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COLLEGE FILES  
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院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

January 15, 1935.

Miss Rebecca W. Griest,  
208 South Queen Street,  
Lancaster, Pennsylvania,  
U. S. A.

Dear Miss Griest:

From the letters I have received from Li Dze-djen I am impressed that she is rather discouraged and has not adapted to American life. She is staying at the Episcopalian House, Wyndham House, and I am afraid there may be rather stiff ladies there who have made her life too formal.

When you make your trips to New York, if you should have time, we should be much obliged if you could get in touch with her and find out what her difficulties are. It may be she is just homesick and wishes to have more informal and friendly contacts with real friends. I realize that when you are not in the city you are not in a position to do much. I just would not like to see her under this strain for too long a time. So if it should be convenient for you, you might ask her over for a weekend and give her a real relief from the regular dormitory life.

It may be that after Djang Siao-sung goes to New York she will have an outlet and she may already be over her mood.

Will you please take this as confidential, for I would not like to have Li Dze-djen know that I am worrying over her.

This is the last week of the fall term and the final examinations are beginning today. As usual the Council of Higher Education will take place during the winter holiday. One special feature this year is that two and one-half days will be spent on the important question of the religious life in Christian institutions. During this term a special Committee on which Mrs. Thurston has served has made a study of the religious conditions on the various campuses. I hope we may get some real help and encouragement from such a meeting.

Two more members of the Class of 1925 were married on January 1st. Dora Deng was married to a Mr. Cheng in Shanghai, and Yang Bao-yü was married to Dr. Kao, who is on the staff of the Legislative Yuan, in the South Studio of the new chapel building.

With best wishes and many thanks for anything you may be able to do to help Li Dze-djen, I am

Sincerely yours,

Yi-fang Wu.

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THE BOARD OF FOREIGN MISSIONS  
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK

OFFICE OF SECRETARY

February 6, 1935

Miss Florence G. Tyler,  
1101, 156 Fifth Avenue,  
New York, New York

Dear Miss Tyler:

On December 17, 1934, the Presbyterian Board of Foreign  
Missions took the following action:

"The Board voted to permit the use of its name as Trustee  
in the title to certain pieces of land in connection with the property  
of Ginling College, Nanking, Kiangnan Mission, described in letter of  
Dr. Yi-fang Wu to Rev. C. Stanley Smith of September 28, 1934, with the  
understanding that the Board will not be involved in any financial respon-  
sibility. CC 34577."

If you have not a copy of Dr. Wu's letter to Mr. Smith,  
and desire to have it in your files, we shall be glad to send a copy to  
you; We are of the opinion, however, that you have this copy.

Sincerely yours,

*Frances Graham*

China Office.

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Feb. 2/2/35

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to Miss Hodge

*Mrs. Macmillan of Asso. Bds.  
re appeals to Smith Alumnae.*

February 15, 1935

My dear Miss Wu:

This is to report briefly upon a conference which I had yesterday with the Mrs. Rausch who is in charge of the Smith Alumnae Fund. She gave her official approval of our plans for extending the Ginling appeal to Smith College Clubs and also for launching an appeal for gifts to the Professor Wood Memorial. Mrs. Rausch's approval is to be confirmed by her colleagues on the Fund Committee, with whom she is now meeting in Northampton.

In discussing, first, the appeal to Smith Clubs, I made two suggestions for approval. The first is that we approach Smith College Clubs, asking for a day on the 1935 program of each club for the presentation of Ginling material. The second is that we approach each club with a request that Ginling be put on their annual budget. Mrs. Rausch expects that her approval of this plan will be confirmed by the committee on local clubs, and I expect to hear from the chairman of this committee in a few days. As you may realize there are only a few Smith College Clubs who are at present contributing to the \$2000 raised each year through Miss Cook. We shall, of course, go over carefully with Miss Cook each step in this enlarged approach to the alumnae.

You will understand that this favorable response from Mrs. Rausch makes more immediate our desire to have the Ginling motion picture material in our hands by next September. I am hoping that you have been favorably impressed by the general outline of the scenario which Miss Priest helped to work out during our recent travels. Persons of the intelligence of college alumnae have, of course, an unconscious resistance to motion picture material which is not of first rate quality. Because of the fine quality of the recent films from Mr. Wheeler's camera in Nanking, we have every confidence that a Ginling motion picture story of definite appeal can be produced. While still keeping this material within a very dignified range of subject the colorful differences between college and home experiences in China and those in America can give the Ginling film a distinction which will appeal to the audiences we must reach. We can also use in this connection the details of Ginling projects which were suggested in the recent Ginling College Committee meeting. The matter of the Chinese faculty salaries is one which will certainly have its influence with Smith women, who have responded so generously to the same type of need at their alma mater. If there are other projects, large or small, which can be put into detailed form within the next few weeks, I am sure that we can use them to the advantage of Ginling.

Mrs. Rausch also approved our plan to put before Professor Wood's Smith alumnae friends the opportunity for a gift in his name. This we hope to present as the nucleus of the American Endowment Fund for Ginling. There is a good reason in Mrs. Rausch's mind for asking that this appeal be delayed for three months in order that it may not create in the mind of any Smith alumna a conflict with the fund being raised in the name of President Neilson for announcement at Commencement 1935. (This Neilson Fund is for a visiting professorship.) It is our present


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hope to make the approach for a Wood Memorial to all of the former members of the Oriental Society, which was the honor organization of undergraduates in Professor Wood's department.

May I say again that we shall welcome at all times your keen criticism of the plans which we put before you?

Sincerely yours,



(Mrs. T. D. Macmillan)

President Wu Yi-fang  
Ginling College  
Nanking, China

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院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

Sunday afternoon  
Feb. 24, 1935

Dear Miss Priest,

I have just noticed in the paper that there is a fast mail out going to America next Tuesday, so I hurry to write you a few lines, hoping to catch the boat.

Miss Priest arrived at Nanking Thursday morning, as her boat was delayed over a day by storms. She is not a good sailor and was up only two days during the voyage.

I wish to express our deep appreciation and sincere thanks to you and Miss Trevelyan for the gift of films to the College. Elsie told me the first afternoon when she came over, and at the faculty meeting last Monday she told us all about this gift when she talked about the Associated Boards Conference. We have felt the need of publicity and the good work that a film can do - Mrs. MacMillan told me about it last year - but our inertia was too great. Now with the films already here and the opportunity of using it arranged for next fall, we must get at it now. I am getting officers and suggest as to who may be best people to work on the story and hope to have the Committee appointed soon. Last November we tried to take some films of the Dedication service but with very poor result. It was raining.

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金陵女子文理學院

JINLING COLLEGE

NANKING, CHINA

one day - I was too late in the afternoon  
 the other day. I am very glad to hear from  
 Elsie that Mr. Wheeler's films were  
 well received, for otherwise we don't  
 know whom to get to take them. I  
 certainly hope we shall be able to  
 produce one good this time. We should  
 be very grateful to you, Miss Treadley -  
 Mrs. MacMillan for having made the  
 gift and arrangements for showing the films.  
 I do hope the auto accident Mrs. Mac  
 Millan had, did not leave her with  
 bad effects. From Elsie I realize what  
 a great deal she was doing for Ginling  
 in particular, in getting lunch with  
 Smith graduates during the Conference.  
 Will you please give her our sincere  
 thanks? After the Board meeting on  
 March 1 & 2, I shall attend to my cor-  
 respondence. Another immediate problem  
 that worries us all is the road, that  
 cuts a triangular piece off our campus  
 along the northern boundary. All our  
 petitions for a change have been turned <sup>down</sup>,  
 & the Municipal Government wants  
 to build the road soon; all through last  
 week we worked on it, but I don't see a  
 way out yet. You had written about the  
 difficulty involved in our road system,  
 so you will appreciate our problem.  
 I must stop now, for the afternoon mail  
 will be collected soon. Most sincerely yours  
 H. P. Yang

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金陵女子文理學院  
GINLING COLLEGE  
NANKING, CHINA

院長辦公室  
OFFICE OF THE PRESIDENT

Recd Mar 18th [37]  
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Sunday afternoon  
Feb. 24, 1935

Dear Miss Tyler,

I have just noticed in the paper that there is a fast American mail going out next Tuesday, so I hurry to write a few lines.

First of all I wish to thank you for your good Christmas gift. I did not get to read it until we all came back after the winter vacation, but I thoroughly enjoyed it, as proven by the fact that I continued reading until I finished it after 1 a.m. It certainly is a very interesting way of presenting the <sup>up</sup>building personality.

I wish to thank you also for your good letter of January 28. I will remember to send you 500 copies of the next news letter. The reason why only a small number was sent <sup>last fall</sup> was that we mailed copies directly to our mailing list. It seems more interesting for them to get the newsletter direct from China.

We are very glad to welcome Miss Priest back to the college. The real good news is that we got

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金陵女子文理學院

JINLING COLLEGE

NANKING, CHINA

校長室

OFFICE OF THE PRESIDENT

the absolute Charter! Both Mrs. Thurston  
 and I were quite anxious, for if we  
 did not get it, it will be serious  
 problem by next June when the  
 Senior class graduates. I wish  
 to express <sup>our deep appreciation</sup> to you and all others that  
 have done so much in pushing  
 it through.

As the servant is going out  
 I must close this letter and send  
 it to the Post Office.

Again thanking you very much  
 for your kind remembrance and the  
 good book at Christmas time.

Most sincerely yours  
 Yipfenghu

P.S.

I am very sorry that we have not a  
 single copy of my letter left.

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院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

院長辦公室  
OFFICE OF THE PRESIDENT

March 22, 1935.

Miss Margaret E. Hodge, Chairman,  
Ginling Board of Founders,  
156 Fifth Avenue,  
New York City,  
U. S. A.

Dear Miss Hodge:

I am writing today a covering letter for the Minutes of the Annual Meeting of the Board of Directors on March 2. With only limited time at my disposal this letter can not be as full as I would like it to be. In the last mail we sent you the first draft of the Minutes. In the final form, as printed, we shall number the actions in accordance with the suggestion made from New York.

FACULTY PROGRAM. There is only one new item under this heading that needs to be explained. That is in regard to Geography which has been made, by action of the faculty, a major. During this time of financial difficulty it may be questioned whether it is wise to take such a step. I can assure you that the action was taken after thorough consideration. It will mean the addition of one part-time teacher, which financially will amount to \$600 or \$800, Chinese currency, a year. Yet to carry out the purpose of the College to train teachers for middle schools, Geography should be a major because Geography has been made a very important subject in the middle school curriculum. Furthermore, it has been very poorly taught in the middle schools and Ginling will render a real service in training students to teach it as a live and interesting subject to middle school pupils.

In regard to Music, I have just received a letter from Miss Frances Roots today. We are very sorry to learn that she is not able to consider coming to China for next year. This will mean either that the present staff each carry a very heavy teaching program or that part-time help be secured locally.

FINANCES. For the current year, 1924-1925, the estimated shortage is \$7,000, but we are economizing and hoping that at the close of the year we shall not have that much deficit. As for the tentative budget for 1935-1936, the shortage in the first budget was over \$40,000. The Executive and Finance Committees on March 1 asked Miss Priest and myself to reduce this shortage. So we again cut out the items for science equipment and books and a few other items, reducing the shortage to \$30,000. As explained in the Minutes, there has been no additional faculty nor increased salaries included in this budget. While the total expenditures are somewhat larger than in the budget for the present school year, the difference can easily be explained. However, I shall not bother you with the

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details now.

The action of the Board was taken after considerable discussion. On one hand, the Board believes in the sound policy of having a balanced budget, yet for various reasons they all realized the importance of keeping up the college standards if Ginling wishes to continue. But on the other hand, they appreciate the various reasons which justify permitting a shortage in the budget.

1. If Ginling wishes to keep up her standards it is impossible to make further cuts. This is because we have had a minimum program and are running with minimum allowance for the various departments. Mr. Victor Hanson, a member from the University of Shanghai which is well-known for its administrative efficiency, said, after studying carefully the proposed budget, that there was no further cutting possible.
2. If it should be absolutely impossible to increase receipts in the future and some adjustment or reduced program becomes necessary, we need to allow time for a thorough study not merely of our own program but also of the fields of service where our alumnae are most needed. In order to be in a position to make such a thorough study, we need to keep the institution going in its present state.
3. The Associated Boards has managed the promotional campaign. From the report of Miss Priest we realize we should be patient in waiting for the promotional efforts to bring in financial gifts. It is not wise to upset the morale of the College by drastic reducing.
4. Because of our cautious and economic management in the past, we have not had any real deficit, although we have had estimated shortages in the budget before. It may be that a real deficit at the end of a year might challenge our alumnae and other friends to face the need of the College and thus help to secure income.

My personal plea was for time. Even before the Board Meeting I had started thinking that we needed to study very carefully the future of the College and where Ginling can give the most in the training of Christian women. I am convinced that with all that has been built into the College we have a distinct contribution to make in the Christian Movement in general. Nevertheless, with the limited financial resources on one hand and the increasing academic standing demanded of a College on the other, we simply must face facts and choose special fields into which to put our resources in order to make the most of our heritage and opportunities. Otherwise we may just become a small college of secondary rate and fail to carry out the high aims of the Founders. With such a future in sight, we cannot afford to destroy the prestige of the College by drastic cutting, which necessarily would affect the morale of both faculty and students.

GOVERNMENT GRANT. Last spring when the Ministry of Education announced their plan of making grants to private colleges and

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universities, it was their intention to make it an annual affair. While definite announcements for next school year have not been made, we should be clear about our own policy in case such a chance comes again. I am glad that the Board approved of re-application, because it seems to me that the Government Grant helps the College in many ways.

