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#### FUKIEN CHRISTIAN UNIVERSITY Shaowu. China

January 21, 1944

Mr. C. A. Evans 150 Fifth Avenue New York 11, N. Y.

Dear Mr. Evans:

Enclosed herewith I am sending you a copy of the minutes of the annual meeting of the Board of Managers of Fukien Christian University, held in Foochow on November 13, 1943, and a copy of the minutes of the Executive Committee, November 27, 1943, Foochow. The general spirit of the Board was very fine as usual, and I personally was much inspired and encouraged by all the interest and help the members are giving us. It is likely that Bishop Carleton Lacy, a member of the Board, will be in New York by the time this letter reaches you. He is the official representative of the Board to report the conditions of the university to the Trustees, and will be able to convey to the Trustees our sincere appreciation for all they have been doing for us during these difficult years.

Most of the votes in the minutes are self-explanatory I think, but I should like here to make comment on some of the business items.

M-995 - Regulations for Retirement of Teaching Staff. The members considered it difficult to make any decision on this problem until the arrangement of a retirement fund can be assured. I wonder if you could give us information as to the practice of other institutions either in China or in America in this connection and what the Trustees would like for us to do. For the present the question is not serious. Only one member of our faculty is over the age of sixty. He is the head of our Chinese Department, age 67, but he has been teaching here full-time only eight years and is in good health and still has considerable energy to carry on his regular work. But we should have a system established in case we should adopt some kind of a contributory system of a retirement fund, the members paying a certain amount each year towards the same. The university reserve for this purpose could come first from an endowment fund and second from the annual reserves in our budget.

Purchase of the Farley Collection (M-996). It was the unanimous opinion of the Managers that we should purchase the Farley Collection. Even from the financial point of view it is a great gain to the university, and much more so because of the cultural value of it. There are about 2000 volumes of books in good condition, a few hundreds of good editions relating to Chinese culture, literature, and art. Among the collection there are at least 2000 pieces of valuable porcelain in the form of vases and bowls covering all periods of Chinese History, and several hundred bronze mirrors. The price of US\$10,000 was suggested by Mrs. Farley and was considered by the Managers to be very reasonable. The only question is how to pay for it. The Harvard-Yenching Institute refused to give us a special grant for this purpose and it is too large a sum to be taken out of our regular budget. I wonder if our Board of Trustees could think of some friends of the university who would be willing to contribute this amount of money as a donation which will be the foundation for building up the university's museum of art and archaeology. Before the donation is secured, I would suggest that we arrange to take US\$5,000 out of our Twenty-fifth Anniversary Fund to be paid to Mrs. Farley this year and another US\$5,000 in 1945. It was reported by Mr. Henry Lacy,



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Mrs. Farley's representative here, that this arrangement for payment would be agreeable to Mrs. Farley. This is a mere suggestion and I trust that our Trustees will take the proper steps to make the first payment to Mrs. Farley as soon as possible.

Co-operating Mission Boards (M-999). Archdeacon Williams, representative of the Synod of the Anglican Church in Fukien, has made definite recommendations to the Church Missionary Society in London for the appointment of a permanent member on the university faculty. I hope the Trustees will make a formal presentation to the Church Missionary Society to strengthen our request. I shall also write to Dr. J. Gurney Barclay directly. We understood from Bishop Sargent before his death that there was already a candidate in sight and that the C.M.S. might consider sending him out as soon as arrangements could be made to do so.

We have also sent a special request to the Church of Christ in China, which represents the Reformed Church in America in this province, for a teacher on the university faculty, suggesting that a missionary qualified to handle subjects in Agriculture, Botany, Physics, or History would be most welcomed. The fields of subjects are given in the order of urgency of needs. Actually, however, we would be glad to have a qualified person in any field of our eleven departments at the university, everyone of which needs to be strengthened. The most important qualification is the true missionary spirit and the willingness to give his best for that cause. We, of course, need persons who will be ready to cooperate and adapt themselves to conditions in a war-torn China. As regards academic training they should have at least two or three years of postgraduate work. As to age, we would prefer a person not much over thirty.

Regarding our request to the cooperating boards for an increase in financial support, I was glad to note in one of Mr. Corbett's letters that the Associated Boards have already taken some action to this effect. It is our opinion that only union institutions will have a chance to develop to meet the growing needs in China, particularly after the war, but the denominational institutions seem still to receive special attention from their own board, and more and more the union institutions have to seek financial support outside of mission sources. This will work out as it has worked in the past, that is, that both the denominational and union institutions will have a hard time to meet their financial needs and the influence of the secular forces will be increased. So it is our general hope that the co-operating boards in this university will see fit to increase their financial support to us and consider the university as truly their own work.

Return of Personnel Now in America (M-1000). This is a formal request to our Trustees to return Professor and Mrs. W. J. Sutton as soon as conditions will permit. I know you will keep this in mind and make it known to Dr. & Mrs. Sutton. It is also a request to the Methodist Board to return Professor and Mrs. E. M. Stowe as soon as conditions will permit. And you know our desire to have Teddy Chen, Yang Hsin Pao, Li Yi Ying, and Cheng Cheng Fu to come back for university work. I shall send you a copy of the letter I write each of them a little later for your reference. Particularly I hope you will be able to assist Yang Hsin Pao to come back soon as he has been planning to come for sometime.

Vote M-1001 re Furlough Plans is to reiterate our request to the Trustees, and probably in turn from the Trustees to the Associated Boards, for provisions for scholarships or fellowships and special aid to the members of our faculty who have serving here ten years for further study in America. Our Dean, Cheng Tso Hsin, as been here for thirteen years, Dean T. H. Wang of our Science College for fourteen

(37

January 21, 1944

To: Mr. C. A. Evans From: C. J. Lin

years, and Prof. Y. C. Lin of Physics as long. Several others have been here for more than ten years. I hope that as soon as conditions permit we may send at least four or five of them over, perhaps three from the older staff members and a couple from the younger group. We will give you more details about these people in a later letter.

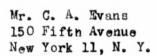
Promotional Work in the U.S.A. (M-1003). This is the Managers' efforts to help in cultivation work in America. Other institutions have sent their president or special representatives to America during this time when the American public is quite open to appeals for work in China. We do not feel that the responsible administrators of Fukien should leave the base of activities at the present time, but we do want to have our case presented to our friends in America. Therefore, we suggest two specific arrangements, namely, that Dr. T. H. E. Chen represent us on the west coast and Dr. Sutton on the east coast. We know that both of them have their own work and cannot travel very far, but if definite arrangement is made with them and some financial provision assured they can do a certain amount of work under the auspices of the Trustees during their spare time over week-ends and vacation periods. We also think it might be quite a necessity for these men to have proper titles, especially as relating to the university, and the most natural thing to do would be to take their old titles, such as Teddy Chen as academic dean and Dr. Sutton as Dean of the Science College. We sincerely hope that our Trustees will give this request their favorable consideration, and that you will take the matter up with Teddy and Dr. Sutton.

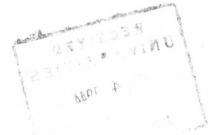
Post-war Educational Policies (M-1005). Considerable time was spent in discussing post-war educational policies. Two projects which we hope will be launched very soon are 1) a study of the South Sea Islands as a part of our historical and cultural research work and 2) extension service in connection with our Rural Education Department. Both of these projects were started in a small way a few years ago and are still carried on to a certain extent, but we feel it would be a very valuable contribution to post-war China and that we should make increased provisions for those fields of work. Dr. T. H. E. Chen is interested in international relations and this work on the South Sea Islands will fit into his plan. We are particularly suited to undertake this important area of international significance because most of the business people in those islands are from Fukien, using the Fukien language and traditions, and a number of our alumni are working there. We should bring our rural education work up-to-date with the latest equipment of audo-vision. Dr. T. H. E. Chen wrote us that he would be in a position to make a collection of equipment for us and possibly to get contributions for the payment of same. We shall also need literature in those fields. While we shall try to do as much as possible in this direction on the field, the field in America and new developments in visual education will have to be done for us in America. If we give this responsibility to Dr. T. H. E. Chen I think he will be willing to see it through for us.

Work in Religion at the University (E-101). From the Executive Committee Vote E-101 you will find that the churches in Fukien have definitely decided to organize a Union Theological College with independent administration but to be related somehow academically with the university. You will remember that I reported to the Trustees on this subject during the last two years in response to their instructions for the university to establish a strong Department of Religion. The churches now feel very strongly this need and they have taken definite action asking the university to participate in its establishment. An organization meeting has been called to meet in Foochow on February 14 with a view to electing a Dean or President so that the college work can be started in the fall of 1944. We consider this as a very significant step and our Board of Managers decided to cooperate very heartily with this new enterprise.

- To: Mr. C. A. Evans January 21, 1944 From: C. J. Lin It remains for me to comment on a few miscellaneous things, one of which is the relieving of Mr. McClure from the responsibility of the supervision of the Foochow campus. Mr. McClure has been very faithful in his service to the university for the last fourteen years. Unfortunately, his present health condition, especially with reference to his heart, gives him a great deal of trouble and it has been decided that he should leave for America as soon as passage can be arranged. I hope that when he arrives in New York due recognition will be given him by our Trustees for his valuable service to the university on an entirely voluntary basis. If there is an occasion a vote of appreciation from the Trustees might be appreciated by the American Board. We appreciate the courtesy of Bishop Lacy and the Methodist Church in Foochow to let us have the service of Mr. A. W. Billing, who was on our Board of Managers for a number of years in the earlier period of the university's history, to go down to the university two or three times a month to see the general conditions and cheer up our people there who are quite isolated. We took advantage of the visit to Foochow of Mr. & Mrs. Merlin Bishop to get them to help in moving the Farley Collection and Library from the former Farley residence to the Arts Hall where it can be better protected and supervised. We have not yet received the details of their work. We shall write you again when we know more about the arrangement for the collection after the Bishops reach Shaowu. They are now on their way up. No definite transaction has yet been made about the land contiguous to the Foochow campus (referred to in E-102), but tentative arrangement has been made with the Methodist Mission for the rent of living quarters in Foochow for our staff members when we are ready to move back rather suddenly after the war is over (E-103). We are approaching the end of the fall semester. Final examinations begin January 23. We have been experiencing the unusual difficulties of the lack of teachers and the rise in the cost of living, but in general we have been going on quite well. We have already reported to you about our record enrollment of students, 466, and a fair supply of new teaching personnel. We want to assure our Trustees that we shall always do our best, and we feel that some progress has been steadily made in our educational service. Yours sincerely. CJL:A /s/ C. J. LIN

1006





Dear Mr. Evans:

Enclosed herewith please find a copy each of my letter to Teddy Chen and Yang Hsin Pao which please forward to them. I am asking Hsin Pao to return as soon as possible and any of the other F.C.U. staff and students who are ready to return. We herewith authorize you fo pay their travel expenses if they are willing to come and join our work here, the same to be paid from our current budget. There is no provision for this in our budget, but we have to make such adjustments in our accounts here. The Bishops reported that it cost about US\$1200 per person from America by Shaowu, but a considerable part of their travel in China was by military truck free of charge without which it would have cost each person about CNC\$10,000 for the China end of the trip.

From my letter to Teddy Chen you will see that I tried to reply to what he would like to know, and we are doing everything possible for him to come back and render service at F.C.U. With this spirit in mind we know that you will do what you can to keep his heart in our work. I sincerely hope that our Trustees will make good use of his time as a representative on the west coast. He is very capable in many ways and will certainly be of great service not only to Fukien but also to the China colleges as a whole.

I have written to Dr. Fairfield, Dr. Shafer of the Reformed Board, and Dr. Cartwright of the Methodist Board about the possible increase of financial support to Fukien by their respective Boards, and the appointment of a representative to Fukien by the Reformed Board. I am also writing to Bishop Gowdy to secure his assitance in raising some money towards the purchase of the Farley Collection. You will also be interested to read the enclosed copy of my letter to Dr. Van Dusen which please forward to him.

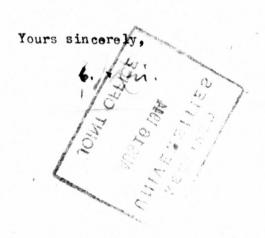
We are closing the work of the fall semester and the spring semester will begin the latter part of February. We are looking forward to the arrival of the Bis mops from Foochow in a few days. When they come we shall have a fuller list of the Farley Collection for your reference. There is a report of the plaque coming again in Shaowu, but we hope that with the colder weather it will not spread so rapidly. In the meantime we are getting our people injected. The health conditions on the campus has been fairly good for the last few months.

With best wishes,

CJL: A

Dr. Van Dusen no and copy
Dr. T.H.E. Chen
Mr. Yang Hsin Pao

1. J. Shaper
Dr. Gartwright





(Original forwarded to 21 Dr. Fleo. H. E. Chen 4/4/44 Kless.) February 4, 1944 Dr. Theodore H. E. Chen University of Southern California Los Angeles 7, California Dear Teddy: Many thanks for your letter dated July 29, 1943. We understand that with conditions as they are you cannot return to China with your family at this time. What we have in mind is that you will plan to come as soon as conditions will permit. With your additional experience in these years of teaching and research you will bring to the work at F.C.U. greater contributions than we could otherwise expect. We want you to assume the deanship when you come back. We need a man of your experience and ability to direct the academic policies of the university as a whole. You can also teach one or two courses in your speical field in Philosophy of Education or in International Relations. We are also counting on Ung Hie to help in teaching work so far as she can give the time. Social welfare work is one of the new policies of the government. In the Central Government we have a Minister of Social Welfare, and in each province there is a Commissioner of Social Welfare, but I doubt if Ung Hie with her family responsibility will be able to take an active part in the government administrative service. She could probably make her greatest contribution by helping to train students to go into that field of service. In our Rural Education Department there is plenty of room for such training. Our regulations for faculty members and salary schedule are in accordance with the rules promulgated by the Ministry of Education for the whole nation. Mr. Evans of our Trustees office has full information about this, and herewith I am enclosing a copy of the system in operation at F.C.U. at the present time for your reference. The spirit of the government regulations emphasize on the experience of ectual teaching in college and rank has to be approved by the Ministry of Education which will assue a certificate to each approved candidate. There is not, therefore, much problem on the <u>\_</u> side of the university. In general the Christian institutions at the present time have a little higher salary scale than the government institutions. That is, the government pays about \$320 per month for Associate Professors and \$400 for full professors, while our associate professors begin with \$340 and our highest professor's salary is \$520, but generally around \$440. During the war period, the most important thing is the subsidy which as a rule is higher in the Christian institutions than in the government institutions, with the exception that the latter are giving a load of rice according to the local market price while the private institutions have to make their own arrangements for rice. While our subsidy can nearly match such grants, the exaggerated reports on the price of rice in each locality usually doubles the actual price paid and thus it gives greater flexibility for government teachers to receive more income. There is also a general practice in government institutions of teachers doing outside work with pay although they are paid as full-time persons by the school concerned. The subsidy system in operation at F.C.U. at the present time is to pay five times the basic salary, plus a personal subsidy of \$400 for each employee and \$100 per capita for his immediate family. The government institutions double the basic salary with \$400 personal subsidy and a load of rice. They also have a special grant entitled "research fund" amounting to \$500 per month for professors and less for the lower rank,

such as \$150 for instructors. In any case neither the government or private institutions pay enough for the professors to meet their normal living standard, the price of things

1008

have increased so much and are still going up. We are working on the general principle

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of increasing our subsidy somewhat according to the price index. We usually make several adjustments during a semester when we have sufficient financial resources. I believe our schedule is about the same as other Christian institutions in this country. We are willing to do all we can to make it possible for the first-rate scholars to come to us. I also want to thank you for your suggestions about our academic policy.

We have been trying to carry out a special project on the South Sea Islands, but the war prevented us from oing very far. It is our specific policy to greatly enlarge that work which will bring us to study not only the people in those respective islands but also the nations which have an interest in them. This is the most important item in the program of our Department of History as well as the central project for our Committee on Chinese Cultural Studies. It is also gratifying that you are interested in the development of audo-visual education. We have written to our Trustees in New Yorkto look out for the literature and equipment along these lines and have also asked Mr. Evans to carry on correspondence with you to help in the matter. I have recommended to our Trustees that they appropriate sufficient funds to be spent on your recommendation, so that the materials will be ready to be shipped to China when the war is over. You will also please make the necessary connections so that we shall have further supplies of materials in the future.

In this connection you will be interested to know that we have asked Mr. Yang Hsin Pao to come to join our Department of Rural Education and Extension Service as soon as passage can be secured by Mr. Evans. It will probably be easier for him as a single person to return. I have written him asking him to make connections with you. I know you will give him as much advice as you can. If Cheng Chung Fu, Li Ming Sing, and Li Yi Ying are ready to return kindly make preliminary arrangements with Mr. Evans for their passage. Their salary and treatment will be along the line mentioned above and the university will pay their passage.

