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UBCHEA ARCHIVES
COLLEGE FILES
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Hangchow
Correspondence
Lee, Baen E. 1941-1945

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VIA CHINA CLIPPER

Copy of this letter also went by regular mail,
via S.S. "Pres. Coolidge" from San Francisco, Cal.

January 18, 1941

President Baen E. Lee
Rev. R. J. McMullen
Hangchow Christian College
Continental Emporium
353 Nanking Road
Shanghai, China

Dear Dr. Lee and Mr. McMullen:

Last spring we had considerable correspondence about the possibility of finding scholarship help for Mr. W. T. Liao of your Engineering Department. We were unable to secure the necessary tuition scholarship which, together with what we might have been able to give from our scholarship fund, would have enabled Mr. Liao to come to America. During the past few weeks we have again been exploring possibilities for Mr. Liao and I have the following to report:-

The situation at Cornell is such that it is very difficult to get any scholarship help at the present time for Chinese students other than those who are already at the University. It seems that Cornell overreached their scholarship funds for Chinese students a year or two ago and are now having to curtail their program in this connection until their funds are replenished. Having found that it was practically impossible to secure the necessary tuition scholarship at Cornell, we have investigated one or two other engineering schools of high standing and have gotten a tentative promise of some help at Rensselaer Polytechnic Institute. I am enclosing a copy of a letter from the Assistant Director, Mr. Ray Palmer Baker, which acquaints you with their attitude. If Mr. Liao is willing to go to Rensselaer and will fill out the enclosed application in duplicate and return it to us immediately by Clipper mail, we will be able to proceed with securing the help suggested by Mr. Baker. It is, of course, understood that Mr. Liao will undertake to put in a full year's work at the Institute, giving himself entirely to graduate study throughout the school year of 1941-42. I am not sure just how much additional help Mr. Liao may need, but our Scholarship Committee of the Associated Boards has considered his case and in the event that arrangements are made for him to come, there will be set aside for his use from the cash scholarship fund the amount of U.S.\$300. This will be for Mr. Liao's use for expenses in America other than those covered by the help we secure from Rensselaer.

I must add this word of uncertainty, however. Our cash funds have not yet been raised and we expect them to be available in the event that our Sustaining Fund campaign is successful this year, which we have every hope will be the case.

The application forms enclosed herewith should be returned at once, so that we may proceed with making the arrangements which you will note from Mr. Baker's letter, call for these papers by March. The return of these papers is, therefore, urgent.

Will you please write me a careful letter regarding Mr. Liao's needs, and the arrangements under which he will come, so that there will be no misunderstanding as to his needs when he comes to America? We, of course, cannot yet tell you whether there will be anything more available at Rensselaer than tuition, but it is our hope that we may be able to secure some further assistance. Please be sure to write us fully, giving assurance that Mr. Liao will undertake, in the event that the arrangements are completed, to put in a full year's study at the Institute working towards a graduate degree.

Sincerely yours,

J. I. Parkers
Secretary

JIP:VW - Enc.

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RENSSELAER POLYTECHNIC INSTITUTE

Troy, New York

Office of the Director

January 16, 1941

Mr. Oliver J. Caldwell
Associated Boards for Christian
Colleges in China
150 Fifth Avenue
New York, New York

Dear Mr. Caldwell:

I am glad to have your letter of January 14 addressed to Doctor Hotchkiss.

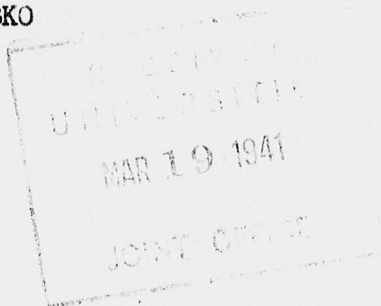
Enclosed is an application blank for a fellowship at Rensselaer Polytechnic Institute for the academic year 1941-1942. In view of what you say regarding Mr. Liao, I am sure that the Committee on Awards will be inclined to view favorably an application for assistance.

If possible, will you have him complete the blank and return it with whatever papers are available by March. In the meantime, I shall take up his case with Professor Hunter, Chairman of the Committee on Graduate Study, and Professor Praeger, Head of the Department of Civil Engineering. It is possible that we may be able to handle the matter informally and make definite arrangements before a meeting of the Committee on Awards.

Very sincerely yours,

(Signed) Ray Palmer Baker
Assistant Director

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Enc.



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January 24, 1941

President Baen E. Lee
Hangchow Christian College
Continental Emporium
353 Nanking Road
Shanghai, China

Dear Dr. Lee:

Attached hereto are the minutes of a joint meeting of the Executive and Promotional Committees of the Associated Boards held on December 30, 1940.

The principal item is that concerning the United China Campaign and refers entirely to promotional plans in the United States. The details of the plan are not included with this letter in order to save postage, but at such time as the final arrangements are made, any important items concerning the organization which will be of interest to you will be forwarded.

Sincerely yours,

J. L. Parker
Secretary

JIP:VW
Enc.

Copy to: Rev. R. J. McMullen

Via S. S. "Pres. Pierce"
from San Francisco, Calif.

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Also copy sent by regular mail,
via S.S. "Pres. Grant"
from San Francisco, Calif.

February 21, 1941

VIA CHINA CLIPPER

President Baen E. Lee
Hangchow Christian College
Continental Emporium
353 Nanking Road
Shanghai, China

Dear Dr. Lee:

Sometime ago we sent to you a suggested calendar for items which should be sent to the New York office during the year. At that time I promised to send reminders as each particular item comes due. I am writing now to call your attention to two of these matters.

1. Reports for the Annual Meetings of the Boards. The following annual meetings of the Boards will be held during the week of May 12: Associated Boards, Cheeloo University, Fukien Christian University, Ginling College, University of Nanking, West China Union University, Yenching University. Any reports which you wish to make to any of these meetings should be gotten off at once, so that they will reach us in time for preparation for the meetings and circulation to the members of the Boards with the agenda.

2. Lists of Faculty Members to be on Furlough this Coming Year. Will you please send us, so that we may receive it not later than the middle of June, a list of all faculty members, both Western and Chinese who expect to be in America during the coming year, together with addresses where they may be reached? In the past year we have found considerable difficulty in making up an accurate list of those who are in America on furlough, and your cooperation at this point will be very helpful.

Mr. Evans sent to you early in January a request for the budget for the year 1941-42. We hope that this has been forwarded, as the presentation for plans for next year at the annual meeting will depend very much upon the budgets sent in. The presentation of your needs for the coming year is a part of this budget and is necessary for the consideration of our plans for next year which must be acted upon at the annual meeting.

We will greatly appreciate your cooperation in all of the matters mentioned above.

Sincerely yours,

Secretary

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April 5, 1941

President Baen E. Lee
Hangchow Christian College
410B Tse Shu Building
353 Nanking Road
Shanghai, China

Dear Dr. Lee:

Attached hereto are the minutes of the meeting of the Executive Committee of the Associated Boards held on February 27. A number of items herein do not call for special note. However, you will be interested in the development of the program of the United China Relief. In votes E-1161 and E-1162 you will see how closely related to this work is our own program. Mr. Garside has been given leave of absence in order to direct the United China Relief campaign and is, therefore, for the time being, not available for any of the work in our office. Votes E-1165 and E-1166 indicate the steps which have been taken to take care of the readjustments in the offices of the Associated Boards.

Also attached is the official schedule of the annual meetings of the Associated Boards and several of the individual Boards of Trustees. This, of course, will be reaching you too late for any messages which you may wish to send to the annual meetings, but notice was sent out sometime ago regarding such reports and you no doubt have already sent these to us.

Sincerely yours,

J. I. Parker
Secretary

JIP:VW
Enc. 2

Copy to: Rev. R. J. McMullen

Dear Mr. McMullen:

You will also be interested in vote E-1168, which was taken because of the matters raised in Dr. Cressy's report and your letter. The main purpose of this action was to fore-stall any question which might arise in the minds of any of the members of the Associated Boards as to the program in Shanghai, and to make sure that the joint program there would receive full consideration and advantage of the funds which are being raised in the current campaign.

J.I.P.

Via S.S. "Pres. Hayes"
from San Francisco, Calif.

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May 26, 1941

Dear Friends:

Our grateful thanks to you for the scroll of greetings, and for the signatures of the students of all of the Institutions working together as Associated Christian Colleges in Shanghai. All this material is very effectively prepared and we are amazed by the speed with which you got it to us.

On the same "Clipper" with this envelope from Shanghai we received somewhat similar scrolls from nearly all of the other Christian Colleges and Universities in China - approximately 7,000 students' signatures in all. These are all being prepared for presentation to the President during the next few days. We will try to arrange for Mr. James G. Blaine, the President of the U. S. R. Board of Directors, to present these to President Roosevelt personally. All this material will be immensely valuable in bringing the situation, accomplishments, and needs of China forcibly to the attention of America.

It has taken a long time to get our United China Relief campaign under way, but now at last it is beginning to move with a gratifying increase in tempo. China Week, which has just closed, was marked by a wide-spread and most friendly reaction throughout the United States. Money has begun to come in from all parts of the country, and though the amounts thus far received are not large we hope that the volume will rise steadily during the next two months. We will keep you informed of developments.

With greetings and all good wishes, I am

Very cordially yours,

B. A. GARSIDE

Pres. Baen E. Lee
Pres. Y. C. Yang
Pres. T. K. Van
Pres. F. L. Hawks-Pott
410 B Tse Shu Bldg.
353 Nanking Road
Shanghai, China

BAG:P

0958

June 6, 1941

President Y. G. Chen
President Lincoln Dsang
Dr. James M. Henry
✓ President Baen D. Lee
President C. J. Lin
President Shuming T. Liu
President J. Leighton Stuart
President T. K. Van
President Lucy C. Wang
President Francis C. M. Wei
President Wu Yi-fang
President Y. C. Yang

Miss Eva M. Asher
Mr. John L. Coe
Miss Mary Cookingham
Dr. H. P. Lair
Rev. R. J. McMullen
Miss Elsie M. Priest
Mr. H. D. Robertson

Dear Friends:

We are transmitting herewith the minutes of the Annual Meeting of the Associated Boards held on May 5 and 6 in New York City. The meeting was well attended. Among those present were a number of faculty members and friends of the colleges in China whose presence added greatly to the interest of the meeting.

Many of the items in the minutes are self-explanatory and do not require special comment. The recommendations of the standing committees of the Associated Boards are quoted in the body of the minutes. Copies of the reports of the committees are being forwarded under separate cover by regular mail. As matters arise from the future considerations of the committees which call for action on the items in these reports, the pertinent material will be quoted and sent on to you.

The meeting had been planned so that some of the matters relating to the program being carried on by the colleges would receive particular emphasis. The question of religion on the campuses was placed in the central position of the program of the meeting. Dr. Theodore M. Greene, newly-elected head of the Department of Philosophy of Princeton University, was secured as a speaker to present this particular subject from the background of his experience and study on a large number of college campuses in America. Dr. Greene's presentation was exceedingly helpful and stimulating, and the discussion which followed his address indicated a great depth of interest in the subject and its relation to the work of our colleges. This formed the background of the consideration of the report of the Committee on Christian Character, Staff and Curriculum. The recommendations of this Committee were taken up one by one and given thorough consideration and discussion. You will find on pages 5, 6 and 7 the actions pertaining to these recommendations. The carrying out of these actions will come through the committees of the Associated Boards and the individual boards of trustees to whom some of the items are referred. More detailed requests for your consideration will be forwarded to you from these sources as the subjects receive further study.

Special attention is called to the paragraphs under the heading of "Correlation" on page 7. Some of these refer particularly to the colleges in Chengtu and should receive consideration by them. In connection with these paragraphs on page 7, an additional resolution on the same subject, which appears on page 13, should be considered.

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JUN 6
1941

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On pages 8 and 9 reference is made to the Committee on Greater Unity and the Committee on Office. The matters with which these Committees are concerned are more or less in reference to the details of work among the boards in America but are, nevertheless, of interest to you.

At the 1940 Annual Meeting of the Associated Boards, Dr. Cressy presented a long report on the work of the colleges in China during the year. This report received the attention of a special committee, results of whose work is presented in the actions on page 12 and at the top of page 13. Dr. Cressy has, we believe, handed you copies of this report.

We were very happy to have one of the presidents of the colleges with us at the Annual Meeting this year. Dr. Y. C. Yang of Soochow arrived in New York shortly before our meeting and was one of the speakers at the Annual Dinner. The members of the Associated Boards greatly appreciated the messages which he brought from the colleges in China.

We are very grateful for the fine work which you are all doing so effectively on the field, and we feel greatly honored to be associated with you in this work of higher education in China.

Sincerely yours,

Secretary

JIP:D
Encl.

Copy also sent to: Dr. R. J. McMullen

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On pages 8 and 9 reference is made to the Committee on Greater Unity and the Committee on Africa. The matters with which these Committees are concerned are more or less in reference to the details of work among the boards in America but are, nevertheless, of interest to you.

