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Board of Trustees (known as  
Board of Founders)  
1931-1935

CENTRAL CHINA COLLEGE

Minutes of the Meeting of the Board of Trustees known as the Board  
of Founders

New York, June 25th 1931.

A meeting for the organization of the Board of Founders, known as the Board of Trustees of Central China College was held at the Yale Club, New York City, June 25th, 1931 at 2 p.m.

The Reverend Anson Phelps Stokes, D.D., who had been appointed as convener by the meeting of April 27th, called the meeting to order.

Prayer was offered by the Right Rev. J. M. Francis, D.D.

Dr. John W. Wood was appointed Secretary, pro tem.

The meeting adopted a suggested agenda with the understanding that it be subject to addition or modification.

Credentials were presented as follows:

- 1 - From the Domestic and Foreign Missionary Society of the Protestant Episcopal Church, announcing the approval of the "Constitution of the Board of Trustees," the "Constitution of the Board of Directors" and the "Agreement between the Board of Trustees and the Board of Directors." The following were named as trustees representing the Domestic and Foreign Missionary Society:

Right Rev. J. M. Francis, D.D.  
Rt. Rev. H. St. G. Tucker, D.D.  
Mr. William G. Peterkin  
Mrs. Harper Sibley  
Mr. John S. Newbold  
Rev. A. M. Sherman, S.T.D.  
Dr. John W. Wood

- 2 - Dr. Stokes, on behalf of the Yale Foreign Missionary Society, announced the approval by it of the foregoing documents and the appointment of the following as Trustees:

Rev. Anson Phelps Stokes, D.D.  
Dr. Edward H. Hume  
Mr. E. Fay Campbell

- 3 - A letter dated June 18th, 1931 was presented from the Rev. Allen R. Bartholomew, D.D., stating that the Executive Committee of the Board of Foreign Missions of the Reformed Church in the United States had approved the foregoing documents and had appointed the following as Trustees:

Rev. Allen R. Bartholomew, D.D.  
Rev. J. M. G. Darms, D.D.

- 4 - A letter dated June 11th from the Rev. F. H. Hawkins, D.D. of the London Missionary Society was presented, acknowledging the receipt of the foregoing documents and giving assurance that they would have attention at the next meeting of the London Missionary Society. Meanwhile Dr. Hawkins requested that Dr. A. L. Warnshuis should represent the London Missionary Society as Trustee.
- 5 - No official communication was received from the Wesleyan Methodist Missionary Society. Verbal assurance was given that action would be taken approving of the foregoing documents and appointing trustees.

The roll call showed the following trustees present:

Rt. Rev. J. M. Francis, D.D.  
John S. Newbold  
John W. Wood  
Rev. Anson Phelps Stokes, D.D.  
Dr. E. H. Hume  
Rev. J. M. G. Darms, D.D.  
Dr. A. L. Warnshuis

The Chairman declared the Board of Founders, known as the Board of Trustees of Central China College, duly constituted.

Pursuant to Article V of the constitution, the trustees were arranged in classes as follows:

To serve for:

One year

Dr. Stokes  
Mr. Peterkin  
Dr. Sherman  
Representative of  
W.M.M.S.

Two years

Mr. Campbell  
Bishop Tucker  
Mrs. Sibley  
Dr. Darms  
Dr. Wood  
Representative of  
W.M.M.S.

Three years

Dr. Hume  
Bishop Francis  
Mr. Newbold  
Dr. Bartholomew  
Representative  
of L.M.S.

On Motion of Bishop Francis, it was

1 - Voted: To proceed with the election of temporary chairman, secretary and treasurer.

Pursuant to the foregoing resolution, the following temporary officers were elected to hold office until their successors were chosen:

Temporary chairman - Rev. Anson Phelps Stokes, D.D.  
Temporary secretary - John W. Wood  
Temporary treasurer - Rev. A. L. Warnshuis, D.D.

On motion of Dr. Warnshuis, it was

X 2 - Voted: That the depository of the trustees should be the Bank of the Manhattan Trust Company.

On motion of Dr. Warnshuis it was

X 3 - Voted: That there be incorporated in the minutes, such document as is required by the Bank of the Manhattan Trust Company in connection with the opening of an account on behalf of a corporation. This document is as follows:

(copy of document to follow)

It was

X 4- Voted: That Mr. William G. Peterkin be appointed as chairman of a committee to prepare by-laws for consideration at the next meeting of the trustees. No additional members of the committee were appointed.

It was

X 5 - Voted: That Dr. Wood, after consultation with Mr. Peterkin, present to the next meeting of the trustees, draft of an Act of Incorporation of Trustees of Central China College under the law of the District of Columbia.

X 6 - Voted: That Dr. Hume is requested to draft a minute on the loss sustained by Central China College through the death on May 1st of Miss Mary Elizabeth Wood, the founder of Boone Library and Library School.

On motion of Dr. Hume, it was

X 7 - Voted: That the present arrangement under which each of the affiliating bodies in this country forwards to its representatives in China, its financial contributions for the support of Central China College, be continued until otherwise ordered.

Pursuant to the Article VII of the constitution, requiring at least two meetings of the Board of Trustees each year, it was

X 8 - Voted: That meetings be held as follows:

In February, on the afternoon of the Thursday immediately following the second Wednesday of the month.

In October, on the afternoon of the Thursday immediately following the second Wednesday of the month.

The meetings to be held in the City of New York until otherwise ordered.

✓ X 9 - Voted: That Dr. Warnshuis is requested to bring in a recommendation concerning the fiscal year at the next meeting of the trustees.

After consideration of the appointment of an Executive Committee, it was

X 10 - Voted: To defer appointment/<sup>of</sup> an Executive Committee but to include provision therefor in the by-laws.

After consideration of a quorum, it was

X 11 - Voted: That a quorum of the Board of Trustees known as the Board of Founders of Central China College, shall consist of representatives from a majority of the affiliating bodies provided that the number of individuals present be not less than seven.

After consideration of alternates for trustees at meetings, it was

X 12 - Voted: That any member of the Board is at liberty to invite to any meeting of the trustees, any person who, in his judgment, is especially qualified to assist in discussing the business to come before the meeting, but without vote.

After consideration of the election of directors, it was, on motion of Dr. Hume.

X 13 - Voted: That the authorities of Central China College in China, be informed that as soon as it is possible to complete the Board of Directors as provided for in Article XIII of the constitution of the Board of Trustees, the trustees will take pleasure in electing as the three directors at large, provided for in Article XIII, section D, the following:

Dr. H. H. Kung

W. W. Yen

Rev. C. Y. Cheng, D.D.

In accordance with the desires of the trustees, the following biographical notes concerning the foregoing, are included here.

Dr. H. H. Kung is a lineal descendent of Confucius and a member of one of the most distinguished families in China. He is an earnest Christian and since the organization of the Nanking government, has filled the post of the Minister of Commerce.

Dr. W. W. Yen is the son of one of the first clergymen of the Episcopal Church in China, a former student of St. John's University, Shanghai, Minister to the United States, Ambassador to Germany and some time Minister of Foreign Affairs and Prime Minister of China in the Peking government.

Rev. C. Y. Cheng, D.D., is the moderator of the United Church of China, bringing together the congregations representing a number of different communions, the Secretary of the National Christian Council and one of the outstanding Christian leaders in China.

On motion of Mr. Newbold, it was

X 14 - Voted: to ask the following bodies to nominate fifteen members of the Board of Directors in accordance with Article XIII, section C as follows:

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church	- 7 members
Yale Foreign Missionary Society - - -	- 3 "
Wesleyan Methodist Missionary Society	- 2 "
Reformed Church in the United States	- 2 "
London Missionary Society	- 1 "

On motion of Mr. Newbold, it was

X 15 - Voted: To ask the affiliating bodies to suggest the division of their nominees into classes in accordance with Article XIII section G.

On motion of Bishop Francis it was

X 16 - Voted: That the secretary procure and insert in the minutes of this meeting, the minutes of the meeting of April 27th, 1931 as indicating the authority under which the present meeting proceeded. These minutes are appended.

On motion of Bishop Francis, seconded by Dr. Hume, it was

X 17 - Voted: That the constitution of the Board of Trustees, known as the Board of Founders of Central China College, having been approved by a majority of the affiliating bodies, is hereby established as the constitution of the said Board of Trustees.

On motion of Dr. Hume it was

X 18 - Voted: That the authorities in China of Central China College, be informed that if and when Dr. Francis Wei is nominated to be President, by the Board of Directors constituted in accordance with Article XIII of the constitution of the Board of Trustees, he will be duly elected as President of Central China College.

Dr. Hume presented a letter dated June 19, 1931 from Mr. E. H. Cressy, Secretary of the Council of Higher Education in China, concerning

- 1 - Election of representatives on the Committee for Christian Colleges in China
- 2 - Action on the Correlated Program
- 3 - Action as to recommendation for Council of Higher Education that immediate efforts be made to secure special emergency funds for Central China College.

Central China College -6-

After consideration of the foregoing proposal it was

X 19 - Voted: Whereas, the Board of Trustees of Central China College does not feel that it is in a position at the present time to take any definite action with regard to representation on the Committee for Christian Colleges in China and

Whereas, it understands the Correlated Program in connection with the colleges represented in the Committee for Christian Colleges in China is subject to later modification.

RESOLVED: That the Chair appoint two representatives of the trustees to confer with the Committee for Christian Colleges in China and to ask the affiliating bodies in this country if they will approve of the Board of Trustees being represented on the Committee for Christian Colleges in China.

The Chair appointed Dr. Wood and Dr. Hume as the Committee.

Dr. Hume reported an interview with Bishop Gilman and the Rev. Dr. Sherman concerning the necessity for additional land for Central China College. On Dr. Hume's motion it was

X 20 - Voted: That the Chair appoint a committee to consider the question of additional land for Central China College and to report at a later meeting.

The Chair appointed Dr. Hume and Dr. Wood.

On motion of Dr. Stokes it was

X 21 - Voted: That a cable be sent to the authorities of Central China College, notifying them of the organization of the Board of Founders.

An unofficial announcement was made of the fact that Dr. F. C. Yen, a graduate of St. John's University Medical School, Shanghai, sometime Dean of the Hunan-Yale Medical School in Changsha and at present of the Medical School of Kiangsu University, had been elected Chairman of the Board of Directors of Central China College.

HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees known as the  
Board of Founders

New York, October 15th, 1931.

A meeting of the Board of Founders, known as the Board of Trustees of Hua Chung College was held at the Yale Club, New York City, October 15th, 1931 at 2:30 p.m.

Rev. Anson Phelps Stokes, D.D., President, presided.

Prayer was offered by the Right Rev. J. M. Francis,  
D.D..

The following were present:

Representing the Domestic and Foreign Missionary Society:

Rt. Rev. J. M. Francis, D.D.  
Mr. John S. Newbold  
Rev. A. M. Sherman, S.T.D.  
Dr. John W. Wood.

Representing the Yale Foreign Missionary Society:

Rev. Anson Phelps Stokes, D.D.  
Dr. Edward H. Hume  
Mr. E. Fay Campbell.

Representing the London Missionary Society:

Dr. A. L. Warnshuis.

Explanations of absence were presented from:

Mr. William G. Peterkin  
Rt. Rev. H. St. G. Tucker, D.D.  
Rev. Allen R. Bartholomew, D.D.  
Rev. J. M. G. Darms, D.D.

The minutes of the meeting of June 25th were approved  
as circulated.

Dr. Warnshuis presented a letter from Rev. W. A. Grist of the Wesleyan Methodist Missionary Society, stating that the following had been appointed as representatives of the Wesleyan Methodist Missionary Society on the Board of Founders of Hua Chung College:

Dr. A. W. Hooker  
Rev. W. A. Grist.



The Secretary was instructed to acknowledge the receipt of the information and assure the representatives of the Wesleyan Methodist Missionary Society of a welcome to a place on the Board.

The Secretary reported the receipt of a letter from Dr. F. W. Hawkins of the London Missionary Society under date of July 21st, acknowledging the minutes of the meeting of June 25th and expressing the hope that the Board of Founders will be prepared to increase the L.M.S. representation on the Board to two members.

Assurance was also given of the nomination of members of the Board of Directors representing London Missionary Society as soon as possible.

The Secretary was instructed to remind the London Missionary Society and the Wesleyan Methodist Missionary Society that the Trustees are awaiting the ratification of the Constitution of the Board of Trustees, known as the Board of Founders.

It was

X 22 - Voted: that the request of the London Missionary Society for two members on the Board of Founders, be referred to Dr. Warnshuis and the Secretary for consideration and report at the next meeting.

The Board considered in detail, the report of Mr. W. G. Peterkin as Committee on by-laws. It was

X 23 - Voted: that the by-laws as amended in the course of discussion, be adopted. (See copy attached)

The Secretary was instructed to express the thanks of the Board to Mr. Peterkin for his kindness in preparing the draft of the by-laws.

Dr. Warnshuis raised a question about the desirability of accepting the suggestion of the London Missionary Society that in the absence of Dr. F. H. Hawkins from meetings of the Board of Founders, Dr. Warnshuis should serve as proxy for Dr. Hawkins. It was

+ 24 - Voted: that Dr. Warnshuis be requested to take up the foregoing matter personally with Dr. Hawkins and the Committee of the London Missionary Society and report to the next meeting of this Board.

The Secretary, as Committee on Incorporation of the Board of Founders of Hua Chung College, reported progress. It was

X 25 - Voted: that the Secretary be directed to ascertain the conditions for incorporation of the Board of Founders under the provisions of the Board of Regents of the State of New York.

It was

26 - Voted: that the Rt. Rev. Joseph M. Francis, D.D. be and hereby is elected Vice-President of the Board of Founders.

It was

27 - Voted: that the following members of the Board be and hereby are elected members of the Executive Committee in accordance with Article 5 of the by-laws:

Rev. Allen R. Bartholomew, D.D.  
Dr. Edward H. Hume  
Rev. A. M. Sherman, S.T.D.

It was

28 - Voted: that the February, 1932 meeting of the Board be held on February 18th unless the Secretary finds that date impracticable.

The Secretary reported receipt of a cable from Bishop Roots announcing the opening of Hua Chung College on September 24th with an enrollment of sixty.

The President read a letter from Dr. H. B. Rattenbury, expressing the hope that in planning for the future of Hua Chung College, the Board would give careful consideration to the question of a new and larger site, possibly of as much as 100 acres to cost from \$100,000. to \$250,000. Gold.

It was understood that Dr. Stokes would reply to the letter.

John W. Wood,  
Temporary Secretary.

HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees, known as the  
Board of Founders

New York, February 4, 1932.

Membership of the Board:

Representing the  
Domestic and Foreign Missionary Society:

\*Rt. Rev. J. M. Francis, D.D.  
\*Rt. Rev. H. St. G. Tucker, D.D.  
Mr. William G. Peterkin  
Mrs. Harper Sibley  
\*Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Dr. John W. Wood

Representing the  
London Missionary Society:

Rev. F. H. Hawkins, D.D.  
\*Dr. A. L. Warnshuis (proxy)

Representing the  
Yale Foreign Missionary Society:

\*Rev. Anson Phelps Stokes, D.D.  
\*Dr. Edward H. Hume  
\*Mr. E. Fay Campbell

Representing the Board of  
Foreign Missions of the  
Reformed Church in the U.S.:

\*Rev. A. R. Bartholomew, D.D.  
Rev. J. M. G. Darms, D.D.

Representing the  
Wesleyan Methodist Missionary  
Society:

Rev. W. A. Grist  
Dr. A. W. Hooker  
Dr. F. T. Cartwright (proxy)  
Dr. H. H. Hodgkin (proxy)

Those whose names are starred were present at the meeting.

Prayer was offered by Bishop Francis.

The minutes of the meeting of October 15, 1931 were approved as circulated.

Explanations of absence were received from Dr. Hodgkin, and Rev. Dr. Darms.

Dr. Hume raised the question whether the members of the College faculty whose support is provided by one of the affiliating bodies, might receive salary directly from such body instead of through the College Treasurer. On motion of Dr. Hume it was

29 - Voted: That members of the College faculty, whether Chinese or foreign whose support is provided by one of the affiliating bodies, may receive salary directly from that body rather than through the College Treasurer whenever this method is desired by the affiliating body.

On motion of Dr. Hume, it was

- X 30 - Voted: That the Chair appoint a committee of three to study the proposals recently made concerning "The Associated Board for Christian Colleges in China."

The Chair appointed: Dr. Wood, Dr. Hume, Dr. Bartholomew.

On motion of Dr. Warnshuis, it was

- X 31 - Voted: That two members of the Board be appointed by the Chair to represent Hua Chung College at the meeting called for February 23rd and 24th to consider the Correlated Program proposed by the Council of Higher Education in China.

The Chair appointed: Dr. Warnshuis, Dr. Wood.

The Secretary reported the receipt of a letter dated February 2, 1932, from the Committee on Christian Colleges in China, conveying the following action:

"Voted that, subject to approval by the recently organized Board of Founders of Central China College, the Executive Committee, under power conferred by the Committee for Christian Colleges in China and in accordance with the recommendation of the Committee of Educational Counsel, approve the request that immediate steps be taken toward securing funds which will provide Mex. \$30,000 per year for Central China College for a period of three years."

On motion of Dr. Warnshuis, it was

- X 32 - Voted: That the Trustees of Hua Chung College record their approval and appreciation of the action of the Committee on Christian Colleges in China on November 5, 1931, confirming and approving the recommendation received from China that Hua Chung College be given preferential consideration in any plans for executing the Correlated Program.

On motion of Dr. Warnshuis, it was

- X 33 - Voted: That the Secretary be instructed to ask the authorities of Hua Chung College in China for a detailed statement of receipts and expenditures for the academic year, 1931-32 and for a budget for the academic year, 1932-33.

