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Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue New York, N. Y.

January 11, 1940

Dr. R. J. McMullen
Associated Christian Colleges in Shanghai
410 Continental Emporium
353 Nanking Road
Shanghai, China

Dear Dr. McMullen,

Enclosed herewith is a check to the order of the Associated Christian Colleges in Shanghai in the amount of \$8,000.00.

This represents the pro rata share for the Associated Christian Colleges of the amount received by the Associated Boards during the month of December toward the 1939-40 Sustaining Fund of \$250,000.

This remittance, together with the \$1,375 we sent you on December 8, thus far makes available to the Associated Christian Colleges in Shanghai for your needs for the group as a whole, \$9,375, or 37 $\frac{1}{2}$ % of the \$25,000 allocated to this objective within the 1939-40 Sustaining Fund.

Very cordially yours,

B A GARSIDE

Executive Secretary

BAG:ms
Enc.

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February 2, 1940

Dr. R. J. McAllen
Associated Christian Colleges in Shanghai
410 Continental Emporium
353 Nanking Road
Shanghai, China

Dear Dr. McAllen,

Enclosed herewith is a check to the order of the Associated Christian Colleges in Shanghai in the amount of \$2,625.00.

This represents the pro rata share for the Associated Christian Colleges of the amount received by the Associated Boards during the month of December toward the 1939-40 Sustaining Fund of \$250,000.

This remittance, together with the \$9,875 previously received by you, thus far makes available to the Associated Christian Colleges in Shanghai for your needs for the group as a whole, \$12,000, or 48% of the \$25,000 allocated to this objective within the 1939-40 Sustaining Fund.

Very cordially yours,

B A GARSIDE

Executive Secretary

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Book

March 5, 1940

Dr. R. J. McMullen
Hangchow Christian College
c/o Bible Depot
1 Ice House Street
Hongkong, China.

Dear Dr. McMullen:

I have been disappointed in not receiving letters indicating the progress which the four colleges are making, and am writing this to you as the last letter to which I can get a reply before the annual meeting of the Associated Boards.

The annual meeting comes May 13th and 14th. It will include a section devoted to Christian middle schools, and will be followed by a conference on the City Church, with a view of following up the Madras recommendations, for both of which I have responsibility.

The first matter is this: The progress which the Associated Christian Colleges have made thus far in working together has made a favorable impression here, although as I have written you previously, the idea still lingers in the minds of several people that this cooperation grows out of necessity rather than desire, and they are therefore doubtful as to its permanence. However, so far so good.

There is a practically unanimous disposition here to continue the support for the Associated Colleges for the coming year, and I think that we can take care of that part of it at the annual meeting.

The second consideration is the future program. This has made an excellent impression, but the question still remains as to whether it is a paper program or something toward which real progress is being made. In this connection I would mention two items:-

First item concerns the official actions of each of the four cooperating institutions adopting for themselves this program. Hangchow Christian College has already taken such an action. When I reported this at the Executive Committee meeting of the Associated Boards, there was considerable enthusiasm. Another action is that of the Board of Founders of the University of Shanghai, taken in Richmond in December. This has also aroused a very favorable reaction, but it is clearly understood here that it counts for nothing except permission until some definite action is taken by the Board of Directors in China of the University of Shanghai. Outside of these two actions we have nothing official thus far implementing this program. Please refer to my earlier letters for any further thoughts along this line.

It is of the utmost importance that we have prompt information concerning actions by Soochow University, Shanghai University and St. John's University, if any. Please use the cable and do not be afraid to spend a little money on it. If the Associated Colleges will not, call on the Council of Higher

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March 5, 1940

Education. The point is that there will be a number of committees and sub-committees shaping things up for the annual meeting. These will begin about the middle of April, possibly earlier, and this information may turn the scale in getting the actions which we desire.

The second item with regard to your future program is the implementing of the joint projects in which the School for the Training of Social Workers heads the list, although it is not stated in exactly those words.

As I see it, the Associated Colleges have thus far taken two steps out of four, which I would describe as follows:-

- a. Joint laboratories and library
- b. Interchange of students, including joint catalogue and schedules
- c. Joint lecturers and schools such as the one for training social workers
- d. Official actions on the part of the four institutions to stay together in Shanghai and continue the present cooperation

It will greatly help the situation here if you can take at once a definite step to set up one of these joint schools. In this connection I desire to make a definite recommendation and request.

The recommendation is that you make an immediate appointment of a joint lecturer in the field of the training of social workers, and proceed to set up such a training school or joint department, at least on a preliminary and experimental basis. I understand that Mrs. George Wu has already written you, applying for a position in this field, and I wish to recommend that she be appointed immediately, and that you cable me to that effect.

The request in this connection is made on behalf of the Christian Educational Association. You will perhaps remember that last year the Associated Boards made funds available for a National Secretary on Church and Alumni to bring the alumni of Christian colleges into the church. Dr. Miao has sent me reports of the excellent work which the new secretary, Mr. George Wu, is doing, and this has been very gratifying to the members of the Associated Boards, who are intensely interested in having the Christian Colleges make a larger and more direct contribution to the churches. Mrs. Wu is a highly trained social worker, who has deep determination to make her own contribution. Unless she can find an opportunity to do this in Shanghai, it is going to make a serious problem for our secretary George Wu and for the Educational Association to work out some arrangement to hold him, as he will naturally not want his family to be divided. I know of no other person in China who has anything like his qualifications for this new and highly specialized piece of work which he is carrying on so successfully. I therefore earnestly hope that the Associated Colleges may be willing to cooperate in helping the Educational Association solve this problem. You will note in her letters that she recently received an offer of a lectureship in Yenching University, which she has turned down, and I therefore have no hesitation in making the above recommendation. I think there should be \$100 or so made available for purchase of the most recent books on this subject, if you adopt this recommendation.

I trust that the Executive Board of the Associated Colleges may find it possible to make this appointment at an early meeting. If this is done, kindly cable me the word "Approved".

I will understand that the joint school is definitely planned & Mrs Wu appointed.

Dr. R. J. McMullen

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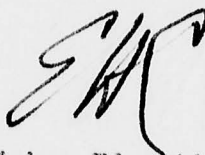
March 5, 1940

Please send me the enrollment figures of the four colleges, and any other information available which I may use in making a report to the Associated Boards.

My experience here this year makes it clear to me that our best line of action is to get the Associated Boards behind us, and my main effort in connection with the annual meeting in May will be to try to secure their backing for the future program of the Associated Christian Colleges in Shanghai. I think there is little question but that if this backing is secured, they will go out after the necessary funds for plant whenever the conditions in China make this possible.

Please read this letter to the Executive Board, to all of whom I send my warmest personal greetings.

Faithfully yours,



Secretary
Council of Higher Education

EMC:RC

cc: Dr. C.S. Miao

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Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue New York, N. Y.

INDEXED

MAR. 6, 1940

Dr. R. J. McKullen
410 Continental Emporium
209 Yuen Ling Yuen Road
Shanghai, CHINA

Dear Dr. McKullen,

Thus far we have been forwarding you from month to month the pro rata distribution of the Sustaining Fund allocated to the Associated Christian Colleges in Shanghai, without taking up with you definitely the question of the share of the Associated Christian Colleges in the 1939-40 Associated Boards budget.

You will have noted that at the Annual Meeting of the Associated Boards on June 2-3, 1939 by Action AB-957, the Associated Colleges in Shanghai were asked for the first time to take a share in our Associated Boards budget. The amount of this share, together with the question of the shares to be borne by the individual Colleges in the Shanghai group was discussed further by the Associated Boards Executive, Finance, and Promotion Committees on November 10, 1939 (Action EPP-1039) and was finally disposed of on November 30, 1939 by a special sub-committee consisting of representatives from the Boards of Trustees of the individual institutions concerned. The amount which the Associated Christian Colleges in Shanghai is being asked to bear in the 1939-40 budget is US\$5,033.

