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基 督 教 大 學 上 海 協 會  
THE ASSOCIATED CHRISTIAN COLLEGES  
(IN SHANGHAI)

TEL. 91100

ASSOCIATED INSTITUTIONS

HANGCHOW CHRISTIAN COLLEGE  
SOOCHOW UNIVERSITY  
UNIVERSITY OF SHANGHAI  
ST. JOHN'S UNIVERSITY

JOINT OFFICE

410B TSE SHU BUILDING  
353 NANKING ROAD  
SHANGHAI, CHINA

January 18, 1941

Dr. B. A. Garside  
Associated Boards for  
Christian Colleges in China  
150 Fifth Avenue  
New York, N.Y. U.S.A.

My dear Dr. Garside:

The four Christian Colleges in Shanghai are busy closing the work of the semester and very grateful that they have been able to carry on without interference during this period. The enrollment has been the largest in the history of each of the four institutions, the spirit of faculty and students has been fine and the Christian influence the best ever known. More than a hundred students of these institutions were baptized on the first Sunday of the new year. For all this we are very grateful.

The situation has been very tense and the problems increasingly difficult to solve. Our fear that the Nanking Government might be used as a tool of the Japanese to interfere with the administration of our institution has not materialized and we are hopeful that during the next semester we may have the same good fortune. There are evidences that the Ministry of Education under the Chungking Government is somewhat more realistic regarding the difficulties we face and a bit more lenient in the application of their regulations to our institution.

The most difficult problem presented to us during the past semester has been the very great increased cost of living in Shanghai. The Research Department of the Shanghai Municipal Council declares that during the year 1940 the cost of living amongst Chinese in Shanghai has increased more than 90% and that at the end of December 1940 it was 579% of the cost in 1936. When we take into consideration that our faculty were provided houses on our campus in addition to their salary, whereas here no such houses are available, one can readily understand how utterly impossible is it for them to live on the salaries paid in 1936. Do what we can, it seems impossible for us to more than double that salary whereas the living expenses plus rent are more than six times that of five years ago.

We have tried to raise tuitions but the difficulty of this is readily seen when we remember that the homes from which our students come are suffering the same financial difficulties as are our faculty members. Many of these families have lost much, if not all, of their property, others have lost the income from investments and all are required to spend much more than before to meet the expense of greatly lowered standard of living. All of our institutions have increased tuitions though none has as much as doubled the same for the reasons stated above. In Hangchow College with whose financial condition I am better acquainted than with the

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JAN 18  
1941

Dr. B. A. Gardise Page 2.

others, our increased tuition provides less than half of the funds required to give a 100% bonus to our faculty and staff over the 1936 salary. How it is possible to solve this problem it is very difficult for us to discover.

Without the aid given by the Associated Boards it would be impossible for us to carry on. I wish on behalf of the four institutions to express to you ~~the~~ sincere gratitude for all that you have done. As we face the increasing difficulties and dangers which everyone seems to expect will be our lot during 1941 we take courage as we think of the loyal support you and your colleagues have given us in the past and the assurance that it will be continued during the troublous times ahead.

The rental contract with the Haroon interests expires next summer and we do not know the terms on which we can continue to rent the rooms now used by us. We know that when a Government Medical College rented a couple of rooms in this building in order to cooperate with us in classroom and laboratory work they were required to pay \$3000 per room "key money" and double the rent we now pay. Should they hold us up in a similar way it would be impossible for us to carry on and without the financial assistance given us in the past we cannot hope to pay our faculty the one-third of their 1936 living cost that we are now striving so hard to pay them and at the same time provide a place in which to carry on our work. For the past half year we have not received any remittance from the Associated Boards. This gives us grave concern, of course, for two reasons. One, that our funds are getting very low and second that during the past week the exchange market in Shanghai has been greatly upset and the chances are that unless the Associated Boards remit funds to us in the near future that it may be too late for us to exchange the money provided when it is sent. Even should boats continue to ply between America and China, which of course will not be the case should war between the U.S. and Japan break out, the National Government of China may refuse to permit the sale or purchase of U.S. gold in Shanghai in order to thwart the efforts of the Nanking Government to secure gold by exchanging their bank notes for Chinese National Government currency and sell this for U.S. gold. We think it would be wise for you to telegraph us any money available at your earliest convenience so that this might be on hand here in Shanghai in case we are cut off.

Dr. Cressy gave each of us a copy of his report to you the day he left for West China which made it impossible for us to discuss this matter with him. We feel that he has been quite strong in some of the statements made and unfair to us here in Shanghai. Were all self-interest eliminated from the Associated Christian Colleges we would be very outstanding in the present world. We admit that we have not been able to rid ourselves of our interest in our own institutions and in our zeal for their development. It is true that we have not made the progress in cooperation that some of us so much desire. I believe that much of this is due to the fear that no practical plan for continuing cooperation will be worked out and that the necessities of the case will force each to continue as before the war. I have insisted that only by burning bridges behind us could we get any place and yet I realize that unless there is a bridge ahead of us over which there is some chance to pass that we are simply seeking self-destruction by burning bridges behind us. This perhaps is the

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Dr. B. A. Garside Page 3.

reason for Dr. Cressy's remark about the attitude of Hangchow College. I have had opportunity to study a good deal of psychology in my day and I think that I understand the psychological reactions of the Shanghai group and that the above is a true interpretation thereof.

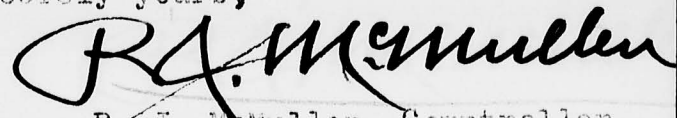
Soochow and Hangchow have taken official action that, regardless of what the others do, they will continue to do senior college work in Shanghai and together. Both hope that the others will join them but, unable to act for others, they act for themselves and go as far as it is possible to go towards thorough-going cooperation in Shanghai in senior college work. In carrying this out Hangchow and Soochow during this coming semester will amalgamate the work of their Colleges of Arts. This is done by following the plan so long discussed and more recently written out in detail by Dr. Cressy. Wherever there was overlapping, as for example in the Departments of English, the students of the two institutions have been put together as one group of English majors, the teachers of English in the two institutions put together as one teaching staff. The government curriculum for English majors is taken as a guide to the formulation of one curriculum for this group of students and classes assigned those best fitted to take them. Dr. Miao has been asked to be our adviser and has met with each Departmental group in working out this program. The spirit shown has been fine and the results most gratifying.

In the other courses of the two universities there is much less overlapping since Soochow has a College of Science and a College of Law and Hangchow has a College of Commerce and a College of Engineering. There is some overlapping, however, as for example, Soochow has a department to train certified accountants in connection with their Law School. Hangchow in its College of Commerce also has courses in Accounting. It is hoped that these may be correlated though it is most difficult to do because they do not exactly overlap. The same is true in other fields such as overlapping between the Chemistry Department of the Soochow College of Science and the Chemical Engineering Department of the Hangchow College of Engineering. During the coming semester Soochow and Hangchow plan to make a thorough study of these fields with a view to elimination of duplication of work and thorough-going cooperation in every field. They will also restudy the work of the two Arts Colleges in the light of our experiences this term with a view to making it most thorough-going and effective.

