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Ginling
Administrative
Ginling College Committee of the
Board of Trustees of Nanking
University 1920-1924

MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Friday, April 23, 1920 -- 156 Fifth Avenue, New York, N.Y.

- | | |
|----------------------------|---------------------------------|
| * Dr. Robert E. Speer | Miss Mabel K. Howell |
| * Dr. Frank Mason North | * Miss Margaret E. Hodge |
| Mrs. Henry W. Peabody | Miss Elizabeth Hanscom |
| Mrs. Anna R. Atwater | Advisory Member |
| * Miss Elizabeth R. Bender | * Mr. Russell Carter, Treasurer |

The meeting was opened with prayer by Mrs. Thurston

Excuses were presented from Mrs. Atwater and Miss Howell.

The following were introduced: Dr. McLean, Miss Nellie Prescott, Mrs. Thurston, Miss Cora D. Reeves, Dr. A. J. Bowen, Mr. Scott and Dr. F. D. Gamewell. Dr. McLean was asked to substitute for Mrs. Atwater and Miss Prescott for Mrs. Peabody.

An error in the Minutes of the previous meeting was noted and referred for correction to the Sub-Committee on Finance.

The Treasurer reported a deficit of \$401 on the Booklet account of 1919, this amount covering the cost of the booklets that were used for free distribution.

Miss Prescott was invited to speak. She spent three days in November in Ginling, including Founders Day. She said she could not say enough in praise and appreciation of Ginling, and expressed the most encouraging feelings regarding the college and the impression it is making. She spoke of its needs under the following heads: (1) A larger faculty with older women on the staff; age and experience are needed to organize a department; (2) closer and more effective co-operation between the Board of Control and Ginling College Committee so as to secure better operation of the Faculty program; (3) the Chinese character of the work and the departments that are distinctly Chinese should be strengthened; (4) the new location is superb and buildings should be erected as soon as possible.

* Present

Miss Hodge reported for the Candidate Committee that the papers of Miss Helen Yule McCoy, a candidate for the Department of Physics, had been submitted to the members of the Ginling Committee ad interim. All did not vote, nor were those who voted unanimously in favor of her acceptance. The Candidate Committee recommended her acceptance and appointment.

VOTED to approve the acceptance of Miss McCoy and her appointment to the Department of Physics.

Recommendations of the Board of Control were considered as follows:

1. That on account of the increased cost of living, we recommend to the Home Boards that the Faculty at Ginling College receive a salary of at least \$700.00 per year beginning January 1, 1920, at a rate of two to one and without waiting for the survey to be made by the China Continuation Committee (as recommended by the Shanghai Conference) with regard to securing greater uniformity in salaries, of which action we heartily approve.

VOTED That this figure be accepted at present and held subject to re-adjustment when facts are learned as to the new schedule of salaries in the co-operating Boards.

2. That we ask the architects to provide the building supervisor, and that they superintend him and take the responsibility for seeing that the work is pushed forward in the right way.

VOTED that Mrs. Thurston, Miss Bender and Mr. Carter be requested to confer with Murphy & Dana in regard to supervision, also investigate other possibilities and refer to the Committee.

3. That we recommend that the Ginling College Committee ask The China Medical Board for help on our finance campaign by the gift for a Science Building and equipment, and that Mr. Green be told of this action.

Miss Reeves on invitation spoke on this subject, giving first the history of her request to the China Medical Board for help in the Physics Department, which grew out of the heavy burdens which Miss Chester was bearing and which were dangerously taxing her strength; also the need of a strong Physics Department for the appreciation of accuracy on the part of the students. However, when it came to the question of the China Medical Board providing the entire science building and equipment, Dr. Reeves thought it better to have the department represent the interest of a large number of people than to have the gift of the building from one large fund. Dr. Bowen thought the college would not be handicapped by receiving such a gift from the China Medical Board. The Committee recognized the fact

that as far as precedent among the co-operating Boards is concerned, the way is open to accept the gift should the China Medical Board be willing to give it, the question being whether accepting it would hamper the college or not.

VOTED to defer action.

- 4. FACULTY PROGRAM: Immediate needs--Preparatory English Physical Training, Physics, History, Religion, Psychology, Education (2)

As this subject is involved in the Budget, the Budget was also considered at this time. It shows an increase of \$6000 Mex., requiring an increase of \$1200 Mex. from each Board.

VOTED to ask the Boards to increase appropriations by \$600 at the two to one rate for the present year.

VOTED to approve the inclusion in the Budget of \$2400 Mex. from the China Medical Board.

VOTED to request the Board of the Reformed Church in the United States to pay the salary of Miss Grundlach.

VOTED to approve the Budget as submitted.

VOTED to approve the Faculty program as included in the Budget.

The Building Program was considered. The Secretary reports as follows regarding request for \$54,000:

Baptist--No report

Christian--At an informal meeting of officers it was felt that this special call could not be met in one year; would take action and report later.

Methodist Episcopal-- Action to be taken in May

Methodist Episcopal South--No report

Presbyterian--It was voted that the Board reply to the request of the Ginling College Committee for an appropriation of \$54,000, within one year beginning April 1, 1920, toward the building fund of the College, that, with the approval of the New York Women's Board, the Board would gladly advance to the Ginling College at any time, the amount which the New York Women's Board has decided to contribute out of the Sage bequest for this purpose, the money to be repaid to the Board when the Sage bequest is received, and the Board is hopeful that the financial campaign to be conducted this Spring, will result in contributions which will enable the Board to provide not only the balance of the \$54,000 asked, but also the larger part of

the total amount requested from the Board to meet the full needs of the Ginling College enterprise." The amount which the New York Women's Board is expecting to devote to this purpose from the Sage bequest is \$35,000.

Mr. Carter supplemented this by reporting that the Baptists had said that their appropriation would depend upon the result of the Interchurch World Movement, and that Miss Howell for the M. E. Church South had written that it was contingent upon a surplus of the Centenary.

VOTED to approve the following as the first group of buildings for consideration when construction begins, substituting the total, \$434,000, for the \$300,000 approved by the Committee December 5, 1919:

3	Dormitories (4) for students.....	\$136,000
	Recitation Building.....	48,000
	Science Building.....	50,000
	Social and Athletic Building.....	50,000
	Faculty Residence.....	35,000
	Equipment.....	50,000
	Furnishings.....	15,000
	Contingent Fund.....	50,0000
		<u>\$434,000</u>

Dr. Reeves expressed the hope that, as the dormitories relate themselves directly to the life of the Chinese, gifts might be secured from them for the erection of these buildings.

The following communication, signed by Miss Hodge for the Executive Committee of the Union Committee on Union Colleges, was read by the secretary, and action taken as indicated:

"The Executive Committee of the Cooperating Committee on Woman's Union Colleges has been unable to hold a formal meeting since its appointment, but has had informal conferences and has come to the conclusion that if aggressive and satisfactory work is to be done for the Colleges there must be someone who can give her whole time to the task. Therefore it recommends:

1. That an Executive Secretary be engaged whose duties shall be in general
 - (a) To arouse and cultivate interest in the Union Institutions, and to secure gifts for them.
 - (b) To secure candidates, conduct all preliminary correspondence, recommend them to the candidates committees of the various Institutions.

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2. That in order to accomplish as much as possible during the Interchurch Campaign, Miss Olson of the Baptist Board, recommended by Mrs. Peabody, be engaged at once; that she be paid \$100 per week, this to cover her own salary, stenography and office expenses; postage, stationery and travel to be additional. That she be engaged on those terms for three months.

3. That for the purpose of promoting the interest of the Woman's Union Institutions included in the Interchurch World Movement budget during the coming financial campaign Mrs. Peabody be requested to secure financial aid from the Interchurch World Movement if possible; that if this is impossible the cooperating Boards provide the necessary funds.

4. That if mutually satisfactory the arrangement with Miss Olson be renewed at the expiration of the three months.

These recommendations would naturally go through the Cooperative Committee to the Committees of the various Colleges. But since the Cooperative Committee is not meeting immediately and the College Committees are, we take the liberty of approaching you directly and asking for favorable action at your next meeting."

VOTED to adopt 2, 3 and 4.

VOTED to defer action on 1.

VOTED that the home allowance of missionaries on furlough be \$60 per month for the present, beginning January 1, 1920.

The question of the time of the return to the field of the President was considered and it was

VOTED that the return of Mrs. Thurston at the time fixed (August) be approved unless for health reason it seems best to defer.

The Chairman laid before the Committee the correspondence between Mrs. Thurston and Mr. Downing in regard to the certification of candidates for degrees, also reported his conference with Mr. Downing.

The matter was left for further conference.

The matter of the appointment of a man to the Faculty was discussed but no action was taken.

VOTED to approve the seal as presented by the college and authorized

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the secretary to see that embosser is made.

VOTED to authorize the secretary to incur what expense is necessary in issuing publicity literature.

The meeting adjourned.

GINLING COLLEGE COMMITTEE

REPORT OF TREASURER

January 1st, 1920, to April 23rd, 1920.

RECEIPTS

Balance on hand January 1st, 1920\$3,059.41

Methodist Episcopal Board South:

Quota 1st qr. Jan. Feb. Mar. 1920	\$375.00	
" 2nd " Apr. May & June "	375.00	
Exchange last qr. Oct. Nov. & Dec. 1919	210.00	
" 1st " Jan. Feb. & Mar. 1920	300.00	
" 2nd " Apr. May & June "	300.00	1,560.00

Christian Woman's Board:

Quota 1st qr. Jan. Feb. & Mar. 1920,	\$375.00	
" 2nd " Apr. May & June "	375.00	
Exchange 1st qr. Jan. Feb. & Mar. 1920	300.00	
" 2nd " Apr. May & June "	300.00	1,350.00

Presbyterian Board of Foreign Missions:

Quota 1st qr. Jan. Feb. & Mar. 1920	375.00	
" 2nd " Apr. May & June "	375.00	
Exchange 1st qr. Jan. Feb. & Mar. 1920	300.00	
" 2nd " Apr. May & June "	300.00	
Difference in Exchange for year 1919	120.00	1,470.00

American Baptist Board:

Quota 1st qr. Jan. Feb. & Mar. 1920	375.00	
Exchange 1st qr. " " " "	300.00	675.00

Methodist Board North:

Quota 2nd qr. Apr. May & June 1920	375.00	*
Exchange for 2nd qr. Apr. May & June 1920	300.00	
Difference in exchange for 1st qr. Jan.-Mar. 1920	90.00	
" " " " year 1919	120.00	885.00

Smith College:

Quota for 2nd qr. of 1920	500.00	**
" " 3rd " " "	500.00	
Gift of an Alumnae	100.00	1,100.00

Mrs. Ellie K. Payne (Ginling Booklets)	4.00
National Bank of Commerce (Sent in by Mrs. Thurston)	8.90
Remittance from Utica Presby. Little Falls Auxiliary	5.00

Interest on Bank Balance	12.11
Proctor & Gamble 7% Notes Maturing Mar. 1st, 1920	8,000.00
Dividends on Securities	1,206.06

Total Receipts \$19,335.48

* 1st qr. Jan.-Mar. 1920, \$375. and Exchange \$210. paid Dec. 31, 1919.

** 1st qr. for 1920 paid Dec. 2nd, 1919.

Ginling College Committee
Report of Treasurer
April 23rd, 1920.

Total Receipts Brought Forward \$19,335.48

DISBURSEMENTS

Natilda C. Thurston:

Home allowance for Jan. Feb. Mar. and April
at \$62.50 per month\$250.00
Travel to and from Student Volunteer Movement 133.34 \$ 383.34

Gora D. Reeves:

Balance due on Travel to U.S. 132.00
Home allowance Feb. and Mar. @ \$50. per mo. 100.00
Ticket to Shanghai 273.60 505.60

Collections on checks65

Drafts to the Field 7,673.59

Invoices:

D. H. Day - Cable, postage, telegrams
a/c skeleton (F.S.Schneider) 86.92
" " " - Books, blood pressure apparatus
(Kny Scherer) Frohse Ohts.
(A. J. Nystrom) 122.56
" " " - Cable 4.10
Mary R. B. Mills - Postage on letters and
bulletins, telephone,
and telegram 2.51
J. A. Stitt - Auditing Books year 1919 20.00
Sherman Clay & Co. - Music Books (L.B.Brown) 47.39
E. R. Bender - "The Pioneer" 6.74
Wm. Darling Press - Donor Cards 14.35
Montgomery Ward & Co. 14.41 317.78 8,880.96

Balance in Bank \$10,454.52

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15-
February, 1920.

SUMMARY FOR RESUME AND AGENCY.

Ginling College
Nanking, China.
Candidate Blank No. 1.

Date: January 6, 1920.
Age: 27 years

Name: Helen Tule McCoy.
Address: 1742 South 29th Street, Omaha, Nebraska.
Temporary (till June 15, 1920)
28 Church Street, Wellesley, Massachusetts.

Preparation: 1907-1911 Omaha Central High School.
1911-1915 Wellesley College, B.A. 1915.
Under-graduate courses taken in physics and
mathematics.

Graduate study: University of Chicago (six weeks summer session
1916) Mathematics.

Physics: Sept. 1918-February 1920.
Mathematics: Sept. 1919-February, 1920

Experience: Episcopal Boarding schools.
Sept. 1915 - June 1917, College of Sisters of
Bethany, Topeka, Kansas. Physics and Mathe-
matics. (The school was of high school grade)
Sept. 1917 - June 1919. Saint Mary's Hall,
Parishault, Minnesota. Science. (The sciences
named were in the high school department and
were not all given the same year. The
Mathematics was a College subject).
Wellesley College, Sept. 1919 - ? "Graduate
assistant in Physics". Assisting half-time in
the department of Physics.

Health Record: Good. No serious illness.

Church connection and personal religious experience:

I am a communicant of the Episcopal Church, but
broad-minded and very anxious to do anything I can
to promote church unity. I have always been a
regular attendant of the church services and of
daily Chapel services at College and at the schools
in which I have taught, although in none of these
places was my attendance required. I have taught
in Sunday School, both before I went to College and
in the boarding schools where I taught. In College
I enjoyed the studies of Biblical History almost

more than any other subject and after comprehensive courses in both Old and New Testaments, I took a semester-course in Religious Education to prepare for Sunday school teaching. Later in Topeka, I joined a week-day Bible Class led by Mrs. Kenninger whose name is well known in the middle west for her work in this line. When I began teaching I chose a church school rather than a public school because I did not like the separation of religion and knowledge demanded by our public school system.

Purpose:

"To do my duty in that state of life until which it shall please God to call me". This last phrase in "My duty toward my neighbor" in the Church Catechism expressed, I believe, my purpose in going to Girling. During my second year in College I felt a call which seemed to me to be just as real as that of Jeremiah or Isaiah which I was then studying. I vowed that I should try to serve God in a more particular way than the teaching of secular subjects. At that time it did not seem expedient for me to sign the Student Volunteer Pledge, although I seriously considered it. It was with this vow in mind that I accepted positions in Church schools rather than in public schools. This fall at Wellesley I was, for weeks, quite despondent because I did not feel satisfied with what I had accomplished in my past teaching and I did not feel that the work I was taking was making me any better fit to accomplish what I desired in the future. I prayed for guidance; it came, first in the decision that teaching was to be my profession and a real satisfaction that my work and study here would make me more proficient; second, in the invitation to apply for a position in Girling. I have decided to join the Student Volunteer Band immediately, so that if I am rejected for this position, I may have another such opportunity.

C O P Y.

21 Bay State Road,
Boston, Mass.
1/19/1920.

My dear Miss Hodge:-

I have to-day given Miss Helen V. McCoy a careful physical and hygienic examination, such as I give to the N.E. Methodist Women's Branch candidates, and shall be glad to send you the blanks, if you desire them.

She is, I find, physically below par, with certain constitutional limitations which will be hard for her to overcome. She has at some time past had trouble in her right lung, but I find no evidence

of a present active process. The heart shows a valvular lesion, of the type, however, which need not necessarily limit her usefulness.

I would give her a physical rating of C-, meaning that she is somewhere between 70 and 80 per cent efficient physically. This rating, I feel, can be materially improved with six or seven months of earnest effort on her part along right lines.

This effort she is very anxious to give, and she is arranging to spend as much of her time during the coming months as is necessary to put herself into the best possible condition.

At the present time, I would be unwilling to recommend her for anything other than a term appointment, say of three years. I should also feel, both for her sake and that of the Board, that she ought not to be sent to a task where the physical and mental requirements were particularly severe.

Yours very truly,
(Signed) Martin Edwards, M.D.

Ex t r a c t.

25 Church Street,
Wellesley, Mass.
February 4, 1920.

My dear Miss Ridge:-

Two weeks ago last Monday, Dr. Martin Edwards of Boston gave me a physical examination. I realize that it was not as favorable as I should like to have it. Dr. Edwards, however, seemed hopeful and advised that I have some treatment from him during the coming months, which I have very gladly agreed to do. He sent the report to you at my request. I know that such things take time and I shall not be unduly anxious but I shall be glad to know what the decision is. Though my report may not sound very good, in the past twelve or thirteen years, during my high school, college, and teaching career I have severely missed a class because of illness, and I am in better general health now than I have been for some years past. I feel sure that my work with Dr. Edwards will make me even stronger and that I shall be able to serve three years of Ginning without detriment to my work because of ill health.

Thanking you for your kindness and trusting that you may soon have a favorable report to give me from the committee, I am,

Loyally yours,
(Signed) Helen Vale McCoy.

Extract from a letter from Miss Bander, 1/15/1920.

"She is a pleasing young woman and shows a good spirit with strong missionary motives. She does not look very robust physically. Not feeling very confident of my judgment on first sight, I hesitate to say anything that might possibly prejudice the case in your mind. If you will take what I say with this reservation, I will add that she did not impress me as being outstanding in strength of character."

" Miss McCoy is a young woman of the highest character, whom I personally regard highly. My chief hesitation in recommending her lies in the fact that she does not seem to me to possess a great deal of tact. I think she often fails to understand the other person's point of view and does not try sufficiently to make her own understood. She is perhaps somewhat inclined to see just one way of doing things correctly.

On the other hand she is intensely loyal, willing, very anxious to do her best to please those to whom she is responsible. She has taken great pains to do the work as my assistant just as I wanted it done. Furthermore she does not hear tales about her associates. She never complains nor behaves as if other people were not treating her properly. She is also patient, and would, I believe, take great pains to make a slow pupil understand.

I shall be sorry to lose her as an assistant, but on the whole I believe that she should be appointed, that she will make a capable teacher of physics and mathematics in a missionary college, and that her earnest devotion and essential sweetness of character will outweigh the minor defects."

" Miss McCoy would be a hard worker and an extremely conscientious and thorough one. She has a very vital interest in religion and service. She has a splendid mind. She is ready to like everyone. She is not personally critical - and if she feels criticism it is unspoken. Yet she is strong-willed and perhaps a little stubborn about things. My close association with her ended five years ago and she may have overcome some of this. She is not very tactful. Finally, her personality is not attractive. There is much that is fine of thought and feeling, of aspiration and of consecration, but those meeting her usually might not feel it. To me she needs breadth, yet as far as religion goes she is far from narrowness."

" I am enclosing the blank concerning Miss Helen F. McCoy. In addition to the information I have given as asked for, let me say I know Miss McCoy is entirely to be depended upon to carry out anything she undertakes. You may find her in your personal conferences lacking in magnetism of personality, and it may be your conclusion, as it has been of others, that she is lacking in personal force. This is not true, for Miss McCoy, while not a dominating, dynamic leader, is full of that quiet, persistent strength of will that wins in the end. I feel sure you would make no mistake to take Miss McCoy."

Regarding her family.

" No personal knowledge. Her mother is not strong, but there are two younger sisters as well as her father."

" I have met her mother, a very pleasant refined lady."

" Have met her mother, and consider her a woman of unusual intelligence and refinement."

" They are very fine people."

" Her parents are living (her mother not in very good health) and she has two younger sisters. Neither parent has had the educational advantages that their children have had, but they are of good stock I think."

" Her people are intelligent and refined. They are church people."

Personality.

" She is quiet, thoughtful, of pleasant manner."

" Cheerful, but not buoyant." "Rather slow, but well poised."

" A fine, thoughtful woman." "Cheerful." "Slow to make up her mind because she is so conscientious."

" She is a splendid Christian young woman, and there is nothing in her habits of life that would disqualify her."

" Steady and reliable."

" Not attractive at first sight. Cheerful I should think."

" Not attractive or magnetic in any way at first, yet beneath it one finds later on a fine character."

" She is quietly persistent, cheerful, and even-tempered from day to day."

Business Habits.

" Careful, methodical, painstaking, punctual."

" Her business habits are careful."

" A good manager of her own money - all I can judge from."

Christian Character.

" Excellent."

" She has a beautiful Christian character."

" I think she has a sound and well developed Christian character. She is deeply interested and is, I think, a fine girl."

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MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Saturday, October 16, 1920--156 Fifth Avenue,
New York City

* Dr. Robert E. Speer	* Miss Mabel K. Howell
Dr. Frank Mason North	* Miss Margaret E. Hodge
* Mrs. Henry W. Peabody	Miss Elizabeth Hanscom
Mrs. Anna R. Atwater	Advisory Member
* Miss Elizabeth R. Bender	* Mr. Russell Carter, Treasurer

The meeting was opened with prayer by the chairman.