As I trust ~~it~~ has already been explained to you not only in these minutes but in various covering letters, the distribution of the Associated Boards costs from year to year is worked out by special committees with representatives from each of the individual Colleges, on the basis of both administrative and promotional services rendered to each institution over a period of three or more years. Thus far, however, no charge has been made to the Associated Christian Colleges in Shanghai either in 1937-38 or in 1938-39 for any share in the costs of the promotional activities through which our last two emergency funds were raised and from which allocations were made to the Associated Christian Colleges in Shanghai, or for the costs of the general administrative activities in which all the Colleges have had an interest. For the first two years of the present crisis, the Boards of Trustees of the Colleges which have been participating for a longer time in the work of the Associated Boards bore all of the expense of

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Dr. McMullen

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March 6, 1940

the Associated Boards budget, and the services we were able to render to the Associated Christian Colleges in Shanghai were gladly given as our contribution to helping you get your work organized and under way. But in this third year, ^{with} the amount of services we are rendering to the A. C. C. S. increasing in both the administrative and promotional departments, every one agreed that a pro rata charge seemed to be quite in order.

Practically all of the other Boards of Trustees have appropriated in advance, and from regular sources of income, their shares in the Associated Boards budget, so that all gifts made to the emergency or Sustaining Fund can be transmitted to China without any deductions for the costs of home base administration and promotion. We assume, however, that in the case of the Associated Christian Colleges in Shanghai you do not have such a budget of assured income from which your share in the Associated Boards budget could be appropriated, and that you will therefore wish us to deduct this US\$5,033 from the \$25,000 which we are seeking for you in the 1939-40 Sustaining Fund.

Up to the end of January we have transmitted to you US\$12,000 toward your objective of \$25,000. For the month of February a further distribution of 2% was authorized, bringing the total distribution up to 50% of the Sustaining Fund. The share of the Associated Christian Colleges in Shanghai in this distribution would be US\$500. For the present, however, we are considering this \$500 as applicable to your share in this year's budget of the Associated Boards. Unless you have some other suggestion, we will plan to deduct the remaining US\$4,533 during the coming months from the allocations made to the A. C. C. S.

Please let us know if this procedure is not clear, or if you have any suggestion as to some other way of disposing of the matter.

Very cordially yours,

B A GARSIDE

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基督教大學上海協會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

TEL. 91100

ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

JOINT OFFICE
410 CONTINENTAL EMPORIUM
353 NANKING ROAD
SHANGHAI, CHINA

March 15, 1940

ack. 6/14/40
JSP

Dr. B. A. Garside
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y. U.S.A.

My dear Dr. Garside:

Enclosed you will please find the budget of the Associated Christian Colleges (in Shanghai) for the year 1940-41. There are several matters that should be noted regarding this budget. The first is that we have, after great difficulty, kept our budget within the US\$25,000 appropriated for us during the current year. This it has been very difficult to do because of the increased cost of everything in Shanghai. Though each of the four institutions is being required to pay a large bonus to its staff because of the very greatly increased expense of living, we have so far avoided raising tuitions. The families from which our students come are very greatly harassed by the expense of living and it seems only right that we should refrain from increasing this expense by raising tuitions.

Rent has increased over that charged last year and will perhaps increase again during the next few months. The Shanghai Municipal Council has already announced that there will be a 50% increase in tax, this being a raise of some 18 to 20% of the rental paid. Our four colleges are very crowded for room and even with St. John's removing a large part of their work to their campus we will find it necessary to take on additional rooms for the Associated Christian Colleges during the coming year. We still hope that we can secure some place to house our students and you will note that we budget US\$2000 to rent such a place and US\$1000 income from same. We have no athletic field and hope still to be able to find some suitable place and have budgeted US\$500 for this purpose.

Section II speaks for itself. With St. John's running much of their work on their campus and finding it necessary to use their own library books there, we will be required to buy a larger supply of books than before. Some of us have lost our reference books and some of these may have to be bought when St. John's withdraws its reference books from the reading room of our joint library.

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基 督 教 大 學 上 海 協 會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

TEL. 91100

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ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

MAR 15
1940

JOINT OFFICE
410 CONTINENTAL EMPORIUM
353 NANKING ROAD
SHANGHAI, CHINA

A similar situation confronts us regarding apparatus. St. John's will move more and more of their apparatus back to their campus requiring us to replace much that is essential to the teaching of our courses.

In Section III - operation and maintenance - I wish to call your attention to two items, one because it is so large and the other because it is so small. The former is the item for laboratory supplies \$2000. You will note that the income for laboratory fees is \$1500. This reduces this figure really to a subsidy of \$500 and has in mind assisting in the purchase of chemicals which have so greatly increased in value, some of them costing in Chinese currency twenty times as much as they did a year and a half ago.

The other item is that of \$100 for religious activities. We wish to apologize for its being so small and explain that each institution has its own religious program and that this item is for joint meetings only. No staff is paid for this work.

Salaries and wages have had to be increased because of the tremendously increased cost of living. We feel that further bonuses will be necessary. The emergency fund will provide for unforeseen expenditures. These may be the purchase of supplies, paying of teacher bonuses or increased rental over and above the amounts listed above.

You will note that the total expenditure in excess of receipts is US\$25000. This we feel is less than our joint needs and, when our enrolment and work is taken into consideration, is less than we deserve. We closed the first half year on Feb. 29th with US\$2300 less than the balance forward on Aug. 31, 1939. In other words though we have received during the first half year 48% of the \$25000 appropriated for us during the current year, we have spent \$2300 more than this amount. This would seem to indicate that our request for US\$30000 rather than \$25000 is a very accurate estimate. We believe that any less amount would seriously handicap our work and therefore urge the Associated Boards to provide at least US\$25000 for the year 1940-41.

With best regards,

Sincerely yours,

R. J. McMullen
R. J. McMullen, Comptroller
Associated Christian Colleges
(in Shanghai)

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基 督 教 大 學 上 海 協 會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

TEL. 91100

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JJP

ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

JOINT OFFICE
410 CONTINENTAL EMPORIUM
353 NANKING ROAD
SHANGHAI, CHINA

March 15, 1940

My dear Dr. Garside:

Some time ago I wrote you regarding scholarships for our staff. Hangchow College has a scholarship of US\$ 1200 per year to provide an opportunity for our staff to study abroad. In addition to this we continue their salary in the institution so that their families can be taken care of while they are away. It is found however, that this is insufficient and an additional \$500 a year is needed in order to pay travel, board, and tuition while in America.

President Lee found it impossible to live on this amount while he was studying in New York. Dean Koo also found the same difficulty. Prof. Liao, the head of our Engineering Department, is planning to go to America during the coming summer to take his M.C.E. at his Alma Mater, Cornell. Without this \$500 additional help he will not be able to go. I hope it may be possible for you to carry out your plan of securing for these institutions at least tuition scholarships. This will assist very, very much especially if in some way room might be provided. With this assistance it may be possible for Prof. Liao to take this work which will be of such benefit to himself and to the institution. We will provide him the US\$ 1200 and continue his full salary while he is abroad. We wish you to do all you can to assist him to the extent of \$500 for the year that he is away.

Prof. Liao is a C.E. from Cornell and has held important positions as an engineer in China. For three years he has been the head of our Department of Civil Engineering. He is an elder in the church and a fine christian man. I trust that you may be able to assist us in this matter.

Please let us know at your earliest convenience what we may expect in this regard.

With best regards,

Sincerely yours,


R. J. McMullen

RJM:EM

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HANGCHOW CHRISTIAN COLLEGE

6TH FLOOR, 353 NANKING ROAD

TELEPHONE 92009

PRESIDENT'S OFFICE

SHANGHAI, CHINA

March 30, 1940

Dr. Joseph I. Parker
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y.