At the 1940 Annual Meeting of the Associated Boards, Dr. Gray presented a long report on the work of the colleges in China during the year. This report received the attention of a special committee, results of whose work is presented in the report on page 12 and at the top of page 13. Dr. Gray has, we believe, handed you a copy of this report.

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We are very grateful for the fine work which you are all doing so effectively on the field, and we feel greatly honored to be associated with you in this work of higher education in China.

Sincerely yours,

Secretary

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Copy also sent to: Dr. R. J. McMillen

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June 9, 1941

President Baen E. Lee
Hangchow Christian College
410B Tse Shu Building
353 Nanking Road
Shanghai, China

Ack
7/3/41

Dear Dr. Lee:

I promised you to send a reminder of reports that will be needed here in New York. I wish to take this opportunity to call attention to the following items which are prepared every summer as soon after the close of the college year as possible. They are listed here in the order of time in which they will be needed in our office:

1. Statistics for Annual Report of the Associated Boards. Attached hereto is a copy of the information for which we asked last year and which we will need again for this year. Some of the figures are probably the same as were given last year, but we will need to know that the figures are the same before attempting to use them in making up the report for this year.

2. Financial Report from the Field - Treasurer's Report on the Actual Operations for the Year 1940-41. Questions constantly arise in the New York office which call for our knowledge of the actual income and expenditures for a given year. Since these necessarily vary from the budget prepared at the beginning of the year, the Treasurer's Report from the field is important.

3. List of Faculty Members, both American and Chinese, who are, or are expected to be, in America during the year 1941-42.

We will greatly appreciate your cooperation again in the preparation of the above reports and the forwarding of them, so that they will reach New York as early as possible.

Sincerely yours,

J. C. Parker
Secretary

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Enc.

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JUN 11 1941
JOINT OFFICE

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Copy for Dr. R. J. McMullen

June 26, 1941

Dr. Lloyd S. Ruland
The Board of Foreign Missions
of the Presbyterian Church
156 Fifth Avenue
New York, N. Y., U. S. A.

Dear Dr. Ruland:

I am forwarding to you materials concerning the Engineering Colleges of St. John's and Hangchow. The main difference at present is that Hangchow Engineering College consists of civil, chemical and architectural engineering (mechanical engineering not started yet), while the St. John's Engineering College has civil engineering only. Another difference is that we require four years of civil engineering work while St. John's requires two years of undergraduate work and one year post-graduate work. Their engineering education begins from the junior year and is placed upon a higher cultural background than ours, but less vocational training.

Since 1931 we have had more full-time professors than St. John's in the Department of Civil Engineering and more major students. Also we have offered more courses than St. John's.

After we came to Shanghai in 1938 spring we have cooperated with St. John's in engineering courses by exchange of students. Since our newly built laboratory is on the Hangchow campus, St. John's has been very generous in offering a special course for our students in material testing and we have admitted their students in courses which they did not have. Since last autumn St. John's moved back to its campus such cooperation has been reduced because of the distance from our present quarters to St. John's. But we are still cooperating in material testing and surveying work. We are very glad to report that St. John's has always been very willing to cooperate with us in civil engineering work, and if there be opportunity for both of us to have our courses offered in places near to each other such cooperation certainly can be realized to the fullest extent, even though our courses are taught in Chinese and theirs in English.

I hope that this information will enable you to see both the differences and the relations of the Engineering Colleges of St. John's and Hangchow. With better facilities, particularly when the distance of campuses is reduced, a thorough-going cooperation of this department is quite possible.

With personal regards,

Yours very sincerely,

Baen E. Lee

BEL:t
Enc.

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Courses Offered in the Civil Engineering Department

by St. John's & Hangchow

Spring 1930 -- Spring 1941

<u>Year</u>	<u>St. John's</u>	<u>Hangchow</u>
Spring 1930		Mechanical Drawing Surveying
Fall 1930		Mechanical Drawing Descriptive Geometry Least Squares
Spring 1931	Mechanical Drawing Elementary Surveying Statics & Kinetics Hydraulic Laboratory Materials of Construction Structural Drafting	Mechanical Drawing Astronomy Statics Strength of Materials Dynamics
Fall 1931	Mechanical Drawing Elementary Surveying Descriptive Geometry Advanced Surveying Statics & Kinetics Materials of Construction Structural Analysis Reinforced Concrete Structural Drafting	Mechanical Drawing Descriptive Geometry Plane Surveying Geodetic Surveying Highway Engineering Railroad Engineering Theory of Structure
Spring 1932	Introductory Lectures Mechanical Drawing Descriptive Geometry Advanced Surveying Highways & Pavements Railroad Surveying Statics & Kinetics Materials Testing Structural Analysis Masonry Construction	Mechanical Drawing Geology Plane Surveying Astronomy Statics Strength of Materials Hydraulics Railroad Design Bridge Design Reinforced Concrete
Fall 1932	Introductory Lectures Mechanical Drawing Descriptive Geometry Advanced Surveying Statics & Kinetics Hydraulics Materials of Construction Structural Analysis Masonry Construction Structural Drafting	Mechanical Drawing Descriptive Geometry Plane Surveying Geodetic Surveying Summer Surveying Astronomy Statics Dynamics Hydraulics Highway Design

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Year
Fall 1932 (Cont.)

St. John's

Hangchow

Spring 1933

Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Geodetic Surveying
Highways & Pavements
Statics & Kinetics
Materials of Construction
Structural Analysis
Reinforced Concrete
Structural Drafting

Railroad Engineering
Theory of Structure
Hydrology
Water Supply
Sewerage
Reinforced Concrete
Engineering Materials

Descriptive Geometry
Higher Surveying
Strength of Materials
Dynamics
Highway Engineering
Railroad Design
Bridge Design
Hydrology
Water Supply
Water Supply Design
Design of Sewerage
Specifications & Contracts
Advanced Theory of Structure
River Regulations

Fall 1933

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Route Surveying
Highways & Pavements
Materials of Construction
Structural Analysis
Reinforced Concrete
Structural Drafting
Statics & Kinetics

Mechanical Drawing
Plane Surveying
Geodetic Surveying
Summer Surveying
Astronomy
Applied Mechanics
Geology
Highway Design
Railroad Engineering
Simple Structure
Water Supply
Sewerage
Reinforced Concrete
Engineering Materials

Spring 1934

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Route Surveying
Statics & Kinetics
Hydraulics
Materials of Construction
Materials Testing
Structural Analysis
Reinforced Concrete
Masonry Construction
Structural Drafting

Descriptive Geometry
Higher Surveying
Least Squares
Summer Surveying
Strength of Materials
Hydraulics
Highway Engineering
Railroad Design
Water Supply
River Regulations
Bridge Design

Year
Fall 1934

St. John's

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Roads & Pavements
Strength of Materials
Structures
Reinforced Concrete
Structural Drafting

Hangchow

Mechanical Drawing
Geology
Plane Surveying
Geodetic Surveying
Astronomy
Statics
Strength of Materials
Advanced Strength of Materials
Highway Engineering
Railroad Engineering
Simple Structure
Water Supply
Sewerage
Reinforced Concrete
Engineering Materials
Foundations

Spring 1935

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Materials of Construction
Structural Construction
Structural Analysis
Reinforced Concrete
Structural Drafting
Engineering Economics

Descriptive Geometry
Higher Surveying
Least Squares
Statics
Strength of Materials
Dynamics
Highway Engineering
Railroad Engineering
Hydrology
Water Supply
Specifications & Contracts
Advanced Theory of Structures
River Regulations

Fall 1935

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Roads & Pavements
Hydraulics
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Masonry
Structural Drafting

Mechanical Drawing
Plane Surveying
Plane Surveying (field work)
Geodetic Surveying
Astronomy
Statics
Hydraulics
Highway Design
Railroad Engineering
Simple Structure
Bridge Design
Hydrology
Water Supply Design
Sewerage
Engineering Materials
Building Design

Year
Spring 1936

St. John's
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Technical Reports
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Masonry
Structural Drafting
Hydraulic Engineering

Hangchow
Descriptive Geometry
Geology
Higher Surveying
Higher Surveying (field work)
Least Squares
Strength of Materials
Dynamics
Highway Engineering
Railroad Design
Water Supply
Design of Sewerage
Specifications & Contracts
River Regulations
Irrigation Engineering
Railroad Construction

Fall 1936

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Roads & Pavements
Technical Reports
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Masonry
Structural Drafting

Mechanical Drawing
Plane Surveying
Plane Surveying (field work)
Geodetic Surveying
Astronomy
Summer Surveying
Geology
Statics
Hydraulics
Materials Testing
Highway Design
Railroad Engineering
Simple Structure
Water Supply Design
Sewerage
Reinforced Concrete
Engineering Materials
Advanced Theory of Structure
Building Design
River Regulations

Spring 1937

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Hydraulics
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Engineering Economics
Sanitary Engineering

Descriptive Geometry
Higher Surveying
Higher Surveying (field work)
Least Squares
Strength of Materials
Dynamics
Materials Testing
Highway Engineering
Bridge Design
Hydrology
Water Supply
Sewerage
Specifications & Contracts
Engineering Materials
Railroad Construction
Railroad Design
Design of Sewerage

Year
Fall 1937

St. John's
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Technical Reports
Structures
Strength of Materials
Reinforced Concrete
Masonry
Structural Drafting
Building Construction
Advanced Structures
Materials of Construction
City Planning
Railroad Engineering
Water Supply

Hangchow
Mechanical Drawing
Descriptive Geometry
Geology
Plane Surveying
Geodetic Surveying
Astronomy
Statics
Hydraulics
Highway Design
Railroad Engineering
Simple Structure
Water Supply Design
Sewerage
Sewerage Design
Reinforced Concrete
Advanced Theory of Structure
Building Design
River Regulations
Railroad Curves & Earth Work

Spring 1938

Introductory Lectures
Mechanical Drawing
Descriptive Geometry
Route Surveying
Roads & Pavements
Technical Reports
Strength of Materials
Structures
Reinforced Concrete
Structural Drafting
Engineering Economics
Building Construction
Advanced Structures
Water Supply

Descriptive Geometry
Higher Surveying
Higher Surveying (field work)
Least Squares
Strength of Materials
Dynamics
Hydraulics
Highway Engineering
Railroad Design
Bridge Design
Hydrology
Water Supply
Specifications & Contracts
Engineering Materials
River Regulations

Fall 1938

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Technical Reports
Hydraulics
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Structural Drafting
Materials of Construction
Transportation
Advanced Structures
Sanitary Engineering

Mechanical Drawing
Descriptive Geometry
Geology
Plane Surveying
Plane Surveying (field work)
Higher Surveying (field work)
Least Squares
Statics
Dynamics
Hydraulics
Highway Engineering
Highway Design
Railroad Engineering
Simple Structure
Sewerage
Water Supply Design
Reinforced Concrete
Building Design
Railroad Curves & Earth Work

Year
Spring 1939

St. John's

Introductory Lectures
Descriptive Geometry
Elementary Surveying
Mechanical Drawing
Statics & Kinetics
Route Surveying
Roads & Pavements
Contracts & Specifications
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Soil Mechanics & Foundations
Structural Drafting
Timber Construction
Engineering Economics
Building Construction
Indeterminate

Hangchow

Descriptive Geometry
Plane Surveying
Plane Surveying (field work)
Higher Surveying
Higher Surveying (field work)
Least Squares
Statics
Strength of Materials
Dynamics
Highway Engineering
Railroad Design
Bridge Design
Hydrology
Water Supply
Sewerage Design
Specifications & Contracts
Engineering Materials
Advanced Theory of Structure
Foundations
Reinforced Concrete Design
River Regulation
Railroad Construction

Fall 1939

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Roads & Pavements
Technical Reports
Hydraulics
Strength of Materials
Structures
Reinforced Concrete
Structural Drafting
City Planning
Advanced Structures

Mechanical Drawing
Plane Surveying
Plane Surveying (field work)
Higher Surveying
Higher Surveying (field work)
Geodetic Surveying
Summer Surveying
Geology
Statics
Strength of Materials
Hydraulics
Materials Testing
Roads & Pavements
Highway Design
Railroad Construction
Theory of Structure
Water Supply Design
Sewerage
Reinforced Concrete
Advanced Theory of Structure
Building Design
Construction Methods & Equipment
Inspection
Railroad Curves & Earth Work

Year
Spring 1940

St. John's

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Statics & Kinetics
Route Surveying
Contracts & Specifications
Strength of Materials
Testing Laboratory
Structures
Reinforced Construction
Soil Mechanics & Foundations
Structural Drafting
Indeterminate Structures
Sanitary Engineering

Hangehow

Descriptive Geometry
Higher Surveying
Higher Surveying (field work)
Least Squares
Statics
Strength of Materials
Kinetics
Railroad Construction
Simple Structure
Bridge Design
Hydrology
Water Supply
Sewerage Design
Reinforced Concrete Design
Specifications & Contracts
Materials of Construction
Advanced Design of Structure
Foundation Engineering
River Regulations
Railroad Curves & Earth Work