As stated above this is not done as a challenge to Shanghai or St. John's and we sincerely hope that they may see their way clear to cooperate with us. Feeling that if we waited until all agreed to go in together perhaps nothing would be done, Soochow and Hangchow have taken official action which they are now striving to implement in a very sincere and friendly spirit. Plans to carry out this program were being made before Dr. Cressy left but great progress has been made since his departure and under the wise counselling of Dr. Miao.

With best regards,

Sincerely yours,

  
R. J. McMullen, Comptroller  
Associated Christian Colleges

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INDEXED

January 21, 1941

Mr. R. J. McMullen  
410 B Tse Shu Building  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

Attention is called to the necessity of having the 1941-42 budgets for Hangchow College, Shanghai University and Soochow University in hand by April 15th, for the purpose of presentation to the Association Boards.

We are hoping that all of your anticipated requirements for the coming year will be included, making them as conservative as is consistent with the work of the institutions.

No definite rate of exchange has been agreed upon, so where such a figure is used, kindly indicate the rate.

With every good wish, I am

Sincerely yours,

*C. A. Evans*

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January 28, 1941

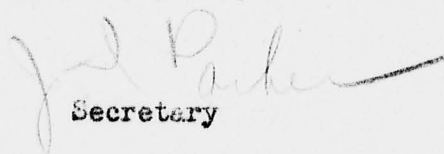
Rev. R. J. McMullen  
Hangchow Christian College  
Continental Emporium  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

Some days ago I sent to you and President Lee a letter in reference to Mr. W. T. Liao coming to America in the fall of 1941 to study at Rensselaer Polytechnic Institute. Since that time we have been in touch with the people at Rensselaer and they are very much interested in having Mr. Liao come to that school. Because of their great interest and willingness to consider the matter quite aside from their regular scholarship considerations, we felt it wise to send a cable, copy of which is enclosed.

I hope this will meet Mr. Liao's needs, and that we will be able to have him in America as one of our faculty scholarship students.

Sincerely yours,

  
Secretary

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INDEXED

January 23, 1941

Dr. R. J. McMullen  
410 B Tse Shu Building  
353 Nanking Road  
Shanghai, CHINA

Dear Dr. McMullen,

A day or two ago I wrote you asking that you remind the proper authorities of Hangchow College, the University of Shanghai, and Soochow University that their budget estimates, showing the amounts they will need in special appropriations, for 1941-42 should be in the hands of the Associated Boards not later than April 15.

May we ask also that you take whatever steps are necessary to see that similar information is sent us for the Associated Christian Colleges in Shanghai? In the case of the A. C. C. in S. the Finance Committee of the Associated Boards will undoubtedly wish quite detailed information along two lines: (1) What program does the Associated Christian Colleges in Shanghai plan to carry on during the year 1941-42? To what extent will the work of each of the four participating Colleges be carried on jointly? To what extent will this work be carried on on separate campuses? How many, if any, staff members will be employed by the Associated Christian Colleges in Shanghai, as distinct from the individual Colleges? What economies in the budgets of the individual Colleges will be made possible through the services rendered by the A. C. C. in S. to the entire group? In so far as it is now possible to formulate plans, what are the intentions of the four individual Colleges with regard to the continuation of joint activities in the A. C. C. in S. or through other channels, after 1941-42? (Additional information on any other points related to the proposed plans and activities of the A. C. C. in S. would be welcomed.)

(2) Please give in detail the proposed operating budget of the Associated Christian Colleges in Shanghai for 1941-42, with whatever explanatory notes are necessary to make clear to individuals here in New York not familiar with the local situation just what purpose each item covers and why it is necessary. Please show as far as possible how this joint budget for the A. C. C. in S. fits into the budgets

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Dr. McMullen

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January 23, 1941

of the individual Colleges, where it helps them to effect economies, and how it helps in strengthening the work they are doing individually and as a group. Please show also what sources of income there will be for the A. C. C. in S. in China.

In connection with the financial part of this material, rates of exchange used in computations should be clearly indicated.

With best regards, I am

Very sincerely yours,

*C. A. Evans*

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基 督 教 大 學 上 海 協 會  
THE ASSOCIATED CHRISTIAN COLLEGES  
(IN SHANGHAI)

TEL. 91100

ASSOCIATED INSTITUTIONS  
HANGCHOW CHRISTIAN COLLEGE  
SOOCHOW UNIVERSITY  
UNIVERSITY OF SHANGHAI  
ST. JOHN'S UNIVERSITY

JOINT OFFICE  
410B TSE SHU BUILDING  
353 NANKING ROAD  
SHANGHAI, CHINA

February 8, 1941

Dr. Joseph I. Parker  
Associated Boards for Christian Colleges  
150 Fifth Avenue  
New York, N.Y. U.S.A.

My dear Dr. Parker:

Your cablegram followed by a Clipper letter regarding a scholarship for Prof. Liao has been received and very much appreciated. After consultation with Pres. Lee and Prof. Liao it was decided to cable you as follows: "Liao postpone year McMullen".

This was sent for two reasons. The first is that the situation here in Shanghai is such as to make it impossible to predict what may take place during the next eighteen months. Prof. Liao naturally hesitates to commit himself to be absent from his fine family for so long a period during such uncertain times. He has no other relatives here and should conditions worsen or America and Japan enter a conflict while he is away his family would be cut off and without anyone upon whom to depend.

The second reason is that the source from which we have been receiving aid for our staff who are sent to the U.S. has temporarily been cut off. This is due to the uncertainty of business conditions in U.S.A. It is too late for me to get in touch with these people in regard to a fellowship for next fall and the current rate of exchange together with the very greatly increased cost of living makes it impossible for us to take enough silver out of our budget to guarantee the thousand dollars which we hope to have to assist Mr. Liao.

As indicated in our cable we hope that this aid will be available for the year beginning summer of 1942 and we would like to make definite plans to this end hoping that the situation will be much more certain by that time and that we can secure the thousand dollars mentioned above for Prof. Liao for the year 1942-43. Our experience is that counting travel, tuition and all other expenses at least US\$ 1800 is needed for fifteen months' study in America. A tuition scholarship and \$500 should make it possible for Prof. Liao to carry on with the \$1,000 which we are planning to provide for him. At any rate, assistance to this amount namely, tuition and \$500 would be all that we would expect from sources in the U.S. We will be responsible for any balance and the Associated Boards need not fear that they will be left with a burden on their hands.

*ack. 5/20/41  
J.P.*

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Dr. Joseph I. Parker Page 2.

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The colleges are opening as usual for the spring semester. The enrollment is about as before and we hope that we will be able to carry through the work of the term with no more disturbance than we have experienced in the past. The greatly increased cost of everything - six times what it was in 1936 - makes it very difficult for us to meet our financial obligations and we hope very much that the Associated Boards may continue the generous aid they have given us in the past. Otherwise it seems impossible to continue to give these 3500 young people the advantage of higher education under Christian auspices in Shanghai.

