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Board of Trustees (known as
Board of Founders) 1936-1939

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Board of Trustees,
known as the Board of Founders

New York, February 13, 1936

MEMBERSHIP OF THE BOARD

Representing the Domestic
and Foreign Missionary Society:

*Rt. Rev. H. St. G. Tucker, D.D.
*Hon. Philip S. Parker
*Mrs. Harper Sibley
Mr. John S. Newbold
*Rev. A. M. Sherman, S.T.D.
Rev. John K. Shryock, Ph.D.
Dr. John W. Wood
* (alternate Mr. A. B. Parson)

Representing the Yale-in-China
Association:

*Mr. Oliver Lyford
*Mr. E. C. Lobenstine
Dr. Edward H. Hume
(alternate Mr. R. D. Weigle)

(* indicates presence)

Representing the Board of Foreign
Missions of the Reformed Church in
the United States:

Rev. J. M. G. Darms, D.D.
*Rev. A. V. Casselman, D.D.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist
(alternate Dr. F. T. Cartwright)
Rev. A. W. Hooker
(alternate Dr. J. G. Vaughan)

Representing the London Missionary
Society:

Rev. T. Cocker Brown, D.D.
* (alternate Dr. A. L. Warnshuis)

Dr. Paul C. T. Kwei, Dean of the Yale-in-China School of Science, and Mr. A. J. Feild, legal adviser to the Committee on Incorporation, were also present.

The meeting was called to order by the President, Dr. Sherman, at 3:15. Prayer was offered by Dr. Casselman.

Mr. Weigle was appointed secretary in the absence of Dr. Wood.

Explanations of absence were received from Mr. Newbold and Dr. Wood. A letter from Mr. Newbold to the National Council was read in which Mr. Newbold asked to resign from the Board. No action was taken. On motion of Dr. Warnshuis it was,

135 - VOTED: That the President convey to Dr. Wood the best wishes of the Board of Trustees for a speedy recovery from his present illness.

The minutes of the meeting of the Board of Trustees held on October 11, 1935 were read and approved with the following changes: On page 1 substitute "Yale-in-China Association" for "Yale Foreign Missionary Society." On page 3 delete the sentence, "Dr. Sherman announced a gift of Mrs. Henry Hill Pierce of \$100 for the Chemical Building." On page 3 substitute "Chemistry Building" for Chemical

Building". On page 4 correct the name of Professor Fleming to read "Professor John W. Fleming."

The President announced that this was the annual meeting of the Board of Trustees and called for nominations for the offices of President, Vice-President, Treasurer, and Secretary. Present officers were re-elected as follows with the exception of Dr. Hume, now in China, who was succeeded by Mr. Lobenstine.

President - Dr. Sherman
Vice-President - Mr. Lobenstine
Treasurer - Dr. Warnshuis
Secretary - Dr. Wood

The Executive Committee was also re-elected for another year.

The Treasurer submitted the attached interim report to show the financial status of the Board. The report was received without discussion. It was suggested that the money amounting to \$210 be retained in its present account for the time being.

Mr. A. J. Feild, legal advisor, reported that the Secretary of State had accepted the application of the Central China College Foundation for incorporation, and that the next step was to proceed with the election of officers and the harmonizing of the institution with the new laws. He stated that he had had no opportunity to go into this phase of the matter with Dr. Wood, but that the delay would in no way jeopardize the charter.

Mr. Lyford reported for the Ways and Means Committee, regarding the proposed lease of the Boone Campus Property, as follows:

Acting under instructions of the Board of Founders the Committee prepared a preliminary form of lease of the land and buildings owned by the Domestic and Foreign Missionary Society. This form of lease was submitted to the officers of the National Council and at a meeting of the National Council on May 1, 1935 the following resolution was adopted:-

Resolved: That, subject to the approval of the Bishop of Hankow and the Executive Council of the Diocese of Hankow, the proper officers of the Domestic and Foreign Missionary Society be and they are hereby authorized and directed to execute and deliver a lease as attached hereto, of all or any part of its land, buildings, and equipment at Wuchang, China, in such form and upon such terms, conditions, agreements, covenants, and limitations and for such nominal monetary consideration as the President or Vice-President of said Society and John W. Wood, its Secretary for Foreign Missions, with the advice of counsel, shall determine.

At the meeting of the Board of Trustees of Hua Chung College held on May 2, 1935 Votes # 116 and 117 were passed authorizing the officers of the Board of Founders to execute such a lease.

It is therefore evident that the officers of the respective parties are authorized, without further action of their boards, to execute a lease of the general form which was prepared by the Ways and Means Committee, when such lease is approved by the Bishop and the Executive Council of the Diocese of Hankow, and by President Wei and the Board of Directors of Hua Chung College at Wuchang. Such action by the respective parties in China is now awaited. According to Chinese law the lease must be limited to twenty years but it may contain a provision for renewal.

A memorandum from the National Council was read by Judge Parker:

"At the meeting of the National Council, the question of religious control of our work in hostels and chapels attached thereto at Hua Chung College was discussed, and the Council voted that such work should be under the control of the Mission holding the hostel, and the Council requested that representatives of our Church on the Board of Trustees of Hua Chung College be instructed to endeavor to have this provision carried out by having inserted in the lease such stipulation."

After some discussion it was

RESOLVED: That this memorandum be spread on the minutes and that its Executive Committee be instructed to include it in the proposed lease.

Mr. Lobenstine raised the question of ownership of buildings to be constructed on the new college campus. It was pointed out that any unit had the theoretical right to withdraw whatever it had put in with the exception of the Domestic and Foreign Missionary Society which is bound to continue unless the character of the school alters or unless the officers do not function properly. In this connection the President read the following action of the National Council relative to the construction of two faculty residences by the Yale-in-China Association on the present Hua Chung campus:

Resolved: That the Domestic and Foreign Missionary Society approve the erection of two residences at a total cost of \$5,000 U.S. currency, to be used for the housing of members of the Yale-in-China staff of Hua Chung College.

Dr. Warnshuis reiterated the necessity of having explicit word from China in answer to Votes # 125, 126, 127, and 128 before the lease is executed. On his motion it was

136-VOTED: That the President be instructed to call the attention of the Board of Directors to Votes # 125, 126, 127, and 128 and that an official reply be obtained to facilitate the lease.

The President announced a gift of \$5,000 U.S. currency annually for three years to strengthen the School of Arts, as contained in a letter from Miss Mary E. Johnston of Cincinnati to Dr. Wood.

He also read a copy of a letter which Miss Johnston had sent to President Wei in which she outlined her various gifts to the College and promised a further gift of \$100,000 U.S. currency for buildings and the improvement of the physical plant.

On motion of Bishop Tucker it was

- 137 - VOTED: That the President be instructed to convey to Miss Mary E. Johnston the deep gratitude and sincere appreciation of this Board of Founders for her generous gifts to the College, and in particular for her most recent gift which assures the College of an adequate and beautiful campus for its future needs.

Mr. Lyford called attention to the present policy of Yale University in requiring all donors of buildings to furnish adequate endowment for maintenance in order to meet increased operating expenses entailed by an enlarged physical plant. It was suggested that Miss Johnston consider the possibility of using a portion of the gift for endowment.

The President read a letter from President Wei in which he asked that the Board of Trustees meet in April in order to approve the budget of the College for the ensuing year as rapidly as possible.

On motion of Bishop Tucker it was

- 138 - VOTED: That the President be empowered to call a meeting of the Board of Founders for April 30th if it seems desirable and if the matters relative to the budget are on hand.

The President extended a hearty welcome to Dr. Kwei, Dean of the School of Science, and called on him for a few words. Dean Kwei brought to the Board the greetings of the College and expressed his appreciation of the support which the College had received in the six years of its existence. He announced the appointment of Dr. Hsiung, senior professor in Physics, who comes from Ginling College on the support of the Reformed Church in the United States. He also announced that the National Government had seen fit to increase its grant to Hua Chung College for the current year, while many institutions had been reduced in quota.

With regard to the spirit of the students in the College Dr. Kwei spoke most encouragingly, citing several recent examples of outstanding men. He said that the present crisis in the north is seriously inconveniencing the universities there and that Hua Chung has a great opportunity to select the best students to train for leadership in China. He said that this is a crucial time and that whatever can be done to strengthen the College is very important.

After prayer by Mr. Lobenstine the meeting adjourned at 5:15.

Richard D. Weigle
Acting Secretary.

February 13, 1936.

To the Board of Founders of Hua Chung College:

I have the honor of presenting an ad interim treasurer's report for the period from September 1, 1935, to February 13, 1936, as follows:

September 1, 1935, Balance carried forward		\$ 99.08
Received from Yale-in-China		137.50
" " National Council, Protestant Episcopal Church ..		275.00
" " Associated Boards		15.00
" " Bank Interest		4.79
		<u>\$531.37</u>
Paid to Associated Boards		
for administration	\$156.35	
for promotion	150.00	\$360.35
" " Fees for incorporation		40.00
" for cablegram to President Wei		12.38
Transferred to Wei Faculty Fund		3.76
" " Special Appeal Fund		126.03
		<u>488.52</u>
		\$ 42.85

Special Funds

Wei Faculty Fund

September 1, 1935, Balance carried forward		\$885.87
Received bank interest		15.09
		<u>\$900.96</u>
Paid for travel of Dr. Kwei		130.00
		<u>\$770.96</u>

Special Appeal Fund

September 1, 1935, Balance carried forward		\$100.00
Received from Associated Boards		125.00
" " bank interest		1.03
		<u>\$226.03</u>

Bank Balances

In Bank for Savings		
Wei Faculty Fund	\$770.96	
Special Appeal Fund	<u>226.03</u>	\$996.99
In Bank of the Manhattan Co.		
Current Account		\$ 42.85

A. L. Warnshuis.

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CENTRAL CHINA COLLEGE FOUNDATION
New York City

Minutes of the first meeting of the Incorporators and Members

New York, April 30, 1936.

Waivers of notice of the first meeting received from the following:

- *Rev. A. M. Sherman - Domestic and Foreign Missionary Society
- *Rev. J. K. Shryock - Domestic and Foreign Missionary Society
- Dr. Anson Phelps Stokes - Yale-in-China Association
- *Dr. A. L. Warnshuis - London Missionary Society
- *Dr. John W. Wood - Domestic and Foreign Missionary Society

(* indicates presence)

The meeting was called to order at 3:30.

Dr. Sherman was elected President pro tem.

Dr. Wood was elected Secretary pro tem.

Waivers of notice of the meeting were filed with the Secretary. All the incorporators except Dr. Stokes were present.

Mr. Feild, legal advisor on incorporation, announced that the charter had been granted under the laws of the State of New York. On motion of Dr. Wood, it was thereupon

1. - VOTED: That the Corporation accept the charter granted by the State of New York.

Mr. Feild suggested postponing the election of new members until the adoption of the by-laws. After some discussion it was decided to consider the first six articles at the meeting. The President read the articles which were considered seriatim. After discussion and alteration on motion of Dr. Wood it was

2. - VOTED: That this Corporation adopt the following six articles of the proposed By-laws of the Central China College Foundation:

ARTICLE I

NAME

The name of this Corporation is "CENTRAL CHINA COLLEGE FOUNDATION"

ARTICLE II

PRINCIPAL OFFICE

The principal office of this corporation shall be at 281 Fourth Avenue, New York, N. Y.

ARTICLE III

MEMBERSHIP

The membership of this corporation shall consist of those individuals who, for the time being, are members and alternates of the body known as "the Board of Trustees", known as the Board of Founders, of Hua Chang College, Wuchang, China.

ARTICLE IV

PURPOSE

The purpose of this corporation is to receive, hold and dispose of real and personal property and the income therefrom for the sole use and benefit of Hua Chang College, located at Wuchang, China.

ARTICLE V

BOARD OF DIRECTORS

The management of the business and affairs generally of this corporation shall be conducted by its Board of Directors, which shall be composed of 15 members of whom 8 shall be a Quorum.- to be elected by the members at its next annual meeting after the meeting at which these by-laws are adopted and who shall hold office until their successors are elected and qualified. In the event of a vacancy in the Board of Directors during the intervals between the annual meetings such vacancy may be filled by the remaining members of the Board until the next annual meeting of members thereafter.

ARTICLE VI

OFFICERS

The officers of this corporation shall be a President, Vice President, Treasurer and Secretary, who shall be elected by the members at each annual meeting and shall hold office for one year and until their successors are elected and qualify. In the event of a vacancy in either of said officers during the intervals between the annual meetings of members such vacancy shall be filled by the Board of Directors until the next annual meeting.

On motion of Dr. Warnshuis, it was

3. - VOTED: That the remainder of the proposed By-laws of the Central China College Foundation be referred to a committee, to be appointed by the President, for further study and recommendation.

The President appointed a committee composed of Dr. Wood and Dr. Warnshuis.

The following officers were elected until the annual meeting of the Corporation: President - Dr. Sherman; Secretary - Dr. Wood; and Treasurer - Dr. Warnshuis.

It was pointed out that the immediate business before the Corporation was the negotiation of a lease with the National Council for the property on the Boone campus at present occupied by the College. In order to facilitate this matter it was suggested by Mr. Feild that Article 10 and 12 be considered.

On motion of Dr. Wood, it was

4. - VOTED: That this Corporation adopt as Article X of its By-laws the following: "Corporate Seal - The Corporation shall have a seal and adopts as its seal, the form impressed on the margin of this sheet."; and that Dr. Shryock and Dr. Warnshuis be asked to prepare a seal with power to adopt it.

On motion of Dr. Warnshuis, it was

5. - VOTED: That this Corporation adopt as Article XII of its By-laws the following: "Secretary -- The Secretary shall keep the minutes of all meetings of the Board of Directors and all meetings of the members and shall give or cause to be given, all notices required by these By-laws or by the general law. He shall have custody of the seal of the Corporation and shall perform all the duties usually incident to the office of Secretary, subject to the control of the Board of Directors."

On motion of Dr. Shryock, it was

6. - VOTED: That this Corporation adopt as Article XIII of its By-laws the following: "Signatures -- All instruments of writing requiring execution in the name of the Central China College Foundation shall be signed either by the President, or the Vice-President, or by the Treasurer, and in addition, when necessary, by the Secretary or an Assistant Secretary, who shall affix and attest the corporate seal -- unless otherwise ordered by resolution of the Board of Directors of the said Foundation."

Discussion on the matter of the lease followed. On motion of Dr. Warnshuis, it was

7. - VOTED: That the President and Treasurer in consultation with Dr. Darms and Mr. Lyford be empowered to enact the lease of the college portion of the Boone Campus from the

National Council.

The meeting was adjourned at 4:20 subject to the call of the President.

John W. Wood
Secretary.

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Board of Trustees
known as the Board of Founders

New York, September 24, 1936.

