at first, but all other work should be of secondary importance. This person should be able to travel and make contacts in the United States and Canada and take annual trips to

China. Money will have to be available for such purposes.

There will be need for a Treasurer who has financial instincts and training and the part time of a bookkeeper. It will be desirable for the Treasurer also to take occasional trips to China and hold all accounts in close coordination.

The Christian character of the University will have to be sustained by earnest thought and consecrated judgment of all the ministers and Christian educators who may be members of the Board of Founders, or otherwise be brought into the consideration of the religious problems of the University.

The selection of western personnel and the contribution of advice regarding educational program should be the responsibility of educators in this country and Canada. This is where the presence of Yale-in-China in our group and the association with Yale University should be of preeminent importance.

The above statements are applicable to the circumstances of Hua Chung whether we shall become entirely independent of the United Board or shall have a relationship through the continuance of the Associated Boards. In either case, with seven or more of the China Colleges and their mission boards joined in the United Board, it seems obvious that the gains resulting from the united organization will be more effective for the colleges which have united than for those which have not. On the other hand, there may be losses of individual effectiveness resulting from the union and from the diversification of attention by the members of the committees of the United Board.

Attached hereto is a copy of the "Outline of Proposed Operating Structure of the Consolidated Board." This is one of the important documents which constitute the contract between the United Board and the College Board of Trustees that shall merge in it. Attention is called particularly to the responsibilities of the Functional Committees B. D and E, which are stated as follows:

B - Christian Character, Staff, Curriculum, Staff Appointments;
D - Educational Program, Institutional Interrelations, Budget.
E - Promotion.

The above definitions of these three functions include the main responsibilities of American administration which we have to weigh as we consider whether Hua Chung will be strengthened most by entry of its Board of Trustees into the United Board or by remaining

HUA CHUNG COLLEGE

Temporarily at Hsichow, Yunnan, China

Minutes of the regular meeting of the Board of Trustees known as the Board of Founders.

Calvary House, 61 Gramercy Park, North, New York City
February 15, 1946

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society

*Rt. Rev. H. St. George Tucker, D.D.
*Rev. James T. Addison, D.D.
Miss Mary Johnston
*Rev. A. M. Sherman, President
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood
*J. Earl Fowler

Representing the Yale-in-China Association

Dean William C. DeVane
Dr. Edward H. Hume
*Mr. Oliver S. Lyford
Prof. Harry R. Rudin

Members-at-Large

*Very Rev. Arthur C. Lichtenberger
*Dr. Edwin C. Lobenstine
*Dr. Dale H. Moore

Representing the Board of Foreign Missions of the Evangelical and Reformed Church in the U.S.

*Rev. R. Pierce Beaver
Rev. F. A. Goetsch

Representing the Methodist Missionary Society of London

Rev. Harold S. Rattenbury
Dr. F. T. Cartwright
Miss Hilda Porter
Dr. J. G. Vaughan

Representing the London Missionary Society

Rev. T. Cocker Brown
*Dr. A. L. Warnshuis

* Indicates those present

Visitors present:

Dr. Francis C. M. Wei

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The meeting was called to order at 10:25 a.m. by the President, Dr. Arthur M. Sherman, Prayer was offered by Dr. Warnshuis.

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The Secretary called the roll and recorded the names of those present.

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The Chairman reported that the minutes of the last meeting of the Board had been circulated.

VOTED that the minutes of the Huachung Board meeting of
375 November 2, 1945 be approved as circulated. APPROVAL OF MINUTES

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The President welcomed Dr. Moore as a new member of the Board and Dr. Wei as a very honored guest. The President had no special report to make except to mention three very important matters that were to be reported on:

1. Union of Central China College Foundation with United Board
2. Union of Library School with Huachung College
3. Change of name from college to university.

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The report of the committee on joining the United Board of Christian Colleges was made by Dr. Warnshuis. The revised draft of the agreement was circulated and is filed with these minutes. Dr. Addison reported that the National Council had passed the following resolution:

"Subject: Membership in the United Board for Christian Colleges in China

RESOLVED: That the National Council approves the proposal that the Central China College Foundation shall accept membership in the United Board for Christian Colleges in China, in accordance with the Draft of Agreement dated January 31, 1946, and presented at this meeting of the National Council, which Draft embodies this "Agreement" submitted by the United Board for Christian Colleges under date of October 24, 1945, together with revisions made at a meeting of the Central China College Board of Founders held on November 2, 1945"

It was

VOTED that the following addition made to the proposed agree-
376 ments to join the United Board be approved.

ADDITIONS TO AGREEMENT APPROVED

"THIS AGREEMENT is made subject to the provisions of Article IV,, paragraph 6 of the Constitution of the United Board of Christian Colleges in China adopted September 25, 1945 by which there was reserved to the Educational corporations, boards or associations consolidating under the Consolidation order of the Regents of the University of the State of New York granted May 18, 1945, the right to withdraw from cooperation in such United Board, it being understood and agreed that the Missionary Societies who shall have by their certifications attached hereto, agreed that the Board of Founders of Hua Chung College Foundation may execute this agreement shall jointly exercise the right of withdrawal by notice to the United Board, and after the lapse of two years subsequent to the giving of such notice, such cooperation shall end and such property of Hua Chung College Foundation as shall have been theretofore transferred to the party of the first part by the party of the second part shall be retransferred to Hua Chung College Foundation or other instrumentality as shall be designated

by such Missionary Societies to receive the same, or as shall be mutually agreed upon between the parties hereto."