1. Such grants are always given on the basis of the merit of the institutions, and Ginling cannot afford to be taken as not worthy of receiving such grants, *if Ginling should not apply.*

2. Even if the Government Grant is entirely for science equipment and books, this will help materially where the College is weakest. If I use the development of Hua Chung College in Wuchang for illustration you will see the emphasis that is being made on equipment. Within the last five years that College has built up science equipment to the value of \$110,000, Chinese currency, and their student enrollment was only one hundred and six last year. Here at Ginling we have only \$36,400 in science equipment.

BILLS FROM MR. MURPHY. Without going into the detail of it, I merely wish to say that the matter has been settled. The total bill as presented was finally reduced by \$1,000. Mr. Lobenstine has given much time in going through all the correspondence and the regulations for American architects. It was apparent that even though Mr. Murphy did not present such bills earlier, the regulations gave him a basis for asking for these amounts.

OVERDRAFT. The fiscal year starts from July 1, yet student fees are not paid until September. So unless the College has some other funds or balances from previous years, it is impossible to meet payments for the summer months. This is why the action was taken allowing for the making of an overdraft. However, Miss Priest, as you know, will be very careful in the management and will not overdraw any more than absolutely necessary.

BUILDING PROGRAM. You may be surprised to see the action about the postponement of the building of faculty residences. The following reasons will explain.

1. Careful estimates of the student body for next year places the figure between 220 and 236, as a maximum. It will still be possible to crowd for another year in the present dormitories.

2. With the slow process of construction in Nanking, it seems rather doubtful that with only preliminary sketches ready at this time the residences could be ready for occupancy by the beginning of next September. So if they cannot be in use for the next school year, they may just as well be postponed for a time.

3. With the deficit in the current budget it is not a wise plan to do further building. Ginling has already suffered in the sense that the people on the outside think us rich because they have seen us putting up the two major buildings. It is extremely difficult to explain to the public how the building funds were raised years ago and why such funds may not be temporarily shifted to meet urgent

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current needs. With the Twentieth Anniversary coming next November I hope to make definite appeals for money in China. It is then not good psychology to be spending money in putting up faculty residences. I admit that both for the faculty and students the crowded conditions will not be satisfactory, yet it may be one way of getting our students and alumnae to realize the various and urgent needs of the College.

Infirmary. The Infirmary needs to be built this summer. The old cottage will have to be torn down when the new road is built and with the crowded conditions in the dormitories we must provide an Infirmary where faculty and students may go for quiet rest when they are ill and for isolation.

EMERGENCY EXPENSES. The various emergency items listed, such as the rebuilding of the gate-houses and one simple faculty residence and the building of the boundary wall, all necessary because of the new road, may be covered by the money Ginling will receive in payment for Ginling land which will be included in the residential section. So it seems that we do not need to draw on the building funds in New York.

LAND AND ROAD. This is one item that needs full explanation, yet because of the limited time I must be brief in this letter. The road system for the new capital was published by the Central Government in the winter of 1929. According to the map there was one road, 18 metres wide, called Hankow Road, cutting into our campus and running along the north side back of the recitation building, the faculty house and one student dormitory. On this same map there are four regions to be developed as residential sections. The Fourth Residential Section lies just north of Hankow Road and therefore just north of the Ginling campus, including a triangular piece of land cut from the campus. The College petitioned the Capital Construction Company for a change in the course of the road in order to leave the campus of an educational institution intact. At that time Dr. H. H. Kung was the Chairman, and naturally we approached him, but the official reply merely said that this road would not be built for a long time and when it was built consideration might then be given.

In the winter of 1933 preliminary announcements were made for developing the Fourth Residential Section. Miss Vautrin, with the help of Mrs. New, made approaches to the Municipal Government and to the Ministry of Education for a change in the road. After my return from America, I continued the efforts, but our petition was turned down with the reply that the road system was published by the National Government and no change whatsoever could be made.

Early in December, 1934, definite announcement was made in regard to developing the Fourth Residential Section and the building of Hankow Road. At the same time I learned that the Municipal Government had prepared a set of regulations governing any change in the road system. After securing this information we felt hopeful and so patiently waited for the adoption of the regulations by the Executive Yuan. As soon as this was done, in January, we petitioned again, according to the regulations, for a change in the course of the road, but again our petition was turned down because the interpretation of the first condition for a change by the Municipal

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Government was different from ours. That is, they said only curved roads might be changed and that Hankow Road was straight as it entered the Ginling Campus. *We interpreted that Hankow Road had curves in its total length, so our petition is according to the first condition of the Regulations.*  
 Soon after the opening of college for the second term the Municipal Government told us that plans had been completed for dividing the Fourth Residential Section into city lots and for letting applicants buy the lots. We called a special meeting of those members of the Executive and Building Committee who were in Nanking to consider this special and difficult problem. Also, naturally, at the Board Meeting much time was given to the matter. However, I may say that the Board of Directors realized that technically they had no authority to say anything in regard to the land. They were faced with the practical problem that there was no time to correspond with you in New York before giving an answer to the Municipal Government. Finally, they all realized the importance of keeping on good terms with the local government and of not bringing in formal protests as from the Board of Founders. At the same time, the mayor made it clear that he had not made any changes in the scheme for developing the municipality and cited cases where he had refused to yield--for instance, even in the case of the British Consulate and of an influential military leader.

When it seemed impossible to make any change in this road we turned our attention to two other minor roads that were in the published road system and were even more serious because of the way they cut the campus in pieces. As a result of bargaining with the Municipal Government, in return for the great loss to the College by the building of Hankow Road we first secured the promise of the mayor that these minor roads should never be built. Our formal petition has already been sent in and I am pushing for an official approval in written form.

Second, the usual assessment for road building would amount to almost \$20,000, so the College asked for special consideration from the Municipal Government that this be waived and that the value of the land taken for the road itself cancel that assessment. The mayor has also promised to do this.

Third, the Land Office will help us to secure additional pieces of land that will be needed to straighten the boundary of the campus. We have had much difficulty in recent years in our efforts to secure land--such as the Kwoh land, a triangular piece on the south.

Fourth, we have also received assurance that the Municipal Government will pay us cash, at the rate of \$8.00 per fang, for the Ginling land that is included in the Fourth Residential Section. While this price is only about one-third of the market price of land in this region, the Municipal Government answered my protest by saying that when the College bought the land it was only between \$1.00 and \$2.00 per fang, and it is the price that the Government is paying to all the other owners in this region. So it seems there is no way of asking for more. This sum of money is that to which I referred a while ago as the payment on land which might be used to meet the emergency needs because of road building. I realize that this money ought to be returned to the Permanent Equipment Fund in New York. Yet, because of the urgent emergency

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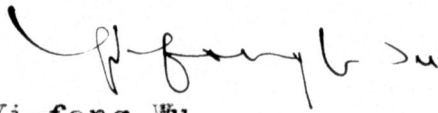
expenses, it seems that to use it here is the only solution of the problem.

I do not need to tell you that this has been a most difficult experience for all of us on the Board and in the College, and it has been particularly hard on Mrs. Thurston. We all feel keenly the loss of land, as it cuts off a part of the campus which we would like to keep for the sake of the greatest beauty and quiet on the campus. The road will cut in back of the buildings within twenty-five feet of the faculty house and only one hundred feet from the library. The noise of cars and business on the road will be a constant annoyance. However, from what we have learned of the experience of Chinese friends in the city, we should be somewhat comforted that we have been able to secure as much from the Municipal Government as we have. Financially it would seem that the settlement is much more satisfactory to Ginling than it has been in similar cases with other people and institutions. While the loss of land, money, quiet and beauty is great, the putting through of the minor roads would be a much greater damage to the campus and the assurance that these roads will not be built is of great value to us.

Again allow me to express my regret at having to write this letter in such a hurry. During the past two weeks there have been many unexpected and immediate duties and an unusually large number of visitors at the College in Nanking, many of whom I have had to entertain. These and other things have made it practically impossible to take care of correspondence and routine duties.

Please express my greetings to each member of the Board of Founders and accept my best wishes for a successful meeting of the Board. With cordial regards to you, I am

Sincerely yours,

  
Yi-fang Wu.

Copy for Miss Tyler.

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March 22, 1935

Dear Miss Tyler,

I have received your letters of Feb. 6<sup>th</sup> and Feb. 7<sup>th</sup> and the minutes of the Board of Trustees' meeting in January. I wish particularly to thank you for your thoughtful kindness toward my personal problem. I am very sorry to have troubled my friends just because of my own inability to bear my burden. I wish to tell you that I have come out somewhat of my depression and will run up my strength to carry on the College work. I have also decided to get a good rest next summer, for I am very tired physically now. So, I hope I'll have better spirits at the beginning of next school year.

Thank you for informing me about Mrs. Seiger's death and Miss Wang-sin Tang. It was very kind of you to have arranged for the travel for Miss Tang. I wonder if it was in the form of a full gift or a loan. It seems to me that since she has received scholarships and fellowships for the past four years in U.S., it will not be too much to expect her return the travel sometime in the future. May be I oughtn't to have raised this question, as she will have left U.S. and the arrangement for travel will have been made when this reaches you. Of course I don't mean to reopen the question.

MAR 22 1935

GIRLING COLLEGE  
NANKING CHINA

after you have made arrangements for her. As for her work after her return I shall try to help her, but at Girling she is not quite fitted for our need so we have decided not to invite her.

As for the "special projects" which you suggested for us to work out ~~some~~ for Girling, we shall try to do so soon. Miss Priest has also explained it to me. The last few weeks have been especially full for me on account of the negotiations with the Municipal Government, many visitors, social obligations for the College, speaking, such as at the Wanching Rotary Club and the A.A.U.W. in Shanghai. I am expected to speak at the 40th Anniversary of a Methodist Girls' School in Hsuehchow. All this takes time and energy, and very often other important things are neglected. Today I am attending the Executive Committee meeting of the China Christian Education Association in Shanghai; I dictated a covering letter before I left College last evening. I'll send a copy of it with this note to you. I hope it will arrive before the Annual Meeting of the Board of Trustees of Girling.

With best regards and deep appreciation,  
Most sincerely yours  
W. Fairbank



院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

室公辦長院

OFFICE OF THE PRESIDENT

March 28, 1935.

Miss Florence G. Tyler,  
Ginling Board of Founders,  
156 Fifth Avenue,  
New York City,  
U. S. A.

Dear Miss Tyler:

Dr. Wu has asked me to answer your letter of February 21 with regard to annual reports and bulletins.

Your files are complete for the period which they cover, but there are earlier issues of both the annual reports and the bulletins which you do not have. You mention the fact that you have no printed Minutes for 1933 or for the fall of 1934. In 1932-1933 the annual meeting of the Board of Directors was held in the fall, but beginning with 1933-1934 the date of the meeting was changed to come during the second semester and after the New Year. So there were no fall meetings in either 1933 or 1934, and you have a complete set of Minutes. It does mean that there are no Minutes which actually have the date 1933.

The following are dates of Minutes of the Board of Control which you do not have:

1913	1918
1914 (2 meetings)	1919
1915	1920
1916	1921 (2 meetings)
1917	1922

I am sorry I cannot send you these Minutes, but we have only one complete set which is being bound and another set which is not quite complete, and these should be kept at the College. I am sending you the following:

May 27, 1915  
January 9 and 10, 1920  
November 12, 1921  
November 15, 1922.

I would suggest that you write to Miss Bender and ask her if she has copies of the early Minutes. Both Dr. Wu and Mrs. Thurston think that someone should have copies of the early records.

Your file of bulletins is complete. I am sending you copies of the Constitution as printed in 1915 and in 1931. There are two others, one a tentative Constitution printed in 1913 and the other printed in 1914.

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page 2 - Miss Tyler

If there is any other information of material I can give you I shall be glad to do so. I am always glad to have any suggestions for publicity material. We are planning to write a letter similar to the one on the Dedication on the Neighborhood House and Work. It is difficult to get interesting pictures, and I have been urging those who can take them to give me good ones for some weeks. I feel that quite an interesting booklet or letter could be written.

Dr. Wu has not been very well this past few days. She caught cold and had a sore throat and has had to stay in bed for two or three days. It has made it necessary for her to cancel her engagement to speak at the Fortieth Anniversary of the Virginia School in Huchow. Perhaps it is just as well, however, for there is a change in mayors in Nanking, and there is a great deal of work necessary in connection with the road situation. For the protection of our land and the fulfillment of the bargains which Dr. Wu was able to make with the Municipal Government it is quite important that she be here to take care of the matter herself. In fact, she got up this afternoon when she really should not have done so because she felt she must go to the mayor's office.

The spring holiday begins this evening. The Physical Education Department are holding their indoor meet this afternoon as the final activity before the vacation.

With all good wishes to you, and trusting that I have answered your questions with regard to the records, I am

Sincerely yours,

*Helen M. Loomis*

Helen M. Loomis,  
Secretary.

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Confidential

院學理文子女陵金  
GINLING COLLEGE  
NANKING, CHINA

RECEIVED

APR 15 1935

MISS M. E. HODGE

Have you read this?

R. G. yes

5/14/35

Dear Miss Hodge,

Resignation  
Postponed

I wish to add a few lines to express my deep gratitude for your concern over my personal problem and your understanding of my position just as you reasoned, I put aside the question of resignation when the College was facing the serious financial and other difficulties. I did not bring up my resignation at the Board meeting, because I did not wish to have my personal affair complicate the situation of the College. All those people who do not know me well, would not believe that my reason was purely personal; their various interpretations may bring bad effect to the institution and a few persons. I certainly do not wish to have my personal problem damage the College in this way. Furthermore, in the present financial condition of Ginling it is not fair to ask a new person to step in. Although I don't know at all if I shall be able to help when I stay, yet at least I know the various needs of the College and people on the outside know me as the president. Because of these two reasons, I decided not to present my resignation to the Board as I had intended to do. With the 20th Anniversary and the celebration of Mrs. Thompson's birthday in November, I must be on the Campus next fall anyway.