The members whose names are indicated by(*) were present. Mrs. Thurston and Miss Chester were present by special invitation. Excuses were presented from Dr. North and Mrs. Atwater.

The minutes of the previous meeting, having been sent to all the members of the committee, were approved without reading.

The Secretary reported as follows:-

Returns to this country - Miss Chester, at the end of a three year term; Miss Brown, at the end of three years on account of illness. Mrs. Mead came to America for a short vacation during the summer. Miss Olson's work for the union colleges during the Inter-Church World Movement Campaign resulted in the sum of \$4,171.- being secured for Ginling.

Voted that the President of the College be asked to send a letter to each of the co-operating boards, putting before them the necessity of beginning to build, and urging them to pay their share of the building fund; that she consult with the members of the Committee representing these boards as to the best way to get the matter before the individual members of the Boards.

The treasurer presented his report. (Herewith attached)

Mrs. Hodge, Chairman of the Candidate Committee, reported the following appointments:- accepted since the last meeting--

Miss Lilliath Robbins - Boston University, for the Department of English; three year term:
Sailed August 26, 1920.

Miss Alice Lucile Butler - Western College, Oxford, O. for the Department of Education and Psychology, temporarily for History; term of three years.
Sailed August 17, 1920.

Minutes, etc.

Previously accepted -

Miss Helen Yule McCoy - Wellesley College, for the Department of Physics and Mathematics; three year term. Sailed August 17, 1920.

Miss Bender presented the reports of the Committee on Financial Campaign. - She stated that a communication had been received from the Joint Committee of the Women's Christian Colleges in the Orient, telling of a plan for a financial campaign this Autumn and Winter in the interests of the union colleges.

It will be financed with as little expense as possible but funds will be needed to meet the cost of literature, postage and publicity, also travel of representatives of the colleges and members of the Deputation. It will also be necessary to provide clerical assistance. Ginling is asked to advance \$400.-. Mr. Russell Carter has consented to act as treasurer. This Joint Committee has placed arrangements for the campaign in the hand of a sub-committee consisting of Mrs. Peabody, Miss Hodge and Miss Bender. Mrs. Peabody explained the plan at length.

The reports of the sub-committee on Financial Campaign as finally adopted, was as follows:-

That the Ginling College Committee endorse the plans of the Joint Committee of the Women's Union Colleges in the Orient for a financial campaign this fall and winter and heartily co-operate.

That we submit to the Joint Committee the action of the Ginling Committee of April 23, 1920, approving the list of buildings which constitute the first group, to be erected at an approximate cost of \$500,000/-

Mrs. Thurston stated that she had had an interview with Murphy and Dana, and learned that the first group of buildings, based on revised estimates, will cost \$690,000.-

Voted that we submit to the Board of Control the question of beginning building operations as soon as \$150,000.- is in sight; if they do not approve of this, that we ask what in their judgment is the lowest amount at which we should begin the erection of buildings.

Mrs. Thurston reported for the Committee that she had been appointed to confer with Murphy and Dana with reference to supervision. She stated that the architects were prepared to provide for superintendence of the work of building. They would supply a "clerk of the works", charging his salary to the Ginling College, and there would be during a period of eighteen months visits almost monthly.

The Chairman reported that the questions regarding the certification of candidates for degrees had been satisfactorily arranged, and the diplomas were being issued conferring the degree of Bachelor of Arts on the five women who were graduated in 1919. The question of issuing a certificate which is not a diploma, is now being considered.

It is reported that two college seals had been prepared and are in the custody of the Treasurer.

Referring to the action of April 23, 1920, to the effect that the Women's Missionary Society of the Reformed Church in the United States be asked to pay the salary of Miss Gundlach, as a measure of co-operation ~~in the~~ Ginling College, ~~Com-~~ ~~mittee~~ be requested to present this matter to the Woman's Missionary Society of the Reformed Church in the United States.

The question of rules and regulations relating to short tern workers was discussed and it was

Voted to refer this matter to the Joint Committee of the Women's Christian College in the Orient, with a view to securing uniformity of action regarding such workers in union colleges.

Mrs. Thurston presented the question of the organization of an Advisory Committee, and outlined the advantages that such an organization would bring to the college. It was

Voted that we approve the suggestion of an Advisory Committee, and heartily encourage Mrs. Thurston in this plan to bring together a group, who will give time and thought to the work of the college and contribute to the promotion of its interests in this country.

Voted to request Mrs. Thurston to place her services this fall at the disposal of the Joint Committee in its financial campaign, arrangement to be made in consultation with the Ginling College sub-committee on Financial Campaign, with the understanding that this work shall leave her free to solicit gifts from individuals.

Miss Howell, on being asked to speak of her visit to Ginling on her recent trip to the Orient, expressed herself as greatly pleased with the college and the faculty, and her belief that the college has a great future. She emphasized the urgent need of the new buildings and the necessity of transfer from the old center to the new as soon as possible.

Mr/ Speer the Chairman was excused and Miss Hodge took the chair. -~~P~~the question of Miss Brown's medical expenses was considered. By ad interim action the payment of the Mayo Clinic expenses, \$40.80, had been approved. It was

Voted to pay \$40.70, the cost of Miss Brown's travel to Rochester, Minn. and room and board while there.

The following resolution was adopted:-

Whereas Miss Lydia B. Brown has borne a very heavy burden of responsibility as acting principal of Ginling College, thus impairing her health to the degree that she had to return on furlough before the close of her five years term of service.

Whereas she has personally refunded the difference in salary between those on five year and three year contracts;

Resolved that Miss Brown be granted home allowance for six months.

The question of asking the China Medical Board for the Science Building was discussed. Sentiment did not seem to favor such a request, but no action was taken.

Voted to adjourn.

GILLING COLLEGE COMMITTEE
REPORT OF TREASURER

April 23rd, 1920, to Sept. 15th, 1920.

RECEIPTS

Balance on hand April 23rd, 1920.			\$10, 454.52
<u>Presbyterian Board of Foreign Missions:</u>			
Gifts received from the following:			
Plainfield Crescent Ave., Ch.....	\$1300.00		
Woman's Bd. of Philadelphia	100.00		
Woman's Bd. of New York	50.00	\$1450.00	
Quota for 3rd qr. July, Aug, & Sept. 1920	375.		
Exchange " " " " " " " " " "	193.13	568.13	2,018.13
<u>Smith College:- 4th and last quarterly pay't 1920</u>			500.00
<u>Christian Women's Board:</u>			
Quota for 3rd qr. July, Aug, & Sept, 1920	375.00		
Exchange " " " " " " " " " "	300.00		
Bal. of Exchange for 1919	120.00		795.00
<u>American Baptist Board:</u>			
Quota for 2nd qr. Apr, May & June 1920	375.00		
" " 3rd " July, Aug & Sept 1920	375.00		
Exchange for 2nd qr. Apr, May & June 1920	300.00		
" " 3rd " July, Aug & Sept, 1920	300.00		
Difference on exchange for year 1919	120.00		1,470.00
<u>Methodist Board South:</u>			
Quota for 3rd qr. July, Aug, & Sept, 1920	375.00		
Exchange " " " " " " " " " "	210.00		
Difference on exchange for year 1919	120.00		705.00
<u>Methodist Board North:</u>			
Quota for 3rd qr. July, Aug & Sept, 1920	375.00		
Exchange " " " " " " " " " "	300.00		
			675.00
<u>Mrs. Lawrence Thurston:</u>			
Gifts received from the following:			
Mrs. Chas. W. Keyes	100.00		
Shippensburg Collection	32.00		
Baltimore Federation	25.00		
Cincinnati West Guild	10.00		
Gifts of \$10. each from freinds	30.00		
University of Chatanooga	50.00		247.00
<u>Gifts for Building Fund from Following:</u>			
Mrs. Lewis S. Wolff (Thru Mrs. S. J. Mills)	50.00		
Mt. Holyoke College	389.46		
Jessie Munger (Thru Miss Frederica Mead)	25.00		
Ethel Colton (" " " ")	4.00		
Rose L. Alling (" " " ")	100.00		
Eric L. Alling (" " " ")	100.00		
Katherine H. Notman Thru " ")	25.00		693.46
Carried Forward			\$17,558.11

Report of Treasurer
Ginling College Committee

RECEIPTS(Cont'd)

Brought forward		\$17,558.11
Gifts received thru Miss Frederica Mead toward pay't of multigraph machine for Ginling F. D. W. Cowans	\$75.00	
Amer. Oriental Banking Co. Shanghai.....	<u>25.00</u>	100.00
Methodist Scholarship Fund- Gift of Mr. and Mrs. F. F. Wood(Rec'd thru Geo. M. Fowles, Treas.)		300.00
Interest on Bank Balance		138.10
Dividends on Securities		425.00
Great Northern Railway Co. 5% Notes maturing Sept. 1, 1920		6,000.00
Yenching College -Toward expenses of Miss Hilda L. Olsen		3.05
Madras College Com. " " " " " "		25.59
<u>Travel:</u>		
Ruth Chester	68.37	
Lydia Brown	31.79	
Mrs. Thurston	<u>25.00</u>	125.16
Total Receipts		<u>\$24,675.01</u>

Report of Treasurer
Ginling College Committee

TOTAL RECEIPTS BROUGHT FORWARD\$24,675.01

DISBURSEMENTS

Drafts to Giling College Board of Control \$4203.57

Mrs. Matilda C. Thurston:

Home Allowance May, June July and		
Aug. at \$62.50 per month.....	\$250.00	
Printing of Circulars, etc.	173.25	
Due on June and July accts as		
per bills	<u>82.56</u>	505.81

Cora D. Reeves:

Due on Home allowance Jan.	10.00	
" " " " Feb.	10.00	
Home allowance Apr, May, June, July		
and Aug, at \$60.00 per month	<u>300.00</u>	320.00

Travel:

Cora D. Reeves	125.00	
A.L. Butler- Exp. in preparing for Giling		
	20.34	
A.L. Butler -Outfit	100.00	
Helen Yule McCoy	<u>100.00</u>	345.34

Dr. Jeanne Solis - Examination of		
Dr. Reeves		5.00

Collections on checks		1.08
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Cooperating Committee of Union Colleges		
Financed to Miss Hilda L. Olsen for salary and expenses		1050.27

Hilda Olsen - For Leaflets, postage incidentals		37.00
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Report of Treasurer
Ginling College Committee

Invoices:

The Kny-Scheerer Corporation	23.55		
Methodist Book Concern (Birdseye View of Ginling)	56.09		
A.L.A. Publishing Board (List of Subject Headings)	3.10		
Central Scientific Co.	602.86		
Sherman Clay & Co. (Sheet Music)	10.27		
Griffith Turner Co. (Incubator)	42.40		
Edward Pennock	80.25		
D. H. Day, Treas. (Postage)	.86		
The Pressure Cook Co. (Cooker)	21.40		
Board of Foreign Missions M.E.Ch.			
(Printing of Minutes last Meeting)	<u>6.15</u>	<u>846.93</u>	<u>7,315.00</u>
Balance in Bank.....			\$17,360.01

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GINLING COLLEGE COMMITTEE
REPORT OF TREAS.

Sept. 15th, 1920, to October 15th, 1920.

- RECEIPTS -

Balance in Bank Sept. 15th.....		\$17,360.01
Medical College South India - Toward Expenses of Miss Olsen	839.55	
Methodist Episcopal Board South:		
Quota for 4th qr. Oct, Nov, Dec, 1920-	\$375.00	
Exchange " " " " " " "	<u>300.00</u>	675.00
Methodist Episcopal Board North:		
Quota for 4th qr. Oct, Nov, Dec, 1920	375.00	
Exchange " " " " " " "	300.00	
Extra Grant 1920	<u>300.00</u>	1275.00
Board of Foreign Missions of the Reformed Ch. toward Expenses Miss Olsen	77.14	
Interest on Bank Balance	<u>29.09</u>	<u>2,895.78</u>
Total Receipts		\$20,255.79

- DISBURSEMENTS -

Mrs. Thurston- Home Allowance for Sept.	62.50	
Miss Lydia Brown - Medical Expenses	40.80	
Collection on Check	.10	
Invoices:		
Central Scientific Co.	92.11	
Oliver Quayle-5 Diplomas	25.00	
W.H. Lehman Co. Music	10.31	
N.Y. Branch, Women's Foreign Miss'y Soc'y M.E. Ch.		
Health Exam. Miss Brown & Miss Butler	10.00	
Henry Moss & Co. (Seal Presses)	30.00	
Kress & Owen Co. (Eye Baths)	<u>27.08</u>	194.50
\$15,000. U. S. Govt. 4 3/4s due Mar. 1st. 1921 at 5 3/4, dated Sept. 15th, 1920	<u>14,961.75</u>	<u>15,259.65</u>
Balance in Bank		\$1,996.14

October 8th, 1920.

STATEMENT OF FUNDS IN BUILDING ACCOUNT

- GINLING COLLEGE -

Board Gifts thru the Treasurer

Plus Income\$45,159.40

Gifts as follows:

Mrs. N. B. Chester	12.00		
Rice Institute	100.00		
Mr. Howard Crosby Foster	60.00		
Crescent Ave., Church, Plainfield,	1300.00		
Woman's Bd. of Phila.	100.00		
Woman's Bd. of New York	50.00		
Mrs. Lewis S. Wolff	50.00		
Mt. Holyoke College	602.36 (602.36)		
Jessie Munger	25.00		
F. O.W. Cowans	75.00		
Amer. Oriental Banking Co. of Shanghai	25.00		
Ethel Colton	4.00		
Rose L. Alling	100.00		
Eric L. Alling	100.00		
Katharine H. Notman	<u>25.00</u>	<u>2,628.36</u>	<u>\$47,787.76</u>

Sent to the Field 10,500.00

Architects 5,457.65 15,957.65

Balance in Account \$31,830.11

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SUMMARY.

Alice Lucile Butler.
July, 1920.

Position - Education, Psychology - temporary History.

Name - Alice Lucile Butler.

Address - Fairacres, Marshall, Indiana.

Preparation

1904-1908 Western College, Oxford, Ohio. B. A. 1908.
1916-1917 Teachers College - Education, Psychology,
M. A. 1917.
Teachers College diploma as teacher of
Education.

Experience

1908-1912 4th and 7th grades - high school,
-Jennings, South Dakota.
1913-1916 Mathematics and Psychology
Principal of High School, Rockville, Ind.
1917-1920 Education and History, Mobile, Ala.

Health Record.

Good. "In ten years teaching I have not lost ten
ten days. Measles and 'flu' kept me out three days
each."

Church Connection.

Memorial Presbyterian Church, Rockville, Ind.

Religious Activities

Active in church work. Synodical secretary for
Young People in Indiana. Officer and substitute
teacher of Woman's Bible Class in Mobile.

Personal Religious Life

"Effective service depends upon private prayer and
Bible study.....It is my aim to live such a Christian
life that others may desire to become Christians also.
A life of service, real service, is my purpose. Only
through doing for others can I show my love for Christ."

References

1. Dean Mary A. Sawyer - The Western College, Oxford, O.
2. Principal F. L. Grose, Mobile High School.
3. Mrs. W. P. Sidivell, E. Clinton St., Frankfort, Ind.
4. Supt. J. A. Limbarger, Rockville, Ind.
5. Mrs. F. L. Haley, 1713 Briggs Ave., Woodhaven, L. I.
6. Mrs. Cobbs
7. Mrs. Nelson - adds a letter voluntarily.

A - superior B - average.

She is marked A in everything by three of
her references. Gets B on Spirituality, Tact,

Unselfishness, Refinement from another; B on
Ability to work with others and on Tact and
Versatility by another. Her principal in Mobile

is evidently a close marker. He gives her A on Ability to work with others, Adaptability, Cheerfulness, Open mindedness, Sense of order and neatness, Promptness and Refinement; B on the others. She is quite clearly a person distinctly above the average all round.

"I consider her as very high grade in every respect. She is one of our local girls who has never failed to succeed in anything undertaken by her." (4)

"I consider Miss Butler eminently fitted for just this work, a teacher in Ginling, where ability of the highest order is required. In fact, I know of no one in all my missionary acquaintance so well adapted. Alert, bright, attractive in personality, strong bodily, devoted to the service side of life and to her sense of duty, without losing her poise and outlook." (3)

"Her most outstanding characteristic is a deep seated honesty in word and act and thought. She hates anything even bordering on hypocrisy and is very straightforward and even downright in her statements. In college she sometimes received the enmity of other girls.... Since leaving college, in my later intimacy with her it has seemed to me that she has toned down her assertive manner of speaking, and developed a very tactful way of handling people." (7)

"Her spiritual nature is of the type that always makes itself felt, without taking the form of an ostentatious piety."

"I believe that Miss Butler is eminently qualified for a position in your college. She is scholarly, personally attractive, crisp and clear-cut, and would give of her best unsparingly. Her Christian character is evidenced by her faithfulness to her Christian duties." (6)

"I believe Miss Butler would do most acceptable work at Ginling. She is an earnest, unselfish, practical woman. Her mother is also a graduate of The Western, and mother and daughter are inseparable. She was brought up on an Indiano farm in comfortable circumstances. Every influence in her life has helped to make her sensible and adaptable and ready to lend a hand... In conversation with other teachers who knew her here, I find that all favor her going to you. She is bright, friendly and good company. She has had a good deal of experience and seems to improve every year. I believe that she would be easy to work with, and I see no reason why I should not recommend her without reservation." (1)

"Miss Butler is well prepared to do the work we gave her to do. She has had good professional training, as well as academic, training, being a graduate of Teachers College, Columbia University. She is a fairly good teacher. She is well liked by our students, taking an active interest in student

activities. We think that perhaps her weakest point is her organization of subject matter." (2)

"Miss Butler is honest, kind-hearted, of broad vision, and devoted to the work of the Kingdom in whatever capacity she may serve, and she serves joyously." (A long letter sent with the blank expressing most appreciative and discriminating approval closes as follows: "I have always felt that she should hold a position where her influence over girls would count for more than in the hurry and press of a public high school.") (5)

Miss Butler seems to have strong and loyal friends who are very enthusiastic about her taking up work in Ginling.

SUMMARY

Lilliath Robbins
July, 1920.

Position - English

Name - Lilliath Robbins Born 1893.
Pine Mountain, Kentucky.

Preparation

1909-1913 Girls' High School, Boston
1913-1917 Boston University - B. A.
Majored in English and Philosophy.

Experience

1913-1917 Settlement Club work - Boston
Classes in teaching English to
foreign women - among other teaching.
1917 - Summer Girls' Camp - Bedford, Maine
1917-1920 Teaching young children, Pine Mountain
Settlement School.
House mothering twenty boys and girls.
1919 - Summer. Teaching country school and living
among mountain folk.

Health Record

Good general health. Mastoiditis, 1917. Her
medical examiner gives her a clean bill of health.

Church Connection

Park Street Congregational Church, Boston.
(Pastor, Doctor Conrad).

Religious Experience, etc.

Keeps vital her religious life "through friendship
with people, books, and nature." "Religion is
expressed by any work that helps the world." Her
college roommate adds: "No matter how heavy her
studies the evening devotions and communion with
God were never neglected."
Miss Robbins writes: "I believe that the teachings
and example of Jesus Christ, applied to our lives,
is the greatest of spiritual forces. It is my
purpose, as a Christian, to follow these teachings."

References

Professor Dallas Love Sharp, Boston University
" Emil Carl Wilm " "
Miss Nellie F. Hill, 44 Chambers St., Boston.
" Katherine Pettit, Pine Mountain, Ky.
" Mary Alice Emerson, Hotel Oxford, Boston
Doctor A. E. Conrad, Boston
Miss Eleanor Brackett, 174 Commonwealth Ave., Boston
" Doris Root, Y. W. C. A., Terre Haute, Indiana.
Mrs. Wm. Miller, Ashburnham, Mass.

Lilliath Robbins.

Miss Hill has known her for ten years as a resident in Frances Willard Settlement. She writes "Lilliath did very good work with both boys and girls in our Settlement... makes friends easily, possesses a good Christian character, and puts her heart into her work. My confidence in Lilliath is such that I would expect her to succeed in any position she might choose to accept." Marks her "B" on Promptness, Sense of order and Refinement. A. or B-plus on others.

Miss Root has known her for seven years as a friend living in same settlement. Of her spirituality she writes, "Above the average, I am sure, but too healthy and joyous to be deeply spiritual as I understand spirituality." Marks her A-minus-or-B-plus except on Sense of order, where she is B-minus. Have quoted, 1 is Root above under Religious Experience.

Miss Pettit writes: "She is a very devoted Christian character - a very rare girls, and a very rare teacher for young children." Wishes they could keep her at Pine Mountain. Writes a long enthusiastic letter of recommendation. "She seems especially prepared to do the kind of teaching you want." "She is really a wonderful teacher." "Don't keep Miss Robbins more than three years, for we need her."

Miss Brackett writes: (Knows her as an intimate friend for about three years) "She is a brave, wholesome girl, - one who does not care merely to follow the beaten track, but who sees the ideal and works for it. You will find her not only interesting, but also deeply interested in many things. And you can count upon absolute loyalty. I think she understands human nature pretty well from experience and loves 'people' and for that reason especially would be a great addition to the College." (14 A's, 3 B's)

Professor Sharp writes: "A perfectly splendid girl - in all respects, couldn't wish her any other, or different, - any better, I had almost said. Take her - you are in great good luck. Too bad such a girl doesn't marry. Such girls ought to mother the world. With all faith I recommend her." (16 A's, 1 B)

Professor Wilmon "She is a very admirable young woman, devoted and self-sacrificing. I have no hesitation about recommending Miss Robbins. She is admirably adapted to work of this kind, which requires character and ability, and a spirit of service. I cannot speak too highly of her."

