

147 2905

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

Ginling  
Corres.  
Wu Yi-fang 1934 Aug-Dec

1  
4  
7  
2  
9  
0  
5

1239

over

August 13, 1934

Dr. Yi-Fang Wu, President,  
Ginling College,  
Nanking, China.

Dear Dr. Wu:

I am still trying to carry Miss Tyler's most necessary correspondence and so your letter to her of June 30th has come to me at home.

I know you will be glad to hear that Miss Tyler seems to be steadily improving. She went to Clifton Springs for treatment for a while, and is now in Maine with Mrs. Louderbough who says she is really encouraged about her.

Miss Li: We have been in correspondence with Miss Lindley about her and I was grateful to you for sending Miss Tyler a copy of your letter to Mrs. Sibley. I hope indeed that "she will see the thing through". I am sure that you and Miss Lindley both realize that Ginling Committee, as such, cannot do anything in the matter, but that as individuals we are greatly interested and do want to help. For instance, I have written to Mrs. James S. Cushman, asking her to contribute. I think you know Mrs. Cushman, a Smith alumna, a member of the Foreign Department of the Y. W. C. A., a member of the Associated Boards, sister of Dr. George Scott of the Presbyterian Board.

According to my latest word from Miss Lindley (July 17), things seem to be clearing up. Miss Li is to stay in Windham House, (the Episcopalian house near Columbia), and its head, Miss Ladd, as well as Dr. Case and Miss Sturtevant, all approve of the arrangement. The College is giving her tuition, the Protestant Episcopal Board is giving \$500.00, and there is hope of more from Mrs. Cushman and especially Mrs. Sibley. Since it is not officially Ginling business I have asked Miss Lindley to handle the financial side entirely.

I am sorry I did not catch in the draft of the Minutes of April 25th the statement about her becoming dean. All I remember hearing was that you hoped she might be dean, and of course that should not be in Minutes. I will send Miss Lindley a note quoting from this letter of yours, and ask her to make sure that your wording is used, for the other phrasing might embarrass Miss Li.

Property Title: Thank you for your explanation in regard to title of property holding in China. The Presbyterian Board is eager to help Ginling, but was a little afraid of possible implications. I will send this paragraph to Dr. Scott and will also consult Miss Priest. She ~~felt~~ at the time of the meeting, June 5th, that there was no great haste, and that perhaps it would be better to wait now until Ginling has its separate incorporation. Do you agree with this, or should we push it?

1240



AUG 13  
1948

Absolute Charter: Mr. Garside has been in England for Associated Boards business and though I believe he has returned I have not heard from him. Then too the death of Miss Priest's father may have prevented her from helping just now. I am so sorry she has had this sorrow, but she must be thankful she had a little while with him before the end came.

Salaries of Foreign Staff: Miss Priest presented their case very strongly, and everyone agreed that the vote for adjustment of exchange ought not to be retro-active. Hence the action of June 5th (p.2, bottom), that the sliding scale should begin July 1, 1934, and hence also the vote (April 25, p.4) not to reduce the basic salary. You will realize that stern necessity has forced all the cooperating Boards not only to make cuts in salaries, but also to reduce the number of missionaries, and that the sliding scale of adjustment on exchange on salaries has been in effect with some or all of those Boards for a year or more. I sincerely hope Ginling will not have to follow their example further.

Under date of July 12th Mr. Carter sent Miss Tyler the illustration requested of him of "the median rate of exchange". I enclose a copy for you, and it will be included in the Minutes of the next meeting of the Ginling Committee.

Miss Griest: We all felt as you do about her relation to the Candidates Committee, but you know she is adamant when she once makes up her mind. I am glad you are writing to her about the feeling in China. But since she has given up the chairmanship I am glad Miss MacKinnon has been willing to take it. I can see real advantage in giving responsibility to a member of a Board away from New York.

Miss Griest has just written me of your cable saying that you have secured in China someone for English. I hope she will be very satisfactory.

Mr. Carter: I have had a copy of your whole letter sent to him and have asked him to reply to your paragraph on the bottom of page 2. Miss Priest thought that the action of June 5th covered all the summer needs and emergencies, so I hope that long before now you have had satisfactory word from Mr. Carter.

News Letter: Many thanks for your promise to get one here by September. If Miss Tyler were only well I would feel that there was plenty of material in the fine letter of Mrs. Thurston to her sister of July 5th which she shared with me, to make up a fall bulletin. I hate to have you have one additional burden after all you have gone through this spring. What a terrible tragedy the death of your nurse was! And doubly hard coming just at commencement time. And poor Miss Haight and Mrs. Lin have had a serious experience. I trust that the hospital treatment has cured them both.

Commencement itself must have been most interesting with both General and Madame Chiang Kai-shek present and speaking. And how many festivities there were beside! I hope the incoming freshman class will be a fine one and that the new year will be encouraging in every way. I sympathize with you in the housing problem and share your disappointment that it has not been solved. But I suppose every young college has had to go through struggles of similar nature. Perhaps the crowding may help to prove that Ginling is really not luxurious.

You will be glad to know that Dr. Harriett Allyn, of Mt. Holyoke, formerly of Hackett Medical College, Canton, will serve on Ginling Committee.

July has been a trying month with us, but nothing compared to our Mississippi Valley, or what you have had. August is giving us delightful weather, and I hope you are

1241

AUG 13 1943

able to lay aside thoughts of work and to rest in some cool place and be refreshed in body and soul.

