

163 3056

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

Hunching  
Admin.  
Board of Trustees (known as  
Board of Founders) 1940-1942

[11]

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, February 15, 1940

MEMBERSHIP OF THE BOARD

Representing the Domestic and Foreign Missionary Society:

- \*Rt. Rev. H. St. George Tucker, D.D.
- Rt. Rev. George C. Stewart, D.D.
- Mrs. Harper Sibley
- \*Miss Mary Johnston
- \*Rev. Arthur M. Sherman, S.T.D., President
- \*Rev. John K. Shryock, Ph.D. \*
- \*Dr. John W. Wood, Secretary

Representing the Yale-in-China Association:

- \*Mr. Oliver S. Lyford, Treasurer
- Dr. Edwin C. Lobenstine, Vice-President
- \*Dr. Edward H. Hume
- ~~Prof. Charles T. Loream, Alternate~~
- \*Mr. Robert Ashton Smith, Assoc. Secretary

Representing the Board of Foreign Missions of the Reformed Church in the United States:

- \*Rev. A. V. Casselman, D.D.
- Rev. Gerard H. Gebhardt, B.D.

Representing the English Methodist Missionary Society:

- Rev. W. A. Grist
- (Alternate, Dr. F. T. Cartwright)
- Miss Hilda Porter
- (Alternate, Dr. J. G. Vaughan)

Representing the London Missionary Society:

- Rev. T. Cocker Brown, D.D.
- \*(Alternate, Dr. A. L. Warnshuis)

\*indicates those present

Visitors present:

Mr. J. V. W. Bergamini (Architect for buildings in Wuchang)

-----

The meeting was called to order at 3:00 p. m. by Dr. Sherman, President of the Board and Chairman of the meeting.

Prayer was offered by Dr. Shryock.

The Secretary read the roll call and reported on various explanations of absences which had been received.

ROLL  
CALL

-----

The Associate Secretary informed the Board that the minutes of the meeting of the Board of Trustees held October 9, 1939 had been circulated, There being no corrections or additions, it was, therefore, on motion

VOTED that the minutes of the meeting of the Hua Chung College Board of Trustees held October 9, 1939 be approved as circulated.

APPROVAL  
OF  
MINUTES

-----

*Mr. Ashton*

Feb 11, 1940

Dr. Sherman, President of the Board, made a brief statement concerning the present situation of the College. He mentioned particularly the severe strain which the personnel were under due to the refugee location of Hua Chung. Dr. Sherman expressed concern over the present lack of adequate religious leadership, but mentioned that President Wei was hoping to secure a man to fill this position.

STATEMENT  
BY DR.  
SHERMAN  
PRESIDENT  
OF BOARD

-----

The Associate Secretary read the minutes of the Executive Committee meeting of the Hua Chung Board held January 20, 1940. There being no corrections or additions, it was, therefore, on motion

APPROVAL  
MINUTES  
OF EXECU-  
TIVE  
COMMITTEE  
MEETING

VOTED that the minutes of the Executive Committee meeting of the  
241 Hua Chung Board of Trustees held January 20, 1940 be approved  
as read, and that the actions therein be confirmed.

-----

Mr. Lyford, Treasurer, made a brief statement. He mentioned the difficulty he had had in straightening out the financial reports from the college and in setting up for approval an adequate budget for the year 1939-40. He reported that as a result of his study the financial situation now seemed clear and was in good order. The complete financial statement was approved in the votes of the Executive Committee meeting January 20, 1940 which actions were confirmed in the above Trustees Vote 241.

TREASURER'S  
REPORT

The Secretary reported the receipt of \$5000 from the Mary Johnston Fund for 1939 whereupon on motion, it was

VOTED that the \$5000 from the Mary Johnston Fund for 1939 should  
242 be held by the treasurer of the Domestic and Foreign  
Missionary Society subject to the order of the treasurer  
of the Hua Chung College Board of Founders.  
It was added that the same procedure should follow with  
the \$5000 expected for 1940.

There was general expression of appreciation for the support which was afforded Hua Chung College by the Mary Johnston Fund, whereupon on motion, it was

MARY  
JOHNSTON  
FUND

VOTED that the Secretary express to Miss Mary Johnston our  
243 appreciation for the announcement of the payment of the  
grant for 1939.

-----

Dr. Sherman, President of the Board, brought up for discussion the difficulty students had in reaching the college at Hsichow, he explained that this was one of the reasons for the small enrollment. The question was raised whether we had made it clear to Dr. Wei that any surplus accruing from an increased rate of exchange could be used for student aid of this nature.

STUDENT  
AID

It was suggested that Dr. Sherman should write Dr. Wei to explain this more fully to him.

Feb 15, 1940

The Associate Secretary reported on the latest news from the College. Mention was made of the successful campaign of the College against the cholera epidemic in Hsichow. Not a single member of the College community contracted the illness and much preventive work was done in the town and out-lying districts.

NEWS  
REPORT

-----

The Secretary, Dr. Wood, reported that the appropriation for 1938 of the National Council to the Hua Chung Board of Founders had been made and would shortly be paid.

APPROPRIA-  
TION FROM  
NATIONAL  
COUNCIL

-----

The Secretary read the proposed list of officers of the Board for the year 1940-41. Whereupon on motion, it was

VOTED that the officers of the Board of Trustees (Board of Founders) 244 of Hua Chung College be elected for the year 1940-41, as follows:

ELECTION  
OF  
OFFICERS

- Rev. A. M. Sherman, S.T.D., President
- Rev. E. C. Lobenstine, D.D., Vice-President
- Oliver S. Lyford, Treasurer
- John W. Wood, D.C.L., Secretary
- Robert Ashton Smith, Associate Secretary and Associate Treasurer

It was also

VOTED that the Executive Committee be elected as follows: 245  
Rev. A. V. Casselman, D.D.  
Rev. F. T. Cartwright, D.D.  
Rev. A. L. Warnshuis, D.D.  
The officers, ex-officio

ELECTION OF  
EXECUTIVE  
COMMITTEE

-----

Mr. Lyford, Treasurer, reported briefly on the Associated Boards "Plan for Greater Unity".

This "Plan" contemplates a united Board, varying in size according to the number of boards which join. This Board would replace individual boards of all colleges that come into this plan. Such a measure would undoubtedly reduce the "mechanical overhead" of such boards which have a large over-lapping membership. As this is not the case with Hua Chung, it is doubtful whether we would benefit by having this board replaced by representation on a larger unified Board, were Hua Chung to enter the plan.

"PLAN FOR  
GREATER  
UNITY"

Some discussion followed. It was decided to consider carefully the "Plan for Greater Unity". It was pointed out that our association with the other China Colleges through the Associated Boards was constructive, whether we would want to consider a closer affiliation would have to be decided later.

-----

Feb 15, 1940

- 4 -

Dr. Warnshuis introduced the problem we may have to face in the near future if the British Boards discontinue their support, which may be necessary. In this case we must be prepared to carry the whole load until such time as the British Boards can contribute again.

BRITISH  
BOARDS

-----

The meeting adjourned at 4:30 p. m.

ROBERT ASHTON SMITH  
Associate Secretary

*File  
Minutes  
Hua Chung*

1940

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Special Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, April 5, 1940

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

- \*Rt. Rev. H. St. George Tucker, D.D.
- Rt. Rev. George C. Stewart, D.D.
- Mrs. Harper Sibley
- Miss Mary Johnston
- \*Rev. Arthur M. Sherman, S.T.D., President
- \*Rev. John K. Shryock, Ph.D.
- \*Dr. John W. Wood, Secretary

Representing the Yalo-in-China  
Association:

- \*Mr. Oliver S. Lyford, Treasurer
- \*Dr. Edwin C. Lobenstine, Vice-President
- \*Dr. Edward H. Hume
- Prof. Charles T. Loram, Alternate
- \*Mr. Robert Ashton Smith, Assoc. Secretary

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

- \*Rev. A. V. Casselman, D.D.
- Rev. Gerard H. Gebhardt, B.D.

Representing the English  
Methodist Missionary Society:

- Rev. W. A. Grist
- (Alternate, Dr. F. T. Cartwright)
- Miss Hilda Porter
- \*(Alternate, Dr. J. G. Vaughan)

Representing the London  
Missionary Society:

- Rev. T. Cocker Brown, D.D.
- (Alternate, Dr. A. L. Warnshuis)

\*indicates those present

Visitors present:

- Dr. Earl Cressy
- Miss Martha L. Sherman
- Mr. J. V. W. Bergamini
- Rev. Edmund Hsu

-----  
The meeting was called to order at 2:15 p. m. by Dr. Sherman, President of the Board and Chairman of the meeting.

Prayer was offered by Dr. Casselman.

The Secretary read the roll call and reported on various explanations of absences which had been received.

-----  
The Associate Secretary informed the Board that the minutes of the meeting of the Board of Trustees held February 15, 1940 had been circulated. There being no corrections or additions, it was, therefore, on motion

VOTED  
246

that the minutes of the meeting of Hua Chung College Board of Trustees held February 15, 1940 be approved as circulated.

APPROVAL  
OF  
MINUTES

-----

The Treasurer, Mr. Lyford, gave a brief report which informed the Board of the status of the emergency campaign of the Associated Boards for Christian Colleges in China. It is expected that we will be able to meet our obligations to Hua Chung as things stand now. Mention was made also that excellent reserves were on deposit in New York City. In case of serious emergency these could be used; but as they are composed of grants for special purposes they must be replaced if drawn upon.

TREASURER'S  
REPORT

The Treasurer gave also a brief report on the contributions and pledges of Mrs. Proctor and Miss Johnston.

There was some discussion following the Treasurer's report, after which it was

VOTED  
247

to accept the Treasurer's report and to file the memorandum on the contributions and pledges from Mrs. Proctor and Miss Johnston.

-----

Dr. Sherman, President of the Board, stated that the purpose of this meeting was to hear a report from Dr. Lobenstine, Vice-President of the Hua Chung Board, who had just returned from a six months visit to China. Dr. Lobenstine had visited Hua Chung College, and had had an opportunity to discuss the problems of the College with President Francis Wei. Dr. Sherman congratulated Dr. Lobenstine on his safe return to the United States and welcomed him to this meeting. Whereupon the proceedings were turned over to Dr. Lobenstine.

The following is a summary of the report made by Dr. Lobenstine at this meeting.

DR.  
LOBENSTINE'S  
REPORT

One of the most important questions for American sponsored educational institutions in China is: what is Japan's attitude toward missions in China, and what effect will the Religious Missions Control Bill have on this work? Briefly, there are three factors which help to explain the Japanese attitude toward missions. (1) The Japanese plan to make use of religion as a means of winning Chinese to the support of their "New Order in Asia" is being more widely followed. Two illustrations of this are:

The attempt reported in regard to Marshall Wu Pei-fu in the December 18 issue of Time Magazine. This gives a very interesting account of the way in which his interest in Buddhism was seized as an entering wedge in the effort to secure his participation in the Wang Ching-wei puppet government.

In Shanghai, where Dr. McCracken is carrying on a refugee hospital in buildings leased from the Academia Sinica, various attempts have been made to get him to surrender these buildings in return for others. He has been able to resist such attempts. Recently a Japanese lady, introducing herself as a Christian, was sent to see him with the object of urging him to cooperate with Christians in Japan and suggesting as a means by which this could be done in line with Christian leadership his surrender of the buildings to the Japanese, who are very eager to get hold of them. Upon Dr. McCracken's stating that he was not prepared to move the hospital, his interviewer threatened that it would go hard with him if he did not accede.

(2) Report was made of the difficulties which certain institutions in Korea and Manchuria were having, owing in the latter case to limiting the period of education both in middle and in medical schools and in Korea in the arrest of large numbers of faculty members in a Christian College. There are indications already in China that methods adopted elsewhere are likely to be followed in China.

Dr. Lobenstine reported conversations with the present and former Ministers of Education at Chungking in regard to missionary institutions continuing their work in occupied areas of China. He reported that the government was in full sympathy with such institutions remaining open, even though recognizing certain inevitable restrictions. The government would not, however, approve of institutions that had once moved to "free" China returning to "occupied" China at the present time, inasmuch as such movements would be misunderstood and would be used by the Japanese as an indication that conditions were now satisfactory.

Dr. Lobenstine did not find either in Shanghai or in West China that any real progress had been made in the effective coordination of work of the several institutions that were working in close proximity one to the other. Most of the teaching in Shanghai and on the campus of West China Union University was still being carried on by each of the colleges. The relations of host and guest institutions were most cordial. However, there seemed to be little serious planning for a closer coordination of the several institutions in the future, in Shanghai or in West China. The expectation of each institution is to return to its own campus, if possible, when the conflict is over, provided conditions are such that those sections of China now invaded will come again under full Chinese sovereignty.

In regard to the refugee colleges, serious problems have arisen because of lack of the necessary library facilities. Some institutions were able to carry with them more books than others but, speaking generally, in both mission and government institutions library facilities are very inadequate.

The effort to secure contributions of books in this country is confronted with the problem of the delivery of such books to the various campuses in West China. There is no guarantee that boxes of books unloaded at Haiphong will even within six months' time be delivered at their destination. The Institute of Pacific Relations is at present concerning itself with the problem of the transport of such books, probably through Rangoon, by rail to Lascio and from there by truck or by carts drawn by human labor, accompanied by someone qualified by experience in the southwest to accompany a caravan of such trucks or carts.



In regard to Hua Chung, some of the points raised by Dr. Lobenstino are as follows:

SITUATION  
AT  
HUA CHUNG

Hsichow is located some 300 miles west and slightly north of Kunming. One proceeds along the Burma highway to the city of Hsia-kwan and then branches off to the north. The motor road continues as far as Tali. Beyond that it is necessary to go by sedan chair, horseback or on foot for a distance of 45 kilometers.

The College is located in buildings kindly made available through a member of the local gentry. The College buildings proper consist of a Buddhist and a Confucian temple and an ancestral hall, which are situated side by side. There are numerous other buildings in connection with these properties. Two two-story buildings were erected at a low cost when the College moved. In the main these buildings offer satisfactory classroom and administration facilities.

The situation in regard to housing appeared to Dr. Lobenstino to be somewhat less satisfactory. A good many of the families are housed in Chinese wealthy homes, in which the family retains part of the house, while one or more courts are placed at the disposal of the College. In the best of these properties, eight families were living in one court.

Hua Chung has paid too high a price for its safety from bombing. Its student membership is small, only 117. Approximately 50% of the students are new and from South China. Coming as they do from the South, being for the most part provided with more money than those students who had come from Wuchang and Kweilin, certain difficulties have arisen in the College, resulting in news recently received that some of the students were being sent home.

A movement is on foot to try to assist the libraries of institutions in West China through preparation of micro-films. Definite steps have already been taken to use such films to meet the desperate needs of medical schools in the Southwest by providing an adequate library of the most important books needed for the teaching of the various subjects included in the curriculum of a medical school. There is nothing definite as yet to report in regard to similar procedures for colleges in West China. It is hoped, however, that the library situation will be dealt with in a similar way and that perhaps the help of the Rockefeller Foundation may be secured to make such a project feasible.

The loss of Dr. Paul Kwei from the faculty of the College is a serious blow both to the College and to the Yale-in-China Association, inasmuch as he was our main point of contact with the work at Hua Chung and with the College of Science, in which this Association is particularly interested.

Dr. Lobenstino reported various difficulties which have arisen in the College during the past year: an unfortunate student strike and also administration difficulties within the faculty itself. He reported further that the expense and difficulties of moving so far west were adversely influencing the student enrollment. During the past year no students have been received from either Yali or Boone Middle Schools.

Dr. Wei has been giving much thought to the question as to how a Christian college can make its most distinctive Christian contribution. He feels very acutely the need of a stronger staff of foreign professors, who should be technically well enough equipped to serve as instructors on the faculties of leading institutions in America and at the same time be dominated by strong and vocal Christian purpose. Dr. Wei has come to the conclusion that to maintain an adequate Christian atmosphere in Hua

Chung College calls for a faculty approximately one-third of whom shall be missionaries. He urges that each of the cooperating units in the College should be constantly on the lookout for persons with these qualifications to represent them in the institution."