Doctor Conrad "I have known Miss Robbins for ten years. She was one of our most spiritual, faithful, devoted workers while she was actively engaged in our Church... Miss Robbins is well equipped for the work to which you propose to call her. Spiritually, intellectually, socially, in leadership, in refinement, in versatility, in all these particulars I commend unqualifiedly. Were I on a committee on appointments, knowing her as fully as I do, I would not hesitate one moment, but count it a great privilege to have such a candidate to appoint."

Lilliath Robbins.

I met Miss Robbins through a friend of Miss Hart's of Wellesley - a Mrs. Miller of Ashburnham. She also speaks in highest terms of Miss Robbins. I think Miss Robbins is a most promising candidate.

M. C. T.

Miss Robbins wrote a very frank letter about her religious convictions, not wishing to have any misunderstanding. She summed up her positive convictions as in harmony with what Doctor Bliss expressed in his article on "The Modern Missionary". Practically all the present members of the Ginling faculty would be in full sympathy with Miss Robbins on these points.

M. C. T.

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MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Monday, December 13, 1920. 6:30 P.M.

156 Fifth Avenue, New York, N.Y.

- * Dr. Robert E. Speer
- Dr. Frank Mason North
- Mrs. Henry W. Peabody
- Mrs. Ana R. Atwater
- * Miss Elizabeth R. Bender

- *Miss Mabel K. Howell
- *Miss Margaret E. Hodge
- Miss Elizabeth Hanscom
Advisory Member
- *Mr. Russell Carter, Treasurer

The meeting was called to order by the Chairman and was opened with prayer by Miss Bennett.

The members whose names are indicated by * were present, also Miss Belle H. Bennett and Mrs. Thurston.

Excuses were presented from Dr. North, Mrs. Atwater, and Miss Hanscom.

The Minutes of the previous meeting having been sent to the members of the committee, they were approved without reading.

The secretary presented the resignation of Miss Lydia Brown, dated October 21st, with the announcement of her engagement to John Byrder Hipps, of Shanghai Baptist College. It was

VOTED to accept the resignation of Miss Brown.

Miss Brown

The secretary read a letter from Miss Hanscom in which she stated that professional and domestic duties had made it impossible for her to attend the meetings of the Ginling College Committee as she had planned and expected to. Quoting from her letter--" As long as they remain so exacting the chance of attending meetings remains slight. It would seem therefore wise to resign in favor of some one who can do more for the committee and the college; although I am convinced that you will find few who are more interested in the work". It was

VOTED to accept the resignation of Miss Hanscom with regret that circumstances compel her to break connection with the committee, and to express our sincere appreciation of the interest that she has maintained in the work of Ginling College and the service she has rendered in its relation to Smith College.

Professor Irving F. Wood was named as one well fitted to succeed Miss Hanscom as an Advisory Member of the Ginling College Committee. Professor Wood has been in missionary service in Ceylon and is Chairman

of the faculty advisory committee of the Smith College Association for Christian Work. It was

VOTED to request the chairman to correspond with Professor Wood with a view to securing his consent to serve as an Advisory Member of the Ginling College Committee, representing the Smith College Association for Christian Work.

The secretary stated that as the action of the Board of Control in January, 1920, that Miss Chester be granted furlough salary and be invited to return to Ginling at the end of her furlough had not received consideration at a previous meeting, the following recommendation, approved by Miss Hodge and Miss Bender, had been presented for ad iterim action to the Ginling College Committee:

That six months home allowance be granted Miss Chester, with the understanding that this allowance be extended over the full furlough period if she returns to Ginling at the expiration of her furlough; that an invitation to return be considered and acted upon at the next meeting of the Ginling College Committee.

This recommendation was approved by a majority vote of the Committee. It was

VOTED to ratify the above ad iterim action of the Ginling College Committee, and to extend to Miss Chester a cordial invitation to return to the College at the expiration of her furlough.

The Treasurer presented his report. (Appended herewith.)

Miss Hodge made the following report for the Candidate Committee:

Misses Butler, Robbins, and McCoy have arrived at Ginling and are happily at work; the first two are in language school for part time and are also doing some teaching in the college, while Miss McCoy is carrying a heavier schedule in the college and is not attending language school.

The Committee is most grateful to Mrs. Thurston for not only carrying the brunt of this correspondence during her furlough and thus giving the weight of her knowledge and personality to the work, but for making a card file of the possible candidates and putting the work of the Committee in good order for the future.

Another matter has been looked after by the Committee, although not strictly within its province. The suggestion was made that it would be valuable to the College if Miss Eliza Kendrick, Prof. of Bible at Wellesley, would consent to spend her Sabbatical year at Ginling, and give her teaching ability and knowledge of the Bible as well as her maturity and experience to the life of students and faculty. It was deemed wise to ask Pres. Pendleton of Wellesley, if she believes that

Miss Kendrick's contribution would be distinctly constructive as to her attitude toward the Bible. The following reply has been received from her:

" From what I know of Ginling College and of conditions generally I should consider Ginling or any other college in China very fortunate if it were possible for Miss Kendrick to spend a Sabbatical year there as a visiting professor. The whole arrangement of our Sabbatical year has been upset because of war conditions and the undesirability of spending such a year in Europe. Whether, therefore, it would be feasible for Miss Kendrick to be absent next year or not I do not know."

Mrs. Thurston has entered into correspondence with Miss Kendrick. Mrs. Peabody has expressed her personal approval of the plan and says she will be glad to talk with Miss Kendrick about the necessity of strengthening the girls' attitude toward the fundamentals of Christian faith.

The Executive Committee of the Board of Control" voted that in view of the fact that there is special need of additional work in history, and in view of the fact that Miss Hanawalt's language study should begin as soon as possible, we urge the Southern Methodist Board to send Miss Hanawalt."

the Candidates Committee Miss Janie Watkins, presented by Miss Howell, is recommended by
VOTED to accept Miss Hanawalt and Miss Watkins for appointment to Ginling College.

The actions of the Executive Committee of the Board of Control were considered as follows:

That in order to make language study possible for Miss Butler and Robbins we ask that an additional appropriation be made to the amount of \$500., since no language study fees are provided in the budget.

VOTED to approve the above action and add \$ 500. to the budget to cover language study fees for Miss Butler and Miss Robbins.

That the Executive Committee wish to have made clear that \$700. should be the salary for all and that the Ginling College Committee confirm this.

VOTED to confirm the above understanding that \$700. should be the salary for all missionaries on the Ginling College faculty.

That we recommend to the Ginling College Committee that the required \$1000.(Mex.) necessary to carry on the Student and Alumnae Campaign be loaned from the present building fund to the Campaign Committee in China, to be returned as soon as it is available here.

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(47)

VOTED that the treasurer of the College be authorized to pay bills incurred by the Campaign Committee in China up to \$1000. (Mex.)

VOTED to authorize the registration of "Ginling, New York," as the abbreviated cable address of the Ginling College Committee, messages addressed in this way to be delivered to the Secretary of the Committee at Room 715, 150 Fifth Ave., New York City.

The Chairman read a letter from Dr. Allen R. Bartholomew of the Reformed Church in reply to a letter suggesting that the Board of that church co-operate in Ginling by assuming the salary of Miss Gundlach. Dr. Bartholomew expressed cordial interest in the college and a desire to co-operate, but stated that for financial reasons it was impossible to assume this responsibility. He stated that \$15,000. for Ginling had been entered in the Forward Movement Budget of the Reformed Church.

The Chairman also read a letter from Dr. Frank Garrett in reply to a letter stating the case of the Ginling College Committee in the matter of the appointment of Miss Vautrin to Ginling.

Mrs. Thurston submitted a number of questions which were discussed. The following is a brief outline of these questions and answers:

In case money sufficient for permanent buildings is not in sight, will the Committee authorize part permanent and part temporary buildings?

The answer to this depends entirely upon the proportion of investment represented by the temporary buildings, the judgment of the Committee being that a relatively small percentage of funds in temporary buildings would be justified and approved.

Can the college expect the increase in appropriations from the co-operating Boards to meet the increased cost of instruction and maintenance of the growing college, or shall we be outlining a plan to provide otherwise for endowment?

It was thought that while the present standard of appropriations, representing emergency allowances, might be continued, there was a question as to whether a continuous and growing increase over this can be expected. It was felt that the increase that comes on the field with a growing student body should provide, in a measure at least, for the increased running expenses of the college. It appeared that efforts made by other colleges to secure endowment had not met with great success.

What should be done in the way of providing for study in America of Ginling graduates?

General questions were raised as to the wisdom of study in America for Chinese girls, emphasizing its risks and its dangers; also as to the necessity of post graduate study in America as a qualification for appointment to the faculty of Ginling. The suggestion was made that Chinese

friends of Ginling might be asked to provide funds to make this kind of study possible. It seemed to be the consensus of opinion that the time had not come for the Committee to make such provision.

What are to be our requirements in the case of Chinese appointments? Are we to pay salaries on a missionary or on a commercial basis?

It appears that in some schools there are Chinese teachers who are paid larger salaries than missionaries in the same schools. It seems evident that we shall have to pay on the so-called commercial basis.

What are the advantages and disadvantages of our present incorporation under the same Trustees as the University of Nanking? Is separate incorporation to be considered?

The Regents of the State of New York have refused to incorporate more than one institution in Nanking, but it is not impossible to seek separate incorporation in another place.

In what name will title to land and buildings of Ginling College be written?

According to the constitution it should be written in the name of the Trustees of the University of Nanking.

The Chairman was excused and Miss Bennett on request, took the chair.

VOTED to approve the payment of a bill of Murphy and Dana for \$1,025.76.

VOTED to adjourn after prayer by Mrs. Thurston.

GINLING COLLEGE COMMITTEE
REPORT OF TREASURER

October 15th, 1920, to December 13th, 1920.

RECEIPTS

Balance in Bank October 15th, 1920		\$ 4,996.14
<u>Foreign Christian Missionary Society</u>		
Quota for 4th qr. Oct. Nov. Dec. 1920	\$375.00	
Exchange " " " " " "	<u>300.00</u>	675.00
<u>Smith College</u>		
1st quarterly payment for 1921		500.00
<u>Presbyterian Board of Foreign Missions</u>		
Quota for 4th qr. Oct. Nov. Dec. 1920	\$375.00	
Exchange " " " " " "	<u>142.50</u>	517.50
<u>Gifts for Building Fund</u>		
Mrs. James De Graff, Plainfield, N. J.	\$1000.00	
Mrs. Emily Mayo Schell, New York City.	500.00	
Mrs. Samuel Thorne, Jr. Harrison, N. Y.	500.00	
Luella C. Dunn	250.00	
Celena W. Miller	250.00	
Clara C. Gilbert	25.00	
Miss Brainnerd	10.00	
Anonymous	1.00	
Lois Barnard Vickers	10.00	
Elizabeth W. Stone	10.00	
Miss Mary R. Crosby	10.00	
Emeline C. Bates	10.00	
Irene Nye	<u>10.00</u>	2,586.00
Frances Grace Smith, Smith College, Gift for Science Dept.		50.00
Second Presbyterian Church, Bridgeton, N.J. - Inasmuch		
Chapter W. G. - Gift for current expense account for		
scholarships		50.00
Tokyo College Committee		
Balance of payment toward amount advanced Miss Olson		20.00
Interest on Bank Balance		32.79
Dividends on securities		526.07
Anglo-French External Loan 5's due Oct. 15th, 1920		<u>10,000.00</u> \$19,953.50

DISBURSEMENTS

Home allowance:		
Mrs. Matilda C. Thurston - 2 months (Oct. & Nov.)		
at \$62.50 per month	125.00	
Miss Ruth M. Chester - six months @ \$75. per mo.	450.00	
Miss Lyida Brown - three " " " " " "	<u>225.00</u>	800.00
Joint Committee of the Women's Union Christian		
Colleges in the Orient - Toward running expenses		400.00
Building Campaign Acct. - Salary of Mrs. Beatrice M. Wisner		
for six weeks and four days at \$25.00 per week	166.67	
Mrs. Thurston's acct. for June stenography	17.82	<u>184.49</u>
carried forward		1,384.49

Ginling College Committee
Report of Treasurer
Oct. 15th - Dec. 13th, 1920

Receipts brought forward	\$19,953.50	
Refund - Pacific Mail S.S. Co. - Cora Reeves	273.60	\$20,227.10
DISBURSEMENTS (Cont'd)		

Brought forward	\$1,384.49	
Building Campaign Fund		
Bill of Brattle Press	30.00	
Medical Travel Expenses of Miss Lydia Brown	40.70	
Collection on check	.10	
\$10,000. U. S. Govt. 6's due June 15th, 1921 (Thru Salomon Bros. & Hutzler)	10,238.42	

Invoices:

Woman's Work - cut proposed Ginling	4.46	
" graduates "		
Morris W. Ehnes, Treas.		
The Committee on Conservation and Advance Methodist Episcopal Church (for Multi. copies)	24.35	
Arthur H. Thomas Co. Laboratory Supplies	226.94	
D. H. Day:		
Central Scientific Co.		
Electrical Appliances	538.50	
Postage, etc.	.31	
Travel items as follows:		
Freight and Ctg. Miss Griest	1.70	
A. L. Butler Travel	150.00	
" " " Tickets	229.00	
L. R. Robbins Travel	175.00	
" " " Clergy Certificate	1.00	
" " " 1 crate	1.82	
" " " Revenue Stamps	5.00	
R. M. Chester - Clergy Certificate	1.00	
H. Y. McCoy - Travel	150.00	
" " " Tickets	229.00	
Cora Reeves - Tickets	288.00	2026.08
Stenographic services for copying of minutes of last meeting (Methodist Episcopal Board of Foreign Missions	7.80	
Draft to Treasurer on field	1870.45	15,598.04
Balance in Columbia Trust Co.		\$4,629.06

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G I N L I N G C O L L E G E C O M M I T T E E

TRIAL BALANCE, Dec. 13th, 1920.

DEBITS		CREDITS	
Travel Acct.	1,685.20	Miscellaneous Expense a/c	137.87
Expense Acct.	164.58	Smith College Alumni Fund	285.49
Securities Acct.	35,006.42	General Funds Acct.	4,902.10
Ginling College Booklet Acct.	401.27	Interest Acct.	212.09
Building Campaign a/c	1,075.14	Appropriation Acct.	2,025.00
Balance in Bank	4,629.06	Permanent Equipment Fund	35,099.12
	<u>\$42,961.67</u>	Special Endowment Fund	300.00
			<u>\$42,961.67</u>

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December 13th, 1920.

STATEMENT OF FUNDS IN BUILDING ACCOUNT
GINLING COLLEGE

Board Gifts thru New York Treasurer plus interest on investments\$45,842.41

Gifts as follows:

Mrs. N. B. Chester	12.00	
Rice Institute	100.00	
Mr. Howard Crosby Foster	60.00	
Crescent Ave. Church, Plainfield, N.J.	1300.00	
Woman's Bd. of Philadelphia	100.00	
Woman's Bd. of New York	50.00	
Mrs. Lewis S. Wolff	50.00	
Mt. Holyoke College	602.36	
Jessie Manger	25.00	
F. O. W. Cowans	75.00	
Amer. Oriental Banking Co. of Shanghai	25.00	
Ethel Colton	4.00	
Rose L. Alling	100.00	
Eric L. Alling	100.00	
Katharine H. Netman	25.00	
Mrs. James De Graff, Plainfield, N.J.	1000.00	
Mrs. Emily Mayo Schell, New York City	500.00	
Mrs. Samuel Thorne, Jr. Harrison, N.Y.	500.00	
Luella C. Dunn	250.00	
Mrs. Celena W. Miller	250.00	
Clara C. Gilbert	25.00	
Miss Brainerd	10.00	
Anonymous	1.00	
Lois Barnard Vickers	10.00	
Elizabeth W. Stone	10.00	
Miss Mary R. Crosby	10.00	
Emeline G. Bates	10.00	
Irene Nye, New London, Conn.	10.00	
		<u>5,214.36</u>
		\$51,056.77

Sent to the Field 10,500.00

Architects 5,457.65 15,957.65

Balance in account \$35,099.12

MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Saturday, April 23, 1921

156 Fifth Avenue, New York, N. Y.

- * Dr. Robert E. Speer
- * Dr. Frank Mason North
- * Mrs. Henry W. Peabody
- Mrs. Anna R. Atwater
- * Miss Elizabeth R. Bender

- * Miss Mabel K. Howell
- * Miss Margaret E. Hodge
- * Mr. Irving F. Wood
Advisory Member
- * Mr. Russell Carter, Treasurer

The meeting was called to order by the Chairman and was opened with prayer by Professor Irving F. Wood.

The members whose names are indicated by (*) were present; also Miss Belle H. Bennett and Miss Ruth Chester. Professor Irving F. Wood, who had been recently elected Advisory Member of the Committee, was introduced.

The Minutes of the previous meeting, having been sent to all the members of the Committee, were approved without reading.

The Secretary reported: Miss Elizabeth Goucher, married March 30th to Rev. B. Burgoyne Chapman of the Wesleyan Mission of Wu Chang, China; Miss Chester, decided to return to Ginling, to sail June 28th; Miss Watkins and Miss Hanawalt, recently appointed representatives of the Methodist Episcopal Church South, to sail August 18th; Miss Rivenburg, having completed five years of service, to sail for America June 23rd; the following cablegram received from Mrs. Thurston March 17th and forwarded to members of the Committee: "Arrived and found all well a very hearty welcome exchange is very favorable it is important that we begin building operations at once remitting by telegraph everything available for buildings for College. Board of Control." The Secretary also reported that Professor Irving F. Wood, who had been approved at the previous meeting as an Advisory Member of the Ginling College Committee, subject to his consent to serve, had been elected ^{ad interim} action. Professor Wood succeeds Miss Hanscom, recently resigned.

The Secretary reported the following Resolution passed by the Laura Spelman Rockefeller Memorial:

"RESOLVED, that a sum not to exceed \$946,666. be and it hereby is appropriated to the Joint Committee of Union Colleges for Women ~~of~~ the Orient, this being one dollar for every two dollars secured from other sources, toward a total of \$2,840,000 which they are raising to provide property and buildings for the UNION MISSIONARY MEDICAL SCHOOL FOR WOMEN, Vellore, India, and for five collegiate institutions:

WOMEN'S CHRISTIAN COLLEGE OF JAPAN, Tokio, Japan
 GINLING COLLEGE, Nanking, China
 WOMEN'S COLLEGE OF PEKING UNIVERSITY, Peking, China
 WOMEN'S CHRISTIAN COLLEGE OF MADRAS, India
 LUCKNOW WOMEN'S COLLEGE, India

No appropriation by the British Government or proceeds of items in the budgets of the Mission Boards for current expenses to count in the above \$2,840,000. Payment of \$250,000 to offset the \$500,000 cash said to be now in the hands of the Committee is to be made on the certified statement of the Treasurer of the Committee that this \$500,000 in cash is now secured; thereafter payments of \$50,000 are to be made as often as certified statements are received that an additional \$100,000 in cash has been received from other donors. No payment on account of this pledge is to be required from the Memorial after January 1, 1923."

Miss Hodge, speaking for the Candidates Committee, asked for instructions in the matter of signing contracts with Miss Watkins and Miss Hanawalt. It is understood that the Board of Control prefers three year appointments, and as the Woman's Council of the Methodist Episcopal Church South is appointing these two ladies as regular missionaries, ~~it was suggested that the appointment by the Council be as missionaries for the full term, with a three year assignment to Ginling,~~ the understanding being that they will be transferred as soon as possible to the five year term if satisfactory to all concerned.

was approved

Miss Hodge presented the names of Miss Rawles and Miss Love as candidates for the Department of Physical Education, and the case of these two applicants was left, with power, in the hands of the Candidates Committee. The names of Miss Mather and Miss Porter as candidates for the Department of Religion, were presented, and Miss Mather was introduced to the Committee. After a thorough discussion of the questions involved and an expression of opinion from individual members of the Committee, the matter was left, with power, in the hands of the Candidates Committee.

Building plans were discussed. Professor Wood reported for the Smith College Alumnae that \$1,714 had been received in cash and that pledges had been made amounting to \$1,570. Adding to the figures reported by the Treasurer different amounts that were in sight it was found that \$209,431. would be available within a year. The Treasurer read a letter from Mrs. Thurston in which she stated that the Board of Control had approved the erection of three dormitories and three academic buildings, the estimated cost being \$516,000 Mex.

Voted that Mrs. Thurston be authorized to go forward with the erection of the six buildings approved by the Board of Control, the cost not to exceed \$516,000 Mex., this sum to include furnishings, equipment, supervision and contingencies.

The Recommendation of the Board of Control that the China Medical Board be requested to contribute funds for the erection of the Science Building, which had been discussed at a previous meeting with action deferred, was again considered and it was

Voted that action in the matter of this request be further deferred.

The Secretary submitted to the Committee a communication from the Joint Committee of Women's Union Christian Colleges in the Orient, asking for action on the question establishing a central office for the Joint Committee, and it was

Voted that we approve the establishment of a central office during the period of the promotional campaign, the expenses to be provided from the proceeds of the campaign.