Fall 1940

Introductory Lectures
Mechanical Drawing
Elementary Surveying
Descriptive Geometry
Graphical Solutions
Statics & Kinetics
Route Surveying
Roads & Pavements
Technical Reports
Hydraulics
Strength of Materials
Testing Laboratory
Structures
Reinforced Concrete
Structural Drafting
Timber Construction
City Planning
Indeterminate Structures
Advanced Structures

Mechanical Drawing
Geology
Plane Surveying
Plane Surveying (field work)
Least Squares
Astronomy
Geodetic Surveying
Statics
Strength of Materials
Hydraulics
Highway Engineering
Highway Design
Railroad Construction
Simple Structure
Water Supply Design
Sewerage
Reinforced Concrete
Reinforced Concrete Design
Building Design
Construction Methods & Equipment
Influence Lines

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<u>Year</u>	<u>St. John's</u>	<u>Hangchow</u>
Spring 1941	Introductory Lectures	Descriptive Geometry
	Descriptive Geometry	Higher Surveying
	Elementary Surveying	Higher Surveying (field work)
	Graphical Solutions	Astronomy
	Shades, Shadow & Perspective	Statics
	Route Surveying	Strength of Materials
	Contracts & Specifications	Kinetics
	Strength of Materials	Materials Testing
	Testing Laboratory	Highway Design
	Structures	Bridge Design
	Reinforced Concrete	Hydrology
	Soil Mechanics & Foundations	Water Supply
	Structural Drafting	Sewerage Design
	Engineering Economics	Reinforced Concrete Design
	Indeterminate Structures	Specifications & Contracts
	Sanitary Engineering	Materials of Construction
	Advanced Concrete Design	Advanced Theory of Structure
		Foundations
		Arch. Bridge Design
		River Regulations
		Railroad Curves & Earth Work
		Theory of Elastic Energy

Table Showing the Student Enrollment in the C. E. Department
of St. John's & Hangchow

<u>Year</u>	<u>St. John's</u>	<u>Hangchow</u>
Fall 1929	-	35
Spring 1930	-	17
Fall 1930	-	24
Spring 1931	-	21
Fall 1931	-	45
Spring 1932	-	40
Fall 1932	-	108
Spring 1933	-	69
Fall 1933	-	121
Spring 1934	-	100
Fall 1934	110	134
Spring 1935	92	101
Fall 1935	98	148
Spring 1936	91	123
Fall 1936	85	189
Spring 1937	78	141
Fall 1937	58	120
Spring 1938	73	87
Fall 1938	100	187
Spring 1939	96	176
Fall 1939	113	246
Spring 1940	94	210
Fall 1940	114	264
Spring 1941	102	221

Teaching Staff in the Civil Engineering Department
of Hangchow Christian College

<u>Year</u>	<u>No. of Professors</u>	<u>No. of Assistants</u>
Fall 1929	1	-
Spring 1930	1	-
Fall 1930	2	-
Spring 1931	2	-
Fall 1931	3	-
Spring 1932	4	-
Fall 1932	4	-
Spring 1933	4	-
Fall 1933	4	2
Spring 1934	4	2
Fall 1934	4	2
Spring 1935	5	2
Fall 1935	4	2
Spring 1936	4	2
Fall 1936	8	1
Spring 1937	6	1
Fall 1937	4	1
Spring 1938	4	1
Fall 1938	4	2
Spring 1939	5	2
Fall 1939	7	2
Spring 1940	5	3
Fall 1940	6	3
Spring 1941	6	4

Statistics Showing the Positions Held by C. E. Graduates

of Hangchow Christian College

(Classes from 1933-1940)

	<u>No. of Persons</u> <u>Engaged in</u>	<u>% of Total</u>
Railway Construction	30	28.3
Highway Construction	17	16.0
Teaching	11	10.4
Construction Company	9	8.4
Irrigation	8	7.5
Business	5	4.9
Bureau of Reconstruction	4	3.8
Air Corps, Engineering Division	3	2.8
Post Graduate Work in U.S.A.	3	2.8
Research	2	1.9
River Navigation	2	1.9
River Conservancy	1	0.9
Unlocated	11	10.4
		100.0%

Courses Offered in the Architectural Engineering Department

of Hangchow Christian College

Fall 1938 - Spring 1941

Fall 1938

Architectural Drawing
Free Hand Drawing (pencil)
Architectural Design (1st grade)
Elementary Surveying
Strength of Materials
Building Construction

Spring 1939

Descriptive Geometry
Charcoal Drawing
Architectural Design (2nd grade)
Strength of Materials
Building Materials

Fall 1939

Architectural Drawing
Shades & Shadows
Free Hand Drawing (pencil)
Charcoal Drawing
Architectural Design (1st grade)
Architectural Design (3rd grade)
Theory of Architecture
History of Architecture
Strength of Materials
Elementary Surveying
Building Construction
Theory of Structures
Reinforced Concrete

Spring 1940

Descriptive Geometry
Perspective
Charcoal Drawing
Water Color Drawing
Architectural Design (2nd grade)
Architectural Design (4th grade)
Theory of Architecture
History of Architecture
Strength of Materials
Building Materials
Structural Design
Reinforced Concrete Design

Fall 1940

Shades & Shadows
Free Hand Drawing (pencil)
Charcoal Drawing
Water Color Drawing
Architectural Design (1st grade)
Architectural Design (3rd grade)
Architectural Design (4th grade)
Theory of Architecture
History of Architecture (Juniors)
History of Architecture (Seniors)
Mechanical Equipment of Buildings
Office Practice
Theory of Structures
Reinforced Concrete
Building Construction
Strength of Materials
Carpentry
Elementary Surveying
Architectural Drawing

Spring 1941

Descriptive Geometry
Perspective
Charcoal Drawing
Water Color Drawing
Advanced Water Color Drawing
Architectural Design (2nd grade)
Architectural Design (3rd grade)
Architectural Design (4th grade)
Theory of Architecture
History of Architecture (Juniors)
History of Architecture (Seniors)
Professional Relations
Thesis
Strength of Materials
Building Materials
Structural Design
Reinforced Concrete Design

Teaching Staff in the Architectural Engineering Department
of Hangchow Christian College
(Fall 1938 - Spring 1941)

<u>Year</u>	<u>No. of Professors</u>	<u>No. of Lecturers</u>	<u>No. of Assistants</u>
Fall 1938	3 (2 fr. C.E.)		1
Spring 1939	3 (2 fr. C.E.)	1	1
Fall 1939	4 (2 fr. C.E.)		1
Spring 1940	4 (2 fr. C.E.)	1	3 (2 fr. C.E.)
Fall 1940	5 (1 fr. C.E.)	2	1
Spring 1941	5 (1 fr. C.E.)	1	1

Student Enrollment in the Architectural Engineering Department
of Hangchow Christian College
(Fall 1938 - Spring 1941)

<u>Year</u>	<u>No. of Students</u>
Fall 1938	19
Spring 1939	22
Fall 1939	33
Spring 1940	32
Fall 1940	60
Spring 1941	51

Courses Offered in the Chemical Engineering Department
of Hangchow Christian College

Fall 1940 - Spring 1941

General Chemistry	General Chemistry
General Chemistry Laboratory	General Chemistry Laboratory
General Physics	General Physics
General Physics Laboratory	General Physics Laboratory
Calculus	Calculus
Mechanical Drawing	Descriptive Geometry
Qualitative Analysis	Quantitative Analysis
Differential Equation	Heat Engine
Organic Chemistry	Organic Chemistry
Organic Chemistry Laboratory	Organic Chemistry Laboratory
Theoretical Chemistry	Theoretical Chemistry
Theoretical Chemistry Laboratory	Theoretical Chemistry Laboratory
Industrial Chemistry	Industrial Chemistry
Industrial Chemistry Laboratory	Industrial Chemistry Laboratory
Principles of Chemical Engineering	Principles of Chemical Engineering
Technical Analysis	Paper Manufacture
Paints & Varnishes	Thesis

Teaching Staff in the Chemical Engineering Department

<u>Year</u>	<u>No. of Professors</u>	<u>No. of Lecturers</u>	<u>No. of Assistants</u>
Fall 1940	2	3	2
Spring 1941	2	2	2

Student Enrollment in the Chemical Engineering Department

<u>Year</u>	<u>No. of Students</u>
Fall 1940	41
Spring 1941	35

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HANGCHOW CHRISTIAN COLLEGE
6th Floor, 353 Nanking Road
Shanghai, China

December 30, 1939

President's Office

Dr. B. A. Garside
Associated Boards for
Christian Colleges in China
150 Fifth Avenue
New York, N.Y., U.S.A.

My dear Dr. Garside:

Referring to your letter of recent date concerning the scholarships for faculty members of Christian institutions studying abroad, I wish on behalf of Hangchow Christian College to submit the following names for your consideration.

First, Mr. W. T. Liao. Mr. Liao has been the head of our Civil Engineering Department for the last three years and we are now going to give him an opportunity of studying in the United States for a year, in advanced work. He graduated from Cornell University and is expecting to re-enter that University in the Fall of 1940. Perhaps he will stay there for a year and a summer. The College is providing for his travel and living expenses but he needs a tuition scholarship to cover the expenses of his studying in the States. Mr. Liao is a Christian and has been doing very faithful work in the College. With his rich experience in Railway Engineering in China since his return from the States he will be very much more useful to us after a year of study in America, bringing his knowledge up to date. We shall appreciate very much your effort in securing a tuition scholarship from Cornell University, or for an amount of money which will be sufficient to cover his tuition.

The second one is Mr. S. U. Kwoh. Mr. Kwoh has been working as assistant to the Dean of Students for the last year since his graduation in 1938. He has shown great ability in this line of work. Although he is young, we wish to give him further training in this line so as to prepare him for guidance and personnel work in connection with the Dean of Students' office. He will wish to stay in the U.S. for two years where he expects to spend one year studying Religious Education and the other, Personnel Administration and Guidance. His travel and living expenses will be provided by his parents and the College. We would be very glad if you can secure for him a tuition scholarship which will give him such money to cover tuition and books during the time of his study in the United States. He is likely to go to Boston University to take Religious Education in the School of Religion and at the same time taking Personnel Administration work in Prince School in that city. We hope that you will be able either to secure a scholarship direct from Boston University for this very able young man who is a very earnest Christian, or else get a cash scholarship to cover such tuition.

We are recommending these two members of our faculty for your favorable consideration and any effort that you make in connection with this will be greatly appreciated.

With personal regards to you and other associates in your office, I am

Yours sincerely,

(Signed) BAEN E. LEE, President
Hangchow Christian College

0977

INFORMATION REGARDING MR. W. T. LIAO

Quotation from a Letter from President Baen E. Lee, Hangchow Christian College:-

"Mr. Liao has been the head of our Civil Engineering Department for the last three years and we are now going to give him an opportunity of studying in the United States for a year, in advanced work. He graduated from Cornell University. The College (Hangchow College) is providing for his travel, but he needs a tuition scholarship and living expenses to cover the expenses of his studying in the States. Mr. Liao is a Christian and has been doing very faithful work in the College. With his rich experience in Railway Engineering in China since his return from the States, he will be very much more useful to us after a year of study in America, bringing his knowledge up to date. We shall appreciate very much your effort in securing a scholarship or an amount of money which will be sufficient to cover his expenses."

Quotation from a Letter from Rev. R. J. McMullen, Acting President of Hangchow Christian College.

"Mr. Liao graduated from Cornell University. Before entering that institution, he studied at the Boxer Indemnity College known as Tsing Hwa University. This University is now refugeeing in West China and may not have their records with them. I suppose that Cornell has a transcript of this record.

"Since graduating Mr. Liao has been engaged in reconstruction work under the government and has also been connected with certain educational institutions. He came to us five years ago as a professor in our Civil Engineering Department and for the past three years has been the head of this Department. He is a fine Christian man and is now an elder in the College Church. He has proven his ability as a teacher and administrator. His practical experience has helped him very much. He wishes, however, to study more and to prepare himself better for the important work that lies ahead.

"The Engineering Department of Hangchow College is being developed into a School of Engineering and the responsibilities of Mr. Liao will be increased. At present we have nearly three hundred students in this department and this number will greatly increase during the years ahead."

0978

Copy to: R. J. McMullen

President Baen B. Lee
Hangchow Christian College
353 Hanking Road
Shanghai, China

June 30, 1941

Ack
9/10/41

INT. SEC. 2

Dear Dr. Lee:

Before leaving the office on my vacation, I want to call your attention to two items which should receive consideration soon. The first of these is in regard to scholarship applications for Chinese faculty members. We have been asking that the applications for scholarship aid from the Associated Boards faculty scholarship fund be made out two years in advance. At the beginning of our plan, this of course was out of the question. We would like now to ask you to do two things. The first is to send us any applications which you wish to have considered for use in the year 1942-43. These applications should be in our hands not later than November 1st, 1941. At the same time, will you try to give us the applications for those whom you wish to have considered for the year 1943-44? This will establish the correct calendar relationship in order to get the applications before us two years in advance. It will help if you will indicate carefully which applications you wish considered in 1942-43, and which 1943-44.