I have also written Mr. Evans asking him to have our Trustees arrange with you to serve as our representative on the West coast to help in promotional and publicity service. I also asked our Trustees to appropriate the necessary funds to help with your expenses in this connection. We do not feel we are in a position to have any of our responsible administrators now on the campus to leave for America for promotional work, and with so many of our people like yourself there now we certainly should make use of their services. I hope you will be willing to consider the proposition and give whatever time you can to it. I know you are busy with many activities, but you may consider this as an important trust which might be combined with your other speaking and visiting trips. I should appreciate your writing me often about the progress of your plans and work.

We have just closed our work for the fall semester. The spring semester will begin the last part of February. You have undoubtedly received information from Mr. Evans regarding general conditions of the university during the last year. We now have a student body of 466 with a teaching staff of over 60. Our Agricultural High Aschool has about 100 students. Both the academic work and the general spirit have been good in spite of so many difficulties arising from war conditions. Our greatest need is still the lack of qualified personnel. This explains why our loyal members have been so overburdened as a result of carrying the present load. We are also busy planning for post-war reconstruction, and we shall look forward to our colleagues like yourself to help meet the new demands of the new era ahead of us.

With best greetings from the Lin family to you and Ung Hie and the children.

Yours sincerely,

(signed) C.J. Lin

CJL:A

1009

Mr. Yang Hsin Pao c/o Mr. C. A. Evans 150 Fifth Avenue New York City, N.Y.

Dear Hsin Pao:

I have your letter forwarded to me by your wife stating that you plan to come back at the first possible moment. I have written to Mr. Evans of our New York Office asking him to give you as much help as he can in securing passage. We hope that you will take the matter up with Mr. Evans. We need your services very urgently and the earlier you return the greater contribution you will be able to make both to F.C.U. and to China.

We hope to have you join our Rural Education Department. Your training in America in the way of extension service will help in developing this newly established department at the university. As far as your time permits you will study the problem in the light of experience in America and collect as much teaching material, such as books, magazines, and equipment in the audo-visual field, as you can. Teddy Chen has written me about his connections with some of the firms and organizations which are interested in rural education service. You might correspond with Teddy about this. It is our belief that China's foundation still lies in the rural villages. Their economic, cultural and spiritual life have to be lifted up before China can be free and equal in the modern world, and we at F.C.U. want to make a contribution to the fundamental meed of our nation. We have a strong Department of Education and a fairly good College of Agriculture. The forces of these two groups can be co-ordinated to make our Department of Rural Education a real force in China. There are only three such departments in all the universities of China, and F.C.U. can make a very distinct contribution. With your loyalty to the common people in China and devotion for service to F.C.U. you will be in a good position to help build up this new department.

As usual, I also hope to have you help me with some of the administrative work, either in the Alumni Office in which you did so well before you went to America, or in the Secretary's Office. Our student body has increased considerably, now around 500, but we are quite short in administrative personnel as well as teaching staff. Most of our friends here are carrying two or three persons work as compared with normal times, but I know this is rather a challenge to your work rather than a discouragement to your return. I shall appreciate your writing me as early as possible about your plan for returning, giving the possible date of leaving America. I believe you can secure all the information about travel from our New York Office when the opportunity offers for your return, so I do not need to write you in detail about this.

We will temporarily give you the rank of Associate Professor which has to be officially approved by the Ministry of Education, and pay you on that basis, a monthly basic salary of \$340.00. We are now paying all faculty and staff members a salary subsidy of 400% of the basic salary, and an additional personal subsidy of \$400, and \$100 per capita for his immediate family. In your case all of this would add up to the following. Basic salary \$340; 400% of \$340-\$1360; personal subsidy \$400; \$100 each for wife and two children, \$300, a grand total of \$2400 per month. This is our present arrangement. It is most likely that we shall have to make further changes as time goes on and prices increase. We are also authorizing Mr. Evans to pay your travel expenses by the most direct and economical route.

I visited your family a couple of times when I was in Foochow in November, 1943. Mrs. Yang was looking very well and both of your children had grown considerably since my visit to Foochow a year before. All of your friends here remember you and are looking forward with great pleasure to having you join us again.

Yours sincerely,

/s/ C.J. Lin



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(original forwarded to 3] Rev. Shafes 4/4/44 (5)

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February 3, 1944

Rev. L. J. Shafer 25 East 22nd Street New York City, N. Y.

Bear Dr. Shafer:

I wish to thank you for the help you have given to Fukien Christian University as a member of our Board of Trustees in the arrangement for a possible candidate as a representative from the Reformed Church on our teaching staff. I have written to Mr.CC. A. Evans asking him to present to the Mission Board an official request from the Board of Trustees for such an appointment. We have also made such a request to the mission group in South Fukien through Mr. Williams Vander Meerwwho has been representing the Reformed Church on our Board of Managers for a number of years. We hope that our request will meet your favorable consideration and that we may have the service of a missionary qualified for university work as soon as travel conditions permit. A person who has two or three years of postgraduate work after college training, in any field of studies will meet our needs here. If we suggest the needs in the order of preference from the standpoint of urgency we would suggest a person in the field of Agriculture, Botany, Physics, or History, and also that it be a person who is not much over thirty years of age. We should, of course, expect the missionary to have intimate relations with the mission work in South Fakiencso that the university can more adequately meet the needs of the church community there. We hope that Mr. Vander Meer will be coming along this way sometime next month on his way returning to America so that we can talk over many things together which may furnish him with necessary information to be reported to the Mission Board and to our Trustees when he gets to America. (Please see Vote M-999-3) re the above - Fukien Board of Managers annual meeting, November 13, 1943, the minutes of which you will have received from Mr. Evans).

You will also note that in Vote M-999-4 the Manggers request all the cooperating boards to increase their funancial support to the university. We are asking the Trustees to send an official request to all the boards. While our current budget has unavoidably greatly increased during these war years the annual appropriation made by the cooperating boards has remained practically the same as before, thus making it necessary for us to depend more and more on secular organizations for additional income. We do not want these forces to become too strong in the Christian Colleges, so we hope the cooperating boards will see fit to increase their financial support to us and consider the university as truly their own work. Will you please bring this to the attention of your Board on some proper occasion.

I have reported the conditions of the university to the Trustees through Mr. Evans. We have just closed our fall semester's work. A few students are planning to leave the campus for the vacation as it is both difficult and expensive to travel and the period is quite short, about three weeks. All of our teaching staff are now busy grading papers and getting ready for the spring term in the latter part of February. Both the faculty and students have suffered a great deal on account of the rapid increase of prices during the last couple of years, but we all try our best to manage and carry on our work. It is the Christian spirit and loyalty of our people which enables F.C.U. to make considerable progress each year during this difficult time of our national emergency. We want particularly to express our appreciation to our cooperating boards for the untiring support they have been giving us and to our Trustees who have devoted so much energy to meet our financial needs, as well as to give us spiritual help. We again have a record student enrollment of 466, about 100 of whom are women, and a teaching staff, including assistants, of about 60. Our three colleges have established themselves with a good reputation throughout the nation and

- 2 -

we hope that our actual contribution to China will meet the expectation of the people. We pray that God may so bless our work that we may help in an increasing degree in the building of a new nation both during and after the war.

With kindest personal regards.

Yours sincerely,

(signed) C. J. Lin

CJL:A

February 3, 1944

Dr. Frank T. Cartwright 150 Fifth Avenue New York 11, N. Y.

Dear Frank:

I wish to reply to your letter dated August 16 in duplicate which arrived here on November 23. We share with your concern about the financial situation of the Christian Colleges. I think you have already found plenty of proof that Fukien has always tried to make honest budgets with the strictest economy possible, so much so that I have repeatedly been criticised during the last few years that our over conservatism has hurt us in our plan for the university's work and the physical sufferings of the faculty members. As a member of our Board of Trustees for a long period of time you will appreciate what a difficult budget we have been working under, but I want to assure you that our staff members have been most loyal and brave in facing the difficulties and that we shall continue to do our very best for the work that needs to be done with the least possible amount of money. We are not trying to compare with what other institutions might receive. We deeply appreciate what our friends in America are doing for us.

I wish also to express my personal gratitude for your newly assumed leadership for our Board of Trustees. We just learned this from the last minutes of the Trustees which reached us recently. With your personal knowledge of Fukien and your deep interest in the university you will be able to lead our Trustees to a greater understanding of what we are trying to do and what we should do. All of your friends here join with me in appreciation of your new leadership, and we pledge our loyalty to the common work we are doing.

You will have received a copy of the minutes of the annual meeting of the Fukien Board of Managers, held in Foochow on November 13, 1943, with a copy of my covering letter, from Mr. Evans before this letter reaches you. You will also have seen Bishop Carleton Lacy long before this reaches you and learned from him direct about conditions in Shaowu. We often wish that we could write you and other members of the Trustees more often, but every one here is overburdened with teaching and keeping the routine work going. Over six years of war have in general seriously affected our way of living and the shortage of personnel as well as the growth of our work throws an added burden on the existing staff, but we want you to know that we often think of our friends far away.

Please note from the Board of Managers minutes that we are requesting the return of Professor and Mrs. E. M. Stowe (Vote M-1000) as soon as conditions permit for them to travel. Both Everett and Lulu were a great help in our work, and we hope that both the Mission Board and our Trustees will make good use of them when they are available, to let our friends in America know about the work at Fukien. We have not heard from them since they went to Mayos. We hope that Lulu will soon entirely recover her health.

Also please note in Vote M-999-4 that we are asking our Trustees to request all the cooperating boards to increase their financial and personnel support to the university. While our current budget has unavoidably greatly increased during these war years the annual appropriation made by the cooperating boards has remained practically the same as before, thus making it necessary for us to depend more and more on secular organizations

for additional income. We do not want these forces to become too strong in the Christian Colleges, so we hope the cooperating boards will see fit to increase their financial support to us and consider the university as truly their own work. Will you please bring this to the attention of the Methodist Board on the earliest proper occasion.

We are expecting Mr. & Mrs. Merlin Bishop to arrive here from Foochow in a few days. They came to Shaowu direct from Hengyang by a British military truck, arriving here on November 8, and went down to Foochow in time to attend most of the Foochow Annual Conference in November. They are moving their household goods, as well as some things for the university, from Foochow by small boats and have been much delayed as the water in the river has been so low during the last few months. We are looking forward to their contribution to the university as both of them are very capable persons, and we want to thank you for securing their services for us. We feel sure they will be happy here as they know most of us quite well already.

You remember that Bishop W. Y. Chen was on our faculty for a number of years before he was loaned to the National Christian Council as General Secretary. You might find it possible to have him meet with our Trustees when there is a meeting so that between him and Bishop Carleton Lacy they will be able to give a full account of the work of the university. I also hope that they will be asked to present the work of the university to the Methodist Board as both of them know the work here quite intimately and have our cause so much at heart. I particularly hope that they might be given the opportunity to interest some people in securing the US \$10.000 to pay for the Farley Collection which the Board of Managers of the university decided to purchase from Mrs. Farley. Mr. Farley's books, collection of porcelain and bronze and other archaeological material are of great cultural and educational value. You remember that the Harvard-Tenching Institute turned down our request for a special grant for buying the collection some two years ago, and we have no money in our budget to pay for it. Mrs. Farley has four children to take care of and we should give her at least the amount she expected from the sale of the collection. If possible we really should offer her more.

I am glad to report to you that the health condition of our staff in general and the Lin family in particular has been very good. Practically all of our staff members work gardens, raise chickens, rabbits, pigs, etc., after their regular work. Thus in spite of our financial difficulties we have somehow managed to get along. The price of things dropped about 20% during the last two months, but have come up again following the China New Year. It is our hope, however, that they will not rise so sapidly as during the fall months. We are also trying to keep up our academic standard and student discipline, as well as our social service, to the highest level. One truly appreciates the Christian spirit which prevails here among our staff members without whose loyalty we could hardly expect to carry on our work.

With kindest personal regards.

Yours sincerely.

/s/ C. J. Lin

February 7, 1944

Dr. Henry P. Van Dusen, Chairman Planning Committee Associate Boards for Christian Colleges in China 150 Fifth Avenue New York 11, N.Y. files

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Dear Dr. Van Dusen:

I want to express my appreciation for your circular letter to the presidents of the Christian Colleges in China dated June 17, 1943. In your five points you have grasped the real situation and problems of Christian higher education in this country. I hope some of those problems have been answered by the reports of the College Presidents Conferences held in Chungking and Chengtu in June, 1943. Herewith I would like to give some of my personal opinions for your reference.

- 1. Special Emphasis. Special contributions of Christian higher Education to China should be foremost emphasized in our planning for the future. Strong and large government universities have sprung up, and more will be established after the wer. Unless we can lay special claim on training for Christian character in addition to a high academic standard there is little justification for the existence of the Christian colleges. They key to the problem is not only in curriculum, but also in faculty members. If we can plan for a general program for the training of devoted Christian teachers in the fields of religion, philosophy, history, psychology and other social and pure sciences the curriculum will take care of itself. The work in the general arts and sciences should be the central field of our activity. The Chinese government is now giving full financial support to the entire student body in the government Colleges of Medicine, Engineering, and Teacher Training; 70% of the student body in the Colleges of Science and Agriculture; and to 50% of the student body in the Colleges of Arts and Social Sciences. But the government grants only full board to 50% of the student body in the Colleges of Science and Agriculture of the private institutions, and none for the arts and social sciences. In case we want to hold the field for training leaders we must keep on our arts work including religion. We should provide fellowships for promising students in the fields of literature, religion, philosophy, and the pure and social sciences, and secure strong teachers for the same, The professional training, important as it is, should be considered as supplementary, and if necessary be left entirely to the government.
- 2. Geographical Distribution. The grouping of separate independent colleges on near-by campuses does not seem to solve the problem in China. The experiments among the government universities in Kunming and the Northwest, as well as in other locations, have not yielded good results. Neither have the experiences among the Christian group formerly in Shanghai and recently in Chengtu proved to be satisfactory. So long as there are independent institutions under separate administration with separate finances and student bodies it is difficult to expect real coordination of work. The best we can do is that there would be less friction and some cooperation along superficial lines. On the other hand, the return to their old campuses maintaining the pre-war status-que would not be ideal either. The institutions which might be thought of as most ideal to extend their work to the Southwest or Northwest would probably not be willing to do so without great pressure from their supporting boards and it also might not be wise because of the lack of feeders due to the lack of Christian high schools and Christian constituency in those arease

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The only way would be straight combination of institutions in certain areas where a Christian university is considered to be most desired. The difficulty lies chiefly in historical and social factors. Institutional pride not only in China but also in America would prevent early accomplishment of the plan. And even if such an arrangement should be forced through it would take years to reestablish new institutions that would be on a part with other institutions in this country. Christian constituency and high school feeders cannot be built up within a brief period.

A less revolutionary way would be the organization of a more authoritative agency in China instead of the present Council of Christian Higher Education, which could give effective direction to the work done in the various colleges by having a number of professors under its own employment to be assigned to definite institutions. Special funds could also be centralized in the agency making annual grants to the institutions which proved to be most effective in their special fields. The advantage of this plan would be that each institution continue its independent existence with whatever cooperation they can agree upon, but for future development it would have to comply with the general policy for Christian higher education in China as a whole.

Determining Factors. Any drastic organic changes lie within the sole power of the Trustees of each institution. If there could be a united policy in New York, for instance, and the respective Boards of Trustees could agree, any reasonable program for China could be effected, particularly after the war. It is humanly hard for the people of the interested institutions to vote themselves out of existence. Besides if it is possible financially the present number of Christian colleges are not too many for such a large country as China. The needs of China and of the Christian churches here should determine our couse instead of the finances alone. It would seem that the Board of Trustees should first decide whether or not the present number is too many for their financial support and whether or not they would like to pool their resources to support a few or to maintain all with a united policy leaving room for individual development based on local support on the field.

We shall welcome a group of friends to come over to visit us and study the situation more closely. We are glad that you are a possible candidate to be sent by the Associated Boards in the near future. F.C.U. wants to assure you of its loyal cooperation and to do all it can to make our common cause for Chima more effective.

Yours sincerely,

/s/ C. J. Lin President. Cable Address: Hsiho, Foochow 學大和協定福立和 FUKIEN CHRISTIAN UNIVERSITY SHAOWU CHINA. February 9, 1944

Code Missions

President's Office 處公辦長校 Mr. C. A. Evans 150 Fifth Avenue New York 11, N. Y.