The coming of the Union Theological Seminary from Canton to Hsichow has been distinctly helpful, because of some of the members of the faculty and of the interest of the student body.

Dr. Lobenstine came away feeling that Hua Chung lacked something that other refugee institutions are having, owing to its isolation from other refugee colleges and universities. The atmosphere in Kunming, Chengtu or Chungking is very much more stimulating than at Hua Chung. There is no thought of moving the institution at the present time. A further move would undoubtedly be undesirable. It is important, however, that the student body should be increased, that there should be additions to the faculty and that adequate funds should be contributed so that over-crowding in the housing can be avoided, even if to secure this would necessitate Hua Chung's doing what other colleges have done and erecting one or more inexpensive temporary dormitories.

-----

Dr. Sherman expressed the appreciation of the Hua Chung Board of Trustees for the excellent report of Dr. Lobenstine concerning the conditions of Hua Chung College. It was, by unanimous consent

VOTED  
248

that the Executive Committee of the Hua Chung Board of Trustees be authorized to continue conferences with Dr. Lobenstine concerning conditions at Hua Chung College, and to take such action as it deems necessary to meet the present situation.

VOTE TO  
CONTINUE  
CONFERENCES  
WITH DR.  
LOBENSTINE

-----

The meeting adjourned at 4:15 p. m.

ROBERT ASHTON SMITH  
Associate Secretary

HUA-CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Regular Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, September 27, 1940

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.  
Mrs. Harper Sibley  
Miss Mary Johnston  
\*Rev. A. M. Sherman, S.T.D., President  
\*Rev. John K. Shryock, Ph.D.  
\*Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

\*Mr. Oliver S. Lyford, Treasurer  
\*Dr. Edwin C. Lobenstine, Vice-President  
\*Dr. Edward H. Hume  
\*Mr. Robert Ashton Smith, Assoc. Secretary

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

\*Rev. A. V. Casselman, D.D.  
Rev. Gerard H. Gebhardt, B.D.

Representing the English  
Methodist Missionary Society:

Rev. W. A. Grist  
(Alternate, Dr. F. T. Cartwright)  
Miss Hilda Porter  
\*(Alternate, Dr. J. G. Vaughan)

Representing the London  
Missionary Society:

Rev. T. Cocker Brown, D.D.  
\*(Alternate, Dr. A. L. Warnshuis)

\*indicates those present

Visitors present:

Mr. John L. Coe  
Mr. John F. B. Runnalls

-----

The meeting was called to order at 2:00 p. m. by Mr. Sherman, President of the Board and Chairman of the meeting.

Prayer was offered by Mr. Lyford.

-----

Announcement was made of the death of Bishop Stewart on April 28, 1940. Mention was made of the excellent service he had rendered to the Board and to China. Whereupon, on motion, it was

VOTED that the Secretary should prepare a minute in honor of Bishop Stewart  
249 and that this should be placed on the Trustees' minutes and a copy sent  
to his family.

Mr. Lyford also mentioned the passing away of Professor Charles T. Loram who was an alternate member of the Board and one of the members of the Yale-in-China Board most interested in Hua Chung College. Professor Loram visited the college at Wuchang in 1936 and was planning to spend part of his furlough at Hsichow this coming year.

- - - - -

The Secretary called the roll and reported on explanations of absences which had been received.

- - - - -

The Secretary reported that the minutes of the regular meeting of the Board on February 15, 1940, and of the special meeting on April 5, 1940, had been circulated. There being no corrections or additions, it was, on motion

VOTED	that the minutes of the Hua Chung Board meetings of February	APPROVAL
250	15 and April 5 be approved as circulated.	OF
		MINUTES

The Secretary reported also that the minutes of the meeting of the Executive Committee on July 2, 1940 had been circulated. Whereupon, on motion, it was

VOTED	that the minutes of the meeting of the Hua Chung Executive
251	Committee held July 2, 1940 be approved as circulated.

- - - - -

Dr. Sherman, President of the Board, called attention to the illuminating report of the College for the past two years recently received from Dr. Wei and reported briefly on the case surrounding the resignation of Professor B. K. Chen. Dr. Sherman pointed out that this raised the whole question of sabbatical leaves. The discussion revolved around the policy of sabbatical leaves of absence with particular reference to past experience. The consensus of opinion seemed to be that there were two major considerations: (1) The principle of sabbatical leaves of absence and (2) the advisability of such absences at this time. It was pointed out by Dr. Sherman that an application for a sabbatical had been received from one of the members of the Hua Chung faculty and that others have recently considered themselves in line for a sabbatical. After further discussion, the president requested a study of the entire situation. Whereupon, on motion it was

STATEMENT  
FROM PRES.  
OF BOARD  
REGARDING  
SABBATICALS

VOTED	that a committee be appointed to study this question of
252	sabbaticals and report at the next meeting of the Board.

- - - - -

The Treasurer introduced the subject of permanent appointments as one which, related to the question of sabbatical leaves, needed clarification in the near future. The Secretary pointed out that the Executive Committee meeting of July 2 had taken action on this matter and our attention was called to a minute to the effect that the Board of Founders acting as the Board of Directors is not prepared to favor permanent appointments at this time. When this vote was passed, the

QUESTION OF  
PERMANENT  
APPOINTMENTS

Executive Committee thought it was acting in the interests of Dr. Wei but his latest communication indicates that he wants a clarification of this action of the Executive Committee. At this point Dr. Casselman read sections of a letter from Dr. Wei which referred definitely to the question of permanent appointments and which suggested strong action. Subsequent discussion pointed out that the practice of both government and Christian colleges in the matter of permanent appointments is very important. Information as to what other colleges are doing might assist us in making a decision for Hua Chung. It was, therefore,

VOTED 253 that a special committee be appointed to discuss the matter of permanent appointments to the Hua Chung faculty, and that this committee should discuss both the policy and the time when this policy should be announced; further, that this special committee should report to the Executive Committee who would have power to act.

SPECIAL COMMITTEE TO CONSIDER PERMANENT APPOINTMENTS

The president appointed Dr. Lobenstine, Dr. Casselman, and Dr. Shryock members of this committee. After more brief discussion, it was also

VOTED 254 that the chairman should write to Dr. Wei as per the vote of Executive Committee passed on July 2, 1940, asking him to take no further action in regard to permanent appointments and notifying him that a committee had been appointed to seek more light on this problem.

- - - - -

Dr. Sherman reported he had written to the American boards participating in the college regarding appointment of another westerner to the faculty of Hua Chung College, as suggested by Dr. Wei. In reference to this, Dr. Wood mentioned the appointment of a Mr. Walter Allen who is proceeding to China under the Episcopal Board. The decision as to his post rests with Bishop Gilman and it is possible that he may be directed to join the staff of Hua Chung College. Dr. Lobenstine reported on the vote passed at the meeting of the Yale-in-China Board on September 22nd. At that time the Trustees of Yale-in-China passed a vote which, recognizing the request of the Hua Chung Board that Yale-in-China appoint an additional westerner to the faculty of the college, directed the Personnel Committee of Yale-in-China to find such a man and secure his appointment. Dr. Casselman again referred to his letter from Dr. Wei and read sections of it to the Board in which Dr. Wei discussed the separatist attitude of the School of Science. Dr. Casselman emphasized his approval of an appointment which might counteract this unfortunate trend.

POSSIBLE APPOINTMENT OF ANOTHER WESTERNER TO FACULTY

- - - - -

The chairman called on Mr. John Coe for a discussion of the situation at Hua Chung when he left Hsichow this spring. Mr. Coe's first comment was that the faculty did not have enough to do, which consequently gave them time to magnify their grievances. Although conditions in Hsichow are not comparable to Wuchang, the conditions are better than those which exist with most refugee institutions at this time. Mr. Coe felt it was quite possible that their interest in doing something for China was lagging and

MR. COE DISCUSSES SITUATION AT HUA CHUNG

he pointed out that the practical remedy for this is to secure a very definite increase in the number of students. Mr. Coe indicated that in spite of poor faculty spirit the attitude of the general student body is in many ways more than satisfactory. It was Mr. Coe's impression that Dr. Wei believes he is getting the situation in hand. The departure of Professor B. K. Chen has removed one disturbing factor. When asked to comment on the lack of students, Mr. Coe pointed out that the college would profit by advertising more. He felt that the advantages of their location, such as freedom from the danger of bombing and a rather adequate plant, were sufficient to attract more students.

- - - - -

Following Mr. Coe's report, the chairman called on Mr. John Runnalls, recent member of the staff of Yale-in-China, for his mind on Hua Chung. The chairman in introducing Mr. Runnalls pointed out that the latter had returned from China last month and had paid a visit to Hua Chung earlier this summer. Mr. Runnalls said his impression was that Hsichow and the college plant were satisfactory. He added that opportunities for social research among native tribespeople, for work in local industrial cooperatives and in adult education were abundant. Mr. Runnalls differed slightly with Mr. Coe when he stated that some of the most intransigent members of the Science School faculty were also the most active in a creative way. In this regard, he referred to the experiments in tanning and in harnessing local water power carried on by Professor S. W. Wan. Mr. Runnalls pointed out one of the most important facts was that in spite of individually excellent work there was no cohesive spirit among the faculty. One department was not interested in the activities of another. Mr. Runnalls was questioned about the personnel trouble in the School of Science. He prefaced his reply by mention of the good work of Dean T. W. Zee. With this man rests the hope of the School. He has consistently supported the administration of Hua Chung and made the work of the School of Science contribute to the welfare of the college, in spite of its internal difficulties. Mr. Runnalls indicated that the two chief factors in the personnel trouble of the Science School were: (1) the retracting of various privileges previously enjoyed. Under present conditions this was perfectly understandable but it was carried on in a rather arbitrary manner. (2) the disaffection of certain men who found the curtailment of their privileges particularly restricting, and because they could not use these grounds for an attack on President Wei and the administration, looked around for personal and more dubious excuses.

MR.  
RUNNALLS'  
REPORT

- - - - -

Following the reports of these two men, there was general discussion of the condition at the college and the increasing seriousness of the present situation in the Far East. Dr. Warnshuis emphasized his comments by referring to the possibility of hostilities between the United States and Japan. He added further that we must keep this in mind in all of our planning, and consequently we cannot plan very far ahead. Any appointment of westerners to join the faculty of Hua Chung College must be made realizing the uncertainty of the situation and the possibility that he may have to be recalled in the very near future.

DISCUSSION  
OF GENERAL  
SITUATION

Dr. Casselman referred again to sections of his letter from President Wei, in which the latter discussed the statement signed by fifteen members of the School of Science, attacking Dr. Taylor of the Reformed Church Mission. Dr. Casselman also read a letter from Dr. Taylor analyzing this attack. It was his judgment that it was not so much an attack on himself as it was a well-planned plot to discredit the administration and President Wei with the Yale-in-China Board in New Haven.

It was evident from the discussion that, considering the personnel difficulties under which the college was operating, one of the most practical steps which could be taken at this time was a definite attempt to increase the enrollment. In this connection Dr. Lobenstine referred to our reserves and suggested that they may be used in part to assist any drive to increase the student body of the college. After discussion, it was

VOTED            that the Executive Committee be authorized to provide from the  
255               reserves a sum, not to exceed \$1,000.00 U.S., for subsidies and  
                 transportation for qualified students, the hope being that this  
                 would provide for a considerable increase in the enrollment at  
                 Hua Chung College by the beginning of the second term this year.

- - - - -

Mr. Lyford as treasurer presented his report which finally clarified the            REPORT  
vexing problems of the college finances. Mr. Lyford read us a few sections OF THE  
of the report and after a brief discussion, it was unanimously            TREASURER

VOTED            that the report of the Treasurer of the Hua Chung Board of  
256               Trustees be received and attached to these minutes; and that  
                 appreciation be expressed to Mr. Lyford and to Mr. Coe for  
                 the work which has gone into the preparation of this report  
                 and its presentation at this meeting.

- - - - -

The chairman, Dr. Sherman, presented a proposition which came from Miss            PROPOSAL  
Mary E. Johnston, in which she suggested that Dr. Sherman should go to            RE DR.  
Hsichow for a period of three or four months to acquaint himself at first-            SHERMAN'S  
hand with the problems of the college and to bring the stimulation of his            TRIP TO  
presence as chairman of the Board of Founders to the college. Miss            HSI CHOW  
Johnston further suggested that the expenses for Dr. Sherman's trip and  
his sojourn in China come from the Johnston Fund. Dr. Sherman pointed out  
that it is not possible for him to go just now but that he would be willing  
to take this trip later if necessary and is anxious to contribute whatever  
he can toward a better attitude and a more cooperative spirit at Hua Chung.  
Members of the Board expressed appreciation for Miss Johnston's proposal.  
Whereupon, it was

VOTED            that we have heard of Miss Johnston's proposition and heartily  
257               approve with deep appreciation, and if conditions permit and  
                 it seems advisable, we hope Dr. Sherman will find it possible  
                 to take advantage of this offer to spend some time with the  
                 college in Hsichow, the expenses of this trip to be met from  
                 the Johnston Fund.

Dr. Sherman reported on the willingness of Miss Johnston that \$1,000.00 U.S. be removed from her contribution to Hua Chung College to assist the Union Diocesan School (Hankow Union Middle School) which had moved to a location not too distant from Hua Chung, and which is in acute financial need. In assisting this Middle School we can help one of our chief sources of students for the college. It was, therefore,

PROPOSED  
ASSISTANCE  
FOR UNION  
DIOCESAN  
SCHOOL AND  
OTHER  
MIDDLE  
SCHOOLS

VOTED 258 that, with Miss Johnston's approval, \$1,000.00 U.S. be taken from her contribution (Johnston Fund) toward the assistance of the Union Diocesan School (Hankow Union Middle School at Chennan.)

This action led to a discussion as to whether assistance might be given to other Middle Schools that were in line to provide students for Hua Chung. Members of the Board felt that encouraging students to come to Hua Chung is so important that, after further discussion, it was

VOTED 259 to authorize the Executive Committee to recommend grants to Middle Schools, feeders to Hua Chung College, so as to enable properly qualified students to attend Hua Chung, including provisions for scholarships, transportation and sustenance.

It was further

VOTED 260 that these grants for the Middle Schools should come from the reserve appropriation given by the Associated Boards.

- - - - -

In connection with the report of the Treasurer, it was

VOTED 261 that the subsistence allowances carried by the supporting missions be paid from any surplus Chinese funds resulting from high rates of exchange as applied to the contributions of the respective missions.

It was further

VOTED 262 to adopt the revised budget for 1940-41 including the list of extraordinary expenses, but without reserves for sabbatical leaves and with additions for student travel.

- - - - -

In connection with the plans for the Associated Boards and Hua Chung's participation in the returns of the Sustaining Funds, it was

APPROPRIA-  
TION FROM  
ASSOCIATED  
BOARDS

VOTED 263 to accept the proposal of the Associated Boards that with a total of \$175,000 to be allocated to all the colleges during the year 1940-41, Hua Chung's share in these Sustaining Funds should be during the same year \$7,500. For the year 1941-42, when total allocations for Sustaining Funds are expected to be \$75,000, Hua Chung's share should be \$3,000.



It was further

VOTED 264 that, considering the cost of operations of the Associated Boards for the year 1940-41 is 30% of the total allocations, or \$75,806.00, and that during that year Hua Chung's share is \$7,500 of the total allocations, or 22 3/10 % of the total cost of operations, the Hua Chung Board should be asked to contribute to the Associated Boards this percentage, i. e. \$2,338.00, toward the cost of raising the Sustaining Funds.