There are still some scholarship applications which our Committee has not been able to consider because of the lack of funds. Those which we have on hand will be given consideration in the year 1942-43, unless you advise us that this is not desirable. Please note at the bottom of this letter indication of any scholarship applications from your College, which we still have before the Committee. Will you also please, in sending applications, be sure to include a full transcript of grades, together with such data about the applicants that will enable us to make a complete record as we apply for scholarship grants from colleges in America.

The second item which will need attention soon will be in regard to the opening enrollment of the Colleges in September, 1941. Our promotional departments need as early as possible a report on the numbers of students enrolled at the beginning of the school year. This is important enough so that we will request you to cable us the enrollment figures as soon as they are available after the opening of school.

Today is the final day of our fiscal year and we are in the midst of closing accounts and winding up the work so as to start the new year in proper fashion. It is expected that our Fall program will get started early this year since Labor Day comes on the first of September and normal work usually resumes after that day. As we look forward to this new year, we are hoping for another record year and one in which your work will be more successful than ever. We also hope that we may find ways in which we can be more than ever of assistance to you in the program which you are endeavoring to carry out.

Included with this letter are copies of recent bulletins (Nos. 9, 10, and 11) of the Sustaining Fund.

Sincerely yours,

J. J. Parker
Secretary

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Application on hand: Mr. W. T. Liao

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HANGCHOW CHRISTIAN COLLEGE
6TH FLOOR, 353 NANKING ROAD
TELEPHONE 92009

SHANGHAI, CHINA

July 31, 1941

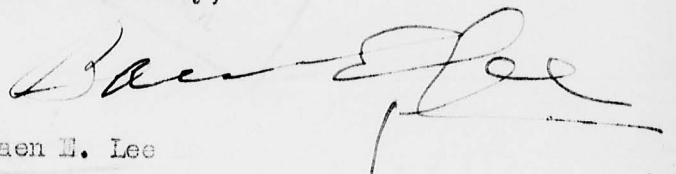
Mr. Joseph I. Parker
Associated Boards for Christian Colleges in China
150 Fifth Avenue, New York, U. S. A.

Dear Mr. Parker:

As requested in your letter of June 9, 1941, I am sending you enclosed the statistics of the annual report of Hangchow Christian College for the Associated Boards. Miss R. E. Wilson who is listed on our staff in the report has now retired, but as she was with us last year for four months and was withdrawn by the Mission on account of the political situation in Shanghai we marked her absent. I hope the information answers to your need.

With personal regards to you and other colleagues in the Associated Boards office and also to Dr. Carside,

Yours sincerely,


Baen E. Lee

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HANGCHOW CHRISTIAN COLLEGE
8TH FLOOR, 323 NANKING ROAD
TELEPHONE 22009

SHANGHAI CHINA

July 31, 1941

Mr. Joseph I. Parker
Associated Boards for Christian Colleges in China
150 Fifth Avenue, New York, U. S. A.

Dear Mr. Parker:

As requested in your letter of June 9, 1941, I am
sending you enclosed the statement of the annual report of
Hangchow Christian College for the year ended March 31, 1941.
Wilson who is listed on our staff in the report has now retired,
but he was with us last year for four months and was visited
by the Mission on account of the political situation in Shanghai.
He worked for about a month. I hope the information in
the enclosed report will be of some help to you.

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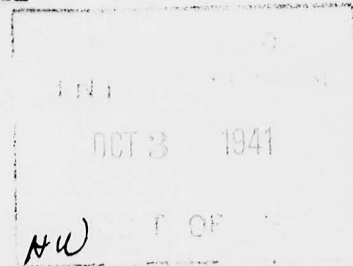
HANGCHOW CHRISTIAN COLLEGE
6TH FLOOR, 353 NANKING ROAD
TELEPHONE 92009

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10/7/41
JSP
SHANGHAI, CHINA

September 10, 1941

INDEXED

Mr. Joseph I. Parker
Associated Boards for Christian
Colleges in China
150 Fifth Avenue
New York, N.Y., U. S. A.



My dear Mr. Parker:

Your letter of June 30 asking for information about the application for scholarships has been received. Owing to the disturbed condition in China Mr. W. T. Liao, our applicant, is not planning to go to America in 1942-43. Will you please postpone his application until 1943-44? We also wish to inform you that Mr. S. U. Kwoh for whom you so kindly made an effort to secure a scholarship in Boston University, is now in America and will enter the Theological Seminary of Princeton University this fall, taking the work of B.D. Dr. McMullen has secured for him a scholarship in that Seminary.

*Noted
A.M.W.*

The College opened on the 3rd of September. To date 906 students have paid fees, with 30 or more having asked for leave of absence. We expect, therefore, about 940 students this term. Dr. McMullen will send you a cablegram on behalf of the A.C.C. giving you the figures of the enrollment of the four cooperating institutions in Shanghai. It is hoped that this information will help you in the promotional work.

Prices of necessaries in Shanghai have gone up during the last month from 50% to 100% because of the freezing of Chinese and Japanese gold in America and England, and because of the shortage of transportation. The living of our faculty members is therefore seriously affected. We have increased our tuition slightly, but the increase is insufficient to meet the increase of bonus paid our teachers, and the increase of bonus can never catch up the rising commodity prices. The purchasing power of the Chinese dollar in Shanghai now is about 10% its pre-war value. We pay our professors double the salary paid before the war, that is, about \$500 a month. But when that amount is reduced to its present purchasing power our teachers are living on \$50 a month, so their standard of living is reduced to 20% of the pre-war standard. Many of our teachers are paid less than this amount. They cannot afford milk, eggs and meat. Even for fresh vegetables they have to reduce the amount of consumption. Children are underfed. Many members of our faculty are inadequately provided for. There is always a cloud of anxiety over their minds because of the financial stringency. This condition, of course, applies to a great many of our students who come from families of meagre income. We have more tuberculosis among our students than ever before due to undernourishment. The situation was much better in 1938-39. Even last year it was not so bad as this year. It is now getting worse very

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Mr. Joseph I. Parker

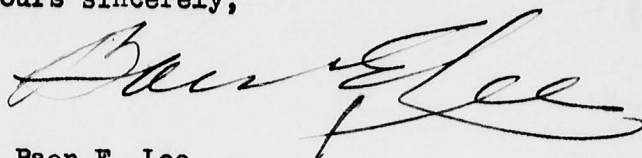
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rapidly. Unless the rising prices can be checked in the near future the situation will be extremely difficult for the College administration to handle. I hope this information will help you to realize the condition we are in and your Executive Committee may wish to consider it and give us your wise guidance.

With personal regards to Dr. Garside, Mr. Evans and other colleagues in the Boards and to yourself,

Yours sincerely,



Baen E. Lee

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Mr. Joseph I. Parker

rapidly. Unless the rising prices can be checked in the near future the situation will be extremely difficult for the College administration to handle. I hope this information will help you to realize the condition we are in and your Executive Committee may wish to consider it and give us your wise guidance.

With personal regards to Dr. Garalde, Mr. Evans and other colleagues in the Board and to yourself,

Yours sincerely,

Baer E. Lee

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October 7, 1941

President Baen E. Lee
Hangchow Christian College
Tse Shu Building
353 Nanking Road
Shanghai, China

Dear President Lee:

Thank you very much for your letter of September 10. We have noted your desire regarding Mr. W. T. Liao's plans for coming to America and will see that his name is placed on our list for consideration for the year 1943-44. I am indeed glad to know that Mr. Kwoh has gotten arrangements made for his study and that he is now here in Princeton.

We particularly appreciate the word you sent us regarding the enrollment. We had received a cablegram from Dr. McMullen, giving the total for the Associated Colleges but not the details of the individual schools. The enrollment figures certainly look very encouraging.

We also very much appreciate your information regarding prices and costs in Shanghai. This part of your letter will be taken up with Mr. Evans, who is now the Acting Executive Secretary, so that he may have this before him to present to the proper committee when these matters are under consideration.

With every good wish for a successful year, I am

Sincerely yours,

J. L. Parker
Assistant Secretary

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October 20, 1941

President Baen E. Lee
Hangchow Christian College
Tse Shu Building
353 Nanking Road
Shanghai, China

Dear President Lee:

We enclose herewith the minutes of the meeting of the Executive Committee of the Associated Boards held on October 3.

As you look over these minutes, you will find that most of them concern actions in regard to the plans for carrying out the promotional program of the Associated Boards in America.

On page 4 the subjects of the "Sustaining Fund for 1941-42" and "Coordination of Work at Chengtu" were referred to other standing committees for detailed action. You will be receiving reports of these committees going more into detail regarding these subjects when they have had opportunity to meet.

Sincerely yours,

J. I. Parker
Secretary

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Copy to: Rev. R. J. McMullen

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NOV 23 1941

November 26, 1941

President Baen E. Lee
Hangchow Christian College
Tse Shu Building
353 Nanking Road
Shanghai, China

Dear President Lee:

Attached hereto are the minutes of meetings of three of the standing committees of the Associated Boards as follows:

- Committee on Christian Character, Staff and Curriculum, October 10, 1941
- Committee on Finance, October 17, 1941
- Executive Committee, November 10, 1941

The meeting of the Committee on Christian Character, Staff and Curriculum dealt principally with matters concerning the continuance of studies being made here as a result of actions of the Annual Meeting. These studies are being carried out by the several sub-committees of this standing Committee. One action of this Committee does request your consideration on the field. This is CCSC-1272 concerning assistance to your graduates who come to America to study. The scholarship funds which are available from the Sustaining Fund are reserved for use of faculty members, but there is opportunity for help in the form of advice and suggestions which may be given to other students. This, the Associated Boards will gladly do. The action is designed to facilitate the contact with your graduates who come to America.

The Committee on Finance made a number of recommendations to the Executive Committee, all of which were approved at the meeting of that Committee on November 10 and are now in effect.

The first subject considered by the Committee on Finance was the final allocations to complete the assignments of the 1940-41 Sustaining Fund.

You will recall that last year the Sustaining Fund goal was set for \$250,000 of which \$175,000 was to be made available before June 30, 1941 and the remaining \$75,000 to be used after July 1, 1941. Allocations made prior to June 30, 1941 distributed all of the \$175,000 plus some additional designated gifts. The action of the Committee on Finance, F-1279, provided for the allocations of such balances as remained, these being made in the light of the latest information from the field regarding operating deficits at the close of the fiscal year and of urgent emergencies now in existence. Summarizing the results for Hangchow Christian College, the following amounts were allocated from the 1940-41 Sustaining Fund:

Allocation prior to June 30, 1941	\$1,500
By action F-1279 (b)	600
Total	<u>\$2,100</u>

Balances due to complete payment of the above total are being paid through the regular channels.

0988

November 26, 1941

Action F-1281 relates to the operating budget of the Associated Boards and concerns requests which go directly to the Board of Trustees in America. The distribution of costs in this action is directly in proportion to administrative services rendered and money allocated in the Sustaining Fund of 1940-41.

The Executive Committee minutes include the approval of the actions of the Committee on Finance (E-1289). Other items concern the plans for the Sustaining Fund of 1941-42. Under actions E-1286-7-8 official requests are made for funds from the United China Relief. The division referred to in action E-1287 is in order to fit our askings into the plan under which the United China Relief is working. The total asked from them includes the full amount of money needed to enable you to balance your budget as presented to us.

Further study and action concerning the middle schools and the Institute for Research in Religion is provided for in actions E-1290-91.

In recent weeks, we have had a number of requests, in connection with our efforts to raise funds for the colleges, for brief biographies of the most prominent members of the alumni of each university. Such information will assist us in personalizing our appeals, and we are in need of this information as soon as it can be made available. Will it be possible for you to arrange to send us brief biographical sketches of approximately ten or twelve of your most prominent graduates? This help will be very greatly appreciated.

Sincerely yours,

J. L. Parker
Secretary

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P.S. We are also enclosing a copy of the final bulletin of the 1940-41 campaign and a copy of the first bulletin of the 1941-42 campaign.

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HANGCHOW UNIVERSITY
HANGCHOW-SHANGHAI

Colleges:
Arts
Business
Engineering

Temporary Address:
SHAOWU, FUKIEN
December 16, 1942

MR. Carl Evans
Associated boards of Christian Colleges in China
150 Fifth Avenue New York
U. S. A.