INDEXED

My dear Dr. Parker:

Your letter of March 9th to President Lee has been received. He asks that I answer it as he is now suffering from influenza.

In regard to Mr. Kwoh I would say that since his application was made to you Mr. Kwoh has been suffering from a severe case of pleurisy. He has been in bed for two months and will have to take several more months of absolute rest before he can be fully recovered. He has also decided that he wishes to study Theology and enter the ministry rather than to study Personnel Administration. We hope he will be able to take up his work a year from this summer, that is September 1941. After completing his work we trust he may return to our College as College pastor.

I have written Dr. Garside regarding Mr. Liao, the head of our Department of Civil Engineering. (Mr. Liao graduated from Cornell University, and it will be necessary for them to provide a transcript of his work there.) Before entering that institution he studied at the Boxer Indemnity College known as Tsing Hwa University. This University is now refugeeing in West China and may not have their records with them. I suppose that Cornell has a transcript of this record, (since he wishes to enter Cornell for a year of post-graduate work leading to the degree of M.C.E.). (They doubtless can get all the information they need by turning to their own files.)

Since graduating Mr. Liao has been engaged in reconstruction work under the government and has also been connected with certain educational institutions. He came to us five years ago as a professor in our Civil Engineering Department and for the past two years has been the head of this Department. He is a fine christian man and is now an elder in the College Church. He has proven his ability as a teacher and administrator. His practical experience has helped him very much. He wishes, however, to study more and to prepare himself better for the important work that lies ahead.

The Engineering Department of Hangchow College is being developed into a School of Engineering and the responsibilities of Mr. Liao will be increased. At present we have nearly three hundred students in this department and this number will greatly increase during the years ahead. (Because Hangchow College considers Mr. Liao such a worthy person and his position so important to the institution we are, ourselves, providing his full salary while he is away and

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1940

also US\$ 1200 towards his study abroad.

The heavy expense of living in Shanghai will require that his salary be used to provide for his family while he is away. The US\$ 1200 is insufficient to cover his travel and expenses while in the U.S. if it is necessary for him to pay tuition. This is the reason we have so strenuously urged that some provision be made by which tuition is provided and, if possible, something added to his \$1200. We hope very much that you may be able to secure this for him. Including tuition Mr. Liao should have US\$ 2000 in order to complete his work and get his M.C.E. In addition to this work we hope he may be able to take time to visit certain engineering colleges and study their plan and administration.

Again thanking you for any assistance you can give in this important matter, I am

Yours sincerely,



R. J. McMullen, Acting Pres.,
Hangchow Christian College

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JOINT OFFICE

The heavy expense of living in England will require
that he be paid to provide for his family while he is
away. The \$2,000 in installment to cover his travel and
expenses while in the U.S. is necessary for him to pay
tuition. It is the request we have so previously stated that
some provision be made by which tuition is provided for, if
possible, something added to his \$1,000. We hope you will
be able to secure this for him. The tuition for
his studies here is \$2,000 in order to complete his work and
his M.C.E. In addition to this we hope to give him the
same time to visit certain engineering activities in the
plant and administration.

I am sure you will be able to make the necessary
arrangements for him. I am

Yours sincerely,

Dr. J. H. ...
Harvard University

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Shanghai
April 2, 1940

Dr. B. A. Garside
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y. U.S.A.

ack
A.K. 6/18/40

Dear Dr. Garside:

Reports concerning the Associated Christian Colleges have been sent you from time to time. We wish, however, to present a more formal report to the annual meeting of the Associated Boards. A picture of the present year will show bright features against a dark background. We would like briefly to portray these for you.

The conditions under which we are required to work have been difficult and complicated. They may become even more so as time goes on. But so far, at least, we have been able to carry on unmolested and without irksome restrictions. We have here an opportunity to serve the nation by ministering to the educational needs of a vast number of college students now living in Shanghai. Each of our colleges whole-heartedly supports the position taken by the meeting of the presidents held in Hongkong a year ago. How difficult it will be to carry out this program under prevailing conditions only the future can reveal.

Another dark aspect of the present situation is the very greatly increased cost of living in Shanghai. All four of our institutions have houses and apartments for their staff on their campuses. In Shanghai quarters must be rented and rentals have greatly increased. The cost of foodstuffs and other necessities of life has doubled here in the past year, and trebled since the outbreak of the war. Each of our institutions has attempted to ease the situation by granting bonuses. These, however, have been inadequate to offset the greatly increased expenses of the staff. One of our most serious problems is to find ways and means of assisting those who in the midst of danger and privation are remaining loyal to our institutions. We seek your sympathy and assistance in this matter.

There is, however, a brighter side. The enrolment has increased and during the fall 3731 students, which is somewhere around half of the total number of students in all the Christian Colleges and Universities in China, were enrolled in the Associated Colleges, including their professional schools. The number during this second term is naturally less but now stands at 3474. Students have shown a fine spirit of loyalty to their institutions and interest in their work. Although they have very poor living quarters their health has been surprisingly good. In spite of the many and grievous temptations surrounding them, their conduct has been gratifying. The opportunity to do religious work is excellent. The interest of the students in these deeper things is manifested in the greatly increased number attending religious services, Christian Fellowship Groups and Bible classes and the unprecedented number who have been baptized during the year.

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Slow but steady progress has been made towards the formulation of our immediate future program of cooperation. The presidents and deans of the four institutions are to meet in a retreat for at least two full days during the spring vacation to outline the work for the coming year. In this meeting it is proposed to carry out, under present conditions and at our present location, a thorough-going program of cooperation in instruction and research. It is the unanimous desire of the administrative heads to do everything possible in this matter and to have this program carried out as fully as possible next year.

At a recent meeting of the Executive Board of the Associated Christian Colleges Dr. McMullen reported on a possible site for effective cooperation in classroom, library, and laboratory work in Shanghai. He was asked to explore this possibility more fully and present definite data to the Executive Board for their consideration. If action is taken by them in this matter, it will be first submitted for approval to the Field Boards and Boards of Trustees in America of the respective institutions.

Hangchow College through its Field Board of Managers has approved of dividing their junior and senior colleges, the former with senior middle school work to be conducted on their original campus when conditions permit, and the senior college work to be carried on in cooperation with other christian colleges in Shanghai. Soochow University through the Board of Trustees in China, has declared its readiness to authorize similar action if proper arrangement can be made and adequate facilities secured. It is hoped that the four institutions now cooperating in the A.C.C. in Shanghai will be able to work out a permanent plan of cooperation which will be satisfactory to all and participated in by all. How much can be done in this regard will largely depend upon developments here in China and upon the support received from the Associated Boards in New York.

The budget for the coming year has been presented with a covering letter explaining the various items entered therein. We would take advantage of this opportunity to express our sincere appreciation of the help given by the Associated Boards to the Associated Christian Colleges in Shanghai and seek their sympathy and support during the important development that lies ahead.

Respectfully submitted

Dr. McMullen
(Acting) *R. McMullen*
President Hangchow Christian College

G. I. Yang
(Acting) *W. B. Kance*
President Soochow University

J. H. ...
President University of Shanghai

R. L. Hawks Pott
President St. John's University

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INDEXED

April 8, 1940

Rev. R. J. McMullen
The Associated Christian Colleges
in Shanghai
410 Continental Emporium
353 Nanking Road
Shanghai, China

Dear Mr. McMullen:

Your letter to Mr. Garside, under date of March 15 concerning Prof. Liao, has come to my attention during Mr. Garside's absence on an extended trip.