With sincere good wishes, believe me

Faithfully yours,

MEH/w

Miss Margaret E. Hodge,  
Chairman, Ginling College Committee

1  
4  
7  
2  
9  
0  
5

1242



Shanghai, China <sup>117</sup>  
Aug. 21, 1934

Dear Miss Giest,

Li Poo-ajen is sailing this afternoon, & I must get a letter off to you by this boat. I ought to have written you in July, but again I failed, falling into my old bad habit of putting things off till the last minute & so missed two boats. There is no excuse to offer & I only hope that the cable reached you in time to save you from unnecessary hard work this summer.

When the minutes of the June meeting & Miss Hodge's letter came toward the end of July, I was much surprised to find that you were searching for a candidate for the English vacancy, & I was grieved to find that you resigned from the Chairmanship of the Candidate Committee. I don't wonder that you wanted to, when it was so difficult to handle. Such a large Com. in America & to get any decent co-operation from me from this end. But for the College, I can not help feeling it is a great loss that you were unable to continue carrying.

AUG 21 1934

527

the important responsibility.

As for the English vacancy, we took the action of the Annual Meeting of G.C.C. as the final verdict - and did not expect any one from America after we ~~received~~ <sup>received</sup> the minutes. Around Commencement time we heard that the Congregation of Mission was dropping quite a few missionaries and made an attempt to secure an experienced teacher. When that failed, we invited Mrs. Hall's daughter to teach Practice School English on a part-time basis for a year. I did not write to you, thinking that after the G.C.C. meeting, you would not send out any one any way. As for the needs of the department they are there and we must face them seriously next fall. Florence Kirk will finish her term next summer, and I am inclined to think that she may not consider staying on longer. I have the impression that we shall not be able to have her as a permanent member. Then, only Miss Tappert and Miss Hoffmann will be left. I really we do need two - one for the language, taking charge of the Practice School English not teach-

1244

AUG 21 1934

(37)

ing the three classes herself, and the other to develop the Department. As for the latter, I see the difficulty, not merely in finding the qualified person but also in adjusting <sup>away the department staff</sup> of the having come to Girding. This is why I felt we ought to face the situation and decide what to do next fall, otherwise the same confusion will happen again and the Candidate Committee will not know what to look for.

My summer has been the most broken-up one I ever had, and it may partly be the reason why I have had such a wretched mood. Before I finished what should be done at the close of a year, I rushed to Wokehuan from July 1-8 for a Conference of Presidents of the Christian institutions. Then I rushed back to apply for the Government Grant. You will be glad to hear that Girding received \$8,000 for Science Equipment and books and \$4,000 as a chair for a Chinese professor. All the other Christian Colleges, too, received grants, ranging from \$60,000 for Yenching to \$5,000 for Boone Library School. Nanking got \$130,000 Shanghai \$20,000, Soochow \$10,000

1245



AUG 21 1934

(477)

Hanychow \$8,000. Hwanan also received \$8,000 and St. John's did not receive any as it is not qualified to apply, being non-registered.

I left College on July 25<sup>th</sup> and after spending a few days in Hanychow, I went to my Uncle's cottage in Mokanshan. I had exactly two weeks there and I am again here in Hanychow, for it is much easier for letters to come back and forth than in Mokanshan and there are still some courses, not taken care of. In addition to the vacancies I knew when I left College, one Chemistry teacher passed the British University Examination and resigned without any previous warning. Then Grace Zierler resigned on account of her son's health, whom the doctors in P. H. M. C. advised to live in Peking under close observation.

Will you please excuse me for sending you such an uninteresting and poorly-written letter? I didn't intend to show my mood, but it got the better of me and showed itself before I knew it, I am sorry. And there is no time now for me to write another one. With sincere apologies.  
Sincerely, H. P. Fang

1246

RECEIVED

C. H. FENN

To Miss Florence Tyler for  
Ginling College Committee File  
COPY

Ginling College  
Nanking, China

September 28, 1934

Reverend C. Stanley Smith,  
c/o Mr. Charles E. Patton,  
169 Yuen Ming Yuen Road,  
Shanghai.

Dear Mr. Smith:

From a letter from Miss Priest in America we learned that the Presbyterian Board is waiting for a recommendation from the China Council in regard to the request from Ginling College to hold land in the name of the Presbyterian Board on the basis of perpetual lease.

I am sorry to find out from Miss Moffet that she could not find any action on this in the Minutes of the China Council for the last year. So I am writing to ask you formally to present our request to the China Council. I shall greatly appreciate it if the Council will give favorable consideration and have action taken during this meeting.

The question of title deed was raised in connection with two small pieces of land which the College wanted to buy. Both were adjoining the western boundary of our property. One was 8.75 mou and the other 3.03 mou. The question in regard to title came up when the Land Bureau of the Nanking Municipal Government realized that Ginling is a mission institution. A few years ago a new set of regulations was issued governing the holding of property by foreign bodies in China. According to the regulation there should be no perpetual lease but leases of a definite period of time. When the Land Bureau asked that we secure land on the basis of a lease of a limited time, I investigated the situation. Both from the Ministry of Foreign Affairs and from the American Consul General I found that this new set of regulations had been communicated to the Foreign Consuls but legally speaking the treaty between China and the United States in regard to mission bodies being permitted to hold land on perpetual lease is still effective, and therefore the College should be able to still secure land on the basis of perpetual lease. When I went back to the Land Bureau with this explanation the Bureau was ready to accept the point of perpetual lease but on a literal interpretation of "mission body" and insisted that in order to secure such a deed on the basis of perpetual lease the College should use the name of a mission body. When I explained to them that the College is supported by a number of mission boards the Bureau understood the situation and the suggestion was that a note should be put on the official deed stating that this land is for the use of Ginling College which is supported by the Presbyterian, Methodist, Baptist, etc. Boards.