The Secretary was requested, in transmitting the foregoing resolution to explain the necessity for such information and to intimate to the authorities of Hua Chung that it is desirable to prepare their budget for 1932 on modest lines in view of present financial conditions.

The Committee appointed to consider the request of the London Missionary Society that it be represented on the Board of Trustees by more than one person, reported as follows:

"The Committee recommends:

"1 - That the suggestion be made to the London Missionary Society that it accept the distribution of trustees as at present arranged, with the assurance that the question of larger representation for the Society will have further consideration when a re-distribution of the trustees is undertaken in accordance with Article IV Section 2 of the Constitution of the Board of Trustees.

"2 - That, in view of the circumstances which prevent the London Missionary Society and the Wesleyan Methodist Missionary Society from being represented at every meeting of the Trustees by their elected representatives, the foregoing societies should have the right to name proxies with the understanding that the proxies so selected shall not be among the regularly elected members of the Board of Trustees.

A. L. Warnshuis  
John W. Wood."

It was,

X 34 - Voted: That the report be adopted and recorded in the minutes.

In accordance with the foregoing action, it was

X 35 - Voted: That Dr. A. L. Warnshuis be accepted as proxy for Dr. F. H. Hawkins as representing the London Missionary Society and that Dr. Henry Hodgkin and Dr. F. T. Cartwright be accepted as proxies for Dr. A. W. Hooker and Rev. W. A. Grist, representing the Wesleyan Methodist Missionary Society.

Dr. Wood presented the following list of persons nominated by the American Church Mission as representatives of the Domestic and Foreign Missionary Society on the Board of Directors in China:

Rt. Rev. L. H. Roots, D.D.	Rev. Harvey F. D. Huang, D.D.
Rt. Rev. D. T. Huntington, D.D.	Dr. J. J. Hsu
Rt. Rev. A. A. Gilman, D.D.	Rev. T. F. Tsen
Rt. Rev. P. Lindel Tsen	

It was

36 - Voted: That the foregoing directors be approved and their names recorded in the minutes.

On motion of Dr. Hume, it was

- X37 - Voted: That there be prepared, a small folder containing the essential facts concerning the organization and work of Hua Chung College and the names of the institutions and bodies affiliated in it.

The Secretary presented a letter dated December 4th, 1931 from Dr. Francis C. M. Wei to the President of the Board of Trustees.

On motion of Dr. Bartholomew it was

- X38 - Voted: To record in the minutes, Dr. Wei's statement concerning the Christian character of Hua Chung College as follows:

"You will be pleased to know that we are getting along splendidly with our registration. Our papers were forwarded by the Commissioner of Education here to Nanking towards the end of September, and our Board of Directors was registered inside of half a month.

"Early in November, I took a trip to Nanking and interviewed the people directly concerned with our registration. They all showed a very favorable attitude, and everything they said was really encouraging.

"They promised to send us inspectors to look over the College before the end of November and not later than December, but an inspector arrived on November 23 and he came to the College with the Commissioner of Education for the Province of Hupeh early next morning and spent a whole day with us from 9 o'clock in the morning until 6 in the afternoon, going over all the laboratories and the library, visited nine classes, staying about fifteen minutes in each, and had a long conference with me in my office, asking questions about our organization and our relation to the cooperating units.

"The most interesting part was that they constantly referred to our college as a Christian institution, and I did the same in our conversation. At lunch in my house, I told them that as a Christian institution, we had religious instruction and chapel services, but that our religious instruction was on the elective basis and our chapel attendance entirely free to both staff and students, because we believed in religious liberty for everybody. They agreed that that was absolutely in accordance with government regulations.

"Later in the afternoon, when they were addressing the whole student body and the staff in a meeting, I repeated in my response the same thing which I said to them in private in my house. When the Government people are examining registration papers, they might sometimes be very particular about certain phrases, but in our case we have been perfectly frank in our statements to them either in private or in public. The possibility of our registra-

tion being completed inside of a very short time, probably before Christmas, is very great indeed. If our registration should be completed before the end of December, it would have taken exactly six months from the time we filed our application with the office of the Commissioner of Education, and only three months from the time our papers reached the Ministry of Education in Nanking."

The Secretary also presented a letter from Dr. Wei to Dr. Sherman dated January 6, 1932, announcing that the College is now fully registered with the Ministry of Education as a Ta Hsio (Higher Learning) with three schools, namely, Arts, Science and Education.

On motion of Dr. Warnshuis it was

- X 39 - Voted: That the Board of Trustees, through the Secretary, send a message of satisfaction and appreciation to Dr. Wei on the completion of the registration of the College.

Dr. Stokes and Dr. Wood reported verbally upon steps taken toward the incorporation of the Board of Trustees, that unexpected difficulties have been encountered and so far it has not been possible to secure any definite action.

On motion of Dr. Bartholomew, it was

- X 40 - Voted: (a) That Dr. Stokes and Dr. Wood continue as a Committee to report on possibilities of Incorporation.  
(b) That advice be asked of the Board of Directors in China concerning the granting of degrees, with special reference to the willingness of graduates of institutions maintained in China with American aid, to receive degrees from the United States.  
(c) To investigate the possibilities of incorporation of the Trustees under the limited membership law of the State of New York or some other state.

It was

- X 41 - Voted: To ask the affiliating bodies what each would give for the budget of Hua Chung College for the Academic Year, 1932-33.

The Secretary reported upon an interview with Dr. Henry W. Luce at the request of the latter, concerning plans for a future site for Hua Chung College.

It was

- X 42 - Voted: That the Trustees believe it is desirable to plan for a larger, more suitable and more adequate site in order to provide for the future needs of Hua Chung Collège, and request the advice of the Board of Directors on this subject.

The Secretary was instructed to send a copy of the foregoing resolution to Dr. Luce with the thanks of the Trustees for his interest in the matter.

The President called attention to the fact of his approaching absence from the United States for a year or more, and requested that his resignation as President be accepted.

On motion of Bishop Francis, it was

- X43 - Voted: That Dr. Stokes be requested not to press his resignation, with the understanding that the Board of Trustees will grant him leave of absence during the period he is obliged to be away from the United States.

It was understood that Bishop Francis, as Vice-President, would serve as acting President of the Trustees during the President's absence.

It was

- 44 - Voted: That the Yale Foreign Missionary Society be invited to send an alternate to the meetings of the Board of Trustees during Dr. Stokes absence.

It was

- 45 - Voted: That Dr. Warnshuis serve on the Executive Committee during Dr. Stokes absence.

The meeting adjourned at 5:30 p.m.

JOHN W. WOOD,  
Secretary.



HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees, known as the  
Board of Founders.

New York, October 13th, 1932.

Membership of the Board:

Representing the  
Domestic and Foreign Missionary Society:

\*Rt. Rev. J. M. Francis, D.D.,  
Rt. Rev. H. St. G. Tucker, D.D.,  
\*Hon. Philip S. Parker  
\*Mrs. Harper Sibley  
Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Dr. John W. Wood

Representing the  
Yale Foreign Missionary  
Society

Rev. Anson Phelps Stokes, D.D.  
(alternate-Mr. Oliver Lyford)  
\*Dr. Edward H. Hume  
Mr. E. Fay Campbell

Representing the Board of  
Foreign Missions of the  
Reformed Church in the U.S.

Representing the  
English Methodist Missionary Society :

Rev. W. A. Grist  
\*(alternate-Dr. F. T. Cartwright)  
Rev. A. W. Hooker  
\*(alternate-Dr. J. G. Vaughan)

\*Rev. A. R. Bartholomew, D.D.  
\*Rev. J. M. G. Darms, D.D.

Representing the  
London Missionary Society.  
Mr. F. H. Hawkins  
\*(alternate-Dr. A. L. Warnshuf)

Those whose names are starred were present at the meeting.

Mr. Francis Hutchins, one of the Directors in China, of Hua  
Chung College, was also present.

Prayer was offered by Rev. Dr. Sherman.

The minutes of the meeting of February 4th, 1932  
were approved as circulated.

The Secretary reported:

1 - That Rev. Arthur M. Sherman, S.T.D., had been re-  
appointed by the Department of Missions of the Episcopal Church,  
as a member of the Board of Trustees.

2 - That the Hon. Philip S. Parker had been appointed a  
member of the Board of Trustees representing the Domestic and  
Foreign Missionary Society, as successor to Mr. William G. Peterkin,  
resigned.

Both the foregoing appointments are for three years, from  
April 1st, 1932.

3 - That Mr. Oliver S. Lyford of 125 Dana Place, Englewood, New Jersey, has been elected by the Yale-in-China Board as alternate for Dr. Stokes during the latter's absence from the country.

4 - That Dr. Frank T. Cartwright of 150 Fifth Avenue, New York City, has been appointed by the English Methodist Missionary Society as alternate for Rev. W. A. Grist.

5 - That Dr. J. G. Vaughan of 150 Fifth Avenue, New York City, has been appointed by the English Methodist Missionary Society as alternate for Dr. A. W. Hooker.

The secretary presented letters to the Board of Trustees from Anson Phelps Stokes, D.D., dated April 19th, 1932 and July 30th, 1932, presenting his resignation as President of the Board of Trustees and urging that it be accepted on the ground that he considered it unwise for the Trustees to continue under an acting President during an important formative period when it was known that the President was to be absent from the country over a year.

On Motion of Dr. Darms it was

X 46 - Voted: That the resignation of the Rev. Anson Phelps Stokes, D.D., as President of the Board of Trustees of Hua Chung College, be and hereby is accepted with deep regret and with the profound appreciation of the trustees of the great service Dr. Stokes has rendered during his tenure of office. The trustees are grateful to Dr. Stokes for the assurance that his interest in the development of Hua Chung College will continue unabated, and that his cooperation may be counted upon whenever practicable.

The Trustees proceeded to the election to fill the vacancy caused by the foregoing resignation.

It was

X 47 - Voted: That the Right Reverend Joseph M. Francis, D.D., be and hereby is elected President of the Board of Trustees of Hua Chung College.

Bishop Francis' election as President, having caused a vacancy in the office of Vice-President, it was

X 48 - Voted: That Edward R. Hume, M.D. be and hereby is elected Vice-President of the Board of Trustees of Hua Chung College.

In his report to the Trustees for the year 1931, Dr. F. C. Yen, Chairman of the Board of Directors of Hua Chung College stated:

"The Board of Directors, meeting on November 21st and acting on the basis of Action 18 of the Board of Trustees, June 25th, 1931, elected Dr. Francis C. M. Wei to be President of the College."

It was

X 49 - Voted: That, in accordance with the action of the Board of Trustees, Number 18, June 25th, 1931, Dr. Francis C. M. Wei be and hereby is elected President of Hua Chung College.

In taking the above action, the Trustees asked Dr. Wei to accept their affectionate greetings and their best wishes in the discharge of his important duties as President of Hua Chung College.

The Secretary reported that a letter from Dr. Wei, dated August 15th, announced that he expected the College to open on September 12th with from 95 to 100 students, about one quarter of them women.

In his report to the Board of Trustees, Dr. F. C. Yen, as Chairman of the Board of Directors, stated that Dr. W. W. Yen, having declined to serve as one of the three directors chosen by the Board of Trustees, the Board nominates to fill the vacancy, Dr. K. C. Wu, Dr. Yen supplied the following information concerning Dr. Wu:

"Dr. Wu is a graduate from Tsing Hua College, B. A. - Grinnell, Ph.D. in Political Science, Princeton. Ever since his return from America, he has been in government service and has had no educational experience. When he was nominated, he was Commissioner of Finance for the Province of Hupeh, resident in Hankow. Since then, he has been appointed to the post of Commissioner of Salt Tax for the Province of Kiangsi, resident in Nanchang. He and his wife are communicants in the Sheng Kung Hui, recently members of the Cathedral parish in Hankow."

It was

50 - Voted: That Dr. K. C. Wu be and hereby is elected a member of the Board of Directors of Hua Chung College in place of Dr. W. W. Yen.

In his report to the Board of Trustees, Dr. F. C. Yen as Chairman of the Board of Directors, stated that the Directors advised the grouping of the directors as follows:

Group 1 - Term to expire June 30th, 1932:

Bishop Gilman	Domestic & Foreign Missionary Society
Rev. T. F. Tseng	" " " " "
Mr. Francis Hutchins	Yale Foreign Missionary Society
Mr. L. T. Chen	" " " "
Dr. Keller	Reformed Church Mission
Mr. Beck	" " "
Dr. Chiang	English Methodist Mission
Mr. Onley	London Missionary Society
Mr. Clarence Senn	Alumni Director
Dr. C. Y. Cheng	Director at large

Group 2 - Term to expire June 30, 1933:

Bishop Huntington	- American Church Mission
Dr. Huang	- " " "
Mr. Lao	- Yale Foreign Missionary Society
Mr. Djang	- Reformed Church Mission
Mr. Heady	- English Methodist Mission
Dr. Pu Hwang	- Alumni Director
Dr. H. H. Kung	- Director at large.

Group 3 - Term to expire June 30th, 1934:

Bishop Roots	- American Church Mission
Dr. Shu	- " " "
Bishop Tsen	- " " "
Dr. F. C. Yen	- Yale Foreign Missionary Society
Mr. Y. T. Hu	- London Missionary Society
Mr. Archie T.L.Tsen	- Alumni Director
Dr. K. C. Wu	- Director at large.

Attention was called to the fact that Rev. Dr. Keller and Mr. L. T. Chen would not be available for service on the Board of Directors for the coming year.

It was

- x 51 - Voted: That the Board of Trustees accept and approve the division into groups of the membership of the Board of Directors of Hua Chung College and re-elects group No. 1 to serve for the term expiring June 30th, 1935 with the exception of Dr. Keller and Mr. L. T. Chen.

Attention was called to the letter of Dr. F. C. Yen dated July 25th, 1932, quoting the following action No. 7, taken by the Board of Directors on February 21st, 1931:

"Resolved; That, in view of the undertakings of the various units to provide a certain number of faculty members for the College; and the resolution dated January 30th, 1929, asking for financial grants to provide substitutes for teachers not appointed, the President is directed to take up this matter with the units not yet providing their full quota of teachers, and to apply for special grants to meet the expense of engaging adequate substitutes."

No action was taken on this matter.

Attention was called to the statement in the letter of Dr. F. C. Yen, dated July 25th, 1932, concerning action No. 8, taken by the Board of Directors February 21st, 1931, as follows:

"Resolved: That, with a view to making adequate plans to meet the expense of providing substitutes during the furloughs of teachers appointed by the cooperating units, each cooperating unit is requested to make a grant at the rate of \$400. Mex. each year for each teacher (entitled to furlough) whom the unit has undertaken to appoint, in order to build up a furlough re-

serve fund sufficient to engage adequate substitutes for members of the faculty on furlough.

"When any unit is able to provide a satisfactory substitute (by sabbatical year or other method) for any of its own faculty members going on furlough, the contribution paid in for the furlough on the teacher in question should be returnable to the unit concerned."

Mr. Francis Hutchins stated that probably there would be no furloughs due until 1934.

The Secretary was instructed to make inquiry of the Committee on Christian Colleges in China with a view to ascertaining the practice of other educational institutions on the foregoing matter and report in February.

Attention was called to Dr. F. C. Yen's letter of June 1st, 1932 concerning.

"Treasurer of the College: According to the regulations of the Ministry of Education, the President of the College is the responsible head of the Institution and the Treasurer has to be appointed by him, with the concurrence of the Senate, in the same way as other departmental heads are appointed but the responsibility of the Treasurer to the Board of Directors and the procedure of his nomination before the final appointment is made by the President could be in accordance with the Constitution of the Board of Trustees and the Board of Directors, as well as the Agreement between the two Boards, so as to secure for both the Board of Trustees and the Board of Directors, the necessary control over the Treasurer."

It was

X52 - Voted: That the Trustees cordially accept the procedure recommended in Dr. Yen's letter of June 1st, 1932, concerning the Treasurer of Hua Chung College.

✓ It was announced that Mr. John L. Coe, a member of the faculty from the American Church Mission, is serving as acting Treasurer.

Attention was called to the Minutes of the Board of Directors, June 17th, 1932 as follows:

"VOTED: Whereas Hua Chung College now grants graduation diplomas stamped by the Ministry of Education, with degrees sanctioned by the Government; and whereas the granting of American degrees in China under existing circumstances would be of doubtful value to Hua Chung College and its graduates; therefore be it resolved that

(a) The matter of securing a charter for Hua Chung College, with the power to confer degrees, be referred to the President and Senate of the College for report to the Standing Committee for action; and

(b) The Board of Founders be requested to proceed at once with its incorporation in America as a property-holding institution."

53 - Voted: That the Trustees approve the action of the directors in endeavoring to secure a charter for Hua Chung College in China, empowering it to confer degrees.

It was

54 - Voted: That the Committee on Incorporation be instructed to proceed with plans for the incorporation of the Board of Trustees in America as a property holding body.

