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President Liu

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Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue New York, N. Y.

June 3, 1933

To the Presidents of the  
participating Colleges

Dear Friends:

We enclose herewith a copy of the minutes of the Annual Meeting of the Associated Boards held on May 2nd and 3rd. I am sorry that we are slow in getting these minutes to you this year. We are all working under emergency conditions these days and as a result have gotten badly behind with our correspondence.

Memorial Resolutions. Everyone at the meeting of the Associated Boards was thinking of the losses from our group during the past year, and were mindful particularly of the death of President Liu. At the beginning of the meeting therefore, the group paused to adopt the resolution set forth in AS-772.

Reports of Executive Secretaries. (Under separate cover we are sending each of you a set of all the reports of the officers and committees presented at the Annual Meeting. I will comment on each of these reports at the point at which it was presented.) Everyone was much gratified that Mr. Cressy could be present for the meetings both of the Associated Boards and its various committees, and also for the meetings of the individual Boards of Trustees which were held on May 3rd, 4th, 5th, and 6th. At the morning session held on May 2nd, Mr. Cressy discussed at some length the general situation in China and the special problems confronting the China Colleges individually and as a group. He then submitted his written report. The Associated Boards discussed in a general way the recommendations in this report, but as you will note by AS-774, referred most of the details in this report to the Executive Committee for its further study and action. A meeting of the Executive Committee has since been held, and the minutes will go forward to you this week.

Report of the Executive Committee. The Executive Committee has been very active throughout the year, but detailed recommendations on the various matter it has been considering are presented in the reports of the several standing committees.

Report of the Committee on Finance. After reviewing the general financial situation for the current fiscal year, the committee emphasized the importance of securing as promptly as possible detailed information as to the needs of the Colleges for 1933-34. Only such information is available will it be possible for the individual Boards of Trustees of each group to work out lists of needs, and to formulate plans for meeting these needs. Everyone appreciates the disturbed conditions under which the Colleges are now approaching the close of the fiscal year and the uncertainties you face for the year just ahead. At the same time, we in America are unable to give any intelligent assistance until we know what assistance will be needed. Any delay beyond July 1st in the formulation of our plans for the beginning of our promotional efforts for 1933-34, will reduce by just that much the possibilities of our meeting the needs which it is obvious that nearly all of the Colleges will

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have next year. This is a matter to which each of the individual Boards of Trustees is giving very serious study.

Report of the Committee on Promotions. The emergency which has confronted all of our Colleges this year has tended to stimulate and to unify the promotional efforts of the individual Boards of Trustees and of the Associated Boards. While it has been necessary to postpone most of our plans for seeking increased capital resources, substantial progress has been made toward meeting the current needs created by the emergency. We hope that as a result of this year's efforts, even more effective work can be accomplished during the years just ahead. The Annual Meeting recognized, however, that at this time it could not adopt any rigid promotional program for the coming year because all plans are contingent upon the outcome of the present situation in the Far East, and upon economic conditions here in the West. The wisest policy, as set forth in AB-779, seemed to be that of planning to continue to seek special current funds during the months just ahead, keeping always in mind the certainty that substantial funds will be needed as soon as the present crisis has passed, for rehabilitating many of the participating Colleges, and to renew our search later for greatly increased capital resources. At many points in the discussion of these plans, it was emphasized that in seeking additional capital resources in the future "the Associated Boards will proceed only on the basis of a thorough restudy of the whole program of Christian higher education in China." We all earnestly hope that one of the by-products of the present crisis will be the attainment of a closer unity among all the forces working in the interests of Christian higher education in China - both the groups here in the west and the colleges themselves.

Reports of the Committees on Christian Character and Staff and Curriculum. The reports of these two committees covered much the same topics, and you will note (AB-790) that action was taken whereby the two committees will be combined during this coming year. Mr. Cressy took the initiative in presenting to the Associated Boards the important items dealt with in actions AB-784 to AB-789. Further study on these matters has been given by the Executive Committee.

Organization and Support of Home Base Activities. One subject which receives year by year the most earnest and most constant study of all the individual Boards of Trustees and of the Associated Boards is that of how the home base activities on behalf of the China Colleges can be conducted in the most efficient and most economical way. One of the major considerations which led to the creation, first of the China Union Universities Central Office and later of the Associated Boards for Christian Colleges in China, was the desire to conduct these activities more efficiently and more economically than was possible for the individual Boards of Trustees acting independently. I believe that the consensus of opinion is that these cooperative efforts have, as a whole, made substantial progress toward both of these objectives.

We have, however, constantly faced very difficult problems. The most formidable has been that of maintaining the necessary sense of responsibility on the part of individuals and organizations interested in each of the universities and colleges, while at the same time developing a continually growing sense of unity of purpose and of program. In order to achieve this objective we have had to maintain the identity, and most of the activities, of the individual Boards of Trustees, and at the same time have had to build up a growing organization in the Associated Boards. In its initial stages this development has involved greater expenditures in time, in effort, and in money, than any of us have liked. We are all eager to make as rapid progress as poss



To the Presidents of the  
participating Colleges

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June 3, 1937

toward greater productivity on the one hand, and greater economy on the other. . . AB-793 to AB-797 represent the efforts of the Associated Boards this year to make progress along these lines. These actions are the result of prolonged study on the part of the committees on Promotion, Finance, and the Executive Committee which began in February, and was continued until the time of the Annual Meeting. [37]

As you will note, these actions contemplate the closer coordination of all the functions of the Associated Boards, and the assumption by the Associated Boards of a number of expenses heretofore met by the individual Boards of Trustees. For the first time, all the expenses of the Associated Boards are brought together in a single budget to which each of the Boards of Trustees is asked to make pro rata appropriations at the beginning of the fiscal year, rather than to meet varying charges, which in most cases are not determined until the year has closed. Also, the entire amount of these expenses is allocated among the participating Boards of Trustees and nothing is left to be deducted from miscellaneous gifts which may come in during the year. While the budget thus at first appears to be quite large, as a matter of fact it represents a substantial decrease over that of the current year and the years just behind us. Also, this will make it possible to turn over to the participating Colleges every cent of money that is received by the Associated Boards from gifts of every kind. Most of the Boards of Trustees have now approved the amounts requested from them under AB-797. I believe that all the definitive actions taken thus far have been favorable, though one or two of the Boards of Trustees have not yet met, and some other have given only preliminary consideration thus far.

Executive Staff for the Coming Year. The formation of the Executive Staff for the coming year (actions AB-799 and AB-800) has been referred to the Executive Committee, and is now being given very careful consideration by that group. It is always the earnest desire of the Associated Boards to have its Executive Staff composed entirely of men and women with actual missionary experience in the Far East, as well as with a spirit of Christian devotion to the interests of the China Colleges as an integral part of the missionary enterprise. Such men and women as this are never easy to find, and this year our problem is particularly difficult. 6

Special Resolutions. The resolutions set forth in action AB-807 represents the very earnest feelings of every member of the Associated Boards. Not only throughout the Annual Meeting, but in all of our Boards and Committee meetings during recent months, there has been a constant recognition of the gravity of the crisis in China these days and of the heroic spirit in which the China Colleges are carrying on in the midst of dangers and perplexities. We fear that the crisis may be prolonged, and that the year just ahead may be filled with even greater difficulties than the present one has been. But we rejoice that the Colleges have been privileged this year to render such a magnificent service to the Chinese people, and we believe that in the years ahead these services will continue and will grow even greater. I am sure that we have all had a constant sense during these past months of divine guidance and protection in the midst of physical dangers and of human uncertainties. 2 5

Very sincerely yours

*J. H. Gaudin*

HAG:CS  
Encl.