I regret that I was not big enough to bear my own cross courageously and have caused my friends so much concern and anxiety.  
Sincerely yours, W. Fay Wang

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院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

院長辦公室  
OFFICE OF THE PRESIDENT

March 22, 1935.

RECEIVED

APR 15 1935

MISS M. E. HODGE

Miss Margaret E. Hodge, Chairman,  
Ginling Board of Founders,  
156 Fifth Avenue,  
New York City,  
U. S. A.

Dear Miss Hodge:

I am writing today a covering letter for the Minutes of the Annual Meeting of the Board of Directors on March 2. With only limited time at my disposal this letter can not be as full as I would like it to be. In the last mail we sent you the first draft of the Minutes. In the final form, as printed, we shall number the actions in accordance with the suggestion made from New York.

\* FACULTY PROGRAM. There is only one new item under this heading that needs to be explained. That is in regard to Geography which has been made, by action of the faculty, a major. During this time of financial difficulty it may be questioned whether it is wise to take such a step. I can assure you that the action was taken after thorough consideration. It will mean the addition of one part-time teacher, which financially will amount to \$600 or \$800, Chinese currency, a year. Yet to carry out the purpose of the College to train teachers for middle schools, Geography should be a major because Geography has been made a very important subject in the middle school curriculum. Furthermore, it has been very poorly taught in the middle schools and Ginling will render a real service in training students to teach it as a live and interesting subject to middle school pupils.

In regard to Music, I have just received a letter from Miss Frances Roots today. We are very sorry to learn that she is not able to consider coming to China for next year. This will mean either that the present staff each carry a very heavy teaching program or that part-time help be secured locally. \*

FINANCES. For the current year, 1924-1925<sup>3</sup>, the estimated shortage is \$7,000, but we are economizing and hoping that at the close of the year we shall not have that much deficit. As for the tentative budget for 1935-1936<sup>3</sup>, the shortage in the first budget was over \$40,000. The Executive and Finance Committees on March 1 asked Miss Priest and myself to reduce this shortage. So we again cut out the items for science equipment and books and a few other items, reducing the shortage to \$30,000. As explained in the Minutes, there has been no additional faculty nor increased salaries included in this budget. While the total expenditures are somewhat larger than in the budget for the present school year, the difference can easily be explained. However, I shall not bother you with the

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1935

details now.

The action of the Board was taken after considerable discussion. On one hand, the Board believes in the sound policy of having a balanced budget, yet for various reasons they all realized the importance of keeping up the college standards if Ginling wishes to continue. But on the other hand, They appreciate the various reasons which justify permitting a shortage in the budget.

1. If Ginling wishes to keep up her standards it is impossible to make further cuts. This is because we have had a minimum program and are running with minimum allowance for the various departments. Mr. Victor Hanson, a member from the University of Shanghai which is well-known for its administrative efficiency, said, after studying carefully the proposed budget, that there was no further cutting possible.

2. If it should be absolutely impossible to increase receipts in the future and some adjustment or reduced program becomes necessary, we need to allow time for a thorough study not merely of our own program but also of the fields of service where our alumnae are most needed. In order to be in a position to make such a thorough study, we need to keep the institution going in its present state.

3. The Associated Boards has managed the promotional campaign. From the report of Miss Priest we realize we should be patient in waiting for the promotional efforts to bring in financial gifts. It is not wise to upset the morale of the College by drastic reducing.

4. Because of our cautious and economic management in the past, we have not had any real deficit, although we have had estimated shortages in the budgets before. It may be that a real deficit at the end of a year might challenge our alumnae and other friends to face the need of the College and thus help to secure income.

My personal plea was for time. Even before the Board Meeting I had started thinking that we needed to study very carefully the future of the College and where Ginling can give the most in the training of Christian women. I am convinced that with all that has been built into the College we have a distinct contribution to make in the Christian Movement in general. Nevertheless, with the limited financial resources on one hand and the increasing academic standing demanded of a College on the other, we simply must face facts and choose special fields into which to put our resources in order to make the most of our heritage and opportunities. Otherwise we may just become a small college of secondary rate and fail to carry out the high aims of the Founders. With such a future in sight, we cannot afford to destroy the prestige of the College by drastic cutting, which necessarily would affect the morale of both faculty and students.

GOVERNMENT GRANT. Last spring when the Ministry of Education announced their plan of making grants to private colleges and

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universities, it was their intention to make it an annual affair. While definite announcements for next school year have not been made, we should be clear about our own policy in case such a chance comes again. I am glad that the Board approved of re-application, because it seems to me that the Government Grant helps the College in many ways.

1. Such grants are always given on the basis of the merit of the institutions, and Ginling cannot afford to be taken as not worthy of receiving such grants, *if we should not apply.*

2. Even if the Government Grant is entirely for science equipment and books, this will help materially where the College is weakest. If I use the development of Hua Chung College in Wuchang for illustration you will see the emphasis that is being made on equipment. Within the last five years that College has built up science equipment to the value of \$110,000, Chinese currency, and their student enrollment was only one hundred and six last year. Here at Ginling we have only \$36,400 in science equipment.

BILLS FROM MR. MURPHY. Without going into the detail of it, I merely wish to say that the matter has been settled. The total bill as presented was finally reduced by \$1,000. Mr. Lobenstine has given much time in going through all the correspondence and the regulations for American architects. It was apparent that even though Mr. Murphy did not present such bills earlier, the regulations gave him a basis for asking for these amounts.

OVERDRAFT. The fiscal year starts from July 1, yet student fees are not paid until September. So unless the College has some other funds or balances from previous years, it is impossible to meet payments for the summer months. This is why the action was taken allowing for the making of an overdraft. However, Miss Priest, as you know, will be very careful in the management and will not overdraw any more than absolutely necessary.

BUILDING PROGRAM. You may be surprised to see the action about the postponement of the building of faculty residences. The following reasons will explain.

1. Careful estimates of the student body for next year places the figure between 220 and 236, as a maximum. It will still be possible to crowd for another year in the present dormitories.

2. With the slow process of construction in Nanking, it seems rather doubtful that with only preliminary sketches ready at this time the residences could be ready for occupancy by the beginning of next September. So if they cannot be in use for the next school year, they may just as well be postponed for a time.

3. With the deficit in the current budget it is not a wise plan to do further building. Ginling has already suffered in the sense that the people on the outside think us rich because they have seen us putting up the two major buildings. It is extremely difficult to explain to the public how the building funds were raised years ago and why such funds may not be temporarily shifted to meet urgent

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current needs. With the Twentieth Anniversary coming next November I hope to make definite appeals for money in China. It is then not good psychology to be spending money in putting up faculty residences. I admit that both for the faculty and students the crowded conditions will not be satisfactory, yet it may be one way of getting our students and alumnae to realize the various and urgent needs of the College.

Infirmary. The Infirmary needs to be built this summer. The old cottage will have to be torn down when the new road is built and with the crowded conditions in the dormitories we must provide an Infirmary where faculty and students may go for quiet rest when they are ill and for isolation.

EMERGENCY EXPENSES. The various emergency items listed, such as the rebuilding of the gate-houses and one simple faculty residence and the building of the boundary wall, all necessary because of the new road, may be covered by the money Ginling will receive in payment for Ginling land which will be included in the residential section. So it seems that we do not need to draw on the building funds in New York.

LAND AND ROAD. This is one item that needs full explanation, yet because of the limited time I must be brief in this letter. The road system for the new capital was published by the Central Government in the winter of 1929. According to the map there was one road, 18 metres wide, called Hankow Road, cutting into our campus and running along the north side back of the recitation building, the faculty house and one student dormitory. On this same map there are four regions to be developed as residential sections. The Fourth Residential Section lies just north of Hankow Road and therefore just north of the Ginling campus, including a triangular piece of land cut from the campus. The College petitioned the Capital Construction Company <sup>Miss</sup> for a change in the course of the road in order to leave the campus of an educational institution intact. At that time Dr. H. H. Kung was the Chairman, and naturally we approached him, but the official reply merely said that this road would not be built for a long time and when it was built consideration might then be given.

In the winter of 1933 preliminary announcements were made for developing the Fourth Residential Section. Miss Vautrin, with the help of Mrs. New, made approaches to the Municipal Government and to the Ministry of Education for a change in the road. After my return from America, I continued the efforts, but our petition was turned down with the reply that the road system was published by the National Government and no change whatsoever could be made.

Early in December, 1934, definite announcement was made in regard to developing the Fourth Residential Section and the building of Hankow Road. At the same time I learned that the Municipal Government had prepared a set of regulations governing any change in the road system. After securing this information we felt hopeful and so patiently waited for the adoption of the regulations by the Executive Yuan. As soon as this was done, in January, we petitioned again, according to the regulations, for a change in the course of the road, but again our petition was turned down because the interpretation of the first condition for a change by the Municipal

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Government was different from ours. That is, they said only curved roads might be changed and that Hankow Road was straight as it entered the Ginling campus. *We explained that Hankow Road has curves in its total length, so our petition in regard to it is according to the first condition of the Regulations.* Soon after the opening of college for the second term the Municipal Government told us that plans had been completed for dividing the Fourth Residential Section into city lots and for letting applicants buy the lots. We called a special meeting of those members of the Executive and Building Committee who were in Nanking to consider this special and difficult problem. Also, naturally, at the Board Meeting much time was given to the matter. However, I may say that the Board of Directors realized that technically they had no authority to say anything in regard to the land. They were faced with the practical problem that there was no time to correspond with you in New York before giving an answer to the Municipal Government. Finally, they all realized the importance of keeping on good terms with the local government and of not bringing in formal protests as from the Board of Founders. At the same time, the mayor made it clear that he had not made any changes in the scheme for developing the municipality and cited cases where he had refused to yield--for instance, even in the case of the British Consulate and of an influential military leader.

When it seemed impossible to make any change in this road we turned our attention to two other minor roads that were in the published road system and were even more serious because of the way they cut the campus in pieces. As a result of bargaining with the Municipal Government, in return for the great loss to the College by the building of Hankow Road we first secured the promise of the mayor that these minor roads should never be built. Our formal petition has already been sent in and I am pushing for an official approval in written form.

Second, the usual assessment for road building would amount to almost \$20,000, so the College asked for special consideration from the Municipal Government that this be waived and that the value of the land taken for the road itself cancel that assessment. The mayor has also promised to do this.

Third, the Land Office will help us to secure additional pieces of land that will be needed to straighten the boundary of the campus. We have had much difficulty in recent years in our efforts to secure land--such as the Kwoh land, a triangular piece on the south.

Fourth, we have also received assurance that the Municipal Government will pay us cash, at the rate of \$8.00 per fang, for the Ginling land that is included in the Fourth Residential Section. While this price is only about one-third of the market price of land in this region, the Municipal Government answered my protest by saying that when the College bought the land it was only between \$1.00 and \$2.00 per fang, and it is the price that the Government is paying to all the other owners in this region. So it seems there is no way of asking for more. This sum of money is that to which I referred a while ago as the payment on land which might be used to meet the emergency needs because of road building. I realize that this money ought to be returned to the Permanent Equipment Fund in New York. Yet, because of the urgent emergency

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expenses, it seems that to use it here is the only solution of the problem.

I do not need to tell you that this has been a most difficult experience for all of us on the Board and in the College, and it has been particularly hard on Mrs. Thurston. We all feel keenly the loss of land, as it cuts off a part of the campus which we would like to keep for the sake of the greatest beauty and quiet on the campus. The road will cut in back of the buildings within twenty-five feet of the faculty house and only one hundred feet from the library. The noise of cars and business on the road will be a constant annoyance. However, from what we have learned of the experience of Chinese friends in the city, we should be somewhat comforted that we have been able to secure as much from the Municipal Government as we have. Financially it would seem that the settlement is much more satisfactory to Ginling than it has been in similar cases with other people and institutions. While the loss of land, money, quiet and beauty is great, the putting through of the minor roads would be a much greater damage to the campus and the assurance that these roads will not be built is of great value to us.

Again allow me to express my regret at having to write this letter in such a hurry. During the past two weeks there have been many unexpected and immediate duties and an unusually large number of visitors at the College in Nanking, many of whom I have had to entertain. These and other things have made it practically impossible to take care of correspondence and routine duties.

Please express my greetings to each member of the Board of Founders and accept my best wishes for a successful meeting of the Board. With cordial regards to you, I am

Sincerely yours,

  
Yi-fang Wu.

Copy for Miss Tyler.

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院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

院長辦公室  
OFFICE OF THE PRESIDENT

April 24, 1935.

MEMBERS OF THE BOARD OF DIRECTORS:

I wish to report to you the result of my negotiations with the Municipal Government in regard to the problem of road building. According to the decisions of the Board of Directors I took up with Mayor Shih and the Secretary General, Lai Lein, the various points; and four separate formal petitions were handed in.

1. GREEN ROADS. A petition was made to Mayor Shih that the two minor roads on the south and west of our campus never be built and that the Municipal decision be forwarded to the Executive Yuen for approval. This is necessary in order to insure that the Central Government will not override the decisions of the Municipal Government. Mayor Shih sympathetically gave his consent and kindly promised to forward our petition to the Executive Yuen. In doing so he supported our request by stating that the minor roads had never been published by the Central Government as had been the system of major roads, and that our campus has to develop on the south and west since it is being confined on the north by the Hankow Road and on the east by the Ninghai Road. In the meanwhile I approached several friends in the Executive Yuan to ask that they grant our petition. I am very glad to report to you that the official written approval was received through the Mayor's office on last Saturday. In our big loss on the north this seems to be some recompense because if these minor roads were built they would actually ruin our campus altogether.

