

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

May 21, 1938.

Mr. E. F. Willis,
P. O. Box 330,
Nashville, Tenn.

Dear Willis:

Re: Hangchow College

Dr. E. H. Cressy of Shanghai, Secretary of the China Christian Education Association, recently arrived in the States and has been exceedingly helpful during this period of the annual meetings of most of the Boards of Trustees of Christian Colleges in China. I am happy to learn that he is planning to make a visit to Nashville in the near future, and that he has an appointment with you, I think on May 31st.

Dr. Cressy's information is so important that I believe it would be well if the Executive Committee of the Hangchow Trustees could meet to hear his statement. His counsel would also be very helpful in planning the future program of the institution, certainly over the next couple of years.

Hangchow College has always done a fine piece of work and has been a real service institution for the Christian church in Chekiang and neighboring provinces. After being disbanded because of war, it reassembled in Shanghai, and has been carrying on valiently during the year. Just when the ordinary work can return to the Hangchow campus no one can foresee. If it can not return next fall, possibly some other kind of program might be carried on in the buildings temporarily, as for instance, refresher courses for Christian pastors, Christian school teachers, and other adults who can not carry on their accustomed services. Other types of short courses could be thought of, for example rural program, public health, etc.

In looking toward the future, we may come to what I think most of us here in the States, if not all of us, have thought would be best, namely, the work on the Hangchow campus to be that of a strong Junior College and Senior Middle School, with the Senior College work to be conducted in cooperation with another Christian institution, say in Nanking or in Shanghai. The "correlated program" for China Christian Colleges contemplated such a plan for Hangchow College.

With some such plan in mind Hangchow College would be fully justified in sharing in the joint promotional efforts of the China Christian Colleges. From the beginning Hangchow has been technically a member of the Associated Boards, but we Hangchow trustees have had almost no active participation in the Associated Boards program. There have been various deterrent reasons for this. However, for the future it seems to me that if Hangchow College is prepared to take part in a cooperative plan for the Christian Colleges in the lower Yangtze valley that Hangchow should then cooperate in the promotional efforts and results of the Associated Boards here in America. The Associated

1349

(Mr.Willis,2.)

5/21/38.

Boards during this past year have had a vigorous emergency campaign for the additional cost of conducting the colleges under war conditions in China and they are planning a strong promotional campaign again next year.

The part which Hangchow College would be expected to pay toward the cost of promotion and home base administration would be very small, in fact almost nominal, say \$ 73. out of the total budget of \$ 73,000. This is the result of the fact that the percentage of cost is figured upon the percentage of receipts during the last three or four years. And as Hangchow has not participated, it has received almost nothing. If Hangchow presented needs which appealed to the joint group and the campaign goes forward successfully and funds are allocated to Hangchow from the receipts of the joint campaign, then in the following year the percentage rate charged to Hangchow will, of course, be increased; but at the most Hangchow could be called upon to pay only a small fraction of new monies received. The other institutions in China in which our Board cooperates are in this joint campaign. Their percentages of the costs are as follows:

Cheeloo - 13% (over \$ 9,000.)
Nanking - 12% (over \$ 8,000.)
Yenching - 37% (over \$ 27,000.)

I am sure that your Executive Committee along with Dr.Cressy, who knows so intimately the work and the needs of the College in Hangchow and in Shanghai, could work out a reasonable program of need and basis of appeal for next year. As I stated above, I think this could be done only if the Hangchow Executive Committee feels prepared to share in a reasonable plan of cooperation among the Christian Colleges in the lower Yangtze area, in the development of which plan of course Hangchow would be adequately represented.

I am sending a copy of this letter to Dr.B.A.Garside, general secretary of the Associated Boards, asking him that he will supplement in a letter to you what I have said about Hangchow's participation in the financial-promotional campaign for Christian Colleges.

The information which Dr.Cressy will give regarding China is of such great interest that you may wish to invite in to hear his statement others than just the members of the Hangchow Executive Committee.

