

117 2516

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

FUKIEN

Corres.

McClure, R.W.

1934 -1935

1
1
7
2
5
1
6

0059

217
over

check

FUKIEN

Fukien

January 6, 1934

ack-y/16/34

Mr. R. W. McClure
Fukien Christian University
Foochow, China

Dear McClure:

Let me acknowledge receipt of your letters of November 7th and November 21st. I will comment on some of the matters you discuss.

Monthly drawings on Budget. We are agreeable to the policy of monthly drawings on account of your budget appropriation, as set forth in the third paragraph of your letter of November 7th. We would, however, suggest one modification in procedure. It is that whenever you draw on us any draft that has not been specifically authorized, that it be drawn at three days rather than at sight. The reason for this is quite obvious. Our budget appropriation is set up on the basis of what we hope to receive during the fiscal year, but often receipts are delayed for weeks or months beyond the dates when they are due. Sometime we must wait until the last few weeks of the fiscal year before Mission Boards or individual donors pay up their pledges, and it happens all too frequently that we must close our books in June before all payments are in hand. (Of course, sometimes anticipated payments do not come in at all and the Founders must meet the deficit thus created as best they can). So if you draw each month at the rate of one-twelfth of the annual appropriation, it is quite possible that when your drafts reach us some four weeks later we may have to do some scurrying about to get the funds necessary to meet the draft. This can generally be accomplished in three days time, whereas a sight draft is taken to the bank and the funds requested immediately after we have accepted it.

Reconcilement of Accounts. We have already agreed to try to follow out the suggestions in the fourth paragraph of your November 7th letter regarding the reconcilement of our two sets of current accounts.

Endowment for Dean of Women. You are correct in your understanding that the income from the endowment for the Dean of Women is included in our general endowment income. If you wish us to do so we can show this item separately.

Register cable address. We note that we should continue to use the address "Hsiho".

Visit of President Lin. We have all been very much delighted to learn of the contemplated visit of President Lin to America this fall. Our Associated Boards for Christian Colleges in China has been actively

0060

engaged in the development of its promotional work during recent months, and we are all agreed that our promotion must be built around the personalities of the outstanding leaders in our China Colleges. Before we had any intimation that President Lin might be coming to America this year, I heard many expressions of the wish that we might have him here to help us in this field. As soon as we learned that President Lin was contemplating a journey to America the Promotional Committee and the Executive Committee of the Associated Boards voted to extend an invitation to him, through the Fukien Trustees, to devote at least three months of his time to work on behalf of the entire group of China Colleges. The exact financial arrangements this would involve have not been discussed, but I am sure that the Associated Boards would be willing to take care of the expenses of President Lin during this period, and also to meet a pro rata share of the cost of his journey to and from China. I believe also that the Associated Boards would be very happy indeed to have Mrs. Lin accompany the President, so far as the care of the two children would permit.

This matter will be coming before our Fukien Executive Committee as soon as a meeting can be arranged which will probably be within the next week or so. After that meeting has been held we can discuss the matter in a more formal way.

As to providing headquarters and office assistance for President Lin while he is here, I am quite sure that could be taken care of by our office here. If necessary, we could rent additional office space here in the building so as to give him plenty of room.

Whether or not President Lin could find much time for study at Columbia, or elsewhere, is quite a question. I am quite sure that we could keep him busy every minute of the time. If, however, he wishes to devote a substantial part of his time to study and research, we should, no doubt, leave him free to do so. I wonder whether it would be a satisfactory compromise to have him devote the first half of the year to active promotional and publicity work and the second half largely to study.

I am writing informally to Mr. Lin on these matters today, and will follow this up with some further communication as soon as our Fukien Executive Committee has met.

Very cordially yours,

W. H. Garrison

BAG:MP

*Oct 31
Nov 29*

*\$1.00 sent
\$5.00*

671382
Receipt for Registered Article No.

Registered at the Post Office indicated in Postmark

Fee paid _____ cents Class postage _____

Return Receipt fee _____ Spl. Del'y fee _____
Delivery restricted to addressee: _____

In person _____, or order _____
Accepting employee will place his initials in space
indicating restricted delivery.

POSTMASTER, per _____

(MAILING OFFICE)

The sender should write the name of the addressee on back hereof as identification. Preserve and submit this receipt in case of inquiry or application for indemnity.

Registry Fees and Indemnity.—Domestic registry fees range from 15 cents for indemnity not exceeding \$50 up to \$1 for indemnity not exceeding \$1,000. The fee on domestic registered matter without intrinsic value and for which indemnity is not paid is 15 cents. Consult postmaster as to the specific domestic registry fees and as to the registry fees chargeable on registered parcel-post packages for foreign countries. Fees on domestic registered C. O. D. mail range from 25 cents to \$1.20. Indemnity claims must be filed within one year (C. O. D. six months) from date of mailing.

Form 3806 (Rev. 7-1-29)

05-6852

U. S. GOVERNMENT PRINTING OFFICE: 1929

stian University

January 6, 1934

ack 1/16/34

Mr. R. W. McClure
Fukien Christian University
Foechow, China

My dear Mr. McClure:

We are enclosing herewith trial balance sheet, summary of account \$1, cash statement, and budget report as of December 30, 1933. Second copies of these financial reports will be forwarded in a later mail.

We will appreciate your kindness in forwarding the enclosed letter to Miss Asher.

Also enclosed please find check in the amount of \$1,250.00 covering Rockefeller Foundation appropriation.

Very cordially yours,

C. A. Evans

Assistant Treasurer.

CAF:

JC

Enc.

Registered Mail

0063

FUKIEN

Fukien Christian University

January 15, 1934
-K-4.6/34

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

Foochow is now in the public headlines. This morning's newspaper report shows that United States troupes were landed as well as Japanese and British to protect the foreign interests in Foochow. Seeing that we have received no cable or radio message we assume that you are safe and still carrying on at the University.

Your letter of December 12th came to hand Saturday morning and we acknowledge receipt of the reconciliation sheet and trial balance and journal voucher. We are taking note of the items marked x on the reconciliation sheet and will embody same in our local currency figures.

We shall be very glad to have the journal voucher items on our books but we would appreciate having you give us the U. S. equivalent as we are not sure that the basis of 3 to 1 would be satisfactory in setting these up as capital expenditures. Upon receipt of this information we shall be very glad indeed to make the entries in our Plant account.

As requested, we are enclosing \$10.00 in U. S. stamps in the denominations as indicated in your letter.

We are constantly watching for new developments as we are very anxious as to your safety as well as the continuity of the work. The first essential, however, is the welfare of those who are carrying on ^{and} we will watch news dispatches with interest from day to day.

Very cordially,

C. A. Evans

Assistant Treasurer.

CAE:JC

Enc.

0064

R. M. McClure

CABLE ADDRESS:

"HSIHO, FOOCHOW"

FUKIEN

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

CODE:

"MISSIONS"

OFFICE OF THE ~~PRESIDENT~~ Treasurer

處事辦長校

January 17, 1934

Mr. B. A. Garside
Mr. C. A. Evans
150 Fifth Avenue
New York City, New York

INDEXED

Check 3/26/34

Dear Mr. Garside and Mr. Evans:

✓ We have Mr. Evans' letters of November 25, December 9, and Mr. Garside's re exchange dated December 4. We wrote you last on January 10. We are enclosing today our trial balance for December and reconciliation sheet.

Re the third paragraph in your November 25 letter, I think it will not be necessary for you to attempt to trace drafts which have been long in the mails. We have been trying to do that from this end.

I am sorry that I did not make my letter requesting gain in exchange clear to you. Will you please inform the Trustees, or the Executive Committee, whichever may have taken action on the request, that our request was only in regard to the Rockefeller Foundation money. You will remember that you requested us last year to give the Trustees the advantage on exchange on the Rockefeller money that was spent for salaries and equipment. We had not thought of asking the Trustees for the advantage on exchange in the regular budget money provided by the Trustees.

I am also glad for your explanation of the letter which I called in question about the supporting boards considering us as a part of their work. We have neither the desire nor ability to become orphans. We will do our best to wriggle through these few years of economic depression, and hope for better days ahead. We also hope that President Lin's projected visit to America will give us a little boost.

11 Now taking up the matter of exchange dealt with in Mr. Garside's letter of December 4, I can see how the Trustees and mission boards might stand to make "sometimes" if they through a central agency made all the exchanges in New York. That, however, is pretty much a gamble. The Associated Mission Treasurers in Shanghai have been operating now for quite some years and have found much advantage in their cooperative enterprise. However, they have had some very bad experiences when they have tried to sell futures. As to the advantage they get in exchange, I have kept a rather careful check and find that I, myself, can obtain the same rates that they do, and do not have to pay a commission to them. Here in Foochow

See Mr. Garside's
"Monogram"
Treas.
birds

0065

JAN 17
1934

(2)

for nearly a year I have been able to get better rates on any given day than I could obtain in Shanghai. The index by which I go is the local rate between Foochow and Shanghai. When Shanghai money is at a premium in Foochow, I can get more for gold in Foochow than in Shanghai. I have the local banks competing against each other, and they give me regular brokers rates. I, of course, have considerable gold to sell since I sell for two missions and the university. Being on the spot and knowing the immediate needs of these institutions, I keep in close touch with the exchange rate and can sell quickly when there is an advantage.

If our gold were all sold in New York, then we would have to pay the bank's selling rate for gold for the many small drafts that we must buy, and since we use a considerable amount of our appropriations in that way, it means that we would have to pay five or ten cents more on every dollar that we use in gold. If our appropriation were paid to us entirely in Mex., we would have to provide a large contingent fund in our budget to take care of the exchange on the payments which we make in gold. In fact, making a budget would be a very uncertain and difficult thing if we did not work on a fixed rate of exchange. Of course, the Trustees can answer that they now are taking that risk of uncertainty in exchange, and that in justice the university itself ought to carry it, but the fixed rate of exchange adopted in the past has almost guaranteed an advantage to the Trustees in the matter of exchange. Just now, of course, with the sudden drop in U.S. Currency values, the Trustees stand to lose, although I doubt if they will actually lose anything in the course of the whole year. Should the Trustees decide that they will sell their gold in New York, I would sincerely hope that they would grant part of our budget, say about half, in gold so that we could write our own gold checks and not have to run to the bank for them and pay the banks commissions.

I would not leave you under the impression from what I have said above that I am antagonistic to the Associated Mission Treasurers in Shanghai. I am only saying that is a financial advantage to our two missions and the university here in Foochow to make our own exchange transactions. If we were in Shanghai it might be an advantage to join up with the Associated Treasurers, although that would mean either paying the salary of a member of their staff or paying them a broker's commission on every transaction. When I was in Shanghai last October I sold about \$10,000, some of it through the Associated Treasurers. That which I sold independently brought the same rate that the Associated Treasurers got on the same day, and I did not have to pay them a commission.