Thanking you again for all your courtesies and consideration, I remain,

Yours sincerely,

  
R. J. McMullen

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The colleges are opening as usual for the spring semester. The enrollment is about as before and we hope that we will be able to carry through the work of the term with no more disturbance than we have experienced in the past. The greatly increased cost of everything - six times what it was in 1938 - makes it very difficult for us to meet our financial obligations and we hope very much that the associated boards may continue the generous aid they have given us in the past. Other- wise it seems impossible to continue to give these 3500 young people the advantage of higher education under Christian auspices in Shanghai.

Thanking you again for all your courtesies and consideration, I remain,

Yours sincerely,

*H. J. McMillen*  
H. J. McMillen

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HANGCHOW CHRISTIAN COLLEGE  
6TH FLOOR, 353 NANKING ROAD  
TELEPHONE 92009

PRESIDENT'S OFFICE

SHANGHAI, CHINA

*Acce.  
3/17/41  
JSP*

February 19, 1941

Dr. B. A. Garside  
Associated Boards for  
Christian Colleges in China  
151 Fifth Avenue  
New York, N.Y. U.S.A.

My dear Dr. Garside:

Enclosed please find the budget of Hangchow Christian College for the year August 1941 - July 31, 1942. In regard to this budget several considerations must be kept in mind. You will note, first, that tuitions have been raised 80% per term per student. This is very hard on our constituency as the cost of living and the disruption of business with the destruction of property, have caused a very serious financial problem for the parents of our students. We regret very much the necessity of adding to this burden. Second, The salaries of Chinese faculty and staff including bonus are very much greater than last year. This is caused partly by the increased enrollment ~~requiring~~ requiring an increase in staff. It is largely caused, however, by the very great increase in the cost of living during the past year. During the year 1940 the cost of Chinese living in Shanghai, as estimated by the Shanghai Municipal Council, increased more than 90% and is now about seven times what it was in 1936. Our salary scale remains the same as in 1936 with the exception that we do not provide living quarters here as we did when we were operating on our campus in Hangchow. Rentals in Shanghai are very high. In spite of this we are now paying a bonus of only 100% of the 1936 salaries. Since two-thirds of our income is in national currency you can easily understand how great is the problem raised by this 100% "high cost of living bonus".

Third, In order to meet this great increase in expenditure we are urging the Associated Boards to increase their subsidy from US\$ 2500 to \$7500. Even with this increase you will note that we have budgeted a deficit of CNC\$ 33,000. The coming year will be one of very great difficulty in many ways not the least of which is the balancing of our budget. We sincerely hope that the Associated Boards may be able to grant us this aid towards the high cost of living bonus for our staff.

We are asking our Boards of Missions to grant us an increase in their subsidy. This will add but little to our total income even if our request is granted. It will cover about one-half of our deficit. Our exchange rate of 10 to 1 is much lower than the current rate but it is quite impossible

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to predict what will occur twelve months from now. Should China win this war or her hopes of such victory be greatly increased, foreign finance experts in Shanghai predict that exchange will drop to \$10 or \$12 Chinese currency for \$1.00 US currency. It is on their advice that I have set this figure. It may be that conditions will not be such as to change the rate of 17 to 1 now prevailing. It is impossible, however, to budget on the hope that such will be the case. I have, therefore, taken the advice of my foreign friends who are experts in this line and budgeted as indicated.

Fourth, You will note that we are still hoping that some one will be farsighted enough to make a contribution of US\$ 10,000 towards equipping our Engineering College. Having this hope we have placed it on both sides of the enclosed budget at an exchange of 10 to 1.

Fifth, You will also note that there is no item on this budget to cover the rental of our present emergency quarters which has been paid by the Associated Boards during the past several years. Our contract for these rooms expires in July 1941 and we anticipate a great deal of difficulty in extending our lease. We have evidence that they intend to follow what has become the custom in Shanghai of demanding exorbitant rentals. This is done in two ways. First by demanding the equivalent of about two years' rental for "key money". This sum is just a gift to the landlord and covers no rental and is not recoverable. They also demand very high rent. Recently a room adjoining ours was rented for CMC\$ 2,000 key money and nearly double the rent paid by us for an adjoining room. We hope to do very much better than this but must be prepared for a very heavy expenditure for rent during the coming year. Without the aid of the Associated Boards it seems impossible for these institutions to carry on. Every care is being taken to make full use of every room, the various institutions using them jointly. A very significant and effective saving has been made by the thorough-going cooperation of Soochow and Hangchow in their Arts College by considering the majors in any one field as one group and the faculty of the two institutions teaching in this field as one staff and planning the curriculum as though the two institutions were one. With all our plans for enlarging the scope of this real cooperation it will be impossible to carry on during the coming year without the aid of the Associated Boards in meeting our emergency expenses.

The evacuation has increased our expenses by taking from our staff many American ladies who have in the past rendered most effective service in teaching, especially the English courses, and this has necessitated the paying of fairly high salaries to less efficient people to take their work.

Hoping that the above clearly states our financial position for the 1941-42 and that the associated Boards will continue their generous support, I am,

Yours sincerely,

*R. J. McMullen*  
 Acting President & Comptroller  
 Hangchow Christian College

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It may be that conditions will not be such as to change the  
rate of 14 to 1 now prevailing. It is impossible, however, to  
predict on the hope that such will be the case. I have, therefore,  
taken the advice of my foreign friends who are experts in this  
line and budgeted as indicated.

Fourth, you will note that we are still hoping  
that some one will be furnished enough to make a contribution  
of US\$ 10,000 towards equipping our Christian College. Having  
this hope we have placed it on both sides of the budget  
at an exchange of 10 to 1.

Fifth, you will also note that there is no item  
on this budget to cover the rental of our present emergency  
quarters which has been paid by the Associated Boards during the  
past several years. Our contract for these rooms expires in  
July 1941 and we anticipate a great deal of difficulty in ex-  
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equivalent of about two years' rental for "key money". This  
sum is just a gift to the landlord and covers no rental and is  
not recoverable. They also demand very high rent. Recently  
a room adjoining ours was rented for C\$ 2,000 key money and  
nearly double the rent paid by us for an adjoining room. We  
hope to do very much better than this but must be prepared for  
a very heavy expenditure for rent during the coming year.  
Without the aid of the Associated Boards it seems impossible  
for these institutions to carry on. Every year is being taken  
to make full use of every room, the various institutions using  
them jointly. A very efficient and effective system has been  
made by the thorough-going cooperation of doctors and nurses  
in their own colleges by concentrating the majors in any one place  
as one group and the faculty in the two institutions teaching in  
this field as another. With this our main financial  
the two institutions were one. With this our main financial  
the scope of this year's cooperation it will be impossible to  
carry on during the coming year without the aid of the Assoc-  
iated Boards in meeting our emergency expenses.