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It was

VOTED 377 to instruct the Secretary to forward to the cooperating Societies in Huachung this agreement requesting them to take action and if consent is given to elect the members of the United Board as stated in Article III of the memorandum. (which reads as follows)

ELECTION OF MEMBERS FOR UNITED BOARD

"III. Action by Cooperating Missionary Boards

After approval of the Agreement by the Hua Chung Board of Trustees and by the Foundation, the five cooperating missionary boards will be notified and asked for their approval and consent. If and when each of the missionary boards shall have approved the Agreement, they will be asked to elect their representatives on the United Board, in accordance with the constitution of the United Board, as follows:

	Financial credit	Represent.
London Missionary Society	$ 3,610.00	1
Methodist Missionary Society, England	3,987.00	1
National Council, Protestant Episcopal Church	36,132.33	7
Yale-in-China Association	10,766.67	2
Board of International Missions, Evangelical and Reformed Church	8,317.00	2 "

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Dr. Addison, on behalf of the National Council of the Protestant Episcopal Church, stated that the National Council having approved the proposed agreement between the Huachung Foundation and the United Board, had voted that the National Council would continue to hold and administer such funds, etc., as it has received or shall receive for Huachung College.

It was

VOTED 378 to accept this statment and to place it in the records of this Board.

It was

VOTED 379 that the text of the Agreement to be submitted to the cooperating missionary boards shall in paragraph six be retained to read as follows:- "6. The Missionary boards cooperating in Huachung College shall be free to hold and administer such funds, etc....."

PARAGRAPH SIX

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Dr. Wei reported regarding the Union of Boone Library School with Huachung College. He stated that Dr. Addison had written to Mr. Samuel Seng, head of the Library School, and also sent a copy to Bp. Gilman. It is hoped that negotiations will proceed favorably to the Library School rejoining the College.

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Mr. Lyford reported that due to the action taken at the last meeting of the Board, Vote 362, action on changing the name from college to university, had been deferred until negotiations regarding entering the United Board are completed.

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The President brought up the subject of purchasing new property. Dr. Wei read excerpts from a letter from Dr. Paul V. Taylor regarding three or four pieces of property that for many years have been desired by the College. These are now available at a reasonable price.

It was

VOTED 380 that the Board of Trustees express the desire of Huachung to return to the Boone Campus and respectfully request the National Council of the Protestant Episcopal Church to lease the Boone Campus, to include the Middle School Campus, if and when the Middle School moves to another site, for an indefinite period at a nominal rate, to be part of the site for Huachung College. RETURN OF HUACHUNG TO BOONE CAMPUS

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It was

VOTED 381 that we authorize Bishop Gilman to purchase all of the lots mentioned in Dr. Taylor's letter of January 1 to Dr. Wei; preference in the purchase to be given in the order of the lots mentioned in said letter. The Purchase price to come from the Johnston Proctor Fund for Huachung property, which fund now amounts to approximately $114,000. PURCHASE OF PROPERTY

It was

VOTED 382 to appropriate $15,000. for the above property.

It was

VOTED 383 that if $15,000 should be insufficient to make the purchases desired that the Officers of the Board be authorized to increase this sum to an additional $10,000.

It was

VOTED 384 to authorize the officers to send the following cable:

"CABLING PICKENS FIFTEEN THOUSAND AMERICAN YOUR ORDER STOP WITHIN THIS LIMIT PURCHASE FOR HUACHUNG IN FOLLOWING ORDER ITEMS EGFB KEMP LETTER TO WEI JANUARY TWENTYFOURTH STOP IF SUM INSUFFICIENT CABLE ADDITIONAL REQUIREMENT."

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It was

VOTED 385 that the President be instructed to call a special meeting of the Board of Trustees to consider the Proposed Plan of Development of Huachung after the War of February 14, 1944, on Thursday, March 14. This will be an all day meeting starting at 10:30 a.m. SPECIAL MEETING

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Mr. Lyford presented the Treasurer's report and it was TREASURER'S REPORT

VOTED 386 that the regular Treasurer's report be added to these minutes but due to lack of time it would not be reported in detail but be circulated with these minutes

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Mr. Lyford submitted and read a detailed report regarding moving the College back to Wuchang. It was

VOTED 387 to accept this report with many thanks for the detailed preparations.

It was

VOTED 388 that we authorize Mr. Lyford to give this report to the Associated Boards of Christian Colleges in China with the request to make $300,000 available for moving the College back to Wuchang and rehabilitation. MOVING HUACHUNG BACK TO WUCHANG

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At this time Dr. Warnshuis took the chair temporarily for the election of officers. It was

ELECTION OF OFFICERS

VOTED 389 that the present officers be re-elected.

It was

VOTED 390 that we re-elect the present committees of the Board of Trustees except that Dr. Beaver be elected to succeed Dr. Casselman on any committees on which he was a representative. ELECTION OF COMMITTEES

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The Secretary reported that the cooperating Boards in Huachung had been notified by letter to elect their representatives on the Board of Directors of the College in China.