The Secretary presented the following Administrative and Teaching Budgets and Accounts 1931-33, as received from Dr. F.C.H. Wei:

	Budget 1931-32.	Est. exp. 1931-32	proposed budget 1932-33
<b>Income</b>			
Tuition	7000.00	7485.00	10000.00
Reformed Church	1000.00	1500.00	1000.00
Wesleyan Mission	1000.00	1000.00	1000.00
London Mission	1000.00	1000.00	1000.00
from 1931-32 bal.			<u>1500.00</u>
	<u>10000.00</u>	<u>10985.00</u>	<u>13500.00</u>
<b>Expenditures. (a) Administration</b>			
Advertising	250.00	200.00	250.00
Auditing		100.00	100.00
Council of Higher Ed.	100.00	100.00	100.00
College Functions			200.00
Entertainment	200.00	200.00	200.00
Grounds			75.00
Heating	350.00	334.70	450.00
Lighting	80.00	80.00	150.00
Offices	600.00	650.00	776.00
			Pres. 350
			D. R. 376
			Treas. 50
Publications	400.00	400.00	750.00
Registration	100.00	20.93	
Repairs	200.00	210.00	750.00
Salaries P. Wu	720.21	600.00	2430.00
Wang	840		P. Wu 720
clerk	600		Wang 960
			clerk 750
Student Activities	200.00	120.00	250.00
Sundries	200.00	200.00	200.00
Telephone	108.00	108.00	108.00
Travel	300.00	11.53	300.00
Wages	752.00	720.00	800.00
Mid. Sch. Conf.	270.00	264.53	
	<u>\$6,270.00</u>	<u>5790.69</u>	<u>7489.00</u>
<b>(b) Teaching</b>			
Books	700.00	700.00	1200.00
Equipment			600.00
Library Tuition	100.00	102.00	
Music fees	100.00		piano 400.00
Physical Education	400.00	225.00	250.00 fees
Salaries Huang	200	400.00	1040.00
Gracey	200		Huang 200
			Tsai 600
			Wen 240
	<u>1700.00</u>	<u>1427.00</u>	<u>3490.00</u>

Scholarships	2000.00	1950.00	2500.00
Administration	6270.00	5799.69	7489.00
Teaching	1700.00	1427.00	3490.00
	9970.00	9176.69	13479.00
balance	30.00	1818.31	21.00
	10000.00	10985.00	13500.00

It is suggested that any balance from this year over \$1500 should be carried to the reserve acct. which now totals \$736.26 & also the bank interest for the year which will amount to about \$70 for year.

June 17, 1932

Treasurer.

Grants from the different units to different schools & depts.

	1931-32	1932-33
	<u>Yale-in-China</u>	
Physics Equipment	U.S. \$2000.	U.S. \$2000.
" Books and Magazines	150.	150.
Chemistry Equipment	3000.	2000.
" Books and Magazines	150.	150.
Biology Equipment	2000.	2000.
" Books and Magazines	150.	150.
	<u>U.S. \$7450.</u>	<u>U.S. \$6450.</u>
Dean's office Sch. of Science		M. \$ 200.
	<u>Reformed Church</u>	
Education books and investigation	U.S. \$ 250.	U.S. \$ 250.
Educational Investigation	Mex. \$ 200	Mex. \$ 200.
	<u>London Mission</u>	
English Department for books		Mex. \$ 500.
Education books and equipment		Mex. \$ 500.
		<u>Mex. \$1000.</u>

It was

55 - Voted: To receive and place the proposed budget on file.

Discussion concerning the form of the budget followed.

It was

56 - Voted: That Dr. A. L. Warnshuis and Mr. F. C. Hutchins be appointed a committee to prepare a suggested form in accordance with which the directors might report future annual budgets.

Attention was called to the action of the Board of Directors in response to the request of the Board of Trustees, for suggestions with regard to plans for adequate site for Hua Chung College. The action of the Directors is as follows:

"That, while a new site would be desirable, if adequate funds were immediately available for land and buildings, it is more advisable to develop the present site on the Boone

property, at Tan Hua Ling, along the line of Action 15 of the Board of Directors on May 9th, 1931, for a suitable home of the College."

On Motion of Dr. Hume it was

- 57 - Voted: That the Chair appoint a committee of five trustees to study the question of site in consultation with the secretary of the Department of Foreign Missions of the Protestant Episcopal Church and the Secretary of the English Methodist Church.

The Chair named the following committee:

Rev. Dr. A. M. Sherman,	Dr. F. T. Cartwright
Convener	Dr. A. L. Warnshuis
Mrs. Harper Sibley	Mr. Francis Hutchins.

The Secretary presented a letter from Mr. B. A. Garside dated April 19th, 1932 concerning possible participation of the Hua Chung College Trustees in the work of the Associated Boards of the Christian Colleges in China. Mr. Garside stated that the unsecured portion of the budget for 1932 is gold \$3500 and that the share therein of Hua Chung College would be \$125.44

On motion of Dr. Darms, it was

- 58 - Voted: That, the Board of Trustees, of Hua Chung College associate itself with the Associated Board of Christian Colleges in China.

It was further

- 58A - Voted: That the Treasurer is hereby authorized to communicate with the affiliating groups in this country, indicating to each the amount of the assessment, \$125.44 shown in Mr. B. A. Garside's letter of March 30th as the share of the Hua Chung College Trustees in the central expenses of the Associated Boards of Christian Colleges in China.

Attention was called to the action of the Board of Directors, June 17th, 1932 as follows:

"Voted: That in order to unify and correlate the financial administration of the College, all appeals for money and all grants by the cooperating units be made through the President, after sanction of the Board of Directors or its Standing Committee."

It was

- 59 - Voted: That the Board of Trustees of Hua Chung College approve the principles expressed in the action of the Board of Directors that all appeals for money and all grants by the cooperating units be made through the President, after sanction of the Board of Directors or its Standing Committee, and understands it to have reference to appeals in China.



In the case of appeals for funds outside of China, the Trustees advise that such an appeal should be first presented to the representatives of the affiliating missions in China to be by them transmitted to their several home boards.

The meeting adjourned with the understanding that the next meeting of the Trustees would be held on February 9th, 1933 in New York City at a place and hour to be designated.

JOHN W. WOOD  
Secretary.

HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees, known  
as the Board of Founders,  
New York, February 9th, 1933.

Membership of the Board:

Representing the  
Domestic and Foreign Missionary  
Society

Rt. Rev. J. M. Francis, D.D.  
\*Rt. Rev. H. St. G. Tucker, D.D.  
\*Hon. Philip S. Parker  
Mrs. Harper Sibley  
\*Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Dr. John W. Wood

Representing the  
English Methodist Missionary Society.

Rev. W. A. Grist  
\*(alternate-Dr. F. T. Cartwright)  
Dr. A. W. Hocker  
\*(alternate-Dr. J. G. Vaughan)

Representing the  
Yale Foreign Missionary  
Society

Rev. A. Phelps Stokes, D.D.  
\*(alternate-Mr. Oliver Lyford)  
\*Dr. Edward H. Hume  
Mr. E. Fay Campbell  
\*(alternate-Mr. Francis  
Hutchins)  
Representing the Board of  
Foreign Missions of the  
Reformed Church in the U.S.

\*Rev. A. R. Bartholomew, D.D.  
\*Rev. J. M. G. Darms, D.D.

Representing the  
London Missionary Society.

Mr. F. H. Hawkins  
\*(alternate-Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

In the absence of Bishop Francis, Dr. Edward H. Hume as Vice  
President, took the chair.

Prayer was offered by Bishop Tucker.

The minutes of the meeting of October 13th, 1932 were approved as circulated.

The Committee on the Incorporation of the Board of Founders as a property holding body, in accordance with the recommendation received from the Board of Directors in China, reported by submitting the following:

CERTIFICATE OF INCORPORATION  
of  
CENTRAL CHINA COLLEGE FOUNDATION  
Pursuant to the Membership Corporations Law.

We, the undersigned, desiring to form a corporation pursuant to Article Two of the Membership Corporations Law of the State of New York, United States of America, do hereby certify as follows:

## I

The name of the proposed corporation is Central China College Foundation.

## II

The purpose for which the corporation is to be formed is:

To foster and promote the interests of HUA CHUNG (CENTRAL CHINA) COLLEGE, located at Wuchang, China, and to maintain the Christian character of said institution; and to that end,

To secure funds and financial support to assist in the maintenance and development of said institution.

The corporation shall be conducted exclusively for the purpose aforesaid. No director, officer or member of the corporation shall receive or be entitled to receive any part of its income or assets, or any pecuniary profit from its operation, except reasonable compensation for services rendered in effectuating the aforesaid purpose; and upon a dissolution of the corporation no member thereof, as such, shall have any right, title or interest in or to its property or any part thereof.

## III

The territory in which the operations of the corporation are principally to be conducted is the United States of American and the Republic of China, but its activities and operation shall not be restricted to these countries.

## IV

The office of the corporation is to be located in the City, County and State of New York.

## V

The directors of the corporation shall be fifteen (15) in number.

## VI

The names and residences of the directors until the first annual meeting are as follows:

Rt. Rev. J. M. Francis, D.D., 1537 Central Avenue,  
Indianapolis, Indiana.  
Rt. Rev. H. St. G. Tucker, D.D., 110 West Franklin Street,  
Richmond, Virginia.  
Hon. Philip S. Parker, Brookline, Mass.  
Mrs. Harper Sibley, 100 Sibley Building, Rochester, N.Y.  
Mr. John S. Newbold, 1517 Locust Street, Philadelphia, Pa.  
Rev. A. M. Sherman, S.T.D., 281 Fourth Avenue, New York City.  
Dr. John W. Wood, 281 Fourth Avenue, New York City.  
Rev. Anson Phelps Stokes, D.D., 2408 Massachusetts Avenue, N. W.,  
Washington, D. C.

(Alternate - Mr. Oliver Lyford, 125 Dana Place, Englewood, N.J.)

Dr. Edward H. Hume, 303 East 20th Street, New York City.  
 Mr. E. Fay Campbell, 5 White Hall, Yale University, New Haven, Conn.  
 Rev. A. R. Bartholomew, 1505 Race Street, Philadelphia, Pa.  
 Rev. J. M. G. Darms, D.D., 1505 Race Street, Philadelphia, Pa.  
 Rev. W. A. Grist, 24 Bishopsgate, London, E.C. 2, England  
 (Alternate - Dr. F. T. Cartwright, 150 Fifth Avenue, New York City)  
 Dr. A. W. Hooker, 24 Bishopsgate, London, E.C.2, England.  
 (Alternate - Dr. J. G. Vaughan, 156 Fifth Avenue, New York City.)  
 Mr. F. H. Hawkins, Livingstone House, Broadway, Westminster, S.W.1,  
 London, England.  
 (Alternate - Dr. A. L. Warnshuis, 419 Fourth Avenue, New York City.)

## VII

All of the subscribers to this certificate are of full age; at least two-third ( $2/3$ ) of them are citizens of the United States of America; at least one of them is a resident of the State of New York, and of the persons named herein as directors at least one is a citizen of the United States and a resident of the State of New York.

IN WITNESS WHEREOF, we have made, subscribed and acknowledged this certificate in triplicate, as of this            day of            1933.

Attention was called to the fact that the document did not specifically state the holding of property as one of the purposes of the incorporation. The Secretary was asked to confer with counsel who had prepared the document. - - - - -

(The Secretary conferred with Mr. Alexander J. Field who assured him that the matter of property holding was sufficiently covered under the general law and that specific enumeration of the purpose was not necessary)

It was

60. Voted: That, steps be taken to complete incorporation in the manner set forth in the committee's report, but that the document be submitted to the British Societies and that they be asked whether they approve of this form of incorporation before final steps are taken in the matter.

It was

61. Voted: That two of the five directors to serve as incorporators be Dr. Edward H. Hume and Dr. John W. Wood and that the Chair be requested to designate three others resident in New York.

The Chair designated for this purpose

Dr. A. R. Bartholomew  
 Mr. E. Fay Campbell  
 Dr. Arthur M. Sherman

Dr. Arthur M. Sherman reported on behalf of the Committee on a Permanent Site for Hua Chung College as follows:

There was held at the National Arts Club on November 18, 1932 a meeting of the committee appointed by the Trustees of Hua Chung College, to explore the subject of the campus.

There were present: Mrs. Harper Sibley, Dr. A. L. Warnshuis, Dr. John W. Wood, Dr. A. M. Sherman, Mr. Hutchins and Mr. Cartwright. Later, Dr. Henry Luce of Hartford came as an invited guest.

Recognizing the fact that the American Church Mission is continuing a policy of carrying forward strong Middle School work, and expressing our own conviction that the adequate development of Hua Chung College requires a separation from Middle School activities;

We recommend to the Hua Chung Board of Trustees

(a) That we ask the American Church Mission whether it is possible to acquire the sole use of Boone Campus, and if so on what terms;

(b) That we ask the Board of Directors on the field to inform us as to other possible sites for the College and the relative advantages of each so that our Board will have the information necessary for a decision;

(c) That we start educational promotion for the future campaign in search of the needed funds.

On motion of Dr. Warnshuis, it was

62 - Voted: To receive the Report of the Committee with its preamble and sections a, b and c.

Dr. Wood reported:

1 - That, in accordance with the request of the Committee, he had written to Bishop Roots on December 8th, 1932, transmitting a copy of the report of the Committee on Site and asking him specifically to answer the question contained in paragraph "a" of the Report of the Committee.

2 - That the following cable had been received from Bishop Roots:

"Bishop and Council agree sole use Boone campus possible stop Compensation Mexican five hundred thousand stop For the present follow plan Gilman's letter December twentyninth, also reserve site for chapel."

Bishop Gilman's letter of December 29th, referred to in Bishop Root's cable is as follows:

"My dear Dr. Wood:

"A detailed letter from Mr. Hutchins to Dr. Wei dealing with the Yale attitude toward the matter of site and referring to the fact that you had stated that the Department of Missions was especially interested in secondary education, leads me to present to you the following suggestions in connection with the final decision as to site.

"I think that I have once before written that I felt that it might be a good thing to allocate the whole lower level to the Middle School, which will mean that in addition to the present Middle School buildings, Ingle Hall and the Library, and the land adjacent, should be assigned to the use of the Middle School. On the other hand, the old Hospital building, which for many years has been used as Boy Scout Building, will be given to the College for its use."

"At present there are three houses being occupied by the Middle School American Staff, and a fourth house is occupied by me. It might be arranged that these houses and the land adjacent to them should be assigned to the College, with the understanding that the College should provide equivalent accommodation for the four families elsewhere."

"In addition to these, I think provision should be made for further recreation fields for the Middle School. This can be arranged by definite assignment of some of the flat land outside the city."

"These are only my practical suggestions. As I have said before, I have no partisan interest in the matter and no set ideas. My one idea is to have the matter settled at as early a date as possible."

A copy of the foregoing cable and letter were sent to Dr. Sherman as Chairman of the Committee on Site, on January 31st.

Dr. Wood also reported that the foregoing documents had been submitted to the Department of Foreign Missions of the Episcopal Church and that the following action had been taken at the meetings of the Department and the National Council on February 7th and 8th.

"RESOLVED: That in view of the long and useful work of Boone School on the site now occupied by it the National Council would regret its transfer to another site. Moreover the National Council considers that it would be inadvisable to take any action now that might involve erection of new buildings to accommodate the student body and the American and Chinese teaching staff.

"FURTHER RESOLVED: That the Domestic and Foreign Missionary Society feels unable to agree to the sale at this time of the Boone College Campus."

On motion of Dr. Warnshuis, it was

- 63 - Voted: That the Board of Founders proceed to the consideration of paragraph (b) of the Report of the Committee on Site.

After discussion, on motion of Dr. Warnshuis it was

- 64 - Voted: That the Secretary be instructed to communicate paragraph (b) of the Report of the Committee on Site to the Board of Directors.

Further, that the Directors be asked to submit a tentative estimate of the cost of land and buildings needed at once, to recommend some site other than that of Boone Campus and to accompany their recommendations with diagrams and maps of the recommended site.

On motion of Dr. Warnshuis, it was

- 65 - Voted: That the Trustees express their appreciation of Bishop Gilman's letter of December 29th, 1932 and be ready to give their approval to such temporary arrangements as it may be possible to effect in consultation with the representatives of the American Church Mission in China and the Department of Foreign Missions of the Episcopal Church in the United States.

It was further

- 66 - Voted: That Bishop Gilman be asked, in consultation with the Directors, to supply definite proposals as to compensation to be made to the School for the temporary use by the College of residences normally occupied by American members of the school faculty, it being recognized that any such arrangements are simply temporary expedients.

In accordance with the provisions of the constitution, the election of officers for the year, February, 1933 to February 1934, was held.  
It was

- 67 - Voted: That the following be reelected:

President - Bishop Francis  
Vice-President - Dr. Hume  
Secretary - Dr. Wood  
Treasurer - Dr. Warnshuis

It was

- 68 - Voted: That the Executive Committee be reelected. The Committee as now constituted consists of

Bishop Francis  
Dr. Hume  
Dr. Wood  
Dr. Bartholomew  
Dr. Sherman

Owing to the resignation of Dr. Stokes, there is one vacancy.

The Secretary reported the nomination by Bishop Roots through the Department of Foreign Missions of the Episcopal Church of Mr. Johnson C. Y. Leo, to fill a vacancy in the Board of Directors.

It was

- 69 - Voted: That Mr. Johnson C. Y. Leo be appointed as a member of the Board of Directors of Hua Chung College, representing the Domestic and Foreign Missionary Society of the Protestant Episcopal Church.

It was

70 - Voted: That the Rt. Rev. Alfred A. Gilman, S.T.D., be reappointed to succeed himself as a Member of the Board of Directors his term having expired, as a representative of the Domestic and Foreign Missionary Society.

Dr. Warnshuis reported for the Committee appointed at the meeting on October 13th to prepare a suggested form in accordance with which the Directors might report future annual budgets (see Action 56, October 13, 1932). The report took the form of a letter dated December 15th, 1932 from Mr. B. A. Garside to Dr. Warnshuis, as follows:

"My dear Dr. Warnshuis:

"Let me acknowledge receipt of your letter of November 23rd, with its inclosed copy of the Minutes of the October 13th meeting of the Trustees of Hua Chung College.

"In accordance with your suggestion, I have attempted to draft a form for the Hua Chung College budget, which would be in general harmony with the budgets of our various other universities. I am attaching a copy of that draft herewith."