Up to three years ago you could figure on exchange futures with some degree of accuracy, but at present foreign exchange is principally a gambler's market where one man's guess is almost as good as another's. I discussed this matter thoroughly with leading financial men in Shanghai last October.

I have pretty much deserted Miss Asher and the office here during the last month while I have been giving

0066

JAN 17
1934

[3]

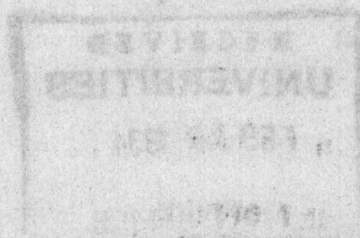
birth to kidney stones and trying to keep out of the way of air raids. Otherwise I would have replied to your letters at an earlier date.

Yesterday morning, January 16, the Navy marines entered the city at daylight and took possession of Foochow. About noon land forces came down river and entered the city, the 19th Route Army having evacuated the city during the night, and the region North of the city in the morning. Two spans of the stone bridge North of the city were recently reconstructed with wood. The 19th burned these spans behind them to cover their retreat. Their retreat was orderly and the people speak highly of their good behavior. General Tsai himself stayed in the city until the last, much to the admiration of the people here. I think if left to himself he never would have put over the revolution. It was his loyalty to his former chief that got him into trouble. The people are now swarming back to the city taking their goods with them. The indications are that what is left of the 19th Route Army will be located near Amoy, and that they will again give loyalty to Nanking. I think there are two explanations of the defeat of the 19th Army; one is that the local populous was unanimously against the revolution, and the other is that at least half of the army was not in favor of it. Many of the soldiers themselves said that there was no cause for a fight and that they would not fight.

Cordially yours,

R. W. McClure

RWM:A



0067

2
5
1
6

Jan 17, 1934

07

Excerpt from letter of R. W. McClure.

Now taking up the matter of exchange dealt with in Mr. Garside's letter of December 4, I can see how the Trustees and mission boards might stand to make "sometimes" if they through a central agency made all the exchanges in New York. That, however, is pretty much a gamble. The Associated Mission Treasurers in Shanghai have been operating now for quite some years and have found much advantage in their cooperative enterprise. However, they have had some very bad experiences when they have tried to sell futures. As to the advantage they get in exchange, I have kept a rather careful check and find that I, myself, can obtain the same rates that they do, and do not have to pay a commission to them. Here in Foochow for nearly a year I have been able to get better rates on any given day than I could obtain in Shanghai. The index by which I go is the local rate between Foochow and Shanghai. When Shanghai money is at a premium in Foochow, I can get more for gold in Foochow than in Shanghai. I have the local banks competing against each other, and they give me regular brokers rates. I, of course, have considerable gold to sell since I sell for two missions and the university. Being on the spot and knowing the immediate needs of these institutions, I keep in close touch with the exchange rate and can sell quickly when there is an advantage.

If our gold were all sold in New York, then we would have to pay the banks selling rate for gold for the many small drafts that we must buy, and since we use a considerable amount of our appropriations in that way, it means that we would have to pay five or ten cents more on every dollar that we use in gold. If our appropriation were paid to us entirely in Mex., we would have to provide a large contingent fund in our budget to take care of the exchange on the payments which we make in gold. In fact, making a budget would be a very uncertain and difficult thing if we did not work on a fixed rate of exchange. Of course, the Trustees can answer that they now are taking that risk of uncertainty in exchange, and that in justice the university itself ought to carry it, but the fixed rate of exchange adopted in the past has almost guaranteed an advantage to the Trustees in the matter of exchange. Just now, of course, with the sudden drop in U.S. Currency values, the Trustees stand to lose, although I doubt if they will actually lose anything in the course of the whole year. Should the Trustees decide that they will sell their gold in New York, I would sincerely hope that they would grant part of our budget, say about half, in gold so that we could write our own gold checks and not have to run to the bank for them and pay the banks commissions.

I would not leave you under the impression from what I have said above that I am antagonistic to the Associated Mission Treasurers in Shanghai. I am only saying that is a financial advantage to our two missions and the university here in Foochow to make our own exchange transactions. If we were in Shanghai it might be an advantage to join up with the Associated Treasurers, although that would mean either paying, the salary of a member of their staff or paying them a broker's commission on every transaction. When I was in Shanghai last October I sold about \$10,000, some of it through the Associated Treasurers. That which I sold independently brought the same rate that the Associated Treasurers got on the same day, and I did not have to pay them a commission.

0068

827

JAN 17
1934

- 2 -

Up to three years ago you could figure on exchange futures with some degree of accuracy, but at present, foreign exchange is principally a gambler's market where one man's guess is almost as good as another's. I discussed this matter thoroughly with leading financial men in Shanghai last October".

1
1
7
2
5
1
6

0069

R. W. McClure

07

ABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

FUKIEN

TREASURER'S OFFICE

February 16, 1934 #1

ack 3/26/34

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

INDEXED

Dear Mr. Garside:

Miss Asher wrote you last under date of February 10. We have before us Mr. Evans' letters of January 6 and two of January 15, and also your letter of January 15. *65*

Under date of February 12 Miss Asher sent you two photographs of President Lin to be used in connection with promotional work, etc, as you see fit. *Ad. 2/14*

Mrs. McClure has given me a note reminding me that we have not thanked you for the Christmas greetings you sent us. We appreciate your thoughtfulness of us at this time.

You will remember that the Methodist Board promised us \$600 gold for a salary in the Biology Department. It was not made clear how this payment would be made. The Methodist Field Treasurer knows nothing about this item. Perhaps you can tell us when and how it will be paid. *(Letter f. Contingent 9/15/33 attached)*

Regarding the drawings on our budget, you will note that most of our money is drawn in small drafts, only a few of them being for amounts over \$200 gold. This comes to pass largely for two reasons, one being that we are now paying part of the salaries of the foreign staff with gold checks, the other being that most of our expenditures from The China Foundation for equipment are made in gold, while their appropriation is in Mex. It is to the advantage of the Trustees to have us buy gold with this money through drafts on our New York Treasurer, in which case the Trustees get the advantage of the bank's selling rate for gold. Now arises the question as to whether all of these unauthorized checks on you should be written at three days sight. If you will glance over the list of drafts drawn during the past three months as they appear on our reconciliation sheet, you will note how many small drafts there are. I see the reason for your request to have them written at three days, and in the future for any draft over \$500 we will so write them. We will write the smaller drafts in the same way if you so desire, but if you are able to handle these smaller drafts at sight, it seems to me it would be less bother for all concerned if we could handle them that way. I hope I do not seem to be contrary about this matter, and ^{now} that I have stated the case as above, I will do as you request in your letter of reply.

0070

FEB 16

1934

We are glad that the proposed visit to America of President Lin fits in with plans in New York. Both President and Mrs. Lin are rather keen on this visit, and I believe it will be to the advantage of the University to have them in America for a while. While the Lins are not asking the University to bear any of the expense connected with the travel and current expenses of the family, yet their personal resources are not very great, and I believe it will be an advantage to have the whole family there. I wonder if under the circumstances they could not obtain a ^{place} suite at the Union Theological Seminary, or in some other similar ^{place} where they would not have to pay rent, or at least not more than a normal rent. We are not putting this on you as an obligation, nor even a request, but if you know of any such opportunity, we will appreciate it. I think I could find for them accommodations at our missionary home in Auburndale out of Boston, but since President Lin's work will be mostly in and around New York, it would be much better to have the family there. Mrs. Lin will be a valuable addition in any promotional work.

While in Shanghai President Lin had a conference with Mr. Gunn of the Rockefeller Foundation, in which he not only presented our case for help in rural extension work, but also made a preliminary request for another extension of the regular Rockefeller grant for our science department, and a fellowship for T. H. Wang of the Chemistry Department for further study in America. He was given a sympathetic audience and some hope that the grant for the science department might be renewed. I give this for your information in case an opportunity occurs to reinforce our request. Mr. Gunn, I believe, is now on his way to New York. He plans to return here in the late spring. We also had a letter from Mr. Cressy passing on to us the information that the Nanking Government was considering making some special grants to various colleges which are in need because of the depression in America. He neither advised our applying for this aid or not applying; he simply acted as an agent for passing on the information. We are making application to Nanking for \$15,000, that being the amount we are still short on this year's budget. That does not mean that if we do not get this money, we are going to have a deficit at the end of the year. We have in mind ^{cuts} economies that can be effected if we do not receive the money. If the Trustees have any objections to our receiving money from the government, we should like to know about it. Unless our income from America is increased, or at least maintained, we shall have to consider aid from the government. We shall, however, guard ourselves as carefully as possible against getting involved with the government any more than our regular registration has already involved us.

Cordially yours,

R. M. Elmer

0071

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

FUKIEN

TREASURER'S OFFICE

February 16, 1934 #✓

INDEXED

ack. 3/26/34

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

Dear Mr. Garside:

In the letter I have just written I failed to reply to your question re the rate of exchange you should use in your journal entries for capital expenditures on the field. I would suggest that you use the 2:1 rate. It is not possible to have any gold figures truly represent the value of our plant. In the first place, the plant is valuable only in China, and in the second place the rate of exchange fluctuates so widely. Many of the entries so far on your books were made at the rate of 2:1, or less, which, of course, during the past two years is greatly over-valuing them. Since we cannot have an exact value on your books, I think that a flat 2:1 rate will be as near as we could arrive at it. If you are not in agreement with this plan, please let me have your suggestions.

Sincerely yours,

R. W. McClure

RWM:A

0072

1
1
7
2
5
1
6

FUKIEN

Fukien Christian University

March 5, 1934

ack - by EMA 4/1/34

Mr. R. W. McClure
Fukien Christian University
Focchow, China

My dear Mr. McClure:

We are enclosing herewith trial balance, cash statement, summary of account 31, and monthly budget report as of February 28, 1934, together with copies of invoices and journal voucher #201.

Second copies of the financial statements for February will be forwarded in a later mail.

Very sincerely yours,

Assistant Treasurer.

JC

Enc.

0073

1
1
7
2
5
1
6

over

FUKIEN

INDEXED

March 26, 1934
ack - 5/5/34

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

Let me acknowledge receipt of your letters of January 17th and February 16th.

Your letter of January 17th. We note your comments on our letters of November 25th and December 4th, and will pass along to the next meeting of our Executive Committee what you say on the subject of exchange.

Thanks for your very full comments on the questions of methods of handling exchange raised by my letter of December 4th. We are having a meeting of the Treasurers of our China Colleges about a fortnight hence to talk over these matters of exchange. They will be glad to have your comments along with those that have already been received from other field treasurers.