It was

VOTED 391 that the following be elected the Executive Committee Pro tem of Huachung College until the Board of Directors is set up in China: EXECUTIVE COMMITTEE PRO TEM

Dr. Richard Bien, Yale-in-China
Dr. Hwang Pu, Evangelical and Reformed
Dr. John Lo, Protestant Episcopal
Dr. Sidney Hsiao, Yale-in-China
Mr. Constantine, Methodist Missionary Society of London
Dr. P. V. Taylor, Evangelical and Reformed
Mr. Anderson, London Missionary Society
President-) ex officio
Treasurer-)

It was

VOTED 392 that the officers study and make proposals regarding sabatical leaves for the Huachung faculty at a future meeting. SABATICAL LEAVE

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It was

VOTED 393 that Mr. Lyford be authorized to continue the monthly payments of $150.00 for six months to Mrs. John Lo to be charged as an advance to Professor John Lo. PAYMENTS TO MRS. LO

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Dr. Wei reported regarding the talks he had with members of the Yale-in-China Association. He pointed out that everything possible should be done to stimulate Yale people's interest in Huachung. He suggested that the Executive officers of the Yale-in-China Association be invited to the Huachung Board meetings. He also suggested that we invite the Rev. Luther Tucker and the Rev. John Magee to the special meeting on March 14.

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Dr. Wei also reported that Dr. Goetsch has advised him that the sum of $2,000. has been voted by the Project Committee of his Church for the use of worthy students of Huachung. The use of the money is left to the discretion of Dr. Wei but it is suggested that it might be used for Yunnan students to enable them to continue their education at Wuchang.

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The following is a resolution passed by the National Council appointing representatives on the Board of Founders of Huachung College:

"RESOLVED: That the National Council appoint as representatives of the Domestic and Foreign Missionary Society on the Board of Founders of Hua Chung College, to take office as of January 1, 1946, the following persons:

To hold office for one year: (to Jan. 1, 1947)

Rt. Rev. H. St. George Tucker, D.D.
Dr. John W. Wood

To hold office for two years: (to Jan. 1, 1948)

The Rev. Arthur M. Sherman, S.T.D.
The Rev. John K. Shryock, Ph.D.

To hold office for three years: (to Jan. 1, 1949)

The Rev. J. T. Addison, D.D.
Mr. J. Earl Fowler
Miss Mary Johnston "

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The meeting was adjourned at 1:00 p.m.

Respectfully submitted,

J. EARL FOWLER
Associate Secretary

February 19, 1946
New York, New York

HUA CHUNG COLLEGE

Temporarily at Hsichow, Yunnan, China

Minutes of the special meeting of the Board of Trustees known as the Board of Trustees.

Calvary House, 61 Gramercy Park, North, New York City

March 14, 1946

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society

*Rt. Rev. H. St. George Tucker, D.D.
Rev. James T. Addison, D.D.
Miss Mary Johnson
*Rev. A. M. Sherman, President
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood
*Mr. J. Earl Fowler

Representing the Yale-in-China Association

Dean William C. DeVane
*Dr. Edward H. Hume
*Mr. Oliver S.Lyford
Prof. Harry R. Rudin

Members-at-Large

Very Rev. Arthur C. Lichtenberger
*Dr. Edwin C. Lobenstine
*Dr. Dale H.Moore

Visitors Present:
Dr. Francis C. M. Wei

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U.S.

*Rev. R. Pierce Beaver
*Rev. F.A. Goetsch

Representing the Methodist Missionary Society of London

Rev. Harold S. Rattenbury
Dr. F. T. Cartwright
Miss Hilda Porter
*Dr. J. G. Vaughan

Representing the London Missionary Society

Rev. T. Cocker Brown
Dr. A. L. Warnshuis

* Indicates those present

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The meeting was called to order at 10:30 a.m. by the President Dr. Arthur M. Sherman. Prayer was offered by Dr. Lobenstine.

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The Secretary called the roll and recorded the names of those present.

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The Chairman reported that the minutes of the last meeting of the Board had been circulated. It was

VOTED 394 that the minutes of the Huachung Board meeting of February 15, 1946 be approved as circulated — APPROVAL OF MINUTES

A letter received March 1 from Dr. Arthur O. Rinden, Executive Secretary of Yale-in-China Association was read by the Secretary. It called attention to a paragraph in the minutes of the meeting of November 2, 1945 regarding the report made by Dr. Wei about the conversation he had with Dean DeVane. It was

VOTED 395 to strike this paragraph from the minutes of the meeting of November 2, 1945.

OMISSION OF PARAGRAPH FROM MINUTES

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Dr. Wei read a letter just received from Mr. John L. Coe, Treasurer of the College regarding the difficulties in arranging for transportation back to Wuchang.

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It was

VOTED 396 that this Board undertake investigation of the possibility of enlisting the sympathy and interest of the Lutherans in the cooperative enterprise of Christian higher education in Huachung.

ENLIST INTEREST OF LUTHERANS

Dr. Wei was authorized to take this matter up with the Lutheran World Convention.

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Discussion of the Ten Year Plan was deferred until after Mr. Lyford's financial report.

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Mr. Lyford presented a detailed report regarding the possible cost of moving the College back to Wuchang and rehabilitation. It was

VOTED 397 that the Board approve of the following estimate of cost for removal of the College from Hsichow to Wuchang and the reequipment of the families of the faculty and staff and for the reconditioning and refurnishing of Wuchang property.