The inquiry of the Joint Committee concerning incorporation was presented by the Secretary and it was

Voted that we approve the action of the Joint Committee in submitting to the Executive Committee of the Joint Committee the request that a simple form of incorporation be presented for examination; further, we suggest that the Executive Committee investigate the question as to whether there is an alternative by which gifts received by the Joint Committee can be held by agencies which are already in existence and which have been incorporated for such purpose.

The Secretary stated that Miss Lydia Brown had been requested by Mrs. Thurston to visit Ann Arbor with a view to promoting the interests of Ginling in that institution and following up the work that had already been done. It was

Voted to request the Secretary to correspond with Miss Brown and Mr. Thomas S. Evans, of Ann Arbor, with regard to plans for such a visit.

The question of a regular date for the annual meeting of the Ginling College Committee was considered, and the Secretary was instructed to correspond with the President of the college with reference to the best date for such a meeting, also with the cooperating Boards, to secure from them information as to the date that will meet the convenience of all.

The Treasurer submitted his report, which is herewith appended.

As Mr. Carter contemplates an extended trip to the Orient, the question of the Treasurer's work in his absence was considered and it was

Voted that the Chairman and the Treasurer be requested to make careful investigation of the possibilities of providing for this work, having in mind the desirability of leaving it in the Presbyterian building if possible; also the feasibility of accepting as Acting Treasurer the one who shall be selected to act as Treasurer for the Nanking University.

Voted to adjourn.

GINLING COLLEGE COMMITTEE
REPORT OF TREASURER

January 1st, 1921 to April 23rd, 1921

RECEIPTS

Balance in Bank January 1st, 1921		\$ 5,336.73
Christian Woman's Board of Missions		
Quota for 1st qr. Jan. Feb. Mar, 1921	\$375.00	
Exchange " " " " " "	<u>300.00</u>	675.00
Presbyterian Board of Foreign Missions		
Quota for 1st qr. Jan. Feb. Mar. 1921	375.00	
Exchange " " " " " "	37.50	
New York Women's Board - Gift from Sage Legacy for Building Fund	<u>35,000.00</u>	35,412.50
Woman's American Baptist Board		
Appropriation for Building Fund	15,000.00	
Quota for 1st qr. Jan. Feb. Mar. 1921	<u>375.00</u>	15,375.00
Methodist Episcopal Board North		
Quota for 1st qr. Jan. Feb. Mar, 1921	375.00	
Exchange for " " " " " "	300.00	
Quota for 2nd " Apr. May, June 1921 less \$150. amount from Baker		
University toward running expenses	225.00	
Appropriation toward Building Fund	<u>15,000.00</u>	15,900.00
Smith College		
Payment for 2nd qr. 1921	500.00	
" " 3rd " "	<u>500.00</u>	1,000.00
Methodist Episcopal Board South		
, Quota for 1st qr. Jan. Feb. Mar. 1921		375.00
Interest on Bank Balance		132.08
Dividends on Securities		656.25
Securities: U. S. Certificates of Indebtedness 4 3/4s due March 15th, 1921		15,000.00
Joint Committee of the Women's Union Christian Colleges in the Orient		
Contributions received thru International Christmas Gift designated for Ginling	8,335.00	
Ginling's pro rata of cash received thru International Christmas Gift undesignated	<u>29,254.91</u>	<u>37,589.91</u>
Carried forward		\$127,452.47

RECEIPTS (Cont'd)

Brought forward		\$127,452.47
Gifts toward Permanent Equipment Fund:		
Miss Helen R. Thayer	25.00	
Lydia M. Storey	10.00	
Mrs. W. D. Miller	250.00	
Mrs. John Sinex	10.00	
Mrs. F. G. Platt	15.00	
Christian Endeavor of Caldwell Presbyterian Church, " N.J.	20.00	
Mrs. Theo. A. Greene	5.00	
Mrs. Seth M. Milliken	100.00	
Mrs. J. E. Goldthwait	25.00	
Mrs. Kendall Emerson	50.00	
May J. Johnston	5.00	
Mrs. L. Seyer	50.00	
Mrs. Shipley - Proceeds from sale of Liberty Bond plus int.	<u>45.37</u>	610.37
Ruth M. Chester - Adjustment of overpayment of salary		<u>65.00</u>
		\$128,127.84

DISBURSEMENTS

Drafts to Ginling College Board of Control	\$2,900.00
Depot Quartermaster, Brooklyn, N.Y. for 4 microscopes	290.00
Home Allowance:	
Mrs. Thurston - Dec. 1920 and Jan. 1921a at \$62.50 per mo.	125.00
Lydia Brown - For 3 months at \$62.50 less over- payment of \$37.50	150.00
Adjustment of six months home allowance at \$60. per mo. and amount due on increased salary on field of \$25.00	10.00
Ruth M. Chester - 2 months at \$62.50 per mo.	125.00
Murphy, McGill & Hamlin - Final payment architects' fees	2,230.62
Invoices:	
Board of Foreign Missions of M.E.Ch. Trans. charges 1 case from Washington.	2.57
Payment to Mr. Herbert McCoy covering Montgomery Ward Charges on books sent to Miss Helen McCoy	19.78
A. B. Dick & Co., Supplies for Mimeo- graph Machine	<u>32.60</u> <u>54.95</u>
Carried forward	\$5,885.57

Ginling College Committee
Report of Treasurer
April 23rd, 1921

Receipts carried forward \$128,127.84

DISBURSEMENTS (Cont'd)

Brought forward \$5,885.57

Invoices: (Cont'd)

D. H. Day -			
Perm. Equip. Fund			
Draft No. 3976	1000.00		
Travel	817.71		
Office Exp.	33.54		
Misc. Exp.	<u>15.56</u>	\$1866.81	
J. A. Stitt, Auditor			
auditing books for year ending			
Dec. 31st, 1920		25.00	
Central Bureau for Registered			
Addresses - "Ginling New York"		2.50	
The Brattle Press		22.50	
Mrs. Thurston - Building Campaign			
Expenses		140.11	
Methodist Book Concern - Letterheads		45.50	
Lilliath Robbins - Outfit allowance \$100.			
less amt. due on funds advanced for			
travel to Ginling		<u>52.84</u>	<u>2,155.26</u>
			<u>8,040.83</u>

Balance in Columbia Trust Company \$120,087.01

GINLING COLLEGE BUILDING FUNDS

Available 1921

As reported by the Treasurer April 23rd.

Original Gifts plus Interest		\$45,842.00	
Additional Gifts direct to Ginling		6,878.00	
Designated Gifts through Joint Committee		8,335.00	
Pro rata of Undesignated Gifts		29,254.00	
Baptist Board		15,000.00	
Methodist Board		15,000.00	
Presbyterian Board		<u>55,000.00</u>	\$155,309.00
Less sent to the Field	\$11,500.00		
Paid to Architects	<u>8,713.00</u>	\$20,213.00	
Less invested in securities			
Available April 23, 1921 - - - - -		<u>20,000.00</u>	<u>40,213.00</u>
			\$115,096.00
Securities maturing June 15			10,000.00
" " Nov. 1			10,000.00
Promised from Disciples at once,			5,000.00
Pledge of Mrs. Mead 1921			5,000.00
Other Pledges due by July 1st			6,804.00
From the Laura Spelman Rockefeller Memorial on original certification say-			<u>25,000.00</u>
TOTAL OF - - - - -			\$176,900.00
From the Laura Spelman Rockefeller Memorial 1/2 of receipts since certification made March 8th,			26,317.19
Pledge reported at the meeting April 23rd by Mrs. Peabody,			2,000.00
Gift of Mrs. D.B. Gamble,			1,714.00
Smith Alumnae Fund Cash in Bank reported by Prof. Wood,			2,500.00
Cash to be sent at once by Southern Methodist Board as reported by Miss Bennett,			<u>2,500.00</u>
TOTAL OF - - - - -			\$209,431.19

3 Dormitories	187 000
Science Hall	75 000
Recitation Building	69 000
Social and Athletic Building	70 000
Increased Cost	60 000
Furnishings	20 000
Contingent Fund	35 000
	<u>516,500</u>

Called
162,000
22,500

Minutes

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DOCKET

GINLING COLLEGE COMMITTEE.

June 22, 1921, 3:30 P. M.

156 Fifth Avenue, New York City.

Dr. Robert E. Speer
Dr. Frank Mason North
Mrs. Henry W. Peabody
Mrs. Anna R. Atwater
Miss Elizabeth R. Bender

Miss Mabel K. Howell
Miss Margaret E. Hodge
Mr. Irving F. Wood
Advisory Member
Mr. Russell Carter, Treasurer

Call to Order

Prayer

Excuses

Minutes of Previous Meeting

Report of Treasurer

Report of Candidates Committee

Consideration of actions of Board of Control

New Business

XIX

MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

Wednesday, June 22, 1921-3:30 P.M.

156 Fifth Avenue, New York, N.Y.

- * Dr. Robert E. Speer
- Dr. Frank Mason North
- * Mrs. Henry W. Peabody
- Mrs. Anna R. Atwater
- * Miss Elizabeth R. Bender

- Miss Mabel K. Howell
- *Miss Margaret E. Hodge
- *Professor Irving F. Wood,
Advisory Member
- Mr. Russell Carter,
Treasurer

The meeting was called to order by the chairman and opened with prayer by Miss Hodge. The members whose names are indicated by (*) were present, also Rev. George T. Scott. An excuse was presented from Miss Howell.

The Minutes of the previous meeting, having been sent to all of the members of the committee, were approved without reading.

The report of the treasurer (herewith appended) was presented.

In view of the prolonged absence from the United States of the Treasurer, Russell Carter, the following resolution was adopted:

RESOLVED THAT George T. Scott be elected Assistant Treasurer of the Ginling College Committee with all the powers possessed by the Treasurer thereof.

Miss Hodge reported for the Candidates Committee, stating that at the last meeting, power had been given to the committee to decide in the case of the two candidates for the Bible Department, Miss Caroline J. Porter and Miss Carrie Mather. After careful consideration, the position was offered to Miss Porter, but she was not able to accept. Miss Mather accepted the position. Power had also been given to select a candidate for the Department of Physical Education. Miss Katharine Robb Rawles was approved by the Candidates Committee. Miss Hodge stated that the committee had hoped to nominate a candidate for the Department of Music at this time, but being unable to do so, she asked that power be given to make an appointment to this position.

** in which it appeared that qualifications were evenly balanced, Miss Porter having the advantage of experience in college teaching.*

Voted to approve the recommendation of the Candidates Committee that Miss Mather be appointed to the Department of Religion and Miss Rawles to the Department of Physical Education.

Voted that power be given to the Candidates Committee to appoint to the Department of Music.

The report of the Board of Control was taken up and the following items considered (quoted from minutes of meeting of Board of Control):

- 1: That in consideration of the fact that we have had to pay interest on funds borrowed on the field and have had to send cables to America for funds, and since there is money in the treasury in America which is available, we would ask that a larger sum from Permanent Equipment funds be sent to the field; and also that half of the travel allowance which is now being held at home be sent to China, as we have to pay the return travel from this end.

VOTED that Mr. Carter, on his visit to the college, be requested to discuss this question with the authorities on field, with a view to making an arrangement that shall be satisfactory to all concerned.

- 2: To approve the faculty program as it is listed in the budget.

Miss Hodge stated that in the judgment of the Candidates Committee the positions that had not been filled should be listed as follows in the order of importance:- Sociology, Administration and Education. It was

VOTED that we endeavor to fill the needs in the order given above.

- 3: That the members of the Ginling College staff, when on furlough, be paid a home allowance equal to the average home allowance paid by the cooperating Boards to single women. An investigation of the salaries paid by the cooperating Boards showed that the recommendation of the Board of Control represents the average of such salaries. It was therefore

VOTED to approve the above recommendation.

- 4: That Dr. Merrow's furlough be allowed in June 1922.

VOTED that the Secretary correspond with the Board of Control with reference to Dr. Merrow's furlough.

5: Unanimously, that Miss Rivenburg be asked to return to Ginling College after furlough.
VOTED that in view of the unanimous request of the Board of Control that Miss Rivenburg be returned to the college, her return be approved by the Ginling College Committee.

6: That we ask Miss Rivenburg to consider the position of librarian on her return after furlough, and that provision be made for her having further study along this line while home on furlough.
There was no action on this recommendation, but it was
VOTED that the question as to whether Miss Rivenburg can fill any of the positions for which missionaries are urgently needed be referred to the Candidates Committee.

7: That the Budget be revised to allow salary of \$1500 Mex. for foreign members of the faculty, beginning July 1, 1921.
VOTED to approve the above recommendation.

8: Whereas, at the time the constitution of Ginling College was adopted, the Ginling College Committee did not exist, the Board of Control asks that the Ginling College Committee at its next meeting take action on Arts. III and IV of the constitution as defining the powers and duties of the Ginling College Committee and of the Ginling College Board of Control.
No action was taken, but it was
VOTED to appoint a committee consisting of Miss Hodge, Mrs. Peabody, and Miss Bender to make a study of the questions referred to above and report at a later meeting.

9: We request the Ginling College Committee to appoint an Executive Secretary with an office in New York for finance, publicity and candidate work. We feel this need so deeply that we are willing to send home for this work one of our most valuable faculty members, Miss Mead.
VOTED in view of the present promotion plans of the Joint Committee of the Women's Christian Colleges, to defer action and to express our opinion that, under existing circumstances, it will not be wise to have Miss Mead come home for this work at the present time.

10: We request the Ginling College Committee to hold

an annual meeting in January, and at that time to take action on the budget and on other matters in the minutes of the Board of Control which require action by the Ginling College Committee. We further suggest that the college advisors be invited to this meeting, and that such representatives of the college at home on furlough as shall be named annually by the Board of Control also be invited to attend this meeting.

VOTED that there be an annual meeting of the Ginling College Committee to be held in January, and that the advisors be invited to be present.

11: Budget for 1921-22.

After careful study of the Budget, it was

VOTED that we ask the cooperating Boards to continue for the coming year their annual appropriation of \$2100 gold, and in view of the new and enlarged buildings that are to be erected they give favorable consideration to an appropriation of \$2500 for the next year.

VOTED that as \$25,000 Mex. represents the amount of money upon which we can depend from sources in America, we approve the budget submitted by the Board of Control, with the understanding that it be covered by this amount, supplemented by receipts on the field. The Treasurer gave a report of property funds, showing a total of \$131,495.34 available at present and later in the year.

Mr. Speer read a letter from President Thurston containing a number of items of interest relating to the college, among them the appropriation of the China Medical Board of \$2400 to the Physics Department of the college and \$5000 for equipment. As it was suggested that application be made to the China Medical Board in this country for the payment of these sums, the chairman of the committee was requested to make such application.

VOTED to transfer to the Permanent Equipment Fund \$5,116.90, the credit balance in the General Funds account, this balance representing moneys received during the past years, not specially designated for the Building account but not needed for the running expenses of the College. The fifty per cent received on this amount will yield enough to cover two debit items held in New York, namely, \$1342.20, Building Campaign expenses, and \$401.27, Booklet Account, a total of \$1743.47.

The question of the freight allowance to be granted to outgoing missionaries was considered, and it was

VOTED that one measured ton of freight be allowed for a new missionary appointed to the college, and that half a measured ton be allowed to those returning after furlough.

VOTED to adjourn.

GINLING COLLEGE COMMITTEE

REPORT OF TREASURER

April 23rd, 1921 to June 22nd, 1921

RECEIPTS

Balance in Bank April 23rd, 1921		\$120,087.01
United Christian Missionary Society		
Quota for 2nd qr. Apr. May, June 1921	375.00	
Exchange " " " " " " "	300.00	
First pay't toward Property Fund	<u>5000.00</u>	5,675.00
Methodist Episcopal Board South		
First pay't toward Building Fund	2500.00	
Quota for 2nd qr. Apr. May June 1921	<u>375.00</u>	2,875.00
Smith College		
Payment for 4th qr. 1921	600.00	
Gift for Smith College Ginling Fund	<u>1810.49</u>	2,410.49
Presbyterian Board of Foreign Missions		
Quota for 2nd qr. Apr. May, June 1921		375.00
Gifts for Building Fund:		
Ginling's share from Laura Spelman Rockefeller		
Memorial appropriation of \$250,000 - (Gifts		
designated for Ginling) 49,711.43		
Ginling's share from Laura Spelman Rockefeller		
Memorial appropriation of \$250,000 - Undesig-		
nated Gifts 14,721.69		
Mrs. D. B. Gamble 3,000.00		
Mr. Bleecker Van Wagenen and family 1,000.00		
Mrs. Wm. P. Schell - Bal. of pledge of 500.00		
	<u>\$1000.</u>	68,933.12
Dividends on Securities		575.00
Interest on Bank Balance		533.22
Securities - U. S. Certificates of Indebtedness 6% Series		
	TJ-1921	
due June 15th, 1921		<u>10,000.00</u>
		\$211,463.84

Ginling College Committee
Report of Treasurer

RECEIPTS BROUGHT FORWARD.....\$211,463.84

DISBURSEMENTS

Drafts to Ginling College Board of Control	\$104,275.55	
Home allowance		
Miss Ruth M. Chester - Bal. for Mar \$ 55.00		
Apr. May, June, July, and Aug.		
at \$60.00 per month.....	300.00	355.00
Refund to Spencer Trask & Co. - Interest on U. S. Gov't Bond (Gift of Mrs. Shipley) sent to us thru error		1.06
Refund to Methodist Board North - Amt. paid for exchange for 1st qr. Jan. Feb. Mar. 1921		300.00
Refund to United Christian Missionary Society Amt. paid for exchange for 1st and 2nd qrs. 1921		600.00
Refund to Joint Committee of the Women's Union Christian Colleges in the Orient a/c new dis- tribution May 31st, 1921		12,357.97
Travel:		
Outfit - Miss Carrie M. Mather	\$100.	
Expenses of Miss Lydia Brown to Granville a/c So. Ohio Student Volunteer Convention.....	9.67	109.67
Expenses of Katharine R. Rawles - Kansas City for Medical Examination		10.52
Invoices:		
For periodicals, etc.		
American Chemical Society	7.00	
A. L. A. Publishing Board	2.00	
American Physical Education Ass'n	3.50	
The American Asiatic Ass'n	3.15	
Education Publishing Co.	2.15	
Republic Publishing Co.	5.50	
The Science Press	11.95	
" " "	5.75	
Tower Bros. Stationery	2.50	
University of Chicago	6.04	
The McMillan Co.	17.52	
Harper and Bros.	4.00	
American Book Co.	1.23	
Ginn and Co.	9.56	
The Johns Hopkins Press	2.24	
Houghton, Mifflin Co.	9.88	
Princeton University Press	1.08	
M. E. Board of Foreign Missions	2.40	97.45
		\$118,107.22
Balance in Columbia Trust Co.		\$ 93,356.62

T R I A L B A L A N C E
G I N L I N G C O L L E G E
C O M M I T T E E

J U N E 22nd 1 9 2 1

D E B I T S

C R E D I T S

Ginling College Board of Control	330.45	Appropriations Acct.	1,675.00
Expense Account	10.52	Interest Account	665.30
Securities Acct.	10,044.67	General Funds Account	5,116.90
Ginling College Booklet Acct.	401.27	Permanent Equipment Fund	98,346.10
Building Campaign Acct.	1,342.20	Special Endowment Fund	300.00
Travel Account	980.22	Miscellaneous Exp. Acct.	156.20
Office Expense Acct.	79.04	Smith College Alumnae Fund	285.49
Balance in Columbia Trust			
	<u>93,356.62</u>		
	\$106,544.99		<u>\$106,544.99</u>

GINLING COLLEGE BUILDING FUNDS

Available 1921

As reported by the Treasurer

June 22nd, 1921

Available June 22nd

Gifts plus dividends to December 13th, 1920	\$45,842.41	
Dividends on Investments from Dec. 13th, 1920 to June 22, '21	1,313.81	
Additional gifts direct to Ginling from December 13th, 1920 to June 22nd, 1921	13,238.85	
Designated Gifts thru Joint Committee	8,335.00	
Pro rata of Undesignated Gifts thru Joint Committee	31,618.63	
Baptist Board	15,000.00	
Methodist Episcopal Board	15,000.00	
Presbyterian Board	35,000.00	
United Christian Missionary Society	5,000.00	
Methodist Board South	2,500.00	
Received from Laura Spelman Rockefeller Memorial 50% of Ginling designated gifts in Certification of \$500,00		49,711.43
		<u>\$222,560.13</u>
Less invested in securities		10,000.00
paid to architects	8,714.03	
sent to field prior to May 4th	13,500.00	
drawn by Field thru Shanghai	<u>102,000.00</u>	
		<u>124,214.03</u>
		<u>134,214.03</u>
Balance on hand June 22nd, 1921	\$	88,346.10

Available later in the year

Securities maturing Nov. 1st, 1921		10,000.00
Gifts to come from International Xmas Gift (Rec'd between Apr. 23rd and June 22nd, 1921)		278.00
50% of receipts between May 4th and June 22nd, 1921 to come from Laura Spelman Rockefeller Memorial (Estimated)		3,165.24
Pledges direct to Ginling		10,304.00
Pledges thru International Christmas Gift		9,500.00
50% of pledges for Ginling both direct and thru International Christmas Gift to come from Laura Spelman Rockefeller Memorial		9,902.00
		<u>43,149.24</u>

Total\$131,495.34

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MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

January 9, 1922, 9:30 A.M.