Sorry you were laid up for a time, but trust that you are now feeling quite well again.

Your letter of February 16th. You ask us as to how and when the Methodist Board will pay the \$600 for a substitute salary in the Biology Department. I have checked up with the Accounting Department of the Methodist Board here, and find that this entire U.S. \$600 has already been sent to Mr. Main in the Associated Missions Treasurers at Shanghai. The first \$100 was sent to him before October 31st, 1933 and the remaining \$500 was sent him on November 29th. I attach a copy of a letter from Mr. Cartwright with reference to the matter. It is a bit surprising that the Methodist field treasurer did not know about the matter when you wrote on February 16th.

over
I have checked with Mr. Evans and Miss Craig as to our procedure in handling small drafts. They agree with your suggestion that drafts for less than \$500 be drawn at sight, and that all drafts for more than \$500 be drawn at three days. At some times during recent months our Fukien cash balance has been down below \$500, but we could probably manage to scramble around and make up the difference if a draft came in unexpectedly. You will, of course, be on guard that funds are not drawn more rapidly than our normal rate of collections.

0074

5/26/34

(27)

All of our Fukien Trustees have taken a cordial personal interest in the coming of President and Mrs. Lin. Among themselves they have now pledged nearly all of the special \$500 fund they are collecting to help along with the problem of expense. We have investigated possibilities at Union, Drew, and most of the University centers in and around New York City, but have not been able to find anything that would fit in very well with their requirements. At the moment, the best arrangement offered seems to be that suggested by President Barstow of Hartford Seminary. The only question is whether this will take the Lins further away from New York City than they would wish to be. If we carry out our present plan, President Lin would be kept very much on the move anyway during the autumn semester, and the problem would be chiefly one of finding a place where Mrs. Lin and the children could live most economically and most satisfactorily. During the second semester it would probably be better for President Lin if he were not in too close to New York for we would be less inclined to interrupt his study and research if he were outside the five cent fare zone. I have been in touch with Dr. Kelly, but find that he has not been able to discover anything very satisfactory.

As far as I can say, there should be no objection to securing funds for F.C.U. from Chinese Government sources so long as the receipt of these funds did not in any way jeopardize the Christian character and program of the University. Most of our China Colleges are already receiving support from the Chinese Government for special types of work. We are all agreed that the future trend of support for our China Colleges must increasingly be in the direction of getting more money in China, and proportionately less in the west.

Your Second Letter of February 18th. This discusses the question of the rate of exchange we should use in our journal entries for capital expenditures on the field. I suppose that the flat rate of two to one which you suggest is the most satisfactory one to use for transactions carried through in the past, particularly before the drop in the value of silver four or five years ago. But for future transactions, we should as nearly as possible, use the comparative figures, both U.S. currency and Chinese currency which represent actual equivalents. If, for example, we send out U.S.\$5,000 to erect certain buildings, and this \$5,000 actually produces Yuan ~~5000~~ we should use those two figures on our records rather than to adopt some flat two to one basis that would distort either the U.S. dollars or the Yuan dollars.

Very cordially yours,

B.A. Girard

BAG:MP

0075

1
1
7
2
5
1
6

BOARD OF FOREIGN MISSIONS
METHODIST EPISCOPAL CHURCH

C
O
P
Y

Sept. 25th, 1933

President C. J. Lin
Fukien Christian University
Foochow, China

Dear C.J.

I am very glad that we were able to cable you on the 22nd instant as follows:-

"G.\$600. appropriation granted, according to letter of May 30th."

At the Executive Committee Meeting on the 21st, we presented the request of the University for a special grant of \$600. to help cover local expenditures for a teacher in the place of Professor Kellogg, and the Committee took action as follows:-

"Approval of a grant to the Fukien Christian University of G.\$600. from the savings in Prof. Kellogg's support and out-going in 1933; the money to be used in securing a local replacement for Prof. Kellogg: \$100. to be sent out now; the balance after November 1, 1933."

The \$100. will be sent thru the treasurer's office with the next remittance, and the balance will be sent early in our new fiscal year.

Dr. Edwards and I are both personally delighted that it was possible to secure this grant. You folks have been sympathetic and patient in our Board's financial stress and we are glad that some tangible recognition of this has now been made.

Cordial greetings to you and your colleagues.

Faternally yours,,

Frank T. Cartwright
Associate Secretary

FTC
MEW

0076

FUKIEN

Fukien Christian University

May 7, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith trial balance,
summary of account 31, cash statement, and budget
report as of April 30, 1934, together with copies
of invoice and journal voucher 204.

Second copies of the financial reports
will be forwarded in a later mail.

Also enclosed find check for \$1,842.11
covering remittance received from the Harvard-Yenching
Institute for the fourth quarterly payment on the
Restricted Account for the current fiscal year.

Very cordially yours,

C. A. Evans

Assistant Treasurer.

CAE:JC

Enc.

0077

FUKIEN

Fukien Christian University

May 12, 1934

Mr. R. W. McClure
Fukien Christian University
Focchow, China

My dear Mr. McClure:

We are enclosing herewith second copies of
the financial statements as of April 30, 1934, together
with copy of journal voucher #204.

Also enclosed find a letter addressed to
Miss Asher. Your kindness in forwarding same will be
appreciated.

Very sincerely yours,

Assistant Treasurer.

JC

Enc.

0078

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

FUKIEN

TREASURER'S OFFICE

May 15, 1934

ack'd / ref'd by CAE

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Mr. Garside:

Since we wrote you on April 12 we have received letters from you and Mr. Evans as follows: March 19, 24, two dated March 26, March 30, two dated April 9, April 13 and 14.

We are enclosing herewith our trial balance for April and reconciliation sheet. Please note especially the note I have made on the bottom of the reconciliation sheet.

I will make overdue comments on your letter of March 26. We at last have the proceeds of the Methodist Board's \$600 special. It was sent to their Foochow Treasurer, but he never turned it over to us even though I asked him about it before I wrote to you in February. The money had then been in his hands for about six weeks.

I note what you say about the rate of exchange for capital expenditures, and will include the necessary information in our annual report. The fact is we have put very little money into capital expenditures; we have been busy juggling to keep our current budget from going red. The forecast at present is that we shall pass the year without a deficit, but shall have to eliminate the item for furlough reserve. With the outlook for the next few years, we consider ourselves mighty lucky to have that furlough reserve. Except for that we could not finance President Lin's trip to America this year. We hope that his trip to America will result in some new sources of income. Otherwise, for better or for worse, we shall have to put ourselves under more or less obligation to the government. Our standing with the government at present is especially good, and I am sure that given an opportunity they would be delighted to become our foster parents. We believe that our new emphasis on rural reconstruction work is going to be a life-saver to us and also a real service to the province.

Cordially yours,

RWM: A

RWM: A

0079

CABLE ADDRESS:

"HSIHO, FOOCOW"

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.

CODE:

"MISSIONS"

TREASURER'S OFFICE

June 4, 1934
(Dictated June 1)

FUKIEN

INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

Dear Mr. Garside:

We have discussed off and on for several years the matter of exchange on our appropriation. It has always been a more or less troublesome factor in the accounts between our two offices. President Lin and I have been discussing the matter recently, and we would like to request at this time that if the Trustees are agreeable they give us our appropriation in terms of gold only.

We believe that such an arrangement would relieve the Trustees of the responsibility of guaranteeing a rate of exchange. In fact, we do not see that the Trustees are in a position to offer any guarantee on the rate of exchange. That being the case, we might as well make our adjustments accordingly.

We believe that it would also help us on the field in making necessary adjustments of the budget as exchange fluctuates if the matter of exchange is in our own hands. We should then know at once what to expect should exchange vary greatly from our estimated rate for the year. Should it be in our favor, we could either plan on the surplus for some emergency need or lay it by as a reserve. Should it turn against us, we could make our adjustments immediately, and not have to wonder whether the Trustees would be able to make up the difference or not.

Our present situation is a good case in point. When we drew up our budget for the coming year it looked as though exchange would be less favorable than 3:1, and so we used the rate of \$2.75. Using that rate, however, our budget is far from being balanced, although we are prepared to balance it by drastic measures if necessary. However, any reduction from our proposed budget would seriously cripple our work. It seems now that exchange is going to stand at considerably better than \$2.75. If the matter of exchange were in our hands, we could now without delay of correspondence increase our estimated income by several thousands of dollars.

If our appropriation were in gold, we could also work to advantage in the matter of selling gold to the various members of the faculty and to the various departments.

ACK
7/2/34

1
1
7
2
5
1
6

0080

JUN 4
1934

[2]

If this is a matter on which the Executive Committee of the Trustees can act, you may be able to get a reply to us at an earlier date than if the Trustees as a body must act on it. In any case, we would like to ask that the rate of exchange on the next year's budget be placed at \$2.90 instead of \$2.75. Please cable us at our expense if the Trustees are able to meet our request. You may use the following words as code in your cable. Exchange will mean that you are giving our appropriation in gold; Trustees will mean that you will follow the old method. Ninety will mean that you approve of our using the rate of \$2.90. Any other numeral will mean the rate of which you do approve, as for instance, eighty or eighty-five.

President Lin and his wife are busy getting ready for their trip to America, and are full of enthusiasm and plans for their visit. We hope much from this visit, both for the university, and Associated Boards and for President Lin and his wife.

Cordially yours,

RWM:A

P.S. Since writing the above your April balance sheet, Harvard-Yenching check, and May 7 letter to President Lin have been received. After thinking over what I wrote above, I want to assure you that we are in no contentious mood about this matter. We are simply trying to find the best way to handle the matter of exchange in view of our rapidly decreasing income through the Trustees. I know the reply that might naturally come first to your mind, namely, that in case exchange should go below 2:1 that we should again come back to you and ask for a guarantee of exchange. Even though we should do that, which we would not anticipate doing, it would all amount to the same thing as to whether we ask for guarantee of exchange or ask the Trustees to seek some extra source of income for us. With a low rate of exchange, we should have, ~~to~~ in any case, seek additional income. If the Trustees do not think it wise to meet this request, we shall, of course, have no unhappy feeling about it, but we hope that the exchange rate may be set at at least \$2.90 instead of \$2.75.

Your statement that the Trustees "will undertake to provide" an additional \$5,000 gold is very encouraging to us, especially in view of the fact that the expected income from Harvard-Yenching is so drastically reduced.

Commenting on the last paragraph of your letter, I want to assure you that we are planning nothing rash in the matter of the use of our invested funds. The building

0081

JUN 4
1934

[37]

- 3 -

of the new road by the university made almost necessary the expenditure of about \$1200 Mex, and the offer of some land which we have long had our eyes on for about \$1500 induced us to take the action that we did. We did it, however, with our fingers crossed, hoping to be able to finance it from current income, which we now find we shall be able to do. President Lin will answer more in detail your letter and comment on the Trustees' minutes.