-----

The question of Mr. Coe's authority as treasurer of Central China College to sign checks on the joint account was raised. It was suggested that this should be referred to the Executive Committee of the Central China College Foundation. Whereupon, it was

ADJOURNMENT  
TO MEET AS  
CENTRAL  
CHINA  
COLLEGE  
FOUNDATION

VOTED 265 that we adjourn as the Hua Chung Board of Founders and re-assemble as the Executive Committee of the Central China College Foundation.

The meeting was adjourned at 5:30 P. M.

-----

The meeting of the Hua Chung College Board of Founders was re-assembled, and was called to order by the chairman, Dr. Sherman, at 5:51 P. M.

The attendance at this adjourned meeting was the same as at the earlier meeting.  
(see list above)

-----

The chairman called the attention of the Board to the question of a permanent doctor resident on the campus at Hsichow. It was pointed out that there should be no delay in securing a competent doctor to be a resident staff member of the college. The Associate Secretary made reference to a letter from Dr. Wei under date of September 2 (N H #16) in which Dr. Wei indicated that they had appointed a Chinese doctor to be in charge of the college infirmary, that he was on his way but had not yet arrived from Kwangsi Province. The suggestion was made that the chairman should correspond with Dr. Wei and discover the exact situation as regards medical care for the students, faculty and staff of Hua Chung and refer to the possibility of securing a Canadian physician who has been obliged to leave his work in occupied China.

RESIDENT  
DOCTOR  
NEEDED AT  
HUA CHUNG

-----

The chairman brought up the question of members and alternates to represent Hua Chung College on the Standing Committees of the Associated Boards. Whereupon, it was

HUA CHUNG  
REPRESENTA-  
TIVES ON  
ASSOC. BDS  
COMMITTEES

VOTED 266 that the authority be granted to Dr. Sherman as chairman of the Hua Chung Board of Founders to appoint members and alternates to represent Hua Chung on the following Standing Committees of the Associated Boards for Christian Colleges in China: Executive; Finance; Promotion; Christian Character, Staff and Curriculum.

The following members were appointed:

Executive: Dr. Lobenstine, with Dr. Wood alternate.  
Finance: Mr. Lyford, with Mr. Whitney alternate.  
Promotion: Dr. Warnshuis, with Dr. Shryock alternate.  
Christian Character, Staff and Curriculum: Dr. Casselman, with Dr. Sherman alternate.

-----  
The question of the possibility of Mr. Coe's attendance at the Triennial Convention of the Episcopal Church in Kansas City this fall was discussed briefly. Whereupon, it was

MR. COE TO  
ATTEND  
EPISCOPAL  
CONVENTION

VOTED 267 that the expenses of Mr. Coe's travel to Kansas City and return, for attendance at the Episcopal Convention, be paid from the reserves in the Sustaining Fund of the Associated Boards or from other reserve sources according to the Treasurer's discretion.

-----  
The meeting adjourned at 6:15 P. M.

ROBERT ASHTON SMITH  
Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Regular Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, September 27, 1940

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.  
Mrs. Harper Sibley  
Miss Mary Johnston  
\*Rev. A. M. Sherman, S.T.D., President  
\*Rev. John K. Shryock, Ph.D.  
\*Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

\*Mr. Oliver S. Lyford, Treasurer  
\*Dr. Edwin C. Lobenstine, Vice-President  
\*Dr. Edward H. Hume  
\*Mr. Robert Ashton Smith, Assoc. Secretary

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

\*Rev. A. V. Casselman, D.D.  
Rev. Gerard H. Gebhardt, B.D.

Representing the English  
Methodist Missionary Society:

Rev. W. A. Grist  
(Alternate, Dr. F. T. Cartwright)  
Miss Hilda Porter  
\*(Alternate, Dr. J. G. Vaughan)

Representing the London  
Missionary Society:

Rev. T. Cocker Brown, D.D.  
\*(Alternate, Dr. A. L. Warnshuis)

\*indicates those present

Visitors present:

Mr. John L. Coe  
Mr. John F. B. Runnalls

-----  
The meeting was called to order at 2:00 p. m. by Dr. Sherman, President of the Board and Chairman of the meeting.

Prayer was offered by Mr. Lyford.

-----  
Announcement was made of the death of Bishop Stewart on April 28, 1940. Mention was made of the excellent service he had rendered to the Board and to China. Whereupon, on motion, it was

VOTED that the Secretary should prepare a minute in honor of Bishop Stewart and that this should be placed on the Trustees' minutes and a copy sent to his family.  
249



Mr. Lyford also mentioned the passing away of Professor Charles T. Loram who was an alternate member of the Board and one of the members of the Yale-in-China Board most interested in Hua Chung College. Professor Loram visited the college at Wuchang in 1936 and was planning to spend part of his furlough at Hsichow this coming year.

-----

The Secretary called the roll and reported on explanations of absences which had been received.

-----

The Secretary reported that the minutes of the regular meeting of the Board on February 15, 1940, and of the special meeting on April 5, 1940, had been circulated. There being no corrections or additions, it was, on motion

VOTED           that the minutes of the Hua Chung Board meetings of February           APPROVAL  
250           15 and April 5 be approved as circulated.           OF  
MINUTES

The Secretary reported also that the minutes of the meeting of the Executive Committee on July 2, 1940 had been circulated. Whereupon, on motion, it was

VOTED           that the minutes of the meeting of the Hua Chung Executive  
251           Committee held July 2, 1940 be approved as circulated.

-----

Dr. Sherman, President of the Board, called attention to the illuminating report of the College for the past two years recently received from Dr. Wei and reported briefly on the case surrounding the resignation of Professor B. K. Chen. Dr. Sherman pointed out that this raised the whole question of sabbatical leaves. The discussion revolved around the policy of sabbatical leaves of absence with particular reference to past experience. The consensus of opinion seemed to be that there were two major considerations: (1) The principle of sabbatical leaves of absence and (2) the advisability of such absences at this time. It was pointed out by Dr. Sherman that an application for a sabbatical had been received from one of the members of the Hua Chung faculty and that others have recently considered themselves in line for a sabbatical. After further discussion, the president requested a study of the entire situation. Whereupon, on motion it was

STATEMENT  
FROM PRES.  
OF BOARD  
REGARDING  
SABBATICALS

VOTED           that a committee be appointed to study this question of  
252           sabbaticals and report at the next meeting of the Board.

-----

The Treasurer introduced the subject of permanent appointments as one which, related to the question of sabbatical leaves, needed clarification in the near future. The Secretary pointed out that the Executive Committee meeting of July 2 had taken action on this matter and our attention was called to a minute to the effect that the Board of Founders acting as the Board of Directors is not prepared to favor permanent appointments at this time. When this vote was passed, the

QUESTION OF  
PERMANENT  
APPOINTMENTS

Executive Committee thought it was acting in the interests of Dr. Wei but his latest communication indicates that he wants a clarification of this action of the Executive Committee. At this point Dr. Casselman read sections of a letter from Dr. Wei which referred definitely to the question of permanent appointments and which suggested strong action. Subsequent discussion pointed out that the practice of both government and Christian colleges in the matter of permanent appointments is very important. Information as to what other colleges are doing might assist us in making a decision for Hua Chung. It was, therefore,

VOTED 253 that a special committee be appointed to discuss the matter of permanent appointments to the Hua Chung faculty, and that this committee should discuss both the policy and the time when this policy should be announced; further, that this special committee should report to the Executive Committee who would have power to act.

SPECIAL COMMITTEE TO CONSIDER PERMANENT APPOINTMENTS

The president appointed Dr. Lobenstine, Dr. Casselman, and Dr. Shryock members of this committee. After more brief discussion, it was also

VOTED 254 that the chairman should write to Dr. Wei as per the vote of Executive Committee passed on July 2, 1940, asking him to take no further action in regard to permanent appointments and notifying him that a committee had been appointed to seek more light on this problem.

-----  
Dr. Sherman reported he had written to the American boards participating in the college regarding appointment of another westerner to the faculty of Hua Chung College, as suggested by Dr. Wei. In reference to this, Dr. Wood mentioned the appointment of a Mr. Walter Allen who is proceeding to China under the Episcopal Board. The decision as to his post rests with Bishop Gilman and it is possible that he may be directed to join the staff of Hua Chung College. Dr. Lobenstine reported on the vote passed at the meeting of the Yale-in-China Board on September 22nd. At that time the Trustees of Yale-in-China passed a vote which, recognizing the request of the Hua Chung Board that Yale-in-China appoint an additional westerner to the faculty of the college, directed the Personnel Committee of Yale-in-China to find such a man and secure his appointment. Dr. Casselman again referred to his letter from Dr. Wei and read sections of it to the Board in which Dr. Wei discussed the separatist attitude of the School of Science. Dr. Casselman emphasized his approval of an appointment which might counteract this unfortunate trend.

POSSIBLE APPOINTMENT OF ANOTHER WESTERNER TO FACULTY

-----  
The chairman called on Mr. John Coe for a discussion of the situation at Hua Chung when he left Hsichow this spring. Mr. Coe's first comment was that the faculty did not have enough to do, which consequently gave them time to magnify their grievances. Although conditions in Hsichow are not comparable to Wuchang, the conditions are better than those which exist with most refugee institutions at this time. Mr. Coe felt it was quite possible that their interest in doing something for China was lagging and

MR. COE DISCUSSES SITUATION AT HUA CHUNG

he pointed out that the practical remedy for this is to secure a very definite increase in the number of students. Mr. Coe indicated that in spite of poor faculty spirit the attitude of the general student body is in many ways more than satisfactory. It was Mr. Coe's impression that Dr. Wei believes he is getting the situation in hand. The departure of Professor B. K. Chen has removed one disturbing factor. When asked to comment on the lack of students, Mr. Coe pointed out that the college would profit by advertising more. He felt that the advantages of their location, such as freedom from the danger of bombing and a rather adequate plant, were sufficient to attract more students.

-----

Following Mr. Coe's report, the chairman called on Mr. John Runnalls, recent member of the staff of Yale-in-China, for his mind on Hua Chung. The chairman in introducing Mr. Runnalls pointed out that the latter had returned from China last month and had paid a visit to Hua Chung earlier this summer. Mr. Runnalls said his impression was that Hsichow and the college plant were satisfactory. He added that opportunities for social research among native tribespeople, for work in local industrial cooperatives and in adult education were abundant. Mr. Runnalls differed slightly with Mr. Coe when he stated that some of the most intransigent members of the Science School faculty were also the most active in a creative way. In this regard, he referred to the experiments in tanning and in harnessing local water power carried on by Professor S. W. Wan. Mr. Runnalls pointed out one of the most important facts was that in spite of individually excellent work there was no cohesive spirit among the faculty. One department was not interested in the activities of another. Mr. Runnalls was questioned about the personnel trouble in the School of Science. He prefaced his reply by mention of the good work of Dean T. W. Zee. With this man rests the hope of the School. He has consistently supported the administration of Hua Chung and made the work of the School of Science contribute to the welfare of the college, in spite of its internal difficulties. Mr. Runnalls indicated that the two chief factors in the personnel trouble of the Science School were: (1) the retracting of various privileges previously enjoyed. Under present conditions this was perfectly understandable but it was carried on in a rather arbitrary manner. (2) the disaffection of certain men who found the curtailment of their privileges particularly restricting, and because they could not use these grounds for an attack on President Wei and the administration, looked around for personal and more dubious excuses.

MR.  
RUNNALLS'  
REPORT

-----

Following the reports of these two men, there was general discussion of the condition at the college and the increasing seriousness of the present situation in the Far East. Dr. Warnshuis emphasized his comments by referring to the possibility of hostilities between the United States and Japan. He added further that we must keep this in mind in all of our planning, and consequently we cannot plan very far ahead. Any appointment of westerners to join the faculty of Hua Chung College must be made realizing the uncertainty of the situation and the possibility that he may have to be recalled in the very near future.

DISCUSSION  
OF GENERAL  
SITUATION

Dr. Casselman referred again to sections of his letter from President Wei, in which the latter discussed the statement signed by fifteen members of the School of Science, attacking Dr. Taylor of the Reformed Church Mission. Dr. Casselman also read a letter from Dr. Taylor analyzing this attack. It was his judgment that it was not so much an attack on himself as it was a well-planned plot to discredit the administration and President Wei with the Yale-in-China Board in New Haven.

It was evident from the discussion that, considering the personnel difficulties under which the college was operating, one of the most practical steps which could be taken at this time was a definite attempt to increase the enrollment. In this connection Dr. Lobenstine referred to our reserves and suggested that they may be used in part to assist any drive to increase the student body of the college. After discussion, it was

VOTED 255 that the Executive Committee be authorized to provide from the reserves a sum, not to exceed \$1,000.00 U.S., for subsidies and transportation for qualified students, the hope being that this would provide for a considerable increase in the enrollment at Hua Chung College by the beginning of the second term this year.

- - - - -

Mr. Lyford as treasurer presented his report which finally clarified the vexing problems of the college finances. Mr. Lyford read us a few sections of the report and after a brief discussion, it was unanimously

REPORT OF THE TREASURER

VOTED 256 that the report of the Treasurer of the Hua Chung Board of Trustees be received and attached to these minutes; and that appreciation be expressed to Mr. Lyford and to Mr. Coe for the work which has gone into the preparation of this report and its presentation at this meeting.

- - - - -

The chairman, Dr. Sherman, presented a proposition which came from Miss Mary E. Johnston, in which she suggested that Dr. Sherman should go to Hsichow for a period of three or four months to acquaint himself at first-hand with the problems of the college and to bring the stimulation of his presence as chairman of the Board of Founders to the college. Miss Johnston further suggested that the expenses for Dr. Sherman's trip and his sojourn in China come from the Johnston Fund. Dr. Sherman pointed out that it is not possible for him to go just now but that he would be willing to take this trip later if necessary and is anxious to contribute whatever he can toward a better attitude and a more cooperative spirit at Hua Chung. Members of the Board expressed appreciation for Miss Johnston's proposal. Whereupon, it was

PROPOSAL RE DR. SHERMAN'S TRIP TO HSICHOW

VOTED 257 that we have heard of Miss Johnston's proposition and heartily approve with deep appreciation, and if conditions permit and it seems advisable, we hope Dr. Sherman will find it possible to take advantage of this offer to spend some time with the college in Hsichow, the expenses of this trip to be met from the Johnston Fund.

Dr. Sherman reported on the willingness of Miss Johnston that \$1,000.00 U.S. be removed from her contribution to Hua Chung College to assist the Union Diocesan School (Hankow Union Middle School) which had moved to a location not too distant from Hua Chung, and which is in acute financial need. In assisting this Middle School we can help one of our chief sources of students for the college. It was, therefore,

PROPOSED ASSISTANCE FOR UNION DIOCESAN SCHOOL AND OTHER MIDDLE SCHOOLS

VOTED 258 that, with Miss Johnston's approval, \$1,000.00 U.S. be taken from her contribution (Johnston Fund) toward the assistance of the Union Diocesan School (Hankow Union Middle School at Chennan.)

This action led to a discussion as to whether assistance might be given to other Middle Schools that were in line to provide students for Hua Chung. Members of the Board felt that encouraging students to come to Hua Chung is so important that, after further discussion, it was

VOTED 259 to authorize the Executive Committee to recommend grants to Middle Schools, feeders to Hua Chung College, so as to enable properly qualified students to attend Hua Chung, including provisions for scholarships, transportation and sustenance.

It was further

VOTED 260 that these grants for the Middle Schools should come from the reserve appropriation given by the Associated Boards.

- - - - -

In connection with the report of the Treasurer, it was

VOTED 261 that the subsistence allowances carried by the supporting missions be paid from any surplus Chinese funds resulting from high rates of exchange as applied to the contributions of the respective missions.

It was further

VOTED 262 to adopt the revised budget for 1940-41 including the list of extraordinary expenses, but without reserves for sabbatical leaves and with additions for student travel.

- - - - -

In connection with the plans for the Associated Boards and Hua Chung's participation in the returns of the Sustaining Funds, it was

APPROPRIATION FROM ASSOCIATED BOARDS

VOTED 263 to accept the proposal of the Associated Boards that with a total of \$175,000 to be allocated to all the colleges during the year 1940-41, Hua Chung's share in these Sustaining Funds should be during the same year \$7,500. For the year 1941-42, when total allocations for Sustaining Funds are expected to be \$75,000, Hua Chung's share should be \$3,000.