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July 1, 1938

*Ack by Miss  
Asher Aug 20, 1938*

Dr. C. J. Lin  
Fukien Christian University  
Shaowu, China

Dear Dr. Lin:

The year's work is about completed, although at a meeting of the Executive Committee of the Associated Boards held yesterday afternoon, it was agreed that the Emergency Account be held open until July 15 for the purpose of rounding out, if possible, the full \$300,000 goal of the combined group. You have received minutes and data from time to time telling of the progress of this campaign. The final figures up to June 30th reaches within \$9,000 of the total askings of \$300,000. Fukien's total share in actual receipts from the Associated Boards activity represented \$14,045. In addition \$6,000 was allocated to Fukien by the Rockefeller Foundation from the \$85,000 voted for the Emergency Campaign. This makes a grand total of \$20,045. The \$6,000 item must be accounted for to the Rockefeller Foundation, but up to the present moment it is still held by the Associated Boards' Treasurer as we have not received word from the field as to the expenditure of amounts received through the Associated Boards totalling \$14,045.00.

The original emergency askings for Fukien were \$3,522, later revised to \$15,022 when the move to Shaowu was being planned. You will note, therefore, there is a considerable sum available for which the Board of Trustees is responsible for current emergency expenditures.

Referring back to Mr. Garside's letter covering the minutes of the Annual Meeting, the situation is clarified in so far as the clearing of deficits is concerned. Any further remittances call for special application on the part of the field.

With all cordial good wishes, I remain

Very truly yours,

C. A. EVANS

CAE/B

*via China Clippers*

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*over*

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over

July 14, 1938

*Miss Asher  
asked by Aug 20, 1938*

Dr. C. J. Lin  
Fukien Christian University  
Shaowu, China

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Dear Dr. Lin:

This letter will answer your communication to the Trustees regarding Messrs. Farley and Sutton. We are also sending a copy to Dr. Gowdy who has written us on the same subject.

It was with considerable difficulty that we were able to secure a quorum of the Board to give thought to this very important situation. By mere chance, however, and upon very short notice, we were able to line up a very representative group.

This letter is going by air mail, and the minutes will follow regular mail, but we desire to acquaint you of the action. After you have received word as to the financial success of the Emergency Campaign, it is possible you will like to reconsider your action. That information was sent to you some time ago.

Every phase of Mr. Farley's connection with the University was considered in detail. It was recognized that there is considerable salary involved and that there is a growing family. Also that he is at the time of life when a change should be made if it is to be made at all, as far as the University is concerned. Undoubtedly the work in foreign languages could be successfully carried on by a less expensive person. On the other hand, a very important development has occurred in Mr. Farley which makes him an exceedingly valuable contact between the University and the Harvard-Yenching Institute. Dr. Elisseoff has been deeply impressed by the fact that so much progress has been made by Mr. Farley and that he is held in a language teaching position. The fact that they granted US\$400 for his work in Europe is sufficient evidence of their interest. If, after establishing this situation, Mr. Farley is dropped from the University, there is no contact with the Harvard-Yenching Institute worth mentioning. We all recognize the terms under which H.Y.I. makes its grants, and how, if the work is developed as first planned, there would be over-development in the University along certain lines. Nevertheless, we cannot argue very much on that situation, but must take things as they stand.

As regards to Dr. Sutton, it was noted that you are more favorable to his return and quite rightly so because of the more practical work which he has done. He is vastly more efficient now than when he returned on furlough because of this year's work. One cannot talk with him without being deeply impressed with his deep devotion to the College and its work. Mrs. Sutton also should contribute largely to the welfare and comfort of people on the campus. With the devastation that is going on in China, the practical side of ceramics will be developed very largely in the reconstruction period. It seemed to the Board that, if it is

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Dr. C. J. Lin

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at all possible, a man of his caliber should be maintained on the University staff.

Regardless of what happens, however, there was a unanimous expression of the obligation to help these men through to reestablishing themselves and as a consequence they were guaranteed salary beyond that approved by the Board of Managers, taking the underwriting up to June 30, 1938. There was a further expression of thought that should it be necessary, the Board would give further consideration to salary allowance if it was found necessary at a later date.

As it is getting late for the mail, I must bring this letter to a close.

With best regards to all, I am

Very truly yours,

C. A. EVANS

CAE/E

c. c. to Dr. Gowdy

P. S. Please pass the enclosed papers over to Miss Asher. They are the closings, but we have not time to get this air mail and make any further comments.

C.A.E.

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August 8, 1938

Dr. C. J. Lin  
Fukien Christian University  
Shaowu, China

Dear Dr. Lin:

I find that your letter of May 21st has not been definitely alluded to in any reply - although in several communications practically all of the questions raised have been dealt with.

The matter of the budget was referred to the Executive Committee by the Annual Meeting. An Executive Committee Meeting was held on July 12, but it turned out to be a meeting of the Board as a quorum of the Executive Committee could not be secured. As a consequence, consideration of the budget could not be given at that time, but will be presented as soon as possible.

For your information, regarding the coming year and the additional responsibility to be assumed by the Associated Boards and the Fukien Trustees, may I say that the amount Fukien is asking of the Associated Boards is \$17,078.00. The total cost of administration and promotion of the Associated Boards will be \$5,906.00, but this includes the amount allocated for administrative expenses for previous years which this last year totaled \$1,920.00. The actual addition to the budget for promotion, therefore, will be approximately \$4,000.00. The past year's enterprise having been so successful, we are looking forward even with greater anticipation to the work of the coming year.

The moving to Shaowu has been taken up previously by correspondence and cablegrams, and was discussed at the Board Meeting on July 12th, although no action was taken. We note the additional expense caused by the move to Shaowu which is exceedingly small. We trust that the balance of the provincial government grant has been received, which, of course, will take care of the cost of moving.

The Farleys' and Suttons' return have been dealt with in other correspondence, and it might be said at this time that both of them are endeavoring to secure other employment. It is, however, very late in the year to secure any sort of a suitable position for the opening of school in September.

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Dr. C. J. Lin

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8/8/38

Our hearts go out to you constantly in the great problem in which you all are involved, and I suppose our wildest imaginations cannot fully depict what you have to face. Letters from various sources tell something of the condition, but those, of course, are altogether too inadequate.

We are hoping and praying for you constantly.

Very truly yours,

C. A. EVANS

CAE/B

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FUKIEN CHRISTIAN UNIVERSITY

ANNUAL REPORT OF THE PRESIDENT, 1937-38

The beginning of the academic year 1937-38 almost exactly coincided with the start of the Sino-Japanese war in North China. Within the year under review nine-tenths of the higher educational institutions in this country have been directly affected by the Japanese war, either by having their academic buildings destroyed or being forced to close. This university has not suffered much material loss, but our educational program has been considerably affected and we have made important changes. These can be described in three groups, according to the three stages of time through which we have passed, as follows:

1. Adaptation of our Educational Program to the Needs of the Time. During the fall of 1937 the fighting was centered chiefly in North China and around Shanghai. We, therefore, could carry on our regular work with a normal enrolment. We have, however, adjusted our program of studies to meet the needs of the time. The most important of these adjustments were (1) a course in War Time Knowledge, which consisted of seven subjects taught by the same number of instructors in a co-ordinated program of study. It was required of all students. (2) Special physical training in bodily fitness and in military knowledge for self defense. We had regular physical exercises for the whole student body, and practical training for gas and air defense, as well as first aid, was given to all students and also to the teachers of the local high schools. (3) Practical service to the people. The whole student body and instructors were divided into groups with specific work to be undertaken and certain territories were assigned to them. All of these three educational experiments proved to be quite successful both from the educational point of view for the students and with respect to the benefits that came from the service rendered to the people around us.