The evacuation has increased our expenses by taking  
from our staff many American ladies who have in the past rendered  
most effective service in teaching, especially the English courses,  
and this has necessitated the paying of fairly high salaries to  
less efficient people to take their place. We have 50-60 students  
and hope that the Associated Boards will con-  
tinue their generous support.

MAR 17 1941

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Director, Christian College

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March 3, 1941

Dr. R. J. McMullen  
Associated Christian Colleges in Shanghai  
410 Continental Emporium  
353 Nanking Road  
Shanghai, China

Dear Dr. McMullen:

We are enclosing herewith Associated Boards check for \$2,625.00, representing your share of undesignated gifts to February 27th, 1941.

Our records indicate that up to January 31st you had received \$7,875.00, as against a total objective of \$17,500.00. The enclosed check brings the present total to \$10,500.00.

We will continue to make periodical distributions of unallocated gifts.

Very truly yours,

*C. A. Coans*

Associate Treasurer

CAB:RC

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BUDGET- is filed under BUDGETS- ASSOCIATED CHRISTIAN COLLEGES  
IN SHANGHAI

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THE ASSOCIATED CHRISTIAN COLLEGES  
(IN SHANGHAI)

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ASSOCIATED INSTITUTIONS  
HANGCHOW CHRISTIAN COLLEGE  
SOOCHOW UNIVERSITY  
UNIVERSITY OF SHANGHAI  
ST. JOHN'S UNIVERSITY

JOINT OFFICE  
410B TSE SHU BUILDING  
353 NANKING ROAD  
SHANGHAI, CHINA

March 11 th 1941.

My Dear Dr. Carside;-

Just a note regarding the estimates of the Associated Christian Colleges in Shanghai which were finally approved at the meeting of the A C C Executive Board today.

It has been exceedingly difficult to formulate a budget this year. For the reasons set forth in previous letters we can hardly estimate what will be needed during the year which begins a half year from now.

You will note that the heaviest item is that of rent. Our lease expires in August. The landlord has stated that he will treble this rent after that date. Last year our budget was U.S.\$10,000. We are hoping to get through with a 50% raise rather than the 200% which the landlord mentions. The fact that I am now a member of the Shanghai Municipal Council has made him hesitate to insist on his very high rentals. This figure is very likely less than will be required however.

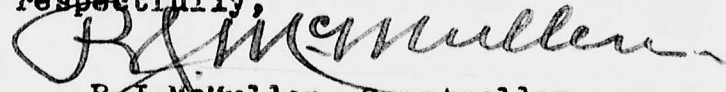
The cost of living in Shanghai has more than doubled in the last twelve months. This is the reason for the increase in the item for wages and staff salaries. This raise of \$1000 is only a 25 % increase over last year's budget.

You will note that we are asking for a total of \$30,000 from the Associated Boards and do not see how we can get through the year on any less. Each of the institutions is struggling hard to make necessary salary adjustments for its own staff and to carry on with prices seven time what they were four years ago. We urge the Associated Boards to continue their very generous treatment of these colleges during the coming year. Without such aid we will not be able to continue our work. We are also estimating that our share of the Associated Boards' operating expense will be the \$4,000 on the budget for this item.

In spite of the very heavy increase for rent and other items our total budget is only \$1,000 in excess of that submitted last year. We sincerely hope that the Associated Boards will not find it necessary to cut our figure as they so drastically did this year. Next year even this full amount will not be at all adequate without very severe economies and most careful control of all expenditures.

Again thanking you and through you the Associated Boards for your sympathy and support in the past and urging that you grant this the unanimous request of our Executive Board for the coming year, I am

Yours respectfully,

  
R.J. McMullen, Comptroller.  
Associated Christian Colleges  
(In Shanghai).

P.S. My secretary is away. Hence this pick and peck letter.

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BUDGET - is filed under BUDGETS - ASSOCIATED CHRISTIAN COLLEGES  
IN SHANGHAI

THE ASSOCIATED CHRISTIAN COLLEGES

March 11th 1941.

My Dear Mr. [Name obscured]

Just a note regarding the estimates of the Asso-  
ciated Christian Colleges in Shanghai which were finally approved  
at the meeting of the A.C.C. Executive Board today.

It has been exceedingly difficult to formulate a  
budget for this year. For the reasons set forth in previous letters  
we can hardly estimate what will be needed during the year which  
begins a half year from now.

You will note that the budget item is that of  
rent. Our lease expires in August. The landlord has stated that he  
will triple this rent after that date. Last year our budget was  
U.S. \$10,000. We are hoping to get through with a 50% raise rather  
than the 200% which the landlord mentions. The fact that I am now  
a member of the Shanghai Anglican Council has made him hesitate to  
insist on his very high rentals. This figure is very likely less  
than will be required however.

The cost of living in Shanghai has more than doubled  
in the last twelve months. This is the reason for the increase in  
the fee for water and staff salaries. This raise of \$1000 is only  
a 25% increase over last year's budget.

You will note that we are asking for a total of \$30,000  
from the Associated Boards and do not see how we can get through the  
year on any less. Each of the institutions is struggling hard to  
make necessary salary adjustments for its own staff and to carry  
on with other severe times that they were four years ago. We urge  
the associated boards to continue their very generous treatment  
of these colleges during the coming year. Without such aid we will  
not be able to continue our work. We are also estimating that our  
share of the associated boards' operating expenses will be the \$2,000  
on the budget for this item.

In spite of the very heavy increase for rent and  
other items our total budget is only \$1,000 in excess of that sub-  
mitted last year. We sincerely hope that the associated boards will  
not find it necessary to cut our figures as they so drastically  
did this year. Next year even this will almost certainly be an  
advance without very severe economies and most careful control  
of all expenditures.

Thanking you and through you the associated  
boards for their sympathy and support in the past and urging that you  
express your request of our Executive Board for the

Yours respectfully,

[Signature]  
General Secretary  
Associated Christian Colleges  
(in Shanghai)

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APR 2 1941  
[Signature]

It is necessary to reply. Hence this check and back letter.

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INDEXED

March 12, 1941

Rev. R. J. McMullen  
410 B Tse Shu Building  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

Your letter of January 18 to Mr. Garside has been awaiting an answer for some days. Mr. Garside is no longer in our office as he has been loaned for a period of several months to undertake the direction of the United China Relief Campaign in which our colleges are joining. It has, therefore, come to me to acknowledge your letter.

At a recent meeting of the Executive Committee of the Associated Boards, we were able to present the contents of this letter and to ask their consideration of the situations with which you are faced. The members of the Committee were not only interested in what was happening but were concerned that the work of the Associated Colleges in Shanghai should continue as effectively as possible. A review of what had been done indicated that a considerable amount of the allocations which had been made at the beginning of the year from the Sustaining Fund had already been sent to Shanghai and that you, no doubt, had received this amount by this time. Such additional amounts as were available at the time the Executive Committee met were to be forwarded at once to you. The remainder of the amounts depend, of course, on the success of the Sustaining Fund Campaign, and we have every hope that this will carry through successfully.