2. ROAD ASSESSMENT. The request was made that the College not be charged assessment for the building of Hankow and Ninghai Roads. We stated that as the College is different from private residences and commercial establishments, the building of the road does not increase the material income, and so the College should not pay the full assessment as usually charged, but that the value of the land which is taken for the road itself should be let to offset the assessment. At first Mr. Lai said we could petition only in regard to Hankow Road, as the other one was not to be built soon. Later on when I found out that it was to be built about the same time, I presented another petition so that the two roads could be considered at the same time. Finally the official reply was received from the Municipal Government. It stated that the Municipal Government would pay the College for the land taken and the College should pay for the assessment, but the difference between these two would be contributed by the Municipal Government to the College. In other words, they accepted our petition in effect but in order not to establish a precedent for the waiving of assessments they preferred to take it as a contribution granted by the Municipal Government to an educational institution.

3. SLIGHT CHANGE IN ROAD. The request was made to have one section of Hankow Road swung ten feet to the north so as to make the road further away from the present faculty house. As the road is now planned it will be only thirty feet from the faculty house and there is a slight curve in that part of the road because of the hill. However, the Bureau of Public Works would not consider it on the same grounds--that the red roads could not be changed at all. When the old staff under Mayor Shih

APR 24 1935

was to leave because of his resignation, I asked the Bureau not to make any formal reply. This was to leave room for further negotiation with the new mayor and his staff. It seems to me that there is little hope of changing the course of the road, because the land on the other side of this road has already been sold in small lots. But I think there is a possibility of requesting that this new road be reduced from 18 metres to 15 or 14 metres and that the reduction be made along the road on the side near the College. If this could be done it would make the road that much farther away and a narrower road would attract less traffic, such as the bus lines.

4. PAYMENT ON LAND. Since I was not willing to appear to be negotiating on property which the Board of Directors has no authority to dispose of, I did not hand in any written petition, but only talked with the Mayor, stating that if the Municipal Government had to take the land before we heard from New York, the College should be paid in full with cash according to the price of \$8.00 per fang. He answered that there should be no question about the payment, and later he promised Minister Wang of the Ministry of Education, whom I approached to help us, that he would agree to all the points I took up with him. This matter rested here for a while. Then suddenly on March 27 the papers reported that Mayor Shih had resigned and that a new mayor had been appointed. This came without any warning and called for immediate action, as up to that time we had not received a single written reply to the three formal petitions and we had only the verbal promise from the mayor. The situation was clear that if the College wished to have all that was promised by Mayor Shih, we must work fast and secure written documents before he left office. On the other hand if the College still expected reconsideration of the whole problem by the new Mayor, we should withdraw the formal petitions already handed in. After careful consideration of the conditions, it seemed best to go ahead finishing the negotiations, because all the land included in the Fourth Residential Section had been sold to the numerous applicants and there was no chance of the new Mayor's cancelling this transaction. Accordingly, I stayed in Nanking during the spring vacation in order to finish the matter before the new Mayor came into office on April 8th. A written petition was then sent in, stating that if the Municipal Government had to condemn the college land north of the proposed Hankow Road, then the cost should be paid all in cash. At first I worked hard hoping to receive the cash, but it took the Land Bureau much time to go through the necessary steps, and we received only the official written reply that the payment will be made in cash. This ought to be enough guarantee for us to approach the new officials in the Land Bureau for the payment.

This in brief tells the situation in regard to the road building on the north of the campus.

Respectfully submitted,

Yi-fang Wu,  
President.

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院學理文子女陵金  
GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

May 11, 1935.

RECEIVED  
1935  
Mr. Carter  
Return to Miss Tyler

Miss Margaret E. Hodge,  
156 Fifth Avenue,  
New York, New York,  
U. S. A.

Dear Miss Hodge:

Just before I went to Shanghai to attend the Biennial Conference of the National Christian Council I dictated a report to the Board of Directors about the result of my negotiations with the Municipal Government in regard to the road. I forgot to ask Miss Loomis to send you a copy for your information, so herewith I am sending it.

Since the new Mayor took office, I have not pushed for the payment on the piece of land north of this new proposed Hankow Road, because I thought if there should be any possibility for a change in the plan in the future we might be in a better position to ask for further consideration if we have not accepted the payment on the land. At the same time, we have the written documents from the Municipal Government promising us that the College will be paid in cash if the Municipal Government has to take the land for the development of the Fourth Residential Section. The Executive Committee of the Board will meet again by the end of May, and we may decide then whether we shall wait for further developments or try to get the money now, when we are so short of funds.

At the last day of the National Christian Council meeting I was surprised at my election as Chairman of the Council for the next two years. While it seems a special honor for me to be the first woman Chairman of the National Christian Council in any country, it does mean added responsibilities--although I may not spend much more time than when I was Vice Chairman and helped in presiding at various meetings. There is however the sense of responsibility and duty at this particular time before the General Secretary is secured. The day after the election when the new Executive Committee met, I received the second blow when Dr. Mott proposed at the meeting that I be one of the three delegates from China to attend the International Missionary Conference next fall in America. When I failed to keep the Executive Committee from taking an action appointing me as a delegate I stated right away that it should not be taken as my acceptance. After thinking it over carefully I did not see the way clear to leave China again at this important time both because of the official celebration of the Twentieth Anniversary and the need of promotional work for securing funds in China. Before I left Shanghai I told Dr. Mott and Mr. Lobenstine that I could not attend the I. M. C. meeting. A special committee is now taking charge of arranging to send other delegates.

The college year is fast coming to its close. Preparations for the Dance Drama under the direction of the Physical Education Department are nearly complete and it will be given on June first.

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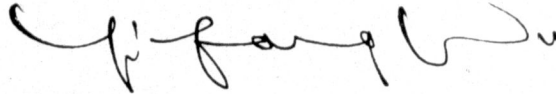
MAY 11 1935

page 2 - Miss Hodge.

Miss Graves has composed the music for the dances and we are looking forward to a beautiful occasion. The Annual Music Recital will come on May 25th this year. We have already had the graduate recital of one music major. This evening we are having a concert by Miss Olive from McTyeire School in Shanghai. She is coming up with one of the McTyeire staff and a senior student, both of whom will help in her program. We are glad to have Miss Grace Yang, the Principal, come too.

With all good wishes to you and to your sister, I am

Sincerely yours,



Yi-fang Wu.

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院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

*Miss Tyler*

室公辦長院  
OFFICE OF THE PRESIDENT

May 16, 1935.

Miss Margaret E. Hodge,  
156 Fifth Avenue,  
New York, New York,  
U. S. A.

Dear Miss Hodge:

I am writing you today in regard to Mr. E. C. Lobenstine. He has resigned from the National Christian Council and is returning to America this coming summer. He is a good friend of Ginling and for the past few years has served on the Finance Committee of the Board of Directors, so he is quite familiar with the conditions in Ginling. It seems to me he would be a very valuable person if there should be a way of coopting him on the Board of Founders of Ginling College.

As you know, he is a very keen-minded administrator. From his experience of serving on the Boards of Directors of quite a number of educational institutions in China, he has a thorough understanding of the existing conditions and needs. The combination of this knowledge with his own ability will enable him to render valuable advice to Boards in America.

Thanking you for your consideration of this matter, I am

Sincerely yours,

*Yi-fang Wu*  
Yi-fang Wu.

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院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

May 16, 1935.

Miss Florence G. Tyler,  
156 Fifth Avenue,  
New York, New York,  
U. S. A.

Dear Miss Tyler:

I have received your letters of April 18 and 25. Miss Loomis and I will answer directly to the Board of Regents in regard to the inquiry about the number of days in the school year of 1933-1934.

I wish to thank you for sending us a copy of the wording of the Absolute Charter for Ginling. We certainly are happy that finally this Charter was obtained.

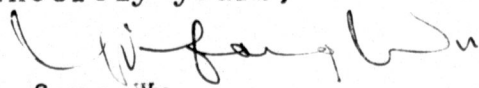
I am very sorry to hear that by April 18 you had not received the Minutes. I remember that Miss Loomis took pains to send them at the same time that the other material was sent. After the first materials were sent, she mailed several copies of the mimeographed copies of the Minutes--after they had been mimeographed. I do hope that these last have reached you safely. The printed Minutes have not been sent because as yet we have not been able to print them. The Budget was not accepted at the Board Meeting and must be revised again. It has been thought best not to print the Minutes until after the final revision of the Budget is made. We shall send copies as soon as they are printed.

From your letter of the 18th I learn for the first time the date of the Annual Meeting of the Board of Founders. May I ask that in the future you send us word of the date as early as possible. This will help us to send you material in time. For instance, in regard to the information on the road question, I could have sent you word about the result of the negotiations in time for the May 13 meeting if I had know about the meeting early enough. When Miss Priest returned from America, I understood that the Annual Meeting of the Associated Boards would take place in April and so I thought the Board of Founders of Ginling College might meet about the same time.

Enclosed I am sending you a letter to Miss Hodge. Will you kindly forward it for me. The postage of twenty-five cents is very high and we need to be economical.

With all good wishes to you, I am

Sincerely yours,

  
Yi-fang Wu.



院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

室公辦長院

OFFICE OF THE PRESIDENT

June 15, 1935.



Mrs. T. D. Macmillan,  
Executive Director,  
Associated Boards for Christian  
Colleges in China,  
150 Fifth Avenue,  
New York City, U. S. A.

My dear Mrs. Macmillan:

I wish to thank you for sending me the information about the help you have secured for Miss Li from the children of Mrs. Thayer and from Miss Porter. Ginling deeply appreciates the gifts which these people have made, and also the loyal support which you are continuing to give to us.

→ I am writing by this same mail to both Mrs. Lucius E. Thayer and Miss Emma E. Porter.

We are glad to know that Miss Li is receiving this help in financing her summer plans. I am sure that she will make a wise choice in the use of her time with the help of the Ginling Board. It is our earnest desire that she get as much as possible from every part of her stay in the United States. Ginling needs the work she can do here in the future, and we want her to receive the best possible training.

You will be interested to hear of the progress which is being made with the Ginling Film. Practically all of the pictures have been taken. Miss Spicer and Miss Hoffsommer have been working hard, and Mr. Wheeler from the University with the cooperation of Mr. Pan of the University Chemistry Department have spent a great deal of time here during the past few weeks. Even my own office was transformed into a movie studio for a little while one day! We have seen a few of the pictures, and are hoping that the film will be a real success. We have enjoyed what we have seen of it, and it will be gratifying if our friends in America also like it.

We are very busy these days preparing for the close of college. Commencement will come on Tuesday, the 25th, and Baccalaureate on the Sunday before. Next week is examination week. Yesterday, today, and tomorrow we are entertaining the Garden Club people who have been visiting Japan and China. We are serving lunch to the different groups each day. Mrs. John S. Barnes, a Smith alumna, was among the group yesterday, and we enjoyed showing her the campus and telling her a little of our work.

With all good wishes to you, and many thanks, I am

P.S. I wish to explain that Miss Li is Sincerely yours,

*note this letter for me, because I did not get to decide it before I had to leave to take the Garden Club around this morning. Mrs. Montague (Nichols) is coming today's group. 26 I wrote*

*Handwritten notes in Chinese on the right margin, including the date 'June 15, 1935' and other illegible text.*

院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

July 13, 1935.

Miss Florence G. Tyler,  
156 Fifth Avenue,  
New York City,  
U. S. A.

*2m*  
*Excerpts from letter from Dr. Wu dated July 13-*

Dear Miss Tyler:

I have received your covering letter of June 11 and the Minutes of the Annual Meeting of the Board of Founders on May 13th. I wish to thank you for writing me so fully and expressing to me the confidence of the Board of Founders in what I have been trying to do.

As you expressed it, there are many things to write about, and I hardly know where to begin. I will first answer some of the questions you raised in your letter.

In regard to the Minutes of the Board of Directors, it seems that one envelope must have been lost, and I am sorry that it caused you so much anxiety.

We are very happy to hear of the arrangement for Miss Li's work during the summer and for next year. I am very grateful to you and Mrs. Macmillan for having done so much in securing this financial help. We all have much confidence in Miss Li and are looking forward to her coming back to Ginling.

We are very sorry indeed to hear of the action of the Reformed ~~Church~~ in the United States to drop their support of Ginling. It is particularly bad when we are already facing such financial shortage. After I read the full account from their ~~Board~~ it seemed to me there was another reason in addition to their own financial difficulty--that is, the ~~Church~~ seems to want to concentrate on their work in Hwa Chung College because the Men's Board is already cooperating there and so recommends the Women's ~~Board~~ to transfer their support to it also. I shall be interested to hear if the request from the Board of Founders to the Women's Board of this Church may meet with any satisfactory response.

We are grateful to the Board of Founders for the Special Pledge of \$5,000 for the school year that has just passed. From the Minutes I understand that it was not possible to raise the amount specially and the burden has fallen on the five major cooperating Boards. Will you express to them the fact that we certainly appreciate their loyal support of Ginling in taking on this extra contribution.