The question of a scholarship for Mr. Liao at Cornell was taken up by our office, and we had a very unfortunate comeback from the University. Concerning this, I wrote President Lee some days ago and sent the letter to him by Clipper mail. Apparently Mr. Liao's opinion of what he did at Cornell does not coincide with the records, and under the conditions it will be entirely impossible to get any scholarship aid, at least until the records are cleared. He did not complete his work for his degree, and therefore he is not open to consideration at Cornell for any assistance.

The very limited funds which we have tried to make available this year have had to be restricted for supplemental use of those securing tuition scholarships from colleges in America. Naturally, under these conditions no money can be made available for Mr. Liao, and it is, therefore, quite impossible for us to do anything for him at the present time.

I sent to President Lee a copy of the report regarding Mr. Liao which we received from Cornell. In the light of this report, we had to immediately withdraw our request for scholarship aid.

We regret this very much, and are sorry indeed that conditions prevent us from doing anything further. Whatever misunderstanding there is between Mr. Liao and Cornell should be cleared up, and when that is done, we may be able to make another move for him. I am afraid this will not be possible for this coming year.

Sincerely yours,

J. L. Parker
Secretary

JIP:VW

Via S.S. "Pres. Hayes"
from San Francisco, Calif.

1142

基督教大學上海協會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

TEL. 91100

ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

JOINT OFFICE
410 CONTINENTAL EMPORIUM
353 NANKING ROAD
SHANGHAI, CHINA

April 17, 1940

Dr. Joseph I. Parker
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y. U.S.A.

INDEXED

My dear Dr. Parker:

Your letter of March 18th enclosing a copy of a letter to you from Donald C. Kerr of March 13th has been duly received. Enclosed please find a photograph of Mr. Liao's diploma from Cornell University. Mr. Liao, as well as Hangchow College, is justified in feeling a high degree of resentment at Cornell University in this matter. Evidently they either have incomplete records of the work of Mr. Liao or have issued a diploma to one who has not completed the course. This diploma has been seen by me and I believe it to be entirely genuine. Unless this diploma had been salvaged from war-torn Hangchow Mr. Liao would have no proof that he ever graduated and a great injustice would have been done.

Since graduating Mr. Liao has faithfully served China for many years as a government engineer. He has taken prominent part in educational work and for several years past has been the head of our Engineering Department. He is recognized as a good teacher a sympathetic and able administrator and an earnest and zealous Christian gentleman. We believe that he has made great progress since his undergraduate days and is quite fitted for the important responsibility that rests upon him.

Realizing that much progress has been made in the field of Engineering since his diploma was granted in 1917, Hangchow College is prepared to provide him with US\$ 1200 in addition to full salary for the year in order that he may have an opportunity to brush up on his work and study the organization and administration of Engineering Institutions. That a mistake in the Dean's office in Cornell should block "any possibility of scholarship help" we feel unfortunate and unfair. We have in our files the entire scholastic record of Mr. Liao while in Cornell University with the exception of the parts which have evidently failed to have been entered by them. Being one of the earlier engineering students from China he was at a great disadvantage when compared to American prepared students. As stated above Mr. Liao has made much progress in every way. He is a mature man of the type needed for the responsible position which he holds and we urgently request that Cornell right the wrong done him and that the prejudice created by the report to you be eliminated in your reconsideration of our appeal for aid for him.

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APR 17
1940

We are sending this by China Clipper in order that an early action may be taken. It seems to us that especial consideration is due Mr. Liao in view of the injustice done him. Please cable your decision and that of Cornell University in regard to this matter.

Believing that Mr. Liao has a right to special consideration by you and by Cornell University and ~~des~~erving any aid that you can grant him, I am

Yours sincerely,

R. J. McMullen

R. J. McMullen, Acting Pres.
Hangchow Christian College

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Believing that Mr. Liao has a right to special consideration by you and by Cornell University and deserving any aid that you can grant him, I am

Yours sincerely,



R. L. McMullen, Acting Pres.
Hangchow Christian College

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Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue . . . New York, N. Y.

May 2, 1940

Dr. R. J. McMullen
410 Continental Emporium
353 Hanking Road
Shanghai, China

Dear Dr. McMullen,

This is to report on the progress of our Emergency Campaign during the last month.

During April we received over \$70,000 applicable to our 1939-40 Sustaining Fund of \$250,000. Except for a number of fairly small gifts, nearly all of what was received during the month was designated to specific institutions. The largest gift, \$65,000 from the Rockefeller Foundation, was all designated by the Foundation for the Colleges in which it has previously had some responsibility. As a result, the Colleges which have received the largest amount in designated gifts have now secured all or nearly all of their needs for the fiscal year 1939-40. In one or two cases, the Colleges have received even more than the amount specified for them in our 1939-40 Sustaining Fund. On the other hand, institutions and joint work not having an established American constituency from which to receive designated gifts have not fared quite so well as yet despite the fact that we have divided up among these less favored institutions and joint projects all the undesignated gifts we have received this month.

In the case of the Associated Christian Colleges in Shanghai the University of Shanghai has - due to the receipt of \$3,500 from the Rockefeller Foundation - received thus far a total of \$5,090, whereas the amount sought for it in this year's campaign was \$3,000. Of this total, \$1,465.50 was paid over earlier in the year from undesignated funds, which were advanced to all the Colleges with the understanding that if necessary later adjustments would be made in order to equalize the amount received by each of the institutions at the close of the campaign.

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MAY 2
1940

Dr. McMullen

2.

I am enclosing a copy of the letter we are sending to the Treasurer of the Baptist Board suggesting that the University of Shanghai may be willing to make available as a part of its share of the joint expenses of the Associated Christian Colleges in Shanghai the \$2,090 we have paid over to it in excess of the \$3,000 sought for it in our campaign. Most of this is undesignated money that is subject to adjustment in any event if that should be necessary, though \$624.50 comes from designated gifts from the Rockefeller Foundation and other friends. Our accounts here in New York are being kept on the assumption that this suggestion will be acceptable to the authorities of the University of Shanghai and the Associated Christian Colleges.

As of April 30, we have enough undesignated gifts to bring all objectives in our Sustaining Fund campaign up to a minimum of 70% of the total we are seeking. In the case of the Associated Christian Colleges in Shanghai, 70% of your total objective of \$25,000 is \$17,500. This means that in addition to the \$12,500 we have already sent you, plus the \$2,090 from the University of Shanghai, there has been credited to you \$2,910 in undesignated funds.

We are applying this \$2,910 toward the Associated Christian Colleges' share of \$5,033 in our 1939-40 Associated Boards budget. This, together with the \$500 similarly applied in March, brings our total credit against this charge up to \$3,410, and leaves \$1,623 still to be credited. We hope that this amount and more can be allocated to you from the May receipts, so that further cash payments can be sent to you.

Very cordially yours,

B A GARSIDE

Executive Secretary

RAG:MS
Enclosure

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INDEXED

May 8, 1940

Rev. R. J. McMullen
Hangchow Christian College
410 Continental Emporium
353 Nanking Road
Shanghai, China

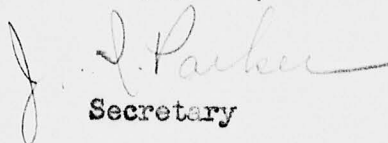
Dear Mr. McMullen:

Your letter of April 17 has just arrived, and we have immediately taken up the question regarding Mr. Liao with Cornell University.

Apparently something very seriously wrong has happened somewhere along the line. We have sent the photograph of the diploma to the University and asked them for an explanation. We will, of course, await their reply with interest. As soon as we know what the facts are, we will press them for an adjustment of the decisions.

It is difficult to be working on such a close time schedule, but we will handle any matters by cable which require immediate decisions. It is indeed regrettable that any misunderstanding has arisen, but we will do our best to get the matter straightened out.

Sincerely yours,


Secretary

JIP:VW

Via S.S. "Pres. Garfield"
from San Francisco, Calif.