Cordially yours,

RWM Clure

RWM:A



1
1
7
2
5
1
6

0082

FUKIEN

INDEXED

June 6, 1934

ack 7/23/34 by Asher
to be one later by
McClure

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

The Foreign Missions Conference of North America has had some contacts with the United States government out of which has grown the request to all boards and agencies working in China to assemble an inventory of American property in China. In addition to this it is desired to have an analysis made of the problems that are confronted in holding such property.

A blank form has been drawn up of which we enclose a copy herewith. This is merely suggestive and undoubtedly your office will be able to improve upon it or give us additional information which will be of value. I am quoting the following paragraphs from this letter:-

"Among the cases that you will report we shall be glad if you will include any that illustrate such titles as these (1) a blanket deed covering a number of plots transferred to the board or its representative; (2) a foreign (not Chinese) corporation or individual having a stamped and recorded deed transfers the title to your mission Board by a deed in English which is not stamped in the Chinese courts but is recorded in the consulate; (3) a deed for property originally belonging to the government and transferred to the Board under conditions preventing its re-transfer to any alien owner; (4) if there is any case of a deed registered in the name of a straw man who has executed a lease for a limited term of years subject to renewal.

The above are a few examples of irregular or unusual titles. It will be desirable to obtain a statement of all kinds of titles or ways in which property is held in order that we may have a complete survey of the whole problem and in this way obtain the facts on which to base a study of action that might be taken with view to the stabilizing and regularizing of all property titles legally held by the foreign missionary boards."

This survey of property is a very important affair. Certain diplomatic conferences are projected for the near future whereby as much information as possible regarding the property is required. If you can make this task one of the first importance it certainly would be greatly appreciated.

Very cordially yours,

C. A. Evans

CAB:MP

0083

American Missionary Property
in China

- 1. Location. Province _____ . District _____ . City or Town _____
- 2. Area. _____ .
- 3. Approximate Value in U.S.\$ _____ .
- 4. When was it acquired? _____ .
- 5. Name of purchaser or lessee, as given in the deed of transfer. Indicate below whether the name is

Recognized official name of Board _____. What is it? _____

Or, Other name, not official, but intended to be name of Board _____. What is it? _____

Or, Name of local Church _____. What is it? _____

Or, Name of an individual _____. Still living? _____ Deceased? _____

Or, Other name _____. What? _____

Or, _____

- 6. If the title is not in the name of the Board, is the real ownership made clear by a Declaration of Trust? _____. Or how? _____
- 7. Nature of Title. Is it a Deed of Purchase _____, or Perpetual Lease _____, or Lease for _____ years _____, or Mortgage _____, or _____
- 8. Chinese Record. Is it a stamped "red" deed _____, or unstamped "white" deed _____?
- 9. Are "upper deeds" attached? _____.
- 10. Consular Record. Is it registered in American Consulate? _____. Date of registration _____.
- 11. Occupation. By whom occupied? _____
For what purpose? _____

Note if any parcel of land is "unimproved" or without buildings.

12. Has the property been leased to any Chinese body or person? _____. If so,

To whom? _____

For what purpose? _____

On what terms? _____

13. Are any taxes being paid on this property? _____. If so,

To whom? _____

How much? _____

14. Does the deed of transfer include any restrictions? _____. If so, what? _____

15. What, if any, difficulties or problems exist now or have arisen in connection with this property?

0085

FUKIEN

Fukien Christian University

INDEXED

June 20, 1934

ack-8/10/34

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

I am acknowledging your letter of May 15th addressed to Mr. Garside, also the reconciliation sheet and trial balance as of April 30th. One item of L.C.\$18.01 has not been included in our previous statements, but this will be entered on the statement for June.

We are glad to know that the \$600.00 Methodist appropriation has finally reached your hands.

The last paragraph of your letter is very encouraging and we trust that plans and operations will result in a decided forward step for the University.

We are looking forward with great interest to President Lin's visit and trust it will be productive of much good.

Very cordially yours,

C. A. Evans

Assistant Treasurer

CAB:HV

0086

FUKIEN

INDEXED

June 25th, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing the trial balance, cash sheet, summary of accounts, and budget report as of June 30th, 1934. You will also find enclosed copies of the closing journal entries. The amount of local currency carried into accounts payable you will note is \$5,857.56 and we have converted this into U.S. \$1,952.52. This figure will be modified, of course, according to whatever U.S. dollars are required to care for this remittance.

You will note that the Trustees did not realize the full amount as forecast in the monthly budget report, but there is a slight saving in gain on exchange which, as before mentioned, will be modified when all of the remittances have been drawn.

In these closing figures we have taken into consideration all drafts and payments up to date. Any others received from now on will be charged against accounts payable. The Trustees' surplus is \$224.59 but that is taking into consideration \$500 from the Reformed Church.

We have been endeavoring to get this straightened out for some time but have been unable to make connections with the Secretary in charge of appropriations of the Reformed Board.

While dictating, I again called and find that before the day is over we will be able to get some definite word regarding the amount the Reformed Board has allocated this year to Fukien. If it is less than \$500 the surplus will be decreased by that amount. I will add a postscript to this letter if this information is received before China mail closes for today.

Very cordially yours,

C. A. Evans

CAB:MP
Encls.

*Still unable to get the Reformed Board
Secretary, etc.*

0087

CABLE ADDRESS:
"HSIHO, FOOCOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.

CODE:
"MISSIONS"

TREASURER'S OFFICE

FUKIEN

June 26, 1934

INDEXED

ack 7/27

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

Dear Mr. Garside:

We are today writing sight drafts to the amount of \$600 in favor of President Lin. Some of these drafts will probably not be presented to you for payment before September or October. *We will enter all of them in 1934-35 acct.*

*Noted
acctg. office*

It is our thought at present to handle President Lin's account as follows. Will you please pay to him on his order on account and charge same out to us under account 31. We are holding his salary here as credit to his account, and from time to time we will credit to his allowance account such sums as are necessary to meet the expenses as he incurs them. Should President Lin turn into you any gold for his expense account, will you please forward it to us by a special draft? In this way, any receipts on your part will not be involved in our appropriation, and we can better keep a complete record of accounts on our books. Should you have a better way for handling this account, we shall be glad to have your recommendations.

We have agreed that all of President Lin's personal travel expenses and his living expenses while in America are chargeable to the university. Since he is taking his family with him, we have agreed that we will grant him a flat sum for travel, based on the special class fare on the Dollar Line. We have also agreed that one-third of his family living expenses--this includes himself--will be chargeable to his allowance. It would cost him at least that much if he were boarding in America. This is a new experience for us, so we have had to work out this plan without any precedents to go by. How does it appeal to you?

Cordially yours,

RWM:Clue

RWM:A

0088

FUKIEN

Fukien Christian University

July 3, 1934

ack - 8/10/34

Mr. R. W. McClure
Fukien Christian University
Focshow, China

My dear Mr. McClure:

Your letter of June 4th, including a later postscript, has been received.

This deals largely with the matter of exchange and with your request to have the budget interpreted in U. S. dollars rather than in local currency. The budget for 1934-35 has been dealt with and any revision would of necessity have to be taken up during the fall. We endeavored to get a meeting of this Board during the latter part of June but it was impossible. Under existing conditions it would seem more advisable to continue as the budget was approved rather than count upon the modification as suggested in your letter. We will, however, present it at the earliest possible moment and will be very glad to notify you immediately of the outcome.

The postscript to your letter gives us additional reassurance; but as a matter of fact, we have the utmost confidence and faith in the field as regards to any of its proposals or requests. The loyal spirit of Fukien is cherished most highly by the Board of Trustees and there is every desire for this relationship to continue with no diminution.

Very cordially yours,

C. A. Evans

Assistant Treasurer

CAE:RC

P.S. Enclosed find a copy of the minutes of the meeting held on May 29th, which contain no special financial items.

0089

FUKIEN

INDEXED

Fukien Christian University

August 2, 1934

ack. by Mr. Asher 1/10/35

Mr. R. W. McClure
Fukien Christian University
Poochow, China

My dear Mr. McClure:-

We have just received from Miss Josie F. Prescott a gift amounting to U.S.\$200.00. This, you will remember, is the second gift of this amount we have received from her. Her first gift was used, along with \$400.00 received from two other ladies, to establish the nucleus of an endowment fund for the Dean of Women.

We are holding this latest \$200. from Miss Prescott in our Suspense account, awaiting your recommendation. Shall we add it to the fund for the Dean of Women, or would you suggest some other allocation? We will, of course, ask President Lin's judgment also.

Very cordially yours,

BA Garside

BAG:RC

0090

1
1
7
2
5
1
6

FUKIEN

Fukien Christian University

INDEXED

August 8, 1934

ack-10/4/34 by Miss Ash

Mr. R. W. McClure
Fukien Christian University
Fecchow, China

My dear Mr. McClure:

We enclose herewith a copy of the Report of the
Treasurer of our Fukien Trustees for the fiscal year ended
June 30.

You will note that we almost broke even for the
year, closing our books with a deficit of only \$25.41. This is
very much better than we had hoped to do. This figure will be
somewhat modified, of course, when we have finally cleared the
balance of L.C.\$5,887.56 still due on the 1933-34 account when
our books were closed.

I hope that the report is such a model of clarity
that no special comments or explanations are necessary.

Very cordially yours,

B. A. Garfield

BAG:RC

Enc.

CC: W.Y.Chen

0091

1
1
7
2
5
1
6

CABLE ADDRESS:
"HSIHO, FOOCHEW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

TREASURER'S OFFICE

FUKIEN

August 10, 1934

Messrs. Gar-Evans
150 Fifth Avenue
New York City, New York

INDEXED

Dear Gar-Evans:

We wrote you last under date of July 23, and we have your letters of June 6, 18, 20 (3), July 3, 6, and 9. We have also received the draft for one quarter of the Rockefeller grant and for the scholarships.

Your letter of June 6 regarding data on property for the U. S. government has been on my desk for a long time. I have also received from the Consul a sheaf of forms asking for general information. This job really is such a big one that I have had neither the time nor courage to tackle it. I will, however, get to it just as soon as possible, although I can see a solid month of work in completing the job.

We are interested to know that Mr. Garside was fortunate enough to be able to go to his "home-side". If my memory serves me correctly, he at least has half British blood in his veins. I hope he had a good visit there. I hope also that Mrs. Garside's health is much better than when I was in America.

We are sorry to learn that the Dutch Reformed Board seems to be going the way of the Anglicans. If our four supporting boards are going to back down from their support, I wonder what they will have to suggest to us? We are really facing a bad year ahead, and next year will be still worse for the Rockefeller people now say definitely that they will not be able to continue their appropriation after this year.