I notice that the Board of Founders questioned the expenditures in connection with the Practice School and raised the question as to whether it might be possible to do the practice teaching in some of the denominational schools in Nanking. On the latter point I

*Wu*



JUL 13 1935

page 2 - Miss Tyler

I can answer you right away that it is impossible to do so. There are not only the practical difficulties of arranging for times to fit into the schedules of the student-teachers, but also there is difficulty because the classes in the other schools have become so large and there is so little cooperation on the part of teachers that the student-teachers cannot get any benefit from teaching in these schools. Even if we should find the principal of the school willing to cooperate with Ginling, it is impossible to make a satisfactory arrangement. Nanking is growing so fast that the population has trebled (over 900,000 now) within the last seven years, so there is a great demand for more girls' high schools, and our practice school is by no means drawing students away from other mission schools. To go back to the first point about the advisability of the College putting money into the Practice School, I can answer that the practice teaching has helped our graduates very much in their teaching after they finish college. In a sense the Practice School is just like the laboratory of a science department, so it seems to me that the College cannot say that it does not wish to do anything for the Education Department. However, at the same time we want to make the Practice School more self-supporting than in the past so as to decrease <sup>the amount from</sup> the college budget. For the coming school year we have already increased the tuition in the Practice School, and we hope to make the Practice School almost self-supporting.

The omission of the hyphen in my name did not bother me personally, and I am sorry my mention of it in my last letter caused you worry. I was thinking more of the practical side of it, of enabling those who do not know me to tell which is my family name.

In regard to the American Oriental Bank, it did not affect Ginling at all, but three of our foreign staff have deposits there. We feel they will get something back, but when and how much we do not know.

The draft of the Constitution and By-Laws has not yet been received. In regard to the granting of degrees, I perfectly understand that it should be in the hands of the Board of Founders, since the Absolute Charter was granted to that corporation. The thing that we on the field need to have worked out is the exact form and wording on the diploma. Here I think we can cooperate with the University of Nanking authorities, so that the two institutions may use similar forms. This is because some of the girls do not wish to pay the \$5.00 American Currency for a sheepskin diploma, so we may have to work out forms for certifying that the degree is granted. I am afraid that we shall not be able to work on this until next fall.

Now I shall turn to the College, and tell you a few things that you may be interested to know. Miss Loomis sent copies of the publicity for Commencement to New York, so I will not repeat here. Dr. Emily Werner and Miss Mossman sailed for America by way of Europe on July 1. Dr. Werner has made a real contribution during the last two years on our faculty, and is greatly interested in the College. Since she will be right there in New York City at the Biblical Seminary, I feel sure that she will be willing to help in speaking for Ginling whenever it is possible for her to do so. Miss Mossman will be at the University of Chicago taking some advanced work at the Graduate School of Social Service Administration. She, too, has given much to Ginling in building up the Sociology Department

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JUL 13 1935

and arousing genuine interest among the students for going into social work. If there are needs for speakers for Ginling not far from Chicago, I think she will be glad to help. You may reach her in care of her father, President Frank Mossman, Southwestern College, Winfield, Kansas. Miss Florence Kirk finished her term of three years and sailed for home the last of June. Her address is 419 Ninth Street, Saskatoon, Saskatchewan, Canada. We expect both Miss Mossman and Miss Kirk to return to the College after their year of furlough. } Ec

In regard to the vacancy in the English Department, I am very happy that satisfactory arrangements have been made in China and I have sent a cable to Miss MacKinnon to that effect. Miss Margaret Thompson has been secured just for a year through the Congregational Board. She has been teaching both in America and in Turkey, and wishes to spend a year in China before she returns to America. She is asking only for provision for room and board in return for her services, and she is paying her own travel expense. We have also invited one of our graduates, a very capable young woman, to join the staff. These two take care of the work done last year by Miss Kirk and Miss Christine Hall. This is the arrangement only for a year, so when Miss MacKinnon comes to China we shall talk to her more in detail about the needs. } Ec

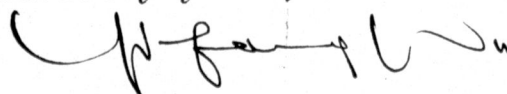
You will be glad to hear that the Government Grants to the private and mission colleges and universities have been renewed for another year. The Grant to Ginling is practically the same as last year, \$13,000, for the use of the library, science equipment, and a special chair in the Chinese Department. We had anticipated this so in our own budget we did not provide for the necessary additions in books and science equipment. } Ec

Mrs. Thurston was very happy to have Miss Calder and Miss Thurston come out to make her a visit. They started for Kuling on July 1 because the two newcomers found Nanking summer rather trying; and Miss Calder will be visiting places where the American Board Mission has work during next year and then expects to go back to America together with Mrs. Thurston when her furlough comes next June. Miss Thurston will visit for a few months in the fall and plans to get home for Christmas. 2

Miss Vautrin and Miss Spicer are sailing for Kuling soon to attend a conference mostly on subjects of theology and religious education to be headed by Dean Weigle of Yale Theological Seminary. I am not going, although I would have liked to. This is because I should be with my uncle who is like my father for his sixtieth birthday which comes about the same time, and also because I need a quieter vacation than I could get at Kuling. 9

With all good wishes to you for a happy summer and vacation, I am

Sincerely yours,



Yi-fang Wu. 0

院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

JUL 13 1935

院長辦公室  
OFFICE OF THE PRESIDENT

SUMMARY OF THE DEALINGS WITH THE NANKING MUNICIPAL GOVERNMENT  
IN REGARD TO THE BUILDING OF PUBLIC ROADS ACROSS THE GINLING  
COLLEGE CAMPUS.

Soon after Nanking was made the capital a Special Commission was organized to do city planning for the new capital and a system of new roads was published in the winter of 1929. Announcement was made that in the future all buildings, official and private, should be placed according to these new roads.

According to this system there was a road of 18 metres in width, named Hankow Road, cutting into the northern part of the college campus and two minor roads, coloured green, the location of which is shown on the maps distributed by Miss Tyler. At the same time announcement was made that four regions were to be developed into residential sections. The Fourth is that one to the north of us, with the Hankow Road as its southern boundary. After the College knew about this Road System several petitions were made for a change in the course of the road, but always the answer was that these roads had been published and could not be changed, and furthermore that this particular road would not be built for quite a while. Beginning from the winter of 1933, plans were made for developing the Fourth Residential Section, including the building of this Hankow Road. Ever since then the College has tried again to petition for a change.

Mayor Shih was quite friendly to the educational institution, but was rather stubborn in temperament and strict in adhering to principles, so the College did not succeed in persuading him to give special consideration to an educational institution. When he followed his own principles and the published plans, there was no other alternative but to build this road and to take the piece of college land north of it into the Fourth Residential Section. He realized that the College was suffering much damage and so was willing to help out in some other ways.

1. He accepted our petition never to build those two green roads and forwarded this petition clear through to the National Government, so we have now written answers from the National Government as well as from the Municipal Government that these two green roads will never be built.

2. In the building of public roads, the owners of land on two sides are charged assessment for road building. While he was not able to waive such assessments that should come to Ginling, he was willing to make it as a contribution from the Municipal Government to the College. This means then that we gave up the land which was taken for the road, in the value of about \$5,000,\* in exchange for the assessment, amounting to almost \$20,000, for the building of this Hankow Road and the Ninghai Road which runs along our eastern boundary, and the difference of \$15,000 is the contribution from the Municipal Government.

\* It is figured at \$8 per fang, as the land in the Residential Section — \$ refers to Mexican dollars.

1300

3. The piece of land that is cut off by Hankow Road and included in the Fourth Residential Section has been paid for in full, according to the price set by the Municipal Government. It is \$8 per fang and the total amount received is \$13,500.10 The original cost of this land was on the average about \$2 per fang.

4. After we gave up hope of ever changing the course of this Hankow Road, we petitioned to have it made narrower. Again the reply we had was that even the Municipal Government is not in a position to change the width of these new roads which were published by the National Government. The mayor is very sympathetic toward the College, and so now agrees for the present to omit the side-walk along our side of the road, leaving three metres to the College. He however went on to say that if in the future it was found necessary to build this side-walk they will take these three metres back according to the original plan.

In regard to the buildings that we lose because of this road, they are all minor and inexpensive buildings, one small faculty residence, one temporary infirmary, the gate and two gate-houses, and the college laundry. The new owner of the lots where the gate houses are has proposed to buy them, and we need only to build the permanent infirmary, to build the new gate and gate houses, and to replace the small residence for a family. The dormitory used for single men faculty was originally built for college servants and is now in rather poor condition. It is now poorer because one new road runs along its side and another at its back, so we are planning to build a permanent dormitory for single men, and we are thinking of using part of the payment we receive from the Municipal Government for this permanent dormitory. Other uses that will have to come out of these funds will be the building of the new gate and gate-houses, the erection of a fence along the north and the provision of a new drainage system, the rebuilding of the college laundry, and landscaping along the new roads.

Taking this question of road building as a whole, the College certainly suffers damage both in the loss of a large piece of land and in the fact that Hankow Road is too near the Recitation Building and dormitories and the campus suffers from the point of view of beauty and arrangement. But on the other hand from a practical view point the building of these two roads does help communications. In the case of the college physician, for instance, it has taken her a half an hour to come by ricksha, but after the roads are finished fifteen minutes should be enough.

Yi-fang Wu,  
President.

July 13, 1935.



院學理文子女陵金  
GINLING COLLEGE  
NANKING, CHINA

2801

JUL 14

(17)

Sunday morning  
July 14, 1935

Dear Mrs. Macmillan,

There is a good mail outgoing to-  
morrow, so I'll write you a few lines  
today in order to catch this boat.

You are <sup>too</sup> good to me and I don't  
deserve all the attention and praise.  
If I have been busy, it is not because  
of too much work but rather my own  
inefficiency. I do waste time & energy  
in thinking over all that I am  
doing, & actually I accomplish very  
little. Although seven years have gone,  
I have not yet learned how to be an  
efficient administrator.

As regards the movie, don't think  
I have done much, it is Eva & Abigail  
that managed it all and Wu Mou-i  
has been a good sport in going through  
the whole thing. By the way, I would  
suggest not to announce the fact  
that the leading lady in the movie  
has come to the States until you  
have had a chance to consult  
Wu Mou-i. I don't know at all if she  
would mind it, but it seems to me  
fairer to her if she is consulted  
first. I presume Eva or Elsie has  
written you more about the story, it  
is interesting, and quite natural and  
typical of college life. I saw the whole  
thing for the first time last Thursday.

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金陵女子文理學院  
CHUNG CHING COLLEGE  
KING CHING CHUNG

(27)

and I thought it very good. Eva has  
left some cutting to be done in New  
York, so it is now in 3 reels. In certain  
parts the photography could have been  
better, if we could add the sun and  
control the light just at the time  
when all parties were able to come  
together for the shooting. Either Tsai  
Kuei who is sailing August 13 - or coming  
to Columbia, or Mr. Mou-i-henry will  
take the reels to America. Then it  
will be your task to put on the finish-  
ing touches. I hope you will find it  
able to meet your needs and not falling  
too far from your ideal.

I can't tell you in words how grateful  
I am to you for what you have done for  
Si Dzi-djen. Partly for her sake to be  
enabled to have the second year's study  
and partly for my own failure in attending  
to her needs, I want to thank you very,  
very much. She has not written to me  
lately, but I hope she is happier now  
and is more accustomed to American  
ways. Will she still live in the Episcopal  
House or is it possible to be in the Inter-  
national House.

Miss Wassman will spend her  
four days in Chicago, taking some work  
at the School of Social Administration.  
She could be called upon to do some  
speaking in the vicinity of Chicago.  
Dr. Emily Weaver is returning to Dr.

1303

JUL 14 1935

(37)

## 院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

White's Biblical Seminary in New York after two years in Ginling. She has given a real contribution to this College and is deeply interested. She told me she would be glad to help in promotional work for Ginling whenever she is able to. I hope you will get touch with her. Miss Kirk has sailed for Easton and expects to be with her mother for next fall anyway. She may go to England for 2 or 3 months next spring.

Tsai Kwei graduated in 1927 and has been a secretary of the National Committee of the Y.W.C.A. during the past 8 years. Her English is not very good, so she may not be able to speak at first any way. However, she is very loyal to Ginling. It is very interesting that she admitted frankly that when she first left she did not think so much of the College, particularly in her academic standard, but gradually she learned from working with people that Ginling has cultivated a certain spirit in the graduates and that is very valuable. Religiously, she is still a superficial Christian. She is sent by the Y.W.C.A. and will return to them.

I wrote Miss Hodge some time ago that Mr. E. C. Robertson of the N.C.C. has resigned and is returning to America this summer, and should

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2801  
JUL 14 1935

金陵女子文理學院  
GILING COLLEGE

be a good member of our B. of Teachers if there is a way to coopt him. He has served on the Finance Com. of the B. of Directors for several years, and is interested in Giling. He knows our needs and the conditions in China and he has such wide contacts, so I would suggest to get him on our B. of T. From the minutes of the May meeting, I gather there may be another meeting in September. Since Miss Hodge is traveling now I am writing you to keep this in mind and help to bring Miss Hodge. He may be soon invited by many other Boards, such as Hankow, Chefoo, etc.

Mrs. New has invited me to spend a month with her as my vacation and I am inclined to go. Before her letter came I had planned to go with Ruth Chatter, Kathleen Bond to a Buddhist Temple on Tien-Mo-Shan in Chih-chiang. This was first suggested by Mrs. Fitch who knows the place and will be there also. The real quiet and relaxation greatly attracted me, so I have not quite decided where to go.

Hoping that you will get away and have a real vacation which you deserve after such a strenuous year. With best wishes. Warmly and sincerely  
W. Langhorne

1305

院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

Wokanshan  
Aug. 2, 1935

Dear Mrs. Macmillan,  
I started a letter to you several days ago, but I did not like the way I wrote about the project for a secretary to help me as chair <sup>W.C.C.</sup> so I stopped, and I am sorry that I have not done anything further about it. Now your good letter of July 2nd has just been received and I hasten to answer you.