It was further

VOTED 264 that, considering the cost of operations of the Associated Boards for the year 1940-41 is 30% of the total allocations, or \$75,806.00, and that during that year Hua Chung's share is \$7,500 of the total allocations, or 22 3/10 % of the total cost of operations, the Hua Chung Board should be asked to contribute to the Associated Boards this percentage, i. e. \$2,338.00, toward the cost of raising the Sustaining Funds.

The question of Mr. Coe's authority as treasurer of Central China College to sign checks on the joint account was raised. It was suggested that this should be referred to the Executive Committee of the Central China College Foundation. Whereupon, it was

ADJOURNMENT  
TO MEET AS  
CENTRAL  
CHINA  
COLLEGE  
FOUNDATION

VOTED 265 that we adjourn as the Hua Chung Board of Founders and re-assemble as the Executive Committee of the Central China College Foundation.

The meeting was adjourned at 5:30 P. M.

The meeting of the Hua Chung College Board of Founders was re-assembled, and was called to order by the chairman, Dr. Sherman, at 5:51 P. M.

The attendance at this adjourned meeting was the same as at the earlier meeting.

(see list above)

The chairman called the attention of the Board to the question of a permanent doctor resident on the campus at Hsichow. It was pointed out that there should be no delay in securing a competent doctor to be a resident staff member of the college. The Associate Secretary made reference to a letter from Dr. Wei under date of September 2 (N H #16) in which Dr. Wei indicated that they had appointed a Chinese doctor to be in charge of the college infirmary, that he was on his way but had not yet arrived from Kwangsi Province. The suggestion was made that the chairman should correspond with Dr. Wei and discover the exact situation as regards medical care for the students, faculty and staff of Hua Chung and refer to the possibility of securing a Canadian physician who has been obliged to leave his work in occupied China.

RESIDENT  
DOCTOR  
NEEDED AT  
HUA CHUNG

The chairman brought up the question of members and alternates to represent Hua Chung College on the Standing Committees of the Associated Boards. Whereupon, it was

HUA CHUNG  
REPRESENTA-  
TIVES ON  
ASSOC. BDS  
COMMITTEES

VOTED  
266

that the authority be granted to Dr. Sherman as chairman of the Hua Chung Board of Founders to appoint members and alternates to represent Hua Chung on the following Standing Committees of the Associated Boards for Christian Colleges in China: Executive; Finance; Promotion; Christian Character, Staff and Curriculum.

The following members were appointed:

Executive: Dr. Lobenstine, with Dr. Wood alternate.  
Finance: Mr. Lyford, with Mr. Whitney alternate.  
Promotion: Dr. Warnshuis, with Dr. Shryock alternate.  
Christian Character, Staff and Curriculum: Dr. Casselman, with Dr. Sherman alternate.

The question of the possibility of Mr. Coe's attendance at the Triennial Convention of the Episcopal Church in Kansas City this fall was discussed briefly. Whereupon, it was

MR. COE TO  
ATTEND  
EPISCOPAL  
CONVENTION

VOTED  
267

that the expenses of Mr. Coe's travel to Kansas City and return, for attendance at the Episcopal Convention, be paid from the reserves in the Sustaining Fund of the Associated Boards or from other reserve sources according to the Treasurer's discretion.

The meeting adjourned at 6:15 P. M.

ROBERT ASHTON SMITH  
Associate Secretary

(17)

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Regular Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, February 13, 1941

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

\*Rt. Rev. H. St. George Tucker, D.D.  
Mrs. Harper Sibley  
Miss Mary Johnston  
\*Rev. A. M. Sherman, S.T.D., President  
\*Rev. John K. Shryock, Ph.D.  
\*Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

\*Mr. Oliver S. Lyford, Treasurer  
\*Dr. Edwin C. Lobenstine, Vice-President  
Dr. Edward H. Hume  
\*Mr. Robert Ashton Smith, Assoc. Secretary

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

\* Rev. A. V. Casselman, D.D.  
Rev. Gerard H. Gebhardt, B.D.

Representing the English  
Methodist Missionary Society:

Rev. W. A. Grist  
\*(Alternate, Dr. F. T. Cartwright)  
Miss Hilda Porter  
\*(Alternate, Dr. J. C. Vaughan)

Representing the London  
Missionary Society:

Rev. T. Cocker Brown, D.D.  
\*(Alternate, Dr. A. L. Warnshuis)

\*indicates those present

Visitor present:

Dr. Eric North, representing Associated Boards for Christian Colleges in China.

-----

Dr. Sherman called the meeting to order at 2:30 p. m. and announced that a short reel of movies taken by John Runnalls, a former member of the Yale-in-China staff, would be shown. This was done. The movies included a panoramic of Hua Chung College in its refugee location of Hsichow.

-----

The Rt. Rev. H. St. George Tucker formally opened the meeting with prayer.

-----

The Associate Secretary called the roll and reported on explanations of absences which had been received.

-----

Dr. Sherman, chairman of the Board, asked Dr. Lobenstine to introduce Dr. Eric North of the Associated Boards for Christian Colleges in China. Dr. North is instrumental in the organization of a Plan For Greater Unity among the boards of the China Colleges. Inasmuch as the Hua Chung Board might wish to consider participation in this Plan, the members were anxious to have Dr. North present them with information about it.

STATEMENT  
FROM DR.  
NORTH OF  
ABCCC

Dr. North stated that the Plan For Greater Unity was based on a consolidation of the existing plan and that the new body would rest upon the same constituency. In general the purpose was to cooperate closely on the many common tasks, such as appeal, educational and financial policy, and the enlistment of interest, at the same time safeguarding the particular interests of any group.

In referring to the situation at the present time, Dr. North said that the Plan was well-formed, although it was in a constant state of development. It is being presented to the various mission boards, some of whom have already given their approval, for example, the Methodist Board, the Presbyterian Board, the United Church of Canada and others. In a number of cases operation is already making progress.

Those interested in the Plan For Greater Unity are asking the various boards to grant their general approval and to appoint one delegate to a general committee. This committee will adapt the case to each board and will have authority to pass on the final organization of this Plan and its presentation to the Trustees of the various organizations.

A great need has been discovered, Dr. North said, not only for a common front in matters of promotion, but a common understanding in matters of educational policy. In conclusion, Dr. North reiterated his first statement that it is possible to work together on the many common and broader tasks without jeopardizing more particular interests.



The Chairman called on the Associate Secretary to submit the minutes of previous meetings. The minutes of the meeting of the Board on September 27, 1940 were submitted and attention was called to a recommended re-wording of VOTES 263 and 264, to be more in line with the facts in the case. The suggested re-wording was read before the Board, and it was

APPROVAL  
OF  
MINUTES

VOTED that the section from the minutes of the September 27, 1940 meeting headed APPROPRIATION FROM ASSOCIATED BOARDS and including VOTES 263 and 264 should be changed to read:

"The Treasurer reported that the Executive Committee of the Associated Boards at its meeting on June 21, 1940, voted that the Special Askings of the Associated Boards during the year 1940-41 shall be \$250,000, of which \$175,000 shall be for use during the fiscal year ending June 30, 1941, and \$75,000 shall be made available for use in the period from July 1 to December 31, 1941 (this latter allocation being subject to revision by the Executive Committee if in its judgment necessary as the campaign progresses). That Committee also recommended a distribution of these askings in which the share of Hua Chung College for the fiscal year 1940-41 is \$7,500, and for the period from July 1 to December 31, 1941, is \$3,000, making a total of \$10,500 for Hua Chung, or 4.2% of the total asking of \$250,000.

After consideration of this report, it was

"VOTED 263 to accept the proposal of the Executive Committee of the Associated Boards that the quota of Hua Chung in the Special Askings during 1940-41 shall be \$10,500, of which \$7,500 shall be for use in the period from July 1, 1940 to June 30, 1941, and \$3,000. shall be for use in the period from July 1, 1941 to December 31, 1941, subject to possible revision of the latter amount by the Executive Committee of the Associated Boards.

The Treasurer also reported that the estimated cost of operation of the Associated Boards for the year 1940-41 is \$75,806, and that the Executive Committee of the Associated Boards has requested that Hua Chung contribute towards this estimated cost \$2,338. The total cost of operations of the office of the Associated Boards includes administrative service rendered direct to a number of colleges, as well as the general administrative service rendered to the colleges as a group. Inasmuch as the Hua Chung Founders do not look to the Associated Boards for administrative service for our Board, this amount requested of us is relatively considerably less than the amount requested from those colleges which do receive the greater service. It was, therefore

"VOTED 264 that the Treasurer is hereby authorized to pay to the Associated Boards \$2,338. towards the operating expenses of the Associated Boards for the fiscal year 1940-41."

The minutes of the meeting of the Executive Committee held December 16, 1940 were submitted and a minor correction on page 1 concerning the date of a previous meeting was accepted by common consent. It was noted that these minutes had been labelled "Unofficial" pending confirmation by the Board of Trustees. Whereupon, it was

VOTED 269 to accept the decisions of the Executive Committee made at this meeting of December 16, 1940 and to label these minutes which have been circulated "Official".

-----

Dr. Sherman, as president of the Board of Trustees, rendered a brief report in which he said that news from the College has been consistently more encouraging. A letter from Mrs. Miller of the faculty confirmed the fact that many difficulties were being ironed out. Mrs. Miller had mentioned particularly the excellent character and scholarship of the upper classmen. REPORT FROM PRESIDENT OF BOARD

Dr. Sherman mentioned the letter from Mr. David Anderson, secretary of the College, in which he referred to the Board's offer to help the Diocesan Middle School by a grant of \$1,000 US from the Mary Johnston Fund. Inasmuch as the College did not approve of this kind of assistance and both Dr. Wei and Mr. Anderson had explained this to the Board, Dr. Sherman had written Dr. Wei and explained the position which the Board had adopted when making this decision. Under the circumstances it was the consensus of opinion that Dr. Sherman should write an unofficial letter to Mr. Anderson with reference to VOTE 258, and say that we are now informed that the Diocesan Middle School is able to handle its own financial problem and does not need the assistance of the Hua Chung Board.

Dr. Sherman called the attention of the Board to a commemorative issue of the Er-hai Echo, a magazine published by the English Club of the College. This magazine is dedicated to the Board of Founders and is a very commendable document. General appreciation was expressed. Dr. Sherman assured all members of the Board that the one copy in our possession would be circulated to all members in due time. It was

VOTED           that the Associate Secretary should send a word of appreciation  
270           and recognition of the value of this publication to the English  
                Club of Hua Chung College.

All members of the Hua Chung Board, Dr. Sherman went on to say, have received Vol. I, No. 1 of the new Hua Chung College News which had been mimeographed and circulated from the office of the Associate Secretary. It was suggested that, although this was a very satisfactory publication, it really should be condensed in much the same manner as letters from the field, prior to its circulation among members of the Board. It was also suggested that the Hua Chung College News should be circulated to some people interested in the College other than the members of the Board. By common consent, therefore, it was agreed that the Associate Secretary should continue the circularization of the Hua Chung College News in a condensed form to all members of the Hua Chung Board and that these members should let the Associate Secretary know to what other names they may wish the News to be sent.

Dr. Sherman mentioned the papers of the Hua Chung College Faculty Christian Fellowship which have been mimeographed and circulated by the Associated Boards for Christian Colleges in China. It was very encouraging to note that a faculty group had been formed to strengthen the Christian influence of the College.

Mention was also made of the departure of Mr. and Mrs. John L. Coe for their post with the College. Mr. Coe returns as treasurer of the College in China. The Coes are indebted to Mr. Lyford for his care and skill - not to say persistence - in securing passports and visas for their return to the Far East during those most difficult times. Our good wishes go with Mr. and Mrs. Coe on their return to carry on the work of the College. It was mentioned that Bishop Alfred A. Gilman of the Hankow Diocese had consented to the release of Mr. Coe from the Hankow area in order that he might be located with the College. General expression of appreciation was made. Whereupon, it was

VOTED           to place on record the appreciation of the Hua Chung Board to Bishop  
271           Gilman for releasing Mr. John L. Coe to be with Hua Chung College  
                at Hsichow.

The chairman was asked to advise Bishop Gilman of this motion passed by the Board.

- - - - -

The matter of a doctor for the College was discussed with reference to Dr. Wei's letter of December 11, 1940 to Dr. Sherman. As this is primarily a matter which can only be handled by those in China, it was difficult for the Board to know what would be the wisest thing to do. It was pointed out that a Chinese hospital, a branch of the Burma Road Hospital, was within twenty-five minutes walk of the College. On the other hand, President Wei has clearly requested the help of the Board in the matter of providing adequate medical care for the College community. Dr. Shryock, Dr. Casselman, and Dr. Vaughan mentioned doctors of their acquaintance who might be available for such a position. When the question of funds necessary to finance a doctor was raised, it was

NEED FOR  
DOCTOR  
AT  
HSICHOW

VOTED 272 that, recognizing the need to provide medical care for the faculty, student body and college community, we should ask President Wei to include an item in his budget for next year, 1941-42, for a doctor.

In the meantime it was agreed that we should assure Dr. Wei of our desire to help him but we should encourage him to seek a solution to this problem from local sources. Possibly he can make some arrangement with the branch hospital which would be mutually satisfactory, or perhaps some form of cooperation could be worked out with the nearby Shaokwan Hospital.

-----  
The chairman read portions of Dr. Wei's most recent letter, dated January 8, 1941, in which he mentioned that he had been offered a re-appointment as a member of the People's Political Council. Dr. Wei rather wondered whether the Board would encourage him to accept membership in this Council in view of his many responsibilities with the College. A brief discussion took place. Whereupon it was

DR. WEI'S  
MEMBER-  
SHIP IN  
PEOPLE'S  
POLITICAL  
COUNCIL

VOTED 273 that the Hua Chung Board expresses its keen interest in President Wei's re-appointment as a member of the People's Political Council and in his continuing his membership in this body.

-----  
Portions of a letter from Dr. Sidney Hsiao were read which reported his acceptance of an appointment to the Science School faculty of the College. Dr. Hsiao has been studying in the Biological Laboratories at Harvard University and was offered an appointment by Dr. Wei in a letter written Jan. 7, 1941. It is a pleasure to realize that Dr. Hsiao, who was formerly a member of the Hua Chung faculty for four years, is returning to the College.

DR. SIDNEY  
HSIAO TO  
JOIN HUA  
CHUNG  
STAFF

-----  
There was a discussion of certain Yale-in-China matters affecting Hua Chung College. In the first place, there was the matter of a western appointee for the College. At the present time the Hua Chung Board and the Yale-in-China Board are working together to secure such a person, although the Hua Chung Board has asked Yale-in-China to await its further word before making an appointment. Dr. Wei is anxious to have a man in Economics for the new Economics Commerce Department. It was

YALE-IN-  
CHINA  
MATTERS  
AFFECTING  
HUA CHUNG

VOTED that, inasmuch as this appointment is desired by the College and by the Hua Chung Board, it is suggested that negotiations be carried on directly between Yale-in-China and President Wei to secure such an appointee.

WESTERN  
APPOINTEE

The matter of the Hua Chung reserve funds was mentioned and Dr. Lobenstine, as vice-president of the Hua Chung Board, read a report of a discussion of this matter which took place at the January 26th meeting of the Yale-in-China Board of Trustees which indicated that some members of the Yale-in-China Board were concerned with the amount of the reserves which had accumulated from the Yale-in-China grants to the School of Science.

RESERVE  
FUNDS

The chairman read a letter from the Yale-in-China Committee on Policy and Budget Formation which asked the Hua Chung Board to sound out the treasurer in China as to what the anticipated needs of the School of Science might be for 1941-42. Mr. Lyford, as treasurer of the Hua Chung Board, pointed out that Mr. Coe, the treasurer in China, was intending to send to New York a tentative budget for the year 1941-42 for all departments of the College at his earliest convenience after arriving in Hsichow.