"The main points on which comments might be made are as follows:-

"Currency. Nowhere in the general budget did I find an indication as to whether the figures used are gold dollars or local currency dollars. I assume that the figures are gold dollars, and have prepared my draft accordingly. If this is wrong, the correction should be indicated. Hua Chung is especially blessed if it is able to prepare a budget without being confronted by the intricate problem of exchange ratios. Most of our universities are compelled to adopt from year to year, some basic exchange ratio on which budgets are set up, and this ratio is indicated in the budget. Frequently budgets are made up with some of the figures in gold and others in local currency. I do not know the Hua Chung situation well enough to know how far this problem of exchange affects you.

"Contribution in Personnel. The budget as shown in your Minutes seems to include only the cash contributions of the cooperating societies. In all the other universities, the societies' contribution in personnel are much larger than those in cash, and I presume the same is true at Hua Chung. We can neither get any adequate picture of the work of an institution, or the support behind it, until we include within our totals all contributions in personnel as well as those in cash. Since it is an extremely difficult task to ascertain from each cooperating society the exact amount which each of their staff representatives cost, the procedure usually adopted is to take a flat figure for each staff member and to apply it uniformly. The usual figures are G. \$1,500 for single workers, and G. \$ 3,000 for married couples. These figures include not only salaries, but also allowances, rent, pro rata for travel, and all other special items of expense connected with missionary personnel. I do not know just what Western personnel you have at Hua Chung, or where their support is derived.



"Expenditures usually are divided into four or more groups:- administration, maintenance and operation, instruction, and special items. The third of these headings, instruction, is usually the largest, and is generally divided up by departments. These departments are further sub-divided into salaries and departmental expenses. Until some such classification of your expenditure is made-simplified as may be necessary to fit in with the Hua Chung situation- it is almost impossible for us to make comparison between your budget and that of any other institution.

"I am returning the draft of the Hua Chung Minutes you sent me, for this may possibly be your file copy. Also I have indicated on pages 6 and 7 certain typographical errors in the budget which it may be worthwhile to have noted.

"The attached draft of the Budget Analysis is necessarily very tentative and incomplete. Because of my lack of information as to whether the budget itself is set up in gold or local currency dollars, these figures may be entirely incorrect. But possibly it will provide a point of departure in setting up some model for preparing future budgets. I will be glad to do anything further I can to get the budget in satisfactory condition.

"I am enclosing a copy of the 'Yenching University Income and Expenditure Account 1931-32' which shows, on pages 1 to 4, how Yenching analyzes its budget. I believe that this analysis is, on the whole, a very satisfactory one; though such an analysis for Hua Chung could be much simpler. One defect in the Yenching analysis is found near the bottom of page 4. The 'Remittances through Board of Trustees and other Sources Abroad' should be given in much greater detail, as well as the last item of income 'By Sundry Income.' These two items together make up about four-fifths of the entire Yenching income, and one can have no clear conception of Yenching finances until these two sources are described in further detail."

HUA CHUNG COLLEGE  
PROPOSED BUDGET 1932-33

(amounts in Gold dollars unless otherwise specified)

<u>INCOME</u>	1932-33 Budget <u>Estimates</u>	1931-32 Budget for comparison Actual Receipts or Expenditures	<u>Budgeted</u>	<u>Actual</u>
<u>I. From Western Sources</u>				
1. General Cash Grants				
Reformed Church	\$1,000.00	\$1,000.00	\$1,500.00	\$1,500.00
Wesleyan Mission	1,000.00	1,000.00	1,000.00	1,000.00
London Mission	-	1,000.00	1,000.00	1,000.00
From 1931-32 balance	<u>1,500.00</u>	-	-	-
	\$3,500.00	\$3,000.00	\$3,500.00	\$3,500.00
2. Special Cash Grants				
Yale-in-China (Equipment and Books)	\$6,450.00	\$7,450.00	\$7,450.00	\$7,450.00
L.C.	200.00			
Reformed Church (Books and Investigation)	250.00	250.00	250.00	250.00
L.C.	200.00	L.C. 200.00	L.C. 200.00	L.C. 200.00
London Mission	L.C. <u>1,000.00</u>			
	6,700.00	7,700.00	7,700.00	7,700.00
plus				
L.C.	\$1,400.00	L.C. \$200.00	L.C. 200.00	L.C. 200.00
3. Personnel*				
Episcopal Church	?	?	?	?
Wesleyan Mission	?	?	?	?
Yale-in-China	?	?	?	?
Reformed Church	?	?	?	?
London Mission	<u>?</u>	<u>?</u>	<u>?</u>	<u>?</u>
	?	?	?	?
<u>II. Income on Field</u>				
1. Tuition	\$10,000.00	\$7,000.00	\$7,485.00	\$7,485.00
Grand Total Income				
(other items to be added)	\$20,200.00	\$17,700.00	\$18,685.00	\$18,685.00
plus L. C.	\$1,400.00	L.C. \$200.00	L.C. \$200.00	L.C. \$200.00

\* at rate of G. \$1,500.00 for single individual, G. \$3,000.00 for married couple.

<u>EXPENDITURE</u>	1932-33 Budget <u>Estimates</u>	1931-32 Budget <u>for comparison</u>	
		<u>Budgeted</u>	<u>Actual Receipts or Expenditures</u>
<u>I. Administration</u>			
Advertising	250.00	250.00	200.00
Auditing	100.00	-	100.00
Council of Higher Education	100.00	100.00	100.00
College Functions	200.00	-	-
Entertainment	200.00	200.00	200.00
Office Expenses	776.00	600.00	650.00
Publications	750.00	400.00	400.00
Registration	-	100.00	20.93
Salaries	2,430.00	2,160.00	2,080.00
Travel	300.00	300.00	11.53
Middle School Conference	-	270.00	263.53
	<u>\$5,106.00</u>	<u>\$4,380.00</u>	<u>\$4,026.99</u>
<u>II. Operation and Maintenance</u>			
Grounds	75.00	-	-
Heating	450.00	350.00	334.70
Lighting	150.00	80.00	80.00
Repairs	750.00	200.00	210.00
Sundries	200.00	200.00	200.00
Telephone	108.00	108.00	108.00
Wages	800.00	752.00	720.00
	<u>\$2,533.00</u>	<u>\$1,690.00</u>	<u>\$1,652.70</u>
<u>III. Instruction</u>			
Dean's Office	L.C. \$200.00	-	-
Library, Tuition (?)	-	100.00	102.00
Biology Dept., Books & Equip.	2,150.00	2,150.00	2,150.00
Chemistry " " " "	2,150.00	3,150.00	3,150.00
Physics " " " "	2,150.00	2,150.00	2,150.00
English " " L.C.	500.00	-	-
Education " " (	250.00	250.00	250.00
Equipment, Investigation (L.C.)	700.00	L.C. 200.00	L.C. 200.00
Physical Education Dept.	250.00	400.00	225.00
Music Dept., fees (?)	400.00	100.00	-
Books & Equipment (should be shown by departments if possible)	1,800.00	700.00	700.00
Salaries (should be shown by departments; obviously many other salaries to be added to list)	1,040.00	400.00	400.00
	<u>\$10,190.00</u>	<u>\$9,400.00</u>	<u>\$9,127.00</u>
plus L.C.	1,400.00		

1931-32 Budget  
for comparison  
Actual  
Receipts  
Budgeted or Expenditures

1932-33  
Budget  
Estimates

EXPENDITURES (con't.)

IV. Special Items

Scholarships	2,500.00	2,000.00	1,950.00
Student Activities	<u>250.00</u>	<u>200.00</u>	<u>120.00</u>
	\$2,750.00	\$2,200.00	\$2,070.00
Unappropriated balance *	<u>379.00</u>	<u>30.00</u>	<u>1,808.31</u>
Total	G. \$20,200.00	\$17,700.00	\$18,685.00
Plus	L. C. \$ 1,400.00	L.C. \$ 200.00	L.C. \$200.00

\*Deficit

The report was accompanied by a letter dated January 19, 1933 from Mr. D. H. Leavens commenting upon Mr. Carside's statement and by a pamphlet containing the income and expenditure account of Yenching University for the year 1931-32.

It was

71 - Voted: That the Secretary be instructed to send Mr. Carside's letter and suggested form of budget to the Board of Directors for use in submitting its annual budget.

As Treasurer of the Board of Founders, Dr. A. L. Warnshuis presented the following report:

From the Domestic and Foreign Missionary Society, Protestant Episcopal Church . . . . . \$62.72

From the Yale Foreign Missionary Society . . . . . 31.36

From the Board of Foreign Missions of the Reformed Church in the United States . . . . . 31.36  
\$125.44

Paid to the Treasurer of the Associated Boards for Christian Colleges in China as the contribution of the Board of Founders to the current budget of the Associated Boards . . . . . \$125.44

Dr. Warnshuis made a brief statement, informally reporting on the meeting on February 6th of the Committee on Publicity and Promotion appointed by the Associated Boards for Christian Colleges in China. As this was the first meeting of this Committee, it had endeavored to define the relationships of its activities to the governing boards of the cooperating institutions. The action of the Committee was as follows:

VOTED that this Committee on Publicity and Promotion define as an ultimate objective that the publicity and promotion of the individual participating universities and colleges be unified under the Associated Boards, that we agree to the desirability of taking the necessary steps to that end as promptly as possible, and that we recognize as one of the first essential steps to that end the adoption of a unified program of Christian Higher Education in China.

In order that the Committee might deal intelligently with the matters of publicity and promotion for the whole group, it also

VOTED that this Committee request the Boards of Founders of the participating universities and colleges to supply information as to their present plans and activities in the field of publicity and promotion.

and appointed a sub-committee to obtain this information.

Among other proposals, the Committee agreed to recommend to the Associated Boards that the following lines of work might be undertaken in the near future as the first steps in a united program of publicity, viz. - (a) Assembly of factual source material, (b) Holding of luncheon or other discussion groups with staff members of the colleges who may be in America on furlough, (c) Publication of occasional bulletins, and (d) Publication of a descriptive booklet on Christian Education in China, in which each college might insert a supplementary leaflet for the information of its own constituency.

In its work the Committee would seek to aid each college to continue to cultivate and enlarge its own constituency.

After brief discussion, the Trustees expressed their interest in the information conveyed by this report, and

It was:

72 - Voted to refer the questions of relationships and cooperation to the Executive Committee.

It was:

73 - Voted: To instruct the Secretary to ask the Directors to supply twelve copies of the year book of Hua Chung College for the use of the Trustees.

The meeting adjourned with the understanding that the next regular meeting would be held in New York on October 12th, 1933 at an hour and a place to be designated.

JOHN W. WOOD,

Secretary.

JWW:MK:

HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees, known  
as the Board of Founders,  
New York, October 12th, 1933.

Membership of the Board:

Representing the  
Domestic and Foreign Missionary  
Society

\*Rt. Rev. J. M. Francis, D.D.  
\*Rt. Rev. H. St. George Tucker, D.D.  
Hon. Philip S. Parker  
\*Mrs. Harper Sibley  
Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Dr. John W. Wood

Representing the  
English Methodist Missionary Society

Rev. W. A. Grist  
(alternate-Dr. F. T. Cartwright)  
Dr. A. W. Hooker  
\*(alternate-Dr. J. G. Vaughan)

Representing the  
Yale Foreign Missionary Society

Rev. A. Phelps Stokes, D.D.  
\*(alternate-Mr. Oliver Lyford)  
\*Dr. Edward H. Hume  
\*Mr. E. Fay Campbell

Representing the Board of Foreign  
Missions of the Reformed Church  
in the United States

\*Rev. A. R. Bartholomew, D.D.  
\*Rev. J. M. G. Darms, D.D.

Representing the  
London Missionary Society

Mr. F. H. Hawkins  
\*(alternate-Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

There was also present by invitation, Mr. Weigle, a member of the faculty maintained by the Y. F. M. S.

The President of the Board, Bishop Francis, took the chair.

Prayer was offered.

The minutes of the meeting of February 9th, 1933 were approved as circulated.

Dr. Wood, on behalf of the Committee on Incorporation, reported the steps so far taken and the difficulties met, which, it was hoped, shortly, to overcome.

Dr. Hume presented, analyzed and commented upon the report of the Directors of Hua Chung College for the academic year, 1932-1933, through the President of the Board, Dr. F. C. Yen.

On motion of Dr. Warnshuis, it was

74 - VOTED: That the Trustees receive and approve of the report of the Board of Directors for the academic year 1932-1933. The Trustees express their appreciation of work of the Directors during the year covered by the report, and assure them of good wishes for the work of the present academic year.

Dr. Hume reported that numerous suggestions had been received with regard to a possible visit to the United States of Dr. Francis C.M. Wei, President of Hua Chung College. Dr. Wei himself had expressed his willingness to come if it was felt that he could render affective service. President Angell, of Yale, hopes to be able to arrange a three months lectureship. Dr. Loram, of the School of Race Relations, at Yale, has indicated his desire to have Dr. Wei participate in a seminar. There might also be opportunity for Dr. Wei to attend the General Convention of the Episcopal Church to be held in October, 1934.

On motion of Dr. Warnshuis it was

75 - VOTED: That the Trustees have heard with interest of the development of plans for a possible visit by Dr. F. C. M. Wei to the United States some time in 1934, and hope that the necessary financial and other arrangements can be satisfactorily made.

It was VOTED FURTHER: That the Chairman appoint a committee of three to confer with Dr. Wei and make necessary plans for his visit if he considers it practicable to accept the invitations extended to him. The Chairman appointed as such committee:

Dr. Hume  
Dr. Darms  
Dr. Wood.

The Secretary called attention to Dr. Wei's letter of January 12th, 1933, concerning qualifications of Directors. Dr. Wei said that, in applying to the Ministry of Education for registration, the Constitution of the Board of Directors as agreed upon between the Trustees and Directors and contained in Document No. 3, approved by the Trustees in June, 1931, was submitted to the Ministry. In this document the qualifications of Directors were set forth as follows:

"All Directors shall be residents of China, sympathetic with the purposes set forth in Article II hereof, and two-thirds of the voting members shall be of Chinese Nationality."

This passage was translated into Chinese to read:

"All Directors shall be residents of China, not opposed to Church educational institutions" etc.

The Ministry, registered the College but ordered the words, "not opposed to Church educational institutions", to be deleted from the Constitution of the Directors.

When this action was reported to the Board of Directors, the Board proposed the following substitute for its original proposal as above, namely:

"and shall be willing to follow the educational aims of the National Government and to endorse the cooperative spirit of Church educational enterprises."



After a long delay, a reply came back to the Ministry, refusing to accept this substitute clause. So the reading of the whole article in the Constitution is at present as follows:

"Art. 4 Qualifications (of Directors) All Directors shall be resident in China. Two thirds of the Directors shall be of Chinese nationality and the Chairman shall be a Chinese.

"All members of Group III (a) and (b) above shall be from membership of the units cooperating in the college.

It was

76 - VOTED: That the Trustees accept the reading of Article 4 as re-worded by the Ministry of Education.

Dr. Hume summarized the statements from various department heads in the Department of Science, concerning plans for development during the next five years.

It was

77 - VOTED: That the Trustees receive the statements of Mr. P. K. Chen concerning the Department of Biology, Dr. C. T. Kwei concerning the Department of Physics and Dr. T. G. Djang concerning the Department of Chemistry and assure the faculty of the Department of Science of the hope of the Trustees that as time goes on, ways and means may be found to carry out the plans set forth.

It was

78 - VOTED: To accept the nomination by the Directors of H. H. Kung to succeed himself as a member of the Board of Directors and of Mr. Chambers Chow to succeed Dr. C. Y. Cheng, as a member of the Board of Directors.

Dr. Warnshuis referred to B.D. 169 which is as follows:

"Voted: That with regard to the erecting of faculty houses according to the proposed budget included in the above resolution, each cooperating unit be asked to provide the funds necessary for one or more houses, with the proviso that the Directors would undertake to duplicate the houses on the new site."

It was

79 - VOTED: That action No. 169 of the Board of Directors be referred to each cooperating unit. If the American Church Mission agrees to the plan, other units are asked to consider the possibility of doing their part as speedily as possible in the provision of faculty residences.

The accounts for 1932-33 and the budget for 1933-34 as contained in Appendix I of the Report of the Board of Directors, were discussed.

It was

- 80 - VOTED: That the Trustees express their approval of the action of the Board of Directors embodied in B.D. 168. (paragraph No. 26, page 6 of the Report of the Board of Directors.)

It was understood that Dr. Wood would take up with the Domestic and Foreign Missionary Society, the question of permission for the College to settle down in that portion of the Boone College Campus at present allotted to its use, with freedom to erect buildings on it without involving the American Church Mission in any obligation of purchase, etc., and would report to a later meeting of the Trustees.

It was

- 81 - VOTED: That a committee be appointed to approach the Harvard-Yenching Foundation with regard to the possibility of aid from that source in securing a site that would be adequate for the future requirements of Hua Chung College.

The Chairman appointed as such committee:

Dr. Hume  
Dr. Warnshuis.

Dr. Warnshuis reported receipt of a request from the Associated Board of Christian Colleges in China for contributions toward the expense of maintaining the service its office renders to all constituent members, as follows:

	1932-1933	1933-1934
Administration	\$156.35	156.35
Promotion	106.00	<del>106.00</del>
	<u>\$262.35</u>	268.97
		<del>\$374.97</del>
		\$115.32

It was

- 82 - VOTED: That the Treasurer be instructed to follow the same ratio as that used for the year 1931-32 in dividing the foregoing amounts among the affiliated boards and to indicate to each of the American units, its share of the amounts asked for the academic years, 1932-33 and 1933-34.

Mr. Weigle, on behalf of the Y. F. M. S. called attention to action B.D. 196 (c) as follows:

"That for decision with regard to funds contributed to Boone Library for its maintenance, the Board appoint a library committee for the Library, consisting of the President, the Treasurer of the College, the Librarian, the Dean of Faculty, the deans of the schools and Bishop Gilman."