It is very encouraging to hear of Dr. Howland's active interest in Ginling and his expectation of contributing more during next year. I read of his suggestion of having Smith exp-  
port our English Department in the minutes of the Ginling Board meeting and both Miss Priest and I were glad to hear it. But we thought then he might have in mind to secure additional contribution for a professor in that department or for arranging exchange professor to teach at Ginling while on Sabbatical leave. However, according to your letter, it is also a splendid idea to have the annual contribution go to a definite expense, for it always creates more interest

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(27)

金陵女子文理學院

JOHNSON COLLEGE

JOHNSON COLLEGE

among the girls if they can have some concrete thing to point to as where their dollars go to.

I have not next year's budget with me, but usually the total amount for salary in that department is less than \$4000 (U.S. currency) and the English literature books we bought vary from year to year according to the total budget for the library books. I am afraid the total figure will not challenge any additional giving. However, I am forwarding your letter to Miss Priest and ask her to give you her expert advice, and prepare the project if she supports your recommendation.

Personally I see the pros and cons for the practice of tying gifts to definite items. The good side is that there is definite interest to be counted on for continued support of a department or a separate project. As for this particular case, I would be certainly glad to see it carried out for Mrs. Wiltner's sake, also. The disadvantage is that there will <sup>not</sup> be possibility for change of shifting

1307



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the funds, while the administration would like to have funds to meet general items, which are not attractive and can not be presented for contribution. I have heard that generally institutions like to receive contributions with no strings tied so that they may be used to meet needs which may vary from time to time.

I realize fully how difficult it is to secure such general gifts and how the present Ordoverey is to present definite projects. I am in full support of this in securing new gifts, and I have tried that too in China. But in regard to this \$4000 from the Smith Community Chest which has been given in the past to the general budget, I am not quite sure if we are taking a wise step if we should shift it to our department. However, I trust Miss Priest in her judgement on financial matters so I'll ask her to write you directly and I will support her decision. Will you please excuse me for writing you so frankly; as I think I should before you? I know you are working so faithfully for Gimbif, so I wish to

1308

AUG 2 1935

(47)

Share with you fully my own thinking on this question.

Now just a few words about the suggested project for secretarial help for me as Chairman. I think it actually made me blush when I read it in the list Miss Tyler sent me, for I have been doing mighty little since that honor was given to me last May. I know I ought to have done more, but it is more thinking than corresponding. So I don't believe there is the actual need of a secretary. The Chairman of the past years had not had any anyway. If you have not printed that list, could I ask your help in removing it from the list of projects? I wish to add that I do appreciate the kind consideration that is shown me through that project, but I really don't need nor deserve it.

As for projects in general, Miss Priest told me as soon as she came back to work and I had it down on the list by things to be done. But my procrastination defeated my feeble intention

1309

(5)  
AUG 2 1935

and the only thing we did was a  
short conference with Miss Priest  
before I left College in the middle  
of July. & she has not sent anything  
I am to blame. I am very sorry indeed  
for what I have failed to do. As  
for the special one in memory of Miss  
Concannon, Miss Priest had no sugges-  
tion and probably has written to  
Miss Tyler on that. I shall write  
to Miss Priest and hope a list may  
be sent to you by next mail.

In case Miss Priest has not written  
to Miss Tyler, it may help you if I  
mention here what she expected.  
We are to build the permanent  
infirmary, and we need money to  
get beds and other furniture to  
equip it. That seems to be a  
good thing to give to. Oh, I just  
happen to think of the permanent  
curtain for the stage in the new  
Chapel, which serves both for religious  
worship as well as an auditorium. We  
need the curtain, when we give  
entertainment, such as the Senior  
Class Day program, etc. We need  
also a grand piano for giving concert,  
we have now only a baby grand.  
With best wishes,  
Sincerely yours,  
Elizabeth

1310



院學理文子女陵金  
GINLING COLLEGE  
NANKING, CHINA

RECEIVED

SEP 3 1935 (17)

MISS M. E. HODGE

W. H. H. H.

Aug. 8, 1935

Dear Miss Hodge,

Your most kind letter of July 3rd was received and much appreciated. But I am very sorry that you and other friends have attached much more importance to the Office of Chairman of the N.C.C. than it is actually this case. It has been, at least during the past few years, more of an honorary Office than functional, so I felt very bad in reading the list of Ginling projects and finding the item of Secretary help for me in that capacity. I have written to Mrs. Macmillan and begged her to take it off. Will you please help me in getting this item removed from the list? When I mentioned it to you and to Mrs. Macmillan, I thought entirely from the view point of publicity for Ginling and that it may be mentioned in the paper of the Associated Boards.

1311

(2)  
AUG 8 1935

If I had thought myself I  
would not have told you.

I wish to write you today  
about Dr. Werner, for I am  
afraid you may hear of his  
troubles from some other source  
and get worried.

Dr. Emily Werner finished  
her term of two years at Lin-  
ling and has given much con-  
tribution to the students and  
College. She planned going  
home according to agreement  
on her <sup>own</sup> expenses, and by way of  
Europe to visit friends in  
India and relatives in Germany.  
She was very tired toward  
the end of the year and had  
several attacks of Malaria.  
In addition she managed  
to take 2 or 3 week-ends off  
to visit friends in Hawai-  
i and Wauke. Then another  
attack of Malaria during her  
last week at College, and she  
was so weak that she had to

13 12

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(37)  
2

Let others do the packing for her. Since Dr. Trimmer from the University Hospital was to be on the boat, we felt she would be in good hands. Miss Mossman is also on the boat.

Miss Bond took Dr. Wemer down to Shanghai and got her to the boat and comfortably settled in her cabin. She showed signs of hysteria but they thought she was too tired and nervous. After they sailed, she developed into a case of manic-depressive. She was very active and talked to every one very intimately. Miss Mossman got Dr. Trimmer and Dr. Young (a missionary doctor from the insane hospital in Soochow) to take care of her. Either before or after Hongkong, they decided to report to the ship doctor and he then took charge of the



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case. In a time she was rather  
poor, and Mr. Lohentine <sup>also on the boat</sup> advised  
to get an attendant for her at  
Manila. But she improved  
some and the cost of hiring  
an attendant was too much,  
so they did not do so. Her  
symptoms are incessant  
talking, buying many things  
from the men that came on  
boat <sup>which</sup> at ports, sending cables  
and radiograms, writing articles  
for magazines, etc. She was  
clear and normal at times  
and said she was manic-  
depressive. Miss Mossman  
wrote me from Colombo and  
said we were much relieved to hear  
that Emily had improved  
much, and satisfactory  
arrangement was made for  
her to continue the trip  
on the boat to Naples. Her  
original plan was to get off  
at Colombo for a trip in  
India and take the next  
boat. But since she must

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have come on with her all the time and she was getting better, it would be good for her to get off. Now Miss Mossman felt that she could manage for the next two weeks till they reach Naples. Then her <sup>sister</sup> Benita could help in taking her across Europe and Atlantic to New York.

The doctors felt that partly it was due to effects of the malaria and partly the strain of leaving during the last weeks in her weakened condition was too much. Dr. Gale (College physician) thought that her age might have something to do with it. The doctors feel she will be able to get over it, and her improved condition supports this. I am terribly <sup>sorry</sup> for Emily, and was afraid that the strain on her might be more than she could stand.

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It was lucky that there were  
so many friends on the boat  
and that the ship doctor  
was fine about it. She was  
placed in the hospital (a  
large cabin) by herself  
after he took charge of her.  
Mr. Joberstine helped her  
in going to talk to the ship  
officials and the Consuls in  
Manila, etc. Miss Bond has  
written Emily's family  
as soon as she heard of her  
condition from her letter  
from Hongkong.

We are learning all  
the time and shall try harder  
to prevent over-strain partic-  
ularly near that age. I do  
hope that Emily will im-  
prove steadily and will get  
the trouble completely in  
time.

With best wishes for a  
delightful summer.

Sincerely

W. F. F. W.

P.S. 1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. 16. 17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33. 34. 35. 36. 37. 38. 39. 40. 41. 42. 43. 44. 45. 46. 47. 48. 49. 50. 51. 52. 53. 54. 55. 56. 57. 58. 59. 60. 61. 62. 63. 64. 65. 66. 67. 68. 69. 70. 71. 72. 73. 74. 75. 76. 77. 78. 79. 80. 81. 82. 83. 84. 85. 86. 87. 88. 89. 90. 91. 92. 93. 94. 95. 96. 97. 98. 99. 100.



Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue

New York, N. Y.

September 5, 1935

President Wu I-fang  
Ginling College  
Nanking, China

My dear President Wu:

It was very kind of you to write so fully on the Ginling askings for next year at a time when you were so much in need of a vacation. I have taken your comments to heart, and feel that your points are all well taken. It is with great reluctance that I accept the fact that definite projects, resulting in gifts for very limited fields within a large educational program, have an appeal to contributors which is not made by the entire program. You may be sure, however, that whenever possible my own work will be directed toward the securing of undesignated gifts, and that small projects will be presented only when necessary.

You are entirely correct in the emphasis you place on the importance of the undesignated gift. But I am glad to be assured that you understand we are forced into extensive promotional use of the small project for individuals whose interests function along such lines.

I am deeply impressed by your self-control in dealing with the item reported to you as bearing a designation for secretarial help during the period of your headship of the National Christian Council. Before I respond to the question of this designation, may I assure you that you need not exercise such self-control in the future when you are writing to me, for I am prepared to take straight from the shoulder any criticisms you have occasion to make, even when the point involved is purely a misunderstanding. I shall be glad to have you speak without reservation, for I have a keen appreciation of the difficulties under which you constantly work in having the interests of Ginling in the care of persons who are thousands of miles away. In the present case I wish to express my admiration of the graceful and gracious letter which you finally wrote.

The disturbing mention of secretarial assistance for you as being connected with your office in the National Christian Council has not been carried over in any instance to the records in this office.

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President Wu

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September 5, 1935

The docket, as well as the minutes of the early summer meetings, attach the Ginling askings only to the maintenance of the college in general terms. The only trace of the desire to help you carry your extraordinary burden (which has been in the minds of the Founders) is in the words "for special administrative expenses," which is now in the records here. The final entry is as follows:

"To assist in maintaining the work of the college, and  
for special administrative expenses \$6,500

It had never occurred to me that a recognition of your very heavy administrative load carried any implication of an inadequate staffing of the Shanghai offices of the National Christian Council. I was not present for the Ginling executive meeting which preceded the presentation of their requests to our office, but I can assure you that we are not carrying over into our proposed budget for next year any phraseology to which you would object. I have shared in the feeling of satisfaction that you have been honored as a member of the National Christian Council, and I hope that the demands upon your strength may be less severe in the future than they have been in the past. Just how this is to be brought about I cannot attempt to prophesy, for there are so many avenues through which you and only you can serve the college.

With deep respect and real affection, I am,

Sincerely yours,

M:T

Mrs. T. D. Macmillan

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GINLING COLLEGE  
NANKING, CHINA

September 21, 1935

Office of the President

Miss Elizabeth R. Bender  
538 Liberty Street  
Chambersburg, Pennsylvania

Dear Miss Bender:

Your good letter of August 18th was received a few days ago. I wish to thank you for reminding me of the W.F.M.S. Meeting and of the information about Ginling we should send to you.

This new year is certainly full of encouragement at the beginning. First of all I may mention that we are actually turning away students, and we have to ask some to stay at home. The total enrollment is 237, which is twenty-four more than that of last year. While the increase in itself is not a big figure, it is rather significant because the economic depression is really being felt in China. Even this number of girls is more than the dormitories can possibly take care of, even when we put three in rooms originally meant for two students. Usually our policy has been to require every girl to live on campus, but this year we are advising some girls whose homes are in town to stay at home in order to make room for those who come from other places. We have known of the need for additional dormitory space for several years, but the additional dormitory which Mr. Murphy proposed would cost about \$250,000 mex., and it is impossible for the College to build until some generous donor happens to be attracted to this need!

Secondly I wish to say that we are happy to welcome back to the faculty quite a few strong graduates. Miss Chang Siao-sung, of the class of 1926, received her Ph.D. in Psychology at the University of Michigan last February, and went to Columbia and Oxford for some special work, and is now teaching psychology. Miss Chen Pin-dji, who graduated in 1928, finished her doctorate in Biology last June and has joined the Biology staff at Ginling. Miss Dzo Gin-ru was in England for two years, taking teachers' training at Selly Oaks College, and is a strong addition to the staff of the Practice School. In addition we have invited a few younger graduates as assistants in various departments.

With the increase in number of students, more girls wish to take music, so we are in a definite need for an additional teacher for advanced piano.

The Ministry of Education has renewed the Government Grant to Ginling in about the same amount as the first one given for the last school year. While this Grant is for designated purposes, such as a special chair for Chinese, library books, and science equipment, it certainly is a big help to the College as all these are badly needed. All through last year the payment was very regular and could be depended upon.

The school year opened in an interesting way this year, with programs for both seniors and new students coming the week before registration. The Freshman Week Program was carried on under the leadership of a committee with Dr. Reeves as chairman. During the several days of this program the new girls were introduced to Ginling and the faculty and old students. The Seniors conducted a two-day retreat for themselves during which they considered their responsibilities to the

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SEP 21 1935

- 2 -

College and to each other. Registration was on September 7. Just this week we had our first faculty meeting. There were forty-six at the dinner which was given before the meeting. We have already had two interesting lectures for students and faculty, one by Dr. J. J. L. Duyvendak, head of the Institute of Chinese Studies of the University of Leyden, Holland, and the other by Dr. Searle Bates, Professor of History at the University of Nanking, who has just returned from America by way of Russia. Dr. Bates talked about Russia as he saw it.

