FUKIEN

Financial records

Related to physical plant

M29,- 1948

### PROPOSED JOURNAL ENTRIES TO CLEAR FUKIEN PLANT ACCOUNTS

## JULY 31, 1929

	JULI 31, 132	2		
No.	Title		Debit	Credit
22a	Land		\$ 3,170.58	
22b	Land Improvements and General Plans		3,170.57	
26b	Gardiner Hall Memorial Arts Hall		37,162.54	
26m	Residences: President's (767)	\$10,191.78	,	
	A.B.C.F.M. (768)	3,577.86		
	Double (763)	11,851.66		
	Harriman (769)	3,006.50		
	Three Small (766)	2,654.85		
	No. 761	12,568.41		
	No. 762	12,568.41	56,419.47	
26 <b>bl</b>	Temporary Dormitories, "A"	3,792.71		
	иBи	3,792.71		
	"C"	684.80	8,270,22	
	Remodelled Residence Dormitory		25,800.22	
	Temporary Dining Room		1,713.87	
	Temporary Workman's Quarters		1,713.87	
	Warehouse and Shop		2,856.46	
	Remodelled Temple		267.85	
248	Equipment, General and Furniture		4,309.49	
24c	Equipment, Library books		8,077.19	
26f2			1,984. 95	
26 <b>f</b> 2	Water Works		6,369.41	
	Building materials in stock		7,649.31	
	Undistributed Funds held on field		5,929.98	
24b	Equipment, scientific			2,461.75
26f1	Building Operations Undistributed			128,971.44
	Palatine Insurance Company (fire loss	on		
	Gardiner Hall Dormitory)			17,017.86
	Miscellaneous Plant Funds received on			
	Sale of Building Materials	3,491.58		
	From Fukien Government	948.56		
	Interest on Bank balances	38.71		
	1927-28-29 campaigns, less allo-			
3.09	cation to new dormitories	2,946,90		7,425.75
123	Plant Funds transferred from current			16,989.16
		*	172,865.96	172,865.96

#### NOTES ON PROPOSED CLEARANCE OF FUKIEN PLANT ACCOUNTS

Rates of Exchange. It has not been possible to obtain any absolutely accurate rate of exchange for building funds handled from the beginning of building operations to July 31, 1928. Investigation seemed to show, however, that fairly accurate records had been kept of funds received for the Jones' Science Hall, and that all these funds had been expended in the construction of this building. The field's figures for the amounts received and expended on the Jones Science Hall to July 31, 1928, Mex.\$103,718.75, G\$59,253.64, were therefore taken as a basis for computing a fair average rate of exchange. This yielded the rate .5712915, which has been used to determine the gold equivalents of all Mexican amounts recorded on the field's books up to July 31, 1928.

The additional plant funds received on the field during 1928-29 originated chiefly in China. The only substantial remittance sent from America was G\$2,500.00 for the construction of temporary dormitories. The proceeds of this remittance amounted to Mex.\$5,271.14, the rate of exchange thus being .474,281. This appears to be a fairly accurate figure for the average rate of exchange prevailing in 1928-29, and it has, therefore, been adopted for estimating the gold equivalent of funds received on the field during that fiscal year.

Two disbursements previously made in New York for architects fees which had not previously been recorded on the field books, were recorded by the field Treasurer during 1928-29 at the arbitrary rate of .50.

Grounds, Land, Land Improvements. The field records show an expenditure of \$656,341.15 more for Grounds, Land, and Land Improvements than do the New York books, but do not separate these additional disbursements between the two New York accounts, (a) Land, and (b) Land Improvements. In the proposed journal entries this additional expenditure is divided equally between these two accounts. Can a more accurate division be made?

Gardiner Hall Memorial Arts Building. In the Plant Analysis attached to Mr.McClure's letter of May 16, 1930, two amounts are entered against the Gardiner Hall building, totalling Mex.\$87,600.00, as follows:

Gardiner Hall Building Mex.\$52,859.90
" " fire loss 34,740.10
" \$87,600.00

This seems to include a duplicate charge of Mex.\$14,000.00. The Field Treasurer's report for 1928-29 shows that the total insurance received was Mex.\$34,740.10; of which Mex.\$14,000.00 was expended during the year for reconstruction. This expenditure of Mex.\$14,000.00 is included in the first entry "Gardiner Hall Building, Mex.\$52,859.90", so apparently it should not be included again in the second entry of Mex.\$34,740.10 for fire loss. Deducting this duplication reduces the total charge against the Gardiner Hall building to Mex.\$73,600.00.