5.

Mr. Weigle urged that in addition to the amount already contributed by the Domestic and Foreign Missionary Society for the maintenance of the Boone Library, each of the affiliated boards be asked to make a grant of from \$1,000 to \$2,000 Chinese. (B)

It was

83 - VOTED: That the Secretary approach each of the affiliated boards on this subject.

JOHN W. WOOD  
Secretary.

✓ = has been microfilmed

HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees, known as the Board of Founders,

New York, April 26th, 1934.

Membership of the Board:

Representing the Domestic and Foreign Missionary Society:

- \*Rt. Rev. J. M. Francis, D.D.
- Rt. Rev. H. St. G. Tucker, D.D.
- Hon. Philip S. Parker
- Mrs. Harper Sibley
- \*Mr. John S. Newbold
- \*Rev. A. M. Sherman, S.T.D.
- \*Dr. John W. Wood

Representing the English Methodist Missionary Society:

- Rev. W. A. Grist
- \*(alternate Dr. F. T. Cartwright)
- Dr. A. W. Hooker
- (alternate Dr. J. G. Vaughan)

Representing the Yale Foreign Missionary Society:

- Rev. A. Phelps Stokes, D.D.  
(alternate Mr. Oliver Lyford)
- \*Dr. Edward H. Hume
- \*Mr. E. Fay Campbell

Representing the Board of Foreign Missions of the Reformed Church in the United States

\*Rev. J. M. G. Darms, D.D.

Representing the London Missionary Society:

- Mr. F. H. Hawkins,
- \*(alternate Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

Explanations of absence were received from Mr. Parker, Mrs. Sibley and Dr. Vaughan.

The President of the Board, Bishop Francis, took the chair.

Prayer was offered.

The minutes of the meeting of the Board of Trustees of October 12th, 1933 were approved.

The minutes of the meeting of the Executive Committee held on March 1st, 1934, were approved.

Dr. Darms informed the Board that the Rev. Dr. Arthur B. Casselman, D.D., had succeeded to all the offices and committee memberships held by the late Rev. A. R. Bartholomew, D.D. This statement was received as sufficient notification of Dr. Casselman's appointment as a member of the Board of Trustees to succeed Dr. Bartholomew, pursuant to resolution E.C. 1.

Dr. Casselman was also elected a member of the Executive Committee of the Board of Trustees.

The Treasurer's report was presented by Dr. Warnshuis, was approved and is attached to these minutes.

✓

REPORT OF THE TREASURER  
to the  
BOARD OF TRUSTEES OF HUA CHUNG COLLEGE

1. Contribution to the Associated Boards for Christian Colleges in China.

At its meeting in October 1933, the Board of Trustees approved the request from the Associated Boards for Christian Colleges in China for contributions toward its expenses amounting to \$262.35 for the year 1932-33 and \$425.32 for the year 1933-34. In accordance with vote No. 82, the treasurer has divided the total of these two amounts, \$687.67 as follows:

Department of Foreign Missions, National Council, Protestant Episcopal Church. . . . .	50%	. . . . .	\$343.83
Board of Foreign Missions, Reformed Church in the United States. . . . .	25%	. . . . .	171.92
Yale-in-China. . . . .	25%	. . . . .	171.92
			\$687.67

Up to the present time replies have been received from the Board of Foreign Missions of the Reformed Church in the United States and from Yale-in-China, each transmitting the sum of \$171.92.

These two payments are the total amount of funds received by the treasurer in the current fiscal year. These funds are transmitted to the Associated Boards for Christian Colleges in China and there is no balance in the treasury.

2. Budget.

In accordance with the instructions of the Executive Committee the treasurer and Dr. Hume have given consideration to the preparation of a budget for the expenses of the Board of Trustees including such items as travel in the interests of the Board, secretarial expenses, and other miscellaneous expenses. The recommendation is that a budget of \$74.68 be adopted for the year 1933-34. This sum with the contribution to the Associated Boards for the year 1933-34 would make up a total of exactly \$500.00.

It is also recommended that for the fiscal year 1934-35 a budget of \$500.00 be adopted. This would include the sum of say \$425.00 as a contribution to the Associated Boards and \$75.00 for the expenses of the Board of Trustees.

Respectfully submitted

(signed) A. L. WARNSHIUS

Treasurer.

April 26, 1934.

The Treasurer recommended the opening of a bank account in the name of the Trustees. Accordingly, it was

84 - VCTED: That the Treasurer be, and hereby is authorized to open a bank account on behalf of the Board of Trustees of Hua Chung College and to execute the usual form for this purpose provided by the Bank of Manhattan Trust Company.

(A copy of the form of application is attached to the original of these minutes.)

It was

85 - VOTED: That resolution E.C. 2 of March 1st, 1934 be ratified and approved.

(Under this action, Dr. F. T. Cartwright becomes a member of the Executive Committee, to fill the vacancy caused by the resignation of Dr. Stokes.)

In order to make possible the attendance of representatives of the English Societies affiliated in Hua Chung College, at the meetings of the Board of Trustees, Dr. Warnshuis submitted a proposed amendment to Article XV of the Constitution after consultation with and upon the recommendation of legal counsel.

It was

86 - VOTED: To insert in Article IV of the Constitution a new paragraph as follows:

"3. Each affiliated body may appoint alternates to exercise all the powers of the principal representatives in their absence at any and all meetings or parts of meetings of the Board of Founders."

In a letter dated March 30th, 1934, Dr. F. H. Hawkins gave notice of his retirement from the Foreign Secretaryship for China of the London Missionary Society, thus vacating also, his position as a Trustee of Hua Chung College. The Directors of the London Missionary Society nominated as his successor, Rev. T. Cocker Brown, B.A., B.D.

Mr. Cocker Brown has served for 25 years in China and has an intimate acquaintance with the work of Hua Chung College.

Dr. E. H. Hume, reporting for the Committee on Arrangements for the visit to the United States of Dr. Francis C. M. Wei, announced that the estimated cost of the visit would be approximately \$2,000. Of this amount, \$1725 is assured in honoraria from various institutions and associations before which Dr. Wei will lecture. Dr. Hume anticipated that there will be no difficulty in securing the remaining \$275.

Dr. Hume announced that at the meeting of the Harvard-Yenching Trustees on April 9th, he had been elected a member of the Harvard-Yenching Board of Trustees.

In view of the foregoing, it was

87 - VOTED: That Dr. Hume's resignation from the Committee to approach the Rockefeller and other foundations on behalf of Hua Chung College (See E.C. 11) be accepted and that the Rev. Dr. Arthur M. Sherman be appointed as a member of the Committee to fill the vacancy.

Dr. Hume reported the receipt of a letter from the Harvard-Yenching Trustees announcing that at their meeting on April 9th, the request of the Trustees of Hua Chung College with regard to an appropriation from Harvard-Yenching Fund, had further consideration. The Trustees feel that they cannot make additional commitments until the general financial situation becomes clearer.

Upon the report of a committee on a minute concerning the death of Dr. Bartholomew, it was

88 - VOTED: That the Board of Founders of Hua Chung College places on record its deep sense of loss in the death of Rev. A. R. Bartholomew, D.D., one of its charter members, a saintly man of God, devoted to the advancement of His Kingdom in China. It records its profound appreciation of his ceaseless activity in behalf of higher Christian Education in Central China, both at Yochow and at Wuchang. The Board mourns his loss and presses forward in his spirit to labor for the common task to which this body is dedicated.

It was

FURTHER VOTED: That the foregoing minute be sent to the Board of Foreign Missions of the Reformed Church in the United States and to Dr. Bartholomew's family.

The meeting adjourned at 4:10 p.m.

John W. Wood,

Secretary.

JWW:MK

HUA CHUNG COLLEGE

Minutes of the Meeting of the Board of Trustees, known  
as the Board of Founders,

New York, April 26th, 1934.

Membership of the Board:

Representing the  
Domestic and Foreign Missionary  
Society:

\*Rt. Rev. J. M. Francis, D.D.  
Rt. Rev. H. St. G. Tucker, D.D.  
Hon. Philip S. Parker  
Mrs. Harper Sibley  
\*Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Dr. John W. Wood

Representing the  
English Methodist Missionary Society:

Rev. W. A. Grist  
\*(alternate Dr. F. T. Cartwright)  
Dr. A. W. Hooker  
(alternate Dr. J. G. Vaughan)

Representing the  
Yale Foreign Missionary Society:

Rev. A. Phelps Stokes, D.D.  
(alternate Mr. Oliver Lyford)  
\*Dr. Edward H. Hume  
\*Mr. E. Fay Campbell

Representing the Board of Foreign  
Missions of the Reformed Church  
in the United States

\*Rev. J. M. G. Darms, D.D.

Representing the  
London Missionary Society:

Mr. F. H. Hawkins,  
\*(alternate Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

Explanations of absence were received from Mr. Parker, Mrs. Sibley and Dr. Vaughan.

The President of the Board, Bishop Francis, took the chair.

Prayer was offered.

The minutes of the meeting of the Board of Trustees of October 12th, 1933 were approved.

The minutes of the meeting of the Executive Committee held on March 1st, 1934, were approved.

Dr. Darms informed the Board that the Rev. Dr. Arthur B. Casselman, D.D., had succeeded to all the offices and committee memberships held by the late Rev. A. R. Bartholomew, D.D. This statement was received as sufficient notification of Dr. Casselman's appointment as a member of the Board of Trustees to succeed Dr. Bartholomew, pursuant to resolution E.C. 1.

Dr. Casselman was also elected a member of the Executive Committee of the Board of Trustees.

The Treasurer's report was presented by Dr. Warnshuis, was approved and is attached to these minutes.



The Treasurer recommended the opening of a bank account in the name of the Trustees. Accordingly, it was

- 84 - VCTED: That the Treasurer be, and hereby is authorized to open a bank account on behalf of the Board of Trustees of Hua Chung College and to execute the usual form for this purpose provided by the Bank of Manhattan Trust Company.

(A copy of the form of application is attached to the original of these minutes.)

It was

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(Under this action, Dr. F. T. Cartwright becomes a member of the Executive Committee, to fill the vacancy caused by the resignation of Dr. Stokes.)

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It was

- 86 - VOTED: To insert in Article IV of the Constitution a new paragraph as follows:

"3. Each affiliated body may appoint alternates to exercise all the powers of the principal representatives in their absence at any and all meetings or parts of meetings of the Board of Founders."

In a letter dated March 30th, 1934, Dr. F. H. Hawkins gave notice of his retirement from the Foreign Secretaryship for China of the London Missionary Society, thus vacating also, his position as a Trustee of Hua Chung College. The Directors of the London Missionary Society nominated as his successor, Rev. T. Cocker Brown, B.A., B.D.

Mr. Cocker Brown has served for 25 years in China and has an intimate acquaintance with the work of Hua Chung College.

Dr. E. H. Hume, reporting for the Committee on Arrangements for the visit to the United States of Dr. Francis C. M. Wei, announced that the estimated cost of the visit would be approximately \$2,000. Of this amount, \$1725 is assured in honoraria from various institutions and associations before which Dr. Wei will lecture. Dr. Hume anticipated that there will be no difficulty in securing the remaining \$275.

Dr. Hume announced that at the meeting of the Harvard-Yenching Trustees on April 9th, he had been elected a member of the Harvard-Yenching Board of Trustees.

In view of the foregoing, it was

87 - VOTED: That Dr. Hume's resignation from the Committee to approach the Rockefeller and other foundations on behalf of Hua Chung College (See E.C. II) be accepted and that the Rev. Dr. Arthur M. Sherman be appointed as a member of the Committee to fill the vacancy.

Dr. Hume reported the receipt of a letter from the Harvard-Yenching Trustees announcing that at their meeting on April 9th, the request of the Trustees of Hua Chung College with regard to an appropriation from Harvard-Yenching Fund, had further consideration. The Trustees feel that they cannot make additional commitments until the general financial situation becomes clearer.

Upon the report of a committee on a minute concerning the death of Dr. Bartholomew, it was

88 - VOTED: That the Board of Founders of Hua Chung College places on record its deep sense of loss in the death of Rev. A. R. Bartholomew, D.D., one of its charter members, a saintly man of God, devoted to the advancement of His Kingdom in China. It records its profound appreciation of his ceaseless activity in behalf of higher Christian Education in Central China, both at Yochow and at Wuchang. The Board mourns his loss and presses forward in his spirit to labor for the common task to which this body is dedicated.

It was

FURTHER VOTED: That the foregoing minute be sent to the Board of Foreign Missions of the Reformed Church in the United States and to Dr. Bartholomew's family.

The meeting adjourned at 4:10 p.m.

John W. Wood,

Secretary.

JWW:MK

REPORT OF THE TREASURER  
to the  
BOARD OF TRUSTEES OF HUA CHUNG COLLEGE

1. Contribution to the Associated Boards for Christian Colleges in China.

At its meeting in October 1933, the Board of Trustees approved the request from the Associated Boards for Christian Colleges in China for contributions toward its expenses amounting to \$262.35 for the year 1932-33 and \$425.32 for the year 1933-34. In accordance with vote No. 82, the treasurer has divided the total of these two amounts, \$687.67 as follows:

Department of Foreign Missions, National Council, Protestant Episcopal Church. . . . .	50% . . . . .	\$343.83
Board of Foreign Missions, Reformed Church in the United States. . . . .	25% . . . . .	171.92
Yale-in-China. . . . .	25% . . . . .	171.92
		\$687.67

Up to the present time replies have been received from the Board of Foreign Missions of the Reformed Church in the United States and from Yale-in-China, each transmitting the sum of \$171.92.

These two payments are the total amount of funds received by the treasurer in the current fiscal year. These funds are transmitted to the Associated Boards for Christian Colleges in China and there is no balance in the treasury.

2. Budget.

In accordance with the instructions of the Executive Committee the treasurer and Dr. Hume have given consideration to the preparation of a budget for the expenses of the Board of Trustees including such items as travel in the interests of the Board, secretarial expenses, and other miscellaneous expenses. The recommendation is that a budget of \$74.68 be adopted for the year 1933-34. This sum with the contribution to the Associated Boards for the year 1933-34 would make up a total of exactly \$500.00.

It is also recommended that for the fiscal year 1934-35 a budget of \$500.00 be adopted. This would include the sum of say \$425.00 as a contribution to the Associated Boards and \$75.00 for the expenses of the Board of Trustees.

Respectfully submitted

(signed) A. L. WARNSHIUS

Treasurer.

April 26, 1934.

HUA CHUNG COLLEGE  
Wuchang, China.

Minutes of the Meeting of the Board of Trustees, known  
as the Board of Founders.

New York, December 13th, 1934.

MEMBERSHIP OF THE BOARD.

Representing the Domestic  
and Foreign Missionary Society:

Rt. Rev. J. M. Francis, D.D.,  
Rt. Rev. H. St. G. Tucker, D.D.,  
Hon. Philip S. Parker  
Mrs. Harper Sibley  
\*Mr. John S. Newbold  
\*Rev. A. M. Sherman S.T.D.,  
\*Dr. John W. Wood

Representing the  
English Methodist Missionary Society:

Rev. W. A. Grist  
(alternate Dr. F. T. Cartwright)  
Dr. A. W. Hooker  
(alternate Dr. J. G. Vaughan)

Representing the  
Yale Foreign Missionary Society:

\*Rev. A. Phelps Stokes, D.D.,  
Dr. Edward H. Hume  
(1)\* (alternate Rev. Sidney Lovett)  
Mr. E. Fay Campbell

Representing the Board of Foreign  
Missions of the Reformed Church  
in the United States:

\*Rev. J. M. G. Darms, D.D.,  
\*Rev. Arthur B. Casselman, D.D.,

Representing the  
London Missionary Society:

Rev. T. Cocker Brown, D.D.  
\*(alternate Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

(1) Mr. Richard D. Weigle, Executive Secretary of Yale in  
China attended in place of Rev. Sidney Lovett.

The Board was fortunate in having present for the first time,  
Dr. Francis Cho Min Wei, President of Hua Chung College.

Mr. F. C. Hutchins was also present.

Explanations of absence were received from Bishop Francis,  
Bishop Tucker, Mr. Parker, Mrs. Sibley, Dr. Cartwright and Dr. Vaughan.

In the absence of both the President and Vice-President, the  
Secretary called the meeting to order.

On motion of Dr. Sherman, Rev. Dr. Casselman was elected  
Chairman pro tem.

Prayer was offered.

The minutes of the meeting of the Board of Trustees held on  
April 26th, 1934, were accepted as circulated.

Mr. Richard D. Weigle, writing on November 7th as Executive  
Secretary of Yale-in-China, stated that Mr. E. Fay Campbell had re-  
signed as one of the Yale-in-China representatives of the Board of  
Trustees and that Mr. Oliver Lyford was appointed his successor.

He also stated that during Dr. Hume's absence from the country, the Rev. Sidney Lovett had been appointed to act as his alternate, for one year.

Bishop Francis, writing on November 22nd, expressed his regret at absence and asked that his resignation as President of the Board be accepted in view of the fact that his term as a member of the National Council has expired.

It was:

89 - VOTED: That the resignation of the Right Rev. Joseph M. Francis as President of the Board of Trustees of Hua Chung College, is accepted with regret and deep appreciation of the services he has rendered in guiding the deliberations of the organizing committee and of the Board of Trustees.

On motion of Canon Stokes, it was

90 - VOTED: That Rev. Arthur M. Sherman, S.T.D., be elected President of the Board to fill out the unexpired term of Bishop Francis.