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

Rt. Rev. H. St. G. Tucker, D.D.
Hon. Philip S. Parker
Mrs. Harper Sibley
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood

Representing the Yale-in-China
Association:

*Mr. Oliver Lyford
*Dr. Edwin C. Lobenstine
*Dr. Edward H. Hume
* (alternate Mr. R. D. Weigle)

Representing the Board of Foreign
Missions of the Reformed Church
in the United States :

Rev. J. M. G. Darms, D.D.
*Rev. A. B. Casselman, D.D.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist
(alternate Dr. F. T. Cartwright)
Rev. A. W. Hooker
* (alternate Dr. J. G. Vaughan)

Representing the London Missionary
Society:

Rev. T. Cocker Brown, D.D.
(alternate Dr. A. L. Warnshuis)

(* indicates presence)

The meeting was called to order by the President, Dr. Sherman,
at 3:40. Prayer was offered by Dr. Lobenstine.

Mr. Weigle was appointed acting secretary to relieve Dr. Wood.

Explanations of absence were received from Bishop Tucker,
Judge Parker, Mr. Cartwright, Mrs. Sibley, and Dr. Warnshuis.

The minutes of the meeting of the Board of Trustees held on
April 30, 1936 were approved as circulated.

The minutes of the first meeting of the Incorporators and
Members of the Central China College Foundation held on April 30, 1936
were approved as circulated.

The President in his report outlined briefly the history of
the land negotiations. On April 30, 1936 the Board of Trustees had ap-
proved the purchase of land outside the city wall for the new campus.
Since then question had arisen regarding the title to the deeds, both
Dr. Wei and Bishop Roots opposing land titles in the name of a foreign
body. Eight acres have been purchased, and three more acres are now
being negotiated for for the sum of Chinese \$15,000. The city wall land
is also being sought at a figure of Chinese \$17,000. The total purchase

will require an additional US \$7,000 to supplement the Proctor-Johnston Land Fund. Land is being negotiated for in the name of the Board of Directors of Hua Chung College, and it is desired that the titles should be held by that body. The lease to the Boone Campus, which has been under consideration for so long, is still held up pending a statement of the metes and bounds of the property and pending the approval of the Bishop of Hankow and of his diocese.

The President also reminded the Board of Trustees of Vote #149 outlining financial objectives of \$1,000 for the current budget, \$1,000 for scholarship aid, and \$500 for Yen Hostel.

In the absence of the Treasurer Mr. Weigle read the report for the fiscal year ended August 31, 1936. This was received without action.

In opening discussion on the question of land titles, Dr. Wood read a letter from Miss Johnston dated September 21, 1936, in which she indicated her willingness that part of her gift of \$100,000 be devoted to the purchase of the land desired by Dr. Wei, and that title to the property should vest in the Board of Directors if it seemed advisable. In this connection the following action of the National Council was read:

"Whereas, the Directors of the Domestic and Foreign Missionary Society have been informed of the purchase of additional land for the use of Hua Chung College, China, by means of the gift of Miss Mary Johnston, with the title vested in the Board of Directors of Hua Chung College

"RESOLVED: That the Board of Directors of the Domestic and Foreign Missionary Society, acquiesce in the purchase of additional land for the use of Hua Chung College, China, by means of the gift of Miss Mary Johnston, with the title vested in the Board of Directors of Hua Chung College, on condition that the deed to the property as registered with the Chinese government authorities shall contain the following specific provision, namely, that in the event of Hua Chung College ceasing to exist for any reason, the title to the property purchased with the gift of Miss Mary Johnston shall vest in the Chung Hua Sheng Kung Hei."

Dr. Lobenstine referred to the resolution regarding land registration and transfer of title approved by a meeting of secretaries of boards having work in China. They took the following action:

"In the further development of administrative responsibility to the board of directors and for the sake of equitable treatment in matters of taxation as well as in order to facilitate the acquisition and sale of property when desired, we are favorably inclined toward the transfer of title to the boards of directors of the union universities and colleges in China in situations where a decision in the matter is necessary. We further recommend that, if possible, such transfers include a reversionary clause that would be legal under the laws of China and that would protect the moral trusts im-

posed by donors in America in the event of a dissolution of the institution or its ceasing to function in accordance with its present purpose."

Dr. Lobenstine reported that the University of Nanking had been confronted with the question of re-registration of the land owned by the Board of Founders in the United States, though made out in different names. He stated that the following action had been taken at the meeting of the Board of Founders that morning in New York:

"Voted: That the Board of Founders of the University of Nanking authorize the Board of Directors of the University to register the property (including both land and buildings), of the University of Nanking with the Chinese Government in the name of the Board of Directors, with the understanding that the Board of Directors will give the Board of Founders, representing the original donors, formal assurance of their acceptance of the trust to carry on the university in accordance with the purpose for which it was founded."

This action was being filed with the State Department in Washington and with the American Embassy in Nanking. Dr. Lobenstine said that the Hua Chung situation was not quite parallel, both because no re-registration seems to be called for at the moment, and also because the Board of Founders do not hold the title to the property.

Mr. Lyford expressed concern regarding the effect on the Board's trusteeship if it turns over to the Directors, without recourse, land or buildings which have been or may be obtained with donations made to the Board. Such a trusteeship, from its very nature, cannot lightly be transferred to another body. This question does not pertain particularly to the case of land or building purchased or to be purchased with funds supplied by Miss Johnston and Mrs. Proctor as these ladies have consented to have such property owned by the Directors. However the Trustees on the Boards affiliated in the trusteeship will receive other funds for additional land and buildings, and the new donors may be loath to give for these purposes if the Trustees are to have no power to repossess the property or to secure payment for it if it is used for purposes other than those for which the money was provided. It is difficult to see how the Trustees can avoid doing what the Government asks, but it should be done in such a way as to preserve for the Trustees whatever power may be found possible. He said that this is in no sense a question of lack of faith in the present Board of Directors or in the present National or Provincial Government, but simply a matter of proper provision against unforeseen conditions which may arise from time to time in the future.

Dr. Shryock emphasized the necessity for immediate action, but felt that the Nanking action was inadequate as a safeguard. He felt a clause of reversion to be wise.

Dr. Casselman stated that the Board must be true to its trusteeship but that it must trust the Chinese. He felt that the Board of Trustees could place the Board of Directors in a position of friendship

with the Government by taking favorable action.

Dr. Hume stressed confidence in the Board of Directors and the necessity of securing assurance that the land will always be used for Christian purposes. He stated that the deeds had probably ^{already} been signed in the name of the Board of Directors and questioned the advisability of re-opening the case with the yamen.

Dr. Lobenstine felt that as a future policy gifts should be made in the name of the college, although the matter of reversionary interests should be considered carefully.

Dr. Vaughan said that he considered it advisable to retain within the ecclesiastical body some measure of control.

Dr. Sherman stated that his only concern was that a clause be ~~included~~ to insure the continuance of Christian education in the area.

A letter from Dr. Wei was read strongly urging that the title to the land be vested in the Board of Directors. The Board evinced much interest in the land and felt that immediate action was essential on the land already purchased, but that the broader suggestion requires careful deliberation. In view of this it was

150 - VOTED: That this Board approve that the title to the property purchased or to be purchased for the purposes of Hua Chung College, be vested in the name of the Board of Directors, and be it

FURTHER VOTED: in a desire to safeguard the use of the property permanently for Christian purposes that a committee of three be appointed by the chair to investigate all practical safeguards.

The chair appointed Mr. Lyford, chairman, Dr. Casselman, Dr. Wood.

Dr. Lobenstine expressed the wish that the gift of Miss Johnston might pass through the Board of Trustees. It was suggested that the Treasurer of the Domestic and Foreign Missionary Society might transfer payments to the Treasurer of the Board of Trustees as they were made.

The report of Dr. F. C. Yen, Chairman of the Board of Directors, for the academic year 1935-36 was presented by the President, who called the attention of the Board to various matters. In connection with the new campus the question of an adequate plan was raised. On motion of Dr. Wood, it was

151 - VOTED: That the Board of Directors be requested to submit to the Board of Founders a complete campus plan before approval to any individual building is given.

In connection with BD #320 Dr. Casselman reported that plans were now before the Board of Foreign Missions of the Reformed Church in the United States for the erection of a hostel to house the Church of

Christ in China students at Hua Chung College. He stated that the hostel would care for sixty students.

On motion of Mr. Lyford, it was

- 152 - VOTED: That the Trustees express their satisfaction in noting the arrangements which have been made in regard to the Boone Library.

The minutes of the meeting of the Board of Directors, held in Wuchang on June 25, 1936, were presented. On motion of Mr. Lyford, it was

- 153 - VOTED: That the minutes of the meeting of the Board of Directors on June 25, 1936 be received and placed on file.

The attention of the Trustees was called to the nomination of Dr. H. H. Kung to the Board of Directors to succeed himself as director at large. On motion of Dr. Shryock, it was

- 154 - VOTED: That Dr. H. H. Kung be re-elected to the Board of Directors as Director at large.

Mr. Lyford read a letter from President Wei stating that the property of the Provincial First Middle School was available for a sum of nearly \$100,000. Discussion followed. In answer to Dr. Shryock's question as to the motive of the government, Dr. Hume stated that this was part of a general tendency on the part of the government to move its schools out into the country. On motion of Dr. Hume, it was

- 155 - VOTED: That the Trustees have learned with great interest and satisfaction of the possibility of securing the property of the Provincial First Middle School, and that they ask to be kept informed of developments by the Board of Directors.

Copies of a small pamphlet on the present status, plans and needs of the Yale-in-China School of Science at Hua Chung College were distributed to the Trustees, as were copies of the proposed ten-year plan for the development of the School of Education.

Dr. Wood reported that the Committee on By-laws Central China College Foundation had made progress but had nothing to present as yet.

Mr. Lyford reported that the Permanent Committee on Promotion had not met, but that the askings for the 1936-37 budget had been included in the program of the promotion committee of the Associated Boards.

A communication from Mr. Garside of the Associated Boards was read requesting that the budget for 1937-38 be forwarded to him not later than March 15th in order to permit intelligent study and comparison with budgets of other institutions. It was suggested that the

Secretary pass on the request to the Board of Directors with the suggestion that it would facilitate matters if the budget were in hand in time for consideration by the Board of Trustees at its February meeting.

A second letter from the Associated Board was read requesting information on the existing situation at Hua Chung regarding the registration of land. The Secretary was instructed to write a letter setting forth the present status of the land occupied by the College.

The next meeting of the Board was set for Thursday afternoon, February 18, 1937 with the understanding that the committee of three on land registration should report if possible to a meeting of the Executive Committee on November 10, 1936.

After prayer by Dr. Casselman the meeting adjourned at 6:25.

Richard D. Weigle
Acting Secretary

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Board of Trustees,
known as the Board of Founders

New York, February 18, 1937

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

*Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.,
Mrs. Harper Sibley
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph. D.
*Dr. John W. Wood

Representing the Yale-in-China
Association:

*Mr. Oliver Lyford
*Dr. Edwin C. Lobenstine
Dr. Edward Hume
* (alternate, Mr. R. D. Weigle)

Representing the Board of Foreign
Missions of the Reformed Church
in the United States:

Rev. J. M. G. Darms, D.D.
*Rev. A. V. Casselman, D.D.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist,
(alternate, Dr. F. T. Cartwright)
Rev. A. W. Hooker
(alternate, Dr. J. G. Vaughan)

Representing the London
Missionary Society:

Rev. T. Cocker Brown, D.D.,
* (alternate - Dr. A. L. Warnshuis)

(* indicates presence)

The meeting was opened with prayer.

Dr. Paul V. Taylor, Dean of the Faculty of Hua Chung College was introduced to the Trustees and later addressed them.

Explanations of absence were received from Mrs. Sibley, Dr. Darms, Dr. Cartwright and Dr. Vaughan.

The minutes of the meeting of the Board of Trustees held on September 24th, 1936, were approved as circulated.

The minutes of the meetings of the Executive Committee of the Board of Trustees, held on November 10th and December 1, 1936, were approved as circulated.

In his report to the Trustees, the President called attention

(a) To the increase in the number of students in Hua Chung College, amounting to approximately one hundred percent in the last five years;

(b) to the possibility of purchasing the Middle School property across the street from the Boone Compound;

(c) to the importance of the Library School and the effort that is being made to secure aid from the Carnegie Foundation for Boone Library and Library School;

(d) to an article by Miss Ruth Hill now connected with the Library School, published in a recent issue of the Library Journal.

The Treasurer gave a summary of the financial situation but presented no written report. He announced the sending of the annual budget for the expenses of the trustees to the component boards and reported that the Yale-in-China Association and the Domestic and Foreign Missionary Society had paid their quotas.

This being the annual meeting, the election of officers was next in order. The following were re-elected to succeed themselves:

Rev. A. M. Sherman, S.T.D., President
 Dr. E. C. Lobenstine, - Vice President
 Dr. A. L. Warnshuis, Treasurer
 Dr. John W. Wood, Secretary.

The Executive Committee was re-elected as follows:

The officers, ex officio
 Mr. O. S. Lyford
 Rev. A. V. Casselman, D.D.,
 Rev. F. T. Cartwright, D.D.

At this point, the meeting of the Board of Trustees was suspended and a meeting of the Directors of the Central China College Foundation was held. See attached minutes.

 The meeting of the Board of Trustees of Hua Chung College reconvened.

The President of the Central China College Foundation reported that at a meeting of the Directors on February 18th, the following action was taken:

- 1 - Adopted Articles VII, VIII, IX, XI, XIII, XIV, and XV of the by-laws of the Central China College Foundation.
- 2 - Elected the following officers:
 Rev. A.M. Sherman, S.T.D., President
 Dr. E. C. Lobenstine, Vice President
 Dr. A. L. Warnshuis, Treasurer
 Dr. John W. Wood, Secretary.
- 3 - Elected the following Executive and Finance Committee:
 The officers
 Mr. Oliver S. Lyford
- 4 - Designated the following banks as depositories for the Foundation:
 Bank for Savings,
 Bank of the Manhattan Company.

It was:

156 - VOTED: That the report of the Directors of Central China College Foundation be accepted.

Dr. Warnshuis reported that he had transferred to the Central China College Foundation, all funds heretofore held by the trustees, with the exception of the funds for current expenses of the trustees.

The President called upon Dean Taylor to make such statement as he desired concerning Central China College affairs. among other things, Dean Taylor said:

No institution in the world, he believed, was doing a greater work for human and international understanding than Hua Chung College. The faculty of 42 members included Chinese, English, Scotch and Americans and worked without friction. This he felt was due primarily to the insight and foresight of President Wei. No one on the campus spoke to another on the basis that "you are a foreigner" or "you are a Chinese".

One of the recent additions to the Hua Chung College Faculty, is Dr. Hu in the Psychology Department. He was formerly Dean of Sun Yat Sen University at Canton. Having heard of Hua Chung College, he made inquiry as to whether there was any possibility of his securing a post there and when ^{one} was offered him, accepted at a salary considerably less than he had been receiving at Canton. Later, Wuhan University asked him to join its staff. He declined. He is one of the three non-Christian members of the faculty.