However, under Current Special Accounts, "Emergency Expenses after Dormitory Fire", the Field Treasurer lists the following item along with various other capital disbursements:- "Toward cleaning Hall Dormi-



1929

tory \$141.28". The funds used for this purpose were (in part at least) derived from special plant funds sent out from America. Moreover, the Field Treasurer has set up all the other items in this list of disbursements as charges against various plant accounts. We have, therefore, charged this Mex.\$141.28 against the Cardiner Hall building, making the total Mex.\$73,741.28.

Scientific Equipment. During the latter part of 1929 and the early part of 1930 our New York office put through by journal entries on the basis of figures secured from the field, several charges against the Scientific Equipment account, which brought the total of this account as of this July 31, 1929, to G\$55,541.19. A substantial part of these charges were credited to "Plant Funds Transferred from Current". However, the present plant analysis shows the gold equivalent of the cost of the scientific equipment as \$33,079.44. Assuming the accuracy of this latter figure, this difference may be caused by either or both of two factors:—

(a) Difference in estimated rates of exchange; (b) Duplication of charges previously made against scientific equipment. The figure on our New York books is being corrected by crediting G\$2,461.75 to the Schentific Equipment Account. In effect this reduces by this sum the amount of current funds shown as having been used for the purchase of scientific equipment.

Undistributed accounts. The entire balance of G\$128,971.44 long carried on our New York books is cleared off in the proposed journal entries. However, it is proposed to re-open this Undistributed account to record G\$5,929.98 of unallocated plant funds received by, and now held on, the field. As these funds are expended, their use should be reported to New York in order that this undistributed fund may be given credit and the proper building account may be charged.

Plant Cash balance on field. Although Mr.McClure states in his letter of May 16 with regard to the cash balance held on the field as of July 31, 1929, that he "does not wish to have it involved in any gold figure at present," we have not found it possible to prepare any complete or balanced analysis without including this cash balance. Mr.McClure's figure for the field cash balance is Mex.\$46,443.00. But from this we must deduct the Mex.\$3,359.17 refunded on C.R.Kellogg's travel expense as the Trustees have considered this item as current funds. This deduction leaves as the Plant Cash Balance on the field Mex.\$43,085.83. Our accounting procedure as explained above has autumatically used .474281 as the rate of exchange on which the gold equivalents of these funds are computed. This cash balance is made up of the following items:

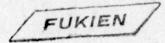
	Mex.\$	Gold \$
Gardiner Hall Building	20,740.10	9,836.64
New Dormitories	9,840.64	4,667.61
Undistributed	12,503.09	5,929,98
	\$43,083.83	\$20,434.23

It should be noted that as this cash balance is disbursed for various building purposes, this same rate of exchange, .474281 rather than any different rate prevailing when such disbursements are eventually made should be used in computing gold equivalents.

Next Steps. Copies of this material are being sent to Mr.McClure and Miss Asher for their study and suggestions. If they find any modifi-

cations should be made, these will be incorporated. The material will them be submitted to the Board of Trustees with a request that the necessary journal entries be authorised. Upon the receipt of such authorisation our New York office will put through these entries. This whould then hring the New York books and the field books into accord to July 51, 1929. Meantime, however, we will send copies of this material to the field for their study, and will ask them to call our attention to any variations which may still remain. If such differences exist we will try to adjust them with a minimum of delay.

Once our New York books and the field books are reconciled, constant care must be exercised to see that they are kept in accord with each other.



### FUKIEN CHRISTIAN UMIVERSITY

THANSFER

URGENT FINANCIAL NEEDS IN 1929 - 1930

(All figures in Mexican dollars)

October 23, 1929.