With warmest personal regards to you and to your colleagues, I am

Sincerely yours,

George T.Scott

GTS.w

cc to Dr.B.A.Garside
cc to Dr.E.H.Cressy

Dictated but signed in Dr.Scott's absence

1350

Boards during this past year have had a vigorous emergency campaign for the additional cost of conducting the colleges under war conditions in China and they are planning a strong promotional campaign again next year.

The part which Hangchow College would be expected to pay toward the cost of promotion and home base administration would be very small, in fact almost nominal, say \$75,000 out of the total budget of \$75,000. This is the result of the fact that the percentage of cost is figured upon the percentage of receipts during the last three or four years. And as Hangchow has not participated, it has received almost nothing. If Hangchow presented needs which appealed to the joint group and the campaign goes forward success-fully and funds are allocated to Hangchow from the receipts of the joint campaign, then in the following year the percentage rate charged to Hangchow will, of course, be increased; but at the most Hangchow could be called upon to pay only a small fraction of new monies received. The other institutions in China in which our board cooperates are in this joint campaign. Their percentages of the costs are as follows:

- Yenching - 37% (over \$27,000.)
- Hankang - 18% (over \$8,000.)
- Chesoo - 18% (over \$9,000.)

I am sure that your Executive Committee along with Dr. Greasy, who knows so intimately the work and the needs of the College in Hangchow and in Shanghai, could work out a reasonable program of appeal for next year. As I stated above, I think this could be done. In the Hangchow Executive Committee feels concerned to state in a letter to the Christian Colleges in the lower Yangtze area, a plan of cooperation among the Christian Colleges in the lower Yangtze area, which plan of course Hangchow would be asked to cooperate in.

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MAY 23 1938
JOINT OFFICE

I am sending a copy of this letter to Dr. H. A. Garstke, general secretary of the Associated Boards, asking him to supplement in a letter to you what I have said about Hangchow's position in the financial-promotional campaign for Christian Colleges.

The information which Dr. Greasy will give regarding China is of such great interest that you may wish to invite in to hear his statement others than just the members of the Hangchow Executive Committee.

With warmest personal regards to you and to your colleagues, I am
Sincerely yours,

George F. Scott

GFS:w
cc to Dr. H. A. Garstke
cc to Dr. E. H. Greasy

Dictated but signed in Dr. Scott's absence

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Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue New York, N. Y.

July 22, 1938

Mr. E. F. Willis,
P. O. Box, 330
Nashville, Tenn.

Dear Mr. Willis:

We are in the process of closing the accounts of the Associated Boards for the year ending June 30, 1938. Within our budget estimate of income for the year we have included \$102.66 which the Trustees of Hangchow Christian College were asked to contribute as their pro rata share in the general administrative expenses of the organization. I believe that both our office here at 150 Fifth Avenue and also Dr. George T. Scott have written to you with regard to this appropriation, and I had understood that the Hangchow Trustees were inclined to favor the payment of this \$102.66 if the Associated Boards waived any claim to the unpaid appropriations requested of the Hangchow Trustees year by year for a number of years.

Our Associated Boards has always been operated strictly on a cost basis, each participating group being asked to bear a defined share in the total. This means that if any one of the boards of trustees fails to pay the amount asked of it in any given year we simply have to carry over that amount as a deficit for the coming year. The only way in which such deficits can be cleared are either by discovering some unexpected surplus (a rare happening indeed!) or going back to the other boards of trustees and asking them to increase their own appropriations. For a number of years we have been carrying forward the unpaid appropriations from the Hangchow Trustees as an increasing deficit. A year ago we fortunately had a small surplus which enabled us to take care of part of this accrued deficit. But for the year just closing there is no source to which we can turn.

In addition to the administrative service we have tried to render to the entire group of colleges - Hangchow among them - we have this year for the first time given the work at Hangchow very substantial assistance through our promotional efforts. From our Emergency Fund of \$300,000, we have appropriated U.S.\$15,000 to the Shanghai Unit, in which Hangchow Christian College is one of the foremost active participants. Since the Associated Boards has been able to take care of most of the deficit accrued as a result of the non-payment of Hangchow's appropriations before this year, we are quite willing to waive any further request for your appropriations previous to June 30, 1937. But we earnestly hope that it will be possible for your Board of Trustees to send us, within the fairly near future, the \$102.66 requested from

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E. F. Willis - 2

you for the fiscal year which closed on June 30, 1938. Until this item has been cleared our accounts will necessarily remain in a very unsatisfactory state.