The College has received much consideration from Government and educational officials in the Province.

In dealing with the question of land purchase, Dean Taylor advised that if possible, the property of the Government Middle School opposite Boone compound should be acquired instead of endeavoring to find any new site. The land is good. There are some buildings on it. Some can be used for a few years at least.

Dean Taylor reported a practice school maintained on the compound on Chi Pan Kai, formerly used by the women's cross stitch work of the American Church Mission. The building was sold to the College by the American Church Mission, the Woman's Missionary Association of the Reformed Church in the United States providing the money for it.

The Library School is not part of Hua Chung College. It has a separate Board of Directors. It is not cooperating with Hua Chung College at present, but there is no friction. It is the hope of the authorities of Hua Chung College that the Library School will renew its connection with the College or at least become affiliated with it.

The College has the full confidence of all members of the missions in the Wuhan region. The same can be said of their confidence in Dr. Wei.

Dean Taylor suggested that the Hua Chung College trustees should not depend too much upon efforts of the Correlated Boards to secure funds. He felt that that group moved too slowly. Hua Chung College should seek what it needs. In order to accomplish this he suggested that Dr. Wei should spend six months in the United States every three years.

In considering the possible purchase of the land of the Government School opposite Boone Compound, Dr. Shryock pointed out the possibility of resentment on the part of Chinese if the property should be sold.

Dean Taylor recognized such possibility but said that reliance must be placed on Dr. Wei's good judgment in dealing with officials.

Mr. Lyford then presented the matter of a possible purchase as set forth in Dr. Wei's letter of November 20th. Dr. Wei's letter had been considered by a meeting of the Directors of the Yale-in-China Association at which Professor Loram, who had recently returned from China, had expressed his anxiety with regard to the value of college purposes of the low land purchased to the East of the Boone compound. He advocated seeking another site instead of erecting buildings which would have to be constructed with a view to occasional, if not annual flood in the ground floor.

Dr. Lobenstine reported that the Directors of the Yale-in-China Association were so deeply impressed by the importance of securing the government Middle School land that they had expressed their willingness to provide at least \$15,000. U.S. of the approximately \$45,000 U.S. needed from capital funds. After consideration as to methods for securing the amount needed, on motion of Dr. Lobenstine, it was

157 - VOTED: That it is the sense of this meeting that the Trustees of Hua Chung College should do everything in their power to secure funds for the purchase of the land of the government middle School as set forth in Dr. Wei's letter of November 20th,

FURTHER VOTED: That the Trustees have received with deep appreciation, the information that the Yale-in-China Association is prepared to give to a fund for the purchase of the site, \$15,000. U.S. although in order to do this it is necessary for the trustees to use some of their capital funds.

FURTHER VOTED: That the Trustees have noted with deep appreciation, the willingness of Miss Mary Johnston for the use, temporarily or permanently for the purchase of land, of \$15,000 of her gift for the erection of buildings for Hua Chung College.

FURTHER VOTED: : That the Trustees request Dr. A. V. Casselman to place before the Board of Foreign Missions of the Reformed Church in the United States, a request that the Board should provide \$15,000 for the purchase of the foregoing property.

FURTHER VOTED: That the English Methodist Missionary Society and the London Missionary Society be requested to contribute £1,000 each for the foregoing purpose.

FURTHER VOTED: That a cable be drafted by Mr. Lyford and Mr. Wood, to be sent to Dr. Wei.

After the meeting, the following cable was dispatched, February 19th, 1937:

"Wei referring last paragraph first page your letter November twentieth trustees fully convinced purchase should be made you are authorized proceed immediately ascertaining lowest possible price and how much you can raise in China also when can secure possession trustees sure of more than half sum you mention cable reply."

A reply was received as following on March 1st.

"Referring cable February nineteenth property inside city wall not now available directors annual meeting unanimously approve Bergamini's alternative plan outside mailing details."

On motion of Mr. Weigle it was

158 - VOTED: 1 - That the Executive Committee is empowered to complete the purchase of the Government Middle school land if possible.

2 - That the Executive Committee is instructed to take steps to organize for raising necessary funds for the purchase of the land and other needs of Hua Chung College.

Mr. Weigle reported the arrangements under consideration by the Directors of Yale-in-China Association with regard to an Executive Secretary to assist in raising funds and suggested the possibility of his giving service to the trustees of Hua Chung College.

On motion of Dr. Shryock, it was

159 - VOTED: That the Executive Committee is instructed to open negotiations with the Directors of Yale-in-China Association for the part time services of a Secretary.

The president reported correspondence with regard to a possible gift from Mrs. Edsel Ford to Hua Chung College. He had suggested \$500 for Yen Hostel and \$500 for scholarships, these to be annual amounts for a period of five or six years.

(see letter A. M. Sherman to B. A. Garside, January 25, 1937 attached)

On behalf of the Promotional Committee, of the Associated Board for Christian Colleges in China, Dr. Warnshuis reported:

(1) The Boards of Trustees of several of the Colleges have recently issued booklets and other printed material which is of interest to all the members of the Associated Boards.

(2) other colleges in China are working energetically for the much needed current funds and endowments.

On behalf of the Promotional Committee, Dr. Warnshuis made the following requests:

"First, think hard; second, send names on the enclosed list, and tell me what you personally can do in making approaches; third, give any suggestions you can as to how we can move effectively to prosecute this work."

Mr. Weigle made the following statement with regard to the gift of Victor C. Thorne of the Yale-in-China Association:

"The sum of \$1,000 U.S. currency, part of a gift of \$5,000 made to the Yale-in-China Association from Mr. Victor C. Thorne, Yale '94S, in memory of his brother, Samuel Brinckerhoff Thorne, Yale '96, was assigned by the Trustees of Yale-in-China to Hua Chung College at the meeting of the Board on February 6, 1937. It was stipulated that the gift should be used at the discretion of the Board of Directors either for an endowment for scholarships or for a fellowship to bring some member of the faculty to this country for a year of graduate work. The money has been deposited to the account of the Yale Mission to be paid over to the Treasurer of the College by the Treasurer of the Yale Mission in Changsha."

Dean Taylor reported having met with a group of Evangelical Church leaders who have no college work in China. He was told that a China Conference would be requested to approach the Director of Hua Chung College with regard to taking a share in that work.

Dean Taylor announced his readiness to speak in other Churches than his own during his residence in New York, taking a course at Columbia.

The Secretary made a report of progress in the matter of the lease of Boone Compound by the Domestic and Foreign Missionary Society, to the Hua Chung College Trustees.

The meeting then adjourned.

JOHN W. WOOD
Secretary.

✓ [7]

CENTRAL CHINA COLLEGE FOUNDATION
NEW YORK CITY

Minutes of the meeting of the Board of Directors,
New York, February 18, 1938

Membership of the Board

Representing the Domestic and
Foreign Missionary Society:

*Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
*Rev. A. M. Sherman, S.T.D., Pres.
*Rev. John K. Shryock, Ph. D.
*Dr. John W. Wood, Secretary

Representing the Yale-in-China
Association:

*Mr. Oliver Lyford
Dr. Edward H. Hume
(alternate, Mr. R. D. Weigle)
*Dr. Edwin Lobenstine, Vice-Pres.

(* indicates presence)

Representing the Board of Foreign
Missions of the Reformed Church in
the United States:

Rev. J. M. G. Darms, D.D.
*Rev. A. V. Casselman, D.D.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist
(alternate, Dr. F. T. Cartwright)
Rev. A. W. Hooker
(alternate, Dr. J. G. Vaughan)

Representing the London Missionary
Society:

Rev. T. Cocker Brown, D.D.
* (alternate, Dr. A. L. Warnshuis)

On behalf of the Committee on by-laws, Dr. Warnshuis, submitted drafts for by-laws not already adopted, namely, Nos. VII, VIII, IX, XI, XIII and XV.

It was

8 - VOTED: To insert in article VII, section 4, after the words "on ten days notice", the words, "from the President."

Articles VIII, IX, XI, XIII and XV were then adopted seriatim as presented.

It was

9 - VOTED: That the by-laws, as a whole, be adopted.

The Treasurer reported that he had selected as depositaries for the Central China College Foundation, the Bank for Savings and the Bank of the Manhattan Company, using previously approved legal forms for the opening of accounts; checks to be signed by any two of the three following officers:

The President
Secretary
Treasurer.

2.



It was

10 - VOTED:

That Bank of the Manhattan Company, (whose corporate title is President and Directors of the Manhattan Company), (hereinafter designated as the 'Bank'), of New York, be and hereby is designated as a depository of this corporation and that the officers or agents of this corporation be and hereby are and each of them hereby is authorized to deposit any of its funds in said Bank.

VOTED: that funds of this corporation deposited in said Bank be subject to withdrawal upon checks, notes, drafts, bills of exchange, acceptances, undertakings or other orders for the payment of money when made, signed, drawn, accepted or endorsed on behalf of this corporation by the following officers and persons and their respective successors in office, to wit:

President, Secretary, Treasurer

any two

VOTED: that the Bank is hereby authorized to pay such instruments and also is to receive the same from the payee or any other holder, without inquiry as to the circumstances of issue or the disposition of the proceeds even if drawn to the individual officer or person, or tendered in payment of his individual obligation.

VOTED: that the following officers of this corporation and persons and their respective successors in office, to wit:

President, Secretary, Treasurer.

any two

are hereby authorized on behalf of this corporation to sign and deliver contracts and orders for the purchase, sale and delivery of securities and foreign exchange; to borrow money and to obtain credit for this corporation from the Bank, on such terms as may seem to them advisable, and to make and deliver notes, drafts, acceptances, agreements and any other obligations of this corporation therefor in form satisfactory to the Bank, and as security to pledge or assign and deliver stocks, bonds, bills receivable and other negotiable paper, bills of lading, warehouse receipts, insurance policies, and certificates, and any other property held by or belonging to this corporation with full authority to endorse, assign or guarantee the same in the name of this corporation; any one or more of them, in accordance with his or their determination, to withdraw from the Bank or to authorize the Bank in writing to deliver to bearer or to one or more designated persons, all or any documents and securities or other property held by it in pledge or otherwise; to execute and deliver all instruments and affix

the corporate seal ; and also to discount any bills receivable or other negotiable paper held by this corporation with full authority to endorse the same in the name of this corporation for purpose of pledge or any other purpose.

VOTED: that the Secretary or any other officer of this corporation be and he hereby is authorized to certify to the Bank the names of the present officers of this Corporation and other persons authorized to sign for it and the offices respectively held by them, together with specimens of their signatures, and in case of any change of any holder or holders of such offices, the fact of such change and the names of any new officers and the offices respectively held by them, together with specimens of their signatures.

VOTED: that the Bank be promptly notified in writing of any change of any holder or holders of such offices, and that, until so notified and receipt acknowledged by it in writing, the Bank shall be indemnified and saved harmless from any loss suffered or liability incurred by it in continuing to act in pursuance of these resolutions after such change without such notice.

VOTED: that these resolutions be communicated to the Bank, and remain in full force until notice in writing of their rescission or modification has been received by the Bank and receipt thereof acknowledged in writing by the Bank, and that the Secretary or any other officer of this corporation, be and he hereby is authorized to certify to the Bank the forgoing resolutions, and that the provisions thereof are in conformity with the charter and by-laws of this corporation."

The following officers were elected:

- Rev. A. M. Sherman, S.T.D. President
- Dr. E. C. Lobenstine, Vice President
- Dr. John W. Wood, Secretary
- Dr. A. L. Warnshuis, Treasurer.

The following Executive and Finance Committee was elected:

- The officers
- Mr. Lyford

The meeting of the Directors of Central China College Foundation then adjourned.

JOHN W. WOOD
Secretary

JWW:MK

Baltimore, Maryland
January 25, 1937

My dear Dr. Garside:

I have received a letter from Dr. Warnshuis telling me of the appeal Mrs. T. D. Macmillan is formulating for use in Michigan in connection with the six Christian colleges in China ministering to women students. He has asked me to send you a statement in connection with this appeal showing what needs a gift of \$1000.00 would meet for the girls of Hua Chung College.

I am on an itinerary and do not expect to be back in my office in Cincinnati until Feb. 1st or 2nd, I could give you more detailed information and perhaps a wider selection of needs if I had access to me files. Lest the delay however may be unfortunate for Hua Chung I am sending you immediate word of two of our pressing needs.

The sum of \$500.00 is needed to pay the annual salary of the Dean of Women. This would pay the salary of a Chinese woman dean when she can be obtained. In the meantime, it would relieve the budget for the running of the woman's dormitory. Our budget for this purpose is just about \$500.00. The other \$500. is urgently needed for scholarships for women students. This sum would provide several partial scholarships which range from \$35.00 to \$75.00 each. With this scholarship aid we would be able to help deserving girls, more particularly the daughters of Chinese Christian workers, to obtain the college preparation fitting them for various avenues of much needed service.

Faithfully yours,

(Signed) A. M. SHERMAN

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HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Board of Trustees,
known as the Board of Founders

New York, April 29th, 1937.

MEMBERSHIP OF THE BOARD.

Representing the Domestic and
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
*Miss Mary Johnston
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood.

Representing the Yale-in-China
Association:

*Mr. Oliver Lyford
Dr. Edwin C. Lobenstine
Dr. Edward Hume
*(alternate, Mr. R. D. Weigle)

Representing the Board of Foreign
Missions of the Reformed Church in
the United States:

Rev. J. M. G. Darms, D.D.
Rev. A. V. Casselman, D.D.
*Dr. Taylor acted as alternate.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist,
(alternate, Dr. F. T. Cartwright)
Rev. A. W. Hooker,
(alternate, Dr. J. G. Vaughan)

Representing the London Missionary
Society:

Rev. T. Cocker Brown, D.D.,
* (alternate, Dr. A. L. Warnshuis)

(* indicates present)

Dr. Sherman presided.

The Meeting was opened with prayer by Dr. Warnshuis.

The Chairman introduced Miss Mary E. Johnston, representing the Domestic and Foreign Missionary Society.

Explanations of absence were received from Dr. Casselman, Dr. Cartwright and Bishop Stewart.

The minutes of the meetings of the Central China College Foundation and of the Board of Trustees, both held on February 18th, 1937, were approved as circulated.

The budget of Hua Chung College for the academic year, 1937-38, as submitted by the Board of Directors through the President, was considered.

On motion of Mr. Lyford, it was

160 - VOTED: That the Hua Chung College budget for 1937-38 be approved as submitted by the Directors, subject to the appropriations to be made by the constituent mission boards.

Details of the budget are not included in the minutes in view of the fact that a copy was placed in the hands of each member of the Board of Trustees.

The grand total of estimated income is \$221,398.C.C.
 The grand total of expenditure is \$224,727.C.C.
 The estimated deficit is:
 Yale School of Science \$1,454.C.C.
 General College Budget \$2,865.C.C.
 \$3,329.C.C.

The Executive Committee submitted a report of the action taken at its meeting on the morning of April 29th (See minutes of the Executive Committee for the full report).