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Via China Clipper

May 10, 1940

Dear Dr. McMullen,

I wrote you on May 2nd, reporting on the status of our Sustaining Fund as of April 30th, with special reference to the Associated Christian Colleges (in Shanghai). The situation has been a bit complicated by the fact that though we are far from having enough undesignated gifts in hand thus far to equalize all our objectives, we have now in certain Colleges received more than enough in designated gifts to complete the objectives we have been seeking for them. This is true of one of the institutions participating in the Associated Christian Colleges in Shanghai, since the University of Shanghai's share in the grant from the Rockefeller Foundation places the designated gifts received for it somewhat in excess of the objective set for it in our list of objectives for this year. My letter of May 2nd was based upon the thought of suggesting some combination between Shanghai's objectives as an individual institution and its share in the general objectives of the Associated Christian Colleges. But as we have consulted further with the officers of the Associated Boards and of the Baptist Board it has seemed wiser to make our computations here in New York in such a way that the objectives for the Associated Christian Colleges (in Shanghai) will be dealt with independently. So, please disregard my letter of May 2nd and the documents attached to it, and we'll start anew.

When I wrote you on March 6th, we had sent you U.S. \$12,000 to apply on the objective of \$25,000 for the A.C.C. in our 1939-40 fund, and had also credited to you \$500 as applicable to your share of \$5,033 in this year's Associated Boards operating budget, making a total of \$12,500 sent or credited to you and leaving \$4,533 due from your share in the Associated Boards budget.

Up to April 30th we have received funds sufficient to provide a minimum of 70% for each of the objectives in our list. Seventy percent of \$25,000 is \$17,500, or \$5,000 more than we have thus far sent or credited to you. We are therefore crediting the Associated Christian Colleges with the balance, \$4,533, due on this year's Associated Boards budget, and are enclosing our check for the remaining \$467. From now on it will be clearer sailing, and we hope that larger and more frequent remittances can be sent to you.

Very sincerely yours,

Dr. R. J. McMullen,
410 Continental Emporium,
353 Nanking Road,
Shanghai, China.

B. A. Garside,
Executive Secretary

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TEL. 91100

基督教大學上海協會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

JOINT OFFICE
410B TSE SHU BUILDING
353 NANKING ROAD
SHANGHAI, CHINA

May 11, 1940
Ack. 6/10/40

Dr. B. A. Garside
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y. U.S.A.

My dear Dr. Garside:

The enclosed copy of a letter to Dr. Ruland is self explanatory. We are sure that someone has failed to notify us of money paid by the Associated Boards on the grant budgeted for Hangchow College. We are trying to trace this and suspect that the fault lies with the Presbyterian Board at 156 Fifth Avenue. Please check this through and see if anything has happened. Both Shanghai and Soochow have already received part of the grant but Hangchow so far has not received one penny. Surely there is some mistake here and we are only seeking to remedy it as soon as possible.

Our position during the coming year will be very difficult. Pressure from government agencies makes one sympathize with those who are between the devil and the deep blue sea or ground between the upper and nether millstone. We are trying to retain our conscience in this matter and in formulating and carrying out our policies we strive to be as wise as serpents and harmless as doves.

Our financial problem is going to be more difficult than ever. Just what we can do is not clear. We are determined to carry on and hope to hear soon that the Associated Boards will continue to back us as they have done in the past. A few years ago the Mission Boards, as you know, found their receipts falling to a low figure and radically cut their appropriations including that of the College. I think there is a chance of their helping us in this matter. At least we will attempt to secure this aid. Without the assistance of the Associated Boards even this help from our Mission Boards would be inadequate and we would find it impossible to carry on.

As to cooperation, the enclosed indicates that we are making some progress towards definite plans of coordinating our work. During the next two weeks the four presidents

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基 督 教 大 學 上 海 協 會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

TEL. 91100

ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

MAY 11
1940

JOINT OFFICE
4108 TSE SHU BUILDING
353 NANKING ROAD
SHANGHAI, CHINA

will meet daily to consider this matter. Each day we will have as our guests the four heads of a department in the four institutions. We begin Monday with the four departmental heads of Biology and we are determined to eliminate duplication, to utilize our staff in a more effective manner and really accomplish something of the cooperation we have so long talked about.

It is becoming increasingly evident that such cooperation can only be effectively carried out when the institutions involved are so located as to permit of joint use of buildings and equipment and cooperate in instruction and research. This involves securing a site for our cooperative work. We had hoped that the Associated Boards would have this problem before them at its May 15 meeting. Some thought that the site suggested in the center of the city was not best fitted for this work and requested that we consider other locations. Then the change in the European situation seemed to make it unwise to proceed at the present juncture. We still, however, are convinced that before effective cooperation can be attained in East China a suitable site and equipment must be provided. This we will take up later.

Just what bearing yesterday's development in Europe will have on our situation out here no one can foresee. We fear however, that it will increase rather than decrease our difficulties. Only faith can carry us through. We remember that the promise is made that "He that endureth to the end the same shall be saved." We can only proceed step by step and are encouraged to believe that you will support us during the crucial days ahead.

With best regards to friends in your office,

I am, as ever,

Yours sincerely,


R. J. McMullen

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May 10, 1940

Dr. Lloyd S. Ruland
156 Fifth Avenue
New York, N.Y. U.S.A.

My dear Dr. Ruland:

The Associated Boards for Christian Colleges in China has for the current year budgeted US\$ 2500 for Hangchow College. The money received month by month in this campaign is supposed to be pro-rated and to date both Soochow University and the University of Shanghai have received about one-half of the amount budgeted for them, through their Missions Boards. The Mission Board receiving it has transferred it to the institution concerned. Hangchow College has as yet received no notice from anyone regarding any payment on this account. I have asked Mr. Myers, your treasurer here and he has, as yet, received no notice from your Board of having received any payment for Hangchow College. Will you please take up this matter and if any sum has been paid please notify us at once that we may draw this amount.

President Lee is now in Chungking consulting with the Ministry of Education regarding the plans and program of Hangchow College. We hope to hear within a few days that some definite action has been taken regarding this matter and expect the approval of the Ministry for the changing of the status of our college to that of a university.

As you know, this does not involve standards of work but rather program and organization. The work of a college is supposed to be of as high a standard as that of a university. A college, however, is composed of two schools whereas a university has three or more. Our proposal is to change from a College of Arts and Science to a University of three Schools. We retain the College of Arts with four departments - Chinese, English, Education and Political Science. We change our department of Economics which is now larger than the four departments listed above combined, into a School of Commerce. This will involve the addition of one or two teachers and the giving of more specialized work. In this we are in close consultation with the University of Shanghai which has also a School of Commerce and we will divide the field between us so that our specialized courses will not overlap theirs.

We propose to do away with our department of Science. This means that we will not undertake to give majors in pure Science and in its place we plan to develop a School of Engineering and give majors in applied Science. We already have Civil Engineering, Architectural Engineering. Our Chemistry department has for years been emphasizing Industrial Chemistry. This will be developed into a

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department of Chemical Engineering. We will coordinate this work with the work being done by Soochow and Shanghai, in Industrial Chemistry. We hope some day someone will provide us sufficient money to enable us to develop a department of Mechanical Engineering. This is urged upon us by the Ministry and is one of China's greatest needs in this present struggle and in the period of reconstruction that lies ahead.

This program has been carefully considered by the Executive Committee of our Board. The Chairman, Mr. S.C. Leung is the General Secretary of the YMCA in China; the Vice Chairman Dr. Ly is president of Chaotung University; Mr. Loh is Manager of the World Book Company; Dr. T.C. Yen is a former Vice Minister of Railways and has had long experience in engineering projects; Dr. Chester Miao is the Executive Secretary of the Council of Higher Education; Dr. S.B. Chang is president of the Alumni Association of Hangchow College. Mr. Worth and Mr. Dungan represent the two Missions. This very strong group gave very serious consideration to this whole program and unanimously recommended it to the Field Board of Managers who also unanimously approved it.