SCIENCE  
SCHOOL  
BUDGET FOR  
1941-42

-----

The question of the circularization of President Wei's Report For The Years 1938-1940 among the alumni of the Episcopal Theological School in Cambridge, Mass. was raised. A letter was read from Prof. J. A. Muller in which he reported President Wei's request that his annual report be circulated to the above group. Inasmuch as this request has arrived too late to be included under the first printing of this report and any such circularization would be highly expensive, it was decided that the chairman, Dr. Sherman, should confer with Dr. Addison of the Episcopal Board in regard to this whole matter and report at a later meeting.

QUESTION  
RE FURTHER  
DISTRIBUTION OF  
PRES. WEI'S  
REPORT

-----

The Treasurer of the Board, Mr. Lyford, presented his report as of February 6, 1941. Whereupon, it was

REPORT OF  
THE  
TREASURER

VOTED to accept the report of the Treasurer, as follows:  
275

Changes in the Hua Chung Board operating account subsequent to January 1, 1941, are:

Jan. 1, 1941 Balance brought forward . . . . . \$2,539.83

Receipts

Yale-in-China . . . . . 325.00  
John L. Coe - Refund of Expense Money . . . . . 54.10  
Associated Boards . . . . . 3,420.00  
\$6,338.93

Disbursements

Printing President's Report . . . . . \$ 41.50  
Yale-in-China for stenographic assistance, stationery, postage, etc. . . . . 105.60  
Yale-in-China for secretarial help . . . . . 300.00 447.10

Feb. 6, 1941 Balance on hand . . . . . \$ 5,891.83

The above figures show that if we receive nothing more from the Associated Boards Sustaining Fund for the College Year ending July 31, 1941, we can safely pay to Hua Chung College \$3,000. and have a sufficient balance for home expenses. Our College is included in the askings of the Associated Boards at \$7,500. for the present College Year, and \$3,000. for the first six months of 1941-42. Some of the other colleges, - notably Lingnan - are facing heavy deficits for 1940-41 even if they receive the entire share of the Sustaining Fund which has been allotted to them. A review of the allotments is to be made. The Treasurer requests authority of the Board to accept a reduction of \$4,000. in our allotment of undesignated funds for

*1/2 reserve fund  
with interest to school  
last year*



1940-41, provided our proportion of the annual expense of the Associated Boards is reduced consistently; also provided the allotment for 1941-42 is not reduced.

Warrant for this recommendation lies in the 1940-41 revised budget of Hua Chung College, in which the amount of extraordinary expenses, not covered by the regular receipts expected from the five contributing missions and other sources, is estimated at NC\$57,804., or US\$3,854. with exchange at 15 to 1. There was on hand in the reserves of the College on July 31, 1940, a balance of US\$2,542. in the Sustaining Fund. Therefore, with the addition of \$3,000. as here proposed, the total in the Sustaining Fund should be well in excess of probable needs. Dr. Wei at one time last year hoped to get through the year 1940-41 without any new funds from the Associated Boards.

After brief discussion, it was

VOTED 276 to accept a reduction of \$4,000. in our allotment from the Sustaining Funds of the Associated Boards for Christian Colleges in China for the year 1940-41, with the understanding that our proportion of the annual expenses of the Associated Boards be reduced consistently, and also provided the allotment for 1941-42 is not reduced.

The Treasurer also submitted a letter addressed to the chairman of the Board setting forth the exact information concerning the funds now held in reserve. Whereupon, it was

VOTED 277 to accept the information contained in this report dated February 7, 1941, and addressed to Dr. Sherman by the Treasurer of the Central China College Foundation, and to attach said report to the minutes of this meeting.

A summary of this report is as follows:

The balances in the Operating Funds of the College, brought forward into the year beginning August 1, 1940, as summarized on page 4 of the Treasurer's above-mentioned report are as follows:

U.S. Currency	US\$45,026.96
Chinese National Currency	NC\$99,783.25
Hongkong Currency	HK\$ 1,645.50

The chairman called for the slate of officers of the Board for the year 1941-42. The list was duly submitted. Whereupon on motion, it was

ELECTION  
OF  
OFFICERS

VOTED 278 that the officers of the Board of Trustees (Board of Founders) of Hua Chung College be elected for the year 1941-42, as follows:

Rev. A. M. Sherman, S.T.D., President  
 Rev. E. C. Lobenstine, D.D., Vice-President  
 Oliver S. Lyford, Treasurer  
 John W. Wood, D.C.L., Secretary  
 Robert Ashton Smith, Associate Secretary  
 and Associate Treasurer

It was also

VOTED        that the Executive Committee be elected as follows:  
279                            Rev. F. T. Cartwright, D.D.  
                                 Rev. A. V. Casselman, D.D.  
                                 Rev. A. L. Warnshuis, D.D.  
                                 The officers, ex officio.

ELECTION  
OF  
EXECUTIVE  
COMMITTEE

-----  
The meeting adjourned at 4:40 P. M.

Respectfully submitted,

ROBERT ASHTON SMITH  
Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

*Miss Flock*  
*Please file*  
*in minutes H.C.C.*  
*follo. [ ]*

Minutes of the Regular Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, February 13, 1941

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

- \*Rt. Rev. H. St. George Tucker, D.D.
- Mrs. Harper Sibley
- Miss Mary Johnston
- \*Rev. A. M. Sherman, S.T.D., President
- \*Rev. John K. Shryock, Ph.D.
- \*Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

- \*Mr. Oliver S. Lyford, Treasurer
- \*Dr. Edwin C. Lobenstine, Vice-President
- Dr. Edward H. Hume
- \*Mr. Robert Ashton Smith, Assoc. Secretary

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

- \* Rev. A. V. Casselman, D.D.
- Rev. Gerard H. Gebhardt, B.D.

Representing the English  
Methodist Missionary Society:

- Rev. W. A. Grist
- \*(Alternate, Dr. F. T. Cartwright)
- Miss Hilda Porter
- \*(Alternate, Dr. J. C. Vaughan)

Representing the London  
Missionary Society:

- Rev. T. Cocker Brown, D.D.
- \*(Alternate, Dr. A. L. Warnshuis)

\*indicates those present

Visitor present:

Dr. Eric North, representing Associated Boards for Christian Colleges in China.

-----

Dr. Sherman called the meeting to order at 2:30 p. m. and announced that a short reel of movies taken by John Runnalls, a former member of the Yale-in-China staff, would be shown. This was done. The movies included a panoramic of Hua Chung College in its refugee location of Hsichow.

-----

The Rt. Rev. H. St. George Tucker formally opened the meeting with prayer.

-----

The Associate Secretary called the roll and reported on explanations of absences which had been received.

-----

Dr. Sherman, chairman of the Board, asked Dr. Lobenstine to introduce Dr. Eric North of the Associated Boards for Christian Colleges in China. Dr. North is instrumental in the organization of a Plan For Greater Unity among the boards of the China Colleges. Inasmuch as the Hua Chung Board might wish to consider participation in this Plan, the members were anxious to have Dr. North present them with information about it.

STATEMENT  
FROM DR.  
NORTH OF  
ABCCC

Dr. North stated that the Plan For Greater Unity was based on a consolidation of the existing plan and that the new body would rest upon the same constituency. In general the purpose was to cooperate closely on the many common tasks, such as appeal, educational and financial policy, and the enlistment of interest, at the same time safeguarding the particular interests of any group.

In referring to the situation at the present time, Dr. North said that the Plan was well-formed, although it was in a constant state of development. It is being presented to the various mission boards, some of whom have already given their approval, for example, the Methodist Board, the Presbyterian Board, the United Church of Canada and others. In a number of cases operation is already making progress.

Those interested in the Plan For Greater Unity are asking the various boards to grant their general approval and to appoint one delegate to a general committee. This committee will adapt the case to each board and will have authority to pass on the final organization of this Plan and its presentation to the Trustees of the various organizations.

A great need has been discovered, Dr. North said, not only for a common front in matters of promotion, but a common understanding in matters of educational policy. In conclusion, Dr. North reiterated his first statement that it is possible to work together on the many common and broader tasks without jeopardizing more particular interests.

-----

The Chairman called on the Associate Secretary to submit the minutes of previous meetings. The minutes of the meeting of the Board on September 27, 1940 were submitted and attention was called to a recommended re-wording of VOTES 263 and 264, to be more in line with the facts in the case. The suggested re-wording was read before the Board, and it was

APPROVAL  
OF  
MINUTES

VOTED that the section from the minutes of the September 27, 1940  
268 meeting headed APPROPRIATION FROM ASSOCIATED BOARDS and  
including VOTES 263 and 264 should be changed to read:

"The Treasurer reported that the Executive Committee of the Associated Boards at its meeting on June 21, 1940, voted that the Special Askings of the Associated Boards during the year 1940-41 shall be \$250,000, of which \$175,000 shall be for use during the fiscal year ending June 30, 1941, and \$75,000 shall be made available for use in the period from July 1 to December 31, 1941 (this latter allocation being subject to revision by the Executive Committee if in its judgment necessary as the campaign progresses). That Committee also recommended a distribution of these askings in which the share of Hua Chung College for the fiscal year 1940-41 is \$7,500, and for the period from July 1 to December 31, 1941, is \$3,000, making a total of \$10,500 for Hua Chung, or 4.2% of the total asking of \$250,000.

"After consideration of this report, it was

"VOTED 263 to accept the proposal of the Executive Committee of the Associated Boards that the quota of Hua Chung in the Special Askings during 1940-41 shall be \$10,500, of which \$7,500 shall be for use in the period from July 1, 1940 to June 30, 1941, and \$3,000. shall be for use in the period from July 1, 1941 to December 31, 1941, subject to possible revision of the latter amount by the Executive Committee of the Associated Boards.

"The Treasurer also reported that the estimated cost of operation of the Associated Boards for the year 1940-41 is \$75,806, and that the Executive Committee of the Associated Boards has requested that Hua Chung contribute towards this estimated cost \$2,338. The total cost of operations of the office of the Associated Boards includes administrative service rendered direct to a number of colleges, as well as the general administrative service rendered to the colleges as a group. Inasmuch as the Hua Chung Founders do not look to the Associated Boards for administrative service for our Board, this amount requested of us is relatively considerably less than the amount requested from those colleges which do receive the greater service. It was, therefore

"VOTED 264 that the Treasurer is hereby authorized to pay to the Associated Boards \$2,338. towards the operating expenses of the Associated Boards for the fiscal year 1940-41."

The minutes of the meeting of the Executive Committee held December 16, 1940 were submitted and a minor correction on page 1 concerning the date of a previous meeting was accepted by common consent. It was noted that these minutes had been labelled "Unofficial" pending confirmation by the Board of Trustees. Whereupon, it was

VOTED 269 to accept the decisions of the Executive Committee made at this meeting of December 16, 1940 and to label these minutes which have been circulated "Official".

Dr. Sherman, as president of the Board of Trustees, rendered a brief report in which he said that news from the College has been consistently more encouraging. A letter from Mrs. Miller of the faculty confirmed the fact that many difficulties were being ironed out. Mrs. Miller had mentioned particularly the excellent character and scholarship of the upper classmen. REPORT FROM PRESIDENT OF BOARD

Dr. Sherman mentioned the letter from Mr. David Anderson, secretary of the College, in which he referred to the Board's offer to help the Diocesan Middle School by a grant of \$1,000 US from the Mary Johnston Fund. Inasmuch as the College did not approve of this kind of assistance and both Dr. Wei and Mr. Anderson had explained this to the Board, Dr. Sherman had written Dr. Wei and explained the position which the Board had adopted when making this decision. Under the circumstances it was the consensus of opinion that Dr. Sherman should write an unofficial letter to Mr. Anderson with reference to VOTE 258, and say that we are now informed that the Diocesan Middle School is able to handle its own financial problem and does not need the assistance of the Hua Chung Board.

Dr. Sherman called the attention of the Board to a commemorative issue of the Er-hai Echo, a magazine published by the English Club of the College. This magazine is dedicated to the Board of Founders and is a very commendable document. General appreciation was expressed. Dr. Sherman assured all members of the Board that the one copy in our possession would be circulated to all members in due time. It was

VOTED that the Associate Secretary should send a word of appreciation  
270 and recognition of the value of this publication to the English Club of Hua Chung College.

All members of the Hua Chung Board, Dr. Sherman went on to say, have received Vol. I, No. 1 of the new Hua Chung College News which had been mimeographed and circulated from the office of the Associate Secretary. It was suggested that, although this was a very satisfactory publication, it really should be condensed in much the same manner as letters from the field, prior to its circulation among members of the Board. It was also suggested that the Hua Chung College News should be circulated to some people interested in the College other than the members of the Board. By common consent, therefore, it was agreed that the Associate Secretary should continue the circularization of the Hua Chung College News in a condensed form to all members of the Hua Chung Board and that these members should let the Associate Secretary know to what other names they may wish the News to be sent.

Dr. Sherman mentioned the papers of the Hua Chung College Faculty Christian Fellowship which have been mimeographed and circulated by the Associated Boards for Christian Colleges in China. It was very encouraging to note that a faculty group had been formed to strengthen the Christian influence of the College.

Mention was also made of the departure of Mr. and Mrs. John L. Coe for their post with the College. Mr. Coe returns as treasurer of the College in China. The Coes are indebted to Mr. Lyford for his care and skill - not to say persistence - in securing passports and visas for their return to the Far East during those most difficult times. Our good wishes go with Mr. and Mrs. Coe on their return to carry on the work of the College. It was mentioned that Bishop Alfred A. Gilman of the Hankow Diocese had consented to the release of Mr. Coe from the Hankow area in order that he might be located with the College. General expression of appreciation was made. Whereupon, it was

VOTED to place on record the appreciation of the Hua Chung Board to Bishop  
271 Gilman for releasing Mr. John L. Coe to be with Hua Chung College at Hsichow.

The chairman was asked to advise Bishop Gilman of this motion passed by the Board.

- - - - -

The matter of a doctor for the College was discussed with reference to Dr. Wei's letter of December 11, 1940 to Dr. Sherman. As this is primarily a matter which can only be handled by those in China, it was difficult for the Board to know what would be the wisest thing to do. It was pointed out that a Chinese hospital, a branch of the Burma Road Hospital, was within twenty-five minutes walk of the College. On the other hand, President Wei has clearly requested the help of the Board in the matter of providing adequate medical care for the College community. Dr. Shryock, Dr. Casselman, and Dr. Vaughan mentioned doctors of their acquaintance who might be available for such a position. When the question of funds necessary to finance a doctor was raised, it was

NEED FOR  
DOCTOR  
AT  
HSICHOW

VOTED  
272

that, recognizing the need to provide medical care for the faculty, student body and college community, we should ask President Wei to include an item in his budget for next year, 1941-42, for a doctor.

In the meantime it was agreed that we should assure Dr. Wei of our desire to help him but we should encourage him to seek a solution to this problem from local sources. Possibly he can make some arrangement with the branch hospital which would be mutually satisfactory, or perhaps some form of cooperation could be worked out with the nearby Shaokwan Hospital.

The chairman read portions of Dr. Wei's most recent letter, dated January 8, 1941, in which he mentioned that he had been offered a re-appointment as a member of the People's Political Council. Dr. Wei rather wondered whether the Board would encourage him to accept membership in this Council in view of his many responsibilities with the College. A brief discussion took place. Whereupon it was

DR. WEI'S  
MEMBER-  
SHIP IN  
PEOPLE'S  
POLITICAL  
COUNCIL

VOTED  
273

that the Hua Chung Board expresses its keen interest in President Wei's re-appointment as a member of the People's Political Council and in his continuing his membership in this body.