Dear Mr. Evans:

Will you please correspond with Mr. Li Yi Ying who is reported to have finished his Ph.D. work at the University of Pennsylvania and will be ready to come back to China at the earliest possible moment. He has a family. We want very much to have him come back and join our work in the Department of Chemistry. The courses to be given can be arranged with the Head of the Department, Prof. T. H. Wang, and the Dean of the Agricultural College if he is interested in Soil and Fertilizer. We shall treat Mr. Li on the same bases as Mr. Yang Hsin Pao; namely, give him the rank of Associate Professor, later to be approved by the Ministry of Education, with a basic salary of \$340 per month. The actual amount of cash he would receive would be five times the basic dalary, plus a \$400 personal subsidy and \$100 each for his wife and children, per month. We shall also be prepared to pay his travel expenses back. I would appreciate it if you would inform us what is his reaction and when he and Hsin Pao will start for China.

Mr/ Bisnop arrived at Shaowu on February 71 He brought with him a more detailed account of the Farley Collection. Mr. Farley had nearly 2600 copies of books: about 1500 on literature, 360 on China, 160 on Art, and over 500 on miscellaneous subjects. A rough estimate based on the original cost would amount to about \$4000. USIn the archaeological collection we have about 3000 porcelain vases and plates, over 200 porcelain figures, over 1000 bronze mirrors, and about 300 pottery and brass lamps, as well as a large number of Chinese coins. All of this would be worth at least \$5000 or \$6000 U.S. So the purchase price was really very reasonable even on the basis of commercial value. With this additional information I hope you will be able to present this to our Trustees and other friends who may be willing to make a contribution towards

Yours sincerely,

CJL:A

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See Budget Tukien 學大和協建福立私 Code FUKIEN CHRISTIAN UNIVERSITY Missions SHAOWU, CHINA.

Cable Address: Hsiho, Foochow

President's Office 處公辦長校 Mr. C. A. Evans, 150 Fifth Avenue, New York, NY., USA.

Feb. 25, 1944.

Dear Mr. Evans:

Enclosed herewith please find a copy of our estimates for the academic year 1944-45. Miss Asher has sent you sometime ago Fukien's estimates, with explainations. We have just a telegram from Dr. William P. Fenn asking that ours should be in your hands before May 1, and we have the present copy made.

The total expenditure for 1944-45 is now Stinese dollars 7852460.17. This is about \$231,000 less than our fomer estimates. We cut down a nither of items which we nope that they would not be needed then as we do in the present year. As you will notice that all the items besides the above one are based on the present year's budget, on the expenditure as well as on the income sides. The 90% increase in personnel salaries and allowances, and the 40% increase in the office and departmental expenses are adopted on the suggestion of Dr. Fenn. The result is a deficit of \$2,942,886.92 in Chinese currency. or about US\$75, 459. To balance the estimates on the income side we would therefore need an additional grant in sustaining fund of at least US\$76,000. counting the exchange rate at one US dollar for \$39 in Chinese currency.

Dr. Fenn's formula for estimating increases for the 1944-45 works hardship on Fukien. The biggest jumps in prices in Fukien began in the spring of 1943, and the process isstill going on with sudden and irregular increases. To base our 1944-45 expenditures on last year's budget provesto be difficult for us to adjust our needs. The prices in Shaowu have increased at least three times since April, 1943, and our last year's budget did not anticipate the later changes. So please keep this fact in mind when you are making the allotment of the sustaining fund.

The students are being registered for the spring semester. Owing to high price of the board, each student has to pay to college treasurer about \$2000. toward all the fees, a large part of the student body has not yet to completed their registration due to lack of fund. The faculty has deep sympathy with many of the really needy cases but none can do much to help.

Yours sincerely,



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March 7, 1944

President C. J. Lin Fukien Christian University Shaowu, CHINA

Dear President Lin:

In connection with your letter of November 1st, I bow in humble acknowledgment to your expression of appreciation for what little we have done toward helping Fukien.

Now pops up a new issue, of which you should know. I am enclosing copies of letters referring to a theological student just graduating from Hope Seminary, a Reformed Church Theological Institution. Just at present, I believe, he will decide to stay in America, but he is a young enthusiastic and very capable person, and wherever he has preached has created a very fine impression. Out of a number of candidates, he was selected by a church in Palmyra, New York although he intended only to preach a sermon to fill in a vacant Sunday. The pressure to take this church is so great and presents the opportunity of his being married to a very wholesome, efficient and attractive young lady that I think he will take it. We have made reservations with the Reformed Board that we have eyes upon him and that any stay in the ministry is conditional upon a call from China. With what preparation he has had, my own thought has been that he would best serve Fukien as a personal worker among the students with possibly a limited teaching assignment. After four years of service he would find ways of best fitting into the program, while at the same time you could guide him safely toward a proper selection of his duties. The Reformed Board would be willing to take his salary on the regular basis -- so it would mean that it would be necessary for you to fit him into your program in the best possible manner. In saying that we place reservations upon him, I did so as I am reluctant to lose an opportunity to secure a board-supported staff member for Fukien.

Reverting to your letter of November 1st, I want to thank you for the paragraph on the salary schedule. This seems to be a simple proposition, but probably the paying of salaries and bonuses has complicated the picture a great deal.

I am also greatly interested in your comments regarding travel and I believe this is of sufficient importance to report the entire matter to our Board of Trustees.

I admire you in stating your needs. At least you are not at all hesitant, but I am wondering how in the general picture that all of these can be taken care of. We are submerged at present in the education of exchange. What will come of it we cannot tell, but it is all very vague and under cover. It is not that we do not have knowledge of what is going on, but it cannot be talked over.

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We will follow through with the various people listed in your letter and at least give them the impression that they are definitely wanted at Fukien as early as possible, and if not then after the war. I will be glad to write specially to Teddy Chen as I can well understand his attitude, but I am frankly afraid that some of our Trustees have notice too much of the past to be too favorably inclined at present. Still his value to Fukien is so great that we cannot let these feelings prevail.

We are glad to know that the Bishops are back in China and you will be interested to know that I heard Bishop W. Y. Chen speak before a large gathering at Madison Avenue Presbyterian Church which extended welcome to him from all the church bodies in the New York area.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. via next Clipper



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March 8, 1944

President C. J. Lin Fukien Christian University Shaowu, CHINA

Dear President Lin:

Permit me to thank you for your letter of November 1st enclosing copy of letter written to Dr. Elisseeff dated December 4, 1942.

Your comments on the graduate idea are appreciated. You will be interested in knowing that rather definite ideas are coming to fruition in the minds of many people here in America regarding the post-war situation. It is a matter of constant regret to me that I do not feel at liberty even if the time were available to talk freely regarding developments as related to education in China, as well as what is happening to the program here in America. Frankly there is a conservative opinion that nothing can be said from this side of the world which will savor of giving any impression that there are definite conceptions of the educational program in the minds of people here. You know me too well to believe that I subscribe to such an attitude. Least of any do I desire to convey any impression of interfering with the educational plans of any insitution as long as they conform to the understanding with the Board of Trustees. That often involves an administrative problem. Our Planning Committee is reluctant to pass on to the field anything on this side of the water which definitely involves the future of any one of the Colleges.

Knowing you, as I do, with your enthusiasm for the cause of Christian education, I have a very high regard for what you are doing. Frankly, I am not so much concerned with what will happen within the educational structure in China as I am as to how we can get the various Boards and Agencies here in America to see eye to eye. I think we have much more of a problem in many respects than you are going to have in China during the reconstruction period because of this very attitude.

All of this may seem beside the point, but it is to the effect that I would like to dictate a good long letter giving you the personal attitudes of many people and the consensus of opinion resulting therefrom as regards education in China. This may be tantalizing to you, but may I say that it is quite possible that within the next few months something may occur which will permit us to be more definite and frank in our statements. To that end you are correct in not laying any definite plans for post-graduate work. Many of these things will clarify themselves as the days go by.

I am greatly impressed with your paragraph regarding the work being done under the Harvard-Yenching Institute appropriations. The change of front which has been cited as regards two objectives if very interesting indeed. I believe most of the difficulty has been in not hewing more closely to the line as set forth in the printed objectives issued by the Institute. Wherever any of the Colleges are following these instructions carefully no matter what the executive secretary may write or think, the Trustees will protect the institution.

March 8, 1944

The people that we have as our representatives on the Board are just as anxious for the Colleges to perform their functions properly and they are just as anxious to protect the Colleges when an honest effort is made to carry on the program according to understanding. But, these are difficult times. We must all do the best that is possible under the prevailing circumstances in the hope that there will be better conditions ahead of us.

As regards to a report from the Harvard-Yenching Institute, I am hoping that you will retain our copies so that they may be sent to the States after the war is over. Meanwhile, if it is absolutely essential we can borrow the one from the Institute.

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Most sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. via next Clipper



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March 10, 1944

President C. J. Lin Fukien Christian University Shaowu, CHINA

Dear President Lin:

In some way a previous letter which I have dictated has answered your letter of November 1st covering the minutes of the Board of Trustees meeting. I want to say that the Board appreciates even more deeply than you realize all that you have been putting into problems which you have been facing. It has not been an easy task and we wish that somehow more spiritual support could have been accorded you. Problems of cooperation with other institutions have been a part of your load and we hope you are solving those in the guidance which God gives you. In every instance, we are pressing for larger cooperation and mutual understanding because the days ahead may be exceedingly difficult before the light finally breaks.

I have written you elsewhere regarding the post-war planning and denominational ties. For your comfort, however, more pressure has been put upon the Mission Boards than ever before in my knowledge of the Colleges. We are not laxing in a vigorous approach to all of the denominational boards for additional support in personnel and cash contributions. I wrote you yesterday regarding the Reformed Board. We will continue this good work without relaxing.

You will be interested in knowing that Rev. Earle Ballou is to come into our office on May 1st as our Executive Secretary succeeding Dr. Garside now with United China Relief. For three years these tasks have largely been upon my own shoulders and I shall welcome release from these responsibilities. At the same time I am working under no illusions for I am conscious that for some time to come it will be impossible to throw off all the tasks to which I have fallen heir because it will be impossible for anyone to take them all over in connection with a large program of outside work which the Committee on Executive Leadership has planned for the new secretary. Nevertheless, definitely there will be a revision of tasks.

In regard to the post-war situation I wonder if I should write more than what has been previously said. It is a debatable question as to how far funds will be available for reconstruction in the post-war situation. Our admonition has been on the part of an exceedingly conservative policy whereby the key people in this teaching situation should be conserved. Truly the future holds large possibilities for cooperation.

Your reference regarding membership on the Fukien Board has been read with great interest, but frankly not one of the boards has been as active individually since the major task of rasising funds haw been relegated to United China Relief. Another influencing factor has been the number of meetings called for post-war planning, as well as the Committee on Greater Unity. Progress in the latter case is now very marked and we are entering into a phase where we will know very soon what type of work organization will be recommended for consideration.

We were all greatly shocked regarding the death of Bishop Sargent and

Prosident Lin -2 - March 10, 1944

Procedure the fine contribution which he has made to the Christian cause in China.

Truly real tasks devolve upon Archdeacon Williams' shoulders.

Very sincerely yours,

C. A. EVANS

Via China Clipper

c.s. via next Clipper

DOWLE LOW LES

April 22, 1944 President C. J. Lin. Fukien Christian University, Shaowu, China. My dear President Line Your splendid letter of February 7th has just this moment reached me. reply at once to express our warm appreciation for it. Of the several communications which have come to us from our colleagues in China, none will be more helpful than your letter. Let me assure you also that the thought of the Planning Committee so far as it has yet taken shape, closely follows the suggestions in your own letter. What you said on these several points will be of great help to the Planning Committee, to whom your letter is being circulated at once. I assume that Dr. Fenn is keeping you abreast of major developments in the work of the Planning Committee. Since the next full meeting of the Planning Committee is only three weeks distant, I shall not write more fully until its conclusion in the expectation that we may then have more definite word to send to you. We are sorry that it has not yet been possible to send out to China the distinguished American educator to visit the university centers and counsel with the leaders as had been planned. This is so late due to the fact that we are unwilling to send any one other than an educator of outstanding eminence and ability, and it is exceedingly difficult for such men to free themselves from responsibilities here in the midst of the war. I personally have been deeply disappointed that it has not seemed possible for me to take advantage of the generous desire of my colleagues that I also might visit you. On the other hand, we have been exceedingly fortunate in the visits here of many persons intimately familiar with the life and present thought of the Christian Colleges -- Dr. Wu Yi-fang, Professor Paul Kwei, Bishop Chen, Bishop Y. Y. Tsu, etc. etc. so that many of the purposes in view in proposing a visit to China by representatives of the Planning Committee have been at least partly accomplished through these friends from China. With very cordial greetings, I am, Faithfully yours, Henry P. Van Dusen Chairman, Planning Committee HPVD:D 1025

Dr. C. J. Lin Fukien Christian University Shaowu, China

Dear Dr. Lin,

We are very glad to have a copy of your proposed budget for 1944-45 which came with your letter of February 25. We realize that it is very difficult to prepare a budget when prices are so uncertain and also that the most carefully prepared budget may be far from accurate during these uncertain times. The budget, however, is of great value to us. We have been preparing a comparative statement showing the income and expenditures of the different colleges. There are a few items about which we would like to comment or about which we need more information.

In the first place you have used 39 to 1 as the exchange rate for 1944-45. We hope that it will be considerably higher than this since there is little likeli-hood of prices going down. The majority of the colleges have used 40 to 1 as the exchange rate in their budgets and in order to have a uniform rate we are changing the rate on your budget from 39 to 40.

We would like to know how many students are enrolled in your university this spring and how many you hope to have next fall. We would also like to know what charges are made at present for tuition and room rent. Do you intend to increase these fees next fall? In your budget you show an item of "designated fees" both in the income and the expenditure section of the budget. What does this item represent? You also show an item listed as miscellaneous income. What sort of things are included in this item?

Since we are using only income and expenditures for universities in our comparative statement we are omitting the income from your middle school. Which items in the expenditure section of the budget should be reduced in order to eliminate the expense of running a middle school? If convenient we would like to have a separate budget for the middle school.

We would also like to have more information about the book items and projects for which you show both income and expenditure in your budget. Are the projects self-supporting? If not, an outline showing approximately what they cost the university would be useful.

We have some idea in this office of the Mission Board Personnel in your university. However, we would appreciate it if you would send us an accurate list of the people who are supported by Mission Boards indicating whether they are married or single and in which department each one is working. It would help us in making up our Annual Report in June if we had the appropriate United States dollar salary payments to Mission Staff. We would like to build these figures up so that the United China Relief Committee can get a better picture of the amount of money which the Mission Boards are actually putting into the colleges now. We know that these figures do not affect your budget as they are simply "in and out" items.

At the same time it would be a help if we had the number of Chinese of each rank working in each of the departments. We realize that the shortage of paper and cost of postage make it impossible for you to supply us with all the information which we had in prewar days but certain items of information are of special value to us here.

We hope you will be able to furnish us with this additional information without too much trouble.

Very sincerely yours,

C. A. Evans

Via China Clipper Copy via next Clipper

May 2, 1944

Dr. C. J. Lin Fukien Christian University Shacou, CHINA

Dear Dr. Lin:

Re: Personnel & Farley Collection

Your letter of February 9th has come to hand and I am calling attention to our letter of December 17, 1945 regarding Mr. Li Yi Ying. It is my understanding that he has not completed his doctorate work as yet and is holding a State Department scholarship. He is familiar with your request to have him return and I shall put before him the proposition which you make, but frankly I doubt that he is interested in coming back to China at the present time.

We do not have in hand immediately the decision of Yang Hsin-Pao, although in the past he has indicated a willingness to return when his present work is finished.

I am glad that you have secured additional data on the Farley Collection.

The Annual Meetings are coming up next week and you will be receiving reports thereon immediately thereafter. At least, I hope this will be so.

We have additional help coming in with Mr. Earle Ballou having taken on the executive secretarialship of the Associated Boards.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. via next Clipper



May 3, 1944 Dr. C. J. Lin Fukien Christian University Shaowu, CHINA Re: \Staff Members now in America Dear Dr. Lin: Your letter of February 5th and copy has been received and all of the letters were sent to the individuals to whom they were addressed. We have received no reaction to any one of them. May I say that the travel conditions have changed vastly since Mr. and Mrs. Bishop went out and it was necessary to advance a total of \$2,200 to the last group which left America. The coming week sees the Amnual Meetings of the Associated Boards, and Fukien Christian University will assemble on May 11th. It is our hope that the minutes will be written up more promptly than heretofore and that they will be forwarded to the field more quickly. Very sincerely yours, C. A. EVANS CAE/B Via China Clipper c.c. via next Clipper 1029

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### FUKIEN CHRISTIAN UNIVERSITY Shaowu, China

Mr. C. A. Evans 150 Fifth Avenue New York 11, N. Y.

May 26, 1944

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Dear Mr. Evans:

We are just having a visit from Mr. R. W. McClure who has been our Treasurer for the last fifteen years and a loyal friend of the university. It has been a great pleasure to have him here these few days to see how the university work is operating on the refugee campus in Shaowu. He expects to leave Shaowu in the morning on the long journey to the United States. We have asked him to be our representative in America to report to our Trustees and to work in general for the interest of the university. I hope you will make arrangement to have him meet our Board of Trustees and also to know some of the members of the Associated Boards. Enclosed you will find a copy each of my two letters to Mr. McClure for your reference.