The Executive Committee was very glad, indeed, to note from your letter your reactions regarding the way in which the cooperative effort in Shanghai was progressing. They were also aware that Dr. Cressy's letter, which was forwarded to us, gave one side of the picture, while your letter explained another side. You may be sure that the Committee members are not only interested but desirous of help in any way they can to make the work of the colleges in Shanghai, and particularly the cooperative efforts, effective and successful.

Our annual meeting is going to be held fairly early this year. We have found it necessary to set the date for the week of May 5. We are hoping that any additional information which may be helpful for consideration at the meeting will reach us in time for preparation for consideration.

Sincerely yours,

  
Assistant Secretary

JIP:JD

Via "Pres. Coolidge"  
from San Francisco

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DIRECTOR  
MAY 12 1941

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April 23, 1941

Rev. R. J. McMullen  
Hangchow Christian College  
410B Tse Shu Building  
353 Nanking Road  
Shanghai, CHINA

My dear Rev. McMullen:

We are in the midst of a publicity movement with the hope of securing large sums, although totally inadequate for relief in China. United China Relief, Inc. is the organization carrying the burden of publicity and, above all things, they need information and assistance.

I am in receipt of a communication from Dr. B. A. Garside, Executive Director of United China Relief, urging us to ask the foreign members of the staff in our China Colleges to write as many letters as possible telling of the situation and needs in their particular locations, and sending such letters where they will get the widest attention here in America. This also applied to Chinese staff members who have friends in America, and the request is that special attention be given on focusing this work during the next few months. Such letters should be informative as to conditions and needs, not only in the institutions themselves but in the surrounding areas. It might be helpful also if some of these letters were sent to home town editors and other places here in America where they would get the widest distribution and publicity.

If anyone finds it difficult to write to a large group, our office shall be glad to receive such letters and mimeograph them, and mail to such lists which may be submitted to us by individual staff members. SPEED IS IMPORTANT.

Mr. Henry R. Luce, a member of the Campaign Committee for United China Relief, Inc., and his wife will leave on the Clipper which will carry this letter to those in Southern and Western China. They will endeavor to obtain last-minute information for campaign purposes, but the intimate everyday contacts of you good people is necessary to give the right flavor to publicity. Please keep your constituency well informed.

Very sincerely yours,

C. A. EVANS,  
Acting Executive Secretary and  
Associate Treasurer.

CAE/B  
Via China Clipper - 4/26/41  
c.c. via air mail to Pacific Coast -  
"President Garfield"

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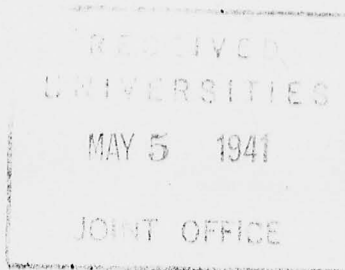
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R. J. McMullen



May 2, 1941

Associated Christian Colleges in Shanghai  
410 Continental Emporium  
353 Nanking Road  
Shanghai, China

Gentlemen:

Enclosed herewith find check for \$2,625.00, representing your share of undesignated gifts to April 28, 1941. The total received to date is \$13,125.00.

The total objective for 1940-41 is \$17,500., and any amount received beyond this figure will be considered a part of the \$7,000. allocated for use after July 1, 1941.

Very truly yours,

*C. A. Evans*

Associate Treasurer

CAB:RC  
enc.

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INDEXED

May 20, 1941

Mr. R. J. McMullen  
410B Tse Shu Building  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

In looking through my correspondence, I do not find any notation of having acknowledged, specifically, your letter of February 8 and the cablegram of February 3, regarding Professor Liao's plans for coming to America.

We cannot guarantee, of course, that the scholarship at Rensselaer will be available another year, but it is our hope that we can again secure it by application in the Fall. The chance will have to be taken as to whether or not this can be done but, in any case, we would like to have information from you by November 1 as to whether Mr. Liao will be ready to come to America for work in the year 1942-43. It would help us in our approach to Rensselaer to be able to assure them that he can accept a scholarship for that time if it is offered.

The Annual Meeting of the Associated Boards has just recently finished, and the minutes are still in the process of preparation. We hope to send these on to you shortly with some notations to particular items in which you will be interested. We were greatly pleased to have President Y. C. Yang at the Annual Meeting and appreciated the contribution which he made to our gathering.

Sincerely yours,

*J. J. Parker*  
Secretary

JIP:JD  
Via "Pres. Pierce"  
from San Francisco

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June 17, 1941

Rev. R. J. McMullen  
Hangchow Christian College  
Tse Shu Building  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

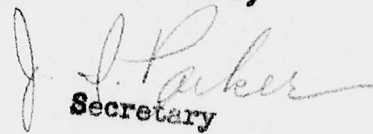
We have recently <sup>sent</sup> to you a copy of the minutes of the Annual Meeting of the Associated Boards. The covering letter which went with this was the one which was written to the Presidents of the Colleges.

There is one additional item which I wish to call particularly to your attention. On page 5 of the minutes the following action refers to the letter which you wrote supplementing the report from Dr. Cressy:

"AB-1204 VOTED to receive and accept with thanks to Dr. Cressy and Mr. McMullen their reports on the Colleges in Shanghai and Dr. Cressy's report on the Colleges in Chengtu."

In presenting Dr. Cressy's report on the Colleges in Shanghai to our committees, we also presented along with it your letter since it gave a somewhat different viewpoint. The committees and the Board were particularly appreciative of your statement as they came to consider the matters concerned, and we were particularly instructed to thank you for this letter.

Sincerely yours,

  
Secretary

JIP:VW

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R. J. McMullen

June 20, 1941

Associated Christian Colleges in Shanghai  
410 Continental Emporium  
353 Nanking Road  
Shanghai, China

Gentlemen:

Enclosed herewith find check for \$4,375.00, representing your share of undesignated gifts to date. This completes your total objective of \$17,500. for 1940-41.

Any money received beyond this objective will be considered as applying to the total of \$75,000 for the entire group to be used for the first six months of 1941-42.

Very truly yours,

*C. A. Evans*

Associate Treasurer

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August 8, 1941

Mr. R. J. McMullen  
410B Tse Shu Bldg.  
353 Nanking Road  
Shanghai, CHINA

Dear Mr. McMullen:

I should have acknowledged your cable covering closing conditions of the books at Shanghai before this. Your cable as received reads as follows:-

"CURRENT YEAR GOLD SURPLUS'S HANGCHOW TWO HUNDRED SOOCHOW ONE HUNDRED DEFICITS SHANGHAI NINE HUNDRED JOINT SIXTEEN HUNDRED."

These figures are being used in compiling a report for the United China Relief.

Very truly yours,

C. A. EVANS

CAE/B

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Copy also sent by regular mail.