On motion of Mr. Lyford, Action E.C. 22 was adopted as follows:

161 - VOTED: That the Trustees approve the purchase made as of April 3rd, 1937, or to be made, as shown in schedules I and II in the letter of Mr. John L. Coe, dated March 26th, 1937, as follows:

I. Purchases to April 3, 1937.

	<u>fang</u>	<u>acres</u>	<u>LC\$</u>	<u>US\$</u>
A. Purchased by A.A.Gilman for athletic field	2232.	6.20	---	---
B. Jan. 1935 Purchases	150.	.42	1064.28	319.28
C. Liu Property - Nov. 1935	362.	1.01	3444.57	1033.37
D. Moat Property - Nov. 1935	135.	.38	1246.90	374.07
E. Wu Chia Shan (estimated cost)	1605.	4.46	13000.00	3900.00
F. Tu, Ko, Chou Chia Shan	678.3	1.88	5150.00	1545.00
G. City Wall land - Dec. 1936 (shih fa)	3519.429	8.41	52791.44	15837.43
H. Old Road (gift from Prov.Gov.) (shih fa)	349.22	.84		
I. Cultivated land next to moat	527.9	1.47	9974.04	2992.21
AA. Yang Chia Tang (inside city)	50.	.14	1250.00	375.00
		<u>25.21</u>	<u>87921.22</u>	<u>26376.36</u>

II. Desirable Purchases.

J. Small Wu Chia Shan (being purchased)	120.	.33	1200.00	360.00
K. Large Tu Chia Shan (under option)	1600.	4.44	16000.00	4800.00
L. Hsiao Chia Yuen	150.	.41	4000.00	1200.00
M. Wu Chia Yuen	400.	1.11	10000.00	3000.00
		<u>6.29</u>	<u>31200.00</u>	<u>9360.00</u>

FURTHER VOTED: That on general principles, the trustees approve of the rounding out of the present property by the purchase of the additional land shown on

the property map in section "N", with a total area of 5.55 acres, and at an approximate cost of \$12,000.U.S.

FURTHER VOTED: That the Trustees consider that the purchase of property shown on the property map in section "O", at an approximate cost of \$900. U.S., area .55 of an acre, is not necessary at this time.

FURTHER VOTED: That the Trustees would raise the question whether it may not be more important at this time to secure additional higher land to the west of section "G" or to the east of the Chung Sun Road, shown on the property map.

After further discussion of property purchases and the best use of the land, on motion of Dr. Warnshuis, it was,

162 - VOTED: That the trustees ask Mr. Lyford to give careful consideration to the possibility of a visit by him early in the summer of 1937, to Wuchang to study conditions, with full power to advise and decide about the layout of the campus on the new site.

(Mr. Lyford has since advised the Secretary that he has found it impossible on account of family and business obligations, to act upon the foregoing proposal.)

The Trustees then considered E.C. 23 and after discussion, substituted the following:

On motion of Dr. Warnshuis, it was

163 - VOTED: That, with the information now available, the trustees generally favor locating buildings as shown on the plan prepared by Mr. J. V. W. Bergamini and dated March 20th, 1937.

On motion of Mr. Lyford it was

164 - VOTED: That the Board of Directors be requested to send to the Trustees before building operations begin, copies of a topographical map and general building plans for the proposed construction of A, B, C and D, indicated on the block plan, setting forth the order in which it is proposed to erect the foregoing buildings.

On motion of Dr. Warnshuis, it was

165 - VOTED: To substitute the foregoing resolution for EC 23 and EC 24.

On motion of Mr. Lyford, it was

166 - VOTED: That in case the above plans do not work out satisfactorily, the matter be referred for further

4

action to the Executive Committee with power.

After careful discussion, on motion of Mr. Lyford, it was,

167 - VOTED: That EC 25, reading as follows, is approved:

VOTED: That the trustees approve of the building of the proposed southern portion of the extension of Yen Hostel in accordance with the action of the Board of Directors at the approximate cost of \$6,000. U.S.

FURTHER VOTED: That, subject to the approval of the donors of the building funds referred to in Dr. Wei's letter of March 11th, \$6,000 U.S. be temporarily allocated from these building funds for the cost of the construction of the southern portion of the extension of Yen Hostel.

On motion of Mr. Lyford, it was

168 - VOTED: That the Trustees urge consideration of the erection of the Yen Hostel on the site of the old St. Hilda's School, formerly proposed as a site for the administration building. If, in the judgment of the Board of Directors the foregoing site is not suitable for the Yen Hostel Extension, full approval is given to EC 25, as above.

EC - 26, providing that erection of residences on property be delayed pending the approval of plans for the location of the buildings of the college itself, was not adopted.

On motion of Dr. Warnshuis, it was

169 - VOTED. That the erection of two double houses, as recommended by the Board of Directors and referred to in Dr. Wei's letter of March 11th, at an approximate cost of \$7,000, U.S. or \$22,000 C.C., to be drawn from building funds, is approved.

Mr. Lyford reported on steps taken by him in accordance with previous action of the Trustees, for the safeguarding of titles to College property.

Dr. Wood reported that the lease of a portion of the Boone Compound to the Central China College Foundation had not been consummated, owing to the non-receipt by the Domestic and Foreign Missionary Society of definite information from China.

In considering EC - 27 concerning the appointment of an Associate Secretary, Mr. Lyford explained his experience as a representative of Hua Chung College on the Promotional Committee of the Associated Boards for Christian Colleges in China.

On motion of Dr. Warnshuis, it was

170 - VOTED: That Mr. Richard D. Weigle be and hereby is

appointed Associate Secretary of the Board of Trustees of Hua Chung College, with responsibility for promotional work and to share other responsibilities with the Secretary, as may be mutually agreed upon.

On motion of Dr. Warnshuis, it was

171 - VOTED: That details concerning arrangements for an honorarium for Mr. Weigle and any other necessary matters in connection with his appointment as Associate Secretary, be referred to the Executive Committee with power.

Dr. Warnshuis reported on possibilities of Hua Chung College receiving aid from Harvard-Yenching Institute of which Dr. Edward C. Hume is now a member.

On motion of Dr. Warnshuis, it was

172 - VOTED: To ask Mr. Weigle to approach the Harvard-Yenching Institute at an opportune time in the hope of securing financial aid for Hua Chung College.

At 5 p.m. Dr. Sherman was obliged to leave the Chair to keep another engagement and asked Mr. Lyford to preside.

Dr. Taylor presented a request from Dr. Casselman of the Reformed Board that if Dr. Wei comes to this country in accordance with the invitation of Bishop Hobson of Cincinnati, one month of his time while in the country should be assigned to efforts to further support of Hua Chung College among the people of the Reformed Church.

In view of the fact that the Trustees have no knowledge of Bishop Hobson's plans as the host of Dr. Wei and further, as they are not informed with regard to Dr. Wei's own plans after the General Convention, no action was taken.

Mr. Lyford made a further report concerning his attendance upon the meetings of the Promotional Committee of the Associated Boards for Christian Colleges in China and expressed the opinion that it was rendering useful service.

The Trustees considered briefly, but took no action upon, the proposal made by the promotional Committee of the Associated Boards for Christian Colleges in China under E. 618 as follows:

"(1) That each board of trustees agreeing to participate in the united promotional work provide toward the promotional budget of the Associated Boards 1% of the support received during 1936-37 from American sources for the current work of the institution it represents.

"(4) That in order to provide funds for carrying on the promotional work until some tentative pro-rating of expenses can be made, each participating board of trustees be asked to loan to the promotional department of the Associated Boards, as and to

the extent that it may be required, up to 2% of the support received during 1936-37 from American sources for the current work of the institution it represents, such loans to be cleared before the end of the year out of the receipts of that year."

On motion of Dr. Warnshuis, it was

173 - VOTED: To request the Associated Boards for Christian Colleges in China to add Mr. Richard D. Weigle to the Committee on Promotion, as alternative representative of Hua Chung College.

On motion of Dr. Warnshuis, it was

174 - VOTED: To request Dr. Wood to act as metropolitan sponsor for the appeal on behalf of Christian Colleges in China, soon to be made in the Metropolitan area.

The appointment of Rev. Harold B. Rattenbury as representative of the English Methodist Missionary Society in place of Rev. W.A. Grist, was reported and noted by the Trustees.

A communication from the London Missionary Society dated April 1st, 1937 was presented. This letter recorded inability to make a grant for the purchase of land in accordance with action No. 157.

The meeting adjourned at 5:35 p.m.

JOHN W. WOOD.

Secretary.

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Board of Trustees,
known as the Board of Founders

New York, September 24, 1937

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.,
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
*Miss Mary Johnston
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood

Representing the Yale-in-China
Association:

Mr. Oliver S. Lyford
*Dr. Edwin C. Lobenstine
Dr. Edward H. Hume
* (alternate, Mr. R. D. Weigle)

By Invitation:

*Dr. Francis C. M. Wei

*(indicates present)

Representing the Board of Foreign
Missions of the Reformed Church in
the United States:

Rev. J. M. G. Darms, D.D.
*Rev. A. V. Casselman, D.D.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist
* (alternate, Dr. F. T. Cartwright)
Rev. A. W. Hooker
(alternate, Dr. J. G. Vaughan)

Representing the London Missionary
Society:

Rev. T. Cocker Brown, D.D.
* (alternate, Dr. A. L. Warnshuis)

The meeting was called to order at 2:35 by Dr. Sherman, President of the Board. Mr. Weigle was asked to act as Secretary.

Prayer was offered by Dr. Cartwright.

Explanations of absence were received from Mr. Lyford, Bishop Stewart and Dr. Vaughan.

It was reported that minutes of the meeting of the Board of Trustees held April 29, 1937 had been circulated. There being no corrections or additions, it was, therefore, on motion

APPROVAL
OF
MINUTES

VOTED that the minutes of the meeting of the Hua Chung College Board of Trustees held April 29, 1937 be approved as circulated.
175

The Chairman welcomed President Francis Wei of Hua Chung College, now on a visit in the United States.

Dr. Wei brought the greetings of the Board of Directors to the Board of Trustees. He stated that he had left China before the opening of hostilities in order to be present at the Oxford and Edinburgh conferences. The situation in China he considered to be extremely serious. The Chinese felt that the only alternative to subjection to Japan was resistance. They were therefore determined to fight to the end. The Christian stake in the conflict Dr. Wei said was great, for defeat by Japan might mean the imposition of a totalitarian state on China. Christian leadership would be increasingly needed and Hua Chung College must continue.

In reporting on the College, Dr. Wei told first of the great confidence of the National Government in the work that the College is doing, as evidenced by the increasing grants and by the assistance in the purchase of land. Both the China Foundation and the British Boxer Indemnity Fund had made substantial grants, the latter ~~\$200,000~~ Chinese currency annually for two years. A gift of \$20,000 Chinese currency from Mr. Li Jui, a Christian business man in Hankow, was also an evidence of the appreciation of the College by the Chinese community. \$20,000

The enrollment had jumped to 300 for the fall term in view of the national emergency. The faculty was almost complete and had been ordered by the Ministry of Education to be prepared to teach twelve hours a day if necessary. The Chinese and Economics Departments were still in need of strengthening.

Dr. Wei outlined on maps the extent of the new campus and the proposed arrangement of buildings. The future College campus of forty acres (inside and outside the city wall) would be sufficient for a student body of 750, although the present buildings were being planned for 500. Dr. Wei pointed out that the buildings were being made as flood-resistant as possible, and that the land was of the same height as that in the main business district of Hankow.

In conclusion Dr. Wei again stressed the uncertainty of the future after the present conflict had ended. He made an urgent plea that more well-trained missionaries be sent to the College with time for personal work among the students, for Christian missions today have a tremendous responsibility and opportunity.

The Treasurer presented his report for the fiscal year ended August 31, 1937, as appended to these minutes.

TREASURER'S
REPORT

Whereupon on motion, it was

VOTED that the Treasurer's Report for 1936-1937 be accepted and
176 placed on file.

Dr. Wei reported the following action taken by the Executive Yuan of the National Government in Nanking on June 1, 1937, permitting educational institutions above middle school grade founded by aliens to acquire land by outright purchase:

NEW
REGULATIONS
ON LAND
PURCHASE

- "(1) Such purchases of land must have the approval of the provincial and municipal authorities, the Ministry of the Interior and the Ministry of Education.
 - (2) Land thus purchased shall be used exclusively for the extension of the institution itself, and never for any of its auxiliary organizations, nor for a profit-making enterprise, a religious enterprise, or any other non-educational enterprises. In case such abuse of the school land be detected, it shall be subject to action of the government authorities concerned or the land may be taken back by the government at the original price.
 - (3) If and when the institution stops functioning, such school land shall be disposed of by the educational authorities concerned according to Article 23 of the Regulations governing Private Educational Institutions, (which provides that if the school should cease to function leaving no Board of Directors with power to act, its property shall be disposed of by the educational authorities concerned,)
 - (4) If the institution has been founded by any alien person or by any alien body or if there are still alien bodies participating in its Board of Directors, it must have been registered with the Ministry of Education for at least five years, aided by the Government and been operating entirely in accordance with the government regulations, before it is entitled to this privilege of purchasing land.
 - (5) Anything concerning purchase of land not provided for by this regulation is subject to the Chinese Land Act.
 - (6) Any purchase of land by the school shall be in the name of the school, with title deeds signed by the Chinese Chairman of the Board of Directors or the Chinese Head of the institution, with the provisions in this regulation inserted."
-

The Secretary read excerpts from a copy of the annual report letter of the Chairman of the Board of Directors, the original bearing Dr. Yen's signature not having been received as yet. Attention was called to the following two actions of the Board of Directors, taken at the meeting June 10, 1937:-

REPORT FROM
CHAIRMAN OF
BOARD OF
DIRECTORS

BD-358. "Voted: that this Board formally accepts the Agreement between the Board of Founders and the Board of Directors of Hua Chung College as adopted by the Board of Founders on June 25, 1931, and instructs its chairman and secretary to certify this action to the Board of Founders."

ACCEPTANCE
BY DIRECTORS
OF AGREEMENT
AND
CONSTITUTION

BD-359. "Voted: that this Board formally accepts the Constitution of the Board of Directors of Hua Chung College as adopted by the Board of Founders on June 25, 1931, and instructs its chairman and secretary to certify this action to the Board of Founders."

Whereupon on motion it was

VOTED
177
that actions #358 and #359 of the Board of Directors accepting the Agreement between the Board of Founders and the Board of Directors of Hua Chung College and accepting the Constitution of the Board of Directors of Hua Chung College be spread on the minutes.