Mr. McClure has a very intimate knowledge of the work of F.C.U. He was in Foochow when the Japanese occupied that city and has done a great deal through these war years to protect the property there. He is also responsible for the use of the American Board property in Shaowu by the university, so you can take up any business matters with him so far as the university is concerned. His plan of work in America is not definite. It might be possible to get him to spend part of his time for the interest of F.C.U. or for the Christian Colleges in general. In his heart he has a very deep interest in the university work.

As I mentioned in my letter to Mr. McClure in the capacity of Field Representative and myself in America, he will sometimes need funds to meet his expenses. He is a man who can be trusted to carry on responsible missions and it is my recommendation that our Trustees will appropriate sufficient funds towards his expenses in this connection.

We are in the last month of our year's work. It has been quite a satisfactory term. We are making plans for next fall and we are meeting some very serious problems, particularly relating to the sufficiency of our teaching staff, many of whom feel unable to carry on the work with us with their present means of support. The cost of living has risen so rapidly that we really find it difficult for any of our families to make both ends meet. We shall report a little later what we may be able to do. This is just to give you the general idea of our chief difficulty.

We have recently been informed that Hangchow University has been asked by its Board of Directors in Chungking to close at the end of this semester. We are laboring now on the question of how Hangchow will dispose of its buildings and property in general. I have told President Lee that we are interested in this question because we would not like to have some government or private secular institution occupy that place which would greatly affect the work at F.C.U. President Lee has promised that he will let me know about his plan before he definitely settles the question. We have heard, however, that some negotiations are being carried on with the National University of Tsinan which may buy the place. In case that should be carried on more seriously we may have to take action with the Hangehow Board of Directors in Chungking. The money for the buildings came chiefly from the Associated Boards. The land on which the three buildings are built belong to the American Board which was also given to F.C.U. for use and is included in the American Board Mission lease to us, although we did not know this when Hangchow began to build. The F. C. C. forest is right above those buildings. Any institution which might move to Shaowu would have nothing to use and they would naturally try to utilize all that we have in the way of library and science equipment. The morale both of our

MAY 26 1944

teachers and students would be greatly affected by theirs, so if possible we would not like to have a neighbor which would be a hindrance to our Christian educational service.

With best personal regards,

Yours sincerely,

CJL:A

(signed) C. J. Lin

Official Statement made by President Lin when he met with the American group of the university on June 7, 1944, re Evacuation:

The recent Japanese military movement towards Changsha has again raised the possibility of the Japanese cutting through China along the Hankow-Canton Railway. I understand that you have received notices from American authorities to evacuate from this part of the country. As the responsible administrator of the university I would follow my usual policy of not urging people to go or to stay in times of uncertainty and possible troubles. Whatever you as a group, or individuals, decide, I as President would approve and do what I could to facilitate the carrying out of same. If you decide to stay your presence in case of possible invasion of Fukien would not embarrass the Chinese as we are all citizens of the United Nations, and we would do everything possible to help. While your contribution is of great value to the university, or else you would not be here, your departure in case you decide to go would not disturb Ene work of the university so much that it could not go on. F.C.U. is not thinking of moving, and we intend to go on with our work so long as we are under the Free Government of China.

Cable Address: Hsiho, Foochow

# 學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY SHAOWU, CHINA.

Code Missions

President's Office 處公辦長校 June 12, 1944

Dr. Earle H. Ballou 150 Fifth Avenue New York 11, N. Y. BALLOU

REC'D 12/20/45

ANS'D 1/18/46

Dear Dr. Ballou:

It was a great pleasure to learn through Mr. Evans that you had taken over the work of the Executive Secretary of the Associated Boards on May 1. We congratulate ourselves on having a man of your missionary zeal, experiences in China, and your knowledge of many of the Chinese institutions of eur higher learning to lead the office work in New York. We want to assure you of our sincere cooperation and loyal fellowship for the general cause for which we are all working in common.

F.C.U. moved from Foochow to Shaowu a little over Six years ago. We have made good use of all the buildings and grounds of the American Board Mission here. Our work in the College of Agriculture has been particularly warmly received by the Shaoru people. The whole haien has seen the difference in their crops on the farms, asing been fruit and vegetable gardens, as well as chicken, ducks, rabbits, etc. We hope that our influence is greater than what can be pysically seen. A score of Shaowu boys and girls are in our college. Some have already graduated. Our Agricultural Migu School is also furnishing facilities to meet local needs, as well as serving as a practice school for our Department of Rural Education in the College of Agriculture.

Amont some of the friends on our staff whom you know are Bob McClure who has been serving as Honorary Treasurer for the last fifteen years and who left here on May 27 for America after a week's visit in Shaowu after having been away for almost twenty years. Dr. Roderick Scott heads up our Western Language Department and Mrs. Scott the Music work. Dr. S. H. Leger is in our Department of Agricultural Economics and serves concurrently as paster of our university church. Mrs. Leger helps in teaching English. Miss Eunice Thomas is also in our English Department, and Miss Leona Burr besides teaching English is also our Acting Dean of Women. You may have met Mr. and Mrs. Charles L. Storrs who left here more than a year ago. I believe Dr. E. M. Stowe who is under the Methodist Board will be able to give you any information you may need about Fukien Christian University. He has been a Professor here and Head of the Education Department for seventeen years, and left here for America a year ago.

CJL: A With kindest personal regards,

Yours sincerely.

President.



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BK

AMERICANS EVACUATED WORK CONTINUE=

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CFM 150.

Telephone: HAnover 2-1811 To secure prompt action on inquiries, this original RADIOGRAM should be presented at the office of R.C.A. COMMUNICATIONS, Inc. In telephone inquiries quote the number preceding the place of origin.

June 27, 1944

President C. J. Lin, Fukien Christian University, Shaowu, Fukien, China.

Dear President Lin:

## Re: Minutes of Annual Meeting of F.C.U. Board of Trustees

The Board of Trustees of Fukien Christian University was fortunate in having as guests at the Annual Meeting Bishop Carlton Lacy and Professor Everett M. Stowe, whose comments were very helpful in explaining the present situation in China. A summary of their remarks will be found on pages 3 and 4 of the minutes.

Your Annual Report of 1942-45 was given careful attention and several of the items received special consideration.

There was unanimous approval of the proposal that the University should acquire the Farley Collection. The cost is to be covered temporarily from the 25th Anniversary Fund, but an attempt will be made to secure special contributions for this purpose so that it will not be a permanent charge against the Anniversary Fund. In this connection, I may say that any additional information you can send us about the Farley Collection, which would help us in interesting prospective givers, will be very welcome.

The Board was glad to join with you in asking the Church Missionary Society to appoint a permanent member of the university faculty. The request is being communicated to the Church Missionary Society by Dr. J. W. Wood.

The Trustees concurred with the Board of Managers in requesting Prof. T. H. B. Chen to represent Fukien Christian University on the West Coast and Prof. W. T. Sutton on the East Coast. In this connection the recent death of Prof. Sutton's daughter was remembered. It was a very sad event and the Board expressed gratitude that flowers had been sent to the family in the name of the Board.

The proposals for consolidation of the Trustee Boards were received with favor, but action was deferred to a subsequent meeting. The American Board had accepted the proposals prior to the meeting, but the other mission boards represented in the F.C.U. had not yet considered them in their final form, and so had not instructed their representatives how to wete. The proposed plan will not in any way affect the rights, privileges and responsibilities of the Board of Managers. It will simply make the arrangements at this end more efficient by removing unnecessary duplication and complexity.

The whole matter of the budget is closely tied up with the proposal to deal on the open market in transmitting funds to China. Permission has already been received but the mechanism has not been perfected and we do not know what rate of exchange we can count on. You will be informed by telegraph as to what to expect in the way of funds for 1944-45 as soon as decisions are reached.

The Trustees were somewhat disturbed by the report which came from Dr. Fenn, that the Ministry of Education has decided that pre-medical instruction may hereafter be given only in connection with a medical school. There was some discussion as to the effect of this decision on F.C.U. The hope was expressed that science teaching would continue even though not specifically tied up with pre-medical courses.

Pres. C. J. Lin June 27, 1944 We are naturally anxious ever the military developments in China thich have led to the evacuation of the American staff, and are wondering how the University will be able to continue on its present site and how we can keep in communication with you, if the enemy succeeds in seising the Hankow-Canton Railway. We have confidence in your judgment and feel sure that you will successfully meet the issues as they arise. With very kind regards, Sincerely yours, Charles H. Corbett CHC 1D CC to Dr. William P. Fenn

1036

June 30, 1944

President C. J. Lin Fukien Christian University Shaowu, CHINA

Dear President Lin:

## Re: Jume 30th Closing Papers

I am addressing this letter on the closing of the Fukien books to you as I do not know the whereabouts of Miss Asher.

You will find herewith the Fukien June 30th Trial Balance sheets, Budget Analysis, Cash Statement, copy of invoice and copies of Journal Vouchers #469, #471, #472 and #473.

You will note from Journal Voucher #472 the items which have been set up in Accounts Payable. However, we cabled that all of these were sent to the field with the exception of the Harvard-Yenching Institute account. While the Institute took no adverse action regarding the accumulation of Current Income the experience we have had with other institutions trying to do this puts us in a place where due warning should be given against the continuance of the practice. There are extenuating circumstances at present which can be easily explained, but it should always be borne in mind that as much of this fund should be used as can be legitimately done and not have it accumulate in cash balances.

The funds which were deposited with the United Clearing Board and which were to be paid to you by Arthur Coole from Fukien would balance the appropriations otherwise. We asked Arthur Coole to notify you regarding these payments and hope same was done. I do not know how you are situated for clerical staff but presume that the Treasurer's office is continuing to function without any lapse. There are several letters from Fukien which are pending a reply and I am hoping that we will clear up all of the outstanding correspondence within the next week or ten days. As soon as possible some definition of responsibilities here in the office must be reached. It is possible that will not come until after the vacation season, but surely there must be a division of tasks here—whether it will be in the nature of a division of the responsibility for the Universities or whether it will be a distinction between administrative and financial matters, I do not know.

With kindest regards and best wishes, I am

Very sincerely yours.

C. A. EVANS

CAE/B ENCS. se: Assounting Office

Via China Clipper c.c. via next Clipper



Over

July 5, 1944

Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

Dear Dr. Lin:

### Re: Various Items as Subheaded

Mr. Corbett has written you briefly covering the Amnual Meeting and sent you copies of the minutes.

Your Letter Dated January 21, 1944. I still have before me the letter which you wrote me covering the minutes of the Board of Managers held in Foochow last November.

Budget for 1944-45. You have received copies of these minutes and I would like to call attention to the reference of financial matters, particularly that of the proposed budget which must be modified to the extent of the cost of home administration when the figures are consolidated for 1943-44. We have already cabled the field through Dr. Ferm that the Sustaining Fund program insofar as it is viewed at the present time cannot be larger than 1943-44. It is hoped that the operation through the United Clearing Board will help very materially even though it may not bring absolute relief. United China Relief will confer with the National War Fund the latter part of this month. Early in August we should know the amount of cash available from United China Relief, but it does not seem possible to have definite allocations before early September. Meanwhile we have asked Dr. Ferm to give us a re-study of the budgets alluding particularly to the number of teachers in each department, the total salaries for the same and the proposed enrollment, together with anticipated income from tuition.

United China Relief is becoming very particular regarding details of the budget. It seems in order for the field to figure on at least the amount available for the Colleges during 1943-44. In the case of Fukien the allotment was \$65,000. We will let you know of any change as soon as it is decided upon.

Your letter of January 21st requires some details in answering Regulations for Retirement of Teaching Staff. There are no endowment funds available for this purpose and it is one of the travesties of this work that more attention has not been paid to the retirement of teachers. It is the same story with churches in the United States. For years no provision was made until each denomination took drastic steps to secure endowment. for this particular purpose. Even now the amount available, generally speaking, is pitifully small for retired ministers.

We have a plan with Yenching University and the University of Nanking with the Sum Life Assurance Company where the University donates 5% of the person's salary and the person contributes 5%. The accumulations of such deposits at 3% forms the basis for the annuity when the individual retires. When a person is young this amounts to a considerable sumbut starting at a late age it is altogether too inadequate. For instance, Dr. Stuart of Yenching has been in since 1932 and his annuity would be around US\$12.50 per month. This is because of the short time to accumulate an annuity principal. I see no reason why this plan could not be extended to Fukien as the basis for authority rests entirely with the Trustees in America. If you wish us to go further into this question, I shall be glad to do so as it seems to be the only equitable system to follow.

The Farley Collection. I note Mr. Corbett has asked for further particulars, but I do not know that you have more than you have listed in your letter. Probably Mrs. Farley could give us something of an idea. Anyway the Trustees approved your suggestion and approaches will be made to several people, although we are not permitted to make any general solicitation because of our connection with United China Relief.

Cooperating Mission Boards. We have not taken definite steps toward approaching the Church Missionary Society as Dr. Wood has taken this up as he is the Representative of the Society on our Board and it seemed better to have him do it as long as he takes such a decided interest. We have already been in touch with the Reformed Board and they are definitely planning on getting somebody as a permanent member of the staff. It may be not until a year or so, but they are definitely committed to this position. We are doing everything possible to get the denominational boards to take an active part in the financial program of the Colleges and it has already borne fruit.

Personnel Now in America. I do not think there is a change for the Suttons to get back very soon. Conditions have vastly changed since you wrote your letter and we would not think of sending out American staff to China at present. Mrs. Sutton is not very well and they recently lost Margaret. Dr. Sutton has a major position at Alfred University and is working hard. We have been in communication with other staff members you mentioned but without much success. I am hoping that Yang Hsin-Pao will make up his mind to return at a not too distant date. Teddy Chem certainly will not do so until after the war. The other two have written you directly.

Furlough Plans. The future may hold better plans for sending Chinese to America than at present. There is no way now of getting them through, but when the proper time arrives we shall make every effort to be of some assistance. Travel should be cheaper and scholarships will be available, but that must wait until after the war is over.

Promotional Plans in America. We shall be happy to cooperate in the way you have suggested although we are not very optimistic about the results. Dr. Chen is doing a lot of speaking on the West Coast and a limited amount is being done by Dr. Sutton, but we cannot hope for spectacular results as no solicitations can be made as long as there is a National War Fund and the United China Relief.

Work in Religion at the University. We all welcome any move which will strengthen the religious activities of the University whether a Theological Seminary is necessary is another question. West China started one in 1937 and now is in grave financial difficulties and making special appeals to Mission Boards for support. Each one of our institutions takes this same position. You may find the mission board support for educational work decreasing and being diverted to the Theological Institution. A Bible training school where I was located in the Philippines answered the requirements much better, although frankly I have no personal vote in the matter.

Miscellaneous Items. There has been a wholesale evacuation of foreigners, we understand, from Fukien and we presume that Mr. McClure is on his way home. We note that arrangements have been made with the Methodist Mission for living quarters in Foochow upon the return to the University and we are anxiously looking forward to that time.

A special reference was made at the Trustees' meeting about the expansion of the Colleges when there is such need for sustaining staff at even a living wage. We are facing strong

May 5, 1944 Dr. Idn eriticism here in America because of this expansion and funds may be drastically out because of this continued tendency on the part of the Colleges. We have just had to write a long analysis of this situation in defense of present enrellment as related to teaching staff and while we felt satisfied with the letter, we definitely were not satisfied with conditions which forced us to make the defense. With every good wish to you, I mm Most sincerely yours, C. A. EVANS CAE/B Via China Clipper eses via meet Clipper  $I \square Y \square$ 

C. J. Lin Fukien Christian University Shaowu, (CHINA)

Dear Dr. Lin:

On March 10th we received a letter from Glenn Fuller acknowledging a remittance of U.S.\$5,217, \$5,000 of which was for the college, \$117.00 for scholarship and \$100.00 for Dr. Chen Tze-tuan's brother who is attending your high school. T. T. Chen, who is at the University of California has written saying that his brother states that the money has not been received. I am sure that it is simply due to delay in transmittal

Very truly yours,

CAE : EW

C. A. EVANS

Via: China Clipper cc; Next Clipper Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

Dear Dr. Lin:

We received conflicting cables when things began to happen down in your neighborhood recently and it was not until your cable of June 16th came to hand, that we were set right on what the conditions were at Fukien. Since that time we understand that some of the good people are on their way home and others are finding a place for service in West China. Probably you will know that Merlin Bishop will render service with the United Clearing Board in Chungking.

Just now I am trying to dig out from under a mass of material accumulated during our spring meeting and subsequent committee gatherings and hope to see daylight within a week or two.

Mr. Earle Ballou is now in the office and is working in wonderfully well.