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VIA CHINA CLIPPER

September 17, 1941

*Ack  
10/18/41*

Rev. R. J. McMullen  
Associated Christian Colleges  
in Shanghai  
Continental Emporium  
353 Nanking Road  
Shanghai, China

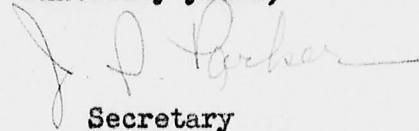
*SEE: CABLES - ASSOCIATED  
CHRISTIAN COLLEGES IN  
SHANGHAI - INDIVIDUAL  
FOLDS*

Dear Mr. McMullen:

We very much appreciate the cablegram which you sent on September 15, giving the enrollment for the Associated Christian Colleges in Shanghai. For matters of comparison, we also need to know how this is divided among the four colleges, and we will appreciate having this additional information as soon as possible.

Comparing this total of 4,251 with that of last fall, this looks like a very considerable increase. This is very impressive under the conditions which we know you face, and you are to be congratulated upon this fine showing.

Sincerely yours,



Secretary

JIP:VW

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NOTE: The Enrollment Statistics received attached are now filed under ENROLLMENT, an individual subject folder.

ack.  
11/13/41  
JJP

Shanghai  
October 18, 1941

Dr. Joseph J. Parker, Secretary  
Associated Boards for Christian Colleges  
in China  
150 Fifth Avenue  
New York, N.Y. U.S.A.

Dear Dr. Parker:

Your airmail letter of Sept. 17th has been received and enclosed you will find the final enrollment statistics of the four universities composing the Associated Christian Colleges in Shanghai. These statistics are not exactly on the same basis since Soochow counts all of our students taking courses with them as "guest students", whereas Shanghai and Hangchow do not. The six guest students registered with us are students of universities evacuated to West China who are taking full work with us. We have made no record on our blank of those from Soochow taking courses with us which number is about equal to that of Hangchow students taking work with them. Also, St. John's includes 96 sub Freshmen which in other institutions are counted part of their Middle School work. Making these adjustments the enrollment is approximately, Shanghai 870, Hangchow 919, Soochow 1170, and St. John's 1324.

With the outbreak of war in the Pacific more and more likely we are much concerned as to the source of income. Without some way of getting money it is going to be extremely difficult to carry on. I have been appealing for remittances as rapidly as they could be secured but have received nothing for several months. Now it looks as though we may be cut off with some of our money received and on hand in New York. How unfortunate this is the future alone can tell. We plead that you people remit us money as rapidly as possible and in sums as large as possible so that in case we do get entirely cut off we may run along as long as possible.

memo  
to CAG  
11/13/41  
JJP

With best regards,

Sincerely yours,

R. J. McMullen, Comptroller  
Associated Christian Colleges  
in Shanghai

RJM:Emm

Encl: 4

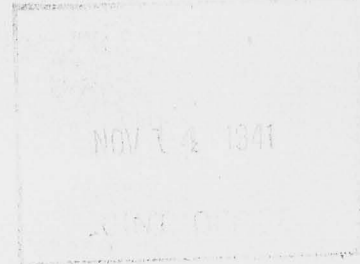
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November 13, 1941

Rev. R. J. McMullen  
Associated Christian Colleges  
in Shanghai  
410B Tse Shu Building  
353 Nanking Road  
Shanghai, China

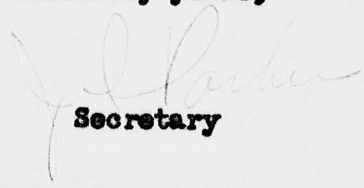


Dear Mr. McMullen:

I wish to thank you for your letter of October 18, giving details of the enrollments of the Colleges in Shanghai. These figures are full of interest and are being put immediately to use in our publicity, as well as in that of the United China Relief.

I am passing on to Mr. Evans the contents of the last paragraph in your letter about remittances, as he is handling that particular part of our work. I know we have had a great deal of difficulty in getting remittances sent in recent weeks, but I understand that we have now secured a special license which permits us to send funds to all of the Colleges in China. I am sure remittances will be sent on to you as rapidly as possible and as completely as money in hand would allow.

Sincerely yours,

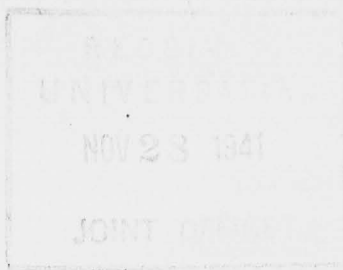
  
Secretary

JIP:VW

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November 26, 1941

Rev. R. J. McMullen  
Hangchow Christian College  
Tse Shu Building  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

Attached hereto are the minutes of meetings of three of the standing committees of the Associated Boards as follows:

- Committee on Christian Character, Staff and Curriculum, October 10, 1941
- Committee on Finance, October 17, 1941
- Executive Committee, November 10, 1941

The meeting of the Committee on Christian Character, Staff and Curriculum dealt principally with matters concerning the continuance of studies being made here as a result of actions of the Annual Meeting. These studies are being carried out by the several sub-committees of this standing committee. One action of this Committee does request your consideration on the field. This is CCSC-1272 concerning assistance to your graduates who come to America to study. The scholarship funds which are available from the Sustaining Fund are reserved for use of faculty members, but there is opportunity for help in the form of advice and suggestions which may be given to other students. This, the Associated Boards will gladly do. The action is designed to facilitate the contact with your graduates who come to America.

The Committee on Finance made a number of recommendations to the Executive Committee, all of which were approved at the meeting of that Committee on November 10 and are now in effect.

The first subject considered by the Committee on Finance was the final allocations to complete the assignments of the 1940-41 Sustaining Fund.

You will recall that last year the Sustaining Fund goal was set for \$250,000 of which \$175,000 was to be made available before June 30, 1941 and the remaining \$75,000 to be used after July 1, 1941. Allocations made prior to June 30, 1941 distributed all of the \$175,000 plus some additional designated gifts. The action of the Committee on Finance, F-1279, provided for the allocations of such balances as remained, these being made in the light of the latest information from the field regarding operating deficits at the close of the fiscal year and of urgent emergencies now in existence. Summarizing the results for Hangchow Christian College, the following amounts were allocated from the 1940-41 Sustaining Fund:

Allocation prior to June 30, 1941	\$1,500
By action F-1279 (b)	600
Total	<u>\$2,100</u>

Balances due to complete payment of the above total are being paid through the regular channels.

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November 26, 1941

In addition to the amounts for Hangchow College, the grants were made for the Associated Colleges in Shanghai of which the following is a summary:

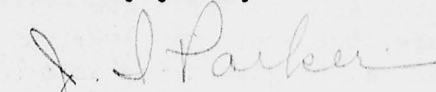
Allocated prior to June 30, 1941	\$17,500
By action F-1279 (a)	<u>2,500</u>
Total	\$20,000

Action F-1281 relates to the operating budget of the Associated Boards and concerns requests which go directly to the Board of Trustees in America. The distribution of costs in this action is directly in proportion to administrative services rendered and money allocated in the Sustaining Fund of 1940-41.

The Executive Committee minutes include the approval of the actions of the Committee on Finance (E-1289). Other items concern the plans for the Sustaining Fund of 1941-42. Under actions E-1286-7-8 official requests are made for funds from the United China Relief. The division referred to in action E-1287 is in order to fit our askings into the plan under which the United China Relief is working. The total asked from them includes the full amount of money needed to enable you to balance your budget as presented to us.