1	Furniture for Hall, Jr., Memorial Arts Hall	4,500.00
	a. Chapel	g.,\$80,000.
		4,500.00
II	Furniture for new dormitories	4,000.00
	a. 150 beds @ 10.00 1,500.00	
	b. 150 desks @ 12.00 1,800.00	
	c. 150 chairs @ 4.00 600.00	
	d. 150 book shelves 4.00 600.00 4,500.00	
111	Fence and gate house for the riverside campus (The public road between Foochow and Mamoi is being built through the University.)	3,000.00
	a. Concrete posts with wire fences	
	about 4,000 ft. 2,000.00	
	b. Iron gate and a small	
	gate house 1,000.00 3,000.00	
IV	Residences	42,000.00
	3 small double-residences @ 14,000.00	
	(Two double-residences needed in fall of 1930. One for single instructors can wait until 1931, if necessary.)	
٧	Dormitories	25,000.00
	2 additional units to the New Dormitory 20,000.00 Remodelling the other	
	Double-Residence 5,000.00 25,000.00	
VI	Additional land and grave removal	6,000.00
	TOTAL	\$5,000.00



# PUKIEN CHRISTIAN UNIVERSITY PHYSICAL NEEDS IN 1930 - 1932

October 23, 1929.

I	One New series of dormitory units to accommodate
	120 students with dining hall Mex. \$80,000.00
	Furniture for same
11	Three Small Residences @ 7,500.00 22,500.00
III	Gas and Power Plant
IV .	Athletic Field and Track 6,000.00
	a. Filling up the present field 4 feet higher 4,500.00 b. Track, etc
ı	Chapel
11	Library and Museum of Chinese Arts 120,000.00
111	Two Small Residences @ 8,500.00 17,000.00
IA	Gymnasium and Swimming Pool
•	TOTAL Mex. \$257,000.00

#### SAMPLE COSTS

# From July 1, 1938 to June 30, 1947

Operation as	d Maintenance	Expenses	Renabilitation Expenses
1938-39\$	211,169.83		
1939-40\$	323,344.60		
1940-41\$	689,844.33		
1941-42\$	850,548.48		
1942-43\$	2,716,662.72		
1943-44	5,817,158.87		
1944-45	15,971,452.64		
	30,795,483.13		\$ 77,939,796.50
1946-47\$9			\$270,043,755.15
	June 1939	June 1947	Nov. 1947
Highest salary paid to Faculty	\$250.00	\$1,260,000.00	\$3,400,000.00
Hignest Wages paid to Workmen	\$ 18.00	\$ 226,800.00	\$ 699,700.00
<u>B</u>	UILDINGS REPAI	R <b>S</b>	
Cur	rrent Expenses		Republication Expenses
1938-39\$	954.42		
1939-40	720.63		
1940-41	12,900.17		
	4,647.71		
1941-42	56,888.47		
1942-43	128,721.11		
1943-44	268,754.00		
1944-45	154,071.50		\$21,550,960.00
1945-46\$ 1946-47\$	252,692.00		\$74,271,219.50
В	UILDING MATERI	ALS	
		1939	<u>1947</u>
Lumber - 1 inch thick per 10 sq. f	t.	\$4.40	\$320,000.00
Stone - 10" x 10" x 16" per pce.		\$ .08	\$ 1,500.00
Electric Wire - No. 18 R.C. Wire	er roll	\$3.00	\$250,000.00
Flexible Cord per	roll	\$2.80	\$250,000.00
Water Pipe - 2" pipe per lineal ft	·•	\$ .08	\$ 6,000.00
Glass - per sq. ft.		\$ .07	\$ 7,000.00
Cement - Spang mai Portland Cement	per bag	\$3.50	\$200,000.00 (Formosa Beand)

### Fukien Christian University

April 1948

### War Damage and Rehabilitation

Property Destroyed, Damaged, or Removed as listed below

	Name of Buildings	riginal Cost	Damage	Rehabilitated
1	Gardiner Hall, Jr. Memorial US	43,523.00	Roof & wood work burned	Rebuilt; not yet painted
1	Science Hall: Edwin C. Jones Memorial	67,855.00	Doors, windows, plumbing removed	Doors & windows replaced
1	Horticultural Building	2,408.00	и и и	п п
14	Dormitories	83,000.00	Roof damaged; doors, windows, plumbing gone	Repaired except for plumbing, painting
20	Residences	91,000.00	" " "	" " " " " " " " " " " " " " " " " " " "
	Furniture & Fixtures of all buildings	28,701.00	Completely removed	About half restored
	Water Supply System	13,326.00	Removed or destroyed	Nothing done to date
1	Gas Plant	8,137.00	Damaged	и и и
	Electric Light System	4,183.00	Completely destroyed	Restored Dec. 1947
2	Temporary Buildings ("A" &"B")	7,000.00	Completely removed	One replaced 1946
1	Social Hall	1,666.00	Completely removed	Nothing done to date
2	Workmen's Quarters	1,666.00	Completely removed	Replaced 1946
ı.		2,777.00	Damaged	Repaired 1946
	Fence around campus	2,773.00	Completely removed	Nothing done to date
	Apparatus _	58,511.00	Partially removed or destroyed	About 75% replaced
	US	\$416,526.00		