Very truly yours,

CAE: EW

C. A. EVANS

Via: China Clipper cc; Next Clipper

August 11, 1944

President C. J. Lin Fukien Christian University Shaowu, CHINA

Dear President Lin:

Re: July 31st Closing Papers

I am enclosing herewith the Fukien Trial Balance sheet for July 31st, also the Cash Statement and copy of Journal Voucher #476.

The Coordinating Committee in Chungking is now working on allocations for the various U. C. R. agencies as we have been informed that the same appropriation will prevail as of last year for all agencies connected with United China Relief. The rate probably will be 100 to 1.

We will let you know by cable, however, the result of negotiations if you do not hear it even before.

Very sincerely yours,

C. A. EVANS

CAE/B ENCS.

Via China Clipper c.c. via next Clipper

August 15, 1944.

5

Dear Dr. Lin:

Things began to look rather dubious in your part of the country and we were truly apprehensive about the welfare of Fukien. The end is not off when the invasion toward the south started.

We have had letters from her from Bombay where she says the delaytuch and ters not were she says the delaytuch and ters which may all not be due to the war. We have not been any too punctilious, not wilfully so but conditions have not allowed doing thing as promptly as we would like. We should have written at length about the money situation but each day promised some new development the next day and thus procrastination crept in. I am now wondering if this letter will get through. Our Cable of March 8th. The total of \$6,566.00 as listed in our cable was correct. The amount from the Director's Funds was \$1,286.00 and possibly this has been adjusted ere now. I note the adjustment on the November 30th letter was made satisfactorily.

Remittances on the 1943-44 Bugget. We have checked this list and barring the \$9.00 referred to above It is correct.

American News Company Invoice, We will have a duplicate of this invoice made and enclose with this letter.

Dr. George Cressey's Visit. We have had one long session with Dr. Cressey since his return to America and he is to address the Planning Committee on September 16th. He has brought with him the most constructive analysis of the Colleges of any who have returned from China.

Other items in Miss Asher's letter were greatly appreciated.

MISS ASHER'S LETTER OF MAY 2nd, (Short) I mean that it was but three paragraphs long.

PAYMENT TO DR. W. J. SUTTON. The payment of U.S\$1,500.00 was made promptly to Dr. Sutton.

PAYMENT FOR MR. LOREN HUMPHREY. As requested we paid U. S\$2,000.00 to the Methodist Board for the credit of Mr. Humphrey.

MISS ASHER'S LETTER OF MAY 27th. This included balance sheets for the three years, 1940 - 1943 addited by the Rev. F. P. Bankhardt. These will be presented to the next meeting of the Board.

Exchange Situation. There was a deliberate witholding of funds in the home

Exchange Situation. There was a deliberate witholding of funds in the hope that a higher rate of exchange would be granted. Negotiations began the last of Mx February and continued uninterruptedly until about June first authorization was granted to trade on the open market with checks and drafts to be charged into blocked accounts in America. You should now be getting remittances through the United Clearing Board in Chungking at a greatly advanced rate of exchange.

I have written elsewhere regarding the death of Peggy Sutton some time ago and since that time I have not seen the Suttons, and had only a short note from them.

With best wishes

CAE.

C. A. Evans

August 15, 1944.

PResident C. J. Lin, Fukien Christian University, Shaowu, China.

Dear Dr. Lin.

I have typed, (Pardon blunders,) answers to letters received from Miss Asher and now I will endeavor to bring your correspondence up to date. I would like to report first, however, on the status of two staff members in this country. This refers back to your letter of February 5th previously acknowledged.

Dr. T. H. E. Chen. Undoubtedly you have heard from Dr. Chen as he informed me he intended to write you. From what I gather from his letters and from those who have talked with him, there is no chance of his going back to China until after the war is over. We will keep in touch with him, however, as circumstances warrant. He has done a lot of speaking on the West Coast but not with any financial benefit to the University.

Mr. Yang Hsin Pao. Latest reports indicate that Mr. Yang will be at Columbia this coming school year and now he is finishing up his special work in Washington. It will be another year before he will think of going back. He appears to get money from some source as occasionally he asks me to send money to his family.

LETTER OF MAY26th. This letter shouls be distributed to the officers of the Board and to our staff. It should be in the thinking of us all as developments occur.

Return of Mr. R. W. McClure. We have been hearing about this from the American Board also, and are looking forward to seeing him. We note your recommendation for the use of his time and thought will be given to it by the staff of the Associated Boards. The financial needs will also be sutdied by the Finance Committee. Removal of Hangchow University. I have noted your paragraph about this with especial consern for the many reasons stated. The work at Shaowu is definitely closed but it is proposed to open the Engineering School at Kweiyang. Cables have been sent to China asking for more definite information. It is also news to me that they built on American Board property. Appointment of Mr. Earle Ballou. This came as a very happy solution to our problem. The Committee searched long and diligently and I think it paid to wait altho I told Garside the other day that had I known that I was to take over for three years, I never would have done it. Mr. Ballou brings to the work a rich experience in China and a strong willingness and desire to work

Thanks for your kind words regarding the small service I have been able to render the Colleges during the past three years. It has been a terrific task but I have not done it in my own strength. Then, after cleaning out some of the dead wood on the staff, I had a magnificently loyal and efficient group back of me. They did the work and deserve the credit. God certainly was gracious to us during those years. I will be writing you more when I get back to the office where I can dictate.

into the affairs of the Associated Boards. He is a good speaker and writer.

Most sincerely yours

CAE.

C. A. EVANS

Cable Address:
Hsiho, Foechow

# 學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY SHAOWU, CHINA.

Code Missions

President's Office 處公辦長校

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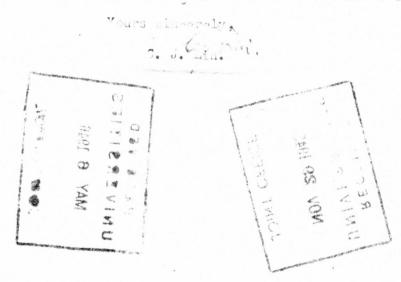
Jear 'r. Jrans:

Linelege i peresist I ar semiliar you a repy of STAMISMED For MYD and a semiliar of the Function Christian and recitive for the year 1943-14. For average explains rate is taken from the entire one of oney we received agrice the period in Chinese currency sixifed by the total sem of Michigan correlated toward the same limited by an appropriate form the same period. I have the rest of the statistics are clear.

Pere is also a fory owns of my latter to Prof. This off, and of our report to the Maryari-Yourhium Lastitute for an year 193-19, with a primaries of 18 persons of a prairies from the latter. For letter will the report for the related of pour solies. The angles of the area for the related of the solies. You probably have at practical use of the apparities, therefore to take the out to are air-mail you are. To this last year. Droubly you dissipate as any to have the use of a report of south to send you the same.

all of our <u>lestern Tembero Surcuated</u> Shaovu on June 14th. I cabled you on June 15th: "avericant evaluated, Took continues." .coording to the last letter from Too Tva . asker Mailed from Bombay, India, dated July 5th, she, Dr. and Trg. letteries Sect, Jr. and Trg. letterer, Too Deleves were to sail for merica, any moment action. Soile Tr. and Trg. ... is seen, Too of the Sharking, and Too December 1 and to join the Central Tolar College at Culi, "arman. I have not rear from either of the latter arms. Included because I am analism young copy of an attended to the residual arms of the latter arms. Included because I am analism young copy of an attended to the

This to must be above reports to you. I shall write you wash seen. Is are to you wash our above are to you wash our all was took our all was for the fragment Tlass for the fall. We shall drit probably less than 370, on arount of our limits above and tearring personnel. We are all well.



#### FUKIEN CHRISTIAN UNIVERSITY SHAOWU, CHINA

August 31, 1944

Mr. C. A. Evans 150 Fifth Avenue New York, N. Y., U. S. A.

Re: 1. Statistical and Financial Reports
2. Western Personnel & Request for additional Mission Appropriations.

Dear Mr. Evans:

I am sending you enclosed herewith a copy each of our reports: 1. Statistical Report to the New York State Education Department, and 2. Annual Report of the Treasurer, for the year 1943-44. I hope they are in proper shape for your purposes. Our Statistics for the Annual Report of the Associated Boards, and Annual Report on Chinese Studies for the Harvard-Yenching Institute were sent you by air-mail on August 25th.

We are revising our budget for 1944-45. The price of things continues to go upward with alarming rapidity. It is very hard to make the budget balance and still keep the work going. As soon as we get the budget in final form we shall send it to you. In the meanwhile we hope to know more the exchange rate arrangement.

I have now your letter of May 2, Mr. Earle H. Ballou's circular to the presidents, and Mr. Corbett's report of the Annual Meeting of the ABCCC together with his memorandum and a copy of the minutes, both dated May 15th. The fighting around Henyang has seriously interfered with the mail communications between the South-West and Western parts of China and Fukien. We are glad to have all the documents you sent us. Your information about Mr. Li Yi Ying has had a very practical value. His wife and children have recently come out of Kulungsu, an island east of Amoy, and under Japanese occupation. Mrs. Li has been quite anxious about Mr. Li. I was able to quote from your letter to be sent to her assuring her that Mr. Li is still alive and in America. She had not heard from him for over a year. Mr. Corbett's letter and the minutes give us the first hand news about Hangehow College, and the decision of the St. John's University trustees.

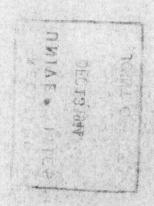
We also appreciate the news about the presence of both Bishop W. Y. Chen and Bishop Carleton Lacy in the New York meetings. We shall look forward to welcome Drs. Decker and Cartwright in this part of the world.

Miss Eva Asher should be in America with the Scotts, the Legers, and Miss Thomas, the American members of the Fukien staff who evacuated, long before this. It is my hope that you may be able to make use the services of Miss Asher in our New York office. The Scotts and the Legers are on the American Board, and Miss Eunice Thomas is paid by our Trustees from Mr. Talcott's fund. All of them will be in good position to report the work of Fukien to our Trustees and other friends of this University. Miss Asher has a balance of her 1943-44 salary of US\$159.08. Please pay her.

MG 31

Would you please find out from both the American Board and the Methodist Mission authorities that they would appropriate some noney tenand the expenses of our substitute teachers due to the evacuation of our missionary teachers. There may be some saving of expenses from their missionaries being in America now. Our suggest amount would be US\$1200.00 for each souple now temporarily withdrawn from Pukien.

(Signed) C. J. Lin



#### September 1st, 1944

Dr. C. J. Lin Fukien Christian University Shaowu, (CHIMA)

Dear Dr. Line

I feel very close to you all during these days when we are all praying for something to happen which will relieve the tense situation which now exists in China.

It is not my wish to add to your burdens but in carrying out the wishes of the field in sending Mrs. Farley a check for \$5,000 as half of the payment for the collection which Mr. Farley accumulated, I have had an exchange of correspondence which has culminated in the letter which Mrs. Farley wrote me on the 23rd of August, of which I enclose you a copy. I have told her that I am going to send you this letter and for her to keep the \$5,000 check until some further decision is reached by you. I have, of course, presumed that Henry Lacy would tell you any of the restrictions which Mrs. Farley placed upon the collection. But anyway, you have now just what she says.

Awaiting your further advice, I am

Most sincerely yours,

CAE: EW

C. A. EVANS

Via: China Clipper cc : Next Clipper

Enc: Mrs. Farley's letter of August 23rd, copy.

President C. J. Lin
Fukien Christian University
Shaowu, CHINA

Dear President Lin:

I am emalosing the Trial Balance sheets for the month of August, together with the Cash Statement and copies of vouchers.

As yet we do not know the exact status of the budgets although within the last four hours we have received recommendations as presented by the Coordinating Committee in Chungking to the Program Committee here

Very sincerely yours,

in America. Within the next week or ten days ratios should be worked out and surely by the end of the month we will be in a position to establish our budgets. I am exceedingly sorry for this delay, but it is unavoidable and you are permitted to continue on the basis of last year's appropriations

C. A. EVANS

CAE/B ENCS.

Via China Clipper c.c. via next Clipper

until they are revised.

1050

Cable Address: Hsiho, Foochow

## 學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY SHAOWU, CHINA.

Code Missions

President's Office 處公辦長校

> Mr. C.A.Evans, 150 Fifth Ave,, New York, N.Y. U.S.A.

Dear Mr. Evans:

Ole greatin ortgan file

September 9, 1944.

Report of general college situation.

I am sending you enclosed herewith a copy of the revised budget for 1944-45 for Fukien Christian University. Please šubmit the same to our Board of Trustees for their approval and then to the Associated Boards for Christian Colleges in China. for a request on the sustaining fund.

Income: From the New York end we take the figures as you gave us in your last statement. We have greatly increased the University income items by chiefly increasing the students' tuition fee. Instead of marging them \$100 for tuition as we did last year, we are now charging them \$600 in cash and about \$2000 in rice. The other fees are increased at least three times. The exchange rate of 81 Chinese currency to one U.S. dollar is taken from the last report from "r. Coole of Chungking. Our total income is therefore estimated at \$10,460,450.16.

Expénditures: The general and instructional expensés are based on the 1943-44 experience. The same is true for adminitration and office items. To meet the stealy increase in prices we propose to make a 20% reserve, as indicated under "H".

Faculty and staff salaries and allowances constitute the largest single item of expenditures. We carried out a painful retrenchment in personnel. Five replacement teachers were called off. Two graduate assistants and three clerks have been disengaged. This carries more meaning than the numerical figures convey; we have very few junior staff members to begin with, and were not enough to meet our actual needs. To reover, the retrenchment is effected after nine American members of our staff evacuated.

We have been paying our staff literally a half-starving wage. We found it impossible for us to follow the price-inlex system as it is used in the West China mroup of Christian colleges. Our budget is too small, and income is too inflexible to cope with the situation of rapid increase in prices. We can only promise them what income we can be sure of. This works hardship on our people whose suffering has been real and whose loyalty to the institution has been taxted to the limit. The prices of food and other articles of daily necessities have increased five times between February and July, 1944.

I carnestly request that our Trustees approve our 50% reserve for increase on salaries and allowances to our faculty and staff, and 30% to the other employees. It is difficult to imagine how can we get along much longer without these. Items "I" and "J" are therefore our "life lines". But they push our expenditures to a total of \$14,162,993.25. And we have a

of our income in American currency we shall be able to cut the deficit by about \$3,000,-000. But still we would need an increase in our sustaining fund. We therefore have to

(D)

M

Request for an additional sum of \$21,000. in U.S. čurřency, thus making our sustaining fund request a total of US\$86,000. We hope very cincerely that it can be granted us.

Our highest ranking professor get a monthly sarlary and allowances of \$4980. To support a family of average size of  $4\frac{1}{2}$  persons the minimum budget according to the present price is something like the following: on monthly basis,

Rice, 135 caties, at the Unive rsity quaranteed price... \$2200. Fuel, also purchase through Univ. supply service. 600. Salt and oil for cooking vegitables... 700. Green vegitables for the family, three meals each day. 3000.

There is no meat, fish, or egg, for either the children or adult. No provision for family laundry soap, clothing, and other daily household needs. Vost of the families are trying to meet the food situation by cardening, which supplies a considerable part of the green vegitables. Some faculty wives have been able to get some work as part time school teachers. Or those who cannot do either gardening or outside work the conditions are necessarily quite bad. This is especially true of those having small children.

Our Trustees may be proud to know that our faculty and staff have so far et strictly observed our regulations for taking on no other jobs for pay other than what they are appointed by the University. This is a rare thing in any where in Shina these days. Besides home cardening they have all applied their whole time and soul to the work of the institution. This is war time, and our staff members take their nardships with marvelously cheerful spirit. I believe we still maintain our normal efficiency in the service which we thoroughly believe in

General situations: We shall start the registration of sudents for the fall term in two days time. We are facing the threat of being cut off from financial supplies from Chungking as the Japanese drive further south-west ward. There is also the danger of the Japanese occupying our Fukien coast areas. We want to assure our Trustees we shall carry on the work they have trusted to us with best ability to the last possible moment. We know they are with us in their prayers.

c. J. Chi in.

Juan Co

Please send us a cablegram indicating now much we can count on the sustaining fund for the present academic year. Our faculty and staff need urgently some relief to get meet their present difficulties. Naturally we could not go ahead and make the increase without having the necessary resources. Our communication with Chungking for the last few months have been mainly by telegrams, and even then things have been slow and uncertain. For a period of over three months after April we could not get any morely from Mr. Coole's office, in Chungking. Earlier authorization of fund payments to us from your office is requested.