Dear Mr. Evans:

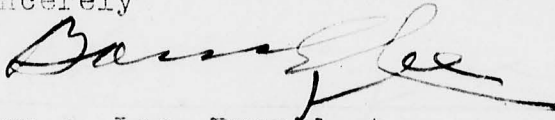
As requested by Dr. William Penn, we have to-day
sent you a cable as follows:

"Carl Evans 150 Fifth Avenue New York, Total
budget Hangchow 1943-4 gold 41225 details mailed"
Baenlee

Enclosed I am forwarding to you a detailed
statement of our budget for 1943-4. you will notice that
the total has been converted into gold by CN\$20 to US\$ 1.
On account of continuously rising prices, our budget may be
exceeded particularly when all the key members of the College
should come out from Shanghai by next year.

with personal regards,

Yours sincerely


Baen E. Lee, President

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HANGCHOW UNIVERSITY
HANGCHOW-SHANGHAI

Temporary Address:
SHANGHAI, CHINA
November 1943

Colleges:
Arts
Business
Engineering

Mr. Carl Evans
Associated boards of Christian colleges in China
150 Fifth Avenue New York
U. S. A.

Dear Mr. Evans:
As requested by Mr. William Penn, we have today

sent you a cable as follows:

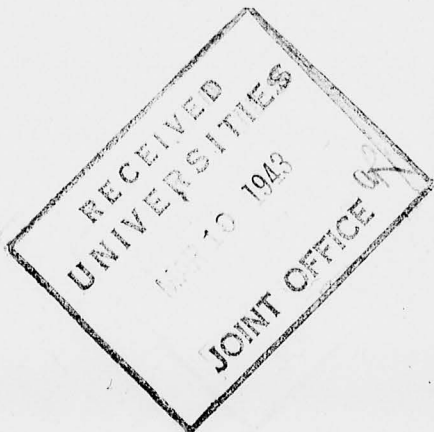
"Carl Evans 150 Fifth Avenue New York, Total
budget Hangchow 1284 Gold Dollars
Beijing"

Enclosed I am forwarding to you a detailed
statement of our budget for 1943-4. You will notice that
the total has been converted into Gold by US \$ to US \$ 1.
On account of continually rising prices, our budget may be
exceeded particularly when all the pay of the college
should come out from Shanghai by next year.

With personal regards,

Yours sincerely,

[Handwritten signature]
Wen A. Lee, President



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February 2, 1942

President Baen E. Lee
Hangchow Christian College
Tse Shu Building
353 Nanking Road
Shanghai, China

Dear President Lee:

The Associated Boards' Committee on Faculty Scholarships has recently met and given consideration to problems arising from the needs of Chinese faculty members now in America and to the request for others who are still in China.

The Committee was faced with the problem of emergencies growing out of the new situation in the Pacific area. It was felt that first consideration would have to be given to assisting those persons who are now in America and who may not be able to return to China at the time originally planned and intended. Not knowing just what emergencies may arise during the year from among this group, it was considered necessary to reserve a large part of the funds for 1942-43 for use in such circumstances.

The uncertainty of travel and ability of faculty members to come from China to America creates an additional problem in planning grants and securing scholarships. The Committee, therefore, feels that, for those faculty members who have been nominated for consideration to the Committee on Scholarships and who are still in China, it will be necessary to postpone any assurance of assistance for 1942-43 or 1943-44 until the extent of emergency calls on the fund is more clearly known, and it is more certain what the conditions are under which persons may get from China to America and return. It is, therefore, necessary that you hold in abeyance any plans in connection with applications which have been sent in and plan to give reconsideration to these requests as soon as normal procedures can be resumed.

A faculty member from Hangchow Christian College, whose name has been received by the Committee on Scholarships and whose plans for study in America should be reconsidered is as follows:

1942-43
W. T. Liao

Since plans had been made last year for Mr. Liao, the Committee would be able to give special consideration to him if it is possible for him to get to America. In case he can do so, we should receive cabled word as early as possible so that the Scholarship Committee can take up the case at once.

Sincerely yours,

J. J. Parker
Secretary

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February 4, 1942

President Baen E. Lee
Hangchow Christian College
Tse Shu Building
353 Nanking Road
Shanghai, China

Dear President Lee:

The Committee on Christian Character, Staff and Curriculum has, as requested by the Annual Meeting of the Associated Boards, continued to consider the question of the effective development of Religion on the Campuses in China. A sub-committee, centering around Toronto, is giving particular attention to this matter. In their considerations, they have special need of your opinion on this important subject and any information you may be able to furnish of recent developments and present conditions affecting the religious program of Hangchow Christian College.

We realize that the emergency conditions under which you are now working fill your days with problems of acute nature. At the same time, these very emergencies create unusual opportunities. Among these is the development of a very live and deep religious interest on the part of the students. It is the desire of the Committee here in America to cooperate with you fully in realizing the greatest possible result from this opportunity. May we look to you for guidance in the considerations before the Committee here in America?

You and your problems and crises are constantly in our thoughts and prayers. We want to assure you of our constant and deep concern and interest in all that you face from day to day.

Sincerely yours,

Chairman, Committee on Christian
Character, Staff and Curriculum

Secretary

HW:JIP:VW

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December 9, 1942

President Baen Lee
Hangchow University
c/o Fukien Christian University
Shaowu, CHINA

Dear President Lee:

Word has reached us regarding the sudden death of your son and I wish to extend our personal sympathy, as well as that of all others who are connected with our college work.

Our hearts are bleeding at times for you all in the tragic situations which you face, but this added sorrow must have seemed just too much to bear. Somehow, however, in the faith which is ours we may find comfort in the assurance that there is a resurrection and life in Him who came to reveal God to man.

May the good Lord strengthen you in the activities which you are so deeply interested and giving so much of your life blood.

Very sympathetically yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next Clipper

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See Hangchow Univ. file
return to Mr. Coans

HANGCHOW UNIVERSITY
HANGCHOW—SHANGHAI

Colleges:
Arts
Business
Engineering

Temporary Address:
SHAOWU, FUKIEN
January 9, 1943

Mr. Carl Evans,
Acting Executive Secretary,
Associated Boards Christian Colleges in China,
150 Fifth Ave.
New York, N.Y.

Dear Mr. Evans:

My last letter to the Associated Boards, reporting our moving to Shaowu was addressed to Dr. Garside but I suppose it was received at your office.

Enclosed I am sending you a photograph taken on the occasion of the breaking of the ground on the new campus of Hangchow University on January 2nd. I am sending also a general layout and a statement of estimated cost of the provisional campus. The total cost for this new campus is estimated at about two million dollars by our engineer, Mr. T.S. Lin of the Union Architectural Service, Foochow.

First of all, I must say that labor and material for the construction of the buildings are now more than ten times what they were six months ago. If you remember, when Dr. Frank Price visited this place in February, 1942, he estimated that additional buildings and equipment for Hangchow and Soochow would cost about \$400,000. We are now planning half of what was planned at that time. The campus, according to our present plans, when completed can accommodate three hundred men and one hundred women students, a total enrollment of 400. This is less than half the enrollment we had in Shanghai.

The buildings of Fukien Christian University are barely sufficient for their own students. Their reading room can accommodate only about 300 students. As students must go to the library to study at night because there is no light in their bedrooms, there is no place for our students unless a new library reading room is constructed. The fields and grounds which F.C.U. now has are also quite crowded even for their own students. It is imperative that we must have a new campus and that it must be close enough to F.C.U. so that there can be close cooperation in curriculum work. The site for the campus which has been selected is directly opposite the F.C.U. Campus on the other side of the river. By ferry and walk it takes ten to fifteen minutes only. There is, therefore, the convenience of closeness to F.C.U. and the advantage of a separate existence to promote college spirit.

The buildings now planned are with mud walls. The building material is pine from Shaowu and nearby cities. Very thin and cheap tile is to be used. The dormitories for students are planned with eight in a room, using double decker beds. There is no ornament whatever in any of the buildings; no hardware, no glass and no paint are provided for in the plans. I talked over with the engineer the simplest and most practical construction using all local material and yet the cost is as high as two million dollars. Had we started to build at the time of the visit of Dr. Price this campus would have cost only two hundred thousand.

We have now started the construction of three buildings:- a dormitory for boys, one for girls and an administration building with chapel. These three buildings alone cost us \$500 four hundred thousand.

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JAN 9 1943

These three buildings are far from being adequate for efficient college work. With only these the students will have no place to go to study except in their own small crowded rooms. Studying in such crowded quarters will prove to be very unsatisfactory and as there can be no light except vegetable oil lamps, no evening study will be possible. With these two dormitories we can have a student body of less than two hundred because without the construction of the dining room, the boys' dormitory can accommodate only 120 students and part of the girls' dormitory must be used for housing teachers, both men and women, and space will be needed for dining rooms for girls and faculty members, as well as a reception room for the girls. You can readily see that we can not get along in the fall with only these three buildings. Classrooms must be provided. F.C.U. classrooms are busily occupied and even this spring term we expect to encounter difficulty when we have only freshmen classes. In the fall, when we have upper classes as well we certainly need more rooms, because we have two schools different from those of F.C.U. For the reasons stated above it is my earnest hope that the Associated Boards will remit money to us immediately for the construction of this provisional campus. A delay in time may mean a further loss of a hundred thousand dollars as prices are still going up. Perhaps it is not necessary for me to mention again that Shaowu being a small city has only a few public buildings scattered about and these buildings have all been occupied by soldiers and there is no hope of our using them. There is no large building of a private nature which we can rent. The only solution is to put up cheap buildings for our own accommodation. This letter is sent also to Dr. E.H. Cressy in Chungking and Prof. William F. Fenn in Chengtu. I am sure that Dr. Cressy will bring the case before Edwards' Chungking Committee on our behalf.

Finally, I must say that through the very kind cooperation of the local magistrate we are able to secure this new piece of land including about 3 acres of field and 40 acres of hills at a very nominal official price. The hills being public property cost us practically nothing and are being taken for the protection of the reservoir which will give us clean shed water. The field will be purchased from private owners at an official price. Altho we do not know definitely what the price will be we know that since it is to be "an official price" it will be low. The total cost may not exceed fifteen thousand dollars. Comparing this with the cost of the buildings, labor and improvement of the place, the initial cost of the land certainly is very small. Leasing from private individuals is both expensive and inconvenient for the renter here. So purchase seems necessary. The site is very beautiful, facing south with a river in front and hills on the three sides. It gives us both exclusiveness and beauty. It is hoped that with this campus we shall be able to maintain more easily the sanitary conditions of our own college, thereby, improving the health of our faculty and students.

In addition, Miss Mather and I had a conference considering the possibility of building this campus as a joint one for Hangchow and Shanghai. I must say for Hangchow that we shall consider it most agreeable and fortunate to have Shanghai join us in this new campus if the Founders Board of Shanghai is willing to do so. The only need if Shanghai comes will be perhaps one or two more boys' dormitories, one more faculty house and two or three more residences. We can share classrooms, library and laboratories but they will have to be larger than originally planned. We shall be glad to have notice of such a decision on the part of Shanghai given to us at the earliest time possible so that plans may be revised for accommodating both colleges. There can be a great deal of economy if Shanghai comes to us as we have two colleges in common, namely, Arts and Commerce, and most of these classes can be combined. The Science Department of Shanghai may run its work in close cooperation with that of F.C.U. with a minimum staff.

With personal regards,

Yours sincerely,



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HANGCHOW UNIVERSITY
Hangchow-Shanghai

Temporary Address
Shaowu, Fukien
June 22, 1943

copy

Dr. Lloyd S. Ruland
The Board of Foreign Missions of
the Presbyterian Church,
156 Fifth Ave.
New York City, U.S.A.

Dear Dr. Ruland:

Your letter of April 8th was received last week. I have requested Dr. Fenn to cable you asking Mr. March to come to Shaowu. We shall be very glad to see him back. Dr. Glenn Fuller has notified me of your authorization to pay us the appropriation for this year. We shall draw on it a few months later when we start the new school year. Dr. Frank Price received a cable saying that \$5,000 Gold was sent to us by Mr. Hearn, but Dr. Fuller has not so far received it.

I am glad to learn of the early repatriation of Dr. and Mrs. Clarence Day. If they could be notified some way to come to Free China direct instead of going back to the States, they can help out our work here a great deal. But if it is essential for them to get back, we hope that they can come out at the earliest possible moment. We are short of hands here, especially in the teaching of English. Even when Mr. March comes, we have, perhaps, to request him to handle some English.

It is now time for us to close the work of this year. Although we have had a small enrollment of students, yet we have had a very successful year. I enclose herewith a copy of my annual report to the Board of Directors which was convened for the Annual Meeting on the 21st of May in Chungking. A copy of the minutes is sent also. This will give you the latest information about the College. It is hoped that you will forward a copy of these documents to the Nashville Committee for their information. Dr. Fenn has also cabled Dr. Fulton for sending out Dr. Snell to us this fall. It is hoped that Dr. Snell can come and help us out in our work at this time for the reason that at the present time it is extremely difficult and expensive for our professors in Shanghai to come out to Free China. Also, we are anxious to have a Southern Presbyterian representative on our faculty, if possible.