We have not yet heard definitely that Mr. Kellogg is not returning, although the indications are that he is not. The question of the Martins is still to be decided. The last word we have had from them is that Mrs. Martin is undergoing radium treatments for a malignant growth. The doctors advised her to go home as soon as possible for a year's rest. We are not sure whether that is a kind way of putting the matter to her or whether they think that an operation following the radium treatments will pull her through. She did not have the operation at the beginning of the summer as formerly planned. She demurs at going home in her present condition since she has no home to which she could go as an invalid. They may consider it better for them to come back here for another year, she having no responsibilities for work.

ACK

11/19 Evans

Missionary Society - changed to CNE
8/20/34

See letter
to him
8/24/34
attached

0092

AUG 10

[2]

- 2 -

1934

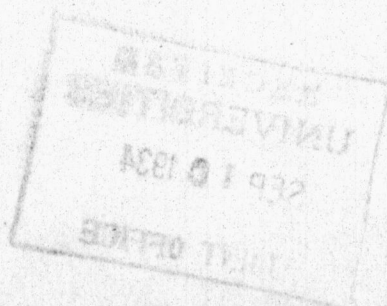
We are just passing through another bad communist scare, and we are not just sure what is happening, although the situation seems to be easier than it has been for a week. The communists really came pretty close to getting into Foochow this time. They were stopped only about five miles out of the city. Quite a few of the ex-19th Army soldiers deserted the government and turned to the communists. We had more bombing this time than we did in December, although this time the bombing planes made Foochow their base of activity instead of their objective.

Under separate cover, we are sending you twenty copies - of our annual report for your office and for distribution to the Trustees. You will note that in this report we closed the year with a deficit of \$14,314.81 Mex. This needs a bit of explanation. We thought it better strategy to show red at the close of the year as a stimulus to certain gifts which we are working for than to close the year even or with a credit balance. This deficit is made up mostly of the budget items for furlough reserves (M\$9,600). While that reserve is desirable, yet at present, it is not absolutely necessary. If the gifts which we are courting do not come in, we will cancel this deficit by reversing the entry for furlough reserve and by taking the balance out of last year's surplus. The China Foundation is not giving us anything this year. That is another blow, and now we have word that there is practically no hope of our receiving anything from the government for this present year. We now look with more anticipation than ever to what President Lin may be able to do while he is in America. We also hope that the G\$5,000 which the Trustees tentatively promised will be forthcoming, because our present budget is badly out of balance without it, and to cut anymore from the budget will do us serious hurt. We are not down-hearted about our budget, but it does give us many hours of serious thought. If the supporting boards are not able soon to increase rather than decrease their contributions, we will be driven to seriously seeking aid from the government even though such aid may more or less involve us with the caprices of the government.

Cordially yours,

R. W. McClure

RWM:A



0093

FUKIEN

Fukien Christian Union University

August 13, 1934

Mr. R. W. McClure
Fukien Christian University
Focchow, China

My dear Mr. McClure:

We are enclosing herewith trial balance,
summary of account 51, cash statement and monthly
budget report as of July 31, 1934, together with
copies of invoices and journal vouchers 215 and 216.

Second copies of the financial reports
will be forwarded in a later mail.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0094

FUKIEN

Fukien Christian University

August 20, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith second copies of
the trial balance, cash statement, summary of account 31,
and budget report as of July 31, 1934.

Also enclosed find second copies of journal
vouchers 215 and 216.

Check No. 2454 in the amount of US\$1,578.95
representing quarterly payment received from the Harvard-
Yenching Institute is also enclosed.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0095

September 6, 1934

Mr. Robert W. McClure
Foochow, China

Dear Mac:

I hope that you and your family had a pleasant summer in spite of some occasional scares from the Communists. We read about the approach of the troops to Foochow while we were still on the ship but I told Hui-ching then, as well as other passengers who were concerned about us, that it would probably mean no danger at all for Foochow city, and I was glad to learn further upon receiving a letter from Teddy dated August 5, that everything seemed to have come out quite all right. It must be quite a hard summer for Teddy with both W. Y. Chen and T. H. Wang absent from the Campus. I know you and the other members of the staff who are in Kuliang have helped much to keep things going off well on the campus. We had a very pleasant trip. The sea was smooth most of the time and our state room was quite comfortable. If the schedule of ~~their~~ sailings could be depended upon I would recommend this line highly for other people to travel by. There is plenty of deck space to walk and play upon. The Danish officers were very friendly. They allowed the children to go to any place on the ship, even the Captain's bridge and the engine rooms. There was also a swimming pool built up and the meals were reasonably good. We were called upon to make a sudden stop at San Francisco where to our happy surprise Miss Bertha Allen was waiting for us, but we only stopped there for a few hours. When we arrived in Los Angeles Mr. and Mrs. Allen and Mrs. Adams helped us to get to our Glendale cottage with our friends had previously engaged for us. We have met most of the Foochow people here. It was particularly thoughtful of our friends here to give a tea party for us in honor of our fifth wedding anniversary, and it was at the Allen's home to which most of the Foochow friends came.

Owing to the heavy schedule that had been made for my speaking engagements there has been little opportunity for me to call on our Congregational friends in Los Angeles. This is still vacation time and most of the pastors and church leaders are still away, but I enjoy very much meeting Christian friends who come to hear me in the Methodist churches. I speak from two to four times on Sunday. By the end of our engagements on September 14 I shall have visited about forty churches in Southern California.

SEP 6 1934

[27]

Inclosed herewith I am sending you a more or less detailed account of my expenses between June 28 when I left Foo-chow and August 10th after I landed in Los Angeles for reference of our Treasurer's office. You will find that the long wait in Hong Kong has increased my expenses there in Mexican dollars. In all cases I am giving my part of the expenses alone. I am taking care of the expenses of the other members of my family, so if you arrange to enter this statement into my accounts the expenses in connection with my going down from the University to the boat at the Pagoda Anchorage is not included. I think Miss Eva Asher has by this time accounts from Mr. Yang. The Methodist churches are planning to meet the expenses of our family while staying here, altho I do not know yet what detailed agreement they have made with our Board in New York. The head office in Southern California has asked the various churches to which I speak to make a special contribution which is to be turned to me toward expenses. I am keeping detailed account of these receipts as well as our expenses here so that whatever agreement may have been made regardless of our head office I shall be able to furnish enough facts for the final settlement.

The people who come to hear me in the various churches have without exception given me very warm receptions and show very keen interest in our work in the University. I am hoping that before I leave here some kind of permanent agency may be organized to look after the interest of our university. This being vacation time it is still quite hard to get responsible leaders together for business.

Hui-ching and the children have quite enjoyed themselves this far. Hui-ching occasionally goes out with me to some of the nearer-by speaking engagements. She herself is being invited to some women's meetings. We find people are very hospitable to us and we hope that we may leave some impression with the friends that we have made here which will keep their interest in the missionary work in China in general and the Christian higher education work as it is being carried on in Fukien in particular.

We are leaving here on September 15. We plan to stop at Kansas City, Chicago and Cleveland before we get to New York on September 25. There will be a meeting of our Board of Trustees on September 28. I will take my family to Hartford Seminary, Hartford, Connecticut after the Board Meeting. The detailed plans have not yet been made known to me but it is understood that I will be traveling around most of the time to the first of next February. When you remember some of the friends who will be interested in our work and whom I should look up, kindly write me from time to time.

With kindest regards to yourself and Mrs. McClure from both of us, I am

Yours very sincerely,

0097

FUKIEN

Fukien

September 10, 1934

Mr. F. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith trial balance, summary
of account 31, cash statement, and budget report as of August
31, 1934, together with copies of voucher 217 and invoices for
account 31.

Second copies will go forward in a later mail.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0098

FUKIEN

Fukien

September 17, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith second copies of
the financial statements as of August 31, 1934, together
with copy of journal voucher #217.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0099

1
1
7
2
5
1
6

FUKIEN

Fukien

September 24, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

I am enclosing one of the auditors' reports for Fukien Christian University for the year ending June 30, 1934. This includes Treasurer's Report, copy of which has been sent you previously.

Very truly yours,

CAE:RC

0100

FUKIEN

Fukien

October 8, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith trial balance, summary of account 31, cash statement and monthly budget report as of September 30, 1934, together with copies of invoices and journal voucher 218.

Second copies of the financial statements will be forwarded in a later mail.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0101

FUKIEN

INDEXED

Fukien

October 8, 1934

Rev. W. Y. Chen
Mr. R. W. McClure ✓
Fukien Christian University
Foochow, China

My dear Mr. Chen and Mr. McClure:

We enclose herewith a copy of the minutes of the meeting of the Fukien Trustees held on September 28th. Under separate cover we are sending you thirty copies of this material for distribution on the field. Of course, the center around which the entire meeting revolved was President C. J. Lin. Mrs. Lin was also present for a part of the meeting and in the evening we had the great delight of having the two adorable younger members of the Lin family as additional guests for dinner. Each of the four members of the Lin household captivated us completely.

President Lin has certainly made a fine beginning of his work here in America. His presence at the meeting of the Trustees stimulated the group far beyond any activity they have ever shown, and I am sure that under his leadership we will accomplish some very constructive results during the coming year.

You will note that most of the meeting was devoted to a discussion with President Lin of the concrete problems now confronting the University. Since the minutes are written out in rather full detail I need not add too much of what is contained therein.

Dr. Pierce's Gift for Woman's Dormitory. No doubt President Lin has already sent you detailed information with regard to this most encouraging gift. Final decisions have not yet been reached as to the use to which this \$20,000 will be placed. President Lin has made a number of suggestions which have met with cordial approval from the Trustees, but it will probably be a few weeks or possibly months before final decisions are reached.

Financial Reports. We have already sent you a copy of the Annual Report of the Trustees' treasurer. I am enclosing herewith (in Mr. McClure's copy of this letter) a copy of the Auditors' Report for the past year.

With all good wishes for the continued prosperity of F.C.U.,
I am

Very cordially yours,

RAG:MP

0102

CABLE ADDRESS:
"HSIHO, FOOCOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.

CODE:
"MISSIONS"

October 9, 1934

TREASURER'S OFFICE

Mr. C. J. Lin
150 Fifth Avenue
New York City, New York

Dear C. J.:

I have your letter of September 6 which increases my humiliation that I have not yet written to you since you left. However, Eva has written and told you everything I could say anyway. I am taking time this morning for only a short letter, but will write you more fully when I return from Shanghai.