0.J.L6:

MINEBEL

September 15, 1944 Dr. C. J. Lin Fukien Christian University Shaowu, CHINA Re: Harvard-Yenching Institute Dear Dr. Lin: I have had some considerable correspondence with Dr. Elisseeff of the Harvard-Yenching Institute regarding Fukien. Your report to the Institute showed balances of H. Y. I. appropriations being held. While it is true that these have been reported in the past and nothing particular said about them, yet the situation in China was not so acute as now. After conference with Dr. Eric M North, the Institute Trustee on whom we depend most for the clarification of our issues, I wrote Dr. Elisseeff at length voicing the fact that in the past great emphasis had been laid upon the strict observance of using Harvard-Yenching Institute funds solely as outlined by the Institute. The paragraph which seems to summarize Dr. Elisseeff's feeling is as follows: "Some years ago, the feeling of the Trustees of the Institute was that, when a university hadn't sufficient use in the Department of Chinese for the entire income received from the Restricted Funds of the Institute, it was better for the university to build up a reserve for the purchase of books rather than to spend the funds inadvisedly. Now, with conditions completely changed by the war and the great needs of the faculties, it seems to be a strange policy to roll up reserves for the future while at the same time a university is asking for emergency grants for relief, which are in part paid by the Harvard-Yenching 5 Institute. The Trustees have, in the cases of two of the affiliated universities, voted that the university should use its reserves for the benefit of its staff and in the votes have stated that they would receive sympathetically requests for the purchase of books after the war is over. So far as I know, there is no reason why Fukien should be treated any differently from the two other universities, and President Lin should be savised to this effect." The Institute has gone on record as being deeply interested in the purchasing of books and periodicals after the war is over and is now looking askance at reserves which are set aside for this purpose when the stress of maintaining staff is so urgent. West China Union University opened themselves widely for criticism in building up reserves during the period of inflation when the gain in exchange was not affecting living conditions so acutely. We have had a difficult time in straightening out this problem and finally the Institute demanded that a program for the expenditure of the Reserve Funds be submitted and the field was compelled to do this, which finally straightened out the misunderstanding. I should think that if there are excessive expenditures due to inflation which are being made in connection with the program of Chinese Gultural Studies that same should be added to your budget and the funds on hand used up as rapidly 1053

September 15, 1944

as possible.

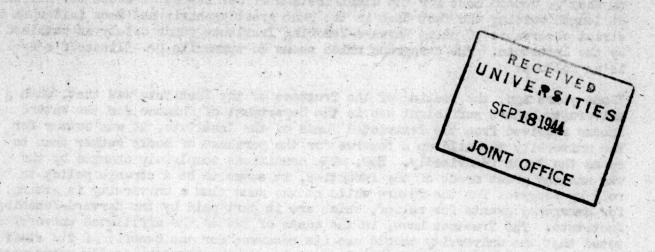
I shall be most happy indeed to receive your reaction. I would still be happier could I grasp your hand and welcome you for a stay in America.

Very sincerely yours,

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Via China Clipper Coco via hari Gillypor

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October 6, 1944

Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

Dear Dr. Lin:

Re: September 30th Closing Papers

I am assuming that you are President, Treasurer, Secretary and General Manager of Fukien, and in that capacity you are being forwarded the Trial Balance sheets as of September 30th, together with the Cash Statement, copies of two invoices and copies of Journal Vouchers 478 and 479.

You will note we have put upon our books the remittances sent to the field against the sustaining fund appropriation for 1944-45. Adjustments will be made in the light of future developments.

With every good wish, I am

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. via next Clipper



RECEIVED AT 64 BROAD STREET, NEW YORK. AT

STANDARD TIME

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LC EARLE BALLOU 150 FIFTH AVENUE NEWYORK=

FALL ENROLLMENT 590 INCLUDING 110 WOMEN AND SCARES

HANGCHOW LINGHAM QUEST STUDENTS REQUEST INCREASE

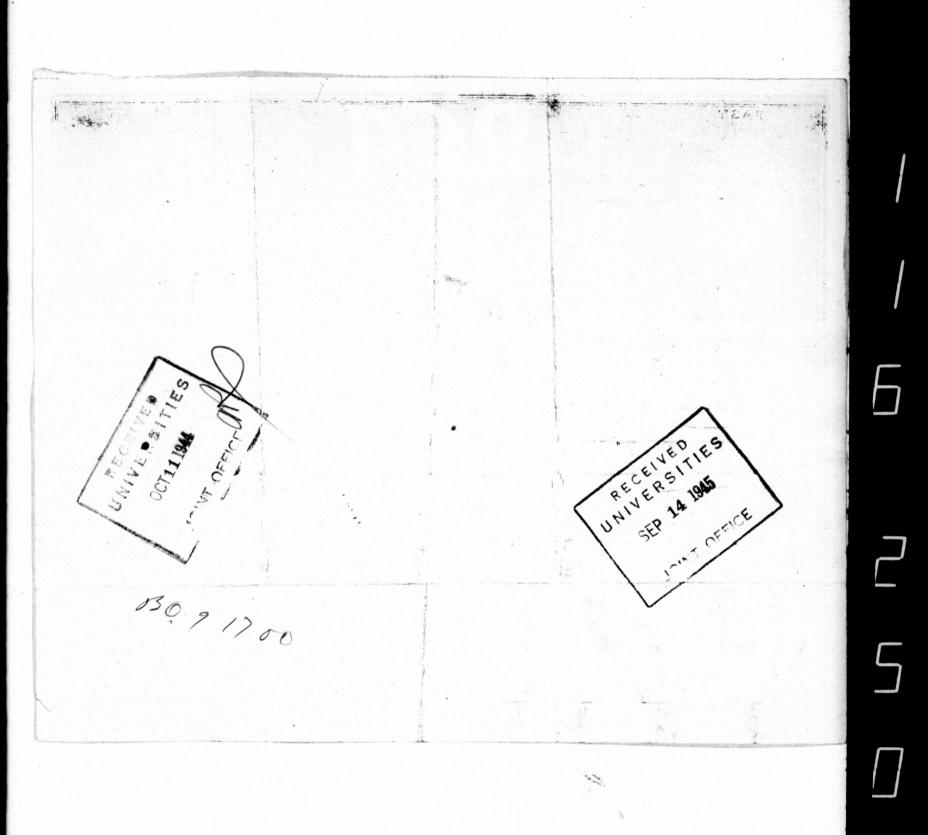
FUKIENS 4445 SUSTAINING FUND TO 36000 AMERICAN=

CHINJUNLIN..

150 590 110 4445 86000

Telephone: HAnover 2-1811 To secure prompt action on inquiries, this original RADIOGRAM should be presented at the office of R.C.A. COMMUNICATIONS, Inc. In telephone inquiries quote the number preceding the place of origin.

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OCTOBER 8, 1944

"Via

LC EARLE BALLOU 150 FIFTH AVENUE NEWYORK

FALL ENROLLMENT 590 INCLUDING 110 WOMEN AND SCARES HANGCHOW LINGNAN QUEST STUDENTS
REQUEST INCREASE FUKIENS 4445 SUSTAINING FUND TO 86000 AMERICAN

CHINJUNLIN

FULL-RATE MESSAGE UNLESS MARKED OTHERWISE Sender's Name and Address

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Brazil	France	Japan	St. Pierre Miquelon Spain DEC 271944
Chile	French Equatorial Africa	Liberia	Sweden 1944
China	French Indo-China	Martinique	Switzerland Ton
Colombia	Germany	Mexico	Switzerland JOINT OFFICE
Cuba	Great Britain	New Caledonia	Tahiti
Curacao	Greenland	New Zealand	Turkey
Czechoslovakia	Guatemala	Norway	U.S.S.R.
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To countries where no direct route is available, "Via RCA" offers superior service, since messages are subject to fewer relays.

President C. J. Lin Fukien Christian University Shaowu, CHINA

> Re: October 31st Closing Papers Fukien Christian University

Dear President Lin:

We are taking chances on sending the Trial Balance sheets for Fukien in two different envelopes. These papers also include the Cash Statement, copies of invoices and Journal Voucher #481.

We received your request to increase the Sustaining Funds to \$86,000 American, but I am afraid that will not be possible unless it is approved by the Coordinating Committee in China first. At a meeting of the U. C. R. Executives yesterday we were told that no Sustaining Funds could be used for expansion of work. It was further stated that the budgets were set up on the basis of 44%, being inflation and only 56% of the entire amount would be paid monthly plus a monthly increasing allowance for inflation if required. As we are getting around 130 to 1 for U. S. dollars, we haven't much of a case at this end to present to United China Relief.

Very sincerely yours,

C. A. EVANS

CAE/B ENCS.

Via China Clipper c.c. via next Mail





# RCA



# RADIOGRAM R.C.A. COMMUNICATIONS, INC.

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FC988 22=SHAOWU 29/11 1700

LC CARL EVANS 150 FIFTH AVENUE NEWYORK=
FOOCHOW CAMPUS THOROUGHLY LOOTED ARTS BALL BURNT

OCTOBER NINETEENTH STAFF SAFE SHAOWU SITUATION NORMAL=

CHINJUNLIN.

Dec. 3, 1944

FLEASE REPLY
Via-R. O. A.

Telephone: HAnover 2-1811 To secure prompt action on inquiries, this original RADIOGRAM should be presented at the office of R.C.A. COMMUNICATIONS, Inc. In telephone inquiries quote the number preceding the place of origin.

1061

December 12, 1944

Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

Re: November 30th Closing Papers

Dear Dr. Lin:

In the hope that you will be able to receive this letter, I am enclosing copy of the Fukien Trial Balance sheets for November including the Cash Statement, Budget Analysis, copy of an invoice and copies of Journal Vouchers #282 and #283.

You will note that we have included a local currency item in the budget to the amount of \$6,923,480. Of this amount US\$24,335.67 has been received and transmitted to the United Clearing Board in Chungking.

Dr. Lemnig Sweet is now Chairman of the Clearing Board and is also taking Mr. Dwight Edwards place on the Coordinating Committee and I hope that regular remittences have been made to you from this Committee. In the light of past developments, it seems useless to write much at the present time, but you should know that the contingent which left Shaowu last June has been in America some little time—these people having arrived early in November. I have not seen the Scotts, but Miss Thomas is here in New York and has improved greatly in the last six weeks. Miss Asher looked fine upon arrival and is now in the process of securing another position. I sounded her out on her aspirations and found they were somewhat beyond our Associated Boards' budget and she was definitely not interested in the type of work we are doing as a permanent occupation. She will be back in New York shortly after January 1st.

With the Season's Greetings, I am

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. vi a next mail

January 12, 1945 Dr. C. J. Lin Pukien Christian University Shaowu, CHINA Re: December 31st Closing Papers Fukien Christian University Dear Dr. Lin: You will find herewith the Fukien Christian University Trial Balance sheets as of December 31, 1944. I do not know how these are getting through to you, but we are continuing to send them by air mail in the hope that there is some method by which they can get through to Shaowu. Under General Endovment there is cash awaiting investment to the amount of \$13,479.59. I have written you elsewhere on this subject and it does not need to be dwelt upon again. Action has just been taken by the Finance Committee investing this in U. S. Government securities. You will also find Budget Analysis, Cash Statement and copy of Journal Voucher #392 C. F. On the Budget Analysis you will note that we are slightly sheed of anticipated income. We manage to keep the regular Trustees Appropriation flowing out to the field month by month; whereas, the Sustaining Funds are sent out directly through the United China Relief after the cash has passed through our hands. You will note that all funds received through United China Relief have been sent to the field although we are not familiar with the rate of exchange secured. With every good wish to you, I am Most sincerely yours, C. A. EVANS CAE/B ENCS. Via China Clipper c.c. via next mail I O 6 3

Dr. C. J. Lin Pukien Christian University Shacwu, CHINA

Dear Dr. Lin:

I am grateful for your letter of August 31st which took an interminable time to get through but we cannot be too particular under prevailing conditions.

We thank you for the report of the Treasurer and for the statistical report for the New York State Department of Education.

The letter of August 25th for the Harvard-Yenching Institute has never been received and I am quite sure that the Institute likewise never received same. At the meeting of the Institute on Movember 15th it was stated that no report had been received from Fukien Christian University. It is worth while, it would seem to me, to have some more copies made and mailed to us in duplicate.

Possibly you are looking forward to the return of Bishop W. Y. Chen and, I believe, he will leave America as soon as he can secure proper transportation.

Dr. Decker was in Australia the last we knew of him and Dr. Cartwright will not be able to leave America for some little time.

We are glad to have the word regarding the balance due Miss Asher and that amount will be adjusted with her. Miss Asher, by the way, has taken a position with the American Bible Society under Dr. Eric M. North.

I shall take up with the American Board and the Methodist Board the question of vacancies as requested and will let you know. We hope that funds are going through to you. We will within the next day or two send you the full amount of trustee appropriations up to the 31st of December.

I wish I could ramble on but Mr. McBrier has just called me to an important conference and I must cease. Will write you again later on.

Very sincerely yours,

C. A. EVANS

CAE/S Via China Clipper c.c. via next mail

February 15, 1945

You should know that because of the change of conditions in central and southeast China that Mrs. Farley felt that it would not be right for her to accept any money for the Museum Collection and, therefore, returned the initial check for \$5,000 which she sent here. A few days ago she sent us \$10.00 for the general help of Fukien Christian University, stating that for three years flowers have been placed in the chancel of their church in St. Paul in memory of Mr. Farley, but they had decided to add to the amount and make it \$10.00.

This amount of \$10.00 will be included in the Sustaining Funds, but I thought you might be interested in knowing her attitude.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. via next mail

President C. J. Lin

Dear President Lin:

Shaowu, CHINA

Fukien Christian University

February 16, 1945

President C. J. Lin Fukien Christian University Shaowu, Fukien, China

Dear President Lin:

You may have read the English poem which begins something like this:

I shot an arrow into the air
It fell to earth I know not where . . .

I feel much the same way regarding this letter, being by no means sure that it will reach you or when. However, the first of this month there was assurance by the China News Service, reported from Chungking, that mail communications were being maintained with the southeastern provinces. We are all continuously anxious about you and Hwa Nan. We are also very much disturbed by recent developments as they seem to have affected Lingman, from such scanty reports as have reached us. We wonder if you have received more guest students, and members of the faculty as well, from that institution. It is for the most part so idle to speculate about conditions which are so thoroughly obscured as those governing developments in your part of the country that we can only hope and pray that the same measure of courage and fortitude and wisdom is yours during these months as has been so repeatedly evidenced in the months and years now past.

The immediate purpose of this letter is to accompany the minutes of the special meeting of the Board of Trustees held the middle of December. As the principal purpose of that meeting was to act on the Plan for Greater Unity, and as the minutes fully cover the action taken, there is little necessity for additional comment. I may say that the succeeding steps are being taken, though necessarily with deliberation, and it is possible that the United Board will be able to begin functioning almost as early as our Annual Meeting in May. Not the completed structure but the first unit composed of six or seven boards incorporated under the Regents of the State of New York, with the others in various degrees of affiliation, depending upon legal requirements and the disposition of their members.

You will note with regret, I am sure, the memorial resolution on Mr. Talcott. I was interested to learn that Miss Welcher, who prepared the resolution, had also been personally invited by you to become a trustee. She is a very able woman, with a profound and intelligent interest in your work. The minutes close with a greeting to Dr. Hill. I regret to report that barely a month later he too passed to his reward.

The whole Board would have enjoyed a chance to question Dr. Leger more fully than time permitted about conditions at the University. He himself appeared in very good health and was, as might be expected, optimistic and constructive in all he had to report about conditions at Shaowu, without mimimizing the difficult factors in the situation. We have also had visits here at the office from Miss Asher and Miss Thomas, and I have had some correspondence with Dr. Scott. He too seems to be picking up rapidly in health and vigor and we hope he may be coming east before long. Because of the regulation forbidding quotation of cable messages, we are compelled to mutilate Page 5 of the minutes, but, as the message came from you, presumably you know what it was! A letter from Mr. Faurot to friends, which was circulated by the American Board, has given us a more detailed but no more encouraging pasture of what happened to University property. We trust that the good report in that letter regarding the situation of those who remained in the city and were interned continues to be true. What we have recently been seeing in our newspapers about events following the partial liberation of Manila ask not encouraging, for they forecast the course of action likely to be followed by the Japanese in cities on the mainland.

I know that our treasury department is continually anxious to do everything which may be possible from this end to make sure that funds are available for you to the utmost limit of our ability. So many of the decisions in this regard now have to be made in China because of the regulations governing United China Relief that much of the time we feel comparatively helpless. We are so dependent upon UCR, however, and that organization is trying with such sincere earnestness to serve the interests of all the agencies connected with it that we feel the only possible course for us is to give it our full cooperation.

With highest personal regards and in full confidence that now before long a brighter day will dawn for your part of China, I remain

Via airmail. c.c. via regular mail. Inclosure with each copy. EHB:mec

Very sincerely yours,

Earle H. Ballou

FEB 19 1945

JOINT OFFICE

Cable Address: Hsiho, Foochow

# 協建 FUKIEN CHRISTIAN UNIVERSITY SHAOWU, CHINA.

Code Missions

President's Office 處公辦長校

March 1, ;945

Mr. Carl A. Evens? 150 Fifth Ava., New York City, N.Y., USA.