2. Training of the Masses in the Interior. Before the closing of the fall term the provincial government of Fukien and other leaders all felt very keenly the importance of working among the masses. It was decided to mobilize all the educational institutions to educate the people in the interior districts and to help them understand the meaning and policy of our resistance to the Japanese aggression and the simple ways and means of affecting the great task of national reconstruction. The work of the university was, therefore, concluded two weeks before the scheduled time, so as to allow the whole student body and the majority of the instructors to join in that important service. The period of such service covered about four months, from the fourth of January to the end of April, 1938. The territory covered by our students consisted of eight hsiens (counties). The work involved the education and training and organization of the village people, both men and women. On an average our students walked 350 miles apiece. They have dared the rain and cold, and worked among the people under all sorts of conditions, sharing in their daily life. The men students chiefly worked with the adults and children in the villages, while the women students made house-to-house calls engaging the women in conversation and forming training classes for all who would come. They used dramatic presentations and mass singing as their preliminary approach to the people. When they got them organized into classes they gave them regular courses in citizenship and elementary military training and other forms of general knowledge with regard to sanitation, health, and, to a limited extent, improvement in agriculture and in home duties. Our students and teachers gained

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much in vital educational experience for themselves. At the same time they helped greatly to strengthen the morale of the people, as well as to increase the national resistance to the Japanese aggression.

3. Moving the Class Work to Shaowu. The spring term began on May 4, 1938, in Foochow, but within the next three weeks the Japanese aeroplanes were constantly bombing Foochow and Japanese gunboats were shelling points on the coast of the province; several attempts were made to land their marines in Fukien. An island outside of Amoy was first occupied, and on May 10 - 13 Amoy City itself. In order to carry on our educational work uninterruptedly and to avoid the possibility of being bottled up in Foochow in case of Japanese invasion of the city, we followed the advice of the government to transfer and carry on our work in Shaowu. The entire Chinese faculty, most of them with families, and about 90% of the student body moved to Shaowu the first week in June. We especially asked the Western members of the staff to stay on the Foochow campus. With our quite thorough preparation beforehand, the buildings, furniture, and a minimum library and equipment were ready in Shaowu when the students arrived. Three days after our arrival we were able to resume our regular educational program again. The records of our students for the last semester were unusually good, and in some ways better than in the fall term, as they had no other place to go, and therefore spent all of their time in study besides carrying on the same service to the people they had learned during the long winter vacation.

The general morale among our students in Shaowu has been maintained on a very high level. Everybody there realized the critical nature of the time and the value of the opportunity they had, and hence worked hard along all lines. The Student Self-Government Association and other student societies did much in patriotic service. They co-ordinated all the dramatic clubs in Shaowu and gave public presentations a number of times. They also headed up the mass singing movement in the hsien and gave training in that kind of work to the young people. They opened a night school with more than 200 enrolled. They published eight issues of the F.C.U. Weekly which has been widely circulated not only in Shaowu, but throughout the province. The Student Christian Association has also done splendid work. Besides cooperating with the Student Self-Government Association in the service mentioned above, they conducted three Sunday Schools for the children in Shaowu, and every Sunday afternoon and evening they conducted evangelistic meetings, both in the city and in the villages.

We also began our new systematic advisor system in the latter part of the spring term. The major students in each department were the basis of division for advisors and students. F.C.U. has always had the fine tradition of close relationship between teachers and students. With the new system in operation there was a more balanced development of spirit and morale, and we hope even greater results are awaiting us.

The school closed with the baccalaureate service on August 21 and commencement on August 22. A service group has been organized for the summer. Students who remain on the Shaowu campus are carrying on educational service for children who are not in school, youth groups, adult classes, and a general educational program to be given an hour each in the afternoon and evening in the chief theater in the city, in connection with the professional performances. They have organized teams to go to the villages to work with the people and they are also assisting in the training of the volunteer police corps in Shaowu. Special emphasis is laid on the general mobilization of the

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cultural associations, the women's clubs, and the youth organizations in Shaowu, so that their energies can be co-ordinated for a wider field of service among the people.

For the coming year, we shall endeavor to strengthen our general educational program in Shaowu by adding to the equipment and possibly by increasing the personnel. We are paying special attention to the following:- (1) strengthening of our educational program for production. We are carrying on agricultural experiments which will help develop agriculture and forestry in North Fukien. An experimental farm for rice selection, and a nursery for forestry in connection with our plan for the reforestation of the surrounding hills has been started. Our work in horticulture and improvement in chicken stock will also be continued. (2) The inauguration of an educational program for manual labor. Beginning with the fall semester we shall have our workmen help in the opening up of areas outside the campus, and their duties inside the campus will be assigned to the students themselves. We are also putting into effect a system of student self-help whereby students can earn enough to pay their living expenses while they are studying at college. During the national crisis there has been great economic pressure and many students feel the difficulty of continuing their education because of the lack of financial resources. We have increased the number of free tuition scholarship by twenty, and we hope to provide enough work for those students who need self support. With a free tuition scholarship and work for ten hours per week, a student can carry on regular college work without much expense to his family.

For service to the locality we are cooperating with the hsien government in establishing a school for the training of farmers selected from each sub-county for a period of six months. They will then be sent by the government to the various localities as local leaders to promote improvement in production, health, and cooperative work. Our Agriculture Department is also cooperating with the hsien government in carrying on work for the selection of rice in Shaowu with a view to improving the seeds for the farmers, experiments in growing and using green manure for fertilizer, and also in horticultural work for the improvement of vegetables and fruit production. A plan is also under way to cooperate with all the existing organizations in North Fukien to raise the general cultural and educational level of the people, to mobilize the forces for service to the villagers, and to increase in general the spiritual and material resources for national defense.

We are in a great national crisis. The independence and very life of China are threatened. This university is one of the few institutions of higher learning which remains near the front lines of free China. We realize the heavy responsibility that is ours. We shall, therefore, strive to continue our educational service in spite of the most difficult circumstances in order to make our contribution toward the strengthening of the morale of the people for national defense and the training of leaders for reconstruction. But we also recognize that (1) this university was established for the service of China and for the Chinese people. It cannot take an indifferent view by maintaining a neutral position apart from the general interest of the Chinese nation, and (2) that ours is a Christian institution whose highest educational principles are (a) the building of strong character - sending out personalities that have in them the love of justice, truth, and beauty; loyalty to the highest ideals with courage to sacrifice one's life for them; service to their fellowmen in the common sharing of joy and suffering;



(b) the building of a better social order where injustice and oppression would not be tolerated. We would not compromise in any way with the forces or powers of evil. We would not sell our soul in order to maintain our mere physical existence. After more than a year of national resistance to the Japanese aggression, the Chinese have achieved a unity which has never been witnessed before. The great sacrifices which the people are making for their self-respect and for peace have shown to the Japanese militarists, with their scorn for all rules of international law and justice, that they cannot conquer the Chinese by brute force. Nor can they make might right. Indeed this is a supreme opportunity for Christian education. If F.C.U. lives up to these principles in its educational service she will discharge her sacred mission to the Chinese youth no matter what may happen to the material side of the institution. May God grant us the grace to go forward to the year ahead of us with a deep sense of responsibility, and courage, and strength to meet the challenges and opportunities that this university cannot evade.