Portions of a letter from Dr. Sidney Hsiao were read which reported his acceptance of an appointment to the Science School faculty of the College. Dr. Hsiao has been studying in the Biological Laboratories at Harvard University and was offered an appointment by Dr. Wei in a letter written Jan. 7, 1941. It is a pleasure to realize that Dr. Hsiao, who was formerly a member of the Hua Chung faculty for four years, is returning to the College.

DR. SIDNEY  
HSIAO TO  
JOIN HUA  
CHUNG  
STAFF

There was a discussion of certain Yale-in-China matters affecting Hua Chung College. In the first place, there was the matter of a western appointee for the College. At the present time the Hua Chung Board and the Yale-in-China Board are working together to secure such a person, although the Hua Chung Board has asked Yale-in-China to await its further word before making an appointment. Dr. Wei is anxious to have a man in Economics for the new Economics Commerce Department. It was

YALE-IN-  
CHINA  
MATTERS  
AFFECTING  
HUA CHUNG

VOTED

that, inasmuch as this appointment is desired by the College and by the Hua Chung Board, it is suggested that negotiations be carried on directly between Yale-in-China and President Wei to secure such an appointee.

WESTERN  
APPOINTEE

The matter of the Hua Chung reserve funds was mentioned and Dr. Lobenstine, as vice-president of the Hua Chung Board, read a report of a discussion of this matter which took place at the January 26th meeting of the Yale-in-China Board of Trustees which indicated that some members of the Yale-in-China Board were concerned with the amount of the reserves which had accumulated from the Yale-in-China grants to the School of Science.

RESERVE  
FUNDS

The chairman read a letter from the Yale-in-China Committee on Policy and Budget Formation which asked the Hua Chung Board to sound out the treasurer in China as to what the anticipated needs of the School of Science might be for 1941-42. Mr. Lyford, as treasurer of the Hua Chung Board, pointed out that Mr. Coe, the treasurer in China, was intending to send to New York a tentative budget for the year 1941-42 for all departments of the College at his earliest convenience after arriving in Hsichow.

SCIENCE  
SCHOOL  
BUDGET FOR  
1941-42

The question of the circularization of President Wei's Report For The Years 1938-1940 among the alumni of the Episcopal Theological School in Cambridge, Mass. was raised. A letter was read from Prof. J. A. Muller in which he reported President Wei's request that his annual report be circulated to the above group. Inasmuch as this request has arrived too late to be included under the first printing of this report and any such circularization would be highly expensive, it was decided that the chairman, Dr. Sherman, should confer with Dr. Addison of the Episcopal Board in regard to this whole matter and report at a later meeting.

QUESTION  
RE FURTHER  
DISTRIBU-  
TION OF  
PRES. WEI'S  
REPORT

The Treasurer of the Board, Mr. Lyford, presented his report as of February 6, 1941. Whereupon, it was

REPORT OF  
THE  
TREASURER

VOTED 275 to accept the report of the Treasurer, as follows:

Changes in the Hua Chung Board operating account subsequent to January 1, 1941, are:

<u>Jan. 1, 1941 Balance</u> brought forward . . . . .	\$2,539.83
<u>Receipts</u>	
Yale-in-China . . . . .	325.00
John L. Coe - Refund of Expense Money . . . . .	54.10
Associated Boards . . . . .	3,420.00
	<u>\$6,338.93</u>
<u>Disbursements</u>	
Printing President's Report . . . . .	\$ 41.50
Yale-in-China for stenographic assistance, stationery, postage, etc. . . . .	105.60
Yale-in-China for secretarial help . . . . .	300.00 447.10
<u>Feb. 6, 1941 Balance on hand</u> . . . . .	<u>\$ 5,891.83</u>

The above figures show that if we receive nothing more from the Associated Boards Sustaining Fund for the College Year ending July 31, 1941, we can safely pay to Hua Chung College \$3,000. and have a sufficient balance for home expenses. Our College is included in the askings of the Associated Boards at \$7,500. for the present College Year, and \$3,000. for the first six months of 1941-42. Some of the other colleges, - notably Lingnan - are facing heavy deficits for 1940-41 even if they receive the entire share of the Sustaining Fund which has been allotted to them. A review of the allotments is to be made. The Treasurer requests authority of the Board to accept a reduction of \$4,000. in our allotment of undesignated funds for



1940-41, provided our proportion of the annual expense of the Associated Boards is reduced consistently; also provided the allotment for 1941-42 is not reduced.

Warrant for this recommendation lies in the 1940-41 revised budget of Hua Chung College, in which the amount of extraordinary expenses, not covered by the regular receipts expected from the five contributing missions and other sources, is estimated at NC\$57,804., or US\$3,854. with exchange at 15 to 1. There was on hand in the reserves of the College on July 31, 1940, a balance of US\$2,542. in the Sustaining Fund. Therefore, with the addition of \$3,000. as here proposed, the total in the Sustaining Fund should be well in excess of probable needs. Dr. Wei at one time last year hoped to get through the year 1940-41 without any new funds from the Associated Boards.

After brief discussion, it was

VOTED 276 to accept a reduction of \$4,000. in our allotment from the Sustaining Funds of the Associated Boards for Christian Colleges in China for the year 1940-41, with the understanding that our proportion of the annual expenses of the Associated Boards be reduced consistently, and also provided the allotment for 1941-42 is not reduced.

The Treasurer also submitted a letter addressed to the chairman of the Board setting forth the exact information concerning the funds now held in reserve. Whereupon, it was

VOTED 277 to accept the information contained in this report dated February 7, 1941, and addressed to Dr. Sherman by the Treasurer of the Central China College Foundation, and to attach said report to the minutes of this meeting.

A summary of this report is as follows:

The balances in the Operating Funds of the College, brought forward into the year beginning August 1, 1940, as summarized on page 4 of the Treasurer's above-mentioned report are as follows:

U.S.Currency	US\$45,026.96
Chinese National Currency	NC\$99,783.25
Hongkong Currency	HK\$ 1,645.50

The chairman called for the slate of officers of the Board for the year 1941-42. The list was duly submitted. Whereupon on motion, it was

ELECTION  
OF  
OFFICERS

VOTED 278 that the officers of the Board of Trustees (Board of Founders) of Hua Chung College be elected for the year 1941-42, as follows:

- Rev. A. M. Sherman, S.T.D., President
- Rev. E. C. Lobenstine, D.D., Vice-President
- Oliver S. Lyford, Treasurer
- John W. Wood, D.C.L., Secretary
- Robert Ashton Smith, Associate Secretary  
and Associate Treasurer



It was also

VOTED        that the Executive Committee be elected as follows:  
279                      Rev. F. T. Cartwright, D.D.  
                            Rev. A. V. Casselman, D.D.  
                            Rev. A. L. Warnshuis, D.D.  
                            The officers, ex officio.

ELECTION  
OF  
EXECUTIVE  
COMMITTEE

-----

The meeting adjourned at 4:40 P. M.

Respectfully submitted,

ROBERT ASHTON SMITH  
Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Regular Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, October 16, 1941

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

- \*Rev. James T. Addison, D.D.
- \*Miss Mary Johnston
- \*Rev. Arthur M. Sherman, S.T.D., President
- \*Rev. John K. Shryock, Ph.D.
- Mrs. Harper Sibley
- \*Rt. Rev. H. St. George Tucker, D.D.
- \*Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

- \*Dean William C. DeVane
- Dr. Edward H. Hume
- \*Mr. Oliver S. Lyford, Treasurer
- \*Professor Harry R. Rudin, (Alternate)
- Mr. Robert Ashton Smith, Assoc. Secretary
- \*Miss Rachel A. Dowd, Substitute for R.A. Smith

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

- \*Rev. A. V. Casselman, D.D.
- Rev. Gerard H. Gebhardt, B.D.

Representing the Methodist  
Missionary Society of London:

- Rev. Harold B. Rattenbury
- \*Dr. F. T. Cartwright, (Alternate)
- Miss Hilda Porter
- \*Dr. J. C. Vaughan, (Alternate)

Representing the London Missionary  
Society:

- Rev. T. Cocker Brown, D.D.
- Dr. A. L. Warnshuis, (Alternate)

\*indicates those present

Visitor present:

Dr. Edwin C. Lobenstine, President of the Yale-in-China Association.

-----

The meeting was called to order at 2:30 p.m. by Dr. Sherman, President of the Board and Chairman of the meeting.

Prayer was offered by Dr. Sherman.

-----

The Secretary called the roll and reported on explanations of absences which had been received.

-----

The Chairman reported that the minutes of the regular meeting of the Board on February 13, 1941 had been circulated. There being no corrections or additions, it was, on motion

APPROVAL  
OF  
MINUTES

VOTED that the minutes of the Hua Chung Board meeting of February 13,  
280 1941 be approved as circulated.

-----

The Chairman reported that the minutes of the meeting of the Executive Committee held June 19, 1941 had been circulated. He referred to the two votes passed at this meeting and suggested that they be discussed in detail later in the session. The votes referred to were as follows:

MINUTES OF  
JUNE 19  
EXECUTIVE  
COMMITTEE

"VOTED: that the tentative budget for the academic year 1941-42 in the amount of N.C.\$349,249.00, as submitted by Dr. Wei, is approved on condition (1) that the sustaining mission boards in the United States agree to give the amounts proposed by Dr. Wei, and (2) that the foregoing action is subject to review when an itemized budget for the year is received."

"VOTED: that the amount of loss to the College from the burning of the truck be absorbed by the Sustaining Fund."

Motion was made, and it was

VOTED that the above votes of the Executive Committee of June 19,  
281 1941 be received and placed on the table, and that these actions be discussed later in the meeting.

-----

Dr. Sherman, Chairman of the Board, extended a welcome to the new members present. These included Dr. James Thayer Addison, representing the Domestic and Foreign Missionary Society of the Episcopal Church; and William C. DeVane, Dean of Yale College, representing the Yale-in-China Association; and Professor Harry R. Rudin (alternate), representing the Yale-in-China Association. Mr. Rudin was present in place of Dr. Edward H. Hume who was unable to attend.

WELCOME TO  
NEW MEMBERS

-----

1. The Chairman made reference to President Wei's report for the academic year 1940-41, which was received in September and has been circulated to all members of the Board. The attention of the Board was called particularly to the following items contained in Dr. Wei's report:

STATEMENT BY  
THE CHAIRMAN

Effect of the War on cost of living for the Faculty - Prices of food and of other articles of daily necessity have steadily risen so that the general price level in Hsichow is higher at present than ever before. It is apparent that the subsidy scheme adopted last year by the Senate and the Executive Committee Pro Tem is already out of date. The uncertainty of the future makes it very difficult for a family to make plans even from month to month, and also adds to the problem of compiling an adequate budget for the College.

Reports from the various departments of the College - The department of Economics-Commerce is under staffed and particularly during this time of war it is difficult to secure well qualified teachers in this department. President Wei hopes that at the earliest possible date some competent western teacher will be appointed in Economics.

It is felt that the department of Philosophy and Religion should develop in the course of time into a department of Theological Training to meet the need of the churches in China at the present time and to anticipate a greater need when the war is over. President Wei feels that it is time for theological studies in China to take a new point of departure and Hua Chung ought to experiment along this line (Dr. Sherman added the comment that Bishop Hall who has recently come to America from Hongkong reports on a recent visit to Hsichow, and he confirmed the need for Theological Training in the College).

Reports from the School of Science indicate that in addition to the carrying on of the required courses various members of the Science faculty are continuing research projects which are of great benefit not only to the College but to all residents of the community. These include Dr. Hsiung's work on development of a gas generator and on a water power plant; Dr. Wan's experiments on improving local dye stuffs; other research projects by Dr. Wan and Mr. Hu in tanning and in rubber dynamite and liquid fuel; work on Chinese drugs developed by Dean Zee.

The Dean of the School of Education reports an increased demand for Hua Chung graduates to fill teaching positions particularly in middle schools. Due to regulations of the Ministry of Education there is some question as to whether the Hua Chung School of Education will be permitted to continue the training of secondary school teachers for government institutions. The Ministry of Education has announced that in the future Education courses may only be given in teacher colleges established by the government. However, Hua Chung has received permission to carry on these courses for another four-year period, and it is hoped that during this time the policy of the government regarding the training of secondary school teachers may change. In spite of this problem, the School of Education is carrying on worth-while work and is trying to serve in every way the educational community.

Enrollment -- Dr. Sherman referred to a paragraph quoted from a letter written by Dr. Wei on September 8 to Dr. Dwight Rugh in Yuanling, as follows:

"Dr. Huang P'u has just returned from Kunming after the entrance examinations there. Out of the 150 candidates he thinks that over 30 will come to the college to join the freshman class. This would make our freshman class between 60 and 75, because the affiliated Christian middle schools in different places are sending us about 30, and we have 5 or 6 from last year's pre-freshman class. The total enrollment of the college will be between 115 and 130 (Note: a subsequent letter just received indicates at least 140). I am very glad to have a telegram from Yang Lu-kao in Yuanling, saying that four more Yali boys were coming to Hua Chung. If I have interpreted it right, this means that we have at least eight Yali boys and three

Fuh Hsiang girls for our freshman class this year. I hope that we are not going to be disappointed in this interpretation. Dr. Kunkle is bringing at least twelve (Note: Recent information fixes this number at seventeen) of our freshmen from Hongkong, and the Hankow Diocesan Union Middle School in Chennan is sending about seven. We have a few odd students from such places as Kiangsi, Chungking, and Chengtu."

2. The Chairman announced that several additions have been made to the faculty of Hua Chung for the current year. These include the following: Dr. and Mrs. Sidney Y. T. Hsiao sailed from the United States early in September and should have arrived at the College by this time. Dr. Hsiao is an alumnus of Hua Chung, and was a member of the faculty for several years previous to 1934. Since that time he has been connected with the Biology department at Harvard. He received his Ph.D. in Biology there in 1938 and since then has been a research fellow on the Rockefeller Foundation in the Harvard Biological Laboratories. He is now returning to Hua Chung with his German-American wife and will join the staff as assistant professor of Biology.

Dr. and Mrs. Yueh-hua Lin will arrive at Hsichow this fall from the United States. Dr. Lin, who has done graduate work at Harvard, has been appointed to the department of Sociology.

Dr. L. K. Hsu, who received his Ph.D. from the University of London in social anthropology, has also been appointed to the department of Sociology. Dr. Hsu has been at the National Yunnan University in Kunming the past year and he was appointed before it was certain that Dr. Hsiao would be able to reach Hsichow for the fall term. If both Dr. Lin and Dr. Hsu arrive, it will mean that there are two full-time additions to the department of Sociology. There have been no full professors for three years and the lack has been serious.

3. The Chairman reported that a conference on Christian Middle Schools was held at Hua Chung during the past summer and that a report of the conference written by Mr. David Anderson has been received. It was noted that copies of this report will be circulated among members of the Board of Founders in the near future.

4. Mention was made by the Chairman of the fire in April which destroyed the new truck belonging to the College. Dean Taylor and Mr. John Coe left Rangoon on April 10 with the truck loaded with personal belongings of members of the faculty and purchases for the College. On April 12, by some unknown accident the truck caught fire and both truck and contents were almost totally destroyed. The Chairman announced that a special appropriation by the Episcopal Board had been made to cover the personal losses sustained by their appointee, Mr. John L. Coe, Professor of Mathematics and Treasurer, because of the destruction of his goods on the truck.

5. The Chairman reported that Dean Paul V. Taylor, appointee of the Reformed Church Board, is at present en route to this country for a furlough year. It is hoped that he will be able to meet with the Board at some later session this year.

Attention was called to the fact that Mr. Lyford had received recently a copy of the minutes of the twenty-fifth meeting of the Executive Committee Pro Tem of Hua Chung College. This meeting was held at Hsichow on July 12, 1941, and for the most part the minutes had to do with the local management of the college affairs. The Chairman mentioned that one item in these minutes represented a recommendation to the Board of Founders and quoted from the minutes a paragraph explaining this:

RECOMMENDA-  
TION OF  
EXECUTIVE  
COMMITTEE  
PRO TEM  
APPROVED

"Whereas the prices of scientific supplies and transportation are continually increasing, and  
Whereas circumstances make it advisable to plan for a further three years' stay in Hsichow, and  
Whereas future supplies may be entirely cut off,  
Voted to recommend to the Board of Founders that the School of Science be authorized to draw from the School of Science Reserve Fund sufficient money for advanced purchases for three years, the total not to exceed U.S.\$1,800, the amount to be refunded from the annual appropriations for maintenance for the said School in the years 1941-42, 1942-43, 1943-44."