Writing on September 27th, 1934 on behalf of the London Missionary Society, the Rev. T. Cocker Brown, D.D., asked that consideration be given to the possibility of allowing the London Missionary Society at least two representatives upon the Board of Trustees in order that it might have an equal number of members of the Board of Directors and thus be enabled to have representation on the Board of Directors by one foreign and one Chinese member.

Dr. Wei recommended favorable action upon the request of the London Missionary Society.

It was,

91 - VOTED: That the President and Secretary be authorized to prepare and submit to the next meeting of the Trustees, such amendment to the Constitution of the Board of Trustees as would, if accepted by the Board, insure the representation on the Board of Directors desired by the London Missionary Society and recommended by Dr. Wei.

The Treasurer presented the following report:

To the Board of Founders  
Hua Chung College

I present herewith the treasurer's report for the fiscal year, September 1, 1933 to August 31, 1934.

The receipts have been as follows:

From Yale-in-China .....	\$221.95	
" Board of Foreign Missions, R.C.U.S. ....	221.95	
" Natl. Council, Prot. Epis. Ch. ...	<u>443.90</u>	\$887.80

The expenditures have been as follows:

To Associated Board of Christian Colleges in China (on acct. of 1933-34 .....	\$813.11	
To Dr. E. H. Hume, a/c Travel .....	16.00	
To Federal Tax on checks .....	.04	\$829.15
Balance as at August 31, 1934 .....		\$ 58.65

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On November 30 the balance on hand is the same as on August 31, since there have been no receipts or expenditures during these three months.

In accordance with the resolution of the Board on April 26, 1934 an account has been opened in the name of Hua Chung College in the Bank of the Manhattan Company. All the items in the above statement of receipts and expenditures are covered by bank vouchers.

The budget for the expenses of the Board of Founders for the year 1934-35 was adopted by the Board at its April meeting. It is recommended that the Board ask the cooperating Boards to forward their contributions as soon as they can conveniently do so. The total of the budget is \$500.00 and the respective contributions of each Board would be:

Department of Foreign Missions, National Council, Protestant Episcopal Church .....	\$250.00	
Board of Foreign Missions, Reformed Church in the United States .....	125.00	
Yale-in-China .....	125.00	
		\$500.00

'In accordance with the request of the Treasurer, money received by Mr. F. C. Hutchins as honoraria for Dr. Wei's services as lecturer on various occasions, has not been deposited with the Treasurer and is therefore not included in the forgoing accounts.'

Respectfully submitted

(signed) A. L. WARNSHUIS

12/13/34

Treasurer

It was

92 - VOTED: That the Treasurer's report be accepted and spread upon the minutes.

Mr. Hutchins reported that the amount received through honoraria for Dr. Wei's services, would considerably exceed the total of his expenses.

It was

93 - VOTED: That the Treasurer, Mr. Hutchins and Dr. Wei present to the Trustees at their next meeting, a plan for the distribution of such amount as may remain in the funds received for Dr. Wei's services after all of Dr. Wei's expenses in coming to this country and returning to China have been provided for.

The Committee on Incorporation reported

That the proposed amendment to Article IV of the Constitution as contained in No. 86 of the meeting of April 26th, had been approved by the Directors of the London Missionary Society and the officers of the English Methodist Missionary Society.

In accordance with the foregoing action, the London Missionary Society appointed Dr. Warnshuis as alternate of the Rev. T. Cocker Brown; and

The English Methodist Missionary Society appointed Dr. J. G. Vaughan as alternate for Dr. Hooker and Dr. F. T. Cartwright as alternate for Mr. William A. Grist.

It was

94 - VOTED: That the Committee on Incorporation be requested to arrange for a conference to be attended by its members and by Messrs Feild and Gilchrist in the hope of finding a legal method for accomplishing the desired purpose and with instructions to make recommendations of some other procedure if the plan at present under consideration should finally prove to be impracticable.

The annual report of Dr. F. C. Yen, dated June 20th, 1934, for the academic year 1933-1934, was presented by the Secretary with excerpts as follows:

Dr. Yen's Report on behalf of the  
Board of Directors.

Under date of June 20th, Dr. F. C. Yen submitted a report on behalf of the Board of Directors of Hua Chung College, Wuchang, for the academic year 1933-1934.

Dr. Yen

1 - Refers to the report of President Wei as supplying all necessary administrative details.

2 - Calls attention to:

"To the reports of Dean C. T. Kwei of the School of Science,  
Dean Pu Hwang of the School of Education,  
Mr. Samuel T. Y. Seng, Librarian.

"The very urgent need of strengthening the Arts faculty in the College, which was especially emphasized in my report last year, has not yet been met.

"The feeling of the Directors that Hua Chung College has a unique position in the Central China region in its close cooperation with the local churches, its cordial relationship with government and other private educational institutions, its standing in Chinese society, and its policy to meet the needs of the Christian educational movement in the training of teachers.

"The possibility of further contribution of the College in the training for the ministry, and the necessity of furnishing Christian leadership for the business circles in Hankow, which is growing to be the greatest commercial center in the country."

3 - Refers to the fact that the President is also authorized to apply to the Central Government for a grant, largely for equipment and buildings, from the appropriation of \$720,000 C.C. which the Central Government in Nanking has made for helping the various private institutions of higher learning in the country, including Christian Colleges and universities.

Dr. Yen also reports that:

4 - "Owing to the urgent need of faculty residences, it was necessary to acquire more land in the neighborhood of the Boone Campus for such purposes. The following actions of the Standing Committee of the Board of Directors have been approved by the Board at its last Annual Meeting, held on June 15;

BDSC-147 VOTED: that the purchase of the piece of land of approximately 160 fong, at \$6600., together with \$292.00 expenses connected therewith be approved; and that the loan of \$6900.00 from the Methodist Mission through the Rev. H. B. Rattenbury be also approved as contracted by the Board of Directors, with one quarter of this sum paid off by the Methodist Mission as its share of the property for erection of one house. If there should be any registration fee for the sealing of the title deed, it should be considered additional cost of the land.

BDSC-148 VOTED: that the promissory note for the loan of \$6900.00 from the Methodist Mission be signed by the Chairman and Secretary of the Standing Committee and the three voting members present, on behalf of the Board.

BDSC-149 VOTED: that the President and Treasurer be authorized to arrange for a loan of approximately \$1000.00 to cover the registration fee for the sealing of the title-deed, if necessary.

BDSC-151 VOTED: that four houses be erected on the new property now purchased according to architects; laying out; that any Mission building a house be required to pay the proportional cost of the land used, approximately one quarter of the price and other expenses, including interest charge, at once or



before April 1, 1936, with 6% interest paid in the interval, and that the balance of the interest be advanced for the time being by the Board of Directors.

As to the Transfer tax in getting the title-deed sealed, the President reported to the Standing Committee in its meeting on June 2, 1934, that the Government had sealed the title-deed free of tax. The minute of the Standing Committee reads as follows:

"The President reported that after the land on Tu Sze Yin Street had been purchased, a petition was sent to the Commissioner of Education, asking for exception from transfer tax, which would amount to about \$1000, Mex., on the ground that the land had been bought for educational purposes and that the Gov Government had a standing regulation of exempting all imported scientific apparatus for educational purposes from import duty. The Commissioner of Education presented the case to the Provincial Government and the Government voted for the exemption of duty for the piece of property bought by the College, and the title-deed for the property was sealed by the Government entirely free of tax."

BDSC-155 VOTED: that the report be received and the history of the case recorded.

No reference is made as to where the responsibility lies for the service and payment of the loan of \$6,900.00 in the event that the College fails to meet these obligations.

With regard to a permanent site for Hua Chung College, Dr. Yen reports:

"The Standing Committee reported that the President read a letter from Dr. John W. Wood, of the American Church Mission, dated March 5, 1934, in reply to the Board of Directors' recommendation as to the site of the College, as outlined in action of the Directors BD-169. The Standing Committee recommended that Bishop Gilman be requested to continue negotiations with his Home Board with regard to the permanent site of the College. This recommendation was approved by action of the Board, BD-225."

Dr. Yen transmits:

"A request from the Central China District Committee of the London Missionary Society, which received the support of the Board of Directors in its action BD-235, that the London Missionary Society be allowed to have two representatives on the Board of Directors instead of one as at present, on the ground that that Society is supporting in the College a married couple and a single lady who are all carrying full teaching loads and that the London Mission Society is the only cooperating unit with one representative on the Board of Directors, making it impossible for the Society to have both the Mission and the Chinese Church represented."

The By-laws of the Board of Directors provide that the various affiliated missions should be represented on the Board in the same proportion as on the Board of Trustees.

Dr. Yen, on behalf of the Board of Directors nominates:

"Dr. K. C. Wu, Mayor of Hankow, and a member of the Chung Hua Sheng Kung Hui, who has served for the last three years on the Board of Directors as a Director at Large elected by the Board of Trustees. His term will expire on the 30th of June. The Board of Directors nominates him to succeed himself."

Dr. Yen reports the following elections:

"Dr. F. C. Yen is re-elected to be Chairman of the Board of Directors.

Dr. K. C. Wu, Vice-Chairman  
Bishop Gilman, Secretary. B.d.-216."

It was:

95 - VOTED: To express to the Chairman of the Board of Directors, the thanks of the Trustees for his careful and complete review of the events of the academic year 1933-1934.

In answer to a question with regard to paragraph No. 3 of the foregoing report, Dr. Wei explained that the Nanking government and its Educational Ministry were deeply concerned by the needs of some of the Christian colleges in China and impressed by the effectiveness of their work as compared with certain public institutions. The \$720,000 C.C. referred to in No. 3 resulted from a reduction of expenditure in government institutions. Of this amount, 43% was distributed among twelve Christian colleges with no conditions attached. Central China College received \$15,000. Chinese currency, \$11,000 of which was for Science equipment and \$4,000 for the salary for one year only of the Professor of Physics.

In answer to further questions, Dr. Wei expressed the opinion that this gift indicates an official disposition to favor Christian colleges. Inspectors who have visited Hua Chung College have said that the attitude of the government in the matter of education is very largely changed and is now favorable to the work of colleges conducted under Christian auspices. He considers that the Chinese educational authorities had been moved to this action by the recognition of the fact that large contributions have come in the past from American sources for the maintenance of educational work and that some of the institutions which have so benefitted are now suffering because of the economic conditions in the United States.

It was:

96 - VOTED: That the Trustees express their deep appreciation to the proper government authorities for the gift of \$15,000 Chinese currency to Central China College, the form of the resolution to be drafted by Dr. Wei.

Dr. Wei's draft is as follows:

That the Trustees of Hua Chung College place on record their deep appreciation of the gift of \$15,000 Chinese currency to the College for the year 1934-1935 by the Chinese government in Nanking through the University of Education and that the Board of Directors be asked to convey the same to the proper authorities in the most appropriate Chinese form of such a communication.

This has been transmitted to the proper officials designated by Dr. Wei.

Dr. Wei also reported the receipt from the China Foundation of \$9,000. Chinese currency for science equipment.

It was:

97 - VOTED: That the Trustees express their deep appreciation to the China Foundation for the gift of \$9,000 Chinese currency to Central China College, the form of the resolution to be drafted by Dr. Wei.

Dr. Wei's draft is as follows:

That the Trustees of Hua Chung College place on record their deep appreciation of the gift of \$9,000 Chinese currency to the College for the year 1934-1935 by the China Foundation and that the Board of Directors be asked to convey the same to the China Foundation in the most appropriate manner.

It was:

98 - VOTED: To express appreciation of the action of the Board of Directors in obtaining the helpful grants from the Educational authorities and the China Foundation.

The Secretary reported the receipt of a letter from Rev. Dr. Cocker Brown on behalf of the London Missionary Society, dated November 9th, acknowledging the report of the President of the College and the reports of the several deans. The Society is impressed with the excellent work the College is doing and the difficulties under which the staff carries on its work. The Society regretted its inability to increase its contribution to the College.

In accordance with the recommendation of the Board of Directors,

It was:

99 - VOTED: That Dr. K. C. Wu, Mayor of Hankow and a member of the Chung Hua Sheng Kung Hui, be elected for a period of three years from June 30th, 1934 to succeed himself.

The Trustees, having been informed of the hope expressed by Bishop Hobson that Dr. Wei might remain in this country until March 1935,

It was:

100 - VOTED: That the Trustees express to the Department of Foreign Missions of the Episcopal Church, their opinion that it is desirable that Dr. Wei should remain in this country for a longer period and their hope that this can be arranged.

Dr. Wei was invited to inform the Trustees with regard to present conditions and needs of Central China College. An outline report of his statement is attached.

Dr. Sherman expressed the thanks of the Trustees to Dr. Wei for his illuminating address and assured him of the earnest desire of the Trustees to maintain and develop Hua Chung College as an institution.

On motion of Dr. Darms

It was:

101 - VOTED: Resolved, that the Board of Trustees express its sincere appreciation of the splendid and comprehensive presentation of the work being done at Hua Chung College under the scholarly and statesmanlike leadership of President Wei.

We approve heartily of the well balanced curriculum, the high educational standards and objectives proposed and the creation of such a fine Christian spirit among the faculty and students, which can not fail to produce sound scholarship and Christian character, so essential to the development of the highest type of mankind and effective service which will surely extend the Christian influence of Hua Chung College into the wider areas of the great republic of China.

After hearing Dr. Wei's statement, on motion of Dr. Warnshuis, it was

102 - VOTED: That the Trustees endeavor to increase the operating budget as follows:

for the year 1935 to a total of	\$50,000
for the year 1936 to a total of	60,000.

Mr. Weigle suggested the desirability,

1 - of working through the boards affiliated in Hua Chung College for the support of the institution.

2 - of working through individuals to secure money for necessary buildings.

It was

103 - VOTED: That the Trustees accept the responsibility of endeavoring to raise \$170,000 Chinese currency for campus improvements.

It was

104 - VOTED: That the President appoint a committee, including himself as chairman, to confer with Dr. Wei upon plans for securing opportunities for the presentation of the needs of the College.

The president appointed the following committee.

Dr. Sherman  
Mr. Lyford  
Mr. Casselman  
Dr. Warnshuis

In answer to a question as to whether the expenditure of \$170,000 Chinese currency for campus improvement would mean an automatic increase in annual expenditure above the \$75,000 standard advocated, Dr. Wei replied, "no."

It was

105 - VOTED: That the Trustees are of the opinion that it is desirable that so far as possible, arrangements should be made for a triennial visit of the President of Central China College to the United States to confer with the Trustees, to secure sympathetic cooperation financial and otherwise from the American people, and to interpret the policies of the Trustees to the Directors and faculty in China.

JOHN W. WOOD

(10a)

SUMMARY OF DR. WEI'S STATEMENT.

Dr. Wei:

1 - Reported on some of the achievements of Central China College, noting its high standards, its enrollment of 135 students, its care in examination of entrance applicants as evidenced by 200 students taking the examinations with an admission of only 35, its Christian character as indicated by the fact that 80% of the present student body are Christian and 89% of the present student body are graduates of Christian middle schools.

2 - Reported that the religious work is excellent, especially that of Rev. C. F. Whiston among the Sheng Kung Hui students.

Commencement exercises are opened with prayer and closed with a benediction. Morning chapel is taken by the members of the faculty in turn. There are three hostels, one under the care of the Sheng Kung Hui, one under the care of the Methodists. One under inter-denominational care.

3 - Emphasized the fact that neither he nor the directors are ambitious to have a big university. They prefer to keep the institution small but to make its standard the highest.

4 - Outlined the service Hua Chung College is endeavoring to render in the training of teachers and executives for middle schools and in encouraging the present staffs of 21 Christian middle schools in Central China by having them meet biennially in conference in Wuchang. In similar ways Hua Chung College hopes to train men for the Ministry and to serve the clergy of central China.

5 - Emphasized the importance of the School of Arts as supplying the basic training for other specialized work. He called attention especially to the need of developing the departments of Chinese and of English, the importance of training Christian business men through the departments of Economics and Commerce, and the importance of developing the sense of social responsibility through the Department of Sociology.

6 - Expressed hesitation about asking the Government for financial support on a large scale in view of the danger of losing sight of the main purpose of Hua Chung College and possible weakening of its Christian character. Similar consequences might result from unduly large contributions by Chinese foundations.

In view of the foregoing, Dr. Wei urged that the trustees should endeavor to provide funds for expansion and development and thus, in his opinion, avoid danger of secularization.

Dr. Wei thinks it desirable also to avoid any tendency to divert gifts from Chinese Christian sources, from evangelistic to educational work.

7 - Called attention to the fact that the Government considers \$310,000 Chinese currency necessary for the annual maintenance of an institution such as Hua Chung College.

At present the annual budget is at the rate of approximately \$42,000 U.S. currency, or at present exchange, approximately \$126,000. Chinese currency.

In view of the limited budget, Dr. Wei considered further cutting down impossible. It would mean cutting off the life blood. Sometimes forced economies are really too expensive.

8 - With reference to the present plant of Boone College now being used for Hua Chung College, Dr. Wei said:

The buildings are old and crowded too closely together. There is no adequate playing field on the campus. At least \$5,000. Chinese currency would be required to put the land outside of the wall purchased for a playing field some years ago, into proper condition.

At least \$170,000 Chinese currency will be needed to make necessary repairs and additions that would be good for ten years. It is too soon to talk about a new site.

9 - The late Professor F. Wells Williams of Yale has bequeathed his China library of some five or six thousand volumes to Yale-in-China. This will be available to Hua Chung College and will be an invaluable addition provided a suitable building can be erected to house it.

Dr. Wei suggested:

10 - The addition to the College staff of an officer who would endeavor to secure funds for the support of the College through the Board of Trustees as a unit instead of through missionary agencies who are now conducting the college, as each of these agencies has its own financial problems.

11 - The President should come to the United States for two or three years to confer in person with the trustees, returning to China he could outline more adequately to the college faculty, the general policies of the Board of Trustees, what it may be possible to do in the near future, and what it is not possible to do.