150 Fifth Ave., New York City.

Dr. Robert E. Speer
Dr. Frank Mason North
Mrs. Henry W. Peabody
Mrs. Anna R. Atwater
Miss Elizabeth Bender
Miss Mabel K. Howell

Miss Margaret E. Hodge
Mr. Irving F. Wood
Advisory Member
Mr. Russell Carter
Treasurer
Dr. Geo. T. Scott
Assistant Treasurer

Advisers

Miss Margaret E. Burton
Mr. Bleecker Van Wagenan
Rev. Henry Sloane Coffin, D.D.
Mrs. Frederick G. Mead
Rev. Henry H. Meyer, D.D.

Mrs. Dwight W. Morrow
Miss Ellen Pendleton
Dr. T.H.P. Sailer
Rev. Anson Phelps Stokes, D.D.
Mrs. Inez Whipple Wilder.

The Annual Meeting of the Ginling College Committee was called to order by Dr. North, who led in prayer.

A question was raised as to the chairmanship of the Committee in the absence of Mr. Speer, who is on a trip to the Orient and the near East. As the President of the Board of Trustees of the University of Nanking is legally the Chairman of the Ginling College Committee, it was the judgment of those present that Dr. North, who has been elected Acting President of the Board of Trustees of the University is thereby constituted the Acting Chairman of the Ginling College Committee.

The members whose names are indicated by # were present, also Miss Belle Bennett. The Advisers whose names are so indicated met with the Committee at 11 o'clock. Mrs. Stafford, representing the Board of Control, and Miss Robinson, a member of the Faculty, were also present. A cordial welcome was extended to all these friends and they were asked to take part in the discussions.

The Minutes of the previous meeting, having been sent to the members of the Committee were approved without reading. Miss Hodge reported for the Candidates Committee as follows: -

1. Carrie Mather. In accordance with the vote of the last meeting of Ginling Committee she was appointed to the position of Bible, and Mrs. Thurston notified. She sent a cable stating that she did not consider Miss Mather's preparation adequate and asked us to delay her sailing. This was done, and after further correspondence with the field and careful consideration by the Committee as well as conferences with Miss Mather herself, the following action was unanimously taken:

Voted that we say to Miss Mather that the invitation to accept the position as teacher of the Bible in Ginling College stands as originally given ; that we should be glad to have her spend a year in further study and preparation, but do not make this a condition of her appointment.

Miss Mather decided in view of all the circumstances and in view of a position offered by her own Baptist Board in the Philippines to decline, and the Candidates Committee recommends that the Ginling College Committee accept Miss Mather's withdrawal.

Miss Mather had already expended all her outfit money when expecting to go to Ginling, and since she requires an entirely different type of outfit for the Philippines she has written asking for reimbursement for the amount spent for the Ginling work.

Candidates Committee recommends that Miss Mather shall not be allowed to suffer any financial loss because of the cancellation of her engagement by us, and that the treasurer of the Committee take up the matter of adjustment with the Woman's American Baptist Foreign Missionary Society.

2. Miss Caroline J. Porter who is at present at Teachers College, Columbia University, had been previously considered for the position of Bible.

The Committee asks the advice of the Ginling Committee as to whether this position should now be offered to her.

3. Ada A. Grabill. In accordance with the power given to the Candidates Committee at the meeting of June 22, 1921, the position of Music was offered to Ada A. Grabill and was accepted by her. She is studying this year at Oberlin at no expense to the College and hopes to sail in the late summer.

Several people have applied for appointments for less than three years, and the committee asks the advice of the whole Committee as to whether to encourage these young women or not.

The report was accepted and it was

Voted to adopt the recommendations of the Candidates Committee.

Voted that Miss Porter be requested to meet the Candidates Committee.

In response to a suggestion made by Miss Grabill, it was

Voted that we cannot at present appoint two to the department of Music.

Voted that the contract with Miss Mather be cancelled with regret.

The Assistant Treasurer presented his report, which was accepted. (Herewith appended.)

In connection with a discussion regarding invoices and the purchase of books, Dr. Stokes brought out the fact that a great variety of valuable books can be secured at nominal prices at second hand stores, and mentioned, as such places, Schulte, 80 Fourth Avenue, and the Cadmus Book Shop on West 34th Street, in New York City ; also a store kept by Lowery, on Post Office Square, in Philadelphia.

Voted to refer to the Finance Committee the question of the disposal of money for building purposes now in the hands of the Treasurer.

Voted to have the accounts audited by Mr. James A. Stitt, who has previously audited the accounts of the Treasurer.

The Treasurer reported that the co-operating Boards will pay for 1922 as follows : -

- Baptist - - - - - - - - -1500
- Methodist Episcopal - - -2100
- " Epis. South - - - -2250
- Presbyterian - - - - - - - 2500

No report has been received from the Christian Board.

Voted to approve the payment of the bill of the Joint Committee for the printing of the Ginling College Booklets used in the campaign of 1921 - 1922, amount of bill - \$311.50.

Voted that the home allowance of missionaries on furlough be \$900. (The average of the salaries paid by the co-operating Boards is \$860.)

Voted that after a service of five years a minimum of six month home allowance be granted missionaries on furlough, the decision as to the time the allowance is to be granted to be made by the Committee on the basis of conditions in individual cases.

The Secretary reported as follows : - The date of the meeting of the Board of Control has been changed from January to November, to be held in connection with Founders Day. The Founders Day celebration in last November was one of especial interest. Among other noted guests were Dr. Sailer and President Wooley. The latter gave the English address of the occasion. Mrs. Thurston has been made a member of the Educational Commission that is making a study of educational problems in China. Miss Vautrin has been made Dean of the College. There are hopes of co-operation on the part of the Episcopal Church, which is represented in the faculty and the student body. Seventy students are enrolled, representing 11 denominations and 37 preparatory schools. The contract for the new building was given to Ah Hong, of Shanghai, and signed July 4. The amount for which the contract was signed is Taels 348,677, which with estimates for other things necessary to complete the buildings, represents \$300,000 Gold. The contract calls for the completion of the buildings in 23 months. This group includes the following buildings : - Recitation, Science, Social and Athletic, 3 Dormitories, 2 Kitchens and 2 Bath Buildings.

By vote of the Committee the recommendations of the Board of Control were next considered.

Voted to approve of the appointment of Miss Vautrin as Dean of the College.

Voted that we concur with the action of the Board of Control and accept Dr. Merrow for a second term of service.

Voted that we concur with the action of the Board of Control and accept Miss Gundlach for a second term of service.

Voted that we concur with the action of the Board of Control and accept Miss Greist for a second term of service.

Voted that the secretary confer with the Boards represented by Misses Merrow, Gundlach and Griest, and request that they be related to their Boards and Missions.

Voted to refer the action of the Board of Control regarding the securing of Miss Cook of Smith College for the Department of Chemistry for the year 1922-23 to the Candidates Committee.

The Contract as approved by the Board of Control was read and after some discussion it was

Voted to refer the Contract as reported in the Minutes of the Board of Control to the Candidates Committee in consultation with any advisers representing the college who may be available.

Voted to refer to the Finance Committee with power, the recommendations of the Board of Control in the matter of home allowances and educational grants to the missionaries on furlough, - namely, Dr. Merrow, \$900. ; Miss Gundlach, \$720 ; Miss Greist, \$540.

Voted to refer the Budget for 1922 - 1923 to the Finance Committee, with the request that they report to the Ginling College Committee.

The Advisers were asked to speak on matters of interest or importance that had not been brought out in the previous discussions. Dr. Sailer stated that he had visited the college early in September and had attended the meeting of the Board of Control November 12. He visited the new site, which is convenient to the University of Nanking, and had found concrete foundations laid for four new buildings. He spoke of the aesthetic element which had found marked expression in the development of the College, of the esprit de corps on Founders Day, and the fine college spirit that was evident in many ways. One of the greatest needs of the College, in his judgment, is strong Chinese on the staff. This

statement called forth approval on the part of others present. Dr. Stokes spoke of the importance of closer and more clearly defined co-ordination between the bodies at work on the field and at home. Dr. Meyer spoke of the contribution which the Advisers might make to the College and asked as to the advisability of organizing the advisory group.

Miss Hodge reported for the Committee appointed at the previous meeting to consider the relation of the Board of Trustees and the Board of Control. She said that a study of the Constitution led to the opinion that the functions of the two bodies should be more definitely stated. It was

Voted to continue this Committee with the request that they formulate recommendations in regard to changes in the Constitution.

Miss Hodge reported that ^{Mrs.} Miss Peabody had expressed a desire to resign from membership on the Candidates Committee. The Committee was instructed to ask her continuance. It was

Voted to appoint Miss Howell a member of the Candidates Committee and to co-opt Miss Mabelle McVeigh, Candidate Secretary of the Baptist Board.

Miss Hodge and Miss Bender were asked to adjust the work of the Committee so as to provide for the Chairmanship during the absence of Miss Hodge.

Voted to adjourn to meet at 7:30 P. M.

The Committee met at 7:30 P. M.

The question of the return of Miss Rivenburg to the College was considered and the following action of the Executive Committee was read : -

"Voted: That the Executive Committee support Mrs. Thurston in the interpretation of the action taken by the Board of Control in regard to Miss Rivenburg's return. This interpretation is that the majority of the Board of Control in voting that Miss Rivenburg be asked to return as librarian did not approve of her being asked to return as a member of the Department of Religion."

After a careful discussion of the question, it was

Voted that, in view of the specialized training which Miss Rivenburg has had in preparation for Bible teaching, we agree with her in her decision not to accept the invitation of the Board of Control to return as Librarian; furthermore, in view of the action of the Executive Committee we do not consider it advisable for her to return as teacher in the department of Bible and English.

Voted that Miss Rivenburg be given home allowance for nine months at the regular rate of \$75. per month.

Miss Porter met the Committee for conference as to work at Ginling in the department of Religion. After an informal consultation on various matters relating to the subject, she was asked to take the question of an appointment to Ginling under advisement and report to the Committee.

Voted to adjourn.

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GINLING COLLEGE COMMITTEE

TRIAL BALANCE

DECEMBER 31st, 1921

<u>DEBITS</u>		<u>CREDITS</u>	
Ginling College Board of Control	\$ 99.21	Appropriation Acct.	\$500.00
		General Funds Acct.	240.73
		Permanent Equip. Fund	93,407.14
		Special Endowment Fund	500.00
		Miscellaneous Expense Acct.	250.27
Balance in Bank	94,884.42	Smith College Alumnae Fund	285.49
	<u>94,983.63</u>		<u>285.49</u>
			\$94,983.63

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GINLING COLLEGE COMMITTEE

REPORT OF TREASURER

June 22nd, 1921 to December 31st, 1921.

RECEIPTS

Balance in Bank June 22nd, 1921		\$95,356.62
<u>Methodist Episcopal Board North:</u>		
Quota for 3rd qr. July, Aug. Sept. 1921	\$375.00	
Quota for 4th qr. Oct. Nov. Dec. 1921	<u>375.00</u>	750.00
<u>Methodist Episcopal Board South:</u>		
Quota for 3rd qr. July, Aug. Sept. 1921	375.00	
Quota for 4th qr. Oct. Nov. Dec. 1921	375.00	
Salary for 1-1/2 mos. Miss Hanawalt, Teacher	95.75	
Salary of Teacher, Miss Hanawalt, (3 mos)	<u>187.50</u>	1,031.25
<u>Presbyterian Board of Foreign Missions:</u>		
Quota for 3rd qr. July, Aug. Sept. 1921	375.00	
Quota for 4th qr. Oct. Nov. Dec. 1921	<u>375.00</u>	750.00
<u>United Christian Board:</u>		
Quota for 3rd qr. July, Aug. Sept. 1921	375.00	
Quota for 4th qr. Oct. Nov. Dec. 1921	<u>375.00</u>	750.00
<u>American Baptist Board:</u>		
Quota for 2nd qr. Apr. May, June 1921	375.00	
Quota for 3rd qr. July, Aug. Sept. 1921	<u>375.00</u>	750.00
<u>Smith College:</u>		
Payment for 1st quarter, 1922		500.00
<u>Gift from Frances Grace Smith of Smith College, for Science Dept</u>		40.00
<u>Joint Committee, Miss Hilda L. Olson, Asst. Treas.</u>		
Return of Ginling Building Funds	5,116.90	
Gifts designated for Ginling in Joint Campaign (included in this are \$25,000 from Edw. Harkness and \$5,000 from Mrs. F. Mead)	<u>34,018.78</u>	39,135.68
<u>Rockefeller Foundation:</u>		
Gift for Scientific Equipment, covering pledge of October 21, 1919		5,000.00
Payment China Medical Board's Appro. C.M. 2402, covering Miss Helen Y. McCoy's salary for yr. 1921 (Mex. 2400 at 51-1/2¢)		1,236.00
Payment China Medical Board's App. to. C.M. 2404 covering salary of Miss Helen Y. McCoy for yr. 1920 (Mex. 2400 at .4985)		1,196.40
Difference in exchange at current rate and avg. rate for 1920 on C.M. Appro. 2402 covering Miss H.Y. McCoy's salary for yr. 1920 (86¢ for Mex.)	<u>867.60</u>	<u>8,300.00</u>
		\$145,363.55

Ginling College Committee,
Report of Treasurer,
June 22nd, 1921 to December 31, 1921.

RECEIPTS (Continued)

Brought forward		\$145,363.55
<u>Securities:</u>		
\$10,000. United Kingdom Gt. Britain & Ireland 5 1/2s, due Nov. 1, 1921 (Redeemed)		10,000.00
Coupons on above bonds		275.00
Interest on Bank Deposits		<u>1,079.64</u>
TOTAL RECEIPTS		\$156,718.19

DISBURSEMENTS

June 22nd, 1921 to December 31st, 1921.

Amount sent to Miss Hilda E. Olson, Asst. Treas., representing Ginling Bldg. Funds from General Funds Acct.	\$ 5,116.90	
<u>Draft</u> - Acct. cables sent May 3rd and May 14th for Ginling Buildings		43,750.00
<u>Travel</u> - Outfit allowance, Miss Katharine R. Rawles		100.00
<u>Drafts sent to the Field:</u>		
Covering gift from Rockefeller Foundation for Scientific Equipment	\$5,000.00	
Covering payment from Rockefeller Foundation for Miss Helen Y. McCoy's salary for 1921	1,236.00	
Covering statement-May 19th to Aug. 15th, 1921	937.28	
Covering appropriation of C.M.B. for salary of Teacher in Physics Dept. for yr. 1920 (Mex. 2400 at 86¢)	2,064.00	
Covering statement-Aug. 15th to Dec. 1, 1921	<u>1,574.26</u>	10,811.54
<u>Home Allowance:</u>		
Miss Harola E. Rivenburg, home allowance on a/c beginning July 1, 1921	150.00	
Miss Harola E. Rivenburg, home allowance for 3 mos. Oct, Nov, Dec. 1921 at rate \$50. per mo.	<u>150.00</u>	300.00
Salary of Miss Ella Hanswalt - 1 1/2 mos.		<u>93.75</u>

(continued next page)

\$60,172.19

Linling College Committee
Report of Treasurer
June 22nd, 1921 to December 31st, 1921.

Total Receipts brought forward.

\$156,718.19

DISBURSEMENTS (Continued)

Brought forward

\$60,172.19

Invoices

1,661.58

61,833.77

Total Disbursements

\$61,833.77

BALANCE DECEMBER 31st, 1921.

\$94,884.42

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C O P Y

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MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

ANNUAL MEETING

January 6, 1923.

156 Fifth Ave., New York City.

# Dr. Robert E. Speer	Miss Mabel K. Howell
# Dr. Frank Mason North	# Miss Margaret E. Hodge
Mrs. Henry W. Peabody	# Mr. Irving F. Wood
Mrs. Anna R. Atwater	Advisory Member
# Miss Elizabeth R. Bender	Mr. Russell Carter, Treasurer

ADVISERS

Miss Margaret E. Burton	Mrs. Dwight W. Morrow
Rev. Henry Sloane Coffin, D.D.	Miss Ellen Pendleton
# Mrs. Frederick G. Mead	Dr. T. H. P. Sailer
# Rev. Henry H. Meyer, D.D.	Rev. Anson Phelps Stokes, D.D.
Mrs. Inez Whipple Wilder	

The meeting was called to order by the Chairman, Mr. Speer. Miss Hodge led in prayer.

The members whose names are indicated by # were present. Miss Esther Case substituted for Miss Howell (absent in the Orient) and Rev. George T. Scott for Mr. Carter (detained by illness). The Board of Control was represented by Miss Sallie Lou Mackinnon and Miss Zee Ih-djen (alumna and former member of the Board), the Faculty by Miss Mead, Miss Griest and Dr. Morrow, and the Alumnae by Miss Daisy Yen.

Excuses were received from Mrs. Peabody, Mrs. Atwater, Mrs. Morrow and Miss Pendleton.

The Minutes of the previous meeting were called for. They had been sent to the members of the Committee and, with no corrections, were accepted without reading.

The Secretary read a letter from Mrs. Peabody referring to the protest of the Board of Control in the matter of the action of the Joint Committee in deciding to use the Rockefeller gifts for equalization purposes. After discussion it was

Voted, in view of the embarrassments in the special

solicitation of funds for Ginling both on the field and at home growing out of the decision affecting the basis on which the undesignated and the Rockefeller contributions shall be allocated, this Committee request the Joint Committee to take the matter under consideration anew with a view to securing a satisfactory adjustment.

Another letter from Mrs. Peabody was read, in which she gave a brief general report of the progress of the campaign and raised questions regarding the organization of future joint efforts for the colleges. She also referred to matters relating specifically to Ginling.

The Secretary presented a request from Miss Gundlach for a second year of absence from the College that she might accept the position of Acting Registrar of Berea College which has been offered her. She considers this an exceptional opportunity and one that should give valuable experience for further service at Ginling. Her letter was read, giving in detail the elements involved in her return to the College and the reasons for her desire to accept the position at Berea. This was supplemented by a statement from Miss Hodge based on her observations while at Ginling. It was

Voted to approve Miss Gundlach's request for a second year in America to be spent at Berea College as Acting Registrar, with the understanding that there will be no additional educational grant from the Committee and that the plan for a second year in America receive the sanction of the authorities on the field.

The actions of the Board of Control of November, 1921, and November, 1922, requesting that Miss Mead be appointed Executive Secretary for the College was read. The general question of the appointment of an Executive Secretary was considered, and it was

Voted that we state it as our judgment that until the present campaign for the seven union colleges is over and general questions regarding future plans for the promotion of the interests of all the colleges are determined, we are not in a position to decide upon the appointment of an Executive Secretary for Ginling.

Voted that pending the determination of these general questions regarding the promotion of interest in the colleges, we invite Miss Mead to continue to render to the Ginling College Committee the valuable service that she has given in the past.

Professor Wood spoke in commendation of the fine work that Miss Mead has done at Smith College, mentioning especially her success in establishing personal contacts.

The suggestion that Miss Wild of Mount Holyoke spend her Sabbatical year (1923-24) at Ginling was considered.

Mrs. Thurston has expressed a strong desire to have this plan carried out and writes that in conjunction with the University a good program of work can be offered her. Mrs. Thurston also spoke of the valuable help that Miss Wild would be in a position to give in working on the problem of Bible teaching in Girls's Middle Schools. A letter was read from President Woolley expressing her interest in Ginling and her confidence that a year of Miss Wild's services would be of great value to the College. Professor Wood spoke enthusiastically of Miss Wild and his confidence that she would make a fine contribution to the College. The question was left in the hands of the Candidate Committee, with the understanding that the Ginling College Committee favors the plan on conditions that were specified during the discussion.

The Secretary reported Mrs. Thurston's suggestion that the Candidate Committee be enlarged. It was not considered advisable to adopt this suggestion pending the development of possible plans for a unified candidate seeking agency that shall serve all the colleges.

Miss Hodge reported for the committee that had been appointed to study the articles of the Constitution relating to the Trustees and the Board of Control and make recommendations as to any changes that may be called for. She stated that the committee had been led to feel that the development of the College since the Constitution was framed has made so many changes desirable that before a report is made there should be wider consultation, especially with the field. It was

Voted that the committee on the study of the Constitution and By-Laws be continued, that it be instructed to continue its work along the lines indicated and report after there has been full consultation with the Board of Control, its representatives in this country and others whose help may be valuable.

Miss Hodge reported for the committee that had been authorized to make recommendations regarding the form of Contract to be used with appointees to Ginling. After consideration of a number of items, it was

Voted to approve the Contract with the revisions that have been accepted. (Copy of Form is attached)

The Secretary reported an interim action. On Nov. 23 the following cablegram was received from Nanking:

Buildings will be finished by the end of June.
What are the total receipts likely to be available for building additional dormitory. \$40,000.
Gold immediately in order to save 6,000 Taels.
Accommodation is very limited. It is very desirable that contract for building be made at

earliest date. Please cable authority. Authorized Board of Control.

After the Treasurer had made a careful study of resources, a report was submitted by correspondence to the Committee, with the request that the members vote on the question of the authorization of an additional dormitory. The vote was in favor of such authorization, and on December 18th the following cablegram was sent to Mrs. Thurston:

We approve of the plans. Proceed to carry out.
If the expense does not exceed \$40,000 Gold.
Send at once statement covering building account.