1247

SEP 28  
1934

On March 31st of 1933 the Executive Committee of the Board of Directors considered the whole situation, and in view of the urgent need of settling this purchase gave approval to the use of the name of the Presbyterian Board as the holding body. I remember coming to see you and Miss Moffet one day just before this meeting and talking to you about this situation. After we officially applied in the name of the Presbyterian Board the official deeds were secured in the summer of last year and the official transaction was properly completed. We hope very much that the China Council will kindly give consideration to this matter and recommend to the Presbyterian Board that they grant their approval.

The Land Bureau did not refer to the property which had already been held in the name of Ginling College and no question has been raised since, so I do not think there will be any transfer of the whole property involved to have it held in the name of the Presbyterian Board.

Miss Priest raised the question that if the College should have its own absolute charter from the Regents in Albany would the Land Bureau then recognize the College as a holding body. Following the discussion referred to above you will see that the organization of the College itself was not in question at all. It was a question rather of a more strict and literal interpretation of the term chiao hwei (外國教會) used in the treaty. From the viewpoint of the College this new way of holding land does not cause any problem because it is a union institution and a clear statement to that effect was put into the official and legal document.

If there should be any further question I shall be glad to answer you.

Thanking you for any assistance you may be able to render to the College, I am

Sincerely yours,

(Signed) Yi-Fang Wu  
President

1248



院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

October 15, 1934.

Mrs. Gertrude Willman,  
419 Fourth Avenue,  
New York City.

Dear Mrs. Willman:

I have just received your letter of September 17th sending to me the circular letter from Albany. I am glad to tell you that the report to the Regents had already been sent two weeks ago.

I am glad to hear from you that Miss Tyler has been well enough to return to Tenaflly and that she may be able to return to the office soon. I heard of her rather serious illness from Miss Hodge and from Miss Priest. It must have been a trying experience for her. I hope she is completely recovered by now. You must have been kept very busy in keeping the office going during her long absence and you must be happy to see her back now.

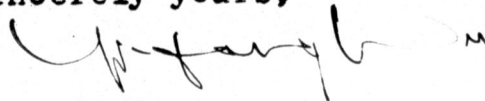
Perhaps you have learned from my letters to Miss Hodge that we had a very good opening of the new college year at Ginling. All the student dormitories are much crowded and we have a splendid group of faculty.

These days we are busy getting ready for the annual Founders' Day and also for the dedication of the two new buildings. In spite of early planning there is always a great deal to do when the time draws near. After these functions are over I hope to get out a news letter for our American friends.

I am sending enclosed a letter to Miss Priest, which I should appreciate very much having you mail for me.

With very best wishes and kind remembrances to you, I am

Sincerely yours,



Yi-fang Wu.

院學理子女陵金

GINLING COLLEGE

NANKING, CHINA

院長辦公室  
OFFICE OF THE PRESIDENT

November 30, 1934.

RECEIVED

DEC 22 1934

MISS M. E. HODGE

*Miss Priest - ret. 1/3/35*

Miss Margaret E. Hodge,  
156 Fifth Avenue,  
New York, New York,  
U. S. A.

My dear Miss Hodge:

I wish to thank you for your covering letter of October 24th which was received a few days ago. I have been wanting to write to you since the combined meeting of the Executive and Finance Committees of the Board of Directors, so now I shall try to write you about some of the important items of business.

Personnel. I am sorry to hear that Miss Katharine Richards has announced her engagement and will not be able to serve on the Board of Founders as the representative of Smith College. She has been a very loyal supporter of Ginling and has done much to keep up the interest among the students at Smith.

Both for the Associated Boards and for Ginling I am very happy that Mrs. Macmillan is serving as the new associate secretary. She is a very capable person and has genuine interest in our College. The idea suggested by her to start a memorial fund for Professor Wood seems to me a splendid one. I do hope that she will be successful in making satisfactory arrangements with the Smith Alumnae and that it will be possible to make a start of this fund for Ginling.

Reorganization. As you said, it was certainly an important step in the history of Ginling to have the Ginling College Committee reorganized into a separate and independent Board of Founders. We have complete confidence that your dear self and the other members will continue to give the guidance and support to the work of the College on the field. In regard to the absolute charter, I do hope that we shall be able to secure it in the near future. Now that the University of Nanking has secured its own absolute charter with no reference to Ginling, we are left in the meanwhile without any form of charter and the serious question will come up next June when we should be issuing the degrees. I trust that you will keep in close touch with Mr. Garside to push the matter so that at the earliest possible date this important procedure can be attended to by the Board of Regents at Albany. I am most grateful to Miss Priest for she has worked under great handicaps to get ready all the papers for the application.

*My mistake* Board of Directors. You raised the question if the name of the Board of Control should be changed. The name "Board of Control" was changed to "Board of Directors" in 1930, when we applied for registration with the Ministry of Education, so on the field we have since then used the name "Board of Directors". There is no need of any change now.

Your suggestion of numbering the actions will get the Minutes better organized. It seems to me a simple lettering can be easily worked out.

1250



NOV 30 1934

For instance, the Board of Founders can be known as BF and the Executive Committee actions could be known as FE. For our Board of Directors here we can use the same method, that is for the Board actions we may use BD and for the actions of the Executive and Finance Committee actions we may use DEF. If only the Executive Committee of the Board meets then the action can be called DE.