With all good wishes, I am

Very sincerely yours,

BAG-

B A GARSIDE

CC - Dr. Scott

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK

COPY for Dr.Garside

Nov.10,1938.

Rev.C.Darby Fulton, D.D.
and
Mr.Edwin F.Willis,
P.O.Box 530,
Nashville, Tenn.

Dear Dr.Fulton and Mr.Willis:

Re Hangchow Christian College

A little conference of New York Trustees yesterday with President Baen Lee of Hangchow College discussed the matter of Hangchow's participation in the promotional campaign of the Associated Boards. It was agreed that I, as Vice Chairman of the Trustees, would write a line to you gentlemen as President and Secretary-Treasurer respectively. It seemed to us all that Hangchow College should go forward sharing in the co-operative campaign. Mr.Willis's letter to Mr.Garside of Aug.2nd in the last paragraph states that he, Mr.Willis, is quite willing to make the payment of a combined total of \$ 175.66 (which total includes past years plus present year's expense) if I would agree to the payment. Unfortunately I was ill in the hospital for a number of weeks after that letter reached my office and it never had an adequate reply. However, when Mr.Willis was in my office personally in September he and I talked this matter over and he understood that I was in favor of cooperation.

The little informal group yesterday is cordially in favor of it. In the group was Mr.W.Reginald Wheeler, who has been working in the Associated Boards campaign as Nanking's representative. Mr.Wheeler is now a Hangchow Trustee, was former vice-president of Hangchow on the field, and has just become a secretary of our Presbyterian Board in the Home Base Department. Mr.Wheeler believes it will be to Hangchow's advantage to join in the campaign. Of the U.S.\$ 20,000. sent to the Shanghai Unit during the last year (academic year) President Lee believes that the Hangchow part of that Unit profited to the extent of U.S.\$ 5,000., this in spite of the fact that Hangchow was not technically cooperating at the home base. Again, during the present academic year, a large sum of money is being raised for the Shanghai Unit of which Hangchow represents approximately a quarter. Furthermore, if Hangchow joins in the campaign there are other undesignated amounts out of which further assignment may be made for Hangchow, and with President Lee in the country, possibly some special funds could be secured by personal appeal to some individuals.

I am advised that no campaign is contemplated in the south, that there are no facilities for such a campaign, and that if the southern church is interested in the general campaign, nothing would be done in the southern church constituency without your approval and cooperation. Of course the constituencies of all non-cooperating churches throughout the country are more or less open territory for an appeal like China Colleges; consequently when we cooperate we have much more control over any appeal than when we do not cooperate. I mention this last factor because it was stated to me quite frankly yesterday by the Associated Colleges office.

If Mr.Willis pays, as I hope, the \$ 175.66, I am sure that he can guarantee to the field that Hangchow College will receive from the campaign this year many times

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(Dr.Fulton, Mr.Willis, 2.)

11/10/58.

that amount.

Consequently for many reasons we in New York feel that Hangchow College should be a recognized cooperating member in the campaign.

With warmest personal regards, I am

Sincerely yours,

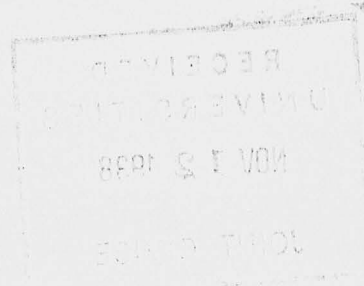
(G. T. S.)

George T. Scott

GTS:w

cc to Dr.Garside

" " President Baen E.Lee



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11/10/38.

(Dr. Willson, Mr. Willis, S.)

that amount.

Consequently for many reasons we in New York feel that Hargrove College should be a recognized cooperating member in the campaign.

With warmest personal regards, I am

Sincerely yours,

(G.P.P.)

George T. Scott

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as to Dr. Garfield
" " President Hiram S. Lee

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Scott, George T. 1938
(see also: Presbyterian Church
in the U.S.A.)

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