APPROVAL OF ESTIMATE OF COST COR MOVING COLLEGE

"1. Moving from Hsichow to Wuchang	U.S.$50,000
2. Repairs to buildings and building equipment, Temporary basis	40,000
3. College furnishings - desks, tables, shelving, etc. Permanent basis (usable in new buildings)	40,000
4. Replacement of books - first year (Ultimate total, $180,000)	60,000
5. Replacement of laboratory equipment - permanent basis	40,000
6. Reequipment of families of staff and faculty	45,000
	$275,000"

It was

VOTED 398 that the above estimate of costs for removal and rehabilitation be called to the attention of the cooperating missions of Huachung requesting their generous support of these very urgent needs.

It was VOTED 399 That this Board approach the Protestant Episcopal Church with a view to get an advance of $100,000 for immediate emergency needs for Huachung College and that a similar approach be made to other supporting boards for such advances as they may be able to make at this time. IMMEDIATE EMERGENCY NEEDS

It was VOTED 400 that the Treasurer be given authority to make any advances necessary from the reserve fund (approximately $75,000) and from other resources which may be made available. ADVANCE FROM RESERVE FUND

It was VOTED 401 that the Secretary cable Bishop Gilman requesting a revised estimate of the cost of rehabilitation. REQUEST REVISED ESTIMATE

At this point Dr. Wei was questioned regarding plans for permanent buildings and the arrangement of the campus. Dr. Wei statedthat after many conferences Mr. J. Van Wie Bergamini, the Episcopal Mission architect, had made rough plans for the main permanent buildings of the campus in three blocks. These main buildings would cost approximately $944,000. Other plans call for eight hostels and thirty residences on property outside of the regular campus at a cost of about $480,000. The total cost of the plans for permanent buildings to be about $1,424,000., U.S. currency. It was

VOTED 402 to request Mr. Bergamini to send the Board a sketch of plans for permanent buildings with typical elevations. SKETCH OF PLANS

It was VOTED 403 that we approve a budget for the college of $60,000. plus the additional missionaries requested below which may be appointed by the constituent member boards, for the year August 1, 1946 to July 31, 1947.

It was VOTED 404 that whereas Huachung College is the only Christian college in Central China and adjacent regions and whereas this Board of Founders has considered afresh the Ten Year Plan proposed by the President and Senate and whereas this plan is a sound contribution to the reconstruction of this region, this Board of Founders approves the Plan as a basis for the on-going program as from August 1, 1947

It was VOTED 405 on recommendation of the President, Dr. Wei, this Board of Founders hereby approves reopening the College on the Wuchang campus on August 1, 1946, with enrollment not exceeding 350 students, with the expection however, that the enrollment be increased gradually up to 500 within the next five years, and that thereafter there be further increased enrollment only when approved by this Board or its successor.

It was
VOTED 406 that whereas this Board is unable to accept the figures given in the Ten Year Plan for the cost of operation because of present circumstances be it resolved that the constituent Boards be notified that the cost of operation to start the Ten Year Plan will probably be approximately fifty per cent above the estimates for 1946-47 and that more exact figures will be furnished as soon as possible, and be it further resolved that we approach the cooperating missions ofHuachung College and request them to meet the fifty per cent increase in operation costs under the Ten Year Plan.

INCREASE IN COST OF OPERATION

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It was
VOTED 407 that in as muchas Dr. Wei is so strongly convinced of the importance of increasing the missionary personnel on his faculty that he is asking that one-third of the total number of the faculty be missionaries.

It is
RESOLVED that the following quota is urgently needed during the coming year:

Protestant Episcopal Church	increase from 8 to 12 members
Evangelical and Reformed	increase from 2 to 3 members
Methodist Missionary Society	increase from 2 to 3 members
Yale-in-China Association	increase from 0 to 2 members
London Missionary Society	increase from 0 to 2 members

making a total of missionary staff members of 22.

Mr. Lyford presented a report on sabatical leaves for Chinese members of the faculty. A discussion of this subject indicated that any action we should take should be deferred until after consultation with the United Board for Christian Colleges in China to see what other institutions were doing and work along standard lines. Therefore, whereas it is expected that the United Board of Christian Colleges in China will formulate a definite policy in regard to sabatical leaves and, whereas the Acting President, Richard Bien has stepped aside in favor of Dr. John Lo, it was

VOTED 408 that the Treasurer and Dr. Wei proceed with authority to make arrangements to bring Dr. Lo to this country for one year.

DR. LO TO VISIT U.S.

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Dr. Wei reported that his services given to Union Theological Seminary and the Hewett Foundation Lectures would be finished by May 21 and inasmuch as he has been urged so strongly to visit England before returning to China, he requests permission to leave not later than June 1 to proceed to England. It was

VOTED 409 to give Dr. Wei permission for this trip.

DR. WEI TO VISIT ENGLAND

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It was
VOTED that Dr. Hume write a letter of our appreciation of having LETTER OF
410 had Dr. Wei here this year. APPRECIATION

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The President was requested to write to the missionary societies of Great Britain and the China Christian Universities Association commending Dr. Wei to them.

The President was requested to write a letter thanking the Acting President, Dr. Richard Bien, and faculty for the splendid work they have done during the past year, and especially, for taking care of the difficult task of moving the College back to Wuchang.

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The meeting was adjourned at 4:15 p.m.