Finances. I wish to express to you again our deep appreciation to your Board in approving the action of the June meeting and in pledging the U.S.\$5,000 for the current budget of the College. It shows all the more how the Board is doing its best to solve the financial difficulties of the College. At the meeting of the Executive and Finance Committees of the Board of Directors a Promotional Committee was created to make plans for promotional work first. At the same time the alumnae representative on the Board, Miss Djang Hsiang-lan, Principal of the Ming Deh Girls' School, was asked to present the college needs to the annual alumnae meeting. The Alumnae Association has already proposed to engage a part-time Secretary so that promotional and cultivation work may be done among the alumnae. All this is very necessary before any financial campaign can be launched. It is quite evident that the alumnae are interested in helping the College to meet the difficulty and we are hoping that gradually this desire will be expressed in substantial gifts. Last school year the gift from the Alumnae Association was \$100 more than the year before. Of course, the disadvantage of women is that they are either receiving small salaries themselves or have to get money from their husbands!

Faculty Needs. While we realize that the budget for 1935-1936 will not be adopted until the annual meeting of the Board of Directors next March, we have to plan for the faculty, particularly for those vacancies which will have to be filled in America. So at the meeting on November 3rd it was voted to ask the Candidate Committee in America to seek one teacher for the English Department and one for the Music Department.

In the English Department both Miss Kirk and Miss Hoffsommer will have finished their terms by next June. We have asked both to extend them for another year, and there is more probability of Miss Hoffsommer's staying on than of Miss Kirk's. Miss Kirk's father died in September and she feels that for her mother and sister's sake she ought to return at the end of the three-year term. I have asked her to write home about this question and not to make any final decision just yet. However, realizing the long time it takes to find the right kind of candidates, I am sure Miss MacKinnon better start working on this at once.

A real need in the Department is for some well-trained and experienced person to teach English as a language. She can then take full charge of the freshman English and can direct the English teaching in the Practice School. In fact, if she is experienced, she should help those college seniors who do practice teaching in English in the Practice School. This is a long felt need and it was only because of the financial condition of the College that we did not insist that such a person be sent last year, and we made tentative arrangements by inviting Miss Hall to teach just for the present school year. From the above you will see that there are actually two vacancies in the English Department, even if Miss Hoffsommer stays on. If we should be successful in securing such an experienced language teacher, we shall try to find some Chinese to teach literature courses. There is more possibility of finding Chinese to teach western literature than to teach English as



NOV 30 1934

a language. I shall be writing to Miss MacKinnon by the same mail.

For the Music Department Miss Sutherland feels strongly that we should be looking for someone who will be able to teach advanced piano. Miss Carl's vacancy is filled this year by Miss Graves who is splendid in teaching harmony and composition, but who is willing only to teach beginning piano. When our student body is increasing and more girls want to take music, it is more than Miss Sutherland can carry to take care of the advanced piano students. For Music, when the students pay extra fees, the financial burden on the College budget is different from that of other departments. After talking this over very thoroughly with Mrs. Thurston and Miss Sutherland, we have decided to approach Miss Francis Roots, daughter of Bishop Roots, who graduated from Mt. Holyoke and taught music at St. Hilda's for two years, and is again studying piano this year in New York. If we should be able to secure her, the Episcopal Board might be able to pay her salary. However, I shall also write Miss MacKinnon to be on the look-out for promising candidates for music. The preliminary work always takes so much time and in case we should be able to get Miss Roots we could easily cable you not to appoint any music teacher.

For Sociology Miss Mossman will be going on furlough after having been here five years. She definitely plans to study in order to finish her doctor's degree. For the vacancy we are trying to find a qualified Chinese to take up the work during Miss Mossman's absence. I shall write to Miss Treudley to see if by any chance there may be professors in Sociology to be on leave of absence from some of the women's colleges in America. If so, there is the possibility that we might get the right kind of person to fill the vacancy for a year.

Building. The need for additional dormitory space is well known to you and the question is how to meet the need. The three possible solutions were thoroughly considered by those faculty members who have been with us for four or more years and by the two committees on November the third.

1. The first is to build the Central Dormitory as planned by Mr. Murphy. It is the permanent solution, but the building fund in New York is not enough even if it could be turned into cash. Furthermore, some faculty feel that even if the building fund now held in New York for faculty residences should be shifted for the building of the dormitory it would mean the postponement of the building of faculty residences indefinitely.

2. Second is to build a less expensive dormitory of simple Chinese architecture to be placed back of the present group of buildings so as not to spoil the campus plan. If we built such a dormitory we would need to raise the necessary funds here in China, but when we need to raise money to meet the current deficit it does not seem feasible to raise money for buildings at the same time. Usually it is much easier to get money for buildings or endowment than for current expenditures. Some faculty also expressed the idea that if such a dormitory is put up to house from eighty to one hundred girls it would mean postponing the Central dormitory and hence the completion of Mr. Murphy's plan for the whole campus.

3. To build faculty residences to release the present faculty house or East Court. At present there are eighteen in the faculty house, including five Chinese members, and thirteen in East Court, including two foreign members. Both of these places are not permanent faculty

1252

residences and it is not satisfactory for faculty to continue residing in them. At the same time building funds for permanent faculty housing were provided in the original plan, and so had better be used since there is the actual need now. With an increasing faculty group there is a possibility of putting up different types of faculty residences. Some may like to live simply and in simple houses, and others may like to be in more comfortable and well-furnished residences. So it seems possible to put up some faculty residences during the spring in order to release either "500" or the East Court. We realized at once that it all depends upon whether or not Mr. Carter is able to sell some of the securities in which the building fund is invested. I wrote to Miss Priest right after the meeting and asked her to get information.