Note: From all buildings listed above, doors, windows, locks, plumbing, etc., were completely removed, and in many instances the floors; almost all roofs partially damaged. Thus the buildings were exposed to the elements, and all need to be painted inside and outside.

and doors

In general, windows with glass/have been replaced, and all screened against mosquitoes, but there are no knobs yet for the doors. Nothing has been done about restoring the water system, and thus the plumbing, both of which will be very costly.

Departmental equipment including books have been about 75% restored through gifts from the United Board and the China Christian Universities Association.

Urgently	Needed	to	Complete	Rehabilitation:
OT E CITA CHE	1100000			

nt.	Ly Neede	1 CO COMPT	e de Henabi.	TT OCCUTOTE.	
	Restora	tion of Wa	ter System	US\$10,	000.00
	Restore	plumbing,	including	Labs. 8,	000.00
	Restore			4,	000 • 00
	Replace	apparatus			000.000
				US\$37,	000.000

Replace door knobs	US\$ 2,000
Furniture and Fixtures	14,000
Social Hall restoration	5,000
Paingint all buildings	10,000
	US\$31,000

### 1. Estimated Cost of Practice School Building (Labor and Materials) secured Locally)

Part of the Building	Area in 100 sq. ft.	Unit Price	Total Amount
Foundation	11.00	CN\$12,000,000.00	CN\$ 132,000,000.00
10 in. Brick Wall	61.00	14,500,000.00	884,500,000.00
5 in. Brick Wall	8.50	6,500,000.00	55,250,000.00
Truss (Roof)	7 pcs.	8,500,000.00	59,500,000.00
Roof Surface	40.00	7,500,000.00	300,000,000.00
Second Floor	22.50	8,000,000.00	180,000,000.00
First Floor	24.50	6,500,000.00	159,250,000.00
Geiling	24.50	2,200,000.00	53,900,000.00
Plastering	32.00	3,500,000.00	112,000,000.00
Stairways	3 pcs.	15,000,000.00	45,000,000.00
Doors & Front Doors	14 pcs.	3,800,000.00	53,200,000.00
Windows	40 pcs.	2,100,000.00	84,000,000.00
Partitions	10.00	4,200,000.00	42,000,000.00
Platform	1 pce.	12,000,000.00	12,000,000.00
Black Foards	6 pcs.	8,000,000.00	48,000,000.00
Hinges & Screws (Varbous Sizes)	380 pcs.	100,000.00	38,000,000.00
Window Glass	840 sq. ft.	250,000.00	210,000,000.00
	15 bags	1,000,000.00	15,000,000.00
Cement	Whole Building	그 그 그 그 그 그 아이를 가면 하면 하면 하면 하면 하는데	100,000,000.00
Paint		tal	.CN\$2,583,600,000.00
뭐 많은 이 생녀가 느름이 가셨다면 보다니 같아.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	@500,000 = US\$5,167.

### 2. Estimated Cost of Furniture for the Practice School (Secured Locally)

Articles	Quantiti es	Unit Price	Total Amount
Class-room Chairs	180	CN\$ 750,000.00	CN\$ 135,000,000.00
Class-room Desks	180	1,500,000.00	270,000,000.00
Teacher's Desks	6	2,500,000.00	15,000,000.00
Teacher's Chairs	6	800,000.00	4,800,000.00
Office Desks	4	5,500,000.00	22,000,000.00
Office Chairs	20	800,000.00	16,000,000.00
latform Table	1	4,000,000.00	4,000,000.00
latform Chairs	2	1,500,000.00	3,000,000.00
chapel Benches	50	4.000.000.00	200,000,000.00
Bell	1	900,000.00	900,000.00
Clock	$\bar{1}$	2,000,000.00	2,000,000.00
1002		Total	CN\$ 672,700,000.00
			@500,000 = U3\$1,345.