Respectfully submitted,

J. EARL FOWLER
Associate Secretary

March 25, 1946
New York, New York

HUACHUNG COLLEGE

Wuchang, China

Minutes of the regular meeting of the Board of Trustees known as the Board of Founders

Calvary House, 61 Gramercy Park North, New York City
October 31, 1946

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society

*Rt. Rev. H. St. George Tucker, D.D.
Rev. James T. Addison, D.D.
*Miss Mary Johnston
*Rev. A. M. Sherman, President
*Rev. John K. Shryock
Dr. John W. Wood
*Mr. J. Earl Fowler, Assoc. Secy.

Representing the Yale-in-China Association

Dean William C. DeVane
*Dr. Edward H. Hume
*Mr. Oliver S. Lyford
Prof. Harry R. Rudin

Members-at-Large

*Very Rev. Arthur C. Lichtenberger
*Dr. Edwin C. Lobenstine
Dr. Dale H. Moore

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U.S.

*Rev. R. Pierce Beaver
*Rev. F. A. Goetsch

Representing the Methodist Missionary Society of London

Rev. Harold S. Rattenbury
*Dr. F. T. Cartwright
Miss Hilda Porter
Dr. J. G. Vaughan

Representing the London Missionary Society

Rev. T. Cocker Brown
Dr. A. L. Warnshuis

* Indicates those present

Visitors present:

Prof. John Lo
Dr. Brank Fulton
Dr. Paul L. Ward
Mr. Kenneth Morland, Executive Secretary of the Yale-in-China Assoc.

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The meeting was called to order at 10:15 a.m. by the President, Dr. Arthur M. sherman. Prayer was offered by Dr. Goetsch.

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The Secretary called the roll and recorded the names of those present.

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The Chairman reported that the minutes of the last meeting of the Board had been circulated. It was

VOTED 411 that the minutes of the Huachung Board meeting of March 14, 1946 be approved as circulated. APPROVAL OF MINUTES

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The President introduced the guests attending the meeting.

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The President then presented his report. Dr. Sherman confined his remarks mainly to pointing out the high-spots in a letter recently received from,Dr. Wei. This letter is to be copied and circulated. He mentioned the purchase of land and that Dr. Wei strongly urges missionaries and their families to return to Central China. The Yangzee Valley is peaceful and he expects it to continue so. The District has all the appearances of being prosperous. Dr. Wei feels this is only a surface prosperity and there can be no real prosperity for a long time because of the lack of materials and capital. He reported about the campus and the urgent need for a new chapel. They are using Boone Library for classrooms. There is a great need for a new power plant. Housing of the faculty is very difficult under present conditions.

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Dr. Sherman also reported on receiving one thousand dollars, ($1,000), from the Board of Missions of the Evangelical Church.

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Dr. Sherman reported that the President of Cooper Institute, Dr. Burrell, has offered to spend his sabatical year, 47-48, at Huachung or elsewhere in China. He is an expert in Sociology and is interested in teaching and organizing a survey of the sociological conditions. Dr. Sherman hopes that such an arrangement can be made if not with Huachung, then with the Associated Boards.

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Dr. Sherman reported having addressed the Episcopal Church Periodical Club in Philadelphia during the triennial in September. This organization is undertaking to do what they can to supply books for Huachung Library.

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The enrollment at the College for this fall term is 452 students; 148 old students and 304 new students. They are also divided 310 men students and 142 women students; 109 of the new students are Christians. Prof. Wei Ting-tsai, in charge of Religious Studies, is the Dean of the Women. There are two women's hostels on the campus and one men's hostel on the campus. There are two men's hostels nearby off the campus.

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Mr. Lyford reported on the question of changing the name of Central China College to Huachung University. The attention of the Board was called to Vote #362 passed by the Board of Trustees at its meeting on

November 2, 1945. The wording of this vote has led to some confusion which will be cleared by the action to be proposed later in this meeting. Therefore, on motion it was

VOTED 412 that Vote #362 passed by this Board at its meeeing on November 2, 1945 is hereby rescinded. VOTE 362 RESCINDED

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The Secretary informed the Board that he had received from Mr. Samuel Thorne a suggestion of amendment to the form of the proposed Agreement between the United Board for Christian Colleges in China and the Central China College Foundation. This amendment is a clarification of the intent expressed in the paragraph beginning at the bottom of page 2 of the draft of agreement and consists in the insertion of the phrase "subject to such changes in its investments as have been made" in the second line of this paragraph on page 3 between the words "shall" and "be". After discussion, it was

VOTED 413 that the form of Agreement between the United Board for Christian Colleges in China and Central China College Foundation be amended in the paragraph beginning with the words THIS AGREEMENT near the bottom of page 2 by adding the words "subject to such changes in its investments as have been made" between the words "shall" and "be transferred" in the second line of this paragraph on page 3 so that this entire paragraph shall be worded as follows: AMENDMENT TO AGREEMENT WITH UNITED BOARD

"THIS AGREEMENT is made subject to the provisions of Article IV, paragraph 6 of the Constitution of the United Board for Christian Colleges in China adopted September 25, 1945 by which there was reserved to the Educational corporations, boards, or associations consolidating under the Consolidation order of the Regents of the University of the State of New York granted May 18, 1945, the right to withdraw from cooperation in such United Board, it being understood and agreed that the Missionary Societies who shall have by their certifications attached hereto, agreed that the Board of Founders of Hua Chung College Foundation may execute this agreement, shall jointly exercise the right of withdrawal by notice to the United Board, and after the lapse of two years subsequent to the giving of such notice, such cooperation shall end and such property of Hua Chung College Foundation as shall have been theretofore transferred to the party of the first part by the party of the second part shall, subject to such changes in its investments as have been made, be transferred to Hua Chung College Foundation or other instrumentality as shall be designated by such Missionary Societies to receive the same, or as shall be mutually agreed upon between the parties hereto."