In particular I want to ask you to plan a visit to North Church, Portsmouth, New Hampshire, and to the First Congregationalist Church in Hyde Park, Massachusetts (just outside of Boston). The church at Portsmouth is raising part of our salary and is composed of some very fine people including the Prescott sisters who have given money for the Dean of Women. The pastor at the Hyde Park Church which is also helping towards our support is Dr. George W. Owen. I have written him about you. He is a member of our Prudential Committee. And of course you will want to visit the church at Glencoe, Illinois, just out of Chicago.

We have purposely left out of the income in the budget the \$5,000 U.S. Currency special which the Trustees are raising. With the \$12,000 from Nanking it is not necessary to use that special. We are hoping to hold it over until next year when we will have no Rockefeller money. Also next year we must definitely plan to secure some new faculty members who will be drawing cards to students, especially in the departments of Biology, Physics, and Social Science. Personally I would think if you could find a single man for a short term contract for Physics it would be a good thing. I doubt if we will be able to keep T. L. Lin. He is leaving no stone unturned to force us to raise his salary, and the spirit he is showing about the matter does him no credit.

We have met with one delay after another about installing our new water pump, but things seem to be shaping up now, so that within a month it should be installed and working. We are getting a new pump from Germany, but it has not yet arrived.

We have now begun work on the swimming pool which will cost us when finished probably about \$2400. Since we have only about \$900 for that purpose, anything special you can raise would be a help. I am paying for the extension of our water system with money left over from the staff building funds.

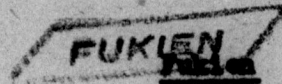
I have not time now for any personal word, but of course will expect that you will give my cordial greetings to the family and to the New York staff.

Yours very sincerely,

R. W. McClure

RWM:A

0103



November 12, 1934

Mr. R. W. McClure
Fukien Christian University
Focchow, China

My dear Mr. McClure:

We are enclosing herewith financial reports as of
October 31, 1934, together with copies of invoices charged to
account 31, and copy of journal voucher 231.

Second copies of the financial reports will be
forwarded in a later mail.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0104

CABLE ADDRESS:
"HSIHO, FOOCOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.

CODE:
"MISSIONS"

TREASURER'S OFFICE

November 13, 1934

Mr. C. J. Lin
c/o Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

Dear C. J.:

I have just read your letter of October 11 to W. Y. It is good news for all of us. You seem to be making a dent on quite a number of people. That is ~~but~~ what I have been expecting you would do, and that is why I have been anticipating your going to America for the past three years. More power to you on the Hwa Nan proposition. It would be a great day for us if Hwa Nan should decide to unite with us.

I wonder how you are coming on with negotiations for the return of Miss Thomas. If that should fail, what would you think of asking Miss Nellie Walker to come to the University to teach English Composition? She is booked to return to America next June. The thing she prefers to do is to teach English Composition, and I am sure she would make a very acceptable member of our staff. Her term of service began in the fall of 1932, so she will still have three years before she would be due for furlough. We, of course, would have to pay part of her journey to America. I spoke to her about this matter, promising her nothing but suggesting the possibility. She is not interested in staying out just one or two years if eventually she would need to return to America, but I am sure she would be interested if we could promise her a longer term in case her work is acceptable to the University. I doubt if any of the Boards would take on her support, but personally ~~I think~~ ^{need} it the better part of wisdom for the University to secure a teacher of English and so release other members of the staff for work which they would prefer to do and which would give more value to the University than their present work in English.

You may find some one who is interested in Music. At present it is desirable for us to have a small music hall for the teaching and practice of instrumental music. If Hwa Nan should join us it would become a necessity. I should think that \$10,000 Mex. would build a suitable hall for this purpose. Then, of course, we would also need more practice pianos.

If it should turn out that the Kelloggs do not return, I consider it a necessity that you find some one to come out if possible in February to do the kind of work that we expect Kellogg to do. We absolutely need to have that kind of work

0105

NOV 13 1934

[2]

done by a first-class man, and I think we could continue to finance him through money from Nanking. The money which they are sending us may be used for that purpose, provided it is a new man and a first-class man.

It is well that we had not included the extra \$5,000 from the Trustees in our budget, because we find now that Nanking requires us to use their \$12,000 for buying new equipment and materials, or for new salaries. That leaves a big hole in the income we had counted upon, so the \$5,000 extra from New York will help us out.

✓ I hope you will be able to arrange for a visit to Glencoe, North Church, Portsmouth, N. H., and Hyde Park just out of Boston.

We are now enjoying very much the visit of Dr. Hodous. I find him one of the keenest and most stimulating men that has come to Foochow. He will do us all good I am sure.

✓ I am having a little set-to with Mr. Cressy. In his recent visit here he suggested to Union High School that they affiliate with Nanking University and become an experiment station of that University. I am taking him seriously to task for making this proposition which conflicts with our own plans for the future. This is for your information so that you may know what is in the air.

The swimming pool is coming along, and will soon be ready for the pouring of cement.

Miss Asher is enclosing some snapshots which may be of help to you.

Be sure to give my greetings to Mrs. Lin and the children.

Cordially yours,

RWM:Clare

RWM:A

0106

1
1
7
2
5
1
6

File

November 17, 1934

Dear Mr. McClure:

Holdsworth Money and Banking (latest edition) as a general
text-book.

Anderson, B.M. On the Practical Impossibility of a Commodity Dollar
(Chase National Bank Bulletin, 1933) New York

Annals of American Academy of Political and Social Science,
March, 1934 Toward National Recovery
January, 1934 Banking and Transportation Problems

Brown, Harris, Leontief, Mason, Schumpeter, and Taylor (of Harvard Univ.)
Whittlesay House, 1934
The Economics of the Recovery Program

Kennerer Kennerer on Money (John C. Winston Co., 1934)

Warren and Pearson, Prices (Wiley, New York) 1933

Wernette, John P. Money, Business and Prices (London, P.S.King & Co.)
 (This is the work of one of Mr. Ding's classmates)

These are going forward to you, and we trust they will be received without delay.

We are also sending 500 pictures of the Fukien Campus, which just came in yesterday. Undoubtedly President Lin will be writing you regarding the use of these pictures, which we think are a very good reproduction, although they cost only U.S. 4¢ apiece.

Very cordially yours,

Assistant Treasurer.

CAR, A

0107

FUKIEN

Fukien

November 19, 1934

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith second copies of
the financial statements as of October 31, 1934 together
with copy of journal voucher #221.

Very cordially yours,

Assistant Treasurer.

JC

Enc.

0108

over

[1]
over

FUKIEN

Fukien

November 19, 1934

ack - 1/10/35 EMA

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

I am acknowledging your letter of August 10th addressed to Mr. Garside and myself, which has been in hand for some time. We have purposely refrained from replying as nothing in that communication required immediate attention, and we had nothing new to say.

We do not wonder at the almost hopeless feeling created by the request for land deeds and titles. One of the nightmares of my experience on the foreign field was a similar situation, which required five years of intermittent study and attendings at court, the last title being cleared only a month before I left for home. This is a little different situation, but it has all of the elements of eating up time and energy.

We are very sorry that the Reformed Board (kindly omit the Dutch) has found it necessary to withdraw to such a degree from its various foreign mission activities. The experience with Amoy is not conducive to their getting a new group upon the situation as they decided to withdraw entirely and the Chinese were so interested that they took the work over and have been carrying on without any assistance from home and doing a pretty good piece of work in the bargain. I sincerely trust that this psychology is not influencing them in relation to Fukien. It would be disastrous for all of our Boards to take that attitude as the power and strength of Christian cooperation would be sadly lacking.

We haven't anything to say regarding the Kellogg situation other than that the annual meeting of the Methodist Church will take place next week and this question will be taken up at that time. What the prospects are no one can tell as this will be considered in a committee with a lot of hard-headed business men who can see nothing but retrenchment and balancing the budget. We will report progress later on.

0109

{2}

Mr. R. W. McClure

-2-

11/19/34

The situation regarding the current budget is really distressing. The Associated Boards team is out working at the present time, but not sufficiently long to give us an idea as to what the prospects will be. This is surely cultivation work which is a very necessary part of the program. No one expects an out-pouring this early. However, we need a lot of prayers and good wishes to help us along and this is one way in which the field can help. C. J. Lin is a power himself, but the Lord can help mightily through him through intercession.

Very cordially yours,

CAB:RC

1
1
7
2
5
1
6

0110

[1]
over

JWELK

1
1
7
2
5
1
6

0 1 1 1 1

December 22, 1934
(Dictated December 20th)

Mr. R. W. McClure
Fukien Christian University
Foochow, China

Dear Mac:

Your letter of November 13th has just been read. In my two-days letter to W. Y. Chen I already mentioned about the coming joint meeting with the Hwa Nan ladies. I also told him about Miss Thomas. I think the case is quite hopeful, and we better not go too far with Miss Walker.

I note your suggestions of our need for a music hall. I shall keep it in the back of my mind. When there is special occasion for presenting this item I shall certainly do so, but at the present time we have to work along the lines as we have agreed upon the items of need as being approved by our Board of Trustees, and the Associated Boards.

With regard to Kellogg. I have already written in full to W. Y. also. I am going to urge him to leave for Foochow as early as possible so that he may not miss too much of his work in Foochow.

I visited Glencoe on December 2nd. The Sunday service was already arranged so I came in the afternoon and spoke to the young people's group. Dr. Cornell was very cordial. He drove me to meet my evening engagement at 7 o'clock at Evanston, Illinois. He promised to make some arrangement for me to go over again when there will be more opportunity to work among his people. The Church people seem to have been quite badly hit by the last depression, but they are very much interested in our work and anxious to help. I hope you will write to him some time mentioning about my pleasant visit with him at his home, and at the Church.

I hope you do not need to take very seriously the set-to with Mr. Cready with regard to the Union High School. If we push forward our rural service work, and secure the cooperation of Mr. Gunn of the Rockefeller Foundation, Union High School will certainly come to us.

Mr/ R. W. McClure

- 2 -

December 22, 1934

I wonder if you would propose to the Foochow Union Hospital the possibility of sharing a part of my travel expenses from China to America, and return, as my service was quite responsible for the \$30,000 gift for the Hospital. We do not want to make this as a demand, but you can sound them out and see whether they would consider it fair to do so, and to lessen the expenses of our University.

With kindest wishes,

Yours very sincerely,

C. J. Lin

CJL:HV

0112

1
1
7
2
5
1
6

FUKIEN

Fukien

INDEXED

January 17, 1935

ack. 1/24/35 by EMA

Mr. R. W. McClure
Fukien Christian University
Foochow, China

My dear Mr. McClure:

We are enclosing herewith two checks covering the following items:

Check #2525	- US\$132.00	- income on scholarships,	
1 year	1934-35	- Osborne Scholarship	- 21.00
July-Dec.	1934	- O. W. Greff	" - 18.00
"	"	- Mrs. Henry Date	
		Psychology Endow.	- 16.91
"	"	- R. W. Jones Scholar.	- 8.45
"	"	- E. C. Jones	" - 67.64
			<u>132.00</u>

Check #2526 - US\$1,250.00-Rockefeller Foundation
third quarterly appropriation received
for 1934-35.