Attention was also called to the following action:-

BD-360. "Voted: that this Board approves in principle the suggested amendments to the Agreement between the Board of Founders and the Board of Directors, but in the light of the new regulations which the Chinese Government has recently promulgated in regard to the purchase of land by private colleges founded by aliens, there may be difficulties in the way of a reversionary clause in title deeds and would suggest that Article II, Section 2 (d) should read: "that every gift made by the Central China College Foundation to the Board of Directors of Hua Chung College for the purchase of land or the erection of buildings shall contain a reversionary clause that in event of the dissolution of Hua Chung College or its ceasing to function in accordance with the purpose stated in Section 1 of this Article II that the property or buildings be sold and the money thus obtained revert to the Central China College Foundation."

REVERSIONARY
CLAUSE IN
AGREEMENT

Whereupon on motion, it was

VOTED
178
that the question of a reversionary clause be referred to the Executive Committee for further study and report at the next meeting of the Board.

The Secretary read that Dr. K. C. Wu had been nominated to the Board of Founders to succeed himself as Director-at-large.

ELECTION OF
DR. K. C. WU
AS DIRECTOR-
AT-LARGE

Whereupon on motion, it was

VOTED that Dr. K. C. Wu be re-elected to the Hua Chung Board of
179 Directors as Director-at-large.

In this connection Dr. Lobenttine raised the question of the propriety of the Board of Founders making elections to the Board of Directors. It was therefore

QUESTION OF
APPOINTMENT
OF DIRECTORS
BY LOCAL
GROUPS

VOTED that the question of appointments to the Board of
180 Directors be brought forward for study with a view to having the Directors appointed by the local groups in China.

The Secretary reported that considerable progress had been made on the schedule for Dr. Wei and urged the cooperation of the Trustees in arranging for Dr. Wei to meet leaders in different centers. It was planned to have each of the cooperating groups sponsor appearances of Dr. Wei in various sections of the country. Splendid progress was also reported in the approach to Yale University, looking toward closer educational cooperation with Hua Chung. President Seymour in two interviews had shown himself keenly interested in the project.

SCHEDULE
FOR
DR. WEI

Dr. Casselman stated that the Reformed Church Board had felt it wise to hold Dr. Paul Taylor, Dean of the College, and Miss Zenk, a new music teacher for the College, in Japan. He asked the opinion of the Board on the advisability of allowing Dr. Taylor to continue. It was the consensus of opinion among those present that Dr. Taylor should be permitted to proceed to Wuchang via Hongkong at his own discretion.

DEAN
TAYLOR'S
RETURN TO
WUCHANG

Discussion followed as to the date for the next meeting.

Whereupon on motion, it was

DATE OF
NEXT
MEETING

VOTED that the next regular meeting of the Board of Trustees
181 be held on Thursday afternoon, February 10, 1938.

The following budget was presented for promotional work and for the expenses of the Board during the coming year:

BUDGET
FOR
1937-1938

Yale-in-China Association for part-time services of	
Mr. Weigle	\$300
Associated Boards - Administrative	156
- Promotional	500
Office Expenses	94
Publicity Booklet for Use of Dr. Wei	<u>250</u>
 TOTAL	 \$1,300

It was suggested that the Domestic and Foreign Missionary Society underwrite half of this sum and the Reformed Church in the United States and the Yale-in-China Association a quarter each.

Whereupon on motion, it was

VOTED 182 that the Budget for promotional and other expenses of the Board for 1937-1938 be adopted and that each of the three American cooperating mission boards be asked to underwrite its share in the proportion of its representation on the Board of Trustees.

It was also

VOTED 183 that the Associate Secretary be authorized to proceed with the preparation of publicity literature for Hua Chung College up to a total of \$250.

PUBLICITY
BOOKLET
FOR HUA
CHUNG
COLLEGE

In order to provide a permanent committee on promotion, it was

COMMITTEE
ON
PROMOTION

VOTED 184 that a permanent committee on promotion be constituted consisting of Mr. Lyford, Dr. Casselman, and the Associate Secretary.

Dr. Lobenstine reported the plan of the Associate Boards for Christian Colleges in China to raise an emergency fund for the colleges in China consisting of \$250,000, \$105,000 of which has been allocated to individual institutions and \$145,000 of which is to be used where the greatest needs arise. He said that Hua Chung College was allocated \$7,000 on this plan. Discussion followed on the advisability of providing an even larger emergency fund for the College, in view of the fact that the grant from the National Government would probably not be paid. It was finally

ABCCC
PLANS

VOTED
185

that Dr. Wei be asked to study the preparation of an emergency budget for the College, and that this budget be made a part of the promotional objectives of the College for the current year.

EMERGENCY
BUDGET
FOR HUA
CHUNG
COLLEGE

The Chairman was asked to write a letter to the China Foundation taking cognizance of the grant to the College for the coming year.

LETTER
TO CHINA
FOUNDATION

The meeting adjourned at 5:50 P.M.

Richard D. Weigle
Associate Secretary

[7a]

September 24, 1937.

To the Board of Founders of Hua Chung College

I have the honor of presenting the treasurer's report for the fiscal year ending August 31, 1937, as follows:

RECEIPTS

Balance carried forward September 1, 1936	\$	39.66
Received from Yale-in-China Association, Inc.		125.00
" " Associated Boards for Christian Colleges in China, designated gifts		39.00
" " National Council, Protestant Episcopal Church		250.00
" " Board of Foreign Missions, R.C.U.S.		125.00
" for travel expenses of Dr. F. C. Wei		500.00
		<u>\$1,078.66</u>

EXPENDITURES

Paid to Associated Boards for Christian Colleges in China, Balance a/c 1935-36	\$	50.00
For Administration, 1936-37		156.35
Paid to E. C. Lobenstine, for blueprints92
" " Cablegram, per L. B. Franklin		10.08
" " Special Appeal Fund		39.00
" " Postage49
Balance carried forward		821.82
		<u>\$1,078.66</u>

It should be noted that the balance carried forward includes \$500.00 for Dr. Wei's travelling expenses.

Special Funds

Wei Faculty Fund

Balance carried forward, September 1, 1936	\$	778.56
Received bank interest,		13.55
Balance carried forward	\$	<u>792.11</u>

Special Appeal Fund

Balance carried forward, September 1, 1936	\$	238.40
Received designated gifts from Associated Boards		39.00
" bank interest		1.17
	\$	<u>278.57</u>
Paid to John L. Coe, Treasurer, Wuchang		278.57
		<u>- -</u>

In accordance with the instructions of the Board of Founders, the "Wei Faculty Fund" has been transferred to "The Central China College Foundation" and the above statement is given only for information.

A. L. Warnshuis,
Treasurer.

[1]

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the Meeting of the Board of Trustees,
known as the Board of Founders

New York, February 10, 1938

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

*Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
Miss Mary Johnston
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood

Representing the Yale-in-China
Association:

*Mr. Oliver S. Lyford
*Dr. Edwin C. Lobenstine
*Dr. Edward H. Hime
* (alternate, Mr. R. D. Weigle)

By Invitation:

*Dr. Francis C. M. Wei

*(indicates present)

Representing the Board of Foreign
Missions of the Reformed Church in
the United States:

Rev. Gerard H. Gebhardt, B.D.
*Rev. A. V. Casselman, D.D.

Representing the English Methodist
Missionary Society:

Rev. W. A. Grist
(alternate, Dr. F. T. Cartwright)
Miss Hilda Porter
(alternate, Dr. J. G. Vaughan)

Representing the London Missionary
Society:

Rev. T. Cocker Brown, D.D.
* (alternate, Dr. A. L. Warnshuis)

The meeting was called to order at 3:05 by Dr. Sherman, President of the Board. Mr. Weigle was asked to act as Secretary.

Prayer was offered by Bishop Tucker.

Explanations of absence were received from Miss Johnston, Mrs. Sibley, Bishop Stewart and Dr. Vaughan.

It was reported that the minutes of the meeting of the Board of Trustees held September 24, 1937 had been circulated. It was noted that the amount of the British Boxer Indemnity Fund grant on Page 2 should read "\$20,000 Chinese currency" instead of "\$200,000 Chinese currence". There being no other corrections or additions, it was, on motion

APPROVAL
OF
MINUTES

VOTED that the minutes of the meeting of the Hua Chung College Board of Trustees held September 24, 1937 be approved as circulated, with the correction of the error on page 2.

Dr. Casselman reported that Rev. Gerard H. Gebhardt had been appointed to succeed Dr. Darms as a representative of the Board of Foreign Missions of the Reformed Church in the United States. The Trustees also noted the appointment of Miss Hilda Porter as a member of the Board of Trustees representing the English Methodist Missionary Society, succeeding Mr. A. W. Hooker,

PERSONNEL
OF
BOARD

The President spoke briefly extending the welcome of the Board to President Francis Wei of Hua Chung College. He expressed the appreciation of the Board to Dr. Wei for the splendid work he has been doing throughout the United States in interpreting the situation in China to American audiences. He further stated that honorariums would be more than sufficient to meet Dr. Wei's expenses on the present trip but urged the inclusion in the budget of an item of \$500 annually for the expenses of the president's future visits to the United States. The President also urged that provision be made for more active promotional work.

REPORT
OF THE
PRESIDENT

The Associate Secretary reported that a meeting of the Executive Committee had been held on the morning of February 10. He said that the committee had studied the question of the reversionary clause in the agreement between the Board of Founders and the Board of Directors as instructed by the Board at its last meeting (Vote #178), and that the Executive Committee recommended the adoption of the clause proposed by the Board of Directors at its meeting June 10, 1937.

REPORT OF
EXECUTIVE
COMMITTEE

Whereupon on motion, it was

VOTED 187 that the Board of Trustees adopt and that they furthermore recommend to the Central China College Foundation the adoption of the reversionary clause proposed by the Board of Directors at its meeting June 10, 1937, namely:

REVERSIONARY
CLAUSE IN
AGREEMENT

"that every gift made by the Central China College Foundation to the Board of Directors of Hua Chung College for the purchase of land or the erection of buildings shall contain a reversionary clause that in event of the dissolution of Hua Chung College or its ceasing to function in accordance with the purpose stated in Section 1 of this Article II that the property or buildings be sold and the money thus obtained revert to the Central China College Foundation."

The Associate Secretary read a recommendation of the Executive Committee regarding gifts for the erection of buildings and the purchase of land. The recommendation was designed to make the Board of Trustees and the Central China College Foundation greater realities and facilitate the administration of the college property. After discussion, it was

RECOMMENDA-
TION
REGARDING

VOTED 188 that the following recommendation of the Executive Committee be adopted:

WHEREAS several of the bodies cooperating in Hua Chung College are prepared to provide funds for the erection of buildings on the recently purchased property of the College, ownership of which rests with the Board of Directors of the College, and in order to simplify and unify relationships between the cooperating missionary societies and the Board of Trustees, known as the Board of Founders, it is hereby

RECOMMENDED to the cooperating missionary societies that gifts for the erection of buildings on property held by the Board of Directors be made to the Central China College Foundation. Any agreements connected with these gifts are to be made by the individual missionary society with the Board of Trustees.

FURTHER RECOMMENDED that gifts for the purchase of land be also made to the Central China College Foundation, to be transmitted to the Board of Directors under deed of gift which shall contain a reversionary clause providing that in event of the dissolution of Hua Chung College or its ceasing to function in accordance with the purpose stated in Section 1 of Article II of Agreement between the Board of Founders and the Board of Directors, the property shall be sold and the money thus obtained shall revert to the Central China College Foundation.

The Associate Secretary stated that the Executive Committee had considered Vote #180 recommending a re-study of the method of appointment to the Board of Directors of Hua Chung College looking in the direction of their selection by local groups in China, but recommended no change at the present time.

QUESTION OF
APPOINTMENT
OF DIRECTORS

Whereupon on motion, it was

VOTED 189 that in view of the uncertainties as to the conditions under which work will have to be carried on after peace has been restored the Trustees defer for the present any action in regard to changing the method of appointing the Board of Directors.

Dr. Wei told of the opening of Hua Chung College in September with an abnormally large enrollment, later further increased by refugee students from Ginling College and Nanking University. In view of the panic which followed the fall of Nanking in December the Senate decided to hold examinations early and close the first term on December 31. Dr. Wei said that February 14 was set as the date for re-opening the college, but only a small enrollment was expected. The grant of \$2,400 Chinese currency from the Hupeh provincial government was being paid regularly with only a 30% cut. Installments on the grants from the British Boxer Indemnity Fund and the China Foundation were also being received regularly. Dr. Wei stated that the grant from the National Government had been discontinued early in the fall.

REPORT ON
COLLEGE BY
DR. WEI

With regard to the future Dr. Wei felt that China would not become Communist. He said that Communists had no important positions in the new Cabinet but that their influence might increase. The war he felt would not last very much longer. The Wuhan area might well be occupied by the Japanese before peace is concluded, but Dr. Wei considered it unlikely that this occupation would last for a long time. In such an eventuality he recommended the re-opening of the College as soon as conditions permitted. He said that we must show no fear and must close only when forced to close. The two conditions on which he would insist are that the College operate as a Christian institution and that there is no compromise of Chinese educational ideals. He would get in touch with the Chinese Government wherever it might be for permission to continue. In no event should Hua Chung College be used as an instrument to exploit the Chinese people.

The Associate Secretary stated that Dr. Wei had been following a heavy schedule of speaking engagements all over the eastern part of the country and as far west as the Twin Cities, Chicago, and Texas. These engagements had made it possible to reach the constituencies of the Episcopal Church, the Reformed Church in the United States, and the Yale-in-China Association. He stated that a total of \$1,718.54 had been received in honorariums to date and that Dr. Wei's expenses had amounted to \$1,375.60. The Associate Secretary stressed the necessity of making adequate provision for future trips by the president of Hua Chung College to this country.

REPORT ON
DR. WEI'S
VISIT TO U.S.

Whereupon on motion, it was

VOTED 190 to recommend to the Finance Committee in preparing future budgets the inclusion of the sum of \$500 annually to provide for periodical visits to the United States by the president of Hua Chung College.

PROVISION
FOR FUTURE
VISITS BY
PRESIDENT

It was reported that Dr. Wei would sail from this country on the S. S. Columbus on March 26 for England where he would speak on behalf of the Christian colleges in China.

VOTE OF
APPRECIATION
TO DR. WEI

Whereupon on motion, it was

VOTED 191 that this Board of Trustees places on record its gratitude to Dr. Wei for the splendid service that he has rendered Hua Chung College and the whole cause of Christian missions in China by giving so generously of his time and his thought and his energy on this present trip to the United States, and that the Board wishes him Godspeed as he returns to China and assures him of its absolute confidence in him and in the future of Hua Chung College under his direction.

It was considered desirable that a committee on promotion be appointed in Great Britain to cooperate with the permanent Committee on Promotion of the Board of Trustees. It was

PROMOTION
IN GREAT
BRITAIN

VOTED 192 that the President of the Board be requested to raise with the cooperating units in Great Britain the question of the appointment of a Hua Chung Promotion Committee to cooperate with the permanent Committee on Promotion functioning in the United States.

The Chairman welcomed Dr. Hume who had just returned from an extended visit to China and India. Dr. Hume spoke briefly on his last visit to Hua Chung College and expressed his pleasure at being present again at the meetings of the Board.