Further study and action concerning the middle schools and the Institute for Research in Religion is provided for in actions E-1290-91.

Sincerely yours,



Assistant Secretary

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encl.

P.S. We are also enclosing a copy of the final bulletin of the 1940-41 campaign and a copy of the first bulletin of the 1941-42 campaign.

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UNITED STATES  
DEC 9 1941  
POST OFFICE

December 3, 1941

Rev. R. J. McFallen  
410 B Tse Shu Building  
353 Nanking Road  
Shanghai, CHINA

Dear Mr. McFallen:

On the 28th of November, we cabled US\$2,500 to the  
Associated Mission Treasurers' office for the Associated Colleges  
in Shanghai.

This is a balance from the 1940-41 Sustaining Fund.

Very truly yours,

C. A. EVANS

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December 5, 1941

Rev. R. J. McMullen  
Hangchow Christian College  
Tse Shu Building  
353 Nanking Road  
Shanghai, China

Dear Mr. McMullen:

The other day we sent to you a letter covering the minutes of several committee meetings. Among these were the minutes of the Committee on Finance of October 17, in which there is one item which I need to call specially to your attention. This is dealt with in vote F-1281 in regard to the share in the Associated Boards' budget for 1941-42. In determining these shares, it was decided that the charges for the 1941-42 budget should be in direct ratio to the amounts received by each college in the Sustaining Fund of 1940-41. The amount to be asked from the Associated Colleges in Shanghai, according to this ratio, is \$4,169. This amount would be deducted from whatever sums are made available to the Associated Colleges during 1941-42. There is a credit against this amount, provided for in vote F-1284 on account of unused balances in the 1940-41 Associated Boards' budget. This credit amounts to \$116.47. This would reduce the amount to be paid in the 1941-42 budget by that amount.

Sincerely yours,

*J. L. Parker*  
Secretary

jip:d

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April 18, 1944

Dr. R. J. McMullen,  
110 Alexander Hall,  
Princeton, N. J.

My dear Dr. McMullen:

The Planning Committee of the Associated Boards, of whose composition and work you are already informed, will hold its second full meeting, a two-day session, May 5 - 7 here in New York City. I am instructed by the Ad Interim Committee to express their very earnest hope that you can accept their invitation to be present as a guest and to participate fully in our sessions. Shortly Mr. Corbett, the Secretary of the Committee, will send you detailed information of place and time of meetings. Let me explain that the Planning Committee has been very rigorous in confining attendance to its own members and a few other specially invited guests. Your own knowledge of the colleges is so intimate and your wisdom so great that we much covet your presence and your help in our work. There is added reason to urge your attendance in the fact that the Saturday afternoon session, May 6, is to be given over entirely to the consideration of the four colleges in the lower Yangtze valley. We are inviting each college board to send a number of its members to join us in that discussion and it is of the highest importance that we have your help also.

With cordial personal regards, I am,

Faithfully yours,

HENRY P. VAN DUSEN  
Chairman, Planning Committee

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December 12, 1944

President R. J. McMullen  
Centre College  
Danville, Kentucky

Dear Dr. McMullen:

Though I am sure you are very busy with your administrative duties I venture to turn to you for assistance, because the project involved is one close to your heart.

At the last meeting of the Planning Committee, held in October, a Committee of four, consisting of Dr. Ruland, Dr. Pott, Dr. Cartwright and Dr. Fridell, made a recommendation that involved two points: 1st, the preparation of a plan for federating the four Christian universities in or near Shanghai, and, 2nd, the calling of a meeting representing as widely as possible the mission boards and others connected with the four institutions concerned, to discuss the plan.

The Committee is anxious that the plan shall not become known either as the Cressy plan, or the Pott plan, or even as the McMullen plan, but shall simply be a plan presented by the Planning Committee, as the contribution to the problem. Consequently, because I am Secretary of the Planning Committee, the spade work has fallen to my lot.

In preparation for the drafting of a plan I have studied various forms of correlation in effect on this continent, e.g., at Toronto, Nashville, Atlanta, Pomona, etc. But, though their arrangements have ideas which can be adapted, not one of them fits into the Chinese form of organization, so the best I can get from them is the wording of a few paragraphs here and there.

What I have accomplished so far is embodied in the document a copy of which I send you with a full consciousness of its imperfections. To federate four universities and fit them into the framework prescribed by the Ministry of Education presents lots of puzzles, which are not easily solved.

Please look over this document and send it back with your corrections and criticisms. There are some important omissions such as the question of the title to the central site. My feeling is that this had better be left till later, when we see more clearly how far the general plan is accepted; but if you have ideas on this question I shall be grateful to have you share them with me.

The meeting will be called probably in January if we can get the plan sufficiently worked out by that time. With very kind regards,

Sincerely yours,

Charles H. Corbett

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February 27, 1945

Dr. Robert J. McMullen  
Centre College  
Danville, Kentucky

Dear McMullen:

I am delighted at having the chance of welcoming you to the fellowship of the Associated Boards as a recently elected member of the Board of Trustees of Hangchow Christian College. This word has just recently come to us from Dr. Fulton. You can make a great contribution to our planning in the near future and to any long-range program, not only for Hangchow but for all the Colleges. I have in mind your helpfulness at the meeting of the Planning Committee last May and hope very much that it will be possible for you to be in attendance this year at the annual meetings now set for the week of May 7. Details will be sent out as soon as arrangements are a little farther along.

There have been discouraging events during this year, and there have been an awful lot of things for me personally to learn, but the chief impression is one of admiration for the way in which the majority of our Colleges have kept going and the amount of excellent work they are doing. It occurs to me that you may not have seen a copy of the brochure written for the British Council by Professor Band, formerly of the Yenching faculty, entitled "Science in the Christian Universities at Chengtu, China." If I find on investigation that you have not, I will send one to you. As the observations of one who expected to find little going on of academic or scientific value, it is the more impressive. We only wish that Hangchow, Soochow, and Lingnan might have had better fortunes during the past year.

Very sincerely yours,

*E. H. Ballou*

EHB:mec

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CENTRE COLLEGE OF KENTUCKY  
DANVILLE, KENTUCKY

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REC'D 3/5  
ANS'D 3/5

OFFICE OF THE PRESIDENT

March 1, 1945

Mr. Earle H. Ballou  
Associated Boards  
Christian Colleges in China  
150 Fifth Avenue, N.Y.

My dear Earle:

Thank you for your letter of February 27th. It is nice to be welcomed by you and your associated boards to membership in their group. I hope to be of some help and will be glad to swear allegiance to you before the first meeting.

The proposed Articles of Federation of East China Colleges was read with very great interest by me and I have taken it up with our Executive Committee of Foreign Missions. I believe that it is possible to secure the approval of our group for this program without change, or with minor changes. Anything that I can do along this line I will.