Dear Mr. Evans:

I am sending you herewith a copy of the estimates for the year 1945-46. The exchange rate between US and Chinese currency is arbitrarily set at 150 to 1. for the convenience of figuring. We do not know at the present what the rate is, lacking any information from Chungking. We have greatly increased the charges on the students. Taking the income at the same figures as of 1944, we have the estimated income of \$19,139,992.00 in Chinese currency. On the expenditure side, we plan to set the limit of our emergency allowances to our staff at 20 times of their basic salaries, with \$1600 each to help in their living expenses. For departmental and office expenses We allow a flat 60% increase. With such close figuring we arrived a figure of \$22,971,038.00, leaving a deficit of \$3,831,046.00. There being no other possible income from the field, we recommend to request the ABCCC to increase our sustaining fund from the China Relief Fund US\$26,000, making the total sustaining fund to Fukien Christian University a sum of US\$91,000. Please present our case to the proper authorities for the additional grant of allotment.

We are arranging our Board of Managers Annual Meeting at Lutu, Mingtsin, a place about 30 miles from Foodnow, on March 8th, 1945. We were not able to meet last Oct. owing to the Jap. invasion of Foorhow. I went topen a number of our Managers personally in the various localities, where they are scattered, in Jan. 1945, and they all agreed that Lutu is the most convenient place, where we propose to call all the Boards of the Union Institutions, eight in all in Fukien, under the auspices of the Christian Churches in this Province. I am leaving tomorrow for Mingtsin Moat, and hope to get there on March 7th. After the Managers meeting I shall send you a cablegram conveying the Board's decsion of the estimated budget for 1945-46.

Our spring term -lasses began on Feb. 26th. Things have been going on quite sati satisfactorily so far. We plan for emergencies. But our work goes on normally. have rome, and the rest are too left the campus on winter varation have not yet returned owing to transportation difficulties. Our final registration limit is a Week from now. We are able to arrange to offer most of the required courses for the students. The most difficult problem is in the English Department where we cannot find sufficiently qualified teachers.

Our communication with Chungking is chiefly by telegrams. Mr. Coole has not informed us now much he has received for us, and at what rate, inspite of repeated requests. He must have special difficulty. We have not received money from him for at least two months now. We have to pay 35% for borrows money, and it is not at all easy to get bank loans. We have no word from Mr. Coole since July, 1944. Can you arrange to send him Fukien's money regularly, with the instruction that he sand us the money as quickly as he possibly can. Our message to him might have JOINT OFFICE might have been lost.

Yours sincerely, C.J.Lin.



Afbfendià a

March 1, 1945

#### FUKIEN CHRISTIAN UNIVERSITY

SHAOWU, CHINA

President's Office

Mr. Carl A. Evans 150 Fifth Ave., New York City, N. Y. USA.

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Our spring term classes began on Feb. 26th. Things have been going on quite satisfactorily so far. We plan for emergencies. But our work goes on normally. We have had a student body of 591 including 110 women in the fall term; about 500 have come, and the rest are those who left the campus on winter vacation and have not yet returned owing to transportation difficulties. Our final registration limit is a week from now. We are able to arrange to offer most of the required courses for the students. The most difficult problem is in the English Department where we cannot find enough sufficiently qualified teachers.

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Yours sincerely,

/s/ C. J. LIN



Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

Re: January & February Closing Statements

Dear Dr. Lin:

Pending the drive of the exponents of the new order in Asia we refrained from sending monthly statements to the field or any correspondence. We are now told that letters continue to be sent into Southeastern China and we are taking a chance on getting caught up on the Balance Sheets for the past two months. The January Balance Sheets also include the Budget Analysis, Cash Statement and copy of Journal Voucher #488.

The February Balance Sheets are accompanied by the Budget Analysis, Cash Statement, Copy of an invoice and copy of Journal Voucher #489.

We have made an application to the Program Committee of United China Relief in Chungking for an additional amount for Fukien Christian University.

Dr. Fenn is now back in Chengtu and will give some attention to this situation.

The Budget Analysis shows the amount the Trustees have appropriated toward the current budget, while the relief funds approved by the Associated Boards total IC\$6,922,480.00. Of this amount \$5,700,000.00 was accepted by United China Relief, but they have made an additional distribution since that time, the amount of which we do not know.

We are hoping that Dr. Fenn will be able to straighten this matter out.

Very sincerely yours,

C. A. EVANS

CAE/B ENCS.

Via China Clipper c.c. via next mail

March 6, 1945

Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

Re: Minutes of Special Meeting Fukien Trustees Held on December 14, 1944.

> ر ح

Dear Dr. Lin:

We are taking a chance on sending out the minutes of the Meeting of the Board of Trustees of December 14th in the hope that they will get through to you without too much delay.

I presume that Mr. Ballou has written to you on some phases of this meeting and you will notice that the consideration of Greater Unity is reported at length. You will be gratified at this as I was, although at one time it appeared as though there was not enough faith and initiative shown to earry the plan through. All New York State corporations, excepting Lingman, have now approved and work is being done on the papers to be submitted to the Regents.

THE FARLEY COLLECTION. I have reported to you elsewhere on the return of a check for \$5,000 from Mrs. Farley. You will note that in view of the uncertainty maintaining regarding the present condition of the collection that the whole matter be tabled until some future date.

CURRENT BUDGET. You know from the Balance Sheets the amount appropriated by the Trustees and I hope you have been receiving remittances from Arthur Coole on the United China Relief appropriations. You cabled us for additional help and we have appealed to United China Relief in Chungking to meet the present emergency. That is in the hands of the Coordinating Committee in Chungking at the present time if I am not greatly mistaken.

REPORT OF THE TREASURER. This report was presented by Mr. Thorne and approved. We are enclosing a copy herewith.

EXPENSES INCURRED BY FUKIEN CHRISTIAN UNIVERSITY. You will note that an effort is being made to secure US\$1,400 to cover the expenses incurred when Hangchow and Socchow anticipated carrying on activities at Shaowu. We have had no encouragement as yet and it may be possible that we will have to accept the equivalent in local currency at the time when the overdraft was created.

DEATH OF DR. WILLIAM BANCROFT HILL. Since the meeting of the Board Dr. Hill passed to his reward and Fukien lost one of its strongest adherents and most generous contributors. Replacements for such people are not easily made. Dr. Hill was one of the finest men I ever knew. He passed away on January 23rd.

With kindest regards and best wishes, I am

Most sincerely yours,

C. A. EVANS

CAE/B ENCS. Via China Clipper c.c. via next mail

We certainly wish to do everything possible to maintain the interest of the Reformed Board and it is my understanding that the Mission in China has made some approaches which warrant the Reformed Board proceeding along the lines outlined in the letter. You note that Dr. Shafer is asking for some confirmation of the position they have taken and the recommendations they have made to Mr. Van Wyk. We hope it will be possible for you to get some word through to us at an early date.

Very truly yours,

CAE: EW.

CHINA

C. A. EVANS

Enc.

Via: China Clipper CC: Next Clipper

BOARD OF FOREIGN MISSIONS
OF THE
REFORMED CHURCH IN AMERICA

156 Fifth Avenue New York 10, N. Y.

February 20, 1945

The Board of Trustees of Fukien Christian University 150 Fifth Avenue New York 11, New York

Attention of Mr. C. A. Evans

Dear Friends:

Some time ago we had some discussion about our Board appointing a teacher on the Staff of Fukien Christian University. As I recall it, the action was met with favor by the Board and last year we were able to secure a candidate.

In the meantime, through the Amoy Mission, we got in touch with President Lin and the Mission in China had word from Dr. Lin that he would welcome such an appointee and suggested a group of subjects for which teachers were needed. This list included History, which was the only one in which our candidate would qualify, the others being scientific subjects. In the meantime the young man, whose name is Gordon Van Wyk, a Theological Seminary graduate, has been studying Mandarin at Berkeley, California and will have completed a full year's work this summer.

I am now in correspondence with Mr. Van Wyk with a view to his taking post-graduate work in History, possibly at Yale University, looking toward the Master's Degree. At the same time he would endeavor there to keep up his Chinese in connection with the School of Chinese Studies at Yale.

This arrangement is now in process, but I am writing you to make it clear that we are going ahead with Mr. Van Wyk's preparation. We would appreciate it if you would at your convenience get in touch with the University and get from them the confirmation of the information which we have received through our Mission.

Sincerely yours,

/s/ L. J. SHAFER



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ia RCA

.FC308 54=SHAOWU (18) 1000=

DLT EARLE BALLOU 150 FIFTH AVENUE NEWYORK=

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CHI NJUNLI No

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45 EAST 17th ST., ALGONQUIN 4-7050

COPY

#### FUKIEN CHRISTIAN UNIVERSITY Shaowu, China

President's Office

March 19, 1945.

Dear Mr. Ballou:

On March 17th I sent you the following cablegram:

FUKIEN MANAGERS VOTED 1945-46 BUDGET THIRTY MILLION CHINESE CURRENCY. ESTIMATING TWO HUNDRED EXCHANGE REQUEST SUSTAINING FUND US\$95,000. (NINETY-FIVE THOUSAND). REQUEST COOPERATING MISSIONS TO DOUBLE CASH APPROPRIATIONS; AND RETURN ALL MISSIONARY TEACHERS. REHABILITATION PLAN CALLS US\$2,500,000 (TWO AND HALF MILLIONS). SPRING ENROLLMENT 585. CONDITIONS SATISFACTORY.

The Fukien Board of Managers held its Annual Meeting in Mingtsin, a place about 30 miles from Foochow, on March 8th, 1945. Eleven out of fourteen regular members were present. Memorial resolutions on the death of our past Chairman of the Board were first passed. Approvals were given to the President's Reports, the Treasurer's Report, and the Revised budget for 1944-45. With regard to the 1945-46 estimates the Managers voted that \$30,000,000 Chinese currency will be the minimum need, and request that the Trustees present to the Associated Boards for an increase in Sustaining Fund, to a total of US\$95,000. Votes were also passed for the request of the cooperating Missions to double their original cash appropriations to the University. The present amount that each Mission Board contributes is far too inadequate to meet the needs of the institution. The Managers have acted on this question before. We hope very much that the Mission Boards will now take favorable actions. A request was made for the return of all missionary teachers, the Scotts and the Legers from the American Board, the Stowes and the Bishops from the Methodist, one new appointment each from the Reformed Church, and the Church Missionary Society in England. We also desire the return of Dr. and Mrs. W. J. Sutton, Miss Eva M. Asher, Miss E. T. Thomas. Additional missionary teachers are welcome.

One of the most important actions of the Board was on the Rehabilitation Plan of the University after the war. Lines of educational emphasis and development were discussed and voted upon; they are chiefly for the strengthening of the institution for liberal education with certain vocational emphasis. The student body is put at the limit of one thousand, with 88 teaching members; and a physical plant on our Foochow campus that calls for a capital investment of US\$2,510,000. During the first year after the war we will need about half of the money and the rest to come in a period of four more years. It is our Five Years Plan of Rehabilitation and Development. We hope these will meet the approval of our Trustees, and fit into the plan of the Planning Committee of the Associated Boards. Please see the appendix for the details of the plan. Our figures are conservative. We are trying to work out as practical and concrete a plan as possible. With practically all of our quite well collected library and science equipment we are not asking for large sums of money for those things right away.

Our Spring term classes began on February 26th. We have a student enrollment of 585 persons. It is six persons less than the Fall Semester. Beginning with the present term the Ministry of Education grants us \$1,000,00.(sic) Chinese currency for the expenses in connection with our taking in a new class of first

3/19/45

year students in Agronomy. So far as we see now the general situation in Fukien is quite satisfactory. We do not think there will be military operations in the vicinity of Fukien which will be serious enough to disturb very much our work.

In my cablegram I did not mention one important vote of the Managers, namely, the thought on the Thirtieth Anniversary of the Founding of the University, on May 25th, 1945. As the next few months will be the most difficult period in our war against the Japanese invasion in this section of the country, we do not plan to launch any large scale of celebrations. We are planning a quiet remembrance of the event by the students, alumni and friends in whatever locality they may happen to be, at the same time. We are very grateful to our Founders, and we shall dedicate ourselves to the great task they now entrust to us. We shall send appropriate greetings to our Trustees to officially express our deep gratitude when the time comes.

With the death of our past Chairman, the Managers elected Bishop K. H. Chang of the Chung Hua Sheng Kun Hui as the new Chairman of the Board.

We are sending Professor Cheng Tso-Hsin as our representative to lecture and to do some research in America as a guest of the United States Government. He is also to call on educational and learned groups for the exchange of ideas with regard to cultural and scientific services in China. We hope very much he will have proper chances to meet many of the members of our Board of Trustees, and to convey our deepest gratitude for what they have been doing for the development of the University in Fukien. He should also meet the leaders of the Mission Boards, our Founders.

We have been much confused in our financial situation, and we still are. We do not know yet how much money we have been allowed, how much has been sent over, and at what rate of exchange. There has been no word from your office, nor information from Mr. Coole in Chungking. Our telegrams and letters must have been either lost or greatly delayed that we do not have any reply to our inquiries during the last six months. I hope you will send Fukien's appropriations regularly with instruction to forward same to us immediately, and with definite statement of our accounts to date. The price of things are changing very quickly, and we need to plan much ahead of time in order to meet changing conditions.

Both our faculty and students have good spirit, and our work is getting on well. In spite of the lack of food and medicine our health situation has been in general satisfactory. We are looking forward to the victory over wrong in the not too distant future, and pledging to move forward with work for reconstruction and further development of Christian service.

Yours sincerely.

/s/ C. J. Lin





DIRECT



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### Fukien Christian University, Foochow, China in Reply to QUESTIONNAIRE RE UNIVERSITY LIBRARIES

	ENGLISH,		ETC.		CHINESE			
	BOOKS	PERIOD.	Misc.	BOOKS	PERIOD.	MISC.	TOTAL	
Volumes in Library before the War	18269	12918	4669	69137	16847	1640	123480	
Volumes definitely saved (in refugee location)	12324	5040	494	64878	1683	115	84534	
Volumes definitely lost	5945	7978	4175	4259	15164	1525	39046	
Volumes accumulated during the war	1924	2503	2503	3386	3125	286	13727	

Please list any special sets or collections owned before the War, the replacement of which has top priority in your plans.

- (1) Leading Scientific Periodicals like complete sets Agricultural Experiment Station Bulletin, State College Wasn; Biological Abstracts; Bureau of Standard Journal of Research vol. 1, 14 -- Chemical Absts. vol. 1 4. The China Med. Jour. vol. 22, 23, 25, 26, 31-41, 47, 50, 52, 54, 55-date; Chemical Engineering Experiment Station Record vol. 1-8, 58, 60, 64, 65, 66-80. Harvard Jour. of Asiatic Studies, vol. 1-date; Industrial and Engineering Chemistry vol. 1, 2; Jour. of Agri. Research vol. 40-49, Jour. of Biological Chemistry vol. 1-116, 123-date; Jour. of Chemical Phys. vol. 1-2, 6-date, Jour. of Eco. Entom. vol. 1-3, 17, Jour. of Heredity vols. 1-12, 19-25, Jour. of Parasitology vol. 1-7, 14-date; Jour. of Physical Chemistry vol. 1-24, 27-28; Jour. of Pomology and Horti. Sci. vol. 1-14; Toung Pao, vol. 1-date, Zoological Record, vol. 1-57; etc.
- (2) Newest edition of Encyclopedia Britanica, American Encyclopedia, The Agricultural Index, Gazetteers of the world; Industrial Art Index, Cumulative Book Index.

What special fields does your library propose to emphasize in rebuilding its collection?

We wish to collect the newest publishers in the fields of Agriculture, Biology, Chemistry, Physics, Industry, Engineering and Western Books on Philosophy, Religion, and on China in Arts, Literature and History.

Signed by

C. J. Lin President

Nov. 26, 1945 Snaowu, Fukien Dr. C. J. Lin Fukien Christian University Shaowu (CHINA)

Dear Dr. Lin:

I have seen your cable to Mr. Ballou and as it refers practically entirely to finances I feel that I should cable you at once but I must defer until I have talked with the President of the Board. My own reaction is that with Shaowu far away from the center of activities in educational lines in China, that you should be advised as to our thinking both in the present year's activities and as regards to the budgets for 1945-46, as well as post-war planning. I shall cable you in a few days regarding the revised figures which we are advising for the Colleges under changed appropriations from United China Relief and the Associated Boards. Final authorization has not been given, however, and I can not include same in this letter.

My main thought is now that the figure which you set for post-war rehabilitation will probably be more of a detriment to Fukien rather than a help. You will realize this when I say that the maximum program we are thinking for all of the Colleges is \$4,500,000. Our Planning Committee has not made any pronouncement in America regarding its attitude toward the preliminary statement made by the Presidents in China to the effect that there should be six centers, but it is obvious that if any one college was to demand \$2,500,000 there would be an immediate reversal of thought to one central university where all of the funds would be concentrated in one institution. This idea has been seriously advocated by a number of people but it has been kept in the background by our Planning Committee.