MESSAGE
FROM
DR. HUME

The Secretary read the list of the present officers of the Board.

ELECTION
OF
OFFICERS

Whereupon on motion, it was

VOTED 193 that the present officers of the Board of Trustees of Hua Chung College be re-elected for the year 1938-39, as follows:

Rev. A. M. Sherman, S.T.D., President
Dr. E. C. Lobenstine, Vice President
Dr. A. L. Warnshuis, Treasurer
Dr. John W. Wood, Secretary
Mr. R. D. Weigle, Associate Secretary

It was also
VOTED that the present Executive Committee be re-elected as follows:
194

ELECTION OF
EXECUTIVE
COMMITTEE

Mr. O. S. Lyford
Rev. A. V. Casselman, D.D.
Rev. F. T. Cartwright, D.D.
The officers, ex-officio

The Treasurer presented an interim statement of receipts and expenditures for the present fiscal year through February 7, 1938, as appended to these minutes.

TREASURERS
REPORT

Whereupon on motion, it was
VOTED that the Treasurer's report be accepted and placed on file.
195

Discussion followed on the financial arrangements for Dr. Wei's present trip to the United States being handled by the office of the Yale-in-China Association.

FINANCIAL
ARRANGEMENT
OF WEI VISIT

It was
VOTED that Mr. Weigle forward to the Treasurer a complete report of
196 moneys received and expended on Dr. Wei's account.

It was also
VOTED to authorize the Treasurer to refund to Miss Johnston funds
197 advanced by her for Dr. Wei's travel expenses to this country.

REFUND OF
JOHNSTON
TRAVEL ADVANCE

Mr. Lyford raised the question of acceding to the request of the Associated Boards for Christian Colleges in China that Hua Chung College's share in the administrative expenses of the Associated Boards be increased from \$156.35 to \$240.00. He also stated that this Board was asked to make a grant of \$504.00 toward the promotional expense of the Associated Boards and to be prepared to advance a loan of \$1,008.00 if such action should be necessary.

GRANTS TO
ASSOCIATED
BOARDS

It was therefore
VOTED that the Treasurer be authorized to increase the appropriations
198 to the Associated Boards for Christian Colleges in China for administrative expense from \$156.35 to \$240.00 and for promotional expense from \$500.00 to \$504.00; and further that the Treasurer be authorized to retain the sum of \$1,008.00 in the treasury for loan to the Associated Boards for Christian Colleges in China for promotional work if necessary.

Mr. Lyford reported for the permanent Committee on Promotion, stating that he and the Associate Secretary had attended a number of meetings of the Promotional Committee of the Associated Boards. He stated that \$130,000 had been raised in the Emergency Campaign of the Associated Boards through January 30, 1938. The sum of \$105,000 had already been allocated, of which the share of Hua Chung College was \$7,375, which amount had been received by the Treasurer. It had been voted by the Associated Boards Executive Committee to refer allocation of emergency funds over and above the \$105,000 to a sub-committee of seven of which Mr. Lyford was elected chairman. Total askings of the

REPORT OF
COMMITTEE
ON
PROMOTION

various colleges amounted to \$298,572. Hua Chung College had submitted a request for an additional \$10,578.

Whereupon on motion, it was

VOTED 199 that the report of the permanent Committee on Promotion be received.

Dr. Wei discussed the emergency needs of the College and suggested that part of the grant received from the Emergency Campaign for the Associated Boards for Christian Colleges in China be made available immediately for the use of the College. After discussion, it was

DISPOSITION
OF
ABCCC EMER-
GENCY GRANT

- VOTED 200
- (1) that this Board undertakes to pay on demand to the National Council of the Protestant Episcopal Church the sum of \$4,000, this money to be made available immediately by cablegram to the Treasurer of the American Church Mission in Hankow for payment to Hua Chung College upon their request.
 - (2) that the Treasurer of Hua Chung College be authorized to draw upon the Treasurer of the American Church Mission, Hankow, on account of this Board a sum not exceeding \$4,000 for emergency expenses.
 - (3) that the Treasurer of this Board be instructed to inform the Treasurer of the College in Wuchang that this Board has available for emergency expenses for the balance of this year the sum of \$6,000, of which \$4,000 is made immediately available.
 - (4) that the Treasurer in Wuchang be requested to inform this Board regarding the proposed expenditure of the \$6,000 for emergency expenses, upon receipt of which advice the Executive Committee be authorized to remit the balance of \$2,000 remaining in the fund.

Dr. Wei made the following report in regard to gifts and pledges to Hua Chung College:

REPORT
ON
GIFTS

A - From Miss Mary Johnston!; Miss Johnston had verbally renewed her pledge of \$5,000 a year for the next three years, 1938, 1939, and 1940, for the support of the School of Arts for which the Episcopal Church has assumed responsibility.

B - From the Harvard-Yenching Foundation:- \$4,000. U.S.
For the reinforcement of the Department of Chinese Literature and History.

C - From Mrs. William Cooper Procter:- \$25,000. U.S.
Pledge for the building of the Yellow Stork Tower, with the understanding that the gift should not be called for before January, 1939.

Whereupon on motion, it was

VOTED 201 that the Board of Trustees of Hua Chung College has heard with great pleasure and gratitude the report of Dr. Francis Wei and asks Dr. Wei to extend to Miss Mary Johnston, Mrs. William Cooper Procter and the Harvard-Yenching Foundation its heartiest thanks.

The following report on the status of the gifts of Miss Mary Johnston was received from the Treasurer of the Domestic and Foreign Missionary Society of the Protestant Episcopal Church:

GIFTS FROM MISS JOHNSTON

Amounts received from Miss Mary Johnston:

1936

Jan. 13	To assist strengthening the School of Arts of Hua Chung College, Wuchang for the current year.	
	1936 installment of 3 year pledge	\$ 5,000.00 *
June 11	For the year 1936 to improve the physical plant of Hua Chung College, Wuchang	5,000.00 *
Oct. 8	To Improve the physical plant of Hua Chung College, Wuchang	10,000.00 *
Nov. 30	To improve the physical plant of Hua Chung College, Wuchang	20,000.00 *
1937		
Feb. 13	To strengthen the School of Arts in Hua Chung College	5,000.00 *
June 7	For William Cooper Procter Memorial Building, Hua Chung College	10,000.00 *
June 7	To improve the physical plant of Hua Chung College	15,000.00 *
June 7	From Mrs. William Cooper Procter, for William Cooper Procter Memorial Building, Hua Chung College	10,000.00 *
		<u>80,000.00</u>
		\$ 80,000.00

Amounts paid to the field:

1936

Sept. 22	Item received Jan. 13, 1936	\$ 5,000.00 *
Oct. 9	Item received Oct. 8, 1936	10,000.00 *
1937		
Jan. 22	Item received June 11, 1936	5,000.00 *
Feb. 16	Item received Feb. 13, 1937	5,000.00 *
July 2	Part of item received Nov. 30, 1936	5,000.00 *
July 2	" " " " " " " "	5,000.00 *
		<u>35,000.00</u>
		\$ 35,000.00 *

Whereupon on motion, it was

VOTED 202 that the President of the Board of Trustees confer with Miss Mary Johnston to ascertain whether she is willing to have the \$45,000 balance of the gifts she has made for the benefit of Hua Chung College, and now held by the Treasurer of the Domestic and Foreign Missionary Society, transferred to the Treasurer of the Central China College Foundation.

Dr. Lobenstine stated that the Yale-in-China Association has executed a legal document giving authority to Dr. Francis Hutchins to act in connection with property held by the Association in China, should an emergency arise.

QUESTION REGARDING PROPERTY AT WUCHANG

Whereupon on motion, it was

VOTED 203 To refer to the Central China College Foundation the matter of appointing some suitable person to act for the property of Hua Chung College,

Dr. Wei suggested the Bishop of Hankow as a suitable representative for this purpose.

Dr Wei reported that Mr. J. Van Wie Bergamini, architect, had inquired as to whether he should proceed with the drawing of plans for Hua Chung College buildings and that he had advised Mr. Bergamini to continue his work and to send to the Trustees as soon as possible a perspective of the campus as planned.

BUILDING
PLANS

Whereupon on motion, it was

VOTED 204 that the present plans and other plans to be received from Mr. Bergamini while Dr. Wei is in this country be referred with power to the Executive Committee in consultation with Dr. Wei.

A letter was reported from Dr. Anson Phelps Stokes suggesting the creation of a permanent list of annual subscribers to Hua Chung College.

QUESTION
REGARDING
ANNUAL LIST

Whereupon on motion, it was

VOTED 205 to refer to the permanent Committee on Promotion the letter of Dr. Anson Phelps Stokes concerning the possibility of building up a group of annual subscribers for the maintenance of the work of Hua Chung College

Dr. Lobenstine raised the question of representation on various committees of the Associated Boards for Christian Colleges in China.

REPRESENTA-
TION ON
COMMITTEES
OF ABCCC

whereupon on motion, it was

VOTED 206 to reappoint the following members of the Board of Trustees to serve in connection with the Associated Boards for Christian Colleges in China:

The sub-committee on Christian Character - Dr. Casselman
The Finance Committee - Dr. Lobenstine
The Committee on Staff and Curriculum - Dr. Wood
Executive Committee - Dr. Wood (Dr. Lobenstine, alternate)

The meeting adjourned at 5:45 P.M.

Richard D. Weigle
Associate Secretary

February 7, 1938

To the Board of Founders of Hua Chung College:

The Interim statement of receipts and expenditures of the current fiscal year is as follows:

Receipts

Balance carried forward, Sept. 1, 1937	\$ 821.82
Received from Associated Boards for Christian Colleges In China, designated gifts	81.83
Share in undesignated gifts, 1937	184.38
Share in emergency fund	7,108.79
Received from Rev. and Mrs. A. C. Zabriskie	25.00
Received from Yale-in-China Association	325.00
Received from National Council, Protestant Episcopal Church	650.00
	<u>\$9,196.82</u>

Expenditures

Paid on account Dr. Wei's travel account	\$ 500.00
Paid on account share in Mr. Weigle's salary	300.00
Paid customs brokerage and import duties for Dr. Wei	9.80
Paid Associated Boards for Christian Colleges in China for administration 1937-38	156.35
Paid for blue prints of college plans	19.10
Balance carried forward	8,211.57
	<u>\$9,196.82</u>

Special Funds

Wei Faculty Fund

Balance carried forward, September 1, 1937	\$ 792.11
Received bank interest	7.94
Balance carried forward	<u>\$ 800.05</u>

A. L. Warnshuis,
Treasurer.

[1]

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the Meeting of the Board of Trustees,
known as the Board of Founders
New York, October 7, 1938

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
*Miss Mary Johnston
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood

Representing the Yale-in-China
Association:

*Mr. Oliver S. Lyford
*Dr. Edwin C. Lobenstine
Dr. Edward H. Hume
(alternate, Mr. R. D. Weigle)

*(alternate, Mr. Robert Ashton Smith)

*(indicates present)

Representing the Board of Foreign
Missions of the Reformed Church
in the United States:

Rev. Gerard H. Gebhardt, B.D.
Rev. A. V. Casselman, D.D.

Representing the English
Methodist Missionary Society:

Rev. W. A. Grist
(alternate, Dr. F. T. Cartwright.)
Miss Hilda Porter
*(alternate, Dr. J. G. Vaughan)

Representing the London Mission-
ary Society:

Rev. T. Cocker Brown, D.D.
(alternate, Dr. A. L. Warnshuis)

The meeting was called to order at 2:15 P.M. by Dr. Sherman, Presi-
dent of the Board.

Prayer was offered by Dr. Shryock.

Explanations of absence were received from Mrs. Sibley, Bishop
Tucker, Bishop Stewart, Dr. Casselman, Mr. Gebhardt, Dr. Warnshuis,
and Mr. Weigle.

It was reported that minutes of the meeting of the
Board of Trustees held February 10, 1938 had been circula-
ted. There being no corrections or additions, it was,
therefore, on motion

APPROVAL
OF
MINUTES

VOTED that the minutes of the meeting of the Hua Chung College Board
207 of Trustees held February 10, 1938 be approved as circulated.

The President made a brief report about the College
and the situation which it faced at the beginning of the
new fall term. He emphasized the difficulty of finding out
the details of the various developments concerning the
College. He said that we did know the College had moved to

REPORT OF
THE
PRESIDENT

Kweilin but we had little knowledge of the facilities or equipment. No real report has been received since the removal from Wuchang. We can be reasonably certain that great difficulties beset the students and staff in their attempt to carry on despite the war. Many students, we know, have taken 'the long trek', some traveling as much as 700 miles, to the new location.

The Board can be much heartened by the knowledge that Dr. Wei arrived safely in Kweilin on August 25, and has now again assumed leadership of the College. We can also be very grateful to Dr. Hwang Pu for his excellent service as Acting President during what was perhaps the most difficult year in the history of the College. Dr. Sherman recommended a vote of appreciation be sent to Dr. Hwang Pu.

During the past year the enrollment was fine and what should be particularly noted was an increase in the enrollment of the School of Arts.

Dr. Sherman mentioned the question of the conduct of these meetings of the Board of Trustees, drawing special attention to a desire to make them less stiff and formal. He suggested that we might introduce some features which would keep us informed of the real work that is going on in China and would stimulate further our spiritual interest.

The President presented the resignation of Dr. A. L. Warnshuis as Treasurer of the Board of Trustees, reading the resolution of the Executive Committee to the effect that the Trustees should present a more formal expression of thanks for Dr. Warnshuis' faithful and effective service as Treasurer since the organization of the Board of Trustees of Hua Chung College.

RESIGNATION
OF
TREASURER

Whereupon on motion, it was

VOTED 208 that the Board of Trustees of Hua Chung College accept the resignation of Dr. A. L. Warnshuis as Treasurer.

We regret sincerely that other duties more compelling, make it necessary for Dr. Warnshuis to take this step. We rejoice that he will continue his active interest in the Board's work.

We remember the vigorous leadership of Dr. Warnshuis in solving many of the financial problems of Hua Chung College since the Board of Trustees was first organized. These include, for instance, the organization of Central China College Foundation, its incorporation under the laws of the State of New York, and the establishing of its status with the State of New York and with the Government of the United States as a legal entity with proper authority to possess property in the United States, China or elsewhere.

We hereby express our deep appreciation of this loyal and effective service to Christian Education in China.

It was also

VOTED that the Board of Trustees elect Dr. E. C.
209 Lobenstine as Treasurer of the Board to
succeed Dr. Warnshuis.

ELECTION
OF
DR. LOBENSTINE
AS TREASURER

The President brought up the problem of notification to the Bank of the Manhattan Company and the Bank for Savings of the election of a new treasurer which in order to be legal had to be the action of the Central China College Foundation.

Whereupon on motion, it was

VOTED that this body adjourn as the Board of Trustees
210 of Hua Chung College and re-assemble as a meeting of the Board of Directors of the Central China College Foundation, until the President shall reconvene the meeting of the Board of Trustees.