Voted to ratify the above ad interim action of the Committee.

The Secretary called attention to the items ^{of} news from the College which had been sent to the Committee and the Advisers; mention was also made of the extracts from the Minutes of the Board of Control that had been sent to the members of the Committee for consideration in preparation for the meeting of the Committee. Miss Hodge told of her visit to the College last June and mentioned a number of items of interest.

The question of granting Miss Griest a second year in America was next taken up. Miss Griest stated that two reasons led to this request: first, the advantage to the department of History that a second year of study would give; second, family conditions that might lead her to feel that she should be in this country next year. Dr. Merrow in response to a question, gave it as her opinion that from the standpoint of health a second year in America would be beneficial. Attention was called to the recommendation of the Board of Control that Miss Griest have a year of language study on her return to Nanking. And in this connection the importance of building the College into Chinese life was stressed. Miss Griest said that she did not minimize the importance of the language, and at the same time called attention to the competition of government schools, which makes it essential that Ginling have a well prepared faculty. It was

Voted that the question of Miss Griest being granted a second year in America be taken up with the College and be determined as may seem best in view of all considerations.

In the matter of the appropriations made by the Boards for current expenses of the College, the Secretary stated that in response to the request that they appropriate \$2,500. annually, the Christian and Methodist Episcopal Boards report that they will be unable to do so this year. No replies have been received from the Baptist and Methodist Episcopal South Boards. The Presbyterian Board is the only one paying \$2,500.

In the absence of Mr. Carter, Mr. Scott gave an informal report of building funds. The Committee made an attempt to compute

the amount of money needed to complete the work undertaken on the field and to discover all available resources, but in view of the fact that the final results of the campaign were not yet known and that the amount Ginling may receive from the undesignated funds was undetermined, it was impossible to take action on the Advance Program as submitted by the Board of Control. It was therefore

Voted to leave the matter of the Advance Program, with financial questions pertaining thereto, to a small committee with power, this committee to be composed of the Treasurer, Miss Hodge and the Secretary.

Mr. Scott stated that because of a deficit in the Current Expense account, the Board of Control has requested a refund of a previous balance of \$5,116.90 (G) in the Current Expense account that by action of the Ginling College Committee had been transferred to the Building Account. Attention was called to the fact that, as it has drawn 50% from the Rockefeller Memorial, it will be necessary to refund more than \$2,500. if the transfer is made as requested. It was

Voted to refer this question, with power, to the committee authorized to take into consideration the advance building program.

Voted that the usual annual audit of the Treasurer's accounts be authorized.

Miss Ann Reid, acting for the Candidate Committee, reported the following candidates:

Miss Edna Wood (for English)--the votes of the Committee favorable as far as they have been received, but returns not yet complete.

Miss Louise Egbert (for Religion)--papers not yet in the hands of the Committee.

Miss Bender reported an effort to secure Miss Trendley for Sociology. Miss Trendley is interested and has filled out the Candidate Blank, but wishes to reserve decision for a few months.

Miss Hodge reported the case of Miss Corbett. The general question of sending an appointee for one year and meeting a share of her traveling expenses was discussed but did not meet with favor on the part of the Committee. In view of this, it did not seem advisable to approve of the acceptance of Miss Corbett for one year.

The actions of the Board were presented by the Secretary. Before considering them item by item, it was

Voted that actions of the Board of Control shall be considered final unless protested by the Ginling College Committee at the Annual Meeting following the meeting of the Board of Control.

The Ginling College Committee heard with interest the plans that are being made by the Education Department for Practice Teaching and expressed a desire to be kept in touch with the development of this important phase of the work of the College.

The Faculty Program and list of "Salaries Budgeted" were considered in connection with the Budget for 1923-24. In answer to the request of the Board of Control regarding a secretary for the President, it was stated that the Candidate Committee was this need on the list of vacancies and that an earnest effort is being made to secure some one for the position.

The requests of the Board of Control regarding Miss Wood and Miss Trendley were recognized as being taken care of by the Candidate Committee.

Recommendation 8 in regard to the faculty program-- that the Ginling College Committee be requested "to remove the third education teacher from the list of faculty vacancies, and take the money formerly budgeted for her salary as a graduate scholarship to prepare a Chinese student for a teacher in the Educational Department" was not clear to the Committee, and the Secretary was requested to secure information as to what is meant.

In regard to Recommendation 12, it was

Voted that the engagement by the President of Misses Ewing and Stendel for temporary service be approved, and that a policy governing such appointments in the future be worked out by the Candidate Committee in consultation with the President.

The Committee noted sympathetically the embarrassment that the Board of Control has suffered through lack of information as to probable results of the campaign and available resources, and would state to the Board of Control that the Ginling College Committee has labored under the same embarrassment. Failure to give definite information to the field has been wholly due to the fact that it has not been available in this country.

In connection with the report of the action of the Board of Control regarding an Infirmary, Dr. Merrow made a statement of the needs of the college from the standpoint of health and education, as they appear to her, and the reasons why she asked that an infirmary be included in the first group of buildings.

In the consideration of the vote of the Board of Control that the building program outlined on the Docket be carried out as funds are made available, and in answer to a question from the sub-committee appointed with power to consider this program, the Committee expressed the opinion that water, drainage and other items necessary to the completion of the plant should take precedence over the fourth dormitory.

The secretary was requested to report to the Board of Control, in response to the request that the Boards make up for

loss of exchange, that this is being done.

In the matter of the vote of the Board of Control that the permanent equipment budget be approved as far as it has been worked out, the Committee took no action, pending the receipt of a copy of the budget.

The Committee approved the plan to ask non-co-operating Boards whose Missions have students in Ginling to pay the cost of the education of their students, and is ready to make the approach to the Boards on the receipt of information as to the amount of their responsibility.

The Budget was considered, and ways and means of meeting the needs were discussed. It was

Voted that we approve the Budget in outline; that we make a statement to the Board of Control of the reliable resources and ask that the College operate within these limits; also that we assure the Board of Control that we shall do our best - 1. to induce the Boards that are giving less than \$2,500. to appropriate this amount to the current expenses of the college; 2. to secure from their own Boards the salaries of missionaries on the staff who represent non-co-operating Boards; 3. to augment present appropriations as rapidly as possible and take steps to secure endowment at such time as it seems wise and feasible. It was also voted that we state to the Board of Control that we do not expect the College to incur expenditures except on the basis of assured receipts.

The resources within sight are:

From the co-operating Boards -

Baptist	\$ 1,500.
Christian	1,500.
Methodist Episcopal	2,100.
Methodist Episcopal South	2,250.
Presbyterian	2,500.
	\$ 9,850.
From Smith College	3,000.
Total	\$ 12,850.

The Chairman was requested to extend to the following Boards a cordial invitation to co-operate in the support of Ginling College to the extent of at least the salary of the members of the faculty who represent their denominations:-

- Protestant Episcopal - represented by Miss McCoy
- Reformed Church in the United States - represented by Miss Gundlach
- Congregational - represented by Miss Grabill

Miss Mead spoke of the interest of the Smith College Alumnae in Ginling and stated that they had raised about \$31,000. toward the Social and Athletic Building, which is to be their gift. She expressed the hope that this interest might continue in a helpful way, even after the completion of the building. It was

Voted that a cordial expression of appreciation of the efforts of Smith College Alumnae be placed on our Minutes, and that a communication be sent to the Association of Alumnae assuring them that the Ginling College Committee welcomes most heartily their co-operation in the effort to give Ginling that support which its largest development calls for.

Miss Bender presented from the Woman's Foreign Missionary Society of the Methodist Episcopal Church a request that the Society be given the privilege of naming a building. She was instructed to report that the Committee grants the Society the privilege of making one of the Ginling buildings a memorial to the person whose memory the donors wish to honor, the understanding being that, in case it is decided that the buildings shall bear Chinese names, the memorial character of the building shall be indicated by means of an appropriate tablet. It is understood that this granting of the request of the Woman's Foreign Missionary Society is conditioned upon official reports from the Joint Committee as to memorial buildings that have been assigned during the campaign showing that such a building is available.

Voted to adjourn.

OMITTED FROM THE AD-INTERIM REPORT OF THE SECRETARY.

The appointment of Miss Carolyn Porter (previously accepted as a candidate for the department of Religion) for the second semester of 1922-23, or as much of this time as she could give to the college, was approved. Miss Porter is making a trip to the Orient at her own expense.

REPORT OF THE TREASURER

GINLING COLLEGE COMMITTEE

January 1st, 1922 to December 31st, 1922.

RECEIPTS

Balance on hand January 1st, 1922.....\$94,884.42

American Baptist Board

Quota toward running expenses for 4th qr. 1921.....	\$375.00	
" " " " " calendar year 1922....	\$1500.00	
Loss in exchange on appropriation for " " " ...	150.00	
Pay't for goods purchased on account of Miss Mather ...	3.08	2,028.08

Methodist Episcopal Board

Quota toward running expenses for calendar year 1922	\$2100.00	
Loss in exchange on appropriation for " " " ...	210.00	
Quota toward running expenses for 1st qr. 1923	525.00	
Payments toward Building Fund:		
June 5th	\$ 4,640.00	
Nov. 21st	20,000.00	
Dec. 4th	20,000.00	
Dec. 29th	8,940.00	
Dec. 30th	733.69	54313.69
		57,148.69

Methodist Episcopal Board South

Quota toward running expenses for calendar yr. 1922	\$ 2250.00	
Loss in exchange on appropriation for " " "	225.00	2,475.00

Presbyterian Board of Foreign Missions

Payment of \$600. toward running expenses, making up total appropriation for year 1921 \$2100.	600.00	
Quota toward running expenses for calendar year 1922	2500.00	
Loss in exchange on appropriation for " " "	238.86	
For Scholarships, (received from Forest Hills Guild Westminster)	200.00	
Gifts received for Building Fund:		
Woman's Society, Crescent Ave. Ch. Plainfield	\$ 250.	
Crescent Ave. Church, Plainfield, N. J. ...	2000.	
Woman's Board, Philadelphia	1213.	
Julia S. Huggins, Pasadena, Cal.	100.	
Woman's Society, Babcock Mem'l Ch. Baltimore	50.	
Westminster Guilds	3000.	
Kansas City Peace Building	218.	
Presby. Woman's Bd.	894.30	
" " " "	124.50	
(\$50. of \$124.50 is for Kansas City Peace Building)		
	7849.80	
	<u>\$11,388.66</u>	11,388.66

United Christian Missionary Society

Quota toward running expenses for calendar year 1922	\$1500.00	
Loss in exchange on appropriation for " " "	150.00	1,650.00

Receipts carried forward..... \$169,574.85

Report of the Treasurer
Ginling College Committee
Jan. 1, 1922, to Dec. 31, 1922.

RECEIPTS (Cont'd)

Receipts brought forward \$169,574.85

Smith College

Payment for 2nd qr. 1922	\$800.00	
(\$500. for 1st qr. 1922 was pd. Nov. 9, '21		
Payment for 3rd qr. 1922	600.00	
Payment for 4th qr. 1922	600.00	
Payment for 1st qr. 1923	<u>600.00</u>	2,600.00

Refunds

Miss Adelaide Gundlach, on acct. of travel from Nanking	\$15.57	
Miss Rebecca W. Griest " " " " " "	8.03	
D. Appleton & Co. N.Y. " " " book "Adolescence "	<u>6.67</u>	30.27

Mr. and Mrs. F. F. Wood, Kanogo, Kansas

Additional gift, establishing permanent endowment of \$1,000. a "Memorial for Fayette and Marcelle Wood"		700.00
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Coupon from First Liberty Loan Fund

1.06

Gifts for Building Fund

Miss Frances Grace Smith (of Smith College) for Science Bldg.	\$	40.00	
Girls' Latin School, Baltimore		50.00	
Mrs. Frank C. Dunn (Completing pledge of \$500.)		250.00	
Mrs. Kendall Emerson (one-half of pledge for year 1922 toward Smith Ginling Fund)		50.00	
Mrs. Willard Straight	<u>10,000.00</u>		10,390.00

Funds received by Miss Glass designated for Ginling \$8,853.76

Less amount paid by R. C. to Ginling in error thru double certification of Baptist \$15,000. ...	<u>7,500.00</u>	1,353.76
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Interest on Bank Balances 1,724.25

Total Receipts \$186,374.19

Report of the Treasurer
Ginling College Committee
Jan. 1, 1922, to Dec. 31, 1922.

RECEIPTS BROUGHT FORWARD.....\$186,374.19

DISBURSEMENTS

Drafts sent to the field for Current Account..... \$10,267.23
" " " " " " Building Account
" from Shanghai accepted in N.Y. " " \$56,624.50
67,365.45 123,989.95

Home Allowances

Miss Marola E. Rivenburg - paid in full 375.00
Miss Cora Reeves, 2 mos. July & Aug. 1922
at \$75.00 per month 150.00
Miss Rebecca W. Griest, amount covering one-
half year's salary on basis of \$540.
per year, \$270. less July salary of
\$75. paid on the field 195.00
Miss Adelaide Gundlach, 5 mos. Aug.-Dec.
1922 at \$60. per month 300.00
Dr. L. M. Merrow, 5 mos. Aug.-Dec. 1922
at \$75. per month 375.00 1,595.00

Securities purchased of Spencer Trask & Co.
One \$1000. Kansas City Power & Light 5's
(Manager's Interim Receipt)..... 938.19
One \$50. U.S. Liberty Bond First 4-1/4
due 1947 50.45 988.64

Collections on Checks62

Travel for Candidates:
(to New York) Miss Jennie De Forest \$12.62
Miss Edna Wood 7.32 19.94

Invoices:

Oxford University Press 5.92
Doubleday, Page & Co. 25.50
Harper & Brothers 1.49
Warwick and York 1.72
Spencer Lens & Co. 60.90
Macmillan Co. 5.34
Teachers' College32 101.19

Disbursements carried forward ... \$136,762.57

Report of the Treasurer
Ginling College Committee
Jan. 1, 1922, to Dec. 31, 1922

RECEIPTS BROUGHT FORWARD.....\$186,374.19

DISBURSEMENTS (Cont'd)

Disbursements brought forward \$136,762.57
Invoices (Cont'd)

Board of Foreign Missions of the M. E. Church	5.00	
Vermont Printing Co. (2000 Booklets)	65.00	
James A. Stitt - Auditing Books year 1921	30.00	
D. H. Day, Tr. Travel K. Rawles	\$125.00)
" Miss Chester	\$541.50) 689.41
for books, postage, etc.	\$22.91)
D. H. Day, Tr. for postage		.84
D. H. Day, Tr. for goods purchased by Miss Carrie Mather		3.08
American Library Association		2.00
Central Scientific Co.	606.52	
Remington Typewriter Co.	51.30	
Central Scientific Co.	25.28	
D. H. Day, Tr. Clergy Certificates for Miss Gundlach	\$2.00	
Postage, Carfares, cable	6.86	8.86
University of Oregon Library		1.00
Warwick and York		1.28
J. B. Lippincott Co.	12.51	
Harcourt, Brace and Co.	4.53	
Little, Brown and Co.	1.56	
Exford University Press	2.09	
Henry Holt Co.	4.28	
The Abington Press	2.00	
D. C. Heath & Co.	1.51	
E. F. Dutton & Co.	14.11	
Doubleday, Page & Co.	4.50	
Houghton, Mifflin Co.	17.18	
The Methodist Book Concern	5.00	
Teachers College	1.92	
LeRoy Phillips	1.90	
Scott, Foresman and Co.	3.46	
George H. Doran and Co.	3.66	
The Baker & Taylor Co.	5.93	
Dodd Mead & Co.	1.96	
Dodge Publishing Co.	1.41	
Longmans, Green & Co.	6.62	
Rand McNally & Co.	1.54	
Harvard Graduate School of Education	.50	
American Baptist Board - for subscriptions ordered for Ginling Library		70.49
Chas. Scribner's Sons	8.00	
The Methodist Book Concern	9.00	
Central Scientific Co.	7.16	<u>\$1,682.39</u>

Disbursements carried forward \$138,444.96

Report of the Treasurer
Ginling College Committee
Jan. 1, 1922, to Dec. 31, 1922

RECEIPTS BROUGHT FORWARD..... \$186,374.19

DISBURSEMENTS (Cont'd)

Disbursements brought forward..... \$138,444.96
Invoices (Cont'd)

P. & F. Corbin for hardware	\$3089.17	
The Journal of Geography.....	2.52	
Presby. Bd. of Publication & Sabbath Sch. Work	4.92	
Rand McNally & Co.	4.46	
The Macmillan Co.	109.90	
The University of Chicago Press	2.96	
Chas. Scribner's Sons	34.34	
The Baker & Taylor Co.	40.35	
Oliver Quayle & Son...Diplomas for Class '22	45.00	
Sharp and Smith for surgical instruments	4.50	
Spencer Lens Co.	7.21	
(Paid thru D.H.Day)	<u>11.71</u>	
		11.71
The Prang Co.	7.71	
Hochschild Kohn & Co.	7.50	
Ginn & Co.53	
D.H.Day, Tr. Clergy Certificates for		
Miss Griest	2.00	
Frgt. on box sent Miss L. Robbins	1.07	
Parcel Post on Remington Port-		
able sent Miss Butler	2.62	
Books	15.68	
Cable	4.10	
Postage	<u>.53</u>	
		26.00
Houghton, Mifflin Co.	15.64	
Dodd, Mead & Co.	1.57	
The Macmillan Co.	2.86	
Central Scientific Co.	319.46	
Central Bureau for Registered Addresses..	2.50	
Hochschild Kohn & Co.	3.75	
D.H.Day, Tr. Cables and cartage.....	14.45	
	<u>\$3747.30</u>	
		<u>\$3,747.30</u>

\$142,192.26

Balance in the Bank \$ 44,181.93

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GINLING COLLEGE COMMITTEE

TRIAL BALANCE

DECEMBER 31st, 1922

DEBITS

CREDITS

Securities Account \$ 988.64

Ginling College Board of Control \$ 75.96

Appropriation Account 1,125.00

General Funds Account 613.85

Permanent Equipment Acct. 41,664.69

Special Endowment Account 1,001.06

Miscellaneous Expense Acct. 404.52

Bank Balance 44,181.93

Smith College Alumnae 285.49

\$45,170.57

\$45,170.57

17907

MINUTES

GINLING COLLEGE COMMITTEE

of the

BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

April 19, 1923

156 Fifth Ave., New York City

Dr. Robert E. Speer
 Dr. Frank Mason North
 # Mrs. Henry W. Peabody
 Mrs. Anna R. Atwater
 # Miss Elizabeth R. Bender

Miss Mabel K. Howell
 # Miss Margaret E. Hodge
 Professor Irving T. Wood
 Advisory Member
 # Mr. Russell Carter.

The meeting was called to order by the Chairman, Mr. Speer. Miss Howell led in prayer.

The members whose names are indicated by # were present. Miss Mead, who in response to a request of the Ginling College Committee is assisting in the candidate work of the Committee, was present.

Excuses were received from Dr. North, Mrs. Atwater and Professor Wood.

The Minutes of the previous meeting having been sent to all the members of the Committee, were approved without reading.

The secretary reported on matters relating to actions of the previous meeting. The action of the Committee regarding a second year in America for Miss Griest had been reported to the President of the College and a reply received expressing approval of this plan. The action of the Committee approving a second year in America for Miss Gundlach, with the understanding that she be free to accept the position of Acting Registrar in Berea College, had also been reported, to which a reply had been received from Mrs. Thurston stating that Miss Gundlach would have to make the decision herself. As this was understood to remove the qualification attaching to the approval of the Committee as expressed in its action of January 6th, the Secretary, after consultation, sent Miss Gundlach the formal approval of the Committee in response to her request for another year in America. It was

Voted to confirm this action of the Secretary.

After consideration of questions connected with the needs of the administration and education departments of the College, it was

Voted that we suggest to the Board of Control that Miss Vautrin be released, as far as possible, for work in the department of education.

The Secretary reported communications that had been received in reply to the request of the Ginling College Committee that cooperating

Boards whose annual appropriation for current expenses is less than \$2500. bring their appropriation up to this amount. They were as follows:

Methodist South-- Voted to increase to \$2500.

Baptist----- Will give consideration to the request; asks that study be given to the question of increasing self-support on the field.

Christian----- Present denominational responsibility makes increase difficult; asks that a basis of cooperation be worked out that will make financial responsibility proportionate to other work carried.

Methodist Episcopal--Will consider request at next meeting.

The Secretary was requested to arrange for a conference between representatives of the Committee and Mrs. Atwater at such time as she is in New York, that the suggestion of the Christian Board regarding a different basis of cooperation may be considered.

The Chairman reported replies to an invitation to cooperate that had been extended to non-cooperating denominations that have representatives on the faculty, as follows:-

Reformed Church in the United States--Will take the support of Miss Gundlach, beginning payment at once.

Woman's Board of the Northwest--Impossible to undertake financial cooperation.

Protestant Episcopal -- Asks for information regarding denominational representative (Miss McCoy) and promises to take up the question with the field.

The importance to the cooperating Boards of receiving regular news direct from the college, was mentioned, and the question was raised whether some plan could be made that would bring such news at stated times, either quarterly or semi-annually.

The chairman reported an informal interview which a few members of the Committee had had with Mr. F. H. Hawkins, Secretary of the London Missionary Society, who stated that this Society seems to be in a position to cooperate in Ginling College, to the extent at least of one member of the Faculty. It was

Voted that this Committee extend to the London Missionary Society a cordial invitation to cooperate in Ginling College.