I could write you at length but I do not wish to discourage you as I think too much of you and of your capacity as a leader. It is because I think so much of you that I am speaking frankly at this time so that yours and the interests of Fukien will be conserved as much as possible.

The fact of the matter is that United China Relief has not fared as well with its contacts with the National War Fund as was hoped would be the case. I am sure much more money could have been secured with United China Relief carrying on its own program. We are now in the throes of trying to get the present year's budgets balanced and it is going to be a very difficult situation. There is no assurance whatever that we can continue the favorable rate of exchange which maintained during January at 290.42. You will recall, however, that you were paid according to the Local Currency proportion of your budget and not according to the U.S.dollar content of the appropriation. United China Relief budgets in China were all made on the Local Currency basis and any gain in exchange after September is subject to revision.

wr. C. J. Lin March 23, 1945 I am thoroughly to blame for your thinking in this picture. I should have written you more at length before this and oftener. The fact, however, that letters did not come from the field made us believe that there was no way of getting mail through from Chungking. Even now I do not know whether this communication will reach you. I believe that I should review what I have said in another way so that you will understand my intentions. My purpose is to say that with our maximum program for re-habilitation at \$4,500,000 an institution which asks for \$2,500,000, or more than half of the total amount, will fare badly in the Planning Committee. Please don't misunderstand me and please take heart, I do not mean to be discouraging at all but I do want you to have the facts and the proper light on the situation. We are now in the swing of committee meetings before the Spring Board Meetings and I hope we can get information through to you more quickly than in the past. May the good Lord be with you in your work and we are grateful to know that you are carrying on with such fortitude and satisfaction. Most sincerely yours, C. A. EVANS CAE: EW Via: China Clipper cc : Next Clipper UNIVERSITIE JOHNT OFFICE MAR.24 1945 RECEIVED 108 1

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CARL EVANS

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 150 Fifth Avenue, New York, N. Y.

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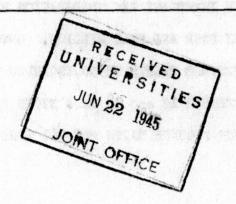
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Chile	French Equatorial Africa	Liberia	Sweden
China	French Indo-China	Martinique	Switzerland
Colombia	Germany	Mexico	Syria
Cuba	Great Britain	New Caledonia	Tahiti
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FULL HASS MESSAGE UNLESS MARKED DISESSIES

Leader a Week work hiddens

mele April 2, 1945 President C. J. Lin Re: Rehabilitation budget for FCU. Fukien Christian University Shaowu, Fukien, China Dear President Lin: Your cablegram regarding 1945-46 budget, postwar planning needs, and return of faculty was received some days ago. As these matters are largely financial, Mr. Evans is, I understand, also writing you in reply, and perhaps his letter should be considered the more official one. I hope that it will not be too disappointing to learn that our estimates for the over-all task of reconstruction and rehabilitation have thus far been of a size that does not admit of FCU's portion being of the dimensions your cable urges. It has taken considerable discussion to secure adoption of the suggestion that the total amount to be sought be raised from \$3,500000 to \$4,600,000. This is yet to be approved by the Planning Committee and the Associated Boards. The developments of the next few months may make it clear to all of us that such figures are totally inadequate. Until then, however, we shall have to be content with comparatively modest planning. The number of different agencies of a religious and philanthropic nature which are expecting to appeal to the American public for large sums of money to be used in the postwar period is astounding. How many of them can succeed will depend upon a great many factors, some of which are completely beyond our control. We have to watch developments and try to be sure that we make the best use of the opportunities that are within our grasp. So far as the budgets for the different universities are concerned, we are almost completely dependent upon two things, the amount of money available through United China Relief and the recommendations which come up to that organization from its Committee in Chungking. There is the place in the first instance to make your case. I am sure that Mr. Evans would stress the same point, though I have not seen what he may have already written. As to the return of faculty members, the interpretation of the data you had in mind was not altogether clear. It seemed reasonable to think that since the Western teachers left you almost a year ago you were hoping that they would be ready to return for the academic year. Yet such a program would have in its way insurmountable obstacles just now. Putting aside the complete uncertainty as to how they would get to Shaowu once they were on Chinese soil, there is no likelihood at present that passports or travel permits would be granted them by the government. The situation regarding the universities at Chengtu is almost as difficult. Only two men have been able to start back to those institutions in the past six months, and very special cases had to be made for them. Hence our general policy for people who have come home so comparatively recently as the FCU staff members has been to expect them to remain here for another academic year. I realize how disappointing such a policy may be to you, but it is one to which the various mission boards have had to bow. 1084

We were greatly pleased to get your cable and thereby know that some kinds of communication are still open. Within the past few days I have had a good visit with the wife of Mr. Elmer Galt, who as you know took over Mr. Robert McClure's work at Foechow. She reported having received three or four letters from him, but that up until the middle of January he had had no letters whatever from her, only a few cables. This has led us to wonder whether anything except cabled messages will reach you too, - including this letter. The first remark which Mr. Everett. Stowe made when I met him last summer was regarding the great isolation which the people at FCU were already feeling, even before he left. It is difficult for us, I am sure, to have any adequate conception of the conditions you face except that we are convinced that they must be in many respects much more difficult than they were last June. Perhaps the hardest feature in our work is the frequent sense of frustration and futility as we seek to serve you.

With kindest personal regards, I remain

Very sincerely yours,

Via airmail. c.c. via regular mail. EHB:mec

Earle H. Ballou

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CHINGJUN LIN SHAONU (CHINA)

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CARL EVALS

(Note to Consor -License No. NY 634461-MA

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 150 PIFTH AVENUE, NEW YORK CITY



April 6, 1945

Dr. C. J. Lin Fukien Christian University Shaowa, CHINA

Dear Dr. Lin:

### Re: March Slat Closing Papers

In the faith that this letter will get through to you I am emclosing the Trial Balance sheets for Fukien Christian University as of March 31, 1945.

You will also find the Budget Analysis, Cash Statement and copy of Journal Voucher #490.

After the closing of the books we sent \$2,000 on the Current Budget account which would bring the expenditures up to \$6,242.69. Nothing has been remitted as yet on the Harvard-Yenching budget and something must be done about that before the close of the year. I must confess that I have not been able to reconsile figures received from China which have been in my possession for ten days as related to the Sustaining Fund. Possibly we will require a vacation before time can be found for such detailed analysis.

I believe that other items in these sheets are perfectly understandable.

Very sincerely yours,

C. A. EVANS

CAE B

Via China Clipper c.c. via next mail Dr. C. J. Lin Fukien Christian University Shaowu, China

Dear Dr. Lin:

We have some correspondence with Miss Emily

A. Hartwell, I Autumn Street, Boston, Massachusetts, who
has been supporting a student at Fukien Christian University
by the name of Yeh Ing. He is the son of the former superintendent of the Christian Herald Fukien Orphanage. U.S.\$100.00
is being transmitted to you and we trust you will be able to
credit his account.

Very truly yours,

CAE: EW.

C. A. EVANS

Via: China Clipper

cc : Next Clipper

cc : Accounting Office



# RCA

DIRECT



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FIRST PERIOD NEEDS US 865 THOUSAND INFORM TOTAL 19445 ALSO 19456
BUDGET GRANTS DEAN CHINA TSOHIN WENT AMERICA STATE DEPARTMENT FUND
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May 12, 1945

Dr. C. J. Lin Fukien Christian University Shaowu, CHINA

> Re: Fukien Christian University Closing Papers for April 30th

Dear Dr. Lin:

The Fukien Board of Trustees had its Annual Meeting yesterday afternoon but nothing was done to alter the present year's financial set-up.

You will find the Trial Balance sheets for April enclosed herewith together with the Budget Analysis, Cash Statement, copy of an invoice and copy of Journal Voucher #491.

It is our understanding now that remittances are getting through to you from Mr. Coole. Reports at least coming from him indicate this to be the case. A letter which Dr. Cartwright received from Henry Lacy would seem to indicate that money can be getten through, but probably in limited quantities.

I will write you again in a few days as soon as the minutes of the Annual Meetings are written up.

Very sincerely yours,

C. A. EVANS

CAE/B ENCS.

Via China Clipper c.c. via next mail



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Via RCA

DLT CARL EVANS 150 FIFTH AVENUE NEWYORK=

GRATEFUL GREETINGS TO TRUSTEES AND COOPERATING MISSIONS ON FKIENS THIRTIETH ANNIVERSARY FOUNDERS DAY FROM FACULTY STUDENTS ALUMNI IN CONVOCATION CHINLING

Telephone: HAnover 2-1811

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"Via BCA

CHINGJUN LIN

SHAONU (CHIEA)

FURIER MXI YEARLY APPROPRIATION UNDRAWN UNWISE MOLDING ADVISE STOP GRATEFUL

FOUNDERS DAY MESSAGE TRANSMITTED TO TRUSTEES.

CARL EVALS

-

(Note to Censor -HYI - Harvard- Yenching Institute)

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHIMA, 150 FIFTH AVENUE, MEN YORK CITY

FULL-RATE MESSAGE UNLESS MARKED OTHERWISE Sender's Name and Address (Not to be transmitted)

Form 100-25-TA 583 B

June 4, 1945 Dr. C. J. Lin Fukien Christian University Shaowu, CHINA Re: Harvard-Yenching Institute Appropriation Dear Dr. Lin: I cabled you this morning to the effect that Fukien's Harvard-Yenching Institute yearly appropriation has not been drawn. The total amount is \$8,961.36. I also indicated that it is unwise to hold this amount and asked for your advice. The Institute has taken exception to building up balances in America, especially that when there is such a demand for staff members to carry on the cultural work in which the Institute is interested. Before this reaches you, I am sure, we will have a reply in hand. I also included a word of gratitude for the Founders Day message which was received and transmitted to the Board of Trustees here in America through Mr. Ballou, who is now Secretary of the Board of Trustees. Insefar as we can see the Fukien Board will be merged with the new United Board on July 1st. The trend is in this direction and we will let you know more in detail later on. Very sincerely yours, C. A. EVANS CAE B co: Accounting Office Via China Clipper c.c. via next mail  $E \, P \, O \, I$ 

Dr. C. J. Lin Pukien Christian University Shaowu, CHINA

Re: May 31st Closing Papers

Dear Dr. Line

The closing papers for May are enclosed herewith together with the Budget Analysis, Cash Statement and copies of Journal Vouchers #495 and #494.

From Account #176 you will note that we received \$28,345.95 in Sustaining Funds, all of which have been disbursed to the field. This again is reflected in the Budget Analysis and also in Journal Voucher #498. We have received figures from the field showing the amount which has been sent to you and as a result there was a balance of \$4,010.25 due the Trustees books and which was adjusted by Journal Voucher #493, of which a copy is enclosed. In explanation for this procedure may I may that we had some tentative reports from China as to the distribution of some Sustaining Funds and arbitrarily we made some distributions on the basis of the U. S. dellar equivalent received from United China Relief.

I hope you have received all of the local currency which Mr. Coole has charged up against the Fukien account.

I believe that other items on the enclosed sheets are perfectly clear.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper c.c. via next mail

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JUNE 21, 1945

Via ma

CHINGJUN LIN

SHAOWU (CHINA)

CABLE TRIRTEENTH RECEIVED TODAY STOP ALL RELIEF AND BUDGET FUNDS PORNARDED ARTHUR COOLE
CHUNGRING SUGGEST TELEGRAPHING HIM STOP ONLY FUNDS REMAINING CURRENT BUDGET 9270
INCLUDING HYI SCHOLARSHIPS STOP UCR INSISTS FUNDS BE REMITTED CHIMA MONTHLY CANNOT
ACCUMULATE FOR OTHER PURPOSES STOP ALL MISSIONARY RELIEF FUNDS SOLD OPEN MARKET
BISHOP IN CHUNGRING THEN DISBURSED THROUGH ARTHUR COOLE TO YOU STOP REHABILITATION
GRANTS UNALLOCATED PENDING STATUS ALL COLLEGES POSTWAR PERIOD CAMPAIGN NOW GETTING
UNDERWAY STOP TRUSTEES 19456 BUDGET 15917 INCLUDING HYI SCHOLARSHIP PIERCE FUND
RELIEF APPROPRIATION QUARTER JULY SEPTEMBER 28000000 CHINESE BALANCE YEAR UNALLOCATED
CONTACT FERM CHEMOTU EARLY RETURN TEACHERS IMPOSSIBLE.

CARL EVANS

(Note to Censer:

HYI - Harvard-Yenching Institute UCR- United China Relief.)

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA, 150 Fifth Avenue, New York City

FULL-RATE MESSAGE UNLESS MARKED OTHERWISE

Sender's Name and Address (Not to be transmitted)

CALL AL. 4-7050 FOR MESSENGER

1095

well June 21, 1945 Dr. C. J. Lin Pukien Christian University Shaowu, CHINA Re: Various Items as Sub-headed. Dear Dr. Line Your Cable of June 13th. I received your cable of the 13th this monthing. This requested us to reserve in the USA \$50,934.00 for endowment you having received the equivalent in Chinese donations. You further requested us to send all balances and inform you of the 1945-46 rehabilitation grants. Also you requested that appropriations be made monthly stating that you were ignorant of the remitting procedure to China and went on to tell of the status of the Foochow campus and asking for the early return of Fukien teachers. Remittances. I immediately cabled you that all relief and budget funds had been forwarded through United Clearing Board and Arthur Coole with the exception of the appropriation of Harvard-Yenching Institute and some scholarship funds. The total amount we would have available to be set aside as against your request to establish an endowment fund of US\$50,934.00 would be \$9,270.00. As a result, we are doing nothing until we hear from you further. It is quite apparent that you believe there are large sums being held here in the U. S. This is not true and if it were, we could not keep any of the funds received from United China Relief in America as UCR demands that all appropriations be sent to China to be used immediately. Sale of Funds. The procedure followed in remitting all appropriations to China is that we make a deposit with the National City Bank in New York which in turn notifies Mr. Merlin Bishop in Chungking of the amount deposited. Mr. Bishop sells on the open market and makes distribution agreeable to our instructions. In the case of Fukien appropriations are sent to Mr. Arthur Coole at Chungking who remits to the various institutions we indicate. Your cable does not state that you have not received funds but that you are ignorant of the procedure. Condition of the Foochow Campus. We are distressed to learn of the conditions existing on the Foochow campus and trust it will not be as bad as anticipated. Of course, it is bad enough and no one can foretell what conditions will exist by the time the war is over. 1945-46 Budget. We indicated in our cable that the 1945-46 budget of the Trustees will be \$15,917-this to include The Harvard-Yenching Institute appropriation and the Scholarship funds. The action approved by the Trustees, subject to the concurrence of the Pinsace Committee, was based upon the following figures: 1096



June 21, 1945

#### ANTICIPATED INCOME

Dr. Lin

(a)	American Board	\$3,500.00
•	Methodist Board (Inc. Scholarships)	2,280,00
	Reformed Board	750.00
	Special Gifts	250.00
	Endowment Income	6,500.00
		13,280,00
(b)	Pierce Fund Income	350.00
* *	Harvard-Yenching Institute	8,947.36
	Scholarship from Endovment	<b>540.00</b>
		9,637,36
		\$22,917.36
EXPENDIT	URES	
	Home Administration	6,500,00
	Trustees Incidental Expenses	500.00
	Available for Field Budget	15,917.36
		\$22,917,36

Sustaining Funds, 1945-46. These funds now largely are remitted by the Associated Boards upon receipt of certain payments from United China Relief. The fiscal year of UCR dates from October 1st. Consequently, there are three months left of the UCR fiscal year. Accordingly, to our present interpretation the last quarter of the UCR year calls for payment of \$2,800,000 for Fukien. This may vary somewhat but it is the approximate figure. The budget of UCR for the coming year has not been definitely approved and we will let you know as soon as action is taken. I would suggest that you keep in touch with Dr. William P. Ferm in Chengtu who is now back representing the Colleges.

Return of Foreign Faculty. Your request for the early return of Foreign teachers is noted sympathetically. We realize that you must be carrying on with great difficulty and that it would be of great relief to have these people back on the campus. Because of travel conditions, however, this is impossible. The restrictions are such that we find it very difficult to secure passage for a medical person and practically no consideration is given to a request for teachers. We are keeping this constantly before us, however, as all of our Colleges are suffering in like manner practically the entire staff of Canadians at Chengtu have been recalled, while the University of Manking is carrying on with the slimmest kind of a staff.

Dr. T. H. Cheng. Dr. T. H. Cheng is now in America and we expect to see him very shortly. I sincerely wish the way could open for you to come to America and hope that, that time is not far distant.

Very sincerely yours,

CAR/S

C. A. EVANS