Salaries of Chinese Staff. I have read over Mrs. Thurston's letter which she wrote you soon after the Founders' Day. She refers to one question I presented to the meeting on November 3, that is the matter of salaries for the Chinese faculty. In order to help you to see the situation as we face it here I ought to write you more about it. The salary question should not be considered as purely a business matter, particularly in Ginling College, because all the people we have gathered together on the faculty are here not for what they can get but because they believe in the institution and are interested in the cause of Christian education. So to a certain extent even the Chinese members of the staff have a somewhat missionary spirit.

At the same time there are other factors involved which should not be overlooked. First we may mention the personal obligations. Quite a few of our Chinese women have younger brothers, sisters, or nephews to be educated. Others have incurred indebtedness while they were receiving training abroad. Second, there is the actual need for saving when the College has not adopted any pension system nor taken insurance policies for them, and is not paying their medical bills except clinic treatment by the college physician. Furthermore, we have not worked out any system for leaves of absence with salary to allow opportunity for further study. Third, I may mention the general conception of <sup>the</sup> salary as indicating personal attainment and some of our faculty would not like their friends to know what they get in Ginling. Here in the capital we have a mission and a Government university near us. I know how one of our women may get 70% more at the former and 100% more at the latter. The immediate question we must face next spring is whether we shall follow what the University of Nanking did this year, that is, after three years of strict economy they made increases in the salaries for the Chinese staff for the current year. This is the third year at Ginling that we have not given any increases, so we must face the same question seriously at the Board meeting next March. If you have a chance to see Miss Priest, she will be able to tell you more on this point because the University Board gave much time to the question before they finally approved the increases.

One other factor we need to consider is the heavy load our faculty carry. While some members do not care about money, they are keenly interested in their work and would like to do independent investigation or to develop their own departments. Yet with our limited resources and equipment, they do not see much possibility either for their own research or for expansion. Furthermore, with our full teaching loads and heavy extra-curricular responsibilities they actually have not the time for the thing they want most to do. So, this means they give up not merely a financial remuneration but also their intellectual pursuits. In a larger institution like the University of Nanking, although the faculty is on a full-



NOV 30 1934

time basis, they do have more free time to themselves. Because of all these factors I strongly believe that for the good of the College we should not dismiss this salary question by merely emphasizing the Christian spirit of service.

In 1932 there was a splendid report made by the Methodist Episcopal Board of Education based on a thorough survey of all the Methodist Colleges. On the salary question, it is stated "That the average salaries paid in all but a few of the institutions were insufficient to attract and hold in college teaching an adequate number of the kind of persons most needed for this work. In almost every college there is need for strengthening the faculty." It seems to me this is exactly our situation, for we do have some splendid persons, only we may not hold them and they are not enough in number to do our work.

*Same in other colleges*  
At the same time the students expect to have a curriculum both extensive and strong in content. The middle school graduates nowadays try the entrance tests of several institutions, and I am sorry to say that some of our applicants who pass our entrance tests go to other institutions, as Tsing Hua, Yenching, etc. if they are admitted also by them. Unless we can strengthen our faculty and enrich our curriculum we are not going to be able to attract a large number of well-prepared students. The cooperation with the University helps in providing more elective courses, still all the more we should offer strong courses on our own campus in order to keep up our own standards and also make our contribution in the exchange with the University. This semester for the first time since we have cooperated with the University, the number of university boys electing courses here at Ginling is about the same as the number of our students electing work over there.

I am sorry to have taken so much of your time on this matter, but I hope you will understand it is only to help you to see the present situation.

I shall not write of the Founders' Day celebration, except to say it was most successful in every way. We are mailing out a news letter within a day or two which will tell you all the details.

With all good wishes for the New Year and kind personal regards to your sister and yourself, I am

Sincerely yours,

*Yi-fang Wu*

Yi-fang Wu.

1/ I am sending a copy of this to Miss Tyler and a copy to Miss Priest. With you please excuse this thin paper, it is a same postage.

1254



COPY

Milwaukee, Wisconsin  
December 3, 1934

Mr. Russell Carter,  
156 Fifth Avenue, New York.

Dear Mr. Carter:

We are having a conference in Milwaukee amid high winds and snowstorms but enjoy the contacts and the people. Tomorrow night we start for Des Moines but will make that trip by train as the weather is too uncertain to depend upon cars inasmuch as our time is limited between cities.

A letter has been forwarded from Dr. Wu of Ginling College as she requests cable information concerning building funds. It seems necessary to send the word to you as it will be about December 20th before I reach New York. They ask the following:

"Will you ask Mr. Carter for information in regard to the investment of the funds in the two accounts (Permanent Upkeep and Balance of Building Funds.) Naturally, the important point there is the actual market value of such securities and what proportion of that may be realized in cash and at what loss. Last December Mr. Carter made it quite clear at the G. C. C. that if we needed to draw more on the building fund for actual construction he would propose to prorate the losses on the rest of the securities for the two accounts and not leave just the poorer securities in the upkeep fund. I think his suggestion is very sound, and this is the time when we should study the whole situation before we sell any of the securities for the building of the faculty residences. Here in Nanking we shall proceed in making plans for the buildings. As far as the actual letting of contracts we certainly will not do it until we hear from you.....If the information you get is quite definite and you are even able to tell the amount of cash available this winter, I would suggest for you to cable us the amount in American currency, and the month in which the cash will be available. In case the New York market is such that it is impossible to realize any cash without considerable loss will you also send us a cable. I wonder if you might cable the amount according to the face value of the securities and then the percentage which can be realized. For instance, if securities amounting to \$10,000 can be sold for only \$8,000, then you would cable TEN THOUSAND EIGHTY PERCENT. If the situation is too involved and a cable would not help us in our decision, will you then just take your time about writing."