C. J. LIN

President

Foochow, China  
August 29, 1938.

ROC

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CABLE ADDRESS:  
"HSIHO, FOOCROW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCROW, CHINA.  
州福國中

Seen by E. B. M.

CODE:  
"MISSIONS"

FORWARDED BY AIR MAIL

Office of the President

September 7, 1938

Dr. B. A. Garside  
150 Fifth Avenue  
New York City, N. Y.

Dear Dr. Garside:

I have received all the reports, as well as the minutes, of the Associated Boards for Christian Colleges in China. We appreciate very much the interest and energy which our friends have exerted in the United States on behalf of the Christian Colleges in China in the present crisis. The success of your last campaign is the result of their untiring efforts. We, of course, also understand that your own leadership has had much to do with what has been achieved and the greater success ahead.

The new organization of the Associated Boards will certainly be stronger and more efficient. We are glad that you were able to accept the leadership as the Executive Secretary. We are also glad to note that our <sup>old</sup> friends, Mr. Evans and Mrs. Macmillan, will stay on. We hope that before long you will be able to secure the additional personnel to strengthen the staff as you have planned. I am sure our Trustees will continue to loyally cooperate with the Associated Boards in this worthy adventure.

When there is occasion, I wish you would extend my appreciation to the friends of the Associated Boards who have done so much for Fukien Christian University. It is not only the amount of money we have shared from the general campaign, but the moral assurance and spiritual encouragement which they are steadily giving to us in this time of great difficulty. We know that we are not fighting the battle alone, and that in the long run we shall accomplish the purpose which Christian higher education ought to achieve for China. Your share in our present struggle proves conclusively that we are all one in our efforts. You can be sure that we shall continue to do our part.

We are glad that Mr. E. H. Cressy was able to be present at the annual meeting of the Associated Boards, and also that he could be with the Fukien Board of Trustees. Many of his proposals will meet some of the important needs here in China, such as the strengthening of departments of Religion and the training of teachers for that purpose. They probably need to be supplemented, but they do not need to be discussed now as we have more urgent, if not more important, things to deal with at the present time. I believe the decision

I believe the decision of the Executive Committee of the Associated Boards re the grant to the Christian colleges in Shanghai is a wise one. You probably remember that for several years some of us have not been able to be convinced that either Peiping or Shanghai should be the main center of Christian higher education. The former has been

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heavily weighted down by old traditions of "Mandrinism" and new political intrigue, while the latter is a semi-foreign commercial metropolis. Neither is really fit for true educational work for character building and the high type of scholarship. The matter is, of course, much worse now, and one doubts very much that true Christian character could be built up under the state of semi-submission to military power and foreign domination, no matter what explanation or justification one may give for the present status. Those institutions, of course, can do a great deal of service yet by giving a certain amount of education to the students within that area if they could really get together. It would certainly not be wise to spend a great deal of money just to keep things going as they are, namely, each institution renting small quarters with little equipment in order to continue its own existence. The money really should be spent to have a truly union Christian university somewhere in the interior for doing some real pioneering educational service which would be at once unique in character and self-sacrificing in spirit for the good of China. One is always forced to fall back on the biblical truth that one must lose his life in order to save it; that is, that one can only have a creative life by losing it. We shall probably tackle some of these problems in our Hongkong Conference.

Yours sincerely,

*P. J. Lin.*

CJL: A

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CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

Seen by E. B. M.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

September 7, 1938

INDEXED

Dr. B. A. Garside  
150 Fifth Avenue  
New York City, N. Y.

Dear Dr. Garside:

In your covering letter dated May 17 commenting on the minutes of the Fukien Trustees held on May 3, you enclosed an extract from "Observations by Professor Elisseeff". Although the Director reported to the Harvard-Yenching Trustees that "the report of Fukien Christian University for 1936-37 complied in every way with the requirements of the Trustees", he added "he was surprised to learn from Mr. Farley .....that practically all of his teaching is in English with about fifteen hours of instruction a week." We really are surprised at this startling statement.

Enclosed herewith please find a copy of a summary of the courses which Professor Farley has been giving during the last five years, 1932-37. You will please notice that in no year has Professor Farley taught more than ten hours per week, and on the average only nine hours. Our regular teaching load for a full-time instructor is normally fifteen hours, but actually when they have laboratory work, as is the case with science instructors, or composition work, as is the case with language instructors, their load is generally around twelve hours. From this, you will see that about one-third of Professor Farley's time is not occupied by class work. That third is available for his would-be research work, which we seldom give to other teachers. You will notice that the courses he teaches are practically the same year after year, which has been the case almost since his arrival in China in 1922. That means that he really has more than one-third of his time free for other work. According to our opinion, he spends a great deal of his time on his museum and archaeological work, although he has never given a course on this particular subject.

Secondly, more than two-thirds of those courses <sup>given</sup> are quite directly related to our program of cultural studies. For instance, "Introduction to the Study of Literature" <sup>which</sup> has been given almost every year is meant to be a general orientation course for all literature tackled from the modern scientific point of view. The Freshmen Literature is somewhat the same in that it serves as a comparative study for a good foundation for broader cultural studies. The courses in "World Drama" and "Literature of the World" would reasonably belong to the field of comparative cultural studies. The courses on "Chinese Art" and the "History of Chinese Art" are usually given in alternate years with French, the knowledge of which

file  
answer in cable letter  
to C. J. Lin  
10/27/38

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Professor Farley believes, and I think Dr. Elisseeff agrees, is a help to the study of Chinese culture in that it enables the students to read the works of the continental <sup>European</sup> sinologists. The courses which may be said to be strictly English are the Freshman Composition, and in some years the sub-freshman English, which comes to one or two hours per week. It is only when both of these courses are given at the same time, such as in the fall of 1932, 1934, and 1935, that it amounts to four hours per week.

Mr. Farley has done much in building up his museum. The university has been willing to help finance his collection whenever he wished, but he never draws very much on the university fund. The university has, however, certainly contributed his time towards his endeavor along that line. It was for that purpose that we have in addition to the help of Professor Scott and Mrs. E. M. Stowe, in the English Composition work, made an appointment of a full-time teacher in the person of Miss Eunice T. Thomas. It has been our plan that Mr. Farley on his return would give one or two fundamental courses in archaeology, which will serve to deepen the interest of our students and arouse a desire for further training along that line, so that at some time in the future we may have properly trained Chinese leadership in that field.

We are also hoping that some more satisfactory arrangement can be made between Mr. Farley and the university about his museum, which is now partly housed in his own house and partly in the Arts Hall. The museum is not yet in fit condition for scientific study and treatment by elementary students. The fact that the museum is privately owned by Mr. Farley makes it very difficult for the university to work out any comprehensive plan for the care and systematic development of it. In this cultural project we need to enlist the cooperation of the native scholars and the public-spirited citizens. This cannot be done under the present arrangement of private ownership, and the lack of its being properly organized and labelled. We wish the Trustees might negotiate with Mr. Farley while he is still in America for the transfer of ownership by purchase. Mr. Farley would, of course, be appointed the Curator, and some qualified assistant might be added.

Yours sincerely,

B. J. Lmi.

CJL:A

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Course  
No. Hrs.