Please let me know at the earliest possible moment just when your meeting is to be held for I find that my program is getting pretty well choked up right through May and I do wish to be present. Please send me any literature that you may have that may enable me to prepare for that meeting, so that I may be of as much use as possible to the cause.

With very best regards, I am

Yours very cordially,

*mac*  
Robert J. McMullen, President

RJMcM/w

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March 5, 1945

Dr. Robert J. McMullen, President  
Centre College of Kentucky  
Danville, Kentucky

My dear Mac:

We are delighted that in your letter of the first you speak so favorably regarding the Articles of Federation and the attitude toward them of the Executive Committee of Foreign Missions.

The Annual Meeting of the Associated Boards begins at ten o'clock Monday morning, May 7, and continues through Tuesday morning. Individual College Boards continue through most of the week, and the detailed schedule for them is not yet arranged. Last year I believe the Hangchow Board--strictly a Presbyterian U.S. and Presbyterian U.S.A. affair of course--met the preceding week. We will send on other information as fast as it accumulates. Looking forward to seeing you,

I am

Cordially yours,

Earle H. Ballou

FHB:mec

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March 17, 1945

Dr. Robert J. McMullen  
Center College  
Danville, Ky.

Dear Dr. McMullen:

We have recently received an offer of "a number of valuable text books and magazines on architecture" for some college in China. I referred this offer to Mr. Corbett and he tells me that it is quite possible that Hangchow College would be interested in having them. He also tells me that you plan to be in New York on the 21st.

I would like to talk this matter over with you while you are here in the City, if you think Hangchow would be interested in accepting these books and holding them until such time as they might be sent to China.

Sincerely yours,

JAMES A. CAMERON

JAC/mc

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CENTRE COLLEGE OF KENTUCKY  
DANVILLE, KENTUCKY

BALLOU  
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OFFICE OF THE PRESIDENT

March 27, 1945

Dr. Earle H. Ballou  
150 Fifth Avenue  
New York, 11, N. Y.

My dear Earle:

I am sorry that I did not have an opportunity to have a good talk with you while I was in New York. You know the reason. I hope before long that a better opportunity may come.

Please keep me informed as to developments in regard to the question we had before us last week. I am sorry that we could not go further, but believe that some progress was made and if the Episcopal Board at St. John's are really willing to make their property available, I am sure that we can have a united college as suggested by Dean Norton.

With very best regards to Corbett and others in your office, and hoping to have a chance to talk things over with you on my next trip to New York, I am

Yours cordially,

*mac*

Robert J. McMullen, President

RJMcm/w

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DANVILLE, KENTUCKY

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March 27, 1945

OFFICE OF THE PRESIDENT

Mr. James A. Cameron,  
Associated Boards for  
Christian Colleges in China,  
150 Fifth Avenue  
New York, 11, N.Y.

My dear Mr. Cameron:

Your letter of March 17th. came while I was on my way to attend the meeting called by the Associated Boards for Christian Colleges in China, recently held in New York. Please pardon the delay in answering your kind letter.

Hangchow would indeed be interested in accepting these books and we hope that others may be interested in doing a similar service to our colleges in China. It seems that Hangchow College of Engineering, including Architectural Engineering will be rehabilitated and we would like very much to have the benefits of the books which you have so kindly mentioned.

Thanking you for your courtsey and with very best regards,  
I am

Yours sincerely,

*R. J. McMullen*  
Robert J. McMullen, President

RJMCM/w

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March 29, 1945

Dr. Robert J. McMullen  
Centre College of Kentucky  
Danville, Ky.

Dear Dr. McMullen:

I am sorry that my letter of March 17th did not reach you before you left for New York, as I was quite anxious to talk to you regarding the architectural books.

I am writing today to the Boston Committee, asking them to hold the books until such time as we are able to give them shipping instructions. I do not believe that they can hold them until shipment can be made direct to China and the immediate problem therefore is to find a place where they might be stored without charge, until such time as shipments to China are possible.

Do you know of anyone having storage space willing to hold these books for us?

Yours sincerely,

JAMES A. CAMERON

JAC/mc

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May 3, 1945

President Robert J. McMullen  
Centre College of Kentucky  
Danville, Kentucky

Dear Mac:

Perhaps you have guessed that the absence of a reply to your letter of March 27th was in part due to the simple fact that there have not been many developments to report to you.

I suppose it unlikely that a busy college president will be able to attend the meetings next week. Last evening, however, we mailed to you a sizeable bunch of documents prepared for the meeting including the report of the Planning Committee. There you will see that notice was taken of the meeting in March and a certain push is given to the idea in which you and I are interested - in the last sentence under "2)" on Page 3. Of course there is not time to have any reactions from the field, nor do we know how rapidly the resolution passed at the March meeting is being taken up with people in China. There is hope, I think, in a note which came from Bishop Roberts after the meeting indicating perhaps more of an interest in some kind of combination than was apparent at the meeting. It may be that a deferred process of education has set in there which in due time will have results.

I guess that is all to be said at present. You will know later how the meeting next week reacts to the problem if any particular attention is given to it. I am sorry Rankin cannot be present. He has several conflicting engagements.

Cordially yours,

*E. H. Ballou*

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CENTRE COLLEGE OF KENTUCKY  
DANVILLE, KENTUCKY  
June 15, 1945

*Referred to*

BALLOU

REC'D 6/19

ANS'D 6/27

OFFICE OF THE PRESIDENT

Dr. Wynn C. Fairfield, President  
Associated Boards for Christian Colleges in China  
150 Fifth Avenue  
New York 11, N.Y.

My dear Wynn:

Inclosed please find my check for \$100.00, which I make as a contribution to the United China Relief. Please make two receipts, one for \$10.00 to the Presbyterian Church, Morganfield, Kentucky and the other to me.

How have things gone since our meeting a month ago? Are there any developments on our East China College Program? I am very much interested in what takes place there.

With warmest personal regards, I am,

Yours cordially,

*Bob*

Robert J. McMullen,  
President.

RJMc:mt

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June 27, 1945

Dr. Robert J. McMullen  
Centre College  
Danville, Kentucky

Dear Bob:

Fairfield left town before he had a chance to answer your recent letter, and asked me to report progress. I have learned this afternoon more about what that progress consists of than I had known previously. Dr. Ruland has told me that he will send you a copy of a letter he is shortly to write me reporting on the actions taken by the Presbyterian U.S.A. Board, the Methodist Board, and the Executive Committee of the Presbyterian U.S. I won't try to reproduce the substance of these actions except to say, as you might suspect, the action taken at Nashville does not carry things quite so far along the road as those at 150 and 156 Fifth Avenue. On the whole, however, they all add up to progress rather than retreat, and perhaps we cannot expect things to go much faster.

We register a little progress here when, on Friday, afternoon, the organization meeting of the incorporators of the United Board is to be held. People who have been much longer connected with the whole show than I are still pinching themselves to make sure that after all these years it really is coming true. But we shall have to get all the help possible from some of our friends before the rest of the institutions are led, enticed, cajoled, herded, or persuaded to enter the ark.

Cordially yours,

*E. H. Ballou*

EHB:sec

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