Most of the faculty scattered for the summer to various parts of China. Dr. Reeves with some of the Chinese members of the staff took the longest trip, going to Kwangsi to attend the meeting of the Science Society of China. Mrs. Thurston, Miss Vautrin and Miss Spicer were in Kuling and took part in the Conference on Christian Leadership under the direction of Dean Weigle of Yale. You will be interested to know that Mrs. Thurston's sister, Miss Helen Calder, and her sister-in-law, Miss Isabel Thurston, spent the summer with her in Kuling. Miss Calder will be in China all of this school year, and will return to America when Mrs. Thurston goes on furlough. Others of the faculty spent vacations in Shanghai, Tsingtau, and Peiping. I went to Mokanshan to be with my uncle. Miss Whitmer went to Korea, and seems to have enjoyed her trip very much. Miss Graves was in Japan for her vacation.

We are looking forward to the big event of the Twentieth Anniversary which will be celebrated the first week-end in November. Besides the regular Founders' Day exercises, we are planning to have a conference on secondary education. We expect quite a few graduates to return so that they may benefit in their own professional lines as well as enjoy the celebration.

As soon as the student statistics are ready we shall send you the exact number of Methodists in the student body. We should be able to this by the next mail, so that you will have it in plenty of time for your meeting.

With all good wishes to you, and looking forward to hearing from you again, I am

Sincerely yours,

(Signed) Yi-fang Wu

1320

PROMOTION. In answer to your question about appealing to the Rockefeller Foundation, I may say that we have already made an appeal and have been refused. The Sociology Department worked out a very detailed project for the training of social and rural welfare workers. We turned our attention toward this line of work when we understood from Mr. Gunn that the Rockefeller Foundation was no longer interested in the support of the natural sciences but rather wished to concentrate their resources on social reconstruction. As soon as Mr. Gunn returned to China, early last spring, I went to see him in Shanghai, and we invited him and Dr. Raymond Fosdick to dinner at the college. In April his official reply came that the Foundation had limited funds and was not able to make grants to any of the many requests they had received. We understand that Mr. Gunn was specially interested in putting the resources in one big enterprise, the joint project undertaken by Yenching, Dr. Yen at Tingsien, and the Institute of Economics at Nan Kai University. Very recently I heard that the Rockefeller Foundation have been much reduced in funds and even for this particular project not very much money is available. So this means that Ginling will have no possibility of receiving help from the Rockefeller Foundation.

For some time I had hoped that we might secure grants from the Indemnity Funds, such as those returned from the United States and Great Britain, but since last year it has become clear that the Government is asking for such funds to help in different national projects, such as the special education project in the recovered area in Kiangsi and the compulsory education for poor children now out of school. So except for the grants already made, such as that to Yenching, the Funds do not give new grants to mission nor Chinese institutions.

ECONOMIC CONDITIONS IN CHINA. In regard to the financial situation of the College, I think Miss Priest will answer you more fully. When she closed the books for last year she counted upon the \$5,000 special pledge from the Board of Founders. With that gift the last fiscal year closed with a small balance of about \$60.00. Now from your letter we know this \$5,000 is not fully raised yet and in that case this deficit will have to be carried over. Early in November we shall have a combined Executive and Finance Committee meeting, and we shall certainly take up the serious problem as to how to secure gifts to meet the shortage in this year's budget. As far as the economic conditions in China are concerned, they are going from bad to worse. Shanghai is feeling the depression more since the closing of the American Oriental Bank and the failure of the Asia Realty Company. Lately we have many rumours about even big and old banks. Then the serious floods of both the Yangtze and the Yellow Rivers have caused tremendous losses to the rural population. With the fighting starting in Africa we hear of demands coming from Japan. All such factors combined make money-raising a very difficult task. Even for floor relief I hear people say it is much more difficult to get money than in 1931. However, we shall make efforts and do our utmost in getting gifts in China.

INFIRMARY. In addition to the needs for the current budget, we have to think of the need for building. As we have written to you, we urgently need the permanent infirmary. At first we thought of using the building funds in New York for this building, but when Mrs. Thurston pointed out that the infirmary was not included in the original list of buildings for Ginling, it was thought better to make efforts to find money before starting the building. We all know that it is much harder to raise money to pay off a debt on a building than to get the cash before hand. This is why we did not start the building of the infirmary during the summer. I have approached two alumnae sisters for a gift of \$10,000 Mex. but the reply has not indicated their final decision.



OCT 5 1935

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GENERAL. But let me now give you some more cheerful news. This school year started with the largest enrollment we have ever had. There are about twenty more than we expected last June. The total number is now 238. We were actually embarrassed by the requests of girls on the waiting list as there were no vacancies in the dormitories to give them. You will realize the crowded conditions in the dormitory if you recall that we have the same three student dormitories which originally were meant to house only 150 girls. The entering class appears to be a group of fine girls, and they have entered into the college life very quickly. The steady increase of students in Ginling indicates that there are many families who prefer to see their girls enter a woman's college. With the Central Government in Nanking and the daughters of officials growing up we should have a steady increase of applicants. I used the words "growing up" because the majority of officials are comparatively young, and it seems that the daughters are just in the senior high schools and should be ready for college in the near future. So we should be assured of the place of Ginling in the whole scheme of higher education in China.

PERSONNEL. You have heard that Dr. Chang Siao-sung and Dr. Chen Pin-dji have been invited to join the faculty. We have one other graduate, Miss Dzo-Gin-ru, who joined the Practice School staff after two years of study in England. We are very happy to have these additions to our faculty and particularly because they have such keen interest in the institution. For the English Department we have invited Miss Margaret Thompson just for the year. She had eleven years of teaching experience in America and has spent the last three years teaching in Turkey. Through Mr. Fowle of the Congregational Mission in Turkey we heard of her interest in spending a year in China on her way back to America. When we heard of her long experience teaching English and realized our urgent need of a person during Miss Florence Kirk's absence, we decided to invite her. She asks merely for her living expenses in exchange for her services, so financially Ginling is very fortunate. Miss Thompson is a very attractive and capable person and is enjoying her teaching with the Chinese girls. So I am sure our students will be much benefited by her and I hope she will enjoy her experience at Ginling for a year.

For the permanent solution of our need in the English Department, I shall take up the problem with Miss MacKinnon when she comes.

ANNIVERSARY. The official invitations for the Twentieth Anniversary were sent out early in September. The program as outlined now is something like this. Saturday morning, November 2nd, there will be an Educational Conference for alumnae and other teachers in the city. Saturday afternoon there will be the Formal Twentieth Anniversary Exercises to which the Minister of Education and other Government Officials will be invited. Saturday evening will come the regular Founders' Day Banquet and Program. The Founders' Day Exercises will be held on Sunday morning and the Alumnae Luncheon on Sunday noon. Monday morning the Educational Conference will continue, and in the evening the Twentieth Anniversary Celebration in the form of an entertainment for outside guests.

PROMOTION. I was interrupted twice while dictating this letter and forgot to mention that I will follow your suggestion and work out a statement with the help of Mrs. Thurston, of the reasons that "Ginling College shall be a college --- for women."

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院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

October 11, 1935.

Members of the  
Ginling Board of Founders:

This is the fifth week of college since classes started on September the ninth. Before then there had been the Senior Retreat and the Freshman Week Program. We certainly have a fine group of new girls and they seem to have entered into the life at Ginling very quickly. The Social Committee of the Y.W.C.A. is headed by a very capable Junior girl. She has managed very well in helping the new students through their first days at Ginling.

I am happy to report that this year we have the largest enrollment in the history of the College, the total being 238, about 20 more than we estimated last June. So it was a great task to arrange for additional provision for these girls in the dormitories. Much of my time was taken in refusing as courteously as I could those girls whom we just could not admit and in advising others to stay at home since their families live in Nanking. You can easily imagine the crowded condition in the dormitories when you recall that we are using the same three dormitories which were meant to house only 158 girls. We began planning for a new dormitory as early as 1930, but the lack of building funds kept us from any construction. When the Executive Committee of the Board of Directors meets early in November, we must take definite action as to how to provide for additional space by the fall of 1936.

At the joint faculty and student welcome party to the new members of the Ginling Family, we had a happy time together, and got a better sense of our wide connections when the students were called to stand out by school groups. This revealed the fact that 80 preparatory schools were represented, and these are scattered in 17 provinces. Two-thirds of our students come from 42 mission schools. This is the first time that we have had students from Kweichow, from Shensi or from Honan. There are three from Mukden. For the first time in the history of Ginling we have a daughter of a graduate entering as a freshman. Her mother was married before she entered Ginling, and this is how Ginling is able to have a granddaughter in the year of its Twentieth Anniversary.

We are happy also that we have a strong faculty group. Two of our new members are graduates who have just received their doctorates at the University of Michigan, one in Psychology and the other in Biology. One other graduate who has taken a normal training course at the Selly Oak Colleges in Birmingham, England, has joined the staff of the Practice School. Miss Vautrin is very glad to have her, because we have a large number of senior students electing practice teaching. The middle school principals are now placing much emphasis on teachers having taken courses in education and having done practice teaching.

The Government Grant has been renewed for this school year. It is partly for science equipment and partly for books for the various departments. In addition it provides a professorship in

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Chinese Literature. It is a real help to the College to have this grant, as in our budget we are not allowing anything for permanent equipment.

Just yesterday I heard the good news that a former faculty member of Ginling is going to make a gift of \$1,000 as a scholarship fund in memory of her friend, a woman doctor, who died last summer. I hope so much that more Chinese will follow her example and think of Ginling as a worthy cause to which to give money.

In connection with the Twentieth Anniversary, the Board of Directors voted last spring to make a start toward an Endowment Fund in China. So a charge of \$10 was made of every student beginning from this fall. By next September only new students will be charged this endowment fee. Many of the institutions in China have done this to raise funds for building and our students have gladly paid this extra charge. You will be glad that we have been able to make a beginning now for this Endowment Fund in China.

Financially the last fiscal year closed in a better condition than estimated at first. Miss Priest and I are very thankful for the sincere cooperation of the faculty. It is due to care and economy on their part rather than increase income that the full amount of the budget was not spent. When Miss Priest closed the books in August, she counted upon the amount of the extra contribution of \$5,000 by the Board of Founders. With this amount the year closed with a small balance of \$64.70. Recently a letter from Miss Hodge has informed us that this amount has not been fully raised yet. So whatever shortage there is in that amount will be the deficit for the year. We understand how difficult the task of money raising is in America now, and we deeply appreciate your efforts in trying to raise this extra contribution. We know the heavy responsibilities of all Mission Boards, and we are very grateful to the Boards that managed to pay their prorated share. We hope that other Boards have since found it possible to pay their share in the extra gift. The Executive and Finance Committees of the Board of Directors will meet on November 4, and will take up seriously the raising of the shortage in the budget for the present school year. It is also difficult to raise money in China under the present economic difficulties and with the terrible flood condition.

You may be interested to hear about the last graduating class from the College. There were 33 who finished the college course and 14 in the two-year special physical education course. With the exception of two graduates who are taking medical courses now, everyone has a position. Many institutions, particularly the government universities with a larger number of graduates, have difficulty now in placing their graduates, so we are happy that we have always received many more requests from schools and other organizations for our graduates than we have girls to fill them. The majority are teaching. There are six who have joined the Y.W.C.A. or the Social Service Departments of hospitals, and two are nurses! This latter is quite a new profession for college women, as the standard of nursing is being raised and this valuable service recognized by the public.

In three weeks we shall be celebrating the Twentieth Anniversary

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OCT 11 1935

of the Founding of Ginling. You have already received invitations for the three-day celebration which has been planned. Faculty and students are enthusiastic and busy in preparation for this big event. A Conference on Secondary Education will be held on Saturday and Monday mornings. This conference will stress the education of women and will be of particular interest and value to the alumnae who return for the occasion and to the teachers in secondary schools right here in Nanking. The Formal Twentieth Anniversary Exercises will be held on Saturday afternoon, and at that time representatives of the national and city governments will attend. On that same evening there will be the Annual Founders' Day Banquet and a student entertainment. The Founders' Day Exercises will be held on Sunday morning. On Monday evening there will be a public entertainment to which friends of the College are invited. An original play has been written portraying incidents from the lives of famous Chinese women, and this will be presented. We are looking forward to the return of many former faculty, alumnae and former students to help us celebrate this anniversary.

With all good wishes and greetings from Ginling to each of you, I am

Sincerely yours,

Yi-fang Wu.

Dear Miss Tyler,

Did you have a good vacation and a real rest in the mountains during the summer? I do hope you had and are now feeling like your own self again. It was a difficult time you had after that long illness.

I was at Mokanshan, a summer hill near Hangchow, for five weeks with my uncle & Aunt. It was a lovely quiet place and I enjoyed it very much. The only thing I did was reading a few books and writing 196 letters (mostly business). It seems every summer there are things coming up to be attended to! However, it was so good to be at home, you know, my aunt's home has been our home ever since Uncle died. They were so good to me. W-fang Wu

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Comment: See  
Also 61-1-16  
717

Also - on technique of  
writing letters  
Last Thursday

金陵女子文理學院

GINLING COLLEGE

NANKING, CHINA

Changsha, Hunan

Wang Jifeng

Mr. Wang

Mr. Wang

Mr. Wang

Mr. Wang

Mr. Wang

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Wu Dfang

Monday Morning

Nov. 24, 1935

Dear Mrs. Macmillan,

I wanted so much to dictate  
a long letter to you by this fast  
mail, but somehow I did not  
manage it - I am to send  
you just a few lines this morn-  
ing.