Summary of Prof. Farley's Courses, 1932-37

1932 -	Fall	109A	1)	Freshman Composition	
		109B	1)	Freshman Composition	
		201	2	Introduction to the Study of Literature	
		451	2	World Drama	
		101	2	Freshman Literature (Also Sub-freshman English)	
1933		110	2	Freshman Composition	
		102	2	Freshman Literature	
	Spring	202	2	Introduction to the Study of Literature	
		452	2	World Drama	
1933 -Fall		101	2	Freshman Literature	
		201	2	Introduction to the Study of Literature	
		351	2	Literature of the World	
			2	Sub-freshman English	
		303	2	History of Chinese Art	
1934 Spring		102	2	Freshman Literature	
		202	2	Introduction to the Study of Literature	
		352	2	Literature of the World	
		452	2	Chinese Art	
			2	Sub-freshman English	
1934 Fall		103	22	Freshman English Literature	
		109A	2	Freshman English Composition	
		203	1	History of English Literature	
		221	3	French	
		455	2	Twentieth Century Drama	
1935 Spring		104	2	Freshman English Literature	
		110	1	Freshman English Composition	
		204	2	History of English Literature	
		222	3	French	
		456	2	Twentieth Century Drama	
1935 Fall		109	2	Freshman Composition	Also Sub-freshman English
		103	2	Freshman English Literature	
		203	2	History of English Literature	
		351	2	Literature of the World	
1936 Spring		461	2	Principles of Literary Study	
		204	2	History of English Literature	
		352	2	Literature of the World	
1936 Fall		101	3	Freshman Readings	
		203	2	History of English Literature	
		221	3	French	
		451	2	World Drama	
1937 Spring		112	3	Freshman Readings	
		204	2	History of English Literature	
		452	2	World Drama	
		222	3	French	

Foochow  
July 8, 1938.

C O P Y

February 24, 1938

Dr. S. Elisseeff, Director  
Harvard-Yenching Institute  
17 Boylston Hall  
Cambridge, Massachusetts

Dear Dr. Elisseeff:

Many thanks for your letter of December 2, in which you stated that you had presented the report of Fukien Christian University to the Trustees and told them that it was prepared entirely in accordance with their wishes and contained the information they desired. We also thank you for the special grant of \$400.00 U.S. Currency which the Trustees made on your recommendation to Professor Farley to help him in his research work in France.

About the personnel in our Department of Chinese Studies, you point out that the work of Professor Farley is mostly that of teaching English. Prof. Farley teaches besides the one or two courses in English Literature, a course in World Literature which is a comparative study of the literature of the world with that in China, and a course in Chinese Art. He also teaches a course in French. These courses are given in alternate years so that in some years they may not appear in our report and thus gives the impression that he does not give any courses strictly relating to Chinese Studies. On your suggestion, we are planning to have Prof. Farley on his return this fall to give courses each year which will bear specifically on the subject of Chinese culture, amounting to more than half of the courses he will give, the other half being a comparative study of English and French Literature in relation to Chinese subjects.

With regard to the publications, this work has not been carried out as we first expected, on account of the international developments. We did, however, send you a month or so ago a copy of Professor Chen I Yuen's "Kuo Wen Hsueh" in two volumes, which is a historical study in Chinese Literature, classified according to the different types of writing. We also sent you at the same time a pamphlet on "Cheng Ho's Missions" by Mr. Chin Yun Min. We are now mailing you under separate cover copies of Fukien Culture, Vol. IV, No. 25, and Vol. V, No. 26. The former contains a picture of you and Mrs. Elisseeff with some of the members of the Fukien Culture Society, and the latter is a special number on Cheng Ho, which in addition to Mr. Chin's article, contains articles on other related subjects. Some other books are still in the process of being completed, but of course due to the present unsettled conditions, we do not know when they can be finished.

The books that are being prepared are: first, under the general title of "Ming-Chu Wen Hsueh", or "The Patriotic Writings in Chinese Literature"; second, "Fukien Wen Hsiung", or the "Bibliography of Fukien Writers". Other books on Western history in its relation to China will not be included in this series, although we report the same because they are part of the research work done by our staff.

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We shall enclose the detailed accounts of the staff members in the Department of Chinese Studies. We shall do the same when we secure any new teachers for this department.

We appreciate your thought in letting us have a set of the Sinological Index Series, published at Yenching. We have not received them yet. I shall write to Professor Hung for them and will mention that you have probably already given instructions to that effect.

We also thank you for "Two Lamistic Pantheons" by Walter Eugene Clark, in two volumes, and "A Grammar of Chinese Lattice" by Daniel Sheets Dye, in two volumes. They came from the Harvard University Press, addressed to Fukien Christian University, and since we have received no bill for them, nor any letter to the contrary, we think they must be a gift from your Institute. We are very glad indeed to have these Monographs in our library, and thank you for your thoughtfulness in having them sent to us.

Yours sincerely,

President.

CJL:A

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Ack by C. J. Lin  
10/25/38

September 26, 1938

Dear President Lin:

This note will supplement the enclosed minutes and general letter to all our Presidents.

You will note that the revised assignment to F.C.U. is U.S. \$17,350.00, and that an additional U.S. \$3,900.00 is placed in the "Fund for Later Assignment" if required. We arrived at this figure as follows:-

The Committee on Finance gave careful consideration to the revised list of F.C.U. emergency needs which you recently sent, totalling U.S. \$25,550.00. Inasmuch as Dr. Sutton and Mr. Farley are not likely to take their families with them at present, the item for their travel was reduced by \$3,000 to an amount of \$1,500. The \$2,400 for "building repairs" and \$1,500 of the requested \$3,000 for "evacuation" were transferred to the "Fund for Later Assignment". This left U.S. \$18,650. Toward this Mr. Evans estimates that we have U.S. \$1,300 still undrawn from last year's allocation, leaving \$17,350, the net amount assigned. We hope this is entirely clear and reasonably satisfactory.

Please keep us informed as to developments which might justify our asking some or all the \$3,900 in the "Fund for Later Assignment"

DAG:G

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September 7, 1938

President C. J. Lin  
Fukien Christian University  
Foochow, China

Dear President Lin:

We are enclosing copy of a cablegram sent you yesterday covering the sailing of Dr. Sutton and the uncertainty regarding the return of Mr. Farley, the final question as to whether the family can be separated for an additional period not having been settled. In reality it is too much to ask anyone to decide by correspondence. Therefore, we are awaiting his arrival.

Mr. Farley has been very unfortunate in being unable to get sailing accommodations after having cancelled one reservation which he held. Undoubtedly, you have the complete picture as Mr. Farley indicates he has written to you, and, I believe, that Mrs. Farley has also written. Briefly the situation is that when they received word they were not to return and the Board took action to provide their salary through next June, Mr. Farley decided to remain for a few weeks longer to clear up some work in which he was interested, and make a more extended visit to his own family.

Upon receipt of the second cable, which we interpreted as meaning that the two men were to return leaving their families here, Mr. Farley then found that the whole program would have to be changed, meaning a complete curtailment of all of his plans.

As soon as a decision is reached, we will communicate with you immediately by cable.

Very truly yours,

C. A. EVANS

CAE/B  
ENC.

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CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

September 7, 1938

*see Annual Report  
pp. 1, 2, 3*

*ask in Cal's letter of  
Oct. 10th & 18th*

Dr. B. A. Garside  
150 Fifth Avenue  
New York City, N. Y.

Dear Dr. Garside:

I am enclosing herewith a copy of the minutes of the annual meeting of our Board of Managers on August 30, together with a copy each of my annual report, the 1938-39 budget with summary, and the Emergency Budget for 1938-39, all of which were approved by the Managers.