\$500 per year might be set aside in the budget for travel for this purpose.

A 7 -

HUA CHUNG COLLEGE  
Wuchang, China

Minutes of the Meeting of the Board of Trustees,  
known as the Board of Founders,

New York, February 14, 1935.

MEMBERSHIP OF THE BOARD

Representing the Domestic  
and Foreign Missionary Society:

\*Rt. Rev. H. St. G. Tucker, D.D.  
\*Hon. Philip S. Parker  
Mrs. Harper Sibley  
Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Dr. John W. Wood  
\*Rev. John K. Shryock

Representing the English  
Methodist Missionary Society:

Rev. W. A. Grist  
(alternate Dr. F. T. Cartwright)  
Dr. A. W. Hooker,  
(alternate Dr. J. G. Vaughan)

Representing the  
Yale Foreign Missionary Society:

Rev. A. Phelps Stokes, D.D.  
Dr. Edward H. Hume  
(alternate Rev. Sidney Lovett)  
\*Mr. Oliver Lyford

Representing the Board of Foreign  
Missions of the Reformed Church  
in the United States:

Rev. J. M. G. Darms, D.D.  
\*Rev. A. B. Casselman, D.D.

Representing the London  
Missionary Society:

Rev. T. Cocker Brown, D.D.  
\*(alternate Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

The Board was again privileged in the attendance of Dr.  
Francis Cho Min Wei.

Mr. Francis Hutchins was also present.

Prayer was offered by the President.

Explanations of absence were received from Dr. Stokes, Mr.  
Lovett, Mr. Newbold, Mrs. Sibley and Dr. Darms.

The minutes of the meeting of December 13th, 1934 were ap-  
proved as circulated.

The following officers were elected for one year.

PRESIDENT - Rev. A. M. Sherman, S.T.D.  
VICE PRESIDENT - Dr. Edward H. Hume  
SECRETARY - Dr. John W. Wood  
TREASURER - Dr. A. L. Warnshuis



In addition to the officers, the following were elected to the Executive Committee for one year.

Rev. Dr. Casselman  
 Rev. F. T. Cartwright, D.D.  
 Mr. Oliver Lyford.

The Secretary reported that the Domestic and Foreign Missionary Society, at its meeting on February 12th, appointed Rev. John K. Shryock as successor to Bishop Francis whose resignation was presented at the December meeting.

The Treasurer submitted his report, showing a balance on hand of \$2,085.87.

The report of the Committee to submit proposals for the use of the money remaining after the payment of Dr. Wei's expenses to this country, was made by Dr. Warnshuis as follows:

1. That a vote of sincere and hearty thanks be voted to Dr. Wei for the manner in which he has given himself so completely to advancing the interests of the College during his stay in this country.
2. That the amount of US \$2085.87 remaining after all of Dr. Wei's expenses have been paid, he used as follows:
  - A. That US \$1,000 be transmitted to the treasurer of the College, Mr. John L. Coe in Wuchang, to be added to the endowment of the Chair of Chinese.
  - B. That US \$885.87 be set aside in a fund in this country to be under the control of a committee appointed by the Board of Trustees of Hua Chung College, to be used on the recommendation of the President of the College and the above-named committee, to aid Chinese members of the Hua Chung faculty who may go to Western countries for travel or study. It is the expectation that in case such members of the faculty should be able to lecture or speak that honorariums received by them should be added to this fund.
  - C. That \$200. be voted as a gift to President Wei for his personal use, as a slight token of our appreciation of the work he has done in this country for the College.

Respectfully submitted

A.L. Warnshuis  
 F.S. Hutchins  
 F.C.M. Wei (not signing)

February 11, 1935.

Appended to the report was the following:

## FINANCIAL SUMMARY FOR DR. WEI'S LECTURE TOUR IN U.S.A.

August, 1934 - January, 1935

## RECEIPTS:

Summer Seminar (1934) at Yale University	\$250.00
Woodward Lectures at Yale University	100.00
Haskell Lectures at University of Chicago	864.00
Other Honorariums	2,326.00
Interest on Savings Account	<u>10.03</u>
Total Receipts	<u><u>\$3,550.03</u></u>

## DISBURSEMENTS:

Travel from Wuchang, China to New Haven Conn. and return	900.00
Maintenance, Travel, and Incidentals in U.S.	564.16
Remitted to A. L. Warnshuis, Treasurer of Hua Chung Board of Founders	<u>2,085.87</u>
Total Disbursements	<u><u>\$3,550.03</u></u>

Francis S. Hutchins  
A. L. Warnshuis

February 14, 1935

On motion, it was

106 - VOTED: That the Report of the Committee be received and included in the minutes, and that the hearty thanks of the Trustees be extended to Dr. Wei for the admirable service he has rendered during his visit to the United States in interpreting the work of Hua Chung College.

On motion, it was

107 - VOTED: That the action taken in setting aside \$1,000 U.S. currency for the endowment of a chair in Chinese and the transmission thereof to the Treasurer in China, should not be considered a precedent with regard to a method of handling funds.

Dr. Wei reported that he was sailing from Seattle by the S.S. Jefferson, March 16th. He expects to arrive in Hankow about April 15th.

The Secretary reported that the Domestic and Foreign Missionary Society nominated the following persons to fill expiring terms upon the Board of Directors of Hua Chung College:

Rt. Rev. D. T. Huntington, D.D.  
 Rt. Rev. L. H. Roots, D.D.  
 Rt. Rev. A. A. Gilman, D.D.  
 Rt. Rev. P. Lindel Tsen  
 Dr. H. J. Hsu  
 Mr. Johnson C. Y. Leo  
 Mr. A. T. L. Tsen.

It was,

108 - VOTED: To confirm the foregoing as members of the Board of Directors.

The Committee appointed at the meeting of December 13th (see Action No. 91) to submit a plan insuring the possible representation of the London Missionary Society on the Board of Directors by two persons, submitted a report recommending that the Board of Trustees request the Board of Directors, in nominating to it three members at large of the Board of Directors of Hua Chung College, to include in the number at least one proposed Director who is a member of the mission staff or of one of the congregations under the care of the London Missionary Society.

On motion, it was

109 - VOTED: That the request of the London Missionary Society and the recommendation of the Committee with regard to a method for acceding to it, has been received with sympathy. It seems wise to the Board of Trustees, in view of correspondence concerning incorporation, to delay action pending further developments in connection with incorporation.

On behalf of the Committee on Incorporation, Dr. Warnshuis reported a conference with two attorneys who had been consulted. As a result of these conferences, the Committee was satisfied that it would be impossible to incorporate the Trustees and at the same time have the London Missionary Society and the English Methodist Missionary Society represented by alternates as at present, if these alternates were to have full voting power.

Dr. Warnshuis reported that the English Methodist Missionary Society had expressed its unwillingness to elect two Americans as members of the Board of Trustees in place of Dr. Hooker and Dr. Grist.

No word with regard to the matter had been received from the London Missionary Society.

The only two alternatives seem to be,

1 - The appointment by the English Societies of trustees resident in the United States.

2 - The establishment as a corporate body, of a foundation representing the Board of Trustees.

It was the general opinion of the Trustees that alternative No. 1 should be followed.

The President presented a report of the Committee on Ways and Means, appointed at the meeting of December 13th for the purpose of securing opportunities for Dr. Wei to present the needs of the College as follows:

February 14, 1935

Report of the

SPECIAL WAYS AND MEANS COMMITTEE

This Committee was appointed in accordance with a resolution of the Board of Founders at its meeting on December 13, 1934, the Committee being instructed to develop ways and means of securing an increase of 8,000 Gold in the budget of Hua Chung for the year beginning August 1, 1935; also a capital fund of \$60,000. Gold. The members appointed to this committee are The Rev. A. M. Sherman, Chairman; Dr. A. L. Warnshuis, the Rev. Arthur V. Casselman, and Mr. Oliver S. Lyford.

The Committee held meetings on December 19, 1934; January 5, 1935; and January 7, 1935. Dr. Wei was present with the committee on two of these occasions.

The first problem considered by the committee was the finding of \$8,000 additional for the year beginning August 1, 1935. Mr. Lyford suggested that we first consider the present situation. He reported that the number of contributors to Yale-in-China has fallen off greatly and that for the last two or three years the Trustees had been obliged to draw heavily on its reserve funds to meet its obligations to Hua Chung College, and to the work at Changsha. Last year it had been necessary to draw on reserve funds in China as well as in New Haven in order to meet the Hua Chung commitment. The reserve funds are approaching exhaustion and the Trustees are facing the possibility of having to make a considerable cut in their commitments. Under the circumstances it will obviously be difficult for Yale-in-China to take its part in the proposed increase.

Dr. Sherman reported that in view of the heavy cut which the Protestant Episcopal Church has made in its budget any increase in the contribution of the National Council of the Protestant Episcopal Church to Hua Chung will be difficult to obtain, but he thought there was some chance that an additional missionary might be provided.

It was reported that Mr. MacLennan of the London Missionary Society has stated quite positively that his society would not increase its contribution but there is greater possibility that the English Methodist Mission may agree to an increase. The Reformed Church seems to be in the best condition to increase its contribution.

After considering the difficulties above indicated, it was nevertheless considered advisable to first refer to the respective missions

requests for increases in their contributions as follows:

Protestant Episcopal Church	\$3,500
Yale-in-China	3,000
Reformed Church	1,500
London Missionary Society	500
English	500

The Committee then discussed the problem of securing the capital fund of \$60,000.

It was agreed that this fund should be accumulated as special gifts secured in the name of Hua Chung Board from a relatively small number of persons or foundations. It was thought that parts of the programs to be financed with this fund could be treated as special projects which would appeal to one or another of the foundations.

Dr. Sherman and President Wei were requested to prepare a project covering the entire sum which project they may use when advisable. It was thought that the Davison Foundation, established by Mr. Rockefeller and directed by Mr. Packard would be interested in such a project. Such a project was prepared and printed copies are submitted herewith.

The right of Hua Chung College to occupy part of the Boone property was discussed. Dr. Sherman was requested to follow this up and to secure from Dr. Wood transcripts of whatever actions have been taken by the National Council of the Episcopal Church and the Board of Founders of Hua Chung College, which established this right. It will be necessary for the National Council to give permission to Hua Chung College to place additional buildings on this property. The permission should also state the conditions pertaining to this occupancy.

The Hua Chung Board must be definitely committed to the donors of new buildings with guarantees that the College will remain on the present location unless any plan for moving shall contain a provision that a first charge on the funds for the new college shall be the replacement of these buildings in the new location.

Dr. Wei said that the place to go, if we move, should be to Chin San (Green Hill) about ten miles south of the city. The cost of land and buildings would be in the neighborhood of \$1,000,000 Mex. The land, about 100 acres, would cost about \$2,000. gold per acre.

Dr. Wei stated his belief that we should develop the College as a part of a community and he therefore prefers to stay where we are. It will not be necessary to move Boone Middle School. We can get the necessary additional property adjacent to that we are now occupying.

A memorandum will be submitted by Mr. Lyford which summarizes the steps pertaining to the property and equipment of the College which have been taken previously and which must be considered in negotiations for the establishment of a permanent status for our occupancy of the section of the Boone Campus.

The necessity of prompt action in this matter is evidenced by a definite offer of \$30,000 for a new administration building.

Respectfully submitted,

Chairman of Committee.

Dr. Wei presented a letter from the Davison Fund, expressing regret that its present program, does not seem to permit favorable action upon single projects of this character. Whether or not it would do so at a later time, frankly I do not at present know, and in fairness to you I think I should say that I can extend no assurances as to the possibility of favorable action later. With that understanding, however, I should be glad to consider the matter again in eight month's or a year's time if you wish to raise the question then.

Mr. Lyford presented the following memorandum concerning the permanent location of Hua Chung College:

Recent developments indicate that without further delay the question of permanent location of the College should be settled. This Committee therefore submits the following memorandum.

1. THE CONSTITUTION OF THE BOARD OF TRUSTEES contains the following provisions:

Article III. Section 2: Each of the affiliating bodies shall retain title to and legal control of whatever land, buildings, or equipment it may place at the service of the affiliated institution.

Article XII. Withdrawal: Although this agreement is entered into, and this Constitution is adopted, with the expectation that the affiliation herein provided for will continue, yet any affiliating body may withdraw from Hua Chung College upon giving to the Board of Founders one year's formal notice of its intention so to do. Upon withdrawal, the withdrawing body shall receive such just and proper compensation for any land, buildings, and equipment it may transfer to the Board of Founders as may be mutually agreed upon between the withdrawing body and the remaining affiliated bodies. In case of disagreement with regard to such compensation, the question shall be referred to three referees, one chosen by the withdrawing, one by the Board of Founders or Trustees of the College and one by these two. A decision by a majority of these referees shall be final.

2. These terms of the Constitution cause certain difficulties in connection with further additions to the plant of Hua Chung College.

3. For some years this Board and the Board of Directors have had under consideration the alternative propositions of settling down more or less permanently or moving to a new and larger site.

4. At a meeting of the Board of Directors held at the office of the President in Wuchang, China, on July 4, 1933, vote B D -168 then taken included the following:

"Resolved that we ask the Trustees to secure the agreement of the American Church Mission and its Home Board for the College to settle down in that portion of the Boone College Campus at present allotted to its use with freedom to erect buildings on it without involving the American Church Mission in any obligation of purchase, etc., and to develop the property outside the old city wall as well as to procure land in the neighborhood to supplement the College property, so as to enable the College to develop at once the minimum physical plant necessary to ensure the normal growth of the institution for the next ten years."

5. At the meeting of the Board of Trustees in New York on October 12, 1933, it was

VOTED: That the Trustees express their approval of the action of the Board of Directors embodied in B D -168.

6. This matter was placed by Dr. John Wood before the Department of Foreign Missions of the National Council of the Protestant Episcopal Church on February 21, 1934, but the Department has taken no action on this request.

7. Dr. Wei is very positive in his opinion that Hua Chung College should be in the midst of a settled community and therefore no steps should be taken towards moving to an outlying area in the near future.

8. The National Council of the Protestant Episcopal Church has appointed a Committee, consisting of Dr. John Wood, Bishop Tucker, and Mr. John Newbold, to consider this matter,

This Committee, therefore, proposes the following vote:

THAT this Board proceed with definite steps to establish Hua Chung College on the Boone property at Tau Hua Ling, in the City of Wuchang, providing satisfactory agreement can be reached with the National Council.

THAT the Special Ways and Means Committee appointed at the meeting of this Board on December 13, 1934 be directed to proceed at once with negotiations with the Committee appointed by the National Council regarding the use of the property now occupied on the Boone Campus, and to report at the next meeting of this Board.

It was,

110 - VOTED: That the foregoing recommendation of the Committee with regard to permanent site, is adopted.

On motion, it was

111 - VOTED: That the report of the Committee be accepted.

On motion of Bishop Tucker, it was

112 - VOTED: That the Ways and Means Committee be instructed to confer with the officers of the National Council and to report to a meeting of the Board of Trustees prior to the next meeting of the National Council to be held on April 30th.

On motion of Mr. Lyford, it was

113 - VOTED: That the Ways and Means Committee is authorized on behalf of the Board of Trustees of Hua Chung College, to accept the offer of Mrs. William Cooper Procter and Miss Mary E. Johnston, of a gift to provide for the erection of an Administration Building, to draft a suitable reply and to arrange with the donors for a plan of payment agreeable to them.

Dr. Wei reported that the late F. Wells Williams of Yale University had left his library of six thousand volumes of which two thousand dealing with China are in English, to Yale-in-China. The authorities of Yale-in-China have expressed their willingness to place this library in the keeping of Hua Chung College on condition:

- 1 - That the College pay the expenses of transportation to China.
- 2 - That the College is able to provide for its up-keep and to subscribe for the magazines necessary to maintain existing files.
- 3 - That the library should be housed in a fire proof building.

Dr. Wei asked the Board of Trustees to negotiate for the transfer of the Library as soon as a suitable building can be provided.

It was,

114 - VOTED: To authorize Dr. Wei to approach the Harvard Yenching Foundation for a gift of \$500 per year for the care and up-keep of this library if and when it is transferred to the custody of Hua Chung College.



It was

115 - VOTED: To appoint a Committee to confer with the Committee in charge of the Williams Library to negotiate for the proposed transfer.

The Chairman appointed as such Committee:

Dr. Stokes  
Mr. Lovett  
Mr. Lyford.

On motion, the Trustees adjourned with the understanding that a special meeting might be called on May 2nd to receive the report of the Committee on Ways and Means, concerning site, after consultation with the National Council.

John W. Wood

Secretary.

HUA CHUNG COLLEGE  
Wuchang, China

Minutes of the meeting of the Board of Trustees,  
known as the Board of Founders.

New York, May 2nd, 1935.

MEMBERSHIP OF THE BOARD

Representing the Domestic  
and Foreign Missionary Society:

\*Rt. Rev. H. St. G. Tucker, D.D.  
Hon. Philip S. Parker  
Mrs. Harper Sibley  
Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.,  
\*Rev. John K. Shryock, Ph.D.  
\*Dr. John W. Wood.

Representing the Board of Foreign  
Missions of the Reformed Church in  
the United States:

Rev. J. M. G. Darms, D.D.,  
Rev. A. V. Casselman, D.D.,

Representing the Yale Foreign  
Missionary Society:

Rev. A. Phelps Stokes, D.D.  
\*Mr. Oliver Lyford,  
Dr. Edward H. Hume  
(alternate Rev. Sidney Lovett)

Representing the English Methodist  
Missionary Society:

Rev. W. A. Grist  
(alternate Dr. F. T. Cartwright)  
Dr. A. W. Hooker  
\* (alternate Dr. J. G. Vaughan)

Representing the London  
Missionary Society:

Rev. T. Cocker Brown, D.D.,  
\*(alternate, Dr. A. L. Warnshuis)

Those whose names are starred were present at the meeting.