The report of the Treasurer was received. (Attached herewith)

Miss Mead reported that the names of a number of candidates were in hand and regular procedure was being followed. Miss Hodge reported

on the case of Miss Corbett who is being considered for an emergency need in the departments of English and History. The Candidates Committee recommends that she be accepted for this emergency and be sent to the College on a special contract, this contract to be for one year, Miss Corbett to pay travel both ways and the College to provide salary; if at the end of a year the contract is by mutual agreement renewed for another year, the Ginling College Committee will pay a proportionate amount of traveling expenses. It was

Voted to adopt the recommendation of the Candidates Committee in the case of Miss Corbett.

On recommendation of the Finance Committee it was

Voted that in view of the fact that the Joint Committee of the Women's Union Christian Colleges in the Orient at its meeting on April 3rd voted to appropriate to Ginling the balance due to complete Ginling's quota of \$600,000, estimated March 1st to be \$254,150.80, authority be cabled to the Board of Control to expend an additional sum of \$63,500 to provide \$25,000 for furnishings and equipment, and \$38,500 for the following items needed at once to complete the first group of buildings as listed in the Building Program on page 20 of the Minutes of the Board of Control of November 15, 1922:

Grading, roads, etc.-----	\$ 5,000	
Fence and Gate House-----	2,000	
Drainage-----	2,500	
Water System-----	12,000	
Electric Plant-----	7,000	
Covered Ways-----	10,000	
		\$38,500

Voted that authority be given to the Treasurer to pay bills approximating \$1,000 covering medical equipment and supplies personally selected by Dr. L. M. Merrow, largely thru the Purchasing Department of the Presbyterian Board, this action being based upon letters of Mrs. Thurston's to Dr. Merrow and Mr. Carter approving such expenditure.

The interest of the women of St. Louis in providing money for an Infirmary at Ginling was mentioned. Because of the strength of the Christian Church in St. Louis, the interest of the women of that city naturally focused on Ginling. The importance of conserving the sympathetic cooperation of these women was recognized, also the need of an Infirmary as a part of the Ginling plant. It appeared from the report of the Joint Committee that Ginling would receive its quota of \$600,000 and an additional sum which will cover the cost of the Infirmary. The Secretary was requested to present this situation to the field and ask the Board of Control to consider whether an Infirmary should not be given a prominent place in the second group of buildings.

The general financial situation was considered, both as regards probable available resources and present obligations. The Secretary was requested to submit to the Board of Control the question as to what buildings are to be included in the second group, in what order and when they will be needed.

#4.

On request of the Joint Committee it was

Voted that, until needed for construction or equipment purposes, Ginling funds in the hands of the Assistant Treasurer of the Joint Committee be allowed to remain on interest until August 1, 1923.

The Secretary reported the resignation of Miss Janie Watkins.

A question was raised as to whether the power given by the Regents to the Board of Trustees of the University of Nanking to co-opt members to one-half the number of the Board, would extend to the Ginling College Committee. The Chairman stated that he understood that it would be so construed.

Voted to adjourn.

MINUTES

GINLING COLLEGE COMMITTEE
of the
BOARD OF TRUSTEES OF THE UNIVERSITY OF HANKING

January 3, 1924

25 Madison Avenue, New York City

- # Dr. Robert E. Speer
- # Dr. Frank Mason North
- # Miss Mabelle Rae McVeigh
- Mrs. Anna R. Atwater
- # Miss Elizabeth R. Bender

- Miss Mabel K. Howell
- # Miss Margaret E. Hodge
- Mr. Irving F. Wood
Advisor, Member
- # Mr. Russell Carter, Treasurer

ADVISERS

- Miss Margaret E. Burton
- Rev. Henry Sloane Coffin, D.D.
- Mrs. Frederick G. Mead
- Rev. Henry H. Meyer, D.D.

- Mrs. Dwight W. Morrow
- Miss Ellen Pendleton
- Dr. F. H. I. Sailer
- Rev. Anson Phelps Stokes, D.D.
- Mrs. Inez Whipple Wilder

The meeting was called to order by the Chairman. Miss McVeigh led in prayer.

The members whose names are indicated by # were present.

The Minutes of the previous meeting were reported sent to the members of the Committee and were approved without reading.

The Chairman read a letter from Professor Wood telling of his plan to spend next year in the Orient and suggesting that in view of this fact he be released from his position of Advisory Member on the Ginling College Committee.

The Secretary reported that the Minutes of the meeting of the Board of Control had not been received, and that no letter had come from the President later than the one dated July 12th, of which extracts had been sent to all members of the Committee. The new college buildings were occupied in July and the formal dedication services took place October 31st. Dr. Reeves arrived in America December 17th, on furlough granted by the Board of Control. Miss Griest and Miss Gundlach are having their second year of furlough in the United States.

The Secretary reported the resignation of Mrs. Henry W. Peabody as a member of the Ginling College Committee and the appointment of Miss Mabelle McVeigh in her place.

The Secretary reported cooperation on the part of the London Missionary Society to the extent of the salary of the appointee of the Society, Miss Eva Spicer. There has been correspondence with the Protestant Episcopal Board looking toward co-operation, but as far as has been learned, no action has been taken. The Woman's Foreign Missionary Society of the Methodist Episcopal Church has increased its appropriation

from \$2100 to \$2500. The Board of the Methodist Episcopal Church South has reduced its appropriation by a sum equal to the salary of Miss Watkins (recently resigned), making their contribution \$1750.

Miss Hodge reported for the Candidates Committee: During the summer the following sailed for Ginling College - Marna Wood (English), Mary B. Frendley (Sociology), Emily I. Case (Physical Education), Flora H. Carncross (English), Virginia Corbett (English, special contract). Miss Eva Spicer has joined the Faculty, going direct from England. Miss Wild of Mt. Holyoke, Miss Cook of Smith and Miss Thayer are each giving a year, or a part of a year, to the college; also Prof. Norman A. Wood and Mr. Wood of Ann Arbor. Miss Marie Plapp has been considered for mathematics and physics and her papers approved, subject to health examinations and further statement in regard to her religious belief. Miss Bender had an informal conference with her in Chicago and reported that she questioned her own ability to teach college physics. The position which the Committee thought of offering her is in place of Miss McCoy who is to be on furlough next year. The Candidates Committee recommends that in view of no word having yet been received from the field about their plans for filling Miss McCoy's place, no action be taken for the present, Miss Plapp having stated that this would not hamper her any in her plans.

Miss Hodge reported for the Committee on the Revision of the Constitution. The entire Constitution with suggested changes and amendments was read, and items of importance discussed. No action was taken, pending a reply from the field to a communication regarding the suggested changes as sent by Miss Hodge in July.

The Treasurer presented his report, which was accepted. (Appended)

The Treasurer reported a balance of \$9,283 in the Permanent Equipment account, and asked for instructions concerning its investment. It was

VOTED that the Finance Committee and the Treasurer be authorized to make investment of this amount according to discretion.

VOTED that any cash funds that may be received from the Treasurer of the Joint Committee of the Women's Union Christian Colleges in the Orient, be invested by the Finance Committee and the Treasurer.

A bill of \$5.00 for the registration of Ginling College in the American Association of Collegiate Registrars was ordered paid.

The revised By-Laws of the Joint Committee of the Women's Union Christian Colleges in the Orient as approved by the Joint Committee were reported for consideration, and it was

VOTED to approve the By-Laws as presented.

The plan for the organization of a committee for the coordination and promotion of Christian higher education in China was presented, and it was

- VOTED: (1) That we approve the plan
 (2) That we appoint a representative on this committee from the Ginling College Committee, the President of the Board of Trustees to make the appointment.
 (3) That we authorize the payment of \$100 toward the initial expenses of the Committee, to be paid when the committee becomes effectively organized.

#3.

The President appointed Miss Bender to serve on this Committee, the appointment to hold unless the organization of the Committee requires the appointment of some other member in order to secure proportionate representation to the denominational Boards.

Professor Wood's suggestion that he be released as an Advisory Member of the Ginling College Committee was considered. In view of the fact that his absence is to be for one year only, it was

VOTED to request him to continue as a member of our Committee, and to ask Miss Ellen P. Cook to serve in his place during his absence.

The Committee noted with interest Professor Wood's plan to visit Ginling, and expressed satisfaction in his readiness to give assistance to the College.

VOTED to appoint Miss McVeigh as a member of the Candidates Committee in place of Mrs. Peabody.

VOTED to give the Candidates Committee authority to choose its own chairman.

The meeting adjourned.

REPORT OF THE TREASURER
GINLING COLLEGE COMMITTEE

JANUARY 1st, 1923 to December 31st, 1923.

- RECEIPTS -

Balance on hand January 1st, 1923		\$44,181.93
<u>American Baptist Board</u>		
Quota toward running expenses for year 1923		\$1500.
<u>Methodist Episcopal Board</u>		
Quota toward running expenses for 2nd, 3rd, and 4th quarters, 1923	\$1575.00	
(\$525. for 1st qr. was rec'd Dec. 30th, 1922)		
Contributions toward Building Fund:		
Jan. 19th	\$2407.14	
Nov. 2nd (for Hutchinson Mem'l).....	2010.00	
Dec/ 14th "	<u>970.00</u>	
	5387.14	6962.14
<u>Methodist Episcopal Board South</u>		
Quota toward running expenses 1st qr. 1923 ...	625.00	
2nd qr. " ...	625.00	
3rd qr. " ...	500.00	
4th qr. " ...	500.00	
	<u>\$2250.00</u>	
Quota toward running expenses 1st qr. 1924	<u>437.50</u>	2687.50
<u>Presbyterian Board</u>		
Quota toward running expenses for year 1923	\$2500.00	
Exchange for 1st qr. 1923 at 52¢ for the Mex.	<u>25.00</u>	2525.00
<u>Reformed Board</u>		
Salary of Miss Adelaide Gundlach for year 1923		750.00
<u>United Christian Board</u>		
Quota toward running expenses for year 1923	\$1500.00	
Exchange for 1st six mos. year 1923 at 55¢ for the Mex.	75.00	1575.00
<u>Smith College</u>		
2nd payment 1923	600.00	
(pay't for first part of 1923 was rec'd Nov. 28th, 1922)		
3rd, 4th, and 5th payments 1923 at \$600. each	1800.00	
One-half of amount toward running expenses for year 1924	<u>1500.00</u>	3900.00
<u>Rockefeller Foundation</u>		
Salary of Miss Helen Y. McCoy for year 1922		1260.00
"Third Year Pledge" at 52 1/2¢ for Mex.		1260.00
		<u>21,159.64</u>
Amount carried forward.....		\$65,341.57

Report of Treasurer
Ginling College Committee
Jan. 1, 1923 to Dec. 31, 1923.

RECEIPTS CONTINUED

Amount brought forward		\$65,341.52
Smith College Alumnae Fund (From Miss Mead)		37.00
<u>Library Equipment Account</u>		
Gift from Memorial S.S. Lancaster, Pa. for books to be selected by Miss Griest		300.00
<u>Gifts for Current Work</u>		
From Miss Rivenburg's Class, Park Ave. Baptist Church for work at "Ginling College Clinic"		10.56
From University of Chattanooga, Chattanooga, Tenn.		33.00
<u>Amounts received ^{for} the Building Fund</u>		
Miss Amy Ferris, N.Y.C.	\$ 500.	
Presby. Woman's Bd.		
For Kansas City Peace Bldg. from Kansas City Presbyterial Society	\$ 351.	
For room in new bldg. to be named in honor of Seattle Presby. Women	1000.	
To furnish room in memory of George A. Stanton, Jr.	100.	
Room in memory of Frank A. McCartha	100.	
" " " " Rosemond Hart McCartha	100.	
Bal. Design. "Ginling College"	255.	1,906.
Designated gifts from Miss Olson, Asst. Tr.		
Feb. 3rd, 1923	\$34,889.79	
Feb. 10th, 1923	8,911.056	
		43,800.85
Mrs. Kendall Emerson, Completing pledge of \$100. for "Smith Ginling Fund"		50.
Payments from Mr. Laing toward Memorial Bldg. (rec'd thru Miss Olson)		14,000.
Girls' Latin School, Baltimore, Md.		50.
Presbyterian Board - May 21st, 1923		178.50
Credit from Presbyterian Bd. Invoice, Mar. 31st, 1923		\$60,485.35
Shipping charge, Reisner charged to Ginling by mistake		2.25
Income on Securities		52.12
Interest on Bank Balance		332.07
		<u>\$61,252.35</u>
TOTAL RECEIPTS		\$126,593.92

Report of Treasurer Ginling
College Committee Jan.1, 1923
to Dec.31, 1923.

RECEIPTS BROUGHT FORWARD \$126,593.92

- DISBURSEMENTS -

Home Allowance

Dr. L.M.Marrow, 8 mos.@ \$75. per mo.	\$600.00	
Miss Adelaide Gundlach, 6 mos.@ \$60 per mo.	360.00	
Miss Rebecca W.Griest, 6 mos.@ \$45. per mo.	270.00	\$1230.00

Drafts to the field for Building Account	\$86,280.14	
Draft from Shanghai accepted in N.Y.(Bldg.Draft)	6,384.55	
Drafts sent to the field for Current Account	5,866.42	
Draft covering amount from Rockefeller Founda- tion for salary of Miss McCoy for yr.1922	1,260.00	99,791.11

Building Funds transferred to Miss Hilda L.Olson		5,886.06
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Travel Items

Dr. L.M.Marrow: Passport	12.00	
Clergy Certificates	4.00	
Tickets	316.40	
Miss F.Carnecross Travel	200.00	
Tickets	316.40	
B/Ex.	25.00	
Miss E. Wood Clergy Certificates	2.00	
Tickets	311.40	
Travel	250.00	
Outfit	100.00	
Miss E. Case Travel	225.00	
Outfit	100.00	
Miss Ada Grabill Travel, etc.....	533.70	2,395.90

<u>Permanent Equipment Account, Telegrams</u>		1.38
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<u>Office Expense Account, Carfares and postage</u>		8.55
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Expense Account

Dr. Henry Ewing Hale, services rendered Miss Adelaide Gundlach	\$10.
" " " " " " " " Miss Virginia Corbett	10.
Expenses of trip from Boston to N.Y., Miss Emily I. Case....	28.
Physical examination of Miss Edna F. Wood - expenses to N.Y. on account of examination	14.88
Examinations made for Miss Edna F.Wood and Miss V.Corbett	20.
	<u>82.88</u>

Miscellaneous Expense Account

James A.Stitt, auditing accts.for yr.ending Dec.31,1922	\$30.00
Cables sent to the field	15.35
Collections on checks78
Telephone calls	1.05
Board of Foreign Missions, M.E.Church, for copying Ginling Minutes ..	16.00
Woman's Presbyterian Bd.for Telephone calls, postage, etc. incurred by Miss Mead	9.36
	<u>72.54</u>

Disbursements carried forward \$109,468.42

Report of Treasurer
Gihling College Committee
an.1,1923,to Dec.31,1923.

RECEIPTS BROUGHT FORWARD\$126,593.92

DISBURSEMENTS (CONT'D)

Disbursements brought forward\$109,468.42

Miscellaneous Expense Account

Pawlicki & Bunker Invoice for enlargement
of photos 3180

Invoice paid during the year upon order from the field
totaling 4,095.12
\$113,567.34

Balance in the Bank \$ 13,026.58

GINLING COLLEGE COMMITTEE

TRIAL BALANCE

DECEMBER 31st, 1923

DEBITS

Credits

Securities Account	988.64	Appropriations Account	3,141.60
Ginling College Board of Control	918.84	Permanent Equipment Acct.	9,283.91
		Special Endowment Fund	1,000.00
		Miscellaneous Expense Acct.	886.06
		Smith College Alumnae Fund	322.49
Bank Balance	<u>13,026.58</u>	Library Equipment Account	<u>300.00</u>
	\$14,934.06		\$14,934.06

MINUTES

GINLING COLLEGE COMMITTEE
of the
BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

April 24, 1924

150 Fifth Avenue, New York City

- # Dr. Frank Mason North
- # Miss Mabelle Rae McVeigh
- Mrs. Anna R. Atwater
- # Miss Elizabeth R. Bender
- # Miss Mabel K. Howell
- # Miss Margaret E. Hodge
- # Mr. Irving F. Wood
Advisory Member
- # Mr. Russell Carter, Treasurer

The meeting was called to order by the Secretary. Professor Wood offered prayer. A letter of resignation from Mr. Speer, the Chairman of the Committee, was read.

VOTED to accept the resignation of the Chairman with sincere regret and with deep appreciation of his years of service.

Miss Hodge was elected temporary Chairman and took the chair.

Those whose names are indicated by # were present. The Secretary reported that Mrs. Atwater had expected to attend, but was unable to be present. Miss Case, who was authorized by Miss Howell to serve as proxy, was not present.

The Minutes of the previous meeting were reported as sent to all of the members of the Committee. No corrections had been received and they were approved without reading.

The Secretary read the resignation of Miss Gundlach and correspondence relating to it. After discussion it was

VOTED that we seriously raise the question with Miss Gundlach as to whether this resignation must be final.

The Secretary read a letter from Professor Wood in which he stated that in view of the action of the Committee at its previous meeting requesting him to continue to serve as Advisory Member of the Ginling College Committee, he would withdraw his resignation. It was

VOTED to approve the appointment of Miss Ellen Cook as alternate for Professor Wood during his absence in the Orient.

Mr. Carter, the Treasurer, presented his report. (Herewith appended)

Mr. Carter reported for the Finance Committee and stated that the Committee had carefully considered the question of placing the securities purchased by the undrawn property funds received through the drive of the Women's Union Christian Colleges in the Orient, with a Trust Company, not only for their safe keeping, but also in order that collection of coupons, registered interest and dividends may be made by the said Trust

Company. This practice of placing securities with a Trust Company has grown to be commonly accepted and is regarded as the best means yet devised for handling this extended and somewhat complicated work. The Finance Committee recommended that the entire handling of such securities be placed with the Bankers Trust Company of New York, who have agreed to handle this on the basis of one-tenth of one per cent, and the following resolutions were adopted:

"RESOLVED, that BANKERS TRUST COMPANY be and it hereby is designated a depository of this Corporation for the deposit of stocks, bonds and other securities held by this Corporation and Bankers Trust Company as such depository be and it hereby is authorized and directed to receive for deposit, hold and deliver any such stocks, bonds and other securities held by this Corporation pursuant to the written order of the Treasurer and either the Chairman or Secretary of the Gimling College Committee who are hereby authorized and empowered accordingly; and that the Secretary is hereby directed to certify to said depository the respective names of said officers of this Corporation, with specimens of their respective signatures for use by said depository for purposes of comparison."

"FURTHER RESOLVED, that the said Bankers Trust Company be and is hereby designated as the depository of the funds of this Organization and that Russell Carter, Treasurer, is hereby authorized, from time to time, for and on behalf of this Organization, to make or sign checks, drafts, notes, obligations, agreements or instruments, to endorse for negotiation or deposit, checks, drafts, or other instruments, to accept drafts, to procure loans or advances, to sell securities, bills and accounts receivable of this Organization, to pay, adjust or secure any transaction, matter or liability and to do all acts therein, to pay all sums due or to become due, to accept and receive notices and demands, and generally to do all acts and things with reference to any transaction in the name of, or on behalf of this Organization, with the said Bankers Trust Company, or in carrying on its business relation therewith, which any of the said officers may see fit.

FURTHER RESOLVED, that all checks of this Organization drawn upon such account and signed as aforesaid including checks drawn to cash or the individual order of the officers signing said checks as aforesaid, shall be honored and paid by said Trust Company, and charged to this Organization's account.

That this resolution continue in force until formally rescinded and due notice of rescission is filed and said Bankers Trust Company, and that the Secretary of this Organization be and hereby is directed to deliver to said Trust Company a copy of this resolution and the names and signatures of the officer or officers authorized by this resolution to sign or countersign for this Organization, certified under his hand and seal of this Organization."

#3.

VOTED that we designate such officers as will be acceptable to the Bankers Trust Company to sign the papers of the Custodian Agreement.

Mr. Carter tendered his resignation as Treasurer of the Ginling College Committee, and it was

VOTED that Mr. Carter's resignation be accepted with deep regret, and that it go into effect when his successor is appointed.

VOTED that the Finance Committee be given power to appoint a treasurer to succeed Mr. Carter.

It was reported that the Joint Committee of the Women's Union Christian Colleges in the Orient had been reorganized under the name of The Cooperating Committee for Women's Union Christian Colleges in Foreign Fields. A central office will be established in the autumn, with Miss Florence Tyler as Executive Secretary. The officers of the Cooperating Committee are as follows:

Chairman:	Mrs. W. A. Montgomery
Vice-Chairman:	Miss Margaret E. Hodge
Secretary:	Miss Elizabeth R. Bender
Treasurer:	Mrs. F. E. Rossman
Assistant Treasurer:	Miss Hilda Olson (for 6 months from date)

The Secretary reported that the final audit of the Assistant Treasurer of the Joint Committee of the Women's Union Christian Colleges in the Orient had been received and that it shows a total of \$614,973.99 paid to Ginling College as a result of the union college campaign.

The report of the Candidates Committee was called for and Miss Hodge stated that the Committee, which had been given power at the previous meeting to appoint its own Chairman, had secured the consent of Miss McVeigh to serve as Chairman. There was no further report from the Committee.