BRIEF
ADJOURNMENT

The meeting adjourned at 3:00 P.M.

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The President, Dr. Sherman, re-convened the meeting of the Board of Trustees of Hua Chung College at 3:30 P.M.

The same members of the Board were present as at the first session.

The Secretary read the minutes of the meeting of the Executive Committee held September 22, 1938, Attention was called to the status of Mrs. John Coe (Ref. EC 37, approving the action of the Treasurer of the Board of Trustees in sending US \$6,000 to China as requested by John L. Coe, Treasurer of Hua Chung College).

REPORT OF
EXECUTIVE
COMMITTEE

Whereupon on motion, it was

VOTED that the Secretary call the attention of the Board
211 of Directors in China to the fact that whoever is to represent them in Hongkong should receive official appointment as soon as possible.

STATUS OF
MRS. JOHN
COE

There was some discussion in regard to certain items in the Treasurer's report for 1937-38, pertaining to travel expenses for Dr. Wei during his term of furlough. By common consent it was agreed that the following changes should be made:

TREASURER'S
REPORT

Under RECEIPTS, the figures representing "Honoraria to Dr. Wei" should be \$2,222.14 in place of \$1,029.00, making the grand total of receipts \$14,953.96.

Under EXPENDITURES, the figures representing Dr. Wei's "Travel to U.S.A., etc." should be \$2,794.62 in place of \$1,601.48, making the grand total of expenditures \$5,401.94.

It was further agreed that the corrected Treasurer's report should be attached to these minutes.

After further discussion, it was also

VOTED 212 that the Secretary confer with the officers of the London Missionary Society and the English Methodist Missionary Society in order to get information from them about money raised in England by Dr. Wei and about any other funds with which the Board should be acquainted.

The substance of this action should be conveyed by the Secretary in a letter to these Societies.

The Chairman called attention to the recommendations of the Executive Committee at its meeting of May 13, 1938 in regard to the relationship of the Board of Trustees to the Associated Boards for Christian Colleges in China. RELOCATION TO ASSOCIATED BOARDS

- Recommendations were as follows: (1) that the Board of Trustees of Hua Chung College continues its present relationship with the Associated Boards and its present participation in the activities of the Associated Boards. (2) that the Board of Trustees of Hua Chung College assumes the amount of \$1,677.00 as proposed in the action of May 2 by the Associated Boards, for the administration and promotional budget for the year 1938-39. (3) that the Board of Trustees of Hua Chung College desires to continue its present policy of direct approach to the constituents of the five units affiliated in Hua Chung College.

After discussion, it was

VOTED 213 that the Board of Trustees accept these recommendations of the Executive Committee regarding relationship with the Associated Boards for Christian Colleges in China.

Mr. Lyford raised the question of the disposition of funds sent to China. QUESTION REGARDING USE OF FUNDS IN CHINA

Whereupon on motion, it was

VOTED 214 that it is the suggestion of this Board that any further request from the Board of Directors for funds be accompanied by detailed information as to the proposed use of these funds, and that nothing additional be sent until this Board knows for what use it is to be spent.

It was agreed that the substance of this action be cabled to the Board of Directors in China.

Dr. Lobenstine pointed out the probable necessity of making some decision in the near future as to the policy of this Board for the continuation of Christian Colleges in an occupied China. He recommended the desirability of carrying on at least a few high grade Christian institutions even in occupied territory. No action in regard to this matter was taken.

FUTURE
POLICY

The report of the Chairman of the Board of Directors for 1937-38 was circulated. Various points in this report were brought up. Discussion resulted in the following actions.

REPORT OF
CHAIRMAN
OF BOARD OF
DIRECTORS

It was

- VOTED 215 that the Secretary be instructed to write a note of appreciation to Dr. Hwang Pu for his services as Acting President of Hua Chung College during the year 1937-38.
- VOTED 216 that Mr. Li Jui be elected to the Board of Directors in China in accordance with the recommendation contained in BD 410.
- VOTED 217 that the Secretary be instructed to draft a suitable acknowledgment to the Chairman of the Board of Directors for this report.

Mr. Lyford commented on the fact that we do not have adequate information on the situation regarding the College in China. The suggestion was made that the President write a vigorous letter expressing concern over this and the need for more complete information about the College. Also it was pointed out that it was desirable to have a responsible representative both in Wuchang and in Kweilin to keep the Board of Trustees constantly informed of the situation.

INFORMATION
NEEDED
FROM FIELD

The Chairman presented the resignation of Mr. Richard D. Weigle as Associate Secretary of the Board of Trustees.

RESIGNATION
OF MR. WEIGLE
AS ASSOCIATE
SECRETARY

It was

- VOTED 218 that the resignation of Mr. Richard D. Weigle as Associate Secretary be accepted and that the Board hereby express to him their appreciation of his services.

It was also

- VOTED 219 that Mr. Robert Ashton Smith, representative of the Yale-in-China Association, be elected as Associate Secretary of this Board and that an honorarium of \$300.00 be paid to the Association for his services for the year 1938-39.

ELECTION
OF MR.
ROBERT SMITH
AS ASSOCIATE
SECRETARY

Discussion took place regarding the desirability of enlarging the Board of Trustees.

QUESTION OF
ENLARGEMENT
OF BOARD

It was

VOTED that the Executive Committee be requested to take into con-
220 sideration the whole question of enlarging the Board of
Trustees.

The date of the next meeting of the Board of Trustees was left to the recommendation of the Executive Committee.

DATE OF NEXT
MEETING

The meeting adjourned at 5:00 P.M.

ROBERT ASHTON SMITH
Associate Secretary

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the Meeting of the Board of Trustees,
known as the Board of Founders
281 Fourth Avenue, New York, February 16, 1939

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
Miss Mary Johnston
*Rev. A. M. Sherman, S.T.D.
*Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood

Representing the Yale-in-China
Association:

*Mr. Oliver S. Lyford
*Dr. Edwin C. Lobenstine
Dr. Edward H. Hume
(alternate, Mr. R. D. Weigle)

*(alternate, Mr. Robert Ashton Smith)

*(indicates present)

The meeting was called to order at 2:40 P. M. by Dr. Sherman, President of the Board.

Prayer was offered by Dr. Casselman.

Explanations of absence were received from Dr. Cartwright, Miss Johnston, Mrs. Sibley, Dr. Vaughan, and Dr. Warnshuis.

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The Secretary informed the Board that the minutes of the meeting of the Board of Trustees held October 7, 1938 had been circulated. There being no corrections or additions, it was, therefore, on motion

APPROVAL
OF
MINUTES

VOTED 221 that the minutes of the meeting of the Hua Chung College Board of Trustees held October 7, 1938 be approved as circulated.

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The report of the President was next in order. Dr. Sherman included the reading of a letter from Dr. Wei which presented a graphic description of the situation of Hua Chung College in China. It was pointed out that ordinary funds are probably sufficient until June, 1939, although the need of additional funds is imminent for emergency purposes.

REPORT OF
THE
PRESIDENT

Alarms and air-raids in Kweilin were frequent, and one half the city had been destroyed. The fire and destruction approached close to the Hua Chung buildings, but no serious damage was done to our property. Rocky caves just outside the city provide natural shelters from air-raids, but the frequency of the raids and the necessity of hurrying to shelter greatly interrupts the curricula and causes mental and physical harassment. A recent fear is not that Kweilin would be entered by the Japanese, but that it would be isolated from supplies and communication facilities should the opposing military advance much further in the south of China. A consultation was held regarding possible evacuation to Yunnan away from highways and railways, although the exact location was not decided. The move to Kweilin was made when the opinion was the war would be over before invasion of that area. As regards enrollment, 164 students were with the college during the fall term; this included a considerable number of new students. In spite of handicaps the college had covered 75% of the normal program of class work and lectures, and the loyalty of faculty and students was splendid. An important result of the present contingency was the emergence of greater cohesiveness and closer cooperation between faculty and students.

When Dr. Wei wrote, three professors were inspecting Yunnan prospects, and he was in communication with them by amateur radio over a distance of 1000 miles. This station is operated in the Physics Department of the college. Transportation for this second move would be by two trucks which Hua Chung College now owns. It was pointed out that there was increasing need for financial aid to students because so many were unable to secure help from their families. The estimated cost of a move to Yunnan was \$10,000 US at exchange 6 to 1.

In presenting this report from the college Dr. Sherman urged that we should not give the public the feeling that missionary and educational work in China is paralyzed.

- - - -

Dr. Lobenstine read the report of the Treasurer which had been submitted at the meeting of the Executive Committee earlier in the day. Discussion followed, and it was

REPORT OF
TREASURER

VOTED 222 that the report of the Treasurer be accepted and that it be attached to these minutes, together with the minutes of the meeting of the Executive Committee.

VOTED 223 that, by recommendation of the Executive Committee, approval be given to the action called for in the last paragraph of the Treasurer's report which concerns the allocation of emergency contributions.

Dr. Lobenstine also read an extract from the Harvard-Yenching Foundation minutes having reference to a grant of \$4,000 US to Hua Chung College for 1938-39 for research in Chinese history and education. A suggestion ensued from this that the Treasurer should investigate this situation and discover whether any of this amount had been paid.

A letter was also read by Dr. Lobenstine which Dr. B. A. Garside had received from Ambassador Nelson T. Johnson commending the work of the Christian Colleges in China.

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The suggestion was made that a copy of Dr. Wei's letter of January 21, 1939 to Dr. Sherman together with any similar letters be sent to Mr. B. A. Garside as further ammunition for our appeal. The Associate Secretary was instructed to take care of this. It was suggested that the Hua Chung Board be informed before any such letters or articles are circulated by the Associated Boards.

PUBLICITY
COOPERATION
WITH ABCCC

- - - -

A question arose as to the possibility of a gift from the Rockefeller Foundation to Hua Chung College. Dr. Lobenstine reported that the needs in China were kept constantly before the attention of the Rockefeller Board. He pointed out the fact that the Associated Boards would not make the \$330,000 Emergency Fund this year without a large grant from the Rockefeller Fund; thus anything from that Board will come through the Associated Boards or be accredited through the Associated Boards.

POSSIBLE
ASSISTANCE
FROM
ROCKEFELLER
BOARD

- - - -

The Associate Secretary gave a report of the meeting of the Executive Committee held at 11:00 a. m. February 16. The report included the following items:

REPORT OF
EXECUTIVE
COMMITTEE

General discussion of the cable and radio communication between the New York Office and the College in Kweilin. From this discussion the following suggestion resulted: that the Committee on the Far East of the Foreign Missions Conference be informed of the receipt of our radio messages in order that we may benefit from any information which they may also receive regarding our institutions.

It was suggested that a report of the Emergency Meeting of the Executive Committee held February 9, 1939 be attached to these minutes.

The following vote of the Executive Committee was accepted in regard to communication between Dr. Wei and the Hua Chung Board of Founders:

VOTED
224

that, in order to relieve Dr. Wei of the burden of unnecessary duplication in correspondence it is suggested that communications to the Board of Founders of the college in China be addressed either to the President, the Treasurer, or the Secretary, and be mailed to the office of the Associate Secretary in New Haven who shall keep a file of all such information and shall see that it is circulated to all Hua Chung Trustees except when Dr. Wei may desire to communicate with one person individually in which case he shall be free to do so.

CORRESPONDENCE
BETWEEN DR.
WEI AND
BOARD OF
FOUNDERS

The following vote of the Executive Committee was accepted in regard to the appointment of an Associate Treasurer.

VOTED
225

that Mr. Robert Ashton Smith, Associate Secretary, also be given the position of Associate Treasurer.

APPOINTMENT
OF ASSOCIATE
TREASURER

- - - -

In regard to Yale-in-China representation on the Board of Founders discussion took place, and, it was

YALE-IN-
CHINA
REPRESENTATION

VOTED 226 that the matter of increased Yale-in-China representation on the Board of Founders be referred to the Executive Committee of the Board of Founders.

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The Associate Secretary pointed out the fact that his duties for Hua Chung College including the circulation of news to the Hua Chung Trustees would entail additional stenographic expense at the New Haven office. After discussion, it was

VOTED 227 that we approve assessing the Hua Chung Board of Founders to whatever amount the duties of Associate Secretary and Associate Treasurer involve in additional stenographic expense.

APPROVAL OF
ADDITIONAL
OFFICE
EXPENSE

- - - -

Dr. Sherman brought up for discussion the proposal to move the college from Kweilin to Yunnan. This matter was referred to in the most recent communication from Dr. Wei. The two factors involved in this proposal were (1) ease of communication and transportation, (2) safety. It was pointed out that Yunnan will be the center of new activity and probably frequent bombing due to new transportation facilities. The suggestion was made that Ambassador Nelson Johnson or Stanley Hornbeck might be able to throw light on the question. Dr. Sherman pointed out that we are not opposed to moving again but we do question the safety from air-raids in the location under discussion, namely, Yunnan Province. Mr. Lyford expressed his feeling that only two alternatives faced Dr. Wei, either to move away from Kweilin or to disband Hua Chung College. It was decided that Dr. Sherman should go to Washington on February 17 and confer with Stanley Hornbeck of the State Department. On motion, it was then

MOVING OF
COLLEGE TO
YUNNAN

VOTED 228 (1) Provided no information is received from Washington to the contrary: This Board accepts the decision of the Hua Chung Board of Directors in China to move the college to Yunnan Province and instructs the Treasurer to remit to President Francis Wei, c/o Bishop Hall at Hongkong, \$5,500. US currency for the purposes of moving.

APPROVAL OF
EMERGENCY
FUNDS

(2) That the Treasurer advise President Wei that we cannot send further funds at present but that we expect to be able to send at least \$1,500. additional in the near future. The balance of the \$10,000. US currency requested will be sent if and when available.

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The Secretary read the proposed list of officers of the Board for the year 1939-40.

ELECTION OF
OFFICERS

Whereupon on motion, it was

VOTED 229 that the officers of the Board of Trustees (Board of Founders) of Hua Chung College be elected for the year 1939-40, as follows:

Rev. A. M. Sherman, S.T.D., President
Rev. E. C. Lobenstine, D.D., Vice-President
Oliver S. Lyford, Treasurer
John W. Wood, D. C. L., Secretary
Robert Ashton Smith, Associate Secretary and Associate Treasurer

It was also

VOTED 230 that the Executive Committee be elected as follows:

Rev. A. V. Casselman, D.D.
Rev. F. T. Cartwright, D.D.
Rev. A. L. Warnshuis, D.D.
The officers, ex-officio

ELECTION OF
EXECUTIVE
COMMITTEE

It was pointed out that the Associate Secretary, Mr. Robert Ashton Smith, as an officer of the Board should not be in the position of an alternate for one of the regular Yale-in-China representatives of the Board. Therefore, it was

MR. SMITH
APPOINTED
EX-OFFICIO
MEMBER OF
BOARD

VOTED 231 that Mr. Robert Ashton Smith be appointed Associate Secretary and Associate Treasurer and member ex-officio of the Hua Chung Board of Founders for the year 1939-40.