Also enclosed find second copies of the financial
statements as of December 31, 1934, together with copy of
journal voucher #224.

Very cordially yours,

Assistant Treasurer.

JC

Encs.

0113

Foochow, Mar. 8, 1935

Dear C.J.:

Just a note to stick in with Eva's letter. W.Y. has written you about the womens dorm being full and of the need for more rooms for next fall. We have looked over the building and have decided that the top floor is so little used for social purposes and since there is urgent need that we better put partitions in and so accomodate 16 more students. We plan to use 5 ply board and make pannelled partitions 8 feet high. That will allow for ventilation and I think will be satisfactory. The whole cost including new toilet fixtures will be some where around \$900.00. Could you persuade the Trustees to send us \$1000.00 Mex of the Pierce money to cover the cost? We have no other funds to do the work with.

This drop inexchange is hitting our current budget and will make next years budget a serious matter. Please have the trustees send us word as soon as possible as to how much they will be sending us for next year. Also get from Garside any information or guesses he may have as to what rate of exchange we should use for next year.

All word I get from your contacts is favorable as I expected it would be. It is a fine thing that you could be in my dishonorable ~~thm~~ country this year. To my knowledge no word has yet come as to when you plan to be back in Foochow. We are getting on pretty well but hope that your return will not be delayed beyond August. W.Y. is doing a much better job of being acting president than I expected and I am proud of him.

Fairfield has not yet come and we are not certain yet when he will arrive. Hope he will be here long enough to get well acquainted with our problems.

Please give my hearty greetings to the family and to the men in the office.

Cordially,

RW Mc Elmer

0114

[1]
over

150 Fifth Avenue
New York, N. Y.
April 24, 1935
(Via air mail to Pacific Coast)

Mr. R. W. McClure
Miss Eva M. Asher
Fukien Christian University
Foochow, China.

Dear Mac and Eva:

Yesterday I sent a cablegram, and Monday a letter to Dr. W. Y. Chen, about the assured income from our Trustees for the fiscal year 1935-36; the appointment of Dr. S. C. Chen for our physics and mathematics department; and the date of our arrival in China. This is not very encouraging for you to receive, although there is considerable increase in the Harvard-Yenching Institute appropriation, due to their consideration of the exchange rate. By the withdrawal of the Rockefeller grant, and the uncertainty of the Trustees securing money for an additional U.S.\$5,000.00, the total grant so far to our work next year is much less than the present fiscal year. I hope that your budget will come here in time for our Trustees meeting on May 16th so that our Trustees may give careful consideration of what additional resources can be secured to meet our urgent need.

I notice from your monthly report the amount of \$100 Chinese currency from the C.M.S. I never heard from you about this money. Could it be coming from the local Church in Fukien, or does it come directly from England. I have been trying to push the C.M.S. representatives on our Board of Trustees in New York to do something for us. They say the American Episcopal Church is under no obligation financially; they serve only as representatives of the Missionary Society in England, but they further suggested that their Missionary Society has been considering seriously of continuing its financial support to us. I would like to know the facts very specifically as to what the status is. I am planning to go back to China through Europe, and will, therefore, spend about a week in and around London to talk the matter over more thoroughly with the C.M.S. people, as well as to see some of our friends in England.

In connection with our visit to London, would you, Eva, type out a list of names who have been put on our mailing list from England, such as Miss Fry, Sir James, Dr. Singer, Rev. Nightingale, Miss Lester, etc., with their full names and addresses. You may be able also to find out the most direct address of Chow-Tien Cheh. Any additional names you people there can suggest will be of help to me when we are in England. I shall try to write to Bishop Hind for additional names whom he might suggest for me to call on. I can find out from the C.M.S. office the address of Miss Lambert.

0115

April 24, 1935

Have you received the money from Mr. W. A. Main at Shanghai, the contribution from the First M. E. Church in Pasadena, California? From the Methodist office here I find that the first money they sent out was in the early part of January, the sum of \$49.06 toward the scholarship fund. The second installment was sent on to China in the early part of March, amounting to \$245.31; the third one will be sent out early next month - \$200.00, plus \$55.63. The latter amount is toward the scholarship fund. All these are in payment toward the \$1,000.00 contribution which the Church promised to give to us for the present year. If you have not received any notice about this, kindly write to Mr. Main.

I shall propose to the trustees meeting next month that a sum U.S.\$500.00 be sent to the field for the partition on the top floor of the women's dormitory for additional women, from the Pierce Memorial fund. I think we better make a permanent partition from the floor to the ceiling, instead of one with openings on the top from one room to another. It will probably cost not much more, and will give much privacy to these rooms. I would also further suggest that you may consider making additional rooms out of the perch space on the east end of the women's dormitory. I think you can make from each floor a room for three persons.

I have already mentioned in my letter to W. Y. Chen about my trip plans. We are trying to book passage on the Northern German Lloyd freighter, "S.S. Maine," which will sail from Genoa, on August 3rd, and arrive in Hongkong on September 5th. I may go to Canton for a visit and will take the Sunday boat from September 8th for Foochow, arriving on the campus on September 10th. We are not sure yet that we can get that booking. That is the only boat with one-class cabin, and as cheap as we can afford to take. The other boat either sails one month earlier, or about two weeks later. We plan to leave New York for Southampton on July 5th; that will give us about three weeks in England, France and Italy. The only additional cost to us will be the half passage fare for each one of our children from New York to London, and the railway fare of about U.S.\$25.00 from London to Genoa. We hope that the weather will not be too hot after we leave Europe so that we can have a little rest on the voyage before we take up our duties again in September.

Eva, would you please ask Mr. Hwang to notify those magazines which Teddy subscribed to for me last August to stop sending them to me beginning with the last week of June, and instead send them directly to Teddy at F.C.U. You may also tell them that the postage that is saved will be applied to the extension of the subscription to those magazines.

When I get the detailed information from the company as to where the boats will definitely stop on our way going back to Hongkong, I will let you know the places where you can reach me in case of any message for us.

0116

Mr. McClure and Miss Asher

- 3 -

April 24, 1935

Under separate cover I am sending you some literature which the Simpson College put up about the tie-up with our College, which I wrote you about. You will find that they really have a very fine spirit and that we will have some definite and permanent connections with that institution.

I shall send you before long the expense account of myself which will be chargeable to the University. The Methodist Board did not pay me anything for the service they asked me to render while in California. They only asked each Church in which I spoke to get a collection from the people who attended the meeting. The amount of the collection varies a great deal from one dollar to a few dollars. They have put this money into defraying my travelling expenses in California. The Associated Boards will consider contributing some of the money toward my travelling expenses between China and America. I have submitted a statement to the office here in America, suggesting that they pay to our Field Treasurer the sum of about U.S.\$500.00 toward my return trip home through Europe. I wrote you some time ago to approach the Union Hospital people for a share in my travelling expenses. You might ask them to contribute U.S.\$500.00.

I was glad that you heard from Mrs. E. E. Stanton. I called on her a week ago when I was in Boston again, but she has moved from 200 Commonwealth Avenue, and I have not been able to find out where she is now. I have not met the Youngs in New York. I remember you gave me their new address in one of your letters, but I could not locate it just at the present. When I do find it I shall call them up. I think I wrote you of my meeting with Mrs. LeGrand and her mother when I was in Milwaukee. We had a most delightful time together reviewing some of your connections with them.

Your letter to me dated March 20th mentions about Adam Smith's "Wealth of Nations" that you sent to Dean Donham. I have not heard from him direct about the receipt of same, but I am writing him. I think that is a very fine edition which Dr. Chen has secured. We should have a copy of that edition in our own library.

I am sending on your new pictures of the women's dormitory to Dr. Pierce. They are certainly much better than the last ones.

Yours very sincerely,

C. J. Lin

CJL:HV

0117

FUKIEN

Fukien Christian University

May 22, 1935

✓ Dr. W. Y. Chen
✓ Mr. R. W. McClure
Fukien Christian University
Foochow, China

INDEXED

My dear Dr. Chen and Mr. McClure:

We are sending this letter by air mail with the hope that it will reach you a week earlier than were we to wait for next Monday's boat.

The meeting of the Board was well attended in spite of various absences from the city and illness on the part of some. Miss Wilson made a very acceptable substitute for Dr. Fairfield, whom we trust you enjoyed in his visit to Fukien. It was noted that he was at the University on the same day the Trustees met.

Cooperation Between Hwa Nan and Fukien. The various conferences covering this very important subject have been encouraging and productive of a better understanding. The basic terms on which cooperation is to be assumed as outlined in plan "A" are the very best which can be formulated at the present time. The utmost tact and Christian grace and patience is necessary to go forward in any kind of a cooperative movement, but we are confident that Fukien possesses an abundance of these assets to bring about a successful issue. To a very large degree, an eventual success of both institutions can depend upon this cooperation.

It is obvious that any extended development cannot be made by Hwa Nan, and the shrinking income of Fukien and its lack of support by the Rockefeller Foundation force us to conclude that Fukien is in a very unstable condition. We believe, however, to stress these material things would be fatal, it being the part of wisdom to allow such a condition to assert itself, rather than to emphasize it in the preliminary conferences regarding cooperation. In other words, soft pedal the stringent condition of both units.

It is obvious, however, that certain savings will be effected, which, in the long run, will stimulate the growth of the two units. Undoubtedly you will have a number of conferences with Miss Wang before President Lin arrives on the field, and it is to be hoped that every courtesy will be extended to her, as well as the visiting ladies from the Women's Board. It is to be hoped, therefore, that under the guidance of the Spirit you will be led in your deliberations to a place where the cooperative movement will be a most happy and welcome solution to the present untenable condition. May the good Lord add his blessings to these efforts.

You will note the various steps proposed in the event that cooperation becomes operative, all of them working toward a harmonious solution of the diffi-

Dr. W. Y. Chen
Mr. A. W. McClure

-2-

May 22, 1935

culties involved. Here in America, we are setting up as soon as possible a meeting of the Joint Committee, it being understood that the committee appointed will convene at an early date.

Cooperation With Associated Boards. Your Board is actively interested in the welfare of the Associated Boards, seeing in this situation the future salvation of all of our institutions. It has become obvious during the past year that the securing of any large sum of money without great effort and study is out of the question. In the hope that somewhere along the line there will be a break which will give further encouragement and hope, we go forward with confidence that great things are ahead of us.