Prayer was offered by the President.

Explanations of absence were received from Mrs. Sibley, Mr. Newbold, Mr. Lovett, Dr. Stokes and Dr. Casselman.

The minutes of the meeting of the Board of Trustees on February 14th, 1935 and the minutes of the meeting of the Executive Committee on March 22nd were approved as circulated.

A report of the Committee on Ways and means was made by Mr. Lyford as follows:

Report of Ways and Means Committee

As reported by letter to the Trustees, by Dr. Sherman on April 10th, the Committee has proceeded, under the instructions of the Trustees, to confer with the officers of the National Council and has submitted to them a draft of lease for that part of the Boone Campus which is now occupied by Hua Chung College.

Our proposition was favorably considered by the officers of the National Council and, as will be reported by Dr. Wood, the Council has favorably approved of the execution of a lease in general accord

with the form we submitted, but subject to the approval of the Bishop of Hankow and the Executive Council of the Diocese of Hankow.

This Committee recommends the approval of a lease in this general form and the instruction to the officers of the Board to execute such a lease, provided it receives the approval of Dr. Wei and the Directors of Hua Chung.

For the reasons given in Dr. Sherman's letter of April 10th to the Trustees, the Committee recommends that the donors of the new administration building be approached with the suggestion that this building be given to the Domestic and Foreign Missionary Society, and included in the lease of the part of Boone Campus to Hua Chung College. In addition to the reasons stated in Dr. Sherman's letter, another important advantage of this recommended procedure is that any delay due to the time necessary to get the approval of the lease will be avoided.

Respectfully submitted

(signed) Oliver S. Lyford  
Secretary to the Committee.

The Secretary reported the action of the Directors of the Domestic and Foreign Missionary Society of the Protestant Episcopal Church concerning the proposed lease to the Trustees of Central China College, of certain land and buildings now included within the property of the Episcopal Church known as the Boone Compound. The action follows:

Proposed lease of a portion of the Boone Compound with buildings thereon to the trustees of Hua Chung College.

At its meeting May 1st, 1935, the National Council adopted the following resolution:

RESOLVED: 1 - That in general, the plan of the lease as attached hereto, be approved, subject to approval by the Bishop of Hankow and the Executive Council of the Diocese of Hankow. The National Council expresses the hope that the foregoing approval will be given.

RESOLVED: 2 - That, in the event that the foregoing approval by the Bishop of Hankow and the Executive Council of the Diocese is given, the following resolution become effective:

RESOLVED: 3 - That subject to the approval of the Bishop of Hankow and the Executive Council of the Diocese the proper officers of the Domestic and Foreign Missionary Society be and they are hereby authorized and directed to execute the deliver a lease as attached hereto, of all or any part of its land, buildings and equipment at Wuchang, China, in such form and upon such terms, conditions, agreements covenants, and limitations and for such nominal monetary consideration as the President or Vice-President of said Society and John W. Wood its Secretary for Foreign Missions, with the advice of counsel, shall determine, and

FURTHER RESOLVED: That the aforesaid lease shall be made to and the aforesaid agreements and covenants entered into by such corporation as the Board of Trustees of Hua Chung College at Wuchang, China, shall designate.

On motion of Mr. Lyford, it was

116 - VOTED: 1 - That, subject to the steps necessary to be taken in accordance with the resolution of the National Council, the Board approves in general of the lease in the form attached to these minutes, and instructs the officers to execute such a lease subject to the approval of the Board of Directors of Hua Chung College.

2 - That this Board directs the President to place the entire matter before the Directors through President Wei, together with the question as to whether the proposed building shall be erected as property of the Trustees of Central China College or of the Domestic and Foreign Missionary Society, this question to be settled in consultation with the donors on arrival in Wuchang.

3 - That it is the sense of this meeting that because of reasons set forth in the letter addressed to Bishop Cook under date of March 22nd, 1935 and signed by O. S. Lyford per A.M.S. on behalf of the Trustees, recommendation is made to the donors and to the Board of Directors that the Administration Building Society of the Protestant Episcopal Church, to be leased to the Trustees of Central China College, together with other properties proposed to be leased as set forth in the attached form by the Domestic and Foreign Missionary Society to the Trustees of Central China College.

On motion of Dr. Warnshuis, it was,

117 - VOTED: That the Domestic and Foreign Missionary Society be asked to furnish as soon as possible, an exact statement concerning the property to be leased, its meets and bounds and the buildings thereon included in the lease in accordance with the provisions of section 1 of the proposed lease.

It was

118 - VOTED: To ask the representatives of the Domestic and Foreign Missionary Society in China to secure legal advice with regard to any changes that may be necessary in the form of the proposed lease in order that its provisions may comply fully with the requirements of Chinese law.

On behalf of the Committee on Incorporation, Mr. A.J. Feild made a further report concerning the difficulties encountered in effecting incorporation. Mr. Field pointed out:

become the property of the Domestic & Foreign Missionary Society

That the form of incorporation agreed upon by the meeting of the Executive Committee on March 22nd, had been submitted by him in proper legal form to the Secretary of State of New York. The Secretary of State replied that in view of the educational character of the institution, for the benefit of which the proposed Central China College Foundation was to be incorporated, he felt that it would be necessary to submit the matter to the Commissioner of Education of the State of New York.

Mr. Feild felt that this course would be undesirable because of the exacting character of the laws of the State of New York with regard to educational matters. He therefore suggested incorporation under the law of the District of Columbia and expressed his belief that the purpose desired can be secured with greater certainty and satisfaction under the law of the District of Columbia, while at the same time having the additional prestige of incorporation under a National law rather than under the law of any one state.

On motion of Bishop Tucker, seconded by Mr. Lyford, it was

✓ 119 - VOTED: That, in accordance with the suggestions of Mr. Feild, the incorporation of the Trustees of Hua Chung (Central China) College be effected under the Law of the District of Columbia.

Dr. Warnshuis reported that questions had been raised as to whether it would be possible to break up the amount needed for the proposed Chemistry Building, into units of varying amounts, chiefly limited in size.

It was

✓ 120 - VOTED: That Dr. Warnshuis and Dr. Wood be a special committee to prepare a schedule showing that various amounts would provide for in the erection of a proposed building.

On motion of Dr. Warnshuis, it was

✓ 121 - VOTED: That a cable be sent to President Wei, asking for particulars with regard to the number of class rooms, laboratories and other units to be included in the Chemistry building, and the approximate cost of each.

Dr. Warnshuis reported a conference with Mr. John W. Fleming of the Department of Economics at Simmons College, Boston, with regard to the possibility of joining the staff of Hua Chung College in the Department of Economics, with a view to part time teaching and part time field work, the latter to be done in cooperation with Mr. George W. Shepherd, and the Linchwan Fellowship engaged in the work of rural rehabilitation in the Province of Kiangsi.

Letters dates April 23rd, and May 1st from Mr. Fleming and April 29th from Mr. Shepherd, with regard to this matter, were presented.

It was,

✓ 122 - VOTED: To request the Rev. A. B. Parson, Associate Secretary of the Department of Foreign Missions of the Episcopal Church, to gather information concerning Mr. Fleming, similar to that gathered by the Department of Foreign Missions, in connection with volunteers for service under the Episcopal Church.

It was,

✓ 123 - VOTED: That Dr. Warnshuis be a committee of one to approach the Harvard - Yenching Institute with regard to the possibility of that Institute providing approximately \$4,000 a year for five years for the travel, outfit, salary and furlough of Mr. Fleming as a married man.

John W. Wood,

Secretary.

HUA CHUNG COLLEGE  
Wuchang, China

Minutes of the meeting of the Board of Trustees,  
known as the Board of Founders.

New York, October 11th, 1935.

MEMBERSHIP OF THE BOARD

Representing the Domestic  
and Foreign Missionary Society:

Rt. Rev. H. St. G. Tucker, D.D.,  
Hon. Philip S. Parker  
Mrs. Harper Sibley  
Mr. John S. Newbold  
\*Rev. A. M. Sherman, S.T.D.  
\*Rev. John K. Shryock, Ph.D.  
\*Dr. John W. Wood.

Representing the Yale Foreign  
Missionary Society:

\*Mr. Oliver Lyford,  
Dr. Edward H. Hume,  
\* (alternate Mr. R. D. Weigle)  
\*Mr. E. C. Lobenstine

Representing the Board of Foreign  
Missions of the Reformed Church in the  
United States:

\*Rev. J. M. G. Darms, D.D.,  
Rev. A. V. Casselman, D.D.

Representing the English Methodist  
Missionary Society:

Rev. W. A. Grist  
(alternate Dr. F. T. Cartwright)  
Rev. A. W. Hooker  
\* (alternate Dr. J. G. Vaughan.)

Representing the London Missionary Society:

Rev. T. Cocker Brown, D.D.,  
\* (alternate, Dr. A. L. Warnshuis)

Mr. Lobenstine took his seat as a new member, representing the Yale Foreign Missionary Society.

Those whose names are starred were present at the meeting.

Prayer was offered by the President.

Explanations of absence were received from Mrs. Sibley, Mr. Newbold, Bishop Tucker and Dr. Casselman who is now in China.

The minutes of the meeting of the Board of Trustees on May 2nd were approved as circulated.

The Committee on Incorporation reported progress and asked that its legal adviser, Mr. A. J. Feild, be invited to make a statement of the present situation. The report was accepted.

Mr. Feild then explained why it had ultimately been found necessary to return to the original plan of a membership corporation under the law of the State of New York, instead of proceeding with the proposal submitted in May for incorporation under the law of the District of Columbia.

On motion of Dr. Warnshuis it was,

124 - VOTED: That the incorporation under the laws of the State of New York of Central China College Foundation now in process be and the same hereby is approved, and

FURTHER VOTED: That the Executive Committee of the Board of Trustees, known as the Board of Founders of Hua Chung College, Wuchang, China, be and they hereby authorized and directed to collaborate with the Board of Directors of said corporation when duly created in the preparation of its by-laws or constitution and by-laws, in order that they may harmonize with the plans and purposes of said Board of Trustees.

The Secretary reported that in accordance with the instructions of the meeting of May 2nd, he had conferred with representatives of the Domestic and Foreign Missionary Society in China, and others, with regard to the form of the lease under which it is proposed that a certain portion of the present Boone compound and the buildings thereon should be leased to the Trustees of Central China College. The authorities consulted agreed that the lease was in proper form with the exception of the fact that under Article 449 of the Chinese Civil Code, the period of a lease cannot exceed twenty years. A lease, however, is subject to renewal at the expiration of that period.

In view of the imminent formation of the Central China College Foundation, it was, on motion of Dr. Warnshuis,

125 - VOTED: That the Central China College Foundation is hereby authorized to execute the lease for certain land and buildings on the Boone College compound, Wuchang, with the Domestic and Foreign Missionary Society, when all necessary information has been secured and all necessary formalities complied with.

FURTHER VOTED: That the Central China College Foundation hold the foregoing lease.

In answer to an inquiry as to the information obtained in accordance with Vote 117, calling for "an exact statement concerning the property to be leased, its meets and bounds and the buildings thereon",

the Secretary explained that the request had been forwarded to the authorities of Central China College but that the information supplied by the representative of the Domestic and Foreign Missionary Society was incomplete. It was thereupon

126 - VOTED: That the Secretary be instructed to invite the attention of the authorities of the American Church Mission in the Diocese of Hankow, to the exact language of the resolution and to request compliance therewith.

The trustees then gave further consideration to the subject of a site for Central China College. Dr. Sherman explained the layout of the property by means of a chart and called attention to the fact that certain possible future donors would, in all probability, prefer to know definitely the plans of the trustees for the location and development of Central China College before making further gifts.

In connection with the discussion of the site, it was, on motion of Mr. Lyford,

127 VOTED: That the Board express approval of the directors proceeding with negotiations along the line of buying other land and erecting buildings thereon.



A letter was presented from President Wei, enclosing a letter to him from Mr. J. V. W. Bergamini, architect, concerning plans for the erection of buildings.

It was,

128 - VOTED: That the Trustees are of the opinion that they have not at the present time sufficient information to arrive at a conclusion and ask the Directors to review the whole situation and report on a definite plan for the purchase of property and the erection of buildings.

The Trustees expressed the hope that the Directors would make as much haste as possible in this matter.

Mr. Lobenstine raised a question with regard to further information concerning the definite immediate and future needs of Hua Chung College. He pointed out that conditions bearing upon Christian colleges in China are constantly changing and that the future seems highly uncertain. He thought it desirable that the Directors should state definitely how many now they consider essential to meet the future needs of Hua Chung College, that they should state definitely whether such property is obtainable and uistable and the price that would have to be paid therefor.

Dr. A. L. Warnshuis as Treasurer, submitted the attached report.

On motion of Mr. Weigel, the report was received.

Dr. Sherman announced a gift of Mrs. Henry Hill Pierce of \$100 for the Chemical Building.

The Directors considered the use to be made of the \$110 received from the Associated Boards as reported by the Treasurer, and the gift of Mrs. Pierce.

It was

129 - VOTED: That, in accordance with the request of Mrs. Pierce, her gift should be used for a new Chemical Building and that the \$110 received from the Associated Boards of Christian Colleges in China, should be transferred to the same fund.

On motion of the Treasurer, it was,

130 - VOTED: That the budget of the Trustees for 1936 should be \$550 and that of this amount, \$156.35 be used for administration and \$350 for promotion through the budget of the Associated Boards for Christian Colleges in China; the balance of \$43.65 to be used for incidental expenses.

On motion of Dr. Warnshuis, it was

131 - VOTED: That a committee consisting of Mr. Lyford, the Treasurer and Secretary, should be authorized to disburse the Wei fund for travel, now amounting to \$885.87

On motion of the Treasurer, it was,

132 - VOTED: That the travel expenses of Dr. Paul Kwei of the Department of Science, incurred in attending the meeting of ~~the~~ Yale-in-China in New Haven, be paid in an amount not to exceed \$150, to be charged to the Wei travel fund.

Mr. Weigle reported that the Yale-in-China Trustees, at their recent meeting in New Haven, had voted \$5,000 for two faculty residences.

Consideration was given to the budget of Hua Chung College for the year 1936 as received from the Board of Directors. The Trustees noted with satisfaction the proposed increase in the appropriations by Yale-in-China to \$10,000 for 1936, \$12,000 for 1937 and \$14,000 for 1938.

A proposal made by Mr. Lobenstine that the Trustees ask the constituent boards to make and pay their appropriations through the Board of Trustees instead of direct to their respective missions, was not acted upon.

On motion of Dr. Darms, it was

133 - VOTED: That the Executive Committee of the Board of Trustees, study the whole question of the relation of the Board of Trustees to the budget of Hua Chung College and the method of handling funds appropriated by the constituent boards for the support of the College.

It was

134 - VOTED: That Mr. Chambers Chow be elected to succeed himself as Director at Large.

Dr. Warnshuis reported on the possibility of securing the part time services of Professor D. J. Fleming for Hua Chung College and Lichuan if funds can be made available.

JOHN W. WOOD,  
Secretary.

October 11, 1935

To the Board of Founders of Hua Chung College:

The Treasurer's report for the fiscal year, 1934 - 1935, is as follows:

RECEIPTS

Balance carried forward . . . . .	\$58.65
From Yale in China . . . . .	125.00
" Board of Foreign Missions of the Reformed Church in America . . . . .	125.00
" National Council, Protestant Episcopal Church . . . . .	253.00
" Francis S. Hutchins, account of Dr. Wei - honoraria . . . . .	2,085.87
" Katherine C. Pierce, for Dr. Wei's appeal . . . . .	100.00
" Associated Boards of Christian Colleges in China . . . . .	110.00
	<u>\$2,857.52</u>

EXPENDITURES

For Printing leaflet, Dr. Wei's appeal . . . . .	60.39
" Expenses of Committee on Incorporation . . . . .	4.83
" Grant to Dr. Wei . . . . .	200.00
" Associated Boards of Christian Colleges in China (Minute EC-17) (a) For administration \$156.35 (b) " promotion 350.00	506.35
" Remittance to John L. Coe, Treasurer, for endowment of the Chair of Chinese . . . . .	1,000.00
" Postage and telegrams . . . . .	1.00
" Transfer to Dr. Wei Fund for Travel of Faculty to USA . . . . .	885.87
" Transfer to Dr. Wei Appeal Fund . . . . .	100.00
Balance carried forward . . . . .	99.08
	<u>\$2,857.52</u>

STATEMENT OF FUNDS ON HAND

Dr. Wei Fund for Travel of Faculty to U.S.A. . . . .	\$ 885.87
Dr. Wei Appeal Fund . . . . .	100.00
Current Funds . . . . .	99.08
	<u>\$ 1,084.95</u>
On Deposit in the Bank for Savings . . . . .	885.87
" " " " Bank of Manhattan Company . . . . .	199.08
	<u>\$ 1,084.95</u>

The attention of the Board is called to the receipt of \$110. from the Associated Boards of Christian Colleges in China. The proportionate share of Hua Chung College in the undesignated funds received by the Associated Boards in response to its appeal for support of the Christian Colleges in China has been appropriated to the promotional budget of the Associated Boards. The funds transmitted to us are the total of two designated contributions. The instruction of the Board regarding the disbursements of this income is requested.

BUDGET

For the ensuing year, the Associated Boards asks for the following appropriations:

a .	For administration	\$156.35	
b.	" promotion	<u>704.00</u>	\$860.35

For the incidental expenses of this Board, it is suggested that the budget include an item of \$30.

Respectfully submitted,

*A. L. Warnshuis*

A. L. Warnshuis, Treasurer