An unhurried conference has been held with the Secretaries of the China Council regarding it. We hope to have an opportunity to present it to the Central China Mission at its meeting this month. Our own Mission has taken action heartily approving of the program and asking our members on the Board of Trustees in USA to seek approval by that body.

As stated above President Lee is consulting the Ministry of Education regarding this matter. We hope that you may lend your influence in securing the approval of the Trustees and your Board for this program which we believe to be most practical and of very great service to China. Recently Dr. Paul Monroe has visited us as has also Dr. A. H. Lindley, Chancellor Emeritus of the University of Kansas and Vice Chairman of the Carnegie Foundation. Both of these men expressed their conviction that the program was wise and timely. It does not necessitate an increased subsidy from the Missions or a change in Mission personnel. Of course we could use to good advantage a very large sum of money and hope that some day this may be provided in some way. We are not, however, asking the Missions to undertake a heavy responsibility beyond that which they are now carrying. As I told you above, we hope that in the not distant future it will be possible for your Mission to restore its quota of teachers to six and its subsidy to US\$ 5,000 which was agreed upon so many years ago and which was paid for a number of years. Our Mission will, at this coming meeting consider a request to ask our Board to restore its subsidy to this figure. Further than this no appeal is being made. No undue pressure will be brought to bear on either Board and the need for restoring the aid in men and money to the original figure is not due to the change in program but to the present situation in China.

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With the income of our College in silver the tuition of our students is now less than US\$ 5.00 per year. Some oppose raising tuitions because the people are already finding it most difficult to keep their children in school. The tremendous increase in the cost of living (four-fold) makes it necessary to raise considerable the salaries of our staff. Supplies have increased in cost. Some chemicals needed in our laboratory cost twenty times what they did a year ago and yet Chemistry laboratory fees cannot be raised. Our only hope is for the gold subsidy from our Missions to be sufficient to help us through this emergency. This is the reason we are asking our Mission to raise its subsidy from approximately US\$ 2500 per year to the original \$ 5000 and would like very much for your Mission to consider restoring your subsidy from the US\$ 3500 to the original \$ 5000. With this increase from our supporting Missions we believe we can not only carry on but take advantage of the tremendous opportunity and meet the strong challenge offered in present conditions in China.

With best regards,

Yours sincerely,

R. J. McMullen, Acting Pres.,
Hangchow Christian College

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[6] TEL. 91100

基督教大學上海協會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

ASSOCIATED INSTITUTIONS

HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

JOINT OFFICE

410 CONTINENTAL EMPORIUM
353 NANKING ROAD
SHANGHAI, CHINA

PLAN FOR COOPERATION OF THE CHRISTIAN

COLLEGES AND UNIVERSITIES

Preamble

While realizing the desirability of each institution maintaining its own identity and its individuality, we feel that there is still much ground to be covered in bringing the various institutions closer in the matter of cutting down unnecessary duplication and competition.

Government requirements for the minimum major departments are much more than each of the institutions are now offering. To fulfil all government requirements would necessitate an increase of the teaching personnel of each faculty unless some co-ordination among the four Universities can be effected immediately. This means that certain professors will be asked to offer new courses (as required by government) either prescribed or elective.

A close co-ordination on offering advanced courses by the A.C.C. will place the Shanghai Unit in a very strong position academically, while separately we may find ourselves rather weak in meeting the government requirement.

There has been no attempt to go into the details of each department, but rather that has been left to various departmental groups. The following general principles are put down as a guidance to possible co-operation.

We recommend

1. That when two or more institutions offer the same major, it is desirable that each institution should have a different field of emphasis in that major.
2. That there should be a uniform system of numbering of courses.
3. That there should be an exchange of schedule among the institutions as soon as possible.
4. That there should be meetings of the various departments in the immediate future to study into the problem of the possibility of having joint classes.
5. That after the departmental meetings the Administrative body should decide which departments should have joint classes.
6. That schedules should be so fixed as to allow the maximum number of exchange students.
7. That the A.C.C. should start or help certain courses as special joint emphasis, such as Chinese, Sociology, Government and History, Math., etc.
8. That the A.S.C. should lay down definite principles regarding laboratory supplies and equipment.
9. That the Library Committee should recommend definitely the future policy of the A.C.C. Library.

May 23, 1940

Dr. R. J. McMullen
Associated Christian Colleges in Shanghai
410 Continental Emporium
353 Nanking Road
Shanghai, CHINA

Dear Dr. McMullen,

Attached is a copy of an outline describing the "Youth Mission to the Far East" being undertaken this summer by Mr. Ernest Becker and Mr. Ben Cowles. You will note that Mr. Becker and Mr. Cowles are planning to be in Shanghai from June 30 to July 6 and while there may be reached in care of Lyman Hoover, P. O. Box 924.

I have had the privilege of discussing with Mr. Cowles the plans which he and Mr. Becker have been making for this mission, and it seems to me that their visit to the Far East should be productive of much good. I hope that during the time they are in Shanghai you will be able to bring them into touch with the individuals and groups they should meet, and to render them any other constructive services they need.

Very cordially yours,

B A GARSIDE

BAG:MS
Enclosure

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ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

Sent via China Clipper

150 Fifth Avenue
New York City

May 27, 1940

INDEXED

Rev. R. J. McMullen
Hangchow Christian College
Associated Christian Colleges in Shanghai
Continental Emporium
Nanking Road
Shanghai, China

Dear Mr. McMullen:

As I promised you the other day, I am writing you to let you know the results of our correspondence with Cornell University. We sent to them the photostatic copy of Mr. Liao's diploma, and their reply indicates that there were certain records which they failed to correct and they have now taken action making the corrections and putting everything in order for Mr. Liao to be directly admitted to the Graduate School. I am enclosing a quotation from Mr. Kerr's letter which refers to Mr. Liao's case.

We have followed^{ow} this up by asking them to try to make some arrangement for Mr. Liao to have scholarship help. The situation, of course, is a bit delicate, as the people at Cornell are feeling a little embarrassed by the facts. However, we have asked them to see what they can do. The difficulty is that all scholarship funds available have long since been assigned for next year, and we know that the University is very hard pressed in that direction, having advanced funds for other years and using up money that should be available now. This results in the University trying to handle more people on scholarships than they really have funds for.

The time schedule in which we are working is again most awkward, and we may find that it is necessary to ask you to have Mr. Liao consider coming to America in 1941-42, rather than this next year. There is still some hope that we may find something within the next two or three weeks, in which case I will cable you at once, giving you the facts with the hope that time will not be too short for making the adjustments.

We are indeed sorry that there has been any misunderstanding with Cornell University, but we feel that it is exceedingly fortunate that the error in the records has been discovered now and did not wait to come to light at some time when Mr. Liao might be wanting the records for use elsewhere. Such a circumstance would have caused a much greater misunderstanding than what has happened. We are also very happy that Cornell University has made the corrections on the records by special action as soon as they were aware of what has happened.

Sincerely yours,

J. J. Parker
Secretary

JIP:VW

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QUOTATION FROM MR. KERR'S LETTER
REGARDING MR. W. T. LIAO

"Mr. Liao finished his work here in the spring of 1917. That was the spring that the United States entered the World War and many students left college just before graduation and entered the service. The University felt that since they had practically completed their college careers, degrees should be awarded to the seniors, which was done, even though they had not actually completed their work. Mr. Liao, although not entering the service of the United States, was awarded his degree on the basis that he was entitled to it as much as some of the other men who had not completed their work, and in fact he had more nearly completed it than some of the others had, and therefore it was not fair to grant degrees to others and not to him. However, because of the fact that he was not leaving college to enter the military forces of the United States, his records were not marked as being complete for his degree the way the American students' records were, and so he has been carried all these years on the Engineering School records as not having completed his work for a degree and not having been granted one. That is why when we looked up his records we were informed that he had not graduated.