It was also

VOTED 232 that the books of the Treasurer be transferred to the New Haven office and kept by the Associate Treasurer.

The meeting adjourned at 5:15 P. M.

ROBERT ASHTON SMITH
Associate Secretary

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HUA CHUNG COLLEGE
Temporarily at Hsichow, Yunnan, China

Minutes of the Meeting of the Board of Trustees,
known as the Board of Founders
281 Fourth Avenue, New York, October 9, 1939

MEMBERSHIP OF THE BOARD

Representing the Domestic and
Foreign Missionary Society:

Rt. Rev. H. St. George Tucker, D.D.
Rt. Rev. George C. Stewart, D.D.
Mrs. Harper Sibley
Miss Mary Johnston
Rev. Arthur M. Sherman, S.T.D., President
Rev. John K. Shryock, Ph.D.
*Dr. John W. Wood, Secretary

Representing the Yale-in-China
Association:

*Mr. Oliver S. Lyford, Treasurer
*Dr. Edwin C. Lobenstine, Vice-President
Dr. Edward H. Hume
Prof. Charles T. Loram, Alternate
*Mr. Robert Ashton Smith, Assoc. Secretary

*indicates those present

Representing the Board of Foreign
Missions of the Reformed Church
in the United States:

Rev. Gerard H. Gebhardt, B.D.
*Rev. A. V. Casselman, D.D.

Representing the English
Methodist Missionary Society:

Rev. W. A. Grist
*(alternate, Dr. F. T. Cartwright)
Miss Hilda Porter
*(alternate, Dr. J. G. Vaughan)

Representing the London
Missionary Society:

Rev. T. Cocker Brown, D.D.
*(alternate, Dr. A. L. Warnshuis)

The meeting was called to order at 2:45 p. m. by Dr. Lobenstine, Vice-President of the Board and Chairman of the meeting.

Prayer was offered by Dr. Lobenstine.

The Secretary reported on various explanations of absences which had been received.

The Secretary informed the Board that the minutes of the meeting of the Board of Trustees held February 16, 1939 had been circulated. There being no corrections or additions, it was, therefore, on motion

VOTED that the minutes of the meeting of the Hua Chung College Board
233 of Trustees held February 16, 1939 be approved as circulated.

APPROVAL
OF
MINUTES

The Associate Secretary read the minutes of the Executive Committee meetings of the Hua Chung Board and the Board of the Central China College Foundation held September 25, 1939. There being no corrections or additions, it was, therefore, on motion

VOTED that the minutes of the Executive Committee meetings of the
234 Hua Chung Board and the Board of the Central China College
Foundation held September 25, 1939 be approved as read.

The Treasurer read the report as of October 7, 1939. Some discussion
took place after which the following votes were passed:

TREASURER'S
REPORT

VOTED that each Board of the cooperating Missions in the United
235 States and Great Britain communicate to the Treasurer
immediately the maximum amount of their appropriations in
US currency for the year 1939 - 1940 (considering the year
as August 1 to July 31), and to indicate the amount of
their total appropriation that is allocated for salaries
of foreign missionaries or other obligations to be paid
in US currency.

VOTED that we ask the three cooperating boards in this country
236 to contribute to the expenses of the Hua Chung Board as
follows: the Episcopal Board \$650, the Reformed Church
Board \$325, and the Yale-in-China Association \$325.

VOTED that the Executive Committee be authorized to inform
237 Dr. Francis Wei, President of Hua Chung College, as to the
amount which he may reasonably expect to receive through
this Board during the college year beginning August 1, 1939.

Several comments were made as to the excellent job Mr. Lyford, as
Treasurer, had done in organizing this report. The report was
accepted with appreciation and ordered attached to these minutes.

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The Secretary read a letter which Dr. Sherman as President of the Board
of Trustees had written to Dr. Wei per the request arising out of the
meeting of the Executive Committee on September 25, 1939.

Brief discussion followed concerning the appreciation of this Board
for the fine leadership which Dr. Wei has demonstrated in behalf of
Hua Chung College. It was felt that Dr. Wei's presidency of Hua
Chung was essential to the welfare of the college, and it was
therefore

DR. FRANCIS WEI
RE-ELECTED
PRESIDENT OF
HUA CHUNG
COLLEGE

VOTED that the Secretary with the advice and help of Dr. Warnshuis
238 should draft a resolution to be addressed to Dr. Wei which
should include these three points: (1) to assure Dr. Wei of our
confidence in him and our appreciation for his excellent
leadership of the College, (2) to pledge him our whole-hearted
support, (3) to elect him for another term of five years as
President of Hua Chung.

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The Associate Secretary reported to the meeting a communication, from Dr. Francis C. M. Wei dated August 12, 1939 and received in New Haven, reading as follows:

"The proposed budget for the year 1939-40 has been already sent to you for the Board of Founders. As the Board of Directors is unable to function under the present circumstances the Executive Committee of the Board of Directors has recommended that the Founders act as Directors also. I hope the Founders will soon be able to act on these recommendations. It is necessary for the proper operation of the College as we should not go without a functioning Board of Directors for any considerable length of time, and we have no idea when the war will end".

This matter was given careful consideration and the complication of carrying on the activities of the College under present conditions was discussed, as well as the importance of minimizing the time during which any temporary action shall continue. Finally the following resolutions were adopted unanimously:

WHEREAS:

The duties of the Board of Founders under its constitution and under its agreement with the Board of Directors are as follows:

- (1) Approval of nominations submitted by the Board of Directors for President, Vice-President, Secretary and Treasurer of Hua Chung College; such officers to be elected by the Directors from nominees who shall have been approved by the Board of Directors.
- (2) Final action upon the annual budget of the college as submitted by the Board of Directors.
- (3) Final action upon plans for maintenance and development of the College, involving any financial obligations on the part of the Board of Founders, whether such plans originate with the Directors or with the Board of Founders.
- (4) Final action upon anything affecting the Christian character of the Hua Chung College.
- (5) Final action in the appointment of members of the faculty of Hua Chung College on appointments for two or more years.
- (6) The Board of Founders shall also review the detailed report received annually from the Board of Directors and the report made by the President of the College, taking such action upon them as circumstances may require.

AND WHEREAS:

Under the present disturbed circumstances of the Chinese Nation, and because of the present location of the College at a point far distant from Wuchang, the Board of Directors are prevented, for the time being, from promptly

performing the duties required of them under the above articles of the constitution;

THEREFORE, BE IT

VOTED 239 A. That the Board of Founders hereby recognizes the following persons as an Executive Committee Pro-tem at the headquarters of the College in China:

President, Dr. Francis C. M. Wei (Chairman)
Dr. Paul V. Taylor
Dr. Richard P. L. Bien
Dr. I. Hu
Dr. David F. Anderson

- B. That the Board of Founders hereby requests the Executive Committee Pro-tem to present direct to this Board nominations, recommendations, budgets and other financial reports such as the Directors are required to make under the articles of the Constitution quoted above.
- C. That the Board of Founders will receive nominations, recommendations, budgets and other financial reports from the Executive Committee Pro-tem and act upon these in the same manner as if they had been made by the Board of Directors.
- D. That in the event of absence, or disability to serve, of any person named in Resolution A, the Board of Founders will receive and promptly act upon nominations made by the remaining members of the Executive Committee Pro-tem to fill such vacancy.
- E. That the procedure provided in these resolutions is of a strictly temporary nature and is to be replaced by procedure through the Directors, as provided in the Constitution of the Board of Founders, as soon as the Board of Founders shall be notified by the Board of Directors that they are in contact with the College and are prepared to perform their usual functions.

The meeting was adjourned at 4:30 p. m.

Respectfully submitted,

ROBERT ASHTON SMITH

Associate Secretary.

October 7, 1939

REPORT OF TREASURER OF TRUSTEES OF CENTRAL CHINA COLLEGE

To the Board of Founders of
Hua Chung College:

I have the honor of presenting the following report:

Report of the Treasurer
of Central China College Foundation

(This report as of September 25, 1939 is attached to the minutes
of the Executive Committee of the Board.)

College Report

Since the middle of September we have been receiving extensive financial reports from the college, including the operations in Chinese National Currency for the year ending July 31, 1939 and the budget figures for the year 1939-40. The 1938-39 figures may be incomplete. Nevertheless, with other information in the hands of the Treasurer of the Foundation, we have been able to construct a fairly accurate statement of the Budget estimates of 1939-40 compared with the approximate figures for 1938-39 and the actual figures for 1937-38.

Two sheets giving these figures are attached hereto.

Additional data received from the College are as follows:

Cash on Hand:

Reported by the College as of July 31, 1939:

National Currency:

Cash	\$	212.83
Local Banks:		
Kweilin		454.76
Kunming		7,791.87
Sha Kan		<u>6,336.00</u>
	N.C.	\$14,795.46

Hongkong Currency:

Shanghai	\$	<u>18,486.41</u>
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U. S. Currency:

Shanghai	\$	<u>10,864.89</u>
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Report of Treasurer of Trustees of Central China College

Exchange:

Average exchange reported for the year 1938-39:

U. S. to National Currency	6.3
U. S. to Hongkong Currency	3.42
Hongkong to National Currency	3.685

Extra-ordinary Expenses:

	<u>N.C.</u>
<u>1938-39 Actual:</u>	
Moving from Wuchang to Kweilin	\$ 22,671
Moving from Kweilin to Hsichow	81,565
	C \$104,236

Equivalent in U. S. Currency @ 6.3 to 1 -- \$16,545.

<u>Estimated for 1939-40:</u>	<u>N.C.</u>
Operating needs	28,754
Additions and improvements to plant	15,400
	C \$ 44,154

Equivalent in U. S. Currency @ 6 to 1 -- \$7,360.

No request made for better living facilities for faculty.

No request for higher salaries.

However, no evidence that faculty members have taken any cuts.

Presidents Salaries

Either 1939-40 or later

West China	\$ 3,000	National Currency
Ginling	2,400	
Nanking	4,000	
Fukien	4,100	
Cheeloo (Est.)	4,000	
Yenching (Stewart)	4,320	
Shanghai	3,650	
Hwa Nan	1,200	
Hua Chung	4,000	

Report of Treasurer of Trustees of Central China College

Remittances from London:

On August 16, 1939 the following remittances had not been received by the College in China:

From Mr. Rattenbury	E 269. 10. 6.
From London Missionary Society	E 250.

Grant of N. C. 20,000 for salaries and equipment in Chinese Literature, Chemistry and Psychology for 1939-40. Rent of each faculty member must be included with salary.

The College has notice that the Harvard-Yenching Board has voted a special grant of U. S. \$2,500 for 1939-40. Their grant last year was U. S. \$4,000 but the higher exchange makes this very good for the departments of Chinese Literature and History. Have ample funds for books in that department.

Oliver S. Lyford,
Treasurer.

Comparative Figures of Disbursements
1939-40 Budget compared with
Approximate Figures for 1938-39 and Actual Figures for 1937-38
 (See Note A)

	1939-40 Budget		1938-39 Approx.		1937-38 Actual	
	N. C.	U. S.	N. C.	U. S.	N. C.	U. S.
Administration	\$ 18,024	\$ 6,000	\$ 11,725	\$ 6,000	\$ 12,055	\$ 5,250
Operation & Maintenance	6,690	-	4,680	-	7,123	-
Arts Dept.	35,371	5,500	23,484	5,000	22,722	12,000
Education Dept.	11,224	8,000	9,284	5,000	19,070	5,250
Science Dept. (Note D)	52,520	1,900	50,098	1,000	72,185	1,631
Physical Education	1,560	-	2,170	-	2,700	-
Military Training	720	-	-	-	1,120	-
Scholarships	4,200	-	3,750	-	3,900	-
Student Aids	3,800	-	?	-	-	-
Methodist Mission -Cut	510	-	-	-	510	-
Hostels	13,000	-	12,070	-	23,000	-
Books	-	-	-	-	-	1,000
Disbursed by Dr. Coe (Note B)	-	-	4,786	-	-	-
Sabbatical Reserve	-	-	-	-	3,000	-
					\$167,385	
Adjustments, add					50	
	\$147,619	\$21,400	\$122,047	\$17,000	\$167,435	\$25,131
<u>Extraordinary</u>						
At Hsichow (Note C)	17,800					
Move to Kweilin			22,671			
Move to Hsichow			81,565			
	\$164,419		\$226,283			

Note A -- 130 Students provided for in budget for 1939-40.

Note B -- Report from Asst. Treasurer does not show headings for this disbursement -- in 1938-39.

Note C -- In the total of N. C. \$147,619 for 1939-40 there are also extraordinary costs due to temporary operation which amount to N. C. \$26,354.

Note D -- Previous to the invasion, 2/3 of Dr. Coe's salary was charged to Science. For comparison with 1939-40, all of his salary in 1937-38 was included under Administration.

HUA CHUNG COLLEGE

Comparative Figures of Income
1939-40 Budget compared with
Approximate Figures for 1938-39 and Actual Figures for 1937-38

	1939-40 Budget		1937-38 Actual	
	N. C.	U. S.	N. C.	U. S.
General Grants:				
L.M.S.	\$ 1,000	\$ -	\$ 1,000	\$ -
M.M.S.	1,000	-	1,000	-
Yale-in-China	-	14,000	30,064	6,368
Special Grants:				
L.M.S.	-	500	-	-
M.M.S.	-	-	-	-
A.C.M.	1,477	-	1,250	1,000
Miss Johnston	3,825	-	-	-
R.C.M.	4,920	5,000	7,110	250
Yale-in-China	-	-	4,700	-
Scholarship	700	-	100	-
Personal:				
L.M.S.	-	4,000	-	4,500
M.M.S.	2,400	3,000	2,160	5,000
A.C.M.	4,410	6,000	6,300	9,750
Miss Johnston	10,032	-	11,392	1,700
R.C.M.	3,240	1,000	7,120	3,000
	\$ 33,004	\$ 33,500	\$ 72,196	\$ 31,568
Harvard-Yenching	9,700	-	-	-
Associated Boards	26,945	-	-	-
Total, Western Sources	\$ 69,649	\$ 33,500	\$ 72,196	\$ 31,568
Local Sources:				
Students	\$ 28,990	\$ -	\$ 52,702	\$ -
Scholarships	500	-	800	-
Bank Interest	200	-	150	-
National Gov.	20,000	-	18,000	-
Provincial Gov.	-	-	2,100	-
China Foundation	-	-	8,000	-
British Boxer Indemnity	-	-	10,000	-
1937 Balances	-	-	2,127	-
Total, Local Sources	\$ 49,690	\$ -	\$ 93,879	\$ -
Total, All Sources	\$119,339	\$ 33,500	\$166,075	\$ 31,568
Transfer U. S. to N. C. - \$12,100 @ 6 to 1	+ 72,600	- 12,100		
	\$191,939	\$ 21,400	\$166,075	\$ 31,568