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The Treasurer referred to a recommendation from the Officers of the College that the English name of the institution be changed from HuaChung College to Huachung University in order that it shall be consistent with the Chinese name of an institution for higher education having three or more departments. This is a desirable change but it is impractical at present because we are approaching the end of negotiations under which Central China College Foundation will unite with the United Board for Christian Colleges in China and a confusion of names may cause misunderstandings such as have occurred already. However, there appears to be no difficulty in making this change soon after the union has been accomplished. Therefore, action on this matter was deferred. The Secretary was asked to notify Dr. Wei regarding this.

CHANGE OF ENGLISH NAME OF COLLEGE

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Attention was called to the responsibilities which this Board of Trustees assumed by its Vote #239 passed at its meeting on October 9, 1939. At the request of the officers of the College, made necessary because the Directors in China could not function, the Board of Trustees by this vote took over the functions of the Board of Directors for the duration of the emergency and until the Board of Directors could be reorganized and prepared to function under its constitution. The College is now reinstated on its campus and this temporary measure should be terminated as soon as possible. It seems advisable that this be accomplished and the Directors shall be functioning normally before the Board of Trustees shall turn over its functions to the United Board for Christian College in China.

REORGANIZATION OF THE BOARD OF DIRECTORS

After discussion, it was

VOTED 414

1. that until the Board of Directors shall have been legally reconstituted in China, the Board of Founders must continue to act for the time being as the Board of Directors under the formal arrangements outlined in Vote #239 of the Trustees but the Board of Trustees will terminate this procedure as soon as the reconstituted Board of Directors shall give notice to the Board of Trustees that it is organized and ready to resume its regular functions.

2. That pending the return of full responsibility of the Board of Directors in China, the Board of Trustees will gladly welcome as advisers to Dr. Wei such directors as are now present in the Wuhan Area, with the understanding that all steps taken shall be subject to the approval of the Board of Trustees or its Executive Committee.

3. That Dr. Wei be notified at once of this action and request that the steps in reorganization of the Board of Directors proceed as rapidly as possible.

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Dr. Paul Ward reported that he had spent his time since the first of April purchasing books for the Huachung Library and equipment for all of the Departments.

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Mr. Lyford presented the Treasurer's report and it was

VOTED 415 that the report be received, accepted, and filed with many thanks. TREASURER'S REPORT

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There was a discussion of the importance of minimizing the delay in the completion of the agreement between the Central China College Foundation and the United Board for Christian Colleges in China and the necessity of proper wording of the formal resolutions which are required. It was

VOTED 416 1. That the Treasurer is requested to confer with Mr. Samuel Thorne and obtain from him an approved form of resolution to be passed by the Board of Trustees and by the five supporting missions, which resolutions shall conform to the requirements of the form of agreement between the Central China College Foundation and the United Board for Christian Colleges in China. COMPLETION OF AGREEMENT WITH UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2. That the Board of Trustees hereby authorizes the President or the Associate Secretary to sign the form of resolution approved by Mr. Thorne.

3. That the Secretary is requested to send at once to each of the supporting missions a request for prompt action of approval in a form corresponding with that executed by the Board of Trustees.

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The meeting was adjourned for lunch until 12:45 p.m.

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The meeting was called to order at 1:50 p.m. The President read the following excerpts from a letter dated August 28 from Dr. Wei:

"You may have heard that a week before I left England I had a cablegram from Dr. Franklin, relaying a telegram from Bishop Roberts in Shanghai, saying I had been elected the new president of St. John's University and asking for an immediate cabled reply. I knew that the presidency of St. John's would mean eventually the presidency of the new East China United University of St. John's, Soochow, and Hangchow cooperating. That is going to be a big institution with many complicated problems. My first reaction was that my duty was to return to Hua Chung, where I would be needed for the next five years at least during the period of reconstruction and consolidation. But my second thought gave me the feeling that it might be God's call to a more

challenging job. So I gave the proposition the most prayerful and careful consideration, and I consulted four or five English and American friends, including Stanley Dixon, Harry Silcock of the Friends Service in London, and VanDusen and Decker of New York, who came to the same conference in Cambridge which I attended. Dixon, of course, was of the opinion that I should go to Wuchang. Harry Silcock felt that I should accept the challenge to go to Shanghai. VanDusen and Decker reacted immediately that I should accept the offer, but after I had stated my reasons for declining they agreed with me. In the first place, it would not be fair to my colleagues and all the Hua Chung friends for me to leave the work at this juncture when my services would be very much needed. In the second place, while the work in Shanghai might be harder, life would be more comfortable, and it would not be possible to make it clear to all my friends that I was not going to Shanghai for the comforts, but for the challenge. Thirdly, if I should go to Shanghai, I would have to spend the rest of my active life entirely in administration which is not my strongest line, whereas, if I should remain in Wuchang, I know my colleagues and my students and alumni, and the situation and the problems are all familiar to me. I may have at least a considerable portion of my time for study and writing, which many friends in Europe and America would expect me to do for the sake of the World Church, and that is my main hope. Perhaps I may serve better by sticking by my job in Wuchang than going to Shanghai and taking a new job. So before I left London I cabled Bishop Roberts declining the offer of the St. John's presidency, and I am going to write him explaining my position. I hope this will meet with the approval of the Hua Chung Board of Founders and the National Council of the Protestant Episcopal Church in the United States."