"When he wrote to Professor Malcolm, the head of the Civil Engineering School, enclosing the photostatic copy of his degree, this error in marking his records came to light, and the University has already put through an official ruling that he was graduated as of the date of his degree and has completed the work for the degree. They felt that this was the only fair thing to do in view of what had been done for American students at that time. Therefore, Mr. Liao has acted in perfect good faith in this whole matter, and always has. The mistake in not marking his records here was made by the University officials in the Engineering School, and this has now been corrected. It is regrettable that it happened, but in view of the situation it is quite understandable. Mr. Liao is now a graduate of Cornell in good standing, a holder of a Cornell degree in Civil Engineering, and is eligible for entrance into the Graduate School here if he so desires."

Sincerely yours,

(Signed) Donald C. Kerr"

June 3, 1940

Dr. R. J. McHullen
410 Continental Esorium
353 Hanking Road
Shanghai, CHINA

Dear Dr. McHullen,

We enclose herewith a check for \$500.00, being the share of the Associated Christian Colleges in Shanghai in the Sustaining Fund secured by the Associated Boards during the month of May.

This remittance, in addition to the \$17,500.00 previously made available for the Associated Christian Colleges in Shanghai, brings the total thus far made available up to \$18,000, or 72% of the total objective of \$25,000 being sought for the Associated Christian Colleges in Shanghai in our 1939-40 Sustaining Fund.

Very sincerely yours,

B A GARSIDE

Executive Secretary

BAG:MS
Enclosure

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June 10, 1940

Dr. R. J. McMullen
The Associated Christian Colleges in Shanghai
410B Tse Shu Building
353 Nanking Road
Shanghai, CHINA

Dear McMullen,

Thank you for your letter of May 11.

You inquire first as to what we have been doing about Hangchow College's share of this year's Sustaining Fund. Our office has from month to month been dividing out the same pro rata shares of each of our Sustaining Fund objectives, and making remittances to the Treasurers of the Boards of Trustees of the individual institutions. In the case of each individual college, these remittances have been made to Board Treasurers here in America. To the Shanghai group of institutions, the West China group, and the China Christian Educational Association, we have sent remittances direct to China since there are no boards of trustees here in America. In the case of Hangchow 50% of the total allocation, or US\$1,250.00, had been sent to Mr. Curry B. Hearn, the Treasurer of the Hangchow Trustees, in Nashville by the first of April. We are now holding, at Mr. Hearn's request, an additional US\$550.00 which we are ready to send to Nashville at any time. This amount is being held temporarily until Mr. Hearn informs us what procedure the Hangchow Board of Trustees wishes to follow with regard to their share in this year's Associated Boards budget. As yet we cannot say definitely how much of the remaining US\$700.00 in Hangchow's share of this year's Sustaining Fund can be made available when we close our accounts for the year.

At the present moment we have about \$225,000 in hand toward our total objective of \$250,000. For the Colleges whose Boards of Trustees have taken an active share in the campaign and have helped in securing designated gifts for the institutions they represent, we now have received all or nearly all of the funds needed for this year. In the case of a few institutions whose Boards of Trustees have been inactive, practically all of the funds thus far made available have come out of the undesignated gifts received by the Associated Boards through the uni-

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ted efforts of our whole group of members. Thus far these undesignated gifts have been sufficient to bring every distribution up to at least 72% of the total objective. On the basis of returns as they are now coming in we are reasonably confident that the minimum distribution by the end of June can be brought up to 80% or better - but it will take a large influx of undesignated gifts during these closing weeks if we are to complete the full 100% for Colleges which have received practically nothing from designated sources.

Each year we are facing in the distribution of the special funds we are securing for the China Colleges the somewhat difficult and delicate problem of equitable distribution. Of the total of the sustaining funds or emergency funds we receive each year approximately two-thirds come in in designated gifts, which by the way they are given are earmarked for specific institutions. About one-third of our total of gifts come in without any designation, and are available for distribution wherever they are most needed. Designated gifts, of course, come largely through the efforts of members of Boards of Trustees which have been actively at work for a number of years building up constituencies for their own institutions. In large part it is these same members who, working together as the Associated Boards, help us to get the undesignated gifts which come in from year to year. The Boards of Trustees of a few of our participating institutions have thus far taken little or no active part in our special campaigns of the last three years. They have not built up constituencies for their own institutions from whom we receive designated gifts. They are doing little or nothing now either to get gifts for their colleges, or to help the Associated Boards as a whole to secure undesignated gifts for the entire group. Yet when we come to the distribution of the funds which are received, this is what happens:- The Boards of Trustees which have worked the hardest are usually successful in getting almost or quite enough in designated gifts to meet the most urgent of the needs of the Colleges which they represent. The inactive Boards of Trustees get practically nothing for their Colleges. This means that nearly all of the undesignated gifts which the active Boards of Trustees have helped us to secure are used to supply the needs of the Colleges whose trustees were not active, and do not go to strengthen the institutions whose Board members have been the active and loyal supporters of our whole program.

We have all been deeply impressed by the generous and unselfish spirit in which all the members of our Associated Boards have worked together during this three year period of emergency in China. Their attitude has almost uniformly been that of working for the best interests of the whole program of Christian higher education in China, and not that of pressing for the special interests of the individual institutions they represent. But the inequity in the distribution of funds which I have just mentioned is so obvious that it cannot be wholly ignored. With the developing situation in Europe the problem is becoming a more acute one, for we must depend more and more upon the established friends of the Colleges, rather than upon new givers whose interest can more easily be enlisted for the group as a whole.

Dr. McMullen

3.

June 10, 1940

I have described this situation at some length because it is especially pertinent to our relationship with Hangchow Christian College. The Hangchow Board of Trustees has centered largely in Nashville, and because of the problem of geographical distance it has been particularly hard both for us and for the Hangchow Board to keep in close touch and fully to understand each other. I suspect that our friends in Nashville - or at least the church constituency behind them - still have some of the attitude of suspicion towards the "damned Yankees" in the North with which I came in constant contact myself in the South when I was a youngster. It has long been practically impossible for the Associated Boards to get any information from Nashville with regard to the work or needs of Hangchow Christian College, or to get any cooperation in any of the activities of the Associated Boards. At least four-fifths of the time since the Associated Boards was organized the Hangchow Trustees have not even paid the very nominal amounts they were asked to contribute toward the budget of the Associated Boards, and as a result we have had to make up this deficit out of the contributions of other Boards. The Nashville friends have been very reluctant to have anything to do with the promotional program of the Associated Boards because we have not been able to get out of their minds the suspicion that we had some secret designs on the pocket-books of the people who are giving to the support of the foreign missionary program of the Southern Presbyterian church.

You may be sure that we will continue to do everything we possibly can to give Hangchow the help that we realize it needs. But if we cannot do very much, you will understand the difficulties outside of our control which place us under a very heavy handicap.

As far as the Associated Boards is concerned, it is obvious that our major help to the institutions in the East China area must be based upon the plea of their cooperation, rather than upon the needs of the individual institutions. It is unfortunate that none of these four institutions, which are doing such splendid work there in Shanghai, has a Board of Trustees here in America which is taking a really active part in our cooperative efforts. St. John's is not in the Associated Boards at all, the Hangchow and Soochow Boards are quite hopeless, and the Shanghai Board of Trustees is only partially active, due to the same suspicious attitude on the part of the Southern Baptist Board which I have referred to above in connection with our Nashville friends.