The most exasperating condition here in China at the present time is the ever-rising prices. The price index compiled by the University of Nanking Agricultural College is approaching 10,000. The purchasing power of the dollar is only one cent, and this uprising of prices is still going on without any sign of being arrested. The more the government attempts to control the prices, the faster they go up.

With kindest regards,

Very sincerely yours,

(Signed)

Baen Lee

1001

C O P Y

*See Dwight Edwards file
lett 7-15-43*

HANGCHOW UNIVERSITY

Shaoowu, Fukien,
June 26, 1943.

The American Advisory Committee,
c/o Canadian Mission Agency,
Chungking.

ack 3/18/44

Gentlemen:

*See
Hangchow
Univ.
plan*

Enclosed I forward to you a statement showing receipts and disbursements of our relief fund. It is hoped that this information will be adequate for your purpose, but if further information is needed, we shall be glad to supply it to you when requested.

We are anxious to have our faculty come out from Shanghai. In the statement, you will note we put down there an estimate of \$70,000 for this purpose, but as travelling expenses from Shanghai to the interior are extremely high, the amount provided for is sufficient only for four or five persons. Our need this fall of teaching faculty calls for at least one dozen members from Shanghai. The cost of this withdrawal of faculty will be around \$160,000-180,000, because some will come with their families. May we solicit for the University by appropriating \$100,000 to us for this purpose? It is hoped that your Committee will give this matter favorable consideration.

Assuring you of our appreciation for your past assistance, I remain,

Yours sincerely,

(Signed) Baen Lee
President

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UNIVERSITY OF TORONTO

June 2, 1941

The American Advisory Committee,
c/o Canadian Liaison Agency,
Ottawa, Ontario.

Gentlemen:

I enclose I forward to you a statement showing receipts
and disbursements of our relief fund. It is hoped that this information
will be adequate for your purpose, but if further information is needed
we shall be glad to supply it to you when requested.

We are anxious to have our relief work out from Toronto.
In the statement, you will note we are now having a balance of
\$70,000 for this purpose, but a travelling expense from Toronto
to the interior are extremely high, the amount provided for this
purpose only for four or five persons. Our relief fund is
located in a facility for at least one dozen persons from Toronto.
The cost of this withdrawal of faculty will be around \$10,000.
\$80,000, because some will come with their families. It is
for the University by agreement with \$10,000 to maintain the
It is hoped that your Committee will give this matter
consideration.

I remain, I assure you of our appreciation for your
Yours sincerely,

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See Hangchow Univ. file

July 29, 1943

President Baen E. Lee
Hangchow University
Shaowu, Fukien, CHINA

Dear President Lee:

Your letter of January 9th was long delayed in transit and arrived only a few days prior to our Annual Meetings and, of course, it was in ample time for the meeting of the Hangchow Board on May 20th.

Thus, the figures which you presented and the photograph, as well as the word picture which you painted in your letter were of great value. Undoubtedly, you have received word from the Secretary, Mr. Curry B. Hearn, long before this, but the minutes of the meeting only came to hand day before yesterday. With that in mind, I shall not deal with any details regarding actions.

The plan of the proposed set-up of Hangchow at Shaowu has been of great interest to all of those who have had opportunity to study the situation. Naturally, the question has arisen as to how far cooperation with Fukien can be maintained and how much money is involved in the building of the structures irrespective of the type.

It is pertinent to make some observations regarding conditions in America, although Mr. Corbett has dealt with this in some of his earlier letters. I could wish for no happier situation than to be able to say to all of the Colleges in China that sufficient funds are provided to carry out the programs of all the institutions. Figuring all in all more than a million and a quarter U. S. dollars has been asked for the Colleges for 1943-44 and our fondest expectations will not go beyond approximately \$950,000. Of this amount, United China Relief will supply only \$666,000. We must secure the rest from other sources and it will be a most difficult task. Letters have been addressed to all Mission Boards stating the need, but we cannot hope very large help from the entire group. Here and there, there are outstanding instances of where Mission Boards have some funds for distribution, but they are exceptional. This first approach has been made to the Mission Boards as generally speaking the financial control of the Colleges, involving personnel and cash contributions, has shifted from the Mission Boards to relief agencies who are not at all backward in asserting their authority.

It has been our earnest hope that the Colleges in East China would get together and face this common situation voluntarily. This applies particularly to denominational institutions as we cannot continue to go before the American public and seek relief funds for the support of denominational institutions. I am wholly in agreement with denominational colleges if they will be adequately supported by their own constituency. To be more exact, yesterday I dictated a reply to one of the foundations supporting our work as the question has been raised as to how long we intended to support denominational institutions.

I have always felt that Hangchow had a definite contribution to make in a larger institution and I am sincerely hoping that some plans may be worked out where this may be accomplished. This, you note, is not giving broad encouragement to the development of the plan which you have presented and there is no question but that you know a great deal more about conditions than the writer.

1004

President Lee

- 2 -

July 29, 1943

You state in the last paragraph of your letter that you would welcome the cooperation of Shanghai. Of course, this would also be a decided step forward if this could be accomplished.

As occasion offers, we shall be glad to communicate with you again.

With kindest personal regards to you, I am

Most sincerely yours,

C. A. EVANS

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COPY OF LETTER FROM PRESIDENT BA-EN E. LEE, HANGCHOW UNIVERSITY, SHAOWU, FUKIEN.

December 14, 1943

To Dr. C. B. Day
Prof. R. S. Lautenschlager
Dr. R. J. McMullen
c/o Presbyterian Board
156 Fifth Avenue, New York City, U.S.A.

Dear Friends:

It was indeed a pleasant surprise to hear from you again. We all were most delighted to know that you had left Shanghai and were on your way to America. A cable was sent to Mac c/o the American Consulate, Port Elizabeth. It is hoped that it was duly forwarded. We are glad that you are now free again. Hope you have a good family reunion and rest to recuperate in health. When you left Shanghai perhaps you did not have even an opportunity to see those of our men who remain there and knew nothing about their doings. They had knowledge of your leaving Shanghai, but did not know where you have gone to. Most of our men are joining with Soochow men in opening a university which they call "East China University". They have some 600 students in four (five) colleges, arts, sciences, business and engineering. The institution is under four (five) heads without a president, Loh Kao-i, Wang Seh-ching, Lin Han-ta, and Hsu Ruf. (I omitted one college, i.e. education). The science college is headed by a Soochow man. Dean Tan is now associate director of the education department of S.W.C. under the Japanese. Our commerce teachers have mostly joined business: Ying with an insurance concern and Wang (accounting) with some brokers' establishment. Our architectural engineering department is still run under Mr. Wang Hwa-ping independently without affiliation with "East China".

In free China we run the three colleges in two places. Arts and business are now in Shaowu, Fukien, and engineering in Kweiyang, Kwe. In Shaowu the number of students is 123, 34 in arts, 61 in business, and 28 in engineering (this being the few left over here and the class of freshmen admitted in Shaowu this last summer, but none will be taken in here). In Kweiyang we have over one hundred, all engineering; of these 95 are freshmen, others old upper classmen. Besides myself, (in Shaowu) we have Dean Koo, Chang Nai-piao, Miss Sun Le, Miss Chang Chien, and Miss Liao Tseng-shui (Engineer Liao's daughter), Hsu Tz'e-ta, a graduate from our own engineering department. Mr. Hsieh who was sick of Typhoid last term is now resting at home and will proceed to Kweiyang next term. In addition to our own men, we have Miss Ruth Mather, a Baptist missionary, helping teaching English, one man teaching commerce and one in the business department. In Kweiyang we have Li En-liang, Ph.D., from Cornell in engineering, our own graduate, heading that College; Robert Soong, our own graduate in Chemistry as associate. Then we have Chung Tai, old Chinese head teaching Chinese, a few ex-students and teachers and three or four new men, altogether 15 men, teaching and doing administration work.

I am planning to go to Kweiyang next term, because a few things need my personal attention there. Last time when I started the College there I did not stay long enough to arrange everything; the college in Shaowu demanded my immediate attention because things went almost to pieces during my long absence of five months for a trip to Chungking. Now all the three buildings are finished and the college is running smoothly. Some program is under way for the celebration of Christmas. Seven students got baptized last Sunday. We hope that you would come back to us as soon as feasible. March has not yet come. We do not

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even know where he is now, but expect him every moment. We are short hands. I am teaching fifteen hours besides office work. Treasurer Chang is doing also secretary's work. Dean Koo is both dean of instruction and discipline. The administration work is too heavy for too few persons and it is extremely hard to get competent men for teaching as well as for office. We have all reduced weight on account of excessive work, but fortunately I have not been sick, though malaria visited our faculty by rotation almost without stop.

In Kweiyang there is a better chance for qualified men, but we also need key men there. None of our former professors of engineering are there. We need more Christian teachers in Kweiyang, though Robert Soong and Mr. Ying Shang-tsai, mechanical engineer, are earnest Christians. We hope Mr. Snell can come with Mac so that he can head the engineering college. We need more English teachers. Miss Mather alone is inadequate. None of our own in Kweiyang for English. We have 27 Political Science freshmen, but not one teacher. Next year all pol.sc. work (will) have to be started and we would like Professor Lauten to be back to handle this large department. Koo Teng-shao is still in Shanghai, and not likely to come in. We can get a Chinese teacher of pol.sc., but the head must be our own man.

There was a plague for more than three months in Shaowu. Fortunately and thanks to God that because our new campus is on the other side of the river, we were not affected. The campus is beautiful, somewhat like the Hangchow campus with river in the front and hills on the back. We have the entire valley, so no other people get mixed up with us. This helps us to keep up the sanitation standard, which the city is very poor in. We try to have a dispensary of our own, though owing to the small number of students we temporarily use two dormitory rooms for the purpose, one for boys and one for girls, and a small clinic room in the administration-chapel building. The two dormitories are named after Judson and Mattox and the Administration-chapel building named after Fitch. I think they will be glad to know that we cherish the memory of their meritorious services in Hangchow.

When you all come please let me know the date of your sailing so that I can arrange for your accommodations. You can make your own choice as to the place you want to stay, Kweiyang or Shaowu, except pol. sc. work which is now in Shaowu. When Mac comes we can decide whether or not it is desirable to make Shaowu only a college for freshmen, arts and business, or preparatory for real college work because of the great difficulty in getting competent teachers in this place. The place is also much safer because the possibility of war is almost nil. Practically no bombing, even no alarm. It is a big city with all city facilities, including most efficient medical services. No Christian college in that province at all, and the standard of living is lower than in Chengtu. Our buildings are leased, though there is hope of renewing the lease next year if needed. The disadvantage is that it is too far from our own base, and when the war is over it will take more money to move back. We might continue the work there permanently if so desired, and re-start the work in Hangchow with those left behind and make that either a separate college or a branch of the University. I am only probing the question and will not decide until you people would come and study the situation and help decide this question.

With best wishes to you and your families,
Yours very cordially,

(Signed) Baen E. Lee

1007

President Baen E. Lee,
Hangchow Christian College,
Shaowu, Fukien, China.

File

The following poscript was added to Dr. Lee's copy of the letter to the Presidents dated December 20, 1943.

P.S/ It was not till Dr. Fenn's first number of the "Christian Colleges News Letter" reached us on December 9, that we in this office knew that the College of Engineering is located at Kweiyang in the plant erected last year by Ta Hsia University. I hope everything is going well.

We had an interesting talk with Prof. R. J. McMullen two days after he disembarked from the Gripsholm. He seemed quite vigorous, and he gave us a lot of information about developments in East China. We have not yet seen Professor Clarence Day or Professor Roy Lautenschlager. The latter, being a Canadian, was sent with other Canadians to Montreal without any chance to see friends here. No doubt you will be hearing directly from some of these friends so that I shall not attempt to give you the news, as they can do so much better at first hand.

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SIANGCHOW UNIVERSITY
HANGCHOW-SHANGHAI

Colleges:
Arts
Business
Engineering

Temporary Address:
SHAOWU, FUKIEN
January 13, 1944

Dear Mac,

What a thrill it was when we received your telegram knowing that you have been repatriated. Later I received letters from Day and Lauten and was glad that all our people were on the boat Grisholm. Ten days before Christmas I sent a telegram to New York thus:

Ruland, 56 Fifth Avenue, New York City
Christmas greetings trustees, Frame, Wells, Wallins, McMullens, Lautenschlagers, Days, Whites. Welcome faculty return free China. Urge Snell head engineering.

For reasons unknown to me the telegraph office later notified me that the telegram was intercepted by the censors in America. So it probably never reached you. I do not see why a message of greetings should be held up. Is it because it contained so many names?

The church in Shanghai is still going except I heard that Pastor Hsu had resigned on account of ill health and Mr. Tsai is acting pastor. Dr. S. B. Chang is helping to run the church. The congregation is somewhat changed, though every Sunday the attendance seems to be good. Usually some 500 people attended. Mr. K. I. Loh is still active in the conduct of the affairs of the church. Dr. T. C. Yen is said to have become one of the directors.