It was

VOTED 417 that the Board ask Bishop Tucker to write to Dr. Wei expressing our appreciation and gratitude for his staying on at Huachung as President. LETTER OF APPRECIATION TO DR. WEI

It was

VOTED 418 to send greetings to Huachung on Founders Day. The following cable was sent: FOUNDERS DAY GREETINGS

"FOUNDERS IN SESSION HERE SEND WARMEST GREETINGS ON FOUNDERS DAY. SHERMAN"

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Dr. Lobenstine reported to the Board of Trustees regarding Yale-in-China. The Yale-in-China Association is continuing on its own line independent of the Yale University program of graduate Oriental studies. They have definitely decided to continue their interest in Huachung for a period of five years dating from August 1, 1947. Their interest is not to be limited to the School of Science. Their contribution will be in personnel and not in money after this college year. Dr. Brank Fulton has been appointed a member of the faculty of Huachung University.

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Dr. John Lo was invited by the President to make any remarks he had on his mind to the Board. He briefly spoke on the necessity of sabatical leaves for the building up of morale of the faculty. Because there has been no possibility for the past eight years, during the war, for any members of the faculty to have a sabatical year, several very good members of the faculty have been lost. As the result of Dr. Lo's remarks the President and Treasurer were asked to bring in a statement as to what financial arrangements would be necessary for regular sabatical leaves for members of the faculty. This statement should be worked out in harmony with any arrangements being considered by the United Board for Christian Colleges in China.

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Dr. Pierce Beaver reported to the Board what a fine contribution Dr. John Lo was making to Franklin and Marshall College. His presence on the faculty and campus was doing a great deal to promote interest not only in Huachung but international relations with China. He mentioned that this might result in the exchange of professors and students with Franklin and Marshall and Huachung. It was

VOTED 419 that the President of the Board of Trustees write to the President of Franklin and Marshall College expressing our great appreciation of their granting Dr. Lo a teaching fellowship.

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The Board of Trustees meeting was temporarily adjourned that the Foundation might meet.

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The meeting of the Board of Trustees was called to order and adjourned at 2:45 p.m.

Respectfully submitted,

J. EARL FOWLER
Associate Secretary

November 8, 1946
New York, New York

[7a]

I, , President (or Associate Secretary) of the Board of Trustees of Hua Chung College, hereby certify that, at a meeting of the Board of Trustees of Hua Chung College, a voluntary association with its principal office at 281 Fourth Avenue, New York, N. Y., duly called and held on October 31, 1946, at which a quorum was present, on motion duly seconded, the Board voted unanimously as follows, to wit:

> That the Board of Trustees, known as the Board of Founders of Hua Chung College, approves the execution by Central College Foundation of an agreement known and described as "Agreement between United Board for Christian Colleges in China and Central China College Foundation", and hereby requests the said Central China College Foundation to sign and execute the same.

IN WITNESS WHEREOF, I have hereunto signed this certificate as President (or Associate Secretary) of the Board of Trustees of Hua Chung College (and affixed the seal of the said Hua Chung College) this day of 1946.

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(Seal if there is one)

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HUACHUNG COLLEGE

Wuchang, China

Minutes of the regular meeting of the Board of Trustees
known as the Board of Founders

Calvary House, 61 Gramercy Park North, New York City
February 14, 1947

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society

New Director of Overseas Dept.
Miss Mary Johnson
*Dr. A. M. Sherman, President
Dr. John W. Wood
*Mr. J. Earl Fowler
*Very Rev. Arthur C. Lichtenberger
Rt. Slayback

Representing the Yale-in-China Association

Dean William C. DeVane
Dr. Edward H. Hume
*Mr. Oliver S. Lyford
Prof. Harry R. Rudin

Members-at-Large

*Dr. Edwin C. Lobenstine
Dr. Dale H. Moore
Mr. Kenneth Morland

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U.S.

*Rev. R. Pierce Beaver
Rev. F. A. Goetsch
Dr. Dobbs F. Ehlman

Representing the Methodist Missionary Society of London

Rev. Harold S. Rattenbury
Dr. F. T. Cartwright
Miss Hilda Porter
Dr. J. G. Vaughan

Representing the London Missionary Society

Rev. T. Cocker Brown
Dr. A. L. Warnshuis

* Indicates those present

Visitors present:

Dr. Brank Fulton
Dr. Robert J. McMullen, Executive Secretary of the United Board for Christian Colleges in China
Dr. William Fenn, United Board of China representative

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The meeting was called to order at 10:00 a.m. by the President, Dr. Arthur M. Sherman. Prayer was offered by Dr. Lobenstine.

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The Secretary called the roll and recorded the names of those present.

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The Secretary mentioned that Dr. A. L. Warnshuis in sending his regrets requested the Secretary to suggest to the London Missionary Society to appoint somebody else as representative as he no longer had time to attend the Board meetings. The Secretary reported he discussed the matter with Dr. Wynn Fairfield and inquired whether he would have time to represent the London Missionary Society. The Board approved the

suggestion of the Secretary that he should write to the London Missionary Society suggesting the name of Dr. Fairfield as their representative to succeed Dr. Warnshuis.