U.S.\$1,000. for Women's Dormitory Alterations. You will note that the Board voted the use of \$1,000. to complete the third floor of the Women's Dormitory. It was felt that this would be necessary in spite of any cooperation with Hwa Nan, and that this work should not be delayed unduly. Will you not kindly let us know when this amount will be required, so that we can issue the proper authorization and make arrangements for the payment of the draft?

Field Staff. We believe no further comment will be required regarding the various motions covering each item.

Treasurer's Report. This report showed in detail the anticipated income to June 30th. Balancing anticipated income over expenditures for the year, showed a deficit of above \$7,000. Of course, this will be modified according to what the balance of the drafts will cost. In spite of this gloomy picture, the Trustees felt that there is hope that this can be secured from various sources.

Clearing Old Surpluses and Deficits. For the purpose of using all available funds to clear off the above deficit, the motion to clear old accounts was voted. This will give us a very small balance to apply on the impending shortage, but at the same time it clears out several accounts on the books.

Budget for 1935-36. The Board gave very careful study to this situation, noting that there would be approximately a L.C.\$30,000. shortage. It was regretted exceedingly that there are no funds in sight to meet this emergency, and that it is necessary for the field to adjust its budget in some way to meet the new condition. It is quite possible that from one source or another the field will be able to secure at least a portion of this shortage. It is hoped that the Aluminum Company will come back on a paying basis other than the \$2.50 rate which is now being used. That would help somewhat; but it is a long way from reaching the figure to which you have been accustomed.

The one encouraging feature is the additional assistance rendered by the Harvard-Yenching Institute. This increase was the result of very careful study on the part of Dr. Eric M. North and Dean Donham. Through their combined efforts, the Institute was influenced to appropriate an additional amount for the relief of our China Colleges.

Report of Committee on Promotion. During this week and part of next week we are holding small conferences of people interested in our China Colleges,

0119

Dr. W. Y. Chen
Mr. R. W. McClure

May 22, 1935

with the hope of evolving some plan to bring larger results in our promotional work. We have learned through experience not to be too optimistic; but with each turn of the road, we become more convinced that our combined program is saleable to the American people, and that in the long run it will be put across. We hope that at least partial success will be realized at not too distant a date.

New Board Members. These names were suggested largely by President Lin, who has met all of them and heartily endorses the names. We trust some of them will accept the trusteeship.

Election of Officers and Appointment of Committees. Miss Welcher's addition to the Board is a very valuable asset for the future. She is a very able lady and deeply interested in China. She contributed very largely to the success of the Board meeting.

The expressions of appreciation and gratitude, both on the part of President Lin and Dr. Warner, were very fitting, and brought the meeting to a effective close. Surely President Lin and his family have won the hearts of all of those connected with our work, and he is returning to China with a deeper consciousness of the effectiveness of the whole organization. At the same time everyone who has known him feels that he is competent to handle any problem which faces Fukien, and that though large expansions are not possible in the near future, yet through any crisis he will be able to carry on and uphold the cause of Christian education in China.

Very cordially yours,

C. A. Evans

CAB:RC
Enc.

1
1
7
2
5
1
6

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

TREASURER'S OFFICE

May 31, 1935

FUKIEN

Mr. C. A. Evans
150 Fifth Avenue
New York City, New York

INDEXED

Dear Mr. Evans:

I have been checking up a bit your reports on our plant assets and note that you have made no change in your statements since September 1932, and then it was only a transfer of \$1,250.00 from account No. 29 to account No. 26m. We have made considerable additions to our plant since that time. These additions are all set forth in detail in our annual reports. We have been trying to work out a plan, so that we could give you a reconciliation sheet making it easy for you to bring your books up to date. I do not see though how we can do much about it at this end in addition to our annual reports. It may help you in making these adjustments to know that our average rates of exchange for the years involved are as follows:

1931-32	\$4.39
1932-33	4.79
1933-34	3.05
1934-35	2.68

If we can do more at this end to help along this good cause, please let us know.

Our first draft of the budget as presented to the Board of Managers was about \$30,000 Mex. out of balance, using \$2.50 as the rate of exchange. Our Managers, as we expected, turned the budget back to us for revision and cut. We have made so many cuts during the last two years that further cuts are very serious indeed. We have, however, reduced another \$10,500 and also reduced the rate of exchange to \$2.30. We still find ourselves out of balance by the amount of about \$23,000.

We have not yet lost hope that the Trustees may be able to renew their special contribution of \$5,000, and that there will be some results from President Lin's campaign. We are not planning further serious cuts at present, but have warned every one that they may expect a reduction in salary unless we are able to increase our income. Of course, we have about \$30,000 in our Furlough Reserve Fund. We are most loath to touch this fund, however, for we shall need it for its original purpose, and also we depend on the interest we receive from that fund to help balance our budget. We also hope that our proposed combination with Hwa Nan will help us in our overhead and salaries after another year. We are enclosing a copy of the revised budget and the cuts which we have made.

Cordially yours,

R.W. McClure

RWM:A

0121

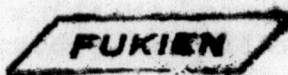
CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

TREASURER'S OFFICE

June 27, 1935
(Dictated June 25)



Mr. C. A. Evans
150 Fifth Avenue
New York City, New York

ack 7/30/35/e
F

Dear Mr. Evans:

We shall be drawing on you very soon for the U.S. \$1,000.00 of the Pierce Fund which was granted by the Trustees at their last meeting for the cost of putting partitions in the attic of the women's dormitory so as to provide for additional rooms this coming term. We have already had this done and paid for it out of current funds.

The long looked for visit of Mrs. Peel is now accomplished. We wish that we could report more favorable progress as a result of the visit. This is not an official report, but just to let you know as early as possible some of the things that happened. Mrs. Peel was taken in charge at once by Miss Lucy Wang and her friends, and was filled up with the idea that Hwa Nan College must remain a distinctly Methodist institution, controlled by the Methodists alone. Doubtless they have good reasons for this attitude, and I am not criticising it, but simply reporting facts. They had a meeting of the Hwa Nan Board of Managers Thursday morning, June 20, and apparently decided against moving to the university or to a site adjacent to the university. I do not know what official votes they took, but in the afternoon they all came down to the university and different members of the managers reported this attitude to members of our faculty as though the matter were decided. At the same time they decided to call a joint meeting of the Executive Committees of the two Boards for the next morning at 8:30. At that meeting, which I attended, there did not seem to be any open question to be discussed or decided. Mrs. Peel herself said that there was no anticipation that at any time in the future Hwa Nan would be anything but Hwa Nan College, whether they came to the university or stayed at Nantai. No mention was made of votes taken. The talk was friendly and in good spirit, but every one felt that the decision has been made on the previous day by the Hwa Nan Managers.

After the meeting, Mrs. Peel came to me and asked for an interview. In that interview she asked me for definite suggestions as to how Hwa Nan and the university could cooperate with their student bodies located as at present. I suggested to her that by the use of a bus Hwa Nan students might take their science courses at the University, and thus save them the expense of a science department and help us on our overhead. She then asked me what contribution

0122

JUN 27
1935

[2]

Hwa Nan could make to our students. That question was a bit embarrassing, for really they have only one or two members on their faculty who can contribute anything that we do not already have. We are using Dr. Carol Chen to teach some courses for which we have exchanged one of our professors. Mrs. Peel made another tentative appointment with me, but failed to confirm it and I have not seen her since.

In the meantime, our women students have been somewhat agitated. They do not wish to graduate from Hwa Nan, and they fear that if Hwa Nan should come down here they would be forced to transfer their registration and so lose out on getting a diploma from us. This same fear is a deterrent to new students coming to us in September. I do not know yet what announcement President Chen and Dean Chen will make to the students, but my advice to them is that they announce definitely that we plan to continue our co-educational program. We certainly cannot give up our women students unless Hwa Nan is willing to make more concessions than they are at present willing to make. It is not a matter of our women students going to Hwa Nan or coming to us; it is a matter of their coming to us or leaving the province.

From the looks of things at present, this chapter is closed until such a time as Hwa Nan is ready to open it on their own initiative. I am sorry it is so, because we would both stand to gain much if we could completely coordinate our forces.

Again I remind you that I am expressing here my personal observations. Doubtless President Chen will write you officially later.

Cordially yours,

R. W. McClure
a

RWM:A

0 123

1
1
7
2
5
1
6

FUKIEN

Fukien Christian University

July 30, 1935

ack-10/7/35 by Osher

Mr. R. W. McClure
Fukien Christian University
Foochow, China

Dear Brother McClure:

Thanks awfully for your letter of June 27th which first of all notifies us of the oncoming draft of \$1,000 of the Pierce money. We are now scrambling about to get the cash on hand to meet this draft.

We are very much interested in your account regarding the conferences covering the proposed cooperation with Hwa Nan. I have reported very briefly to Dr. Lin so that he will receive the letter on the Italian Line before leaving Italy. At the meeting here in America everything seemed to have worked admirably for an early cooperation. It is quite possible that from some source or other funds have been made available for the Hwa Nan College to carry on, but the people downstairs do not know about it, and if such a situation has developed undoubtedly it has been through the personal influence of Miss Wang, the actual contribution to be made later. If the situation as you picture it prevails, it will be just too bad, as the Boards here have quite definitely come to the conclusion that the only proper solution of the difficulties in both institutions is a closer cooperation of their interests and activities.

One could very well see the outcome of such agitation on the part of Fukien women students, but again we trust that this situation will not prove troublesome.

We greatly appreciate hearing from you on this subject and I will hold the letter until Mr. Carside returns the latter part of this week.

With cordial good wishes, I remain,

Very sincerely yours,

C. A. Evans

CAB.A

0124

FUKIEN

October 3, 1935

ack. 11/19/35 EMA

President C. J. Lin
Mr. R. W. McClure
Fukien Christian University
Foochow, China

Dear Dr. Lin and Mr. McClure:

We attach hereto a copy of the minutes of our Fukien Executive Committee held on September 24th. I believe that all the actions taken will be clear to you without any special comments.

The action taken with reference to the appointment of Miss Thomas was suggested by Dr. Fairfield so as to give the Prudential Committee of the American Board a basis on which to proceed. We understand that the Prudential Committee is cordially in favor of this proposal and that there should be no difficulty in its proceeding along the lines requested.

We are waiting eagerly for further word from Foochow, showing what steps toward cooperation between Hwa Nan and Fukien are taken after the arrival of President Lin. We all appreciate the practical problems involved in going forward with this proposed cooperation, but believe that the matter is of such major importance that we must go forward, even though a great deal of tact, patience, and persistent effort may be required.

Since it does not appear that these minutes would be of any special interest to our Fukien Board of Directors, we are not sending any further copies for distribution among them.

Very cordially yours,

BA Garside

BAG:MP
Encls.

0125