First of all I do wish to  
tell you that I deeply appreciate  
all that you are doing for Giling  
and greatly admire your ability  
and special efforts for G.C. And it  
was so good of you to write me  
so promptly about the Giling  
film and other things. I am very  
happy to know that the test  
program in Greater Boston was  
a real success, and I immediately  
showed the letter to Eva and  
Abigail, who were the writers of  
the story, the director, and every  
thing else. I will write to you  
and I am also to send parts of it  
to Mr. Wheeler. When your first  
letter came about the vote of  
thanks by the Bd of Governors, I made  
copies of several paragraphs and  
sent them to Eva, Abigail, Mr. Wheeler

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Mr. Pan and Mr. Wu is. Mr. Wheeler  
appreciated it very much and  
commends it highly our Board and  
the thoughtfulness of women, for  
he said that the University  
Board never mentioned a word  
when his first banking film  
was sent to New York. So, your  
effort brings result even in China.

But, it comes to me personally  
I have failed <sup>when</sup> terribly to cooperate  
and help you. I have no excuse  
whatever, except that my proac-  
tivation and in-efficiency have  
gone from bad to worse, in the  
worst this fall. I understand  
perfectly the importance of pre-  
paring a list of special projects  
for asking support in improving  
the Sinking mailing list and I  
intended to do my part, too; but  
days just passed by without my  
accomplishing anything. I have no  
face to ask for your forgiveness, but  
for Sinking's sake will you kindly be  
patient a little longer?

Yes, Miss Tyler was right and  
I did bring back some names, but  
not as many as I should have  
gathered. Your last letter asking  
for ~~alumni~~ list was received two  
days ago. Again I looked for the

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material I brought back from America, but I have not located it yet. I remember putting it away, so I trust I'll find it anyway. Miss Linnis was gathering names from our guest book, so she sent several pages to you yesterday. I added a few remarks in pencil, but I admit that my memory is so poor that several names she put down "Dr. Wu", which I don't recall at all. I will make another effort in getting names from former members - I promise that a list will be sent to me before 1935 is gone. I still hope to get a news letter written very soon, and it seems appropriate to send it (about the 20th anniversary) to a more extensive list. Really, I had hoped to write the letter right after the Founder's Day, but the "Youth and Religion Movement" train was in town just after Mrs. Kern and Mary Tany had gone, and then I went to Shanghai for a 3-day meeting of the Executive Com. of the U.C.C. This past week I felt rather tired and did very little except attending to immediate and piled-up business.

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Mrs. Ching is in town  
and I saw her just before your letter  
came. The appointment was made  
to talk over the political situation  
and I forgot to mention if she had  
answered your letter. The political  
difficulty (I mean really the problem  
with Japan) is causing a real  
strain to my thinking Chinese.  
The North China intrigue has  
come to such an uncertain  
state, that we feel any day  
we may be told the autonomous  
state is created. I hope that by  
next mail I'll be able to give  
you a definite reply or some other  
suggestion. During the Executive  
Comm. meeting of U.C.C. we heard from  
Mr. Shepard of the British Bible  
Society how our <sup>about 500</sup> fellow Christians  
in Mukden were arrested and de-  
tained. Only a few have been released  
and all were ordered to keep their  
mouths shut about the arrest  
and all sorts of questioning. The  
Missionaries there asked us not  
to send them any printed material  
from the Council, for they should  
be entirely separated from  
China. They could not know the  
reasons for this sudden drastic  
treatment of the Chinese leading  
Christians in Mukden. Mr. Shepard

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also said that the Churches are  
flourishing & members increasing  
there is the call of repentance  
from the pulpit, this the Japanese  
may not like. In Peking, too, the  
Japanese guards may arrest  
any person on the charge of  
wearing blue shirt, & some  
have died from torture. Well,  
why should I burden you with  
such sad news?

I better turn to business &  
then stop. Miss Vantin has told  
me that the 22nd annual  
meeting of the Asst of Am. Colleges  
is to be held in New York City  
Jan. 16-17, & suggested for Miss  
Li to attend, representing  
Ginling. I attended such a  
meeting in 1928, & Miss Priest  
Miss Threlley & Miss Vantin  
had attended. Could you &  
Miss Priest find out more about  
the program & decide if it is  
best for Miss Li to go? Will  
you please also get touch with  
Miss Li Aze. again if you decide  
for her to go. Dr. Robert Kelly, the  
Executive Secretary is at 19 West  
44th St.  
Most sincerely Yifang Wu

院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

室公辦長院

OFFICE OF THE PRESIDENT

December 13, 1935.

Miss Florence G. Tyler,  
156 Fifth Avenue,  
New York, N. Y.,  
U. S. A.

Dear Miss Tyler:

Your good letter of October the 10th was received several weeks ago and the diplomas also have arrived in good condition. You said you were puzzled that the diplomas were still issued from Albany, but you may not have noticed the date on them. They were for the class of 1934, before the absolute charter was granted by the Board of Regents, and so they were the last class to receive diplomas from that body. Beginning with the class of 1935, the diplomas should be different, but as to which body should issue them, that is still a question not settled.

My understanding is different from what you wrote "that the College issue the diplomas on the field". I understood that the Absolute Charter was granted to the Board of Founders, and so naturally the Board of Founders is the legal body to grant the diplomas. As you suggest, the best thing to do is for the Board of Founders at their next meeting to take up this matter and make the final decision. To the girls who finished last <sup>June</sup> year we have given only the Chinese diplomas in the name of the College, properly sealed by the Ministry of Education. The diplomas may be prepared according to the decision of the Board of Founders, either in your name or in the name of the Board of Directors, if so delegated by you.

We have not yet received the Minutes for the meeting of the Board of Founders on September 18. If you should have mailed them so that they ought to have come by this time, it may mean that they were lost in the mail. Will you please then send us ~~two~~ other copies.

By this time you may have learned that when Miss Priest closed the accounts for last year she had included in the receipts the \$5,000 pledged as a special gift by the Board of Founders. Since then we have learned that it was not received in full, and so whatever shortage there was in that amount becomes the actual deficit for the last school year.

Speaking of finances, I wish to ask you about one item in the financial statement for last year, as prepared by Miss Priest. It was in regard to the gift from the Day of Prayer, which was entered as U.S. \$48.89. I was quite surprised at this figure, because I remember that while I was in New York in 1933 I learned from both you and Miss Hodge that the Day of Prayer contribution might be as

*the next came in June but Mr. Carter had closed his books. So there will be a large double amount in 1935-36.*

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1935

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page 2 - Miss Tyler

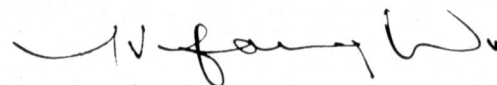
much as U.S.\$1,000 for a year. If it <sup>was</sup> ~~were~~ not possible to have that figure, it seems to me that Ginling's share might have been more than \$48.89. Will you kindly make an inquiry into this account and try to collect whatever might have been our share.

Just now at Ginling we are busy preparing for Christmas. As usual the faculty and students will have a joint party on Christmas eve. Then on Christmas morning there will be Christmas carol singing and a short service. The faculty will have dinner together Christmas evening and an informal party afterwards. Our Christmas chapel services started this week with a musical service. In addition we are planning to give a program of Christmas plays for the benefit of flood relief. There is urgent need for more relief now that the cold weather has come, and we as a college would like to do our share to help raise funds. This program will consist of two plays by the college students and one by the practice school girls. "The Doctor of Lonesome Folk", which is pantomime with music, and "The Lighting of the Christmas Tree", translated into Chinese, have been chosen by the students of the College. The other play will be a comedy in Chinese. We are hoping that all conditions will be favorable so that we may raise as much money as possible.

You have heard, I suppose, of the serious illness of Miss Isabel Thurston. She came down with a very bad case of dysentery early in October, after she returned from Tai Shan on her way down from Peiping. She has been in the hospital all these weeks and has had a hard fight against germs. I am glad to say that she is gradually gaining, but the doctors say that it may take a few months yet for her to be fully recovered.

With all good wishes to you for the New Year, I am

Sincerely yours,



Yi-fang Wu.

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院學理文子女陵金

GINLING COLLEGE.

NANKING, CHINA

室公辦長院

OFFICE OF THE PRESIDENT

December 27, 1935.

Miss Rebecca W. Griest,  
208 South Queen Street,  
Lancaster, Pennsylvania,  
U. S. A.

Dear Miss Griest:

On the evening of Christmas when Santa Claus came in for the faculty Christmas party, the first word from him was the cable greeting from you. We were very happy to get such unexpected greetings from so far and greatly appreciate your thoughtfulness and kind remembrance.

Personally I have not written to you for so long that I take this opportunity to write. This semester has been in many ways peculiar and I have failed even more than ever to carry out many of the good intentions I had. The reasons, I think, are partly personal and partly external. The serious trouble we face as a country has affected me quite deeply. Physically I have been easily tired, so I have not been able to overcome the depression that comes with serious turns in the course of events. I have not done half that I should for the College. For instance, I fully intended to write a general news letter after the twentieth anniversary, but it is not written yet.

May I take this chance to tell you that if the newspapers in America report student demonstrations, parades, etc., you may be relieved to know that our girls have not joined such demonstrations in Nanking. The officers of the Student Association are responsible and the attitude of the whole student body is sensible. The government officials in Nanking are wise and alert in handling the situation, and I hope there will be no strike here. On the good side, I may report that the leaders of the various groups showed a good spirit of cooperation during the Fifth Congress of the Kwohmintang and physical reconstruction has been going on quite rapidly. The serious question naturally lies in the fact that the patience and forbearance has a limit, and there may be a breaking point when unreasonable demands continue to come.

For the College, this semester may again be considered a successful one, as we had a good enrollment and a good freshman class. Over last week-end our girls participated in the oratorical contest among the colleges and universities in East China. In the English series a freshman from McTyeire won the third place and Ginling as an institution was also awarded the third prize. In the Chinese series one of our students received the fourth prize. Tomorrow evening the students are giving a program for the benefit of flood relief. It really is a Christmas program consisting of a comedy, "Partial Blindness", as a curtain raiser; a Swedish play, "The Lighting of the Christmas Tree";

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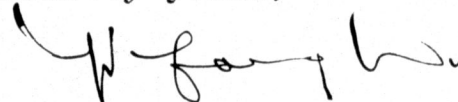
and a pantomime, "The Doctor of Lonesome Folk". The first two will be in Chinese, and the last has a good deal of music but no speaking, of course, except for the prologue.

As a group the faculty have been very well this fall with the exception of Harriet Whitmer. She had a queer thing, a planter's wart on her foot. As soon as she returned from her summer vacation in Korea it began to trouble her. After two unsuccessful operations she was advised by Dr. Gale to go to Shanghai to the Sanitarium right after the twentieth anniversary. Dr. Miller removed the wart and grafted new skin. It evidently is a long process and she is still in the Sanitarium. The second grafting is quite successful and we are hoping that she may return soon. You have heard, I suppose, of Miss Thurston's serious case of dysentery. She has been in the Kulou Hospital ever since early in October. For the first six or seven weeks her condition was quite serious, but since her operation on November 22, she has been improving gradually. The method of treatment is a slow one, so it will mean quite a few weeks before she will be out of the hospital.

This semester will close on January 19. As usual the Council of Higher Education will meet for three days during the winter vacation, and quite a number of the faculty will be down in Shanghai. We expect to have the Shanghai Branch of the Alumnae meet with the faculty who are there.

Again we thank you for remembering us with the cable. With all good wishes for the New Year, I am

Sincerely yours,



Yi-fang Wu.

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院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

December 28, 1935.

Miss Florence G. Tyler,  
Ginling Board of Founders,  
156 Fifth Avenue,  
New York City.

Dear Miss Tyler:

The Minutes of the Board meeting, together with your covering letter of November 22nd, came in the busy Christmas season. I have not given enough time to answer your questions in regard to the Constitution and Bylaws of the Board of Founders, so this is just a short letter of acknowledgement. I will try to send you a full reply by the next mail.

I wish to take this opportunity to tell you and Miss Hodge that the College is carrying on normal work and the students have not joined the student demonstration parades in Nanking. The recent student movement started in Peiping when the students there held demonstration parades and presented petitions for the government to put down the so-called autonomous movement in eastern Hopei. It was a genuine expression of their real concern over the situation in North China. It also expressed the feeling of many people, so right away people everywhere made response. This is how the student parades started. When a large number of young people is involved there is always the possibility of some radical leaders swinging them too far. I am afraid this is the case with a group of students in Shanghai who insisted upon coming to Nanking to present petitions to the Central Government. This has caused the interruption of the normal running of trains between Shanghai and Nanking. However, these students have been urged to return to their own institutions and trains are running again today.

Our students naturally feel keenly the serious situation that faces the whole country, but the officers of the Student Association are very sensible and responsible, so they have decided whatever they do to express their patriotic sentiment they should not interrupt the regular college work. At the same time we have tried to show the students how to give actual help to others who are in great need. At Christmas time the students voted to cut off the expense for refreshments and they are giving this money for flood relief. This evening they are giving a program the proceeds from which are to go to the same cause.

I am very glad to hear your explanation in regard to the World Day of Prayer offerings. Since they were entered in Mr. Carter's books after the closing of 1934-1935, it can easily be counted toward the receipts for the present year. As there is a shortage in the budget the more receipts we have the better. I am also glad to know of Mrs. McConnell's efforts and of the possibility that the \$1,700 allotted to the W.F.M.S. may be secured through special gifts.

With good wishes for the New Year, I am

Sincerely yours,

Yi-fang Wu.

*Miss Hodge  
has seen this*

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