(Censored)

also being taken. But where he got the news or how accurate it was I don't know.

We have three new buildings of laboratories, two dormitories and one chapel-administration hall, on our new campus of Shaowu. They are temporary structures, but cost us CN\$30,000, not including furniture. At present we have 108 students on this campus, mostly commerce and arts, 12 teaching and office staff, ten servants including 4 cooks. Besides myself we have Daniel Koo, Mr. Chang, Miss Chang Chien, Miss L. Sun, Miss Li-o, Engineer Li-o's daughter, all alumnae, one Mr. Tang for commerce and politics, one clerk, one business manager, Miss Ruth Mather, a baptist missionary, one nurse, and Mr. Hsu Ts'e-tu, one of our recent alumni in engineering. Mr. Hsieh had typhoid last term and has not been able to work for this whole term. This spring he will join our staff in Kweiyang.

In Kweiyang we started our Engineering College in the fall of 1943. There are 105 students, all engineering, 74 new students and 11 old. The faculty is 18 strong, headed by Li Hsiang, ph.d. of Cornell, our own alumnus and Song Chia-shiao, who bills himself Robert Song, our chemistry alumnus. There are a number of our own alumni on the faculty, whom you certainly would know, though you may have forgot their names. Professor Chung Chung-san, formerly our Chinese head,

is teaching Chinese, part time, as he is now the dean of Arts College of Ta Hsia University which is also in Kweiyang. One Mr. Ying Shang-tsai, brother of Ying Shang-teh, who is in Washington (Chinese embassy), a mechanical engineer, a zealous Christian, is heading our Mechanical Engineering Department. Others are younger men. Mr. Tsao Ming-yung, one of our engineering alumni, is taking care of the work of instruction dean, Mr. Ho Hsioh-s formerly in Hangchow as physical teacher, a graduate of Chang Tse-kiang's college of physical education, is now head of business department and at the same time teaching physical education. The campus at Kweiyang is leased from Ta-Hsia University for CN\$220,000 a year and their buildings are of bricks constructed two years ago. Because they stay in the city of Kweiyang they cannot very well use the buildings themselves. The campus is in a scenic place of Kweiyang called Hwa-chi (Flower Stream) 7 kilometers away from the city, with daily bus services. The location is very pretty and ideal for education. Nearby are a number of small factories in which students can have practical training. The city being the center of the work of the Church in China we have asked one Mr. Victor Hayward, a British missionary to our custodian of funds.

There was a plague in Shaowu for more than three months. The campus of F. C. U. was also affected and two servants and three students died. Several others survived from the attack. Our present campus being separated from theirs by a river we were fortunate to have escaped from this peril. But as the spring returns the plague will again appear. How many more lives it will take from the city (more than a hundred died last winter) no body know, and whether or not we shall still be free from it there is no assurance. It is hoped, however, that it will have difficulty to cross the river, and fleas may not be brought over by people from the other side. We all take injections against the plague, but such inoculations are not as effective as those for the small pox. The physicians

(Portion cancelled)

to go to Kiangsu and Shanghai. Being extremely short of hands I am doing it at the risk of wearing myself out as I had fifteen hours of teaching besides office work for the whole term and the additional burden of his duty on me will be overwhelming. But in case of absolute necessity we have no way out.

Part of our men jointly with Soochow men are starting a college which they call East China University in Shanghai. I heard they had 400 students this last term to start with. K. I. Loh and S. C. Wang are the moving spirits. Our engineering professors including Ruf and Lin are on their engineering staff. Lin Han-d their Education dean, P. H. Wang arts dean, K. I. Loh commerce dean, Ruf engineering dean, S. C. Wang Soochow man dean of natural sciences. Five colleges in total. They are not in one location, probably no large place was available.

Soochow University is free is settled in two places, law in Chungking and arts and sciences in Kukiang. They have about 80 students in Kukiang and about two hundred in Chungking. The law school is jointly run with Shanghai University commerce college in the social center or community church compound of the Method Mission in Chungking. All students are day students as the college is a night school. In Kukiang Soochow is nearby Lingnan. They have half a dozen fairly small one-story buildings for dormitories and classrooms. Hope to hear from you soon, Yours very cordially,

Sean

1012

*See Budget Hangchow (copy handed to
(Final copy) file Miss Cookington
2/20/44*

**HANGCHOW UNIVERSITY
HANGCHOW—SHANGHAI**

Colleges:
Arts
Business
Engineering

Temporary Address:
SHAOWU, FUKIEN
February 23, 1944

*act
2/23/44
CSPM*

Mr. C. A. Evans
Associated Board for Christian Colleges in China
New York

Dear Mr. Evans:

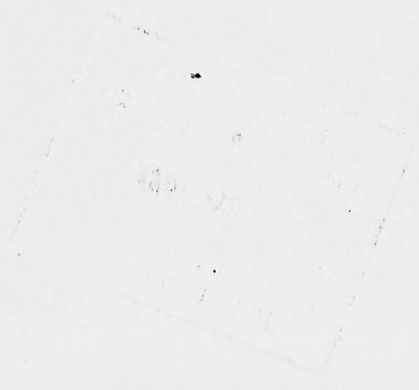
As requested by Dr. William P. Fenn I am forwarding to you a copy of our budget for 1944-45. You will please note that we have listed on receipts side a subsidy of US\$30,000 from the Associated Boards.

From February 1944 the exchange has raised to CN\$ 40 to one US. Dollar but commodity prices have gone up several times during the last few months. All Christian institutions in China face this difficulty of inflation. It is hoped that our friends will sympathize with us when we are passing through these trial days. On the other hand we are doing our best to economize our expenses even by reducing our living standard.

with personal regards,

Yours sincerely

Blue Evans



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HANGCHOW UNIVERSITY

HANGCHOW—SHANGHAI

Temporary Address
SHANGHAI, CHINA
February 28, 1944

College of
Business
Engineering

Mr. I. A. Evans
Associated Board for Christian Colleges in China
New York

Dear Mr. Evans:

As requested by Dr. William L. Brown I am forwarding to you a copy of our budget for 1944-45. You will please note that we have listed on receipts side a subsidy of US\$30,000 from the Associated Boards. From February 1944 the exchange has risen to 40 to one US Dollar but commodity prices have gone up several times during the last few months. All Christian institutions in China face this difficulty of inflation. It is hoped that our boards will sympathize with us when we are passing through these hard days. On the other hand we are doing our best to conserve our expenses even by raising our living standards.

Yours sincerely,

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March 18, 1944

President Baen Lee
Hangchow University
Shaowu, Fukien, CHINA

Dear President Lee:

Information has reached us through the American Advisory Committee and Mr. Edwards regarding various request filed with the Committee principally at that time for the transportation of faculty. Such problems as were presented at that time have been over-whelmed by even more important things which have grown into proportion as the time has elapsed.

We are today engaged in the problem of trying to secure a more liberal rate of exchange. We are not sure how this can be done but we are working diligently on it.

As the days go by we will endeavor to give more complete details as to our progress in securing funds for the balance of this fiscal year. We will notify our Representative, Dr. Fenn, who will in turn relay same to the various Colleges.

Very sincerely yours,

C. A. EVANS

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HANGCHOW UNIVERSITY

HANGCHOW—SHANGHAI

Colleges:

Arts
Business
Engineering

Temporary Address:

SHAOWU, FUKIEN

April 4 1944

Dear Mac,

I believe that my last letter written a few months ago should have reached you. I wish to report to you the situation we are now in in as fully as I can. Enclosed I am sending you a copy of our financial statement up to the end of March, 1944. From the statement you can get all the necessary information concerning our finance. Our accounts are still ^{kept} by Mr. Chang, our treasurer, and audited by the accountant of the Farmers Bank of China here, the most qualified man for ~~this~~ auditing in this small city. But the accounts are in good shape and may be examined at any moment as when they were in Shanghai.

There are twelve on the faculty:

Professor A. W. March arrived last week and will begin work this Wednesday after the spring vacation which ^{we} are now having from April 1-4. His coming has greatly released the tension which has been going ^{on} for the past 8 weeks of this term, as ^{we} expected his coming from the beginning of last fall.

Miss Ruth Mather whom I mentioned in my last letter is a Baptist missionary. She has been helping us in English work and religious work. She has exercised a great deal of good influence among the student body. But recently she has been called to Chungking by Earl Cressy and may have to leave us before long.

Professor Tang Cheng-shing, formerly a prof. in Peking, Yenching, and TsinHwa for about ten years. He graduated from NYU and had postgraduate work in London U. and a German U. He is a Christian. His quality of teaching, however, is not as high as his past record seems to recommend.

Mr. Hsu Ts'e-da, one of our own graduates, is teaching the first year of engineering students. His work has been quite satisfactory as compared with that of Mr. Hsieh. The latter has been sick of typhoid last spring and was too weak to do any teaching last fall. This spring we gave him \$10,000 travelling expense to go to Kwei-yang.

Mr. Lin, a native of this province, principal of Shaowu Middle School, is now teaching Chinese. He is part time and is a graduate of Amoy U. having had normal training.

Dr. Lin, a Red Cross doctor here is our college physician, and teacher of military nursing. He is a Christian.

Mr. Li, the judge of this city court, teaches civil law. He is part time.

Mr. Hsieh Ping-chao, our military teacher, who has not yet come.

Mr. Chang Nai-piao, our treasurer, keeping our books and doing the work of business. ^{His} assistants ^{are}

Yuen, a Foochow man and Christian, formerly employee of F. C. U. in the same capacity and

Lu, a young man, doing office clerk work.

Miss Liao, our own graduate, a Christian, is doing registrar's work as acting registrar.

Miss Yih, a graduate nurse, is our nurse.

1017

Three persons left us ~~this~~ term:

Dean Daniel Koo. His health was so poor with persisting cough for over six weeks. Being much concerned of his breaking down I gave him a complete rest for two months. He went to Kanhsien where his brother is. In his letters as late as Feb. 25 he mentioned of his return to us but on Feb. 26 he sent us a telegram saying his doctor advised him to go to Chengtu for work. He went off without our having any opportunity to get a suitable person to take his work.

Miss Chang Chien, our own graduate in Chinese, left us in the middle of the year because of bad teeth (no dentists are available here).

Miss Sun Leh also one of our graduates who left us because her teaching was very successful and because of her lover Mr. Hsieh Pan-shing going to West China. She is now with him somewhere in West China, but we have not yet received their letters. (They are said to be still in Kweichow)

For next year we hope to reinforce our faculty by inviting the following persons, the contracts for these men have been mailed:

Mr. Chung Tai, our former Chinese head to return as head of Chinese.

Mr. Jen Min-shan, who is now teaching in Chekiang U. has promised to return to us this fall, for Chinese.

Mr. Hsia Chen-tao, who is also now in Chekiang U., but his mother having lost sight recently wants her son to be nearby, so he may not accept our invitation. He was for several years our acting head of Chinese. Chekiang U. Hangchow,

Mr. Lin Tien-lan, formerly head of English Department, a Christian, to be acting dean of arts college, and teacher of English. I think you know him.

Dr. Yang Cheng-hsien, U. of Illinois, Ph.D. in Pol.Sc. and Econ. to teach economics and political science.

Mr. Chen Yun-chang, formerly dean of Anglo-Chinese College of Foochow, now associate professor in Amoy U. to teach Commerce. He is an earnest Christian, so I have been told.

Mr. Wang Kuei-sheng, formerly a graduate student of Yenching, recommended to us by Mr. Stuart and taught religion and philosophy, now the principal of Chien-chin Middle School to be our dean of students and teacher of philosophy and ethics. He has agreed to come.

I have written again to Ku Teng-sheo, our graduate and M.A. of Yenching, for many years associate professor at Yenching, who is now in Shanghai to come out here to teach Pol.sc. and be the acting head of the pol.sc. depart. You certainly know him well.

Mr. Liao Wei-tse our engineering head to come out here for head of engineering,

Mr. Ying Min-lu, our commerce man who is now in Tai-ping Ins. Co. in Shanghai, and

Mr. Wang Shui-lin, our accounting man, for teaching accounting

Dr. Wang Chen, my brother-in-law, for chemistry.

I am not sure at all any of them can be definitely counted on, however. We still are in need of more men, even if they could all come.

If possible, I hope Day, Lauten, and yourself may be here next fall. Especially I need help in administration, so if your health permits you will make your greatest effort to come as early as possible.

In early June our Board will meet in Chungking without my being present. I am sure that they will issue the call for all of you to come back.

In Kweiyang we have a teaching staff of fifteen, six full time and six part time and two special lecturers, and one military man.

Special lecturers: Chung Tai, Chinese.

Hsia Yuen-li, physics

Full time men:

Li En-liang, ph.D. engineering, our own grad.