President's Annual Report - M 853. We really had a wonderful year of work because of the special experiences through which we have passed and the opportunities ahead since our move to Shaowu. We have laid a broader foundation for the service of Fukien Christian University to China for many years to come. The experiences of our new educational program will help us to more truly carry out the purpose of the founders. I do not need to mention the details of our experiences which are covered in the report itself. I am also sending you a copy of my address before the Foochow Rotary Club on September 1, which will supplement somewhat the annual report as regards moving our class work to Shaowu.

Treasurer's Report for 1937-38 - M 854. We were able to balance our accounts for 1937-38 by drawing on the E. H. Smith Rural Service Fund to the amount of \$128.71. This includes all the emergency expenses to the end of the year, June 30, 1938. We are, therefore, saving the special grant of the Fukien Government for the original purpose, namely, the development of agricultural work in North Fukien. The contribution from the Rockefeller Foundation towards our emergency expenses can be used for the expenses in connection with the return of Farley and Sutton. This satisfactory financial condition at the end of the fiscal year is largely due to the reduction in faculty salaries. We are hoping that after we secure the Rockefeller Foundation grant we may be able to refund to the faculty members the amount of this reduction which made it possible for us to close the year by drawing only this small amount from the Rural Service Fund.

Budget, 1938-39, - M 856. We have again revised our budget for the present year. The total amount in Local Currency is \$183,011.70. It is somewhat larger than the summary we sent you sometime ago, because it includes a part of the emergency budget with regard to Farley's and Sutton's return.

The Emergency Budget - M 856. As mentioned above we included in this budget an item for the expenses of the Farleys and Suttons. This item is also included in our regular budget under both

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income and expenses. There may be some difference in the amounts in the two budgets for this item, due to the matter of exchange. In our regular budget we pay our Western staff members half of their salary at 2:1 and the other half in U.S. Currency outright, but count it on our books and in our budget at the budget rate of 3:1, while in the Emergency Budget we counted it all at 3:1. We have also included in the Emergency Budget an item for additional scholarships and the new plan for student self-support. The amount we put in for additional library and science equipment is the absolute minimum. We have to get all of those things from abroad, and the original cost at the present rate of exchange is more than usual besides the extra cost involved in getting the materials up to Shaowu. We thought it would be better to report all of these items in an Emergency Budget so you could use them in connection with the general campaign which you are pushing forward so vigorously.

Pension and Retirement Plan - M 858. We have been working on some plan that would help to encourage our teachers and officers to devote themselves whole-heartedly to the service of the university. On account of limited financial resources, we can never hope to compete with other institutions in paying high salaries for the persons we desire to have on our staff. We have been able to build up our good faculty so far chiefly on the strength of the loyalty of the members to the institution, either because of their long association from the early days of the college or because they are our own graduates. Many of our professors are really men and women of devoted spirit both in their particular field and to Christian higher education here. If they can have some sense of security in case of sickness and old age, they will certainly serve on with us even if they receive attractive offers from other institutions. Our Managers were much pleased with the new plan, as is evidenced by the amendment to the original plan.

Revision of Regulations Pertaining to Faculty and Staff Members - M 859. These regulations follow very closely our actual practice at the present time, with the exception of the Retirement Plan and the change in regard to the sabbatical year, whereby we propose to pay full salary for a year instead of a half year as in the past after a seven-year period of service. This is necessary because our faculty members studying abroad find it difficult to support their family, to say nothing of raising funds to cover travel and other expenses. We are sending you a copy each of these regulations which are only in Chinese, together with twenty-five copies of the minutes of the annual meeting of the Board of Managers for your reference.

The Pension and Retirement Plan does not apply to the Western members of our staff, as we have from the beginning paid US\$200.00 a year towards their insurance.

I think the rest of the minutes are self explanatory and do not need further comment.

The Emergency Budget for 1937-38. Upon receipt of Mr. Evans' letter of July 1 re emergency funds, we sent you a list of our emergency expenses for the last fiscal year, 1937-38. We hoped it reached you in time to submit it to the Rockefeller Foundation for claim against the \$6,000 which they have so thoughtfully given to Fukien. The

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remaining amount, we hope they will be willing to allocate for use during the present year, for which we shall render a similar report at the end of the year, June 30, 1939. Kindly let us know when our account is accepted, so that we may take steps to refund to our faculty members the amount of their salary they advanced to help us carry on the work of the last year.

Return of Sutton and Farley. We received your cable reply about ten days ago, stating that you could not give us the definite sailing date for Dr. Sutton and Mr. Farley pending Mr. Farley's return from Europe on September 5. That means that they will not be able to get here in time for the work of the fall semester which begins on September 15 and ends January 16. We do not understand why you could not ~~not~~ have Dr. Sutton return earlier without waiting for Mr. Farley. If we knew definitely the date of their coming, we could schedule their courses even though they arrived two or three weeks late. As it is, we are not able to announce their courses, and probably cannot look forward to their arrival much before the first of November, which will be too late for this term. Nevertheless, we shall be glad to see them back and to have them ready for work next spring.

We were encouraged to cable for the return of Dr. Sutton and Mr. Farley because of the assurance from Mr. Evans' letter of July 14, and the minutes of the Trustees meeting on July 12 which came a month later, that the Trustees would be willing to assume the additional financial support of these two families. As we wrote you last May, our only difficulty is financial. The Suttons and Farleys are among our most valuable and loyal members. Our Trustees should be prepared to support them until they are ready to retire, for it would not be fair to them to have to adjust themselves to work in the United States later.

Our assumption is that the American Government would not allow Sutton's and Farley's families to come with them at the present time, and that they might come out alone. Your cable reply coming about two weeks after we cabled you would indicate that you had consulted with both Sutton and Farley before you sent the reply. We, therefore, took it to mean that Sutton would be willing to do that. As our work will continue to be carried on in Shaowu, we shall have them go up there for their regular work. We have recently learned that an old American Board missionary and his wife, Rev. and Mrs. Charles L. Storrs, are returning to Shaowu in October. It is not impossible for us to accommodate the Sutton and Farley families at Shaowu now, as we can repair a couple of additional buildings used for many years as a girls' middle school. If they come alone, they can live with the rest of the faculty members. Dean E. M. Stowe is going up next week to help carry on our English work, as well as the work of his own department, namely, Religious Education. A German Catholic Father will teach a course in German, and another one will give a series of lectures on Modern German Philosophers.

Farley and the Harvard-Yenching Institute. According to your letter of May 17 commenting on the minutes of the Trustees meeting on May 3, and later the minutes T-1162, the matter of Mr. Farley's teaching schedule was seriously questioned by Dr. Elisseeff. Dr. Elisseeff himself wrote me on December 2, 1937 on this problem, but the wording in his letter to me and in his report to the Trustees of the Harvard-Yenching Institute,

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as quoted in my letter, is somewhat different. He did not mention in his letter to me the number of hours of Farley's teaching load. I am sending you herewith a copy of my reply to Dr. Elisseeff, dated February 24, for your reference. Besides, I am writing you a separate letter to report to the Trustees on this particular subject. The impression which Dr. Elisseeff has is quite wrong. Mr. Farley must have forgot what he has been teaching when he reported that he had been teaching fifteen hours of English.