Almost 90% of the US\$33,000.00 which we are seeking for the Associated Christian Colleges in Shanghai as a group and as individual institutions this year will have to come - if at all - from undesignated gifts secured through the efforts of the other nine Boards of Trustees participating in the Associated Boards, rather than through any activity on the part of the three Boards interested in these Colleges which are nominally members of the Associated Boards. This makes it extremely difficult for us to provide these East China Colleges with the amount of financial support which the fine work you are doing deserves. I hope that during the next year or two we can find the answer to this problem.

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Dr. McMullen

4.

June 10, 1940

The rapid spread of "total war" in Europe is of course adding greatly to the difficulties we face in seeking support for the Colleges in China. I have been gratified at the way in which not only the members of the Associated Boards but our China Colleges friends over the country have maintained their attitude of interest and loyalty. What the months just ahead will bring we cannot say, but our present attitude is to keep going ahead as far and as fast as the situation will let us.

Very cordially yours,

B A GARSIDE

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July 15, 1940

Dr. R. J. McMullen
410 Continental Emporium
353 Nanking Road
Shanghai, China

Dear Dr. McMullen,

We enclose herewith a check for \$2,000.00, being the share of the Associated Christian Colleges in Shanghai in the Sustaining Fund secured by the Associated Boards during the month of June.

This remittance, in addition to the \$18,000.00 previously made available for the Associated Christian Colleges in Shanghai, brings the total for the fiscal year 1939/40 up to \$20,000.00 or 80% of the total objective of \$25,000.00.

Very sincerely yours,

C. Q. Evans

Associate Treasurer

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Enclosure

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基 督 教 大 學 上 海 協 會
THE ASSOCIATED CHRISTIAN COLLEGES
(IN SHANGHAI)

TEL. 91100

ASSOCIATED INSTITUTIONS
HANGCHOW CHRISTIAN COLLEGE
SOOCHOW UNIVERSITY
UNIVERSITY OF SHANGHAI
ST. JOHN'S UNIVERSITY

JOINT OFFICE
410B TSE SHU BUILDING
353 NANKING ROAD
SHANGHAI, CHINA

November 5, 1940

Ack. 1/10/41

Dr. B. A. Garside
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y.

My dear Dr. Garside:

In the midst of wars and rumors of wars the Associated Christian Colleges in Shanghai are carrying on their work in fine spirit and with high hopes. So far we have been molested only by fears as to what may take place and we rejoice that we have been able to carry out our program without interference.

You have received through Dr. Cressy our enrolment statistics. The total number attending the four colleges is approximately 4500. This presents a marvellous opportunity to do Christian work, the best we have ever had. We are quite aware of the responsibility which this places upon us and our religious program is being pushed with great enthusiasm, and success. We are greatly encouraged at the response made by these students to the Christian appeal and are sincerely grateful for the opportunities thus given us to carry out the Christian purpose of our colleges.

While the spirit of cooperation and mutual helpfulness is being maintained by the four institutions, the return of St. John's University to their campus has naturally limited their participation in the exchange of courses and in the joint use of laboratories and other facilities. This is due not to any lack of appreciation of the value of cooperation or interest in its promotion, but rather to geographical considerations. The other institutions are carrying on as hitherto. During the past summer a careful study was made of the courses offered by the four institutions in each field of instruction. For example, the heads of the four Biology Departments met with the four administrative heads of the four institutions and un-hurridly studied the courses offered and the needs of the students with a view to eliminating useless duplication and enriching the courses by the addition of courses not hitherto taught. This procedure was followed in each of the fourteen fields of instruction. We believe that it helped us understand the situation better and enabled us to make progress in the correlation of work.

As to the future, one can only hope that our plans to carry on our work can be followed through without interruption. We have plans for further raising of standards, increasing

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efficiency, and developing cooperation. Just how long we will be able to carry on and to what extent we can realize our hopes will depend largely upon the world situation and more especially on the relations between America and Japan, and the repercussions thereof, in Shanghai. It is our plan to carry on as usual just as long as it may be possible to do so. The American members of the staffs of these institutions are determined to carry on so long as their presence will be of benefit to them. Chinese co-workers are showing a fine spirit and are planning to do all they can to preserve these institutions and to carry on without interruption the important work they are now doing. So long as it can be done without disloyalty to God and China, you may expect these four institutions to continue to function.

It would not be realistic for us to overlook the fact that the American government has advised the evacuation from Shanghai of women and children and non-essential men. No one leaves except with the greatest reluctance. How much pressure the American government may bring to bear in the future we can not say. At present it seems that the work of these institutions will not be greatly disturbed by plans now made for evacuation. It is necessary, however, to prepare for the worst while we hope for the best and we are carefully considering these problems.

Naturally one of the greatest problems will arise through the cutting off of communications with the U.S. in the event of a war between her and Japan. We are trying to be fore-sighted in this matter and prepared for any emergency. All of the funds already sent out to us have been converted into Chinese national currency and scattered about in various Chinese commercial banks, deposit boxes, etc., in order to safeguard them as far as possible. They will be indispensable for the carrying on of our work during the coming months.

In regard to any new funds that you are raising for us we hope that they will be remitted as rapidly as received so as to enable us to have on hand as large a sum as possible for carrying on the work of the Associated Christian Colleges in Shanghai in case of the disruption of communications. We appreciate the generous way the Associated Boards have supported us in the past. We are convinced that they will do all they can to support us during the trying days that seem to be just ahead. We urge your cooperation in forwarding to us as rapidly as possible the amount budgeted for us during the current year.

Should a crisis come in the relations between America and Japan more rapidly than we anticipate and communications be cut before money can be raised and remitted, we hope the Associated Boards will redouble their efforts for the assistance of the Associated Christian Colleges in Shanghai. Should we be able to continue our work as outlined above we will need these funds and must secure them out here by borrowing wherever possible. These loans must be repaid and the money raised by you will be necessary to meet these obligations. On the other hand, should the Japanese or the puppet government in Nanking interfere with our carrying on our work and thus necessitate the closing down of these institutions, the buildings

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and equipment we have been able to preserve so far will be jeopardized, if not entirely destroyed. It is likely that these institutions will thus be forced to begin over again after the hostilities have ceased. For this we will need a very considerable sum of money and anything that the Associated Boards can raise will be of great assistance in making this new start. We ask, therefore, that you continue to show your sympathy for us and that you endeavor in every way to assist these institutions during and after this time of crisis.

Again expressing our sincere appreciation of all you have done for us in the past and counting on your continued assistance in the days to come, we are,

Yours sincerely,

B. J. McMullen
.....
B. J. McMullen, Acting Pres.,
Hanchow Christian College

Y. C. Yang
.....
Y. C. Yang, President
Soochow University

T. K. Van
.....
T. K. Van, President
University of Shanghai

F. L. Hawks Pott
.....
F. L. Hawks Pott, President
St. John's University

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Dr. Garza Page 2

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Again expressing our sincere appreciation of
 all you have done for us in the past and counting on your continued
 assistance in the days to come, we are,

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 [unclear] College

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 J. J. [unclear]
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 J. J. [unclear]
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 J. J. [unclear]
 [unclear] College

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December 31, 1940

Dr. R. J. McMullen
Associated Christian Colleges in Shanghai
410 Continental Emporium
353 Nanking Road
Shanghai, CHINA

Dear Dr. McMullen:

You will find herewith enclosed check for \$4,158.00 representing a share of Undesignated Income received through the Associated Boards for Christian Colleges in China. This covers a period from July 1st to December 27th, 1940.

As your share in the expenses for the Associated Boards amounts to \$3,317.00, we have taken the liberty of deducting this from the total distribution of \$7,875.00, - any further receipts being free from all encumbrances.

With every good wish, and trusting our action will meet with your approval, I am

Very truly yours,

C. A. EVANS

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RECEIVED
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