You will know far better than I whether this is too involved for a cable, and I shall be glad if you will reply for me. In case you wish to reach me about it I shall be at Hotel Sinton, Cincinnati, Ohio, December 9th to 11th and in Wheeling, c/o of Rev. Simon Snyder, 3536 Eoff Street, West Virginia. Our conference there ends on the 14th. If you feel it is impossible to reply by cable will you hold the whole matter until I reach New York around the 18th at which time I will try to see you and then we may decide on the next step.

Sincerely yours,

Elsie M. Priest

1255

Ack. to Mr. Carter Dec. 10, 1934

# GINLING COLLEGE

NANKING, CHINA

## GINLING COLLEGE COMMITTEE

Board of Founders, University of Nanking

ROBERT E. SPEER  
JOHN R. EDWARDS

Woman's American Baptist Foreign Mission Society

MISS MINNIE V. SANDBERG  
MRS. CURTIS LEE LAWS

United Christian Missionary Society

MISS LELA E. TAYLOR

Woman's Foreign Missionary Society  
Methodist Episcopal Church

MISS ELIZABETH R. BENDER  
MRS. FRANCIS J. MCCONNELL

Board of Missions,  
Methodist Episcopal Church, South

MISS SALLIE LOU MACKINNON

## PRESIDENT OF THE COLLEGE

MISS YI FANG WU, PH.D.  
NANKING, CHINA

## OFFICERS OF THE COMMITTEE

MISS MARGARET E. HODGE, CHAIRMAN  
156 Fifth Avenue, New York, N. Y.

RUSSELL CARTER, TREASURER  
156 Fifth Avenue, New York, N. Y.

MISS FLORENCE G. TYLER, SECRETARY  
419 Fourth Avenue, New York, N. Y.

MISS MINNIE V. SANDBERG,  
SECRETARY FOR CANDIDATES  
152 Madison Avenue, New York, N. Y.

## GINLING COLLEGE COMMITTEE

Board of Foreign Missions  
Presbyterian Church in the U. S. A.

MISS MARGARET E. HODGE  
MRS. CHARLES K. ROYS

Domestic and Foreign Missionary Society  
Protestant Episcopal Church

MISS GRACE LINDLEY

Board of Foreign Missions  
Reformed Church in the U. S. A.

MRS. LEWIS L. ANEWALT

Association for Christian Work, Smith College

MISS KATHARINE RICHARDS

Coopted Members

MISS REBECCA W. GRIEST  
MRS. HENRY S. LEIPER

December 7th, 1934.

Miss Yi Fang Wu, Ph. D.,  
Ginling College,  
Nanking, China.

Dear Dr. Wu:

I received yesterday from Miss Priest a long quotation from your letter to her asking if I would cable you if it was practicable to do so. I have therefore today sent forward the following cable which I trust will be perfectly clear to you:

SIXTY SEVEN THOUSAND BONDS WOULD REALIZE TODAY FIFTY FOUR THOUSAND  
DOLLARS ONE HUNDRED THOUSAND DOLLARS MORTGAGES UNSALABLE ESTIMATED  
LOSS ONE QUARTER

CARTER

Eight lots of the bonds, totaling \$35,000, can be sold today without any loss. The balance, \$32,750, represented by six different lots, show the loss of \$15,000.

We have to bear in mind that up to this point we have not suffered any loss whatever upon the bonds that we have sold; that this loss of \$15,000 is really a loss upon not \$67,750 bonds but on approximately \$150,000. The cable is in round figures as to the total of the bonds now held being \$67,000.

As to the mortgages, I hope the letter cable makes it clear that mortgages simply are not salable today. We might be able to place some that we hold, but these of course, would be the mortgages that are good; I mean, that show no arrears in either taxes or interest, and to sell them we would have to offer them at a discount, which it seems to be poor business to do. I do not know what discount because I think that would depend altogether upon the individual mortgage and our ability to find a buyer. I think the chances are slight of being able to turn any of these mortgages, even the ones with no arrears, without more loss than we would want to agree to take. There are three properties where taxes and interest have not been kept up and where we have been obliged to take title to the properties. In the case of two totaling \$56,000, I have estimated that there may be a loss eventually of \$18,000. Upon two I have estimated a loss of only \$2,000 each, making a total estimated loss of \$22,000. As things are now, we will probably work out of the remaining mortgages with little or no loss, if time is taken to do so.

1256

Miss Yi Fang Wu, Ph. D.

-2-

December 7th, 1954.

If this total less proves to be \$15,000 on all the bonds and approximately \$25,000 on the mortgages, a total of \$58,000; and your total building funds were some \$150,000 as related to this Permanent Property Upkeep Fund of \$100,000; this would mean, I take it, that some three-fifths or \$22,800 would fall upon the Permanent Building and Equipment Fund and two-fifths or \$15,200 upon the Property Upkeep Fund.

Yours very sincerely,

*Russell Carter*  
Treasurer.

RC:MS

Copy to Miss Hodge  
Miss Priest  
Miss Tyler

Dictated by Mr. Carter;  
signed in his absence.

1257

1  
4  
7  
2  
9  
0  
5



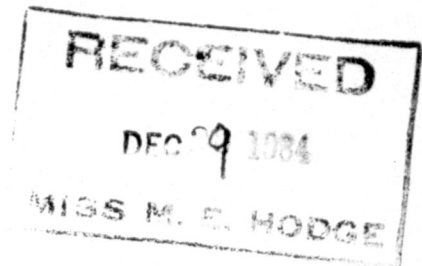
院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

院長辦公室  
OFFICE OF THE PRESIDENT

December 7, 1934.