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The Chairman reported that the minutes of the last meeting of the Board had been circulated. It was

VOTED 420 that the minutes of the Huachung Board meeting of October 31, 1946 be approved as circulated. APPROVAL OF MINUTES

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The minutes of the Executive Committee meetings of April 24 and June 13 were approved as the action voted in them has been carried out.

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The President reported that the Annual Report of the Acting President of Huachung, Dr. Richard Bien, had been circulated. He reported also on items contained in letters received from Dr. Wei. Over four thousand applications were received for students entering the University in September. A total of four hundred and fifty-two students were accepted. Dr. Wei urgently needs more funds available for scholarships. School fees are very high and will probably have to be increased. At the present rates only the sons of wealthy families and especially those who have become newly rich during the war are able to pay the high rates of tuition and board. Many Christian families, especially clergy and other Church workers, cannot afford to send their children to college. These desirable students will have to be assisted by scholarships. All special funds that come in to Dr. Wei's hands are used by him for scholarships. Still, he does not have nearly enough. The President reported there are no funds available now to assist Dr. Wei with scholarships unless some of the operating funds of the University are channeled for this purpose.

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The President also reported that Dr. Wei was very desirous of purchasing two new pieces of property adjoining the property now owned by the University. It was the general opinion that no decision should be made on purchasing these two pieces of property at the present time. The National Council has appropriated funds from their Reconstruction and Advance Fund to purchase property on which to build a new middle school. It is hoped by giving the University the present Middle School property it will not be necessary to purchase the two pieces of property desired by Dr. Wei. This matter will be discussed further after the arrival of Mr. John Coe who is due to leave on furlough in the near future.

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The Secretary reported having had an interview with Dr. Sidney Hsiao, former professor and head of the Biology Department at Huachung. Dr. Hsiao was brought to the United States by the State Department to do special research on the data he had accumulated when the University was in exile at Hsichow. As his relationship or possible return to Huachung is in doubt it was

VOTED 421 to send a cable to Dr. Wei to clarify this situation.

The following cable was sent:

CABLE TO DR. WEI RE: DR. HSIAO

"FOUNDERS VOTED INFORM YOU SIDNEY HSIAO HAS MANY OFFERS AMERICA AND CHINA STOP IF RETURN TO HUACHUNG FACULTY DESIRED IMMEDIATE ACTION NECESSARY STOP SCHOLARSHIP 2000 GRANTED BIEN IF UNIVERSITY FELLOWSHIP DESIRED CABLE HIS PLANS."

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The President reported that the National Council had granted an appropriation not to exceed two thousand dollars, ($2,000), as a scholarship for Dr. Richard Bien who is due for sabatical leave this year. Members of the Board pointed out that they thought this was an inadequate amount. It was

VOTED 422 that financing of a sabatical leave for one member of the Huachung faculty be included in the regular operating budget of the University each year.

FINANCING OF SABATICAL LEAVE

It was brought out further that the consensus of the Board was that this is not a definite commitment and Dr. Wei was not to make this known to the faculty and thus raise their hopes of an automatic sabatical leave. It was

VOTED 423 that the Board of Founders of Huachung University would call to the attention of the United Board the importance of a study and report of the whole question of sabatical leave in China or abroad for senior faculty members and of advance training for promising junior members of the faculty of Christian Colleges which are members of the United Board.

IMPORTANCE OF SABATICAL LEAVES TO BE CALLED TO ATTENTION OF UNITED BOARD

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The President reported that the Church Periodical Club is raising one thousand dollars, ($1,000) for the Library Fund. It was reported also that Dr. Alfred B. Starratt and family who were due to sail on February fifteenth from San Francisco have been held up and their sailing postponed due to the financial crisis in China.

Dr. Frank Fulton reported that Mr. and Mrs. Burton Rogers now in Calcutta with the Friends Committee have been appointed to the English Department of Huachung by the Yale-in-China Association. He has been instructed to report at Wuchang direct from Calcutta.

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The question of appointment of new members of the faculty was brought up. It was

VOTED 424 that the Board of Founders of Huachung College wishes to bring to the attention of the various boards sending personnel to the College, the importance of cooperating with the United Board's Personnel Committee in discovering and determining the qualifications of needed Western personnel.

NEW FACULTY AND UNITED BOARD

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Mr. Lyford presented the Treasurer's Report and was — TREASURER'S REPORT

VOTED 425 that the report be received and accepted.

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It was

VOTED 426 to reelect the present officers until such time as the Board of Founders completes the details of entering the United Board of Christian Colleges in China. — RE-ELECTION OF OFFICERS

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It was

VOTED 427 that the Executive Committee be reelected with the addition of Mr. J. Earl Fowler. — EXECUTIVE COMMITTEE

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It was

VOTED 428 to elect the following as members-at-large of the Board: — MEMBERS AT LARGE

Dr. E. C. Lobenstine
Dr. Dale H. Moore
Mr. Kenneth Morland, Executive Secretary of Yale-in-China-Ass.

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Dr. McMullen and Dr. Fulton were called on for any remarks that they desired to make regarding the United Board. As time was getting short and they had other engagements it was not possible for them to go into detail. Dr. Fenn took the opportunity of complimenting us on having such an efficient College Treasurer. He said Mr. John Coe was a most unusual and capable man to have in charge of our finances.

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The meeting was adjourned at 2:30 p.m.

Respectfully submitted,

J. Earl Fowler
Associate Secretary

February 17, 1947
New York, New York