Following the reading of this recommendation of the Executive Committee Pro Tem, it was

VOTED 282 that the School of Science be authorized to draw from the School of Science Reserve Fund sufficient money for advance purchases for three years, the total not to exceed \$1,800. U.S., the amount to be refunded from the annual appropriations for maintenance for the said School in the years 1941-42, 1942-43, 1943-44.

The Chairman said that a request has been received from President Wei for the re-appointment by the Board of Trustees of the Executive Committee Pro Tem for the current year. A letter had been received from President Wei containing the recommendation that because of Dr. Taylor's absence on furlough, Mr. Constantine be elected in his place. A motion was made and seconded, and it was

APPOINTMENT  
OF EXECUTIVE  
COMMITTEE  
PRO TEM

VOTED 283 that the Board of Trustees of Hua Chung College, acting conjointly as the Board of Directors, hereby appoints the following persons to act as an Executive Committee Pro Tem until October 1, 1942 or until their successors have been appointed by this Board:

President Francis C. M. Wei  
Dr. Richard Bien  
Dr. I. Hu  
Mr. David F. Anderson  
Mr. L. Constantine  
Mr. John L. Coe, Ex-officio

At the request of the Chairman a report was submitted by Mr. Oliver S. Lyford, Treasurer of the Hua Chung Board of Founders. The Treasurer had prepared a complete report for the year 1940-41 and attached to it was the budget for 1941-42 with detailed comment. Copies were distributed to the persons present. It was suggested that the substance of this report be circulated to the members of the Board together with the minutes of this meeting.

TREASURER'S  
REPORT

The Treasurer commented on the Reserves of the College and said that the time will come when these balances may save the situation. Reserve Operating Funds on hand at present total approximately \$52,000 U.S., and all but a small portion of this amount is on deposit in banks in the United States.

The Treasurer said that the Operating Budget for 1941-42 amounts to N.C.\$296,249., plus \$6,800. U.S. Analysis of the income side of this budget shows that the amount expected from each sustaining mission is either substantially the same as contributed in the year 1940-41 or is available in the Reserve Funds of the College, should the mission provide less. Therefore the information received since the meeting appears to warrant the approval of the budget without approval in advance by the supporting missions. An amount of \$3,500. U.S. has been approved by the Yale-in-China Trustees for the budget of the School of Science for 1941-42. The Treasurer said that if the additional amount needed for this department is not met with new funds, the balance will have to come from the Yale-in-China Reserve Fund.

It was pointed out that the most serious problem connected with the finances of the College at present is the pressing need for greater subsidies toward increasing the salaries of the faculty. It is of extreme importance that some action be taken in this connection, because of the present mounting cost of living. The Treasurer suggested that if the salaries of the Chinese staff members were increased forty percent, this would mean at the present rate of exchange the addition of only about \$2,200 U.S. to the budget for 1941-42.

Mr. Lyford said that according to the budget the amount required from the Sustaining Fund for 1941-42 including the fire loss on the Burma Road is \$8,769. U.S., compared with \$6,683. U.S. for last year.

Further discussion followed in regard to items of income and expenses for the 1941-42 budget. It was the recommendation of the Treasurer that the tentative budget approved by the Executive Committee of the Board at its June 19th meeting shall be accepted, with the addition of a sufficient amount to cover two new items of expense. These include N.C.\$10,000. to provide for unanticipated expenses incurred by the Hsichow location, and also an item of U.S.\$2,619. to cover replacement for the College truck which was burned in the spring. On motion, it was



VOTED 284 that the Board of Founders approve and accept a budget for 1941-42 on the basis of the figures approved by the Executive Committee at its meeting of June 19, 1941, plus the two additions above referred to; it is the understanding that with these additions the total expense for 1941-42 becomes N.C.\$296,249.00 plus U.S.\$6,819.00. At an average exchange of 18 to 1, the N.C. item becomes U.S.\$16,458.00, making the total budget equivalent to U.S.\$23,276.00 as compared to a total equivalent budget of U.S.\$16,019.00 in the previous year.

- - - - -

The Chairman referred again to the present critical situation which exists in regard to salaries of the Chinese members of the College staff. Not only did Dr. Wei's report contain comments regarding this problem but also a copy of a recent letter from Dr. Wei to Dr. Rugh of the Yale-in-China staff presented the situation in a concrete form. This letter to Dr. Rugh reported the recent resignation of Dean T. W. Zee as dean of the School of Science due to the fact that his salary was inadequate for the comfortable support of his family. Dr. Zee was leaving Hsichow to accept a much more lucrative position in Shanghai. Dr. Sherman pointed out that the Board faces the possibility of losing other members of the faculty unless some action is taken in regard to special subsidies for the duration of the war, or while the cost of living remains so high. It was pointed out that an effort has been made to keep the Hua Chung salaries equivalent to salaries paid in government institutions of college grade. The Chairman said that Bishop Hall reported that teachers in government institutions have other sources of increasing their income in addition to their teaching salaries. It was suggested that it would be desirable to find out what salaries are paid in other Christian colleges in China under the present war conditions. Further discussion followed and, on motion, it was

SUBSIDIES  
TO FACULTY

VOTED 285 that the Board of Founders expresses its conviction to President Wei that the present salaries are inadequate; that we add to the 1941-42 budget an item of N.C.\$50,000.00 including the adjustments which have already been made; that it is understood that the actual amount within this limit shall be determined by President Wei and that such amount will be expended at President Wei's discretion for salary increases.

- - - - -

It was necessary for Dr. Casselman to withdraw from the meeting at this time. Before leaving he reported briefly concerning the expected arrival of Dean Paul Taylor in this country. Dr. Casselman said he recently received a letter from Dean Taylor from Java en route to the United States. He expects to be home by Thanksgiving and will look forward to meeting the members of the Board of Founders during the winter.

MESSAGE  
REGARDING  
DEAN  
TAYLOR'S  
ARRIVAL

- - - - -

Dr. Lobenstine reported on a plan which has recently been devised for filming current journals to be used by educational institutions in China. He said that one of the difficulties arising from the war is that of getting magazines and books to China without long delay. The United China Relief organization has patented the filming of medical journals and the plan is being adopted by the American Bureau for Medical Aid to China. By this means the contents of current medical journals are transmitted by plane to institutions in China. At present the same plan is under consideration by the Associated Boards for Christian Colleges in China for making available to the refugee colleges in Free China current books and magazines. If the plan works out successfully, Hua Chung College would be benefited with the other Christian colleges. The details of the plan are being considered at the present time. The Chairman suggested that Mr. Lyford represent the Hua Chung Board of Founders in conference with the Associated Boards regarding the expense connected with this plan for filming the magazines.

FILMING OF  
JOURNALS  
FOR CHINA  
COLLEGES

-----

The Chairman referred to the matter of stenographic assistance for the Board of Founders. He explained briefly that it was desirable to continue for the year 1941-42 the plan which was agreed upon last year by which the clerical work of the Board is done at the Yale-in-China office in New Haven. The details of the plan were outlined in a letter addressed by Mr. Smith of the Yale-in-China Association to the Chairman of the Hua Chung Board, dated October 31, 1940. By this plan the Board of Founders will pay to the Yale-in-China Association annually the amount of \$525.00. The Yale-in-China Association will pay as its share in administrative expenses of the Board of Founders the amount of \$325.00. A motion was made and seconded, and it was

PLAN FOR  
STENOGRAPHIC  
ASSISTANCE  
FOR 1941-42

VOICED            that the plan for stenographic assistance as arranged  
286                with the Yale-in-China office for 1940-41 be continued  
                  for the year 1941-42.

-----

The meeting adjourned at 4:30 p. m.

RACHEL A. DOWD  
Acting Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Annual Meeting of the Board of Trustees,  
known as the Board of Founders  
281 Fourth Avenue, New York, February 12, 1942

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

Rev. James T. Addison, D.D.  
\*Miss Mary Johnston  
Rev. Arthur M. Sherman, S.T.D., President  
Rev. John K. Shryock, Ph.D.  
\*Mrs. Harper Sibley  
\*Rt. Rev. H. St. George Tucker, D.D.  
\*Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

Dean William C. DeVane  
Dr. Edward H. Hume  
\*Mr. Oliver S. Lyford, Treasurer  
Professor Harry R. Rudin, (Alternate)  
\*Mr. Robert Ashton Smith, Associate Secretary

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

\*Rev. A. V. Casselman, D.D.  
Rev. Gerard H. Gebhardt, B.D.

Representing the Methodist  
Missionary Society of London:

Rev. Harold B. Rattenbury  
Dr. F. T. Cartwright, (Alternate)  
Miss Hilda Porter  
\*Dr. J. C. Vaughan, (Alternate)

Representing the London Missionary  
Society:

Rev. T. Cocker Brown, D.D.  
Dr. A. L. Warnshuis, (Alternate)

\*indicates those present

Visitors present:

Dr. Edwin C. Lobenstine, President of the Yale-in-China Association, acted as  
Alternate for Dean William C. DeVane.  
President F. L. H. Pott, D.D., St. John's University, Shanghai, China.  
Dean Paul V. Taylor, Hua Chung College, Hsichow, Via Tali, Yunnan, China.

-----  
The meeting was called to order at 2:30 p.m. by Dr. Wood, Secretary of the Board, in  
the absence of the President, Dr. Arthur M. Sherman.

Dr. Casselman was elected to fill the Chair as Chairman pro tem.

In the absence of representation from the Yale-in-China Board of Trustees, Dr.  
Lobenstine was elected to act as the official Alternate with voting power.

Prayer was offered by Dr. Lobenstine.

-----  
The Secretary called the roll and reported on explanations of absences which had  
been received.  
-----

The Chairman reported that the minutes of the regular meeting of the Board on October 16, 1941, had been circulated. There being no corrections or additions, it was, on motion

APPROVAL  
OF  
MINUTES

VOTED that the minutes of the Hua Chung Board meeting of  
287 October 16, 1941, be approved as circulated.

- - - - -

The Chairman called on the Associate Secretary, Mr. Smith, to give a brief report on his visit to Hua Chung College this fall. Mr. Smith said in part: Because of the common tie of the same type of education Yale should want to see Hua Chung succeed in its efforts to build a college in China, the same is undoubtedly true of this Board which has consistently cooperated with higher education not only in China but in other parts of the world. Since the beginning of the war in China Hua Chung has had a combination of all the unfortunate problems that may attend the disruption of a college which finds itself in the path of an invading enemy.

REPORT OF  
ASSOCIATE  
SECRETARY'S  
VISIT TO  
HUA CHUNG

Let us glance at what has happened. The college was completely uprooted from Wuchang in the summer of 1938 just before the Japanese entered the city in the fall. The choice of a new location proved to be unfortunate, Kweilin in Kwangsi Province was bombed so severely and so constantly that it was impossible to carry on the college there. Before the end of one year, therefore, the college was on the move again. Most of the faculty managed to reach Hsichow, about 1000 miles to the west, and twenty-five miles north of the Burma Road, but the student enrollment was decidedly smaller by the time the college was ready to reopen. There was no source of new students within any reasonable distance, and travel was too arduous and expensive. Had it not been for the strong leadership of the President and the devotion of a few, we would not have Hua Chung with us today. The college has emerged from this ordeal minus a few members of the faculty and with one class that went without graduation exercises, but the important thing is that it did emerge.

Hua Chung has succeeded in finding the best refugee location, as far as buildings, equipment and weather are concerned, of any of our Yale-in-China units. The town of Hsichow is one of those ideal Chinese villages that one reads about. The village is almost untouched by western influence and situated on the fertile plain of the Er Hai Valley it could hardly be more beautiful. Essentially farming country it is also in the center of the famous Tali marble district. It has been said elsewhere that the campus is composed of the ready-made grouping of three temples. It is entirely adequate for the present needs of the college; I do not mean to exclude the possibility of improvement, but it is much better than the refugee campuses of other schools. Farm houses have been found in and about the town for student hostels and faculty residences. The improved condition of the Burma Road and the actuality of a poor but passable road to Hsichow from there has lessened the isolated character of the location.

There is not complete agreement on this, but it is my opinion that the improved enrollment this year has done a great deal of good for the College. Although in terms of a college unit in America the enrollment is still small, the 70% increase this year brought the total number of students up to 148. As there are about 20 students in the Canton Union Theological Seminary, sharing campus facilities with Hua Chung, there are approximately 170 students on the campus this fall. Dr. Hwang Pu was made Chairman of Admissions this year, and I think we owe this increase to his diligence.

President Wei wants a man in Economics to join the faculty of the College. He wants this man to be from either Harvard or Yale, but preferably Yale. It is his intention to build a good department of Economics-Commerce, and he particularly is anxious to have a westerner handle this job. It is his contention that a Christian college should have a good department in economics, for here is one of the greatest contributions that can be made to Chinese society: Christian men in places of leadership in the economic life of China.

Concerning the practice of sending bachelors to Yali, here is another way in which Yale-in-China can assist Hua Chung. These Yale seniors on the campus of Hua Chung would be of immense help to the College and would be getting experience that would be invaluable for their teaching jobs at Yali. Dr. Wei would like to see them spend at least a year at Hua Chung before going to Yali. He would be willing to supervise their study personally, and Mr. Anderson and Dr. Hwang Pu could teach them something about educational principles. It would most likely increase the flow of Yali students to Hua Chung. Of course, the war may have made further consideration of this suggestion impractical at this time.

Financially, the greatest need as far as Yale-in-China is concerned is the formulation of a plan consistent with the changed circumstances and then firmness in its execution.

The Canton Union Theological Seminary is so closely associated with Hua Chung in Hsichow that a word about that is expedient here. It is a refugee institution in more ways even than Hua Chung is, its small ranks have been almost decimated by the effects of the war. In size it is less than any of the schools of Hua Chung, either Art, Science or Education.

Dr. Wei was in hopes when he encouraged the Seminary to come to Hsichow that it would afford Hua Chung with the equivalent of that department he has been looking for: a School of Religion. In this he has been disappointed. If this is true, it enhances the need for the kind of help which Yale-in-China and the Hua Chung Board can and should be to the College.

-----  
The Chairman introduced Dean Paul V. Taylor of Hua Chung College and called on him to make a brief report inasmuch as he had recently arrived in this country on regular furlough. REPORT FROM  
DEAN TAYLOR

Dean Taylor prefaced his remarks by praising the magnificent job which President Wei had done and is doing in keeping Hua Chung College together through the difficult war years. He said the success which the College has had in maintaining high standards and in continuing its regular program is almost entirely attributable to Dr. Wei. He pointed out that there was no one to take Dr. Wei's place nor to relieve him of his tasks even for a brief period. Dean Taylor said that the rather isolated character of the College was an advantage in promoting an atmosphere of quiet study and research, but that it had the disadvantage of locating the College quite far from a ready source of new students. Although much has been done to increase the enrollment this present year, it is questionable whether the larger enrollment is to the benefit of the College inasmuch as it has coincided with a lower admission standard. The small number of students and the relatively large number of faculty members does not mean that members of the faculty cannot occupy their time. They not only have very full teaching schedules, but they have busied themselves with local projects and research. As a matter of fact, the ratio of teachers to students is considerably greater in government colleges than at Hua Chung.

Mention was made of the present School of Education, and Dean Taylor said that it would probably be closed by the government when the present student body had completed its training. One of the most essential needs of the College is for a department of Economics-Commerce, for which Dr. Wei would prefer a Yale man as a possible head of the department.