Fall Semester, 1938. We are opening again for the fall semester in Shaowu on September 15 for the registration of new students. Classes will begin on September 19. From the reports we have already received, there are about 200 applicants for our freshman class, which is just as good as former years. It is possible that we may actually take in about one-third of this number, that is, about sixty or seventy new students. It would seem at present that our student enrollment will be quite normal, provided the war situation does not get much worse. As you will see in the latter part of my annual report, we are trying a new plan for student self-support. Many of the students are very hard pressed financially due to the war. We are taking this opportunity to put into practice one of our long desired educational programs.

The local government in Shaowu is cooperating with us most beautifully in the work of agricultural experimentation and extension. We can have all the land we need, and they will assign the graduates of our farmers' school to work in the various sub-counties as government representatives. This will facilitate greatly our agricultural extension work. We are having much greater opportunities for rural reconstruction service in North Fukien than formerly.

We were very crowded in Shaowu during the last semester. Our science departments recently moved to the new hospital building inside the North Gate of Shaowu City. Several science families will also move over there, as well as the rest of our science staff who have no families. The present science hall will be available for a men's dormitory, and the rooms vacated by faculty families can be used as additional dormitory space for the women students.

We shall charter a special launch to take our new students and staff members from Foochow to Yenping, September 10. We shall charter special buses at Yenping for the rest of the trip to Shaowu. We are also sending up additional books and chemicals for laboratory work. Professor and Mrs. Roderick Scott, Professor Kellogg, and Miss Asher will remain on the Foochow campus together with our Chinese business staff here. We think the war situation so far as Fukien is concerned is not much different now than when we first moved to Shaowu in the early part of June. The Japanese threat to Foochow can again become active any time they so desire, although during the last two months there has not been serious shelling on the coast by Japanese gunboats nor has there been visitations of Japanese aeroplanes. As a result, the majority of the Christian schools which moved to other places in the early summer have returned to Foochow and opened for the fall semester. We hope that their confidence in the future will be proved by facts, but we still feel that we shall have a quiet time to work in Shaowu and that we have a unique

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opportunity there, so we are not planning to move our class work back in the near future. We are, of course, carrying on our agricultural work which had already been started on the Foochow campus.

My Absence from Shaowu. I arrived in Foochow from Shaowu on August 28. I shall not be able to be there when the fall semester begins, as there will be a meeting of Christian college presidents in Hongkong from September 22 - 28, called by the Council of Higher Education. I expect to be back on the Shaowu campus around October 10. If conditions permit, I shall attend the International Missionary Conference in Madras in December as a delegate from China.

Professor Roderick Scott will be in charge of the Foochow campus now that Dean Stowe is going to Shaowu, and my duties will be assumed by an administrative committee with Dr. T. H. Cheng as Chairman. We really have a very capable and loyal faculty who are competent to carry on the work.

Yours sincerely,

*B. J. Lin.*

CJL:A

Sept. 10

P.S. We received your cable yesterday stating that Dr. Sutton had passage on the "Coolidge" on September 23, and that Farley was awaiting the decision of his family. We are glad Dr. Sutton is coming without further delay.

*Attached:*

*Annual Report of President 1937-38.  
Minutes - Annual Meeting, Bd of Managers 8/30/38  
Budget - Revised Summary 1938-39  
Budget - Emergency 1938-39  
"Education Goes On in the Interior"*

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Res'd with C. J.  
Lan's letter (67)  
of 9/7/38.

## EDUCATION GOES ON IN THE INTERIOR

One of the prominent features in the present Sino-Japanese war is the destruction of cultural and educational institutions in China. From the Japanese militarist point of view this is a strategic attack. The Chinese schools are the source of modern Chinese nationalism. It is chiefly the schools and colleges that furnish the intelligent leadership that has been dealing with issues of national reconstruction and international problems. They are the concentration points of the Chinese youth who with all their idealism and energy have consistently, and to some extent successfully, voiced opposition to the Japanese encroachment of China. To the Japanese they are the source of anti-Nipponism. To destroy them would be striking at the root from whence come the real obstacles to the Japanese aggressive policy on the continent. The Japanese militarists have, therefore, unflinchingly gone out to destroy those institutions in the places they have not occupied, and have worked hard to get control of the schools in the temporarily occupied areas. About one-fourth of all the educational and cultural institutions in China have been destroyed and about nine-tenths of the higher educational institutions have had their buildings destroyed, or occupied, or if they remain they are more or less forced to comply with the Japanese educational policy.

But the general results so far have not come up to the expectations of the Japanese. As they have indiscriminately shelled and bombed the Chinese towns, murdering non-combatants, including refugee women and children, with a view to destroying the Chinese morale, they have actually helped to unite China, strengthened her will to resist, and deepened the people's loyalty to the national government under the leadership of Generalissimo Chiang Kai Shek. So their attack on the cultural and educational institutions in China has produced just the opposite results. Instead of causing despair, and perhaps finally submission, the Chinese educators and students have greatly increased

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their efforts to adjust their educational program by bringing about a more rational redistribution of work in regard to location and developing curricula and methods better adapted to meet the needs of the Chinese people. In the past, there has been much duplication and competition of effort, and a disproportionate concentration of educational resources. This is especially true with the institutions of higher learning. Nearly ninety percent of the colleges and universities have been located in the larger cities along the eastern coast. In the two areas of Peiping and Shanghai more than fifty percent of the universities and student body were to be found, leaving the rest of the country with few facilities for higher learning and educational leadership. The Japanese bombing has forced the Ministry of Education to effect a more rational allocation of the various colleges according to the nature of the institutions and the needs of the people. Instead of operating chiefly in the commercial centers along the coast, the colleges have gone into the interior where they are much closer to the actual life of the country people. Instead of giving courses which are mostly superficial, unreal, and foreign to Chinese society, they have now worked out curricula which are designed more adequately to meet the needs of the masses. One small instance will illustrate how the present system differs from the past. This fall all the national and provincial universities joined in giving one general standard entrance examination for their first year students in designated places throughout the country instead of each institution giving examinations in a multiple of places. A student who passed the examination in any locality has the choice of entering any one of the institutions by certificate without having to travel afar to try a number of the examinations. In the meanwhile, each university or college has its definite quota of enrollment worked out, so that none of them will be too crowded or have too few students.

We see the healthy process going on in our own province. A few months ago Foochow City and Amoy region had nearly eighty percent of

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all the schools and students above the junior middle school grade, while in the vast area in the southwest, and north, as well as along the east coast north of Foochow, the highest educational institutions were of the junior middle school grade, and very few of those even. Our school curriculum has been traditionally ineffective, and our teaching mostly superficial. Education in general has been far from the realities of the problems of the people in Fukien. At their best, the schools send out half educated persons who flood the large towns and the government offices looking for fat and easy jobs. Their chief object is self-elevation as to position and salary, paying almost no attention to the crying needs of the people in the villages which are after all the backbone of the nation. With the coming of the national crisis and the serious threat of the Japanese attack on Fukien, the government decided on the policy of scattering the higher grade public schools to the interior, and advised the private schools to do the same. It would seem that this was chiefly to avoid interruption of educational work and the possible destruction of educational institutions by the Japanese, but it also has a deeper meaning. On the negative side, it was to avoid the possible bottling up of the youth of this province who should be saved at all costs for the future of China, but more positively, it was designed to raise the cultural level of the masses in the interior and to furnish the backward countryside with trained leadership.

The time is yet too short for us to make any definite evaluation of this move, but from what can be seen at the present time we can detect many hopeful signs. The experience of moving Fukien Christian University from Foochow to Shaowu in the northwestern part of this province may serve as an illustration.