Miss Elsie M. Priest,  
c/o Mr. B. A. Garside,  
150 Fifth Avenue,  
New York, New York,  
U. S. A.

Dear Elsie:

Your joint letter to Mrs. Thurston and myself of November 8th was received a few days ago. I certainly can see the rush you had in getting everything ready before you started on the tour. I also appreciate the handicap you had in preparing publicity for the University and Ginling without adequate material at hand. You did nobly in putting together what you had into the very interesting article for Mrs. Gilliland.

While we did not write about the opening of college to you, as we could have done early in September, we sent my July news letter in several packages to you and Miss Tyler. Besides the account of the Baccalaureate service I referred to the work of our alumnae. As you have never mentioned receiving those news letters, I wonder if they were lost or if they were not usable for the American public. I realize the letter was pretty long for general distribution, yet I had in mind those who already knew the College.

Soon after Founders' Day Miss Loomis managed to send a package of pictures and the write-ups about the various occasions to Mrs. Macmillan. This was done because we knew we could not get anything prepared in China of just the type you would want to use in America. I hope the package reached her safely and she found some usable material in it.

Finances. At this time I wish to write you about the financial condition of the College. You may have heard from Mr. Carter that Mr. Meyers sent a cable to him on behalf of Ginling, and you may have received by this time letters from Mrs. Thurston making the whole situation clear. What happened was briefly this. Because of the loan of \$10,000 to the Practice School for the dormitory the small balance in the college building account was exhausted and over \$6,000 was overdrawn from the current account. Mrs. Thurston had been waiting for word from New York about the depositing of the \$5,000 gold for the building account, and personally I was hoping that the College could receive more from Madame Kung to make up part of the \$10,000 loan. So we did not make arrangements earlier. Then by the end of November we were actually unable to meet the payment of the salaries. After careful consideration we were compelled to take the only course of asking for an overdraft from the Shanghai Bank. Before we did this, I talked with Miss Moffet representing the Finance Committee of the Board and got her approval. Neither Mrs. Thurston, as the treasurer, nor I, as the President, wanted to arrange for an overdraft without the Board authorizing it. Yet when there was no other way of getting the funds to meet the pay-

1258

DEC 7 1934

page 2 - Miss Priest

ment it seemed to be the only way to meet the emergency. After I got the approval from Miss Moffet, I wrote to the Shanghai Bank at Pei Men Chiao for an overdraft of not over \$8,000 to be paid back not later than the end of December. Up to the present we have already overdrawn \$5,761.50.

Mr. Meyers forwarded to Mrs. Thurston the cable from Mr. Carter. Considering \$2,500 gold as the usual quarterly appropriation, it means that only \$1,000 gold had been deposited more than the normal amount of \$5,000 gold for the first half year. This will not meet our immediate obligations nor will it take care of the needs at the end of December. In order to present the situation to you clearly it seems to me that there are three things I would like to ask you to tell Mr. Carter.

1. The \$5,000 gold from the building fund, the request for which you presented to the Board in March. If Mr. Murphy were more prompt in settling the account with Lee Yuan, we would have needed this soon after you left China. He has never come up to Nanking and Lee Yuan is urging him quite strongly to come and settle the final payments. Since this amount was approved by the Ginling College Committee, will you kindly ask Mr. Carter to arrange for the deposit of this amount as soon as possible.

2. In regard to the current budget, we actually need more than the \$6,000 gold that had been deposited by Mr. Carter. I wonder whether the payments from the Smith College Community Chest and the Smith College Alumnae have been made, or when they will be made? If any has been paid during the first half of the year, I certainly hope you may ask Mr. Carter to deposit some. Then there is the property upkeep fund from which we would like to have the first half of the total made available during this term. I, of course, understand that we usually reserve gold for meeting bills like those for library and science orders. Yet we may not need half of all these three items for this purpose.

3. For the American salaries at the end of December, Mr. Chen suggests that it will be all right for Mrs. Thurston to write the checks if Mr. Carter makes the third quarterly deposit early in January. In order to make sure that this is being understood I am writing to ask you to tell Mr. Carter about it.

I should add a few words for your information in regard to the Practice School dormitory. Through Miss Chen Yü-djen and myself Madame Kung was made to understand that \$40,000 had actually been spent on that dormitory. She indicated to me in September that she would be willing to consider making more payments on the building itself, but not including any furniture. She has not been in Nanking for quite a while, and I was not able to make an appointment with her when I was in Shanghai in the middle of November. This is why nothing has been accomplished. However, I am sure we shall be able to get a few more thousand from her. As to where to look for the money for the rest of the loan we have no idea at present, I am sorry to say.

By the time this letter reaches you, you may have arranged to meet our financial needs after receiving Mrs. Thurston's letters. Just

1259



DEC 7 1934

page 3 - Miss Priest

to make sure that this letter may reach you before the end of this calendar year, I am going to send a copy of it by air mail across the continent. Both Mrs. Thurston and I would be most grateful to you if you will arrange to cable us about the financial arrangement with Mr. Carter and the amount that has been deposited in the account.

When you receive this letter you will be making plans for your return to China. I do not see how you can call this trip a furlough for rest, since you have been kept busy working at various things all these months. I hope however that after you left the team you have had a few weeks quiet time with your family, and I do hope you will manage to get some relaxation and rest.