The continued support of Hua Chung College is essential in spite of the difficulties which both we and the College are faced with at this time. In the first place, Hua Chung is a basis for Christian work in the future which can be greatly expanded. Secondly, the College is turning out Christian leaders and the preparation and filling of staff requirements in the Christian program of China is very valuable these war years. In the third place, it would be much more difficult to rebuild the College after the war if we failed to support it during the course of the war. Dean Taylor mentioned briefly the Theological School which he said was very small, but had proved a benefit to Hua Chung. The working arrangements between the two institutions are very cordial.

Following Dean Taylor's comments there was considerable discussion as to the place of Hua Chung in the educational set up of China, both today and in the future. Many questions were asked among which was Mrs. Sibley's as to whether we were asking Dr. Wei to contribute too sacrificially of his talents to continue with the great administrative task at Hua Chung during these unfortunate years. It was generally agreed that one of the many needs of the College was a larger group of more qualified students, but the question of finding this group and directing it toward Hua Chung is one for which there was no immediate solution given. During this discussion the possibility of starting middle school courses, that is, an expansion of the present sub-freshman class at Hua Chung to contain two or more years of high school was raised. Dean Taylor pointed out that there were some difficulties to be encountered in any such program and that probably our most successful course would be to direct students from

the four nearest middle schools: Boone, St. Hilda's, Yali and Fuh Siang to attend Hua Chung. These schools graduate fairly well qualified entering candidates. High standards are in themselves a deterrent to a large enrollment, for the percentage of those examined that are actually admitted is relatively low, at the lowest point 21%, at the highest 60%. It was interesting to learn from Dean Taylor that only 13% of those taken in are ever graduated. It was recognized that we should give time and thought to these pressing problems of the College with particular reference to enrollment, standards, and other matters of policy. Mrs. Harper Sibley suggested, and it was, therefore,

VOTED that we refer this entire matter to the Executive Committee  
288 of Hua Chung College to be considered by it and reported at  
a later date to the full Board which might act at a special  
meeting.

- - - - -

The Chairman called on the Treasurer, Mr. Lyford, to present his report. TREASURER'S  
Mr. Lyford went over with the members of the Board the various details REPORT  
and transactions which had taken place since the October 16th meeting.  
The most outstanding action was a request from the College for \$13,000 US  
(approximately \$240,000 CNC) to carry the College through for at least  
eight months, pending the resumption of normal financial relations  
between this country and China. This money was cabled to the College  
after a special committee had met and discussed the matter. It was  
noted that \$2,336 US was due the Associated Boards for Christian Colleges  
in China in payment for the contribution made and services rendered Hua  
Chung College by the Associated Boards. It was,

VOTED to pay to the Associated Boards for Christian Colleges in  
289 China \$2,336 US as our proportion of the total expense of  
that organization.

It was further

VOTED to accept with appreciation the Treasurer's report with the  
290 request that this report be attached to the minutes.

A four-page Treasurer's report is attached to these minutes.

- - - - -

The Chairman called on Dr. Lobenstine to present to the Board any further  
developments in the Plan for Greater Unity, and especially to speak  
toward ways in which the Hua Chung Board could cooperate with this Plan. PLAN FOR  
GREATER  
UNITY  
There was some discussion during which the consensus of opinion expressed  
was that it would be advisable to keep in touch with the Plan and to  
provide some representation on any unified Board which may be established  
before deciding definitely to accept all the implications of the proposal.  
It was generally agreed that this should receive further attention by the  
Executive Committee and no action resulted at this meeting.

- - - - -

The Chairman called for the election of the officers which is normal procedure at the Annual Meeting. It was noted that at the moment we have no Vice-president due to the resignation last year of our Vice-president when he accepted other responsibilities with the committee on allocations of the United China Relief. It was

ELECTION  
OF  
OFFICERS

VOTED that the present officers be re-elected with the addition of  
291 Dean William C. DeVane, the Yale-in-China representative on the Hua Chung Board, as Vice-president.

The officers, therefore, for the year 1942-43 are as follows:

Rev. A. M. Sherman, S.T.D., President  
Dean William C. DeVane, Vice-president  
Oliver S. Lyford, Treasurer  
John W. Wood, D.C.L., Secretary  
Robert Ashton Smith, Associate Secretary  
and Associate Treasurer

The Treasurer mentioned the continued need of a Finance Committee and suggested that the present members be continued. It was, therefore,

ELECTION  
OF  
FINANCE  
COMMITTEE

VOTED to re-elect the present Finance Committee to continue its  
292 consultation with the Treasurer and assist him in the various matters which come up for attention between Board meetings.

The present membership of the Finance Committee is as follows:

Mr. Oliver S. Lyford  
Dr. A. L. Warnshuis

It was also

ELECTION  
OF  
EXECUTIVE  
COMMITTEE

VOTED that the Executive Committee be elected as follows:  
293

Rev. F. T. Cartwright, D.D.  
Rev. A. V. Casselman, D.D.  
Rev. A. L. Warnshuis, D.D.  
The officers, ex officio.

-----  
The meeting adjourned at 5:05 p.m.

Respectfully submitted,

ROBERT ASHTON SMITH  
Associate Secretary



HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Regular Meeting of the Board of Trustees  
known as the Board of Founders  
281 Fourth Avenue, New York, October 15, 1942

NOV 10 1942

A. M. SHERMAN

MEMBERSHIP OF THE BOARD

Representing the Domestic and  
Foreign Missionary Society:

- Rev. James T. Addison, D.D.  
\* Miss Mary Johnston  
\* Rev. Arthur M. Sherman, S.T.D., President  
\* Rev. John K. Shryock, Ph.D.  
\* Mrs. Harper Sibley  
Rt. Rev. H. St. George Tucker, D.D.  
\* Dr. John W. Wood, Secretary

Representing the Yale-in-China  
Association:

- Dean William C. DeVane  
\* Dr. Edward H. Hume  
\* Mr. Oliver S. Lyford, Treasurer  
Professor Harry R. Rudin, (Alternate)  
\* Mr. Robert Ashton Smith, Associate Secretary

Representing the Board of Foreign  
Missions of the Reformed Church  
in the United States:

- \* Rev. A. V. Casselman, D.D.  
Rev. Gerard H. Gebhardt, B.D.

Representing the Methodist  
Missionary Society of London:

- Rev. Harold B. Rattenbury  
Dr. F. T. Cartwright, (Alternate)  
Miss Hilda Porter  
\* Dr. J. C. Vaughan, (Alternate)

Representing the London Missionary  
Society:

- Rev. T. Cocker Brown, D.D.  
\* Dr. A. L. Warnshuis, (Alternate)

\*indicates those present

Visitors Present:

Dr. Edwin C. Lobenstine  
Bishop Alfred A. Gilman  
Dr. Paul V. Taylor

-----  
The meeting was called to order at 2:35 p.m. by Dr. Sherman, President of the Board.

Prayer was offered by Dr. Shryock.

The Secretary called the roll and the Associate Secretary reported on explanations of absences.

-----  
The Chairman reported that the minutes of the regular meeting of the Board on February 12, 1942, had been circulated. There being no corrections or additions, it was, on motion

APPROVAL  
OF  
MINUTES

VOTED that the minutes of the Hua Chung Board meeting of February 12,  
294 1942, be approved as circulated,

-----  
The Chairman gave a brief review of the minutes of the June 12 Executive Committee Meeting which was convened to discuss the 1942-43 budget and details of the budget for 1941-42 (then current) which needed immediate attention. The minutes have been circulated.

There being no additions or corrections, it was, on motion

VOTED that the minutes of the Hua Chung Executive Committee Meeting of  
295 June 12, 1942, be accepted as circulated.

APPROVAL  
OF THE  
EXECUTIVE  
COMMITTEE  
MINUTES

The Chairman, Dr. Sherman, rendered a full report on the condition of the College at the present time, and the general situation at Hsichow. He said in part as follows:

REPORT  
OF THE  
CHAIRMAN

"We meet today with a deep sense of gratitude to God for the survival and stability of college in spite of all the dangers and difficulties thru which it has passed. That the college is still carrying on its good work is due to the strong leadership God has given it in Dr. Wei, and to the loyal cooperation of members of the Faculty.

"Our dangers are far from past. Hsichow, where the college is situated in the three temples provided for its use, has been unmolested by bombs or the near approach of the enemy, but it has not been free from rumors and fears.

"Last May, the Japanese, flushed with their success in Burma, crossed the border of Yunnan Province and evidently hoped to push their way up to Kunming and Chungking----Had they done so, they would have passed within a few miles of Hsichow. The panic all along the Burma Road due to the fear of this caused thousands to abandon their homes and start the trek to the unknown with the few small possessions they could carry. The Hankow Diocesan Middle School of the Episcopal Church, after much uncertainty and debate, vacated its quarters at Chennan on the Burma Road and made its fourth painful move since it began its refugee existence four years ago. The question arose, 'Should the College do the same?'

"The end of the Spring saw the Japanese forces stopped at the Salween River. How long could the Chinese Army, now greatly encouraged and strengthened by the American Volunteer 'Sky Dragons,' hold them there? Would they begin a new offensive after the September rains were over? The younger members of the college urged the removal of the college to a safer location. They stirred up the students and members of the faculty in Hsichow during the vacation to press for this. The Executive Committee pro tem, and the Senate debated the matter. One great obstacle stood in the way and proved the deciding factor. It was found that all cash available in China and New York, (equivalent to about \$1,000,000 in Chinese currency) would not be sufficient to buy gasoline alone for such a trek. Obviously, the removal of college and personal property was impossible. To remove the personnel only would be most difficult.

"It is good to learn that the Field Commander of the Chinese Army in that sector arrived in Hsichow at that time. He convinced the college that Hsichow would be as safe as any other place, and promised that if there was any real emergency, he would help in the evacuation.

"COST OF LIVING: Prices continue to arise until now the cost of living is about fifty times that of pre-war years.

"STUDENT BODY: A cable received October 9th gives us the following report: 'Enrollment, men, 120; women, 40; faculty, men, 30; women, 5; staff, 5; technicians, 4.' This is about the same as the enrollment last spring though a decline was expected owing to the closing of the Burma Road, and the threat of invasion.

"Dr. Wei and the faculty have been doing their best to maintain pre-war curriculum standards. That they have done so, has been most gratifying, carrying the full quota of courses required by the government. The National Universities have reduced requirements considerably in order to secure members.

"FACULTY: It is with great regret that I announce the resignation from the faculty, of Paul V. Taylor, Ph.D., as of July 25th, and of the departure of Mr. and Mrs. Everard Miller for the United States, owing to Mrs. Miller's serious eye trouble. One cannot speak too highly of the service rendered Hua Chung, and to the cause of Christian education in China by these friends. They will be greatly missed. Dr. Taylor, not only as Dean of the Faculty of Arts, but as an individual of practical ability and vigor has been ready for any kind of emergency during these past troubled years.

"Mrs. Miller is a skilled teacher of long experience, and has given her time without stint to help in the English department. Mr. Miller belongs to the staff of Boone Middle School, but has also been faithfully helping the college during its exile.

"LOCAL GIFTS: Dr. Wei has been cheered by three gifts to the College. The Department of Education of the National Government donated N.C. \$5,000. to be used at the discretion of the College. One friend gave N.C. \$6,000. and another N.C., \$3,000. for the relief of poor students."

-----  
The Treasurer, Mr. Lyford, submitted his report, which included the final figures on the Operating Accounts for the year ending July 31, 1942, and explanations and details of the budget for the current year, 1942-43. Considering the high cost of living, it is remarkable, he said, that the college authorities have submitted a budget less than twice the budget for the previous fiscal year. Inflation has raised general living costs 40-50 times pre-war costs. At Hsichow it may be estimated that 20 to 40 per cent of living costs would be for food, although this percentage may greatly increase. A full statement of the Treasurer's report is attached to these minutes.

TREASURER'S  
REPORT

-----  
It was with great pleasure that the Chairman introduced our guest speaker and good friend Bishop Gilman, of the Diocese of Hankow, recently repatriated on the M.S. Gripsholm. In making his report Bishop Gilman said he had just been formally released today by the F.B.I. after his departure from the repatriation ship, showing the thoroughness with which all returning nationals are examined. In part Bishop Gilman's comments were as follows: He said the Japanese Consul-General in Hankow had given him five days notice in ordering his departure from Hankow. The disposal of his personal property and books had been assisted by nationals of all countries-much of his property was stored in the Swedish Godown, his books with the American Roman Catholic Mission School. The situation on the Hua Chung campus at Wuchang was unfavorable, most of the equipment had been stolen by the Japanese. The military police were responsible for much looting. Now vital materials from buildings were being removed, such as metal roofing, so that we may expect the disintegration, if not dismantling of our own property there. Food is scarce in Hankow and in other sections of occupied China. The Japanese have appropriated practically all meat, including fish. The stabilization of exchange, although necessary, had worked some hardships inasmuch as the value of American money was now greatly reduced below former standards in terms of what actually could be purchased. The cost of living has so increased that it was now calculated that it cost \$60 CNC per day to live in Kunming.

STATEMENT  
FROM  
BISHOP  
GILMAN

Bishop Gilman praised highly the work of Mrs. Miller on the faculty of Hua Chung College. Her return to this country and consequent departure from the faculty of the College is a serious blow to the work of the institution and he said the successor needed would be difficult to find. The work of Dr. Taylor, continuously on the faculty of the College since its reorganization in 1929 both as teacher and as Dean, was commended. It has been the earnest hope of Dr. Taylor and Dr. Wei that a successor to Dr. Taylor, as dean of the College, could be found in one of the Chinese members of the faculty.

STATEMENT  
FROM BISHOP  
GILMAN

With regard to moving the College, Bishop Gilman said this is absolutely essential when peace returns, but not before. He did not envisage an early return to Wuchang, but thought a move to Hunan might be very satisfactory. He cited the successful operation of the Yale institutions in this province.

Hua Chung at Hsichow, Bishop Gilman said, has many difficulties, not least of which is the maintenance of high standards. He cited two examples, one the wide use of opium among local people. This made the securing of proficient help a major task. Secondly, an attitude which is to be found among some members of China's scholar groups is often difficult to cope with, i.e., the unusual emphasis on the attainment of a degree or degrees for the sake of the degree alone. Attainment of knowledge at the same time is often assumed secondary importance.

One of Hua Chung's greatest needs, he said, was a practically-minded Christian man in economics. Such a man would direct the emphases of Hua Chung's educational efforts in channels which would be of great help to China's present war efforts and future social and economic needs.

Concerning Dr. Wei's desire to establish theological training at Hua Chung, Bishop Gilman thought that Hua Chung was the college in which to place an Episcopal School of Theology, and he looked forward to the day when this would be possible.

The chairman called upon the Secretary to present details of a proposal that had been made for an historical booklet about Hua Chung College for distribution in this country. In summary of this proposal the Secretary said it was desired to write a small booklet that would be of immediate promotional value and ultimate historical importance. After brief discussion it was, on motion

RE A  
BOOKLET  
FOR HUA  
CHUNG.

VOTED that Dr. Sherman, Mr. Lyford and Dr. Addison take such steps as they may deem necessary for the publication of a booklet describing the history, activities and prospects of Hua Chung College.

Miss Johnston inquired whether it would be possible to replace Mrs. Miller on the faculty of Hua Chung by some competent teacher. The difficulties of this were mentioned, but it was the consensus of opinion that the Board should make an effort to secure her successor, and that the question of transportation could then be considered.

QUESTION  
OF  
REPLACING  
MRS. MILLER

Dr. Lobenstine reported briefly on a letter which he had written Dr. Wei in answer to the latter's letter to Dr. Lobenstine of April 21, 1942. Stating that it was simply his personal opinion, he read sections of his letter to Dr. Wei suggesting

that the emphasis on pure sciences might be shifted to the solving of some specific problem which would help China. Perhaps some direct work with the industrial cooperative movement might be undertaken.

There being no further matters of business, the meeting adjourned at 4:30 p.m.

Respectfully submitted

Robert Ashton Smith

Associate Secretary