The actions of the Board of Control were considered item by item and actions taken as follows:

VOTED that the return after furlough of Misses Butler and McCoy be approved, and that they be each granted furlough salary of \$750. Gold.

VOTED that the furlough of Miss Vautrin, beginning July 1924, with full furlough salary, be approved.

VOTED that, in view of family conditions, a leave of absence for six months be approved for Mrs. Thurston, and that the College pay three-fifths of her travel expenses, she to receive regular furlough salary for the period named.

VOTED that we strongly urge that Miss Grist be given a year, or at least the first semester, for language study during 1924-25, free from all responsibility in the College.

VOTED to approve leave of absence for Dr. Reeves, her travel and six months furlough salary to be paid by the College.

VOTED to refer to the special committee on Constitution and By-Laws for favorable consideration, the recommendation of the Board of Control that an amendment be added to the Constitution under the "Powers and Duties of the Board of Control" providing that the arrangement of faculty into departments and the appointing of heads of departments be within the province of the Board of Control acting upon recommendations of the faculty.

VOTED to refer to the same committee the recommendation of the Board of Control that we reaffirm the action of the Board in 1919 (Minutes, page 4) regarding the relation of the President of the College to the Board of Control and to the Executive Committee.

The actions of the Executive Committee were considered and action taken as follows:

VOTED that we approve the principle of appointing on the Board of Control, representatives of missions in partial cooperation, and that we concur in the recommendation of the Board of Control, that a representative of the London Mission and of the Reformed Church be so appointed, also that a representative of the Protestant Episcopal Church be appointed as a member of the Board of Control as soon as the participation of this Board is effected.

VOTED that in view of the fact that Smith College is an affiliated organization, we approve the appointment of a representative of Smith College on the Board of Control as a co-opted member.

VOTED heartily to approve the invitation extended to Professor Irving F. Wood to teach part time in the Department of Religion while he is in China next year.

The budget as forwarded with the Minutes of the Board of Control (not in final form) was considered. After a study of a comparative statement of receipts and expenditures for previous years, as prepared by Mr. Carter, it was

VOTED that we approve the budget as submitted with the understanding that expenses are kept within the estimated receipts.

VOTED that Miss Whitmer, an accepted missionary of the Woman's Foreign Missionary Society of the Methodist Episcopal Church, be invited to substitute for Dr. Reeves in Ginling for one year, it being understood that the College bears the salary for the year and the just proportion of travel expenses.

VOTED to refer to the Candidates Committee the securing of a teacher of physics and chemistry under a three year contract to supply the place of Miss McCoy during her furlough and language study, and Miss Chester during her furlough; also that we ask the Candidates Committee to enter into correspondence with Miss Ethel Black as a possible candidate for the department of Education.

#5.

The consideration of Miss Shippen as one fitted to meet an emergency need in the College was referred to the Candidates Committee.

The report of the special committee on revision of the Constitution and By-laws and the contract with missionaries was deferred until a later meeting, when it was hoped that a larger number of Boards would be represented.

An amendment to the charter granting the Board of Trustees the power to co-opt additional members was reported, and the secretary was requested to report to the Board the desire of the Ginling College Committee that a proportionate number of the co-opted members be assigned to service in the Ginling College Committee.

VOED to request the American Baptist Foreign Mission Society to turn over to the Candidates Committee the papers of Miss Anna R. Clark, who has been approved by the Board of Control as the representative of the Baptist Society.

VOED that proper medical examination be taken by members of the faculty of Ginling College who are upon furlough and hope to return. Usually this examination should be taken upon return to America.

VOED that the College be requested to make a comparative study of tuitions charged by the various colleges in China and report to the Ginling College Committee.

VOED that the Cooperating Committee for Women's Union Christian Colleges in Foreign Fields be requested to standardize the matter of health examinations of missionaries on furlough from the union colleges.

VOED to adjourn.

REPORT OF THE TREASURER

GINLING COLLEGE COMMITTEE

JANUARY 1st, 1924, to APRIL 24th, 1924.

- RECEIPTS -

Balance on hand January 1st, 1924	\$ 13,026.58
<u>American Baptist Board</u>	
Quota for 1st qr. 1924	\$375.00
" " 2nd " "	<u>375.00</u>
	750.00
<u>Methodist Episcopal Board</u>	
Quota for 1st qr. 1924	\$625.00
" " 2nd " "	625.00
Loss in exchange on quota for year 1923 @ 52¢ for Mex.	<u>84.00</u>
	1,334.00
<u>Methodist Episcopal Board, South</u>	
Quota for 2nd qr. 1924	437.50
(1st qr. was paid Dec.18,1923)	
Loss in exchange on quota of \$2250. for yr. 1923 @ 52¢ for Mex.	<u>90.00</u>
	527.50
<u>Presbyterian Board</u>	
Quota for 1st qr. 1924	\$625.00
Balance due on loss in exchange on quota for yr. 1923 @ 52¢ for Mex.	<u>75.00</u>
	700.00
Gift of Grecent Ave. Church, Plainfield, N.J. for current budget, rec'd thru Presbyterian Board	1,000.00
<u>United Christian Missionary Society</u>	
Quota for 1st qr. 1924	375.00
<u>Smith College</u>	
Completing pledge of \$3000. for current expenses for year 1924	1,500.00
<u>Rockefeller Foundation</u>	
China Medical Bd's appropriation covering Miss Helen Y. McCoy's salary for year 1923 Mex.2400 @ 52¢	1,248.00
<u>Funds received by Miss Olson designated for Ginling</u>	
rec'd in N.Y. Jan. 18th, 1924	\$198,650.80
Mar. 6th, "	103.59
Mar. 17th, "	<u>14,870.40</u>
	213,624.79
Interest on Bank Balances	676.43
Coupon: Kansas City Power & Light Due Mar.1, 1924 (Spec.Endow. Fund) ..	25.00
Spencer Trask & Co. Accrued interest on \$8000. Cleveland Union Terminal 5s/73	5.18
Refund: From Miss Rebecca W. Griest covering expense of her medical examination	<u>10.00</u>
Total Receipts	\$ 234,802.48

Report of Treasurer
 Ginling College Com.
AN. 1st, 1924 - APR. 24, 1924

TOTAL RECEIPTS BROUGHT FORWARD\$234,802.48

- DISBURSEMENTS -

Drafts to the field

Bal. in appropriation account at the end
 of the year 1923\$1204.10
 Draft due per statement Jan. 29th, 1924 .. 3781.36 4,985.46
 (Current Account)

Securities purchased

Spencer Trask & Co.\$91,475.24
 Maitland, Coppel & Co. 70,528.22
 Barstow & Co. 49,556.62 211,560.08

Cora D. Reeves

Home allowance for 4 months beginning Dec. 1923
 @ \$75. per mo.\$300.00
 Less Travel Balance of 170.00 130.00

United Christian Missionary Society

Overpayment on exchange for calendar year 1923 15.00

Travel

Miss E. Case, Tickets\$316.40
 " " " Travel - Clergy Certif. 27.00
 Dr. L. Merrow, Travel Adv. & B/Ex. 300.00
 F. Carncross Tel. charge Sept. 1923 1.18 644.58

Oliver Quayle & Son - 11 Diplomas for Ginling 55.00

Flynn & Harrison - Fidelity Bond covering Russell Carter,
 as Treasurer 62.50

Periodicals ordered by American Baptist Board 22.90

James A. Stitt, - services auditing accounts for the
 year ending Dec. 31st, 1923 30.00

Miscellaneous Expenses

Cables to Mrs. Thurston 8.20

Office Expense

Postage, carfares, etc. 2.54

Expense Account

Dr. Henry E. Hale - examination of Miss Griest 10.00

Invoices

American Ass'n of Collegiate Registrars,
 University of Maryland, Baltimore, Md.\$ 5.00
 The Century Co. Hymnals100.00
 Michigan Biological Supply Co. 11.80
 The Pilgrim Press - 1 set of Maps 27.50
 Macmillan Co. Books 6.02
 Davies, Turner & Co. exp. in shipping books 17.32
 W.M. Welch Mfg. Co. Electrical supplies & glassware 515.74
 The Woman's Press - Book -80 684.18

\$218,210.44

Balance in Bank \$ 16,592.04

GINLING COLLEGE COMMITTEETRIAL BALANCEAPRIL 24th. 1924.

<u>DEBITS</u>		<u>CREDITS</u>	
Travel Account	\$ 644.58	Interest Account	\$ 676.43
Office Expense Acct. ..	2.54	Appropriation Acct.	4,375.00
Ginling College Board of Control	592.16	Permanent Equipment Acct. ...	222,890.58
Securities Account	212,543.54	Special Endowment Fund	1,025.00
Bankers' Trust Co.	975.00	Miscellaneous Expense Acct. ...	785.36
		Smith College Alumnae Acct. ...	322.49
		Library Equipment Account ..	300.00
Balance in Bank	<u>16,592.04</u>	Income Account	<u>975.00</u>
	\$ 231,349.86	(Permanent Equipment)	\$ 231,349.86

REPORT ON BUILDING FUND - GINLING COLLEGE.JAN. 1st, 1923 - APRIL 24th, 1924.RECEIPTS

Balance on hand Jan. 1st, 1923		\$41,664.69
<u>Methodist Episcopal Board</u>		
Jan. 19th, 1923	\$2,407.14	
Nov. 2nd, " for Hutchison Mem'l.....	2,010.00	
Dec. 14th, " " " "	<u>970.00</u>	5,387.14
<u>Presbyterian Woman's Bd.</u>		
Jan. 30th, 1923	1,906.00	1,906.00
\$351. for Kansas City Peace Bldg.		
1,000. " room in the new bldg. to be named in honor of Seattle Presbyterian women		
100. to furnish room in memory of George A. Stanton, Jr.		
100. to furnish room in memory of Frank A. Mc Cartha		
100. to furnish room in memory of Rosemond Hart McCartha		
<u>255. designated "Ginling College"</u>		
\$ 1,906.		
Presbyterian Board - Gifts rec'd for Ginling under Women's Union Christian Colleges in the Orient May 21st, 1923c		178.50
Individual Gifts:		
Jan. 22nd, 1923 Miss Amy Ferris, New York City.....	\$500.00	
Feb. 24th, " Mrs. Kendall Emerson, Worcester, Mass.	50.00	
April 11th " Girls' Latin School, Y. W. of Baltimore.....	<u>50.00</u>	600.00
Funds received by Miss Olson designated for Ginling:		
Feb. 3rd and 10th, 1923	\$37,914.79	
Mar. 20th to July 9th, 1923 - Amts. toward Laing Mem'l. Building	14,000.00	
Jan. 18th, 1924	198,650.80	
Mar. 6th, "	103.59	
" 17th, "	<u>14,870.40</u>	\$265,539.58
Letter of Credit issued by Miss Olson in favor of "Ginling College".....		41,500.00
Interest for year 1923		<u>298.86</u>
Total Receipts		\$357,074.77

RECEIPTS brought forward \$357,074.77

DISBURSEMENTS

Building drafts sent to the field:

Jan. 23rd, 1923	\$30,000.00
Feb. 1st, "	5,280.14
Mar. 23rd, "	29,000.00
Apr. 10th, "	22,000.00

Building draft accepted in N. Y. Feb. 5, 1923	<u>6,384.55</u>	
		\$92,664.69

Letter of Credit representing amounts being disbursed by Mrs. Thurston on the field	41,500.00
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Amount invested in securities	211,560.08
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Telegrams Feb. 1st, 1923	\$.84	
Apr. 14th, "	<u>.54</u>	<u>1.38</u>

Total Disbursements	<u>\$345,726.15</u>
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Balance in Permanent Equipment Account, April 24th, 1924	\$ 11,348.62
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LIST OF SECURITIES PURCHASED FOR

April 24, 1924

GINLING COLLEGE ACCOUNT

(From Building Funds)

	<u>Price</u>	<u>Cost.</u>
\$10,000. Balt. & Ohio. RR Co. Prior Lien 3-1/2s due July 1st, 1925	97-5/8	\$9,817.92
15,000. Cleve. Cin. Chic. & St. Louis Ry. Equip. 5s, due June 1925	99-7/8	15,162.50
10,000. Wheeling & Lake Erie Ry. Co. 5% 1st Mortgage Gold Bonds, due Oct. 1st, 1926		10,113.22
\$7,000.....	99-1/4	
3,000.....	99-3/4	
* 10,000. Kans. City, Ft. Scott & Memphis RR Co. 6% Cons. Mtge. Bond, due 1928		10,432.00
10,000. The Hocking Valley RR Co. 2 Yr. 5% Secured Gold Note, due March 1st, 1926	99-3/8	9,975.42
10,000. Oregon & California RR Co. 5% 1st Mtge. Gold Bond, due July 1st, 1927	99-3/4	10,055.56
5,000. Standard Oil Co. (of Calif.) Serial 5% Gold Note, Ser. 1927 - due August 1st, 1927	99-3/8	5,008.19
5,000. Government of the Province of Alberta 5-1/2% Gold Deb. Bonds, due 1927	100	5,043.54
10,000. Union Pacific RR Co. 20-Yr. 4% Conv. Gold Bond, due July 1st, 1927	96-1/2	9,739.44
10,000. St. Louis, San Fran. Ry. Co. Prior Lien Mtge. 6% Gold Bond, due July 1st, 1928	100-1/8	10,113.85
10,000. Oregon Short Line RR Co. 4% Ref. 25 Yr. Gold Bond, due Dec. 1st, 1929		9,469.44
20,000. Southern Pacific Co. 4% 20 Yr. Conv. Gold Bond, due June 1st, 1929		19,005.20
\$3,000.....	94	
1,000.....	94-1/8	
6,000.....	94	
10,000.....	93-3/8	
5,000. Chicago & Northwestern Ry. Co. Eq. Tr. 5%, due June 1929	5.10 basis	5,065.10
5,000. Great Northern Ry. Eq. Trust 5%, Ser. "B" \$2,000. due Sept. 1st, 1929 3,000. " " " 1930		4,996.87
5,000. Pacific Fruit Express Eq. Tr. 7%, due June 1st, 1930.	109	5,612.25

*Out of place

LIST OF SECURITIES PURCHASED FOR

April 24, 1924

GINLING COLLEGE ACCOUNT

(From Building Funds)

	<u>Price</u>	<u>Cost.</u>
\$10,000. Balt. & Ohio. RR Co. Prior Lien 3-1/2s due July 1st, 1925	97-5/8	\$9,817.92
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10,000. Wheeling & Lake Erie Ry. Co. 5% 1st Mortgage Gold Bonds, due Oct. 1st, 1926		10,113.22
\$7,000.....	99-1/4	
3,000.....	99-3/4	
* 10,000. Kans. City, Ft. Scott & Memphis RR Co. 6% Cons. Mtge. Bond, due 1928		10,432.00
10,000. The Hocking Valley RR Co. 2 Yr. 5% Secured Gold Note, due March 1st, 1926	99-3/8	9,975.42
10,000. Oregon & California RR Co. 5% 1st Mtge. Gold Bond, due July 1st, 1927	99-3/4	10,055.56
5,000. Standard Oil Co. (of Calif.) Serial 5% Gold Note, Ser. 1927 - due August 1st, 1927	99-3/8	5,008.19
5,000. Government of the Province of Alberta 5-1/2% Gold Deb. Bonds, due 1927	100	5,043.54
10,000. Union Pacific RR Co. 20-Yr. 4% Conv. Gold Bond, due July 1st, 1927	96-1/2	9,739.44
10,000. St. Louis, San Fran. Ry. Co. Prior Lien Mtge. 6% Gold Bond, due July 1st, 1928	100-1/8	10,113.85
10,000. Oregon Short Line RR Co. 4% Ref. 25 Yr. Gold Bond, due Dec. 1st, 1929		9,469.44
20,000. Southern Pacific Co. 4% 20 Yr. Conv. Gold Bond, due June 1st, 1929		19,005.20
\$3,000.....	94	
1,000.....	94-1/8	
6,000.....	94	
10,000.....	93-3/8	
5,000. Chicago & Northwestern Ry. Co. Eq. Tr. 5%, due June 1929	5.10 basis	5,065.10
5,000. Great Northern Ry. Eq. Trust 5%, Ser. "B" \$2,000. due Sept. 1st, 1929 3,000. " " " 1930		4,996.87
5,000. Pacific Fruit Express Eq. Tr. 7%, due June 1st, 1930.	109	5,612.25

*Out of place

	<u>Price.</u>	<u>Cost.</u>
10,000. Delaware & Hudson Co. 15 Yr. 5 -1/2% Gold Bond, due 1937		\$10,172.29
\$2,000.	100	
8,000.	99-7/8	
10,000. American Tel. & Tel. Co. 20 Yr. Sinking Fund 5-1/2% Gold Deb. Bond, due 1943		10,113.53
\$2,000.	99-3/4	
8,000.	99-1/2	
10,000. Niagara Falls Power Co. First & Cons. Mtge. 6% Gold Bond, due 1950	105	10,680.00
(2,000. Cleveland Union Terminals Co. 1st Mtge. Sinking Fund Gold Bond, Series "B", 5% due 1973		1,981.47
\$1,000.	97-1/2	
1,000.	97-3/8	
(8,000. Cleveland Union Terminals Co. 1st Mtge. Sinking Fund Gold Bond, Series "B", 5% due 1973	97	7,770.00
20,000. Detroit Edison Co. 1st & Ref. Mtge. Gold Bond, 6% M.S. due July 1940		21,322.24
\$1,000.	104-7/8	
9,000.	105-1/4	
10,000.	105	
10,000. New York Central RR Co. Ref. & Impvt. Mtge. Bond 5%, due 2013		9,853.05
\$2,000.	96-3/4	
8,000.	96-1/2	

210,000. Total

Commission 57.00

Total \$ 211,560.08

GINLING COLLEGE ACCOUNT

APRIL 24th, 1924.

PERMANENT EQUIPMENT FUNDS

On hand Jan. 1st, 1924	\$ 9,283.91
Rec'd from Miss Olson, Jan. 18, 1924	198,650.80
" " " " Mar. 6, 1924	103.59
" " " " Mar. 17, 1924	<u>14,870.40</u>
Total	\$ 222,908.70

Total amount paid to this date for securities

Spencer Trask & Co.	\$91,475.24	
Maitland, Coppel & Co.	70,528.22	
Barstow & Co.	<u>49,556.62</u>	<u>211,560.08</u>

Balance to be invested \$ 11,348.62

MINUTES

GINLING COLLEGE COMMITTEE
of the
BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING

June 14, 1924

150 Fifth Ave., New York City

Dr. Frank Mason North
* Miss Mabelle Rae McVeigh
* Mrs. Anna R. Atwater
* Miss Elizabeth R. Bender
Mr. Russell Carter, Treasurer

Miss Mabel K. Howell
* Miss Margaret B. Hodge
Mr. Irving F. Wood
Advisory Member

The meeting was called to order by Miss Hodge, Temporary Chairman. Mrs. Atwater led in prayer.

Those whose names are indicated by (*) were present. Regrets were received from Professor Wood and Mr. Carter. Dr. Bowen, President of the University of Nanking, had been invited to attend the meeting but was unable to be present.

The Minutes of the previous meeting were sent to the members of the Committee, and as no corrections had been received they were approved without reading.

Mr. Speer, having become a co-opted member of the Board of Trustees of the University of Nanking and elected President of the Board, becomes a member of the Ginling College Committee.

The Minutes of the meeting of the Executive Committee of the Board of Control held May 15th were read, and the following actions taken on items presented:

VOLED that the payment of expenses incurred during Miss Chester's illness be approved, subject to their coming within the approved budget.

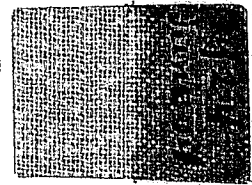
VOLED that action on the co-option of Mrs. W. G. Hiltner and Mr. H. Gist See be deferred until conference can be held with Mrs. Thurston on the general question of co-option of members on the Board of Control and on the Ginling College Committee.

VOLED that the Treasurer be authorized to remit to the college, by cable, \$5000. Gold on account of land and building, as requested by the Executive Committee.

VOLED that decision in the matter of the cooperation of the Y.W.C.A. in physical education in Ginling be deferred until conference is held with the representatives of the National Board of the Y.W.C.A.

June 14 - 1924
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[7]

Speer
Co-option of Hiltner
Cable of \$5000
Y.W.C.A.



121
[2]
Report of
Miss McVeigh

Miss McVeigh, reporting for the Candidates Committed stated that progress was being made in the cases of Misses Black, Wood and Shippen for positions in Education and Administration, and that several candidates were being investigated for Physics and Chemistry.

The Committee considered the revision of the "Rules Governing Ginling College" as incorporated in the Constitution of the Board of Trustees of the University of Nanking and, after making a number of suggestions, referred the matter to the Secretary of the Committee in consultation with Mr. Moss, Secretary of the Board of Trustees.

Rules
Plan to co-opt
Members
Election
of
Officers

VOTED to approve the plan to co-opt one member from each incorporated missionary organization cooperating in Ginling College.

The election of officers was taken up and it was

VOTED unanimously to elect Miss Margaret B. Hodge as Chairman of the Ginling College Committee.

VOTED unanimously to elect Miss Lucy Lepper as Treasurer of the Ginling College Committee.

VOTED to adjourn.