Lou Ted-chien, English

Kwo Shan-chao, Mathematics

Mr. Robert Sung, our own grad. chemistry
Ho Hsieh-s, physical director
Chao Min-yung, our own grad. engineering

Part time professors:

Ying Hsiang-tsai, mechanical engineering
Wang Yu-kai, ethics
Chang Yung-li, differential equations
Cheng Yung, party principles
Chen Che-jen, Applied mechanics
Wang Ssu-tsen, chemical engineering

The administration work is in charge of a committee of five, Sung, chairman, Chung, Lou, Wang, and Li, assisted by Ho, business, Tsao dean of instruction, and Wang, dean of students, with a few clerks. You can see that they have a much better set-up than we have here, because it is much easier to get competent men there.

The Engineering College set up in Kweiyang with a student body of about 110 cannot get the approval of the Ministry of Education, even after repeated appeals from us for reasons which seem to us to be valid. The Ministry ~~does~~ explain no reason of its objection, but I presume for two, 1. the Minister wants us to serve East China, and 2. there are already several colleges of a similar nature in West China. What is your advice whether we should close the college there or move it to another place? I wish you could be here to help make the decision.

There is a great deal of difficulty in getting adequate textbooks and reference books. New books are so rare and old books not easy to get. F. C. U. having no colleges of commerce and engineering cannot supply this need.

Because of lack of teachers for commerce here I have to handle seven courses this term, including accounting and statistics which require laboratory work besides lectures. This is most harmful to my health as well as efficiency, when in addition there is so much administration work, and no secretary. Miss Mather could have helped me in English letters but she has so much English teaching that I felt it a crime to ask her to do this work for me, because her health is not too good. I am getting thinner every day and do not know when my health will fail me.

Mr. March showed your letter to him. I was almost moved to tears when I read your words about the loss of my only son. For more than a year now yet the agony cannot leave me. When I am alone, especially in the evenings, melancholy seizes me. When I wake up in the night the sorrow returns. This bitter loss is gradually eating me up. With all my effort I cannot put it aside, especially when I am so lonely here with anybody to whom I can open my heart. In the extreme of my sorrows I try to pray to God for His comfort. Often I cried so loud in my dreams that I disturbed my neighbors. My sacrifice for the college is not only unappreciated, but misunderstood by some of my co-workers. Some even suspected my integrity in money matters. Do you think when I have lost all my property in this world and my son that I still would attach any value to worldly gains of wealth? I could have joined banking work and become rich, but that has not been my aim of life. I felt called to render this Christian service and have stayed in it for 15 years. Now people around me do not know me so well. I do not blame them for misunderstanding me, but the situation adds to my agony and sorrows.

I am thinking of retirement from the administration. At this coming Board meeting I am going to request the Board to get somebody to take over the presidency of Hangchow. I am willing to serve as a professor and no more. I would welcome your suggestion as to my successor. I have been thinking of two men: S. C. Leung and Dr. Tung Ling. S. C. is well known to Christian circles and has marked executive ability, whether the National Y could release him or not is uncertain. Dr. Tung is a younger man, well known to political circles and especially has had a long service in Tangpu. He is not only a good scholar but also a good administrator. He was baptized by you, and I think you certainly remember him well. He is now in Chungking, connected with the Ministry of foreign affairs and is now on our Board.

As to our future, my personal opinion^{is} that after war we must merge into a larger unit such as East China University. This as I suggested to Dr. Fenn some weeks ago should embody all colleges in East China area, letting each of the existing colleges to do one professional college; for instance, Nanking for agriculture, St. John's for medicine, Hangchow for engineering, Soochow for law, and Shanghai for commerce, with the college of arts and sciences all merged. The college of arts and sciences should be in Shanghai together with the central administration. Other colleges may be either in their old campuses or in Shanghai. Ginling should become the women's college of this college of arts and sciences. Last week we had the visit of Dr. George Cressey. Catching us on the low ebb here he suggested that we should be closed. I do not know how our supporting Boards in America feel about this matter. If it is the object of our Missions to close the college and terminate its existence then Hangchow will be entirely out of the picture after the war. But it seems to me that this step will be strongly objected to by those who have given their lives to the college as well as by hundreds of our alumni. But if Hangchow is going to merge into the federated university she must keep up her until time comes for such a move. Perhaps the best solution is not to close up but to definitely look towards a federation.

Our old campus is still being occupied by the Japanese. Very little will be left there when we return. The Ministry is asking us to report the losses, and we have reported a total loss to it. But whether any indemnity will come when the Japanese peace treaty is signed nobody can tell. The Chinese government will do something, but it will be only a small part. It is time now I think for you to approach some of the American manufacturers to contribute to the college machines and parts so that when the war is over the college of engineering can be established with full equipment. We hope to salvage the things we have in Shanghai, but not certain. We have lost all our books. If there is opportunity to get some books either second hand or donations of private libraries we can have our English books for our library. For magazines I think it will be desirable to continue all the technical magazines by paying subscriptions and keep such in America until the war is over. We can replenish our Chinese books by purchasing locally after the war.

Donations in cash is now difficult, though necessary for buildings after the war. But that is not the most important because with the plan of federation it will be a matter of common effort of all the participating universities. Moreover, with the experiences of the war even sheds will serve the purpose until time is ripe for better and more permanent buildings.

This letter is quite long enough for the present and let me close it by sending to you and your family my best and warmest wishes,

Very cordially yours,

Dean

1020

April 25, 1944

Dr. B. E. Lee
Hangchow University
Shaowu, Fukien

Dear Dr. Lee,

We are very glad to have a copy of your proposed budget for 1944-45 which came with your letter of February 23. We realize that it is very difficult to prepare a budget when prices are so uncertain and also that the most carefully prepared budget may be far from accurate during these uncertain times. The budget, however, is of great value to us. We have been preparing a comparative statement showing the income and expenditures of the different colleges. There are a few items about which we would like to comment or about which we need more information.

We would like to know how many students are enrolled in your university this spring and how many you expect to have next fall. We would also like to know what charges are made at present for tuition and room rent. Do you plan to increase these fees next fall?

We have no accurate record in this office of the Mission Board Personnel in your university. We would appreciate it if you would send us the names of the people and departments in which each one is working with a note to indicate whether the person is married or single and which Mission Board is giving the support. It would help us in making up our Annual Report in June if we had the appropriate United States dollar salary payments to Mission Staff. We would like to build these figures up so that the United China Relief Committee can get a better picture of the amount of money which the Mission Boards are actually putting into the colleges now. We know that these figures do not affect your budgets as they are simply "in and out" items. At the same time it would be a help if we had the number of Chinese of each rank working in each of the departments. We realize that the shortage of paper and cost of postage make it impossible for you to supply us with all the information which we had in prewar days but certain items of information are of special value to us here.

We are inclined to think that US\$30,000 is more than you can count on from the Associated Boards for 1944-45 but we hope that an increase in the exchange rate will produce nearly the amount which you have budgeted. It is too early to give you any definite information about the Sustaining Funds.

We hope you will be able to furnish us with this additional information without too much trouble.

Sincerely yours,

C. A. Evans

Via China Clipper
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PLEASE REPLY
Via-R. C. A.

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TELEPHONE HANOVER 2-1811

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Via-R. C. A.

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August 12, 1944

Mr. Baen E. Lee
c/o Alfred Coole
Chungking
CHINA

Dear Mr. Lee:

Your cable of August 5th came to hand day before yesterday and it was immediately copied and forwarded to Curry B. Hearn and Dr. Ruland. I believe that the officers of the Hangchow Board will make a study immediately of the situation and cable you accordingly. I put into their hands such information as I had at the present time regarding the Sustaining Funds available.

Very sincerely yours,

CAE:EW

C. A. EVANS

Via: China Clipper
cc : Next Clipper

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see Hangchow Univ. reports
HANGCHOW UNIVERSITY
HANGCHOW-SHANGHAI

BALLOU

REC'D 11/29 *wcl.*

Colleges:
Arts
Business
Engineering

Temporary Address: *file*

SHAOWU, FUKIEN

August 24 1944

Mr. Earle M. Ballou,
Associated Board for Christian Colleges in China
New York

Dear Mr. Ballou:

Allow me to send you my best greetings for your assumption of duty as the executive secretary of the Associated Board.

(Field) Report Statement Hangchow Univ
Enclosed I am forwarding to you a copy of my annual report to our Field Board of Control with inclosures. I hope that it will give you all the necessary information of our work here for the past school year.

With kindest regards to you and your associates,

Sincerely yours,

Daen Lee
Daen M. Lee, President



1028

HANGCHOW UNIVERSITY

HANGCHOW-SHANGHAI

Temporary Address:
SHANGHAI, CHINA
No. 100

College:
Arts
Business
Engineering

[Faint, mostly illegible text, possibly a letter or official communication]

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HANGCHOW CHRISTIAN COLLEGE
353 Nanking Road
Shanghai, China

October 24, 1945
[rec'd in Nashville November 23, 1945)

Dear Dr. Ruland and Dr. Fulton:

As a friend of mine in the government service is leaving for America tomorrow, I take this opportunity to write you a few lines.

Mr. March has just come back to Shanghai. He has visited the Hangchow campus. I came back from the interior a month ago and visited Hangchow campus several times. The campus has been taken back and I have placed a small staff on the campus to supervise it. All the main buildings destroyed and damaged. Window glasses are mostly broken and some windows and doors disappeared. Residences are badly damaged, and two of the foreign buildings were burned down. The Chinese residences are all destroyed and damaged, almost nothing left except broken walls. All contents of buildings were robbed by the Japanese or natives. No matter what the campus is going to be used for in the future it is essential to spend some money to stop their further damage. Now we have asked about a hundred Chinese soldiers to stay in our buildings in order to prevent plundering by native people. Some urgent repairs are necessary to prevent damage by climate, especially the rains and snows of the coming winter. I have brought two engineers to the campus and they made a very careful survey and estimated the total cost of repairing the main buildings at CN\$20,000,000. But if our purpose is merely to keep the buildings from further decay I would think that about U.S.\$10,000 is necessary. This amount of gold will give us about 7 or 8 million CN\$, according to the draft exchange rate, and will be sufficient to keep the buildings in shape until you decide on the use of them and then further repairs may be made. Most of the residences will have to be rebuilt in the future and no repairs are worthwhile now.

As I learned from Mr. March that the College is not likely to go back to Hangchow as we have to run it in federation with other universities in East China. This being so, perhaps it is not necessary for us to plan any work at Hangchow. Perhaps the College had better remain in Shanghai until the federation plan is realized. In this case we would need a temporary plant for a year or longer. I am thinking that we may utilize the German school campus on Great Western Road together with its church. No dormitory space is available, but in Shanghai we can have only day students for the time being, or if possible, we may get another enemy plant nearby for dormitory purpose. But in order to secure a plant like this it is necessary to have a request from America, officially through the American consul or embassy before we can get it. We need only borrow such a place until a permanent place is available. I have spoken to Mr. March about it, perhaps he can do something locally.

Since the government is soon to move to Nanking from Chungking it does not seem necessary any more to keep any office in Chungking. But we need an office in Shanghai. I have started an office, here. It would require some money to maintain an office and to pay the staff who are coming back gradually. I hope you will send some money for the maintenance of the staff here in Shanghai as well as on Hangchow campus. The office will be given up as soon as we get a place in Shanghai for the College. It may last for about half a year. I estimate that for the campus and office expense it will need about CN\$100,000 a month to start with. Some increase may be necessary in the future because of the rising prices and wages. This estimate does not of course include my own salary or salaries of key men, if we want to keep them. There will be about five persons we have to keep for the time being on the office staff, the treasurer, the registrar, the business manager, one office secretary and the president. The minimum living salaries

are in fair shape, though there are leaks and several places in all the buildings

1031

for these men will be about CN¥ 100,000. a month. We are trying to keep teaching staff with income from students. This is also inadequate. But no estimate is possible until we get a suitable campus and I shall, with your approval to reopen the College here, submit a detailed budget for the approval of the Field Board before I submit it to you. If the College is to be opened here it will be necessary that our former missionary professors come back to us and if our part in the federated plan is to run the Engineering College we certainly must have a few missionary engineering professors. There are possibilities of buying some of the confiscated German machineries from the Chinese government for our Engineering College here in Shanghai. Do you think the United Board of Christian Colleges will give us money for that purpose? It will be quite a saving if some arrangements are possible to have the money available in Shanghai.

The Chinese government is far from being a real democracy. There is need of pressure as well as help from the United States to put China on a sound democratic basis. The presence of strong Christian universities in China is one of the surest methods to help China move toward that direction. I hope that American people will realize the difficulties we are encountering here to cope with the existing situation and be willing to support us in the promotion of rebuilding China along democratic lines politically as well as economically. To do so it is essential to build up a democratic mind in the leaders of China, especially Christian leaders of high standing socially and intellectually. This is indeed an unprecedented opportunity to swing China into the proper channel of world reconstruction.

With personal regards,

Yours very sincerely,

(signed) Baen E. Lee

1032

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