I hope too that the Regents in Albany took action on our application in their November meeting so that when you come back you can have the feeling of having finished this important procedure for Ginling. I shall follow your suggestion and keep in mind to send news items to Mrs. Macmillan in the future. I have also written to Miss Djang Siao-sung to enable her to include some recent news items in her talks.

Last Saturday evening the Ginling faculty entertained the seniors from the University and from Ginling at a joint social. We had a very enjoyable time together and there were about fifty boys who came. It seemed that we had the most natural get-together that we have ever had. Partly this was because quite a few of the boys are taking courses here and partly because Matthew Yang, the Ho boy (son of the dentist), and that Djang boy (Peter Djang's brother) were among the boys.

Have I ever told you that there are twenty-eight (including seven staff members) from the University taking seventeen courses in Ginling, and thirty-one (including two staff members) from Ginling taking fifteen courses in the University. If we consider the student hours the University group totals 120 in Ginling while our group total 116 hours over there. The largest number (12) of University boys are in the French class, and the largest number (13) from Ginling are in a lecture course given by Leonard Hsu. What we are glad about is that the students are gradually getting used to the distance and are not minding it so much. A few of the boys are using bicycles and they certainly can cover the distance within the ten-minute recess.

Christmas is drawing near and we are making plans to have an original opera for a part of the party on Christmas eve. This week the students have had preliminaries for the oratorical contests for the East China Colleges and Universities. There will be contests in both English and Chinese, and each college is sending two representatives to the contests on December 15th and 17th in Shanghai.

With all good wishes to you for the New Year, and looking forward to having you back in China before long, I am

Sincerely yours,

Yi-fang Wu.

1260



院學理文子女陵金

GINLING COLLEGE  
NANKING, CHINA

室公辦長院  
OFFICE OF THE PRESIDENT

December 8, 1934.

RECEIVED

DEC 20 1934

MISS M. E. HODGE

Dear Miss Hodge:

You must have heard from Mr. Carter about our need of funds as cabled through Mr. Meyers of the Associated Missions Treasurers. I was writing to Miss Priest, and herewith I am sending you a copy of that letter.

Mrs. Thurston certainly was much embarrassed at the end of November to be unable to meet the payment and particularly when the College was forced to make an overdraft at the bank. Neither Mrs. Thurston nor myself wanted to do such a thing without having first gone through the Board of Directors of the Finance Committee. Yet as the payment had to be made, I secured the approval of Miss Anna Moffet representing the Finance Committee and asked for the overdraft from the Shanghai Bank. As I explained in the letter to Miss Priest this awkward situation happened because the funds expected did not come. Mrs. Thurston was expecting to hear from New York any moment, because she counted upon Miss Priest to secure the amount of \$5,000 gold for the building account. Miss Priest knew the need for this before she left China and Mrs. Thurston also read in the Ginling College Committee minutes of the approval of the request from the building fund, so she was waiting for this money to come. At the same time I was hoping to get some more money from Madame Kung because in September she intimated that she would be willing to pay some more to cover the cost of building of the Practice School dormitory. I was just not able to make the personal approach as she has been in Shanghai lately.

I certainly understand how badly Mrs. Thurston felt particularly because she knew that Mr. Carter was not in favor of her being Acting Treasurer. I can say definitely that this embarrassment was certainly not due to her overspending but rather due to taking for granted that money would be coming from New York without writing for it.

Usually in the fall the student fees can carry us over for a few months, but this year due to the big overdraft in the summer practically half of the cash receipts at the opening of college was promptly turned over to the bank to pay that overdraft. In addition to this about \$6,000 was taken from the current account and put into the building account in order to meet the \$10,000 loan to the Practice School dormitory. While the field receipts are thus reduced we received only the usual amounts through gold deposits by Mr. Carter in New York. This explains why at the end of November there was no money to pay the salaries.

With all good wishes to you for a happy and successful New Year, I am

Sincerely yours,

Yi-fang Wu.

Miss Margaret E. Hodge,  
156 Fifth Avenue,  
New York, New York.

院學理文子女陵金

GINLING COLLEGE

NANKING, CHINA

室公辦長院

OFFICE OF THE PRESIDENT

December 14, 1934.

Mr. Russell Carter,  
156 Fifth Avenue,  
New York, New York,  
U. S. A.

Dear Mr. Carter:

I wish to thank you for sending us the cable message so promptly in regard to the condition of the building funds held in New York.

The cable reads:

SIXTYSEVEN THOUSAND BONDS WOULD REALIZE TODAY FIFTYFOUR  
THOUSAND DOLLARS ONE HUNDRED THOUSAND DOLLARS MORTGAGES  
UNSALEABLE ESTIMATED LOS ONE QUARTER CARTER

This is exactly the information that we need to have before we make definite plans for the buildings. After the Building Committee and the Executive Committee make final decisions, I shall write to you at once. With Christmas coming so soon, I am afraid we shall not be able to have a meeting until early in January.

I fully appreciate the difficult task of selling securities so I certainly shall try to write you as soon as possible if the Executive Committee should decide to go ahead with the building of faculty residences. I understand too that if we should sell part or the total of the \$67,000 in bonds it would mean that the value of the balance of our permanent funds would be depreciated, since the \$100,000 are actually worth less than their face value.

We are very happy that Miss Priest had her furlough and was also able to help both Ginling and the University on the promotional campaign of the Associated Boards. She must be keeping in close touch with you on the financial matters of the College, so I shall not write you more now.

With best wishes for the New Year, I am

Sincerely yours,

Yi-fang Wu.

RECEIVED  
JAN - 21 1935  
PRESIDENTIAL OFFICE  
GINLING COLLEGE

1262