We had been planning for agricultural extension work in North Fukien for several years, but due to the lack of resources, and possibly because of our own inertia, we did not do very much about it, although we realized it was one of the most important contributions our institution



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should and could make to Fukien. After the fall of Amoy in the first part of May, 1938, and upon the strong advice of the government, we definitely undertook the difficult task of moving a university. With friendly assistance and cooperation from all sides the moving was effected with comparative ease in a period of about ten days. Three days after our arrival in Shaowu we were able to resume our normal educational program. Both students and faculty have enjoyed nearly three months of very peaceful and quiet work since the first part of June. The final records of our students showed definitely that they did better work this term than they did in the previous one, and this in spite of our limited library and science equipment in Shaowu. Naturally we could not move all of the necessary books and equipment to a distance of nearly 500 miles with the present means of transportation and with the topographical difficulties of the region, and not the least because of finances. But our faculty and students have worked hard, because in the first place, they realized their responsibility in the present crisis as members of one of the very few higher institutions of learning remaining near the front line of national defense, and second, that the time at their disposal might be rather limited. Owing to non-interruption from outside forces and little inducement to spend their time in unnecessary social affairs, as they would have done had we remained in Foochow, they devoted all of their spare time and energy to study, experimentation work in the laboratories and fields, and practical service to the people around them.

The educational value so far attained in our move has already amply justified our effort and expense. It has given better understanding both to our students and teachers into the real life of the people, the problems of our villagers, the difficulties and sufferings our country folk have been undergoing for a number of years, and the defects of our existing political-economic structure. They see immediately a serious challenge to their education as well as an unprecedented opportunity for service. Their.

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response to this new situation has been spontaneous, and dare we say, creative. Popular drama has been extensively introduced. The existing forces of the cultural institutions in that district have been mobilized. Public presentations were given, and they attracted the attention of the people and helped build up a deeper national consciousness among them. Our students also organized mass singing groups which have spread not only in the city but in the far-away villages. If one travels in some obscure place, one will hear the women and children in the homes, the load-men on the road, and the farmers working in the fields, all singing patriotic songs. Schools and adults have been established, and training for citizenship has been carried on in both organized classes and casual groups. Sunday schools for children are being conducted by our students throughout the city. Local women's clubs, educational institutions, and youth organizations have had their work co-ordinated for a larger service to the people. We are aware of a great sense of comradeship and solidarity among the people even in this short period of time.

There is also the opportunity of contributing our share to the agricultural and industrial development in the vast regions of North Fukien. Most of the chief products of this province come from North Fukien, such as timber, tea, bamboo, mushrooms, paper and rice, to mention only a few. But on account of undue competition from the outside, and many internal political and economic handicaps, as well as the lack of scientific treatment, those products and industries have been on the decline for the last twenty or thirty years. When one travels in North Fukien above Yanping, one sees barren hills and large stretches of cultivatable land lying waste. The general unsettled conditions during the last decade have produced banditry which resulted in leaving many a village, or even whole counties, desolate. Peace and order have been much improved during the last few years, but the people need much encouragement and practical assistance to develop the resources which they have, not only for the improvement of their own livelihood, but also as a source of general production

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for this province. The fact that Foochow still holds second place in China's timber exports, illustrates the great possibilities of the region.

The most essential factor in effecting development is modern and adequate leadership. A university ought to meet these needs, and we are trying to do so in our humble way. Our move to Shaowu has forced us to deal with these problems more realistically and seriously, and our professors and students have begun to tackle them in concrete ways. Some preliminary steps in rice selection and breeding, and the introduction of green manure growing for fertilizer, have been taken. An nursery which will raise the best seedlings for reforestation has also been in operation for a few months. The government is allowing us to use any amount of vacant land and hills for the asking. A number of our Chemistry students have been working on the improvement of the old method of paper manufacturing, and our Horticulture Department is studying the problem of raising new fruits and vegetables, as well as manufacturing the farm products that are now raised. It is estimated that with the chief product of Shaowu, rice, alone, if we succeed in our experiment of introducing one additional crop with improved seeds and better fertilizer, it is quite possible that the production could be doubled in three years. All of the hills have good soil for forests, as we can see from the stumps which are still on the hills near Shaowu where trees were cut down by soldiers and bandits during the last ten or fifteen years. Reforestation would give not only the increased production of timber, but would also have the great economic value of flood control and soil conservation. To supply local leadership for help in such an enterprise the university is cooperating with the hsien government in conducting a farmers' school for young farmers selected from each sub-county for a six-months' training period during their leisure season, in modern agricultural methods, cooperatives, and general citizenship and sanitation.

But above all, the effect on our character building program will probably be the most precious thing we may expect. This experience of



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facing the realities of the life of the people, the welcome they received and the success they attained from their service to the people, both in spiritual encouragement and in scientific and technical assistance for economic improvement and general welfare, have changed considerably the attitude and outlook of our youth and of the public in general towards education. College education to them should not be a mere accumulation of credits and the receiving of a diploma or a degree after a certain number of years of residence, but the sharpening of moral sensibility and the attainment of ability for service. It is no longer a mere means for personal advance, but a way to shoulder responsibility, an opportunity to sympathize, to share with and to suffer for a common cause for their fellowmen. They have seen a new vision, and they have shown in many ways their determination to realize it.

The Chinese educators and the students in their schools through struggle, tribulations, and service are discovering China and the Chinese, as well as finding themselves. We, therefore, may yet find good reason to thank our enemy, the Japanese militarists, for not only awakening our national consciousness, but also for forcing us to open up a new educational frontier that is full of promise and possibilities.

G. J. Lin

Foochow  
September 1, 1938.

0502



CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

Seen by E. B. M.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

September 26, 1938

ack 11/17/38

Mr. C. A. Evans  
150 Fifth Avenue  
New York City, N. Y.

INDEXED

Dear Mr. Evans:

We have had several letters from you about the return of the Suttons and Farleys. The last cable we received from you stated that Dr. Sutton was scheduled to sail for China on September 23, by the "President Coolidge", and that Farley's case depended on the results of the consultation with his family. We are looking forward to Dr. Sutton's early return.

When Dr. Sutton arrives in Foochow we will probably keep him on the Foochow campus to follow up his research work in Fukien ceramics, for it will be too late for him to go to Shaowu to take up his regular teaching work in Chemistry this fall. We shall hope to have him go to Shaowu next term. When we learned that Dr. Sutton was considering returning, I had a talk with the Governor of Fukien Province. He is much interested in the promotion of ceramic work in this province and he promised to give some financial assistance to Dr. Sutton's research work in that field. It has been Dr. Sutton's special interest and he has already achieved some notable results during the last few years.

I heard from Mr. Farley directly before he left Paris. In his letter he stated that he was surprised that he was expected to come back alone, and because of that he could not make a definite decision as he had already been separated from his family for two years. I do not know how the Trustees will deal with his case. Because of the distance, we shall leave the whole matter to our Trustees. There are some families who are arranging for their families to stay in Shanghai while the men go to their regular post. I wonder if either the Suttons or Farleys would be willing to do that. Of course, there is really not much safety in Shanghai in case of war in Europe. I am sure you are keeping in close touch with the various mission boards to see what they are doing. Personally I am in favor of having their families come with them if the American Government will allow them to do so.

The Hongkong meeting of the presidents of Christian colleges in China scheduled for September 22-28 has been postponed, and we have not heard definitely when it will be called, so I am waiting in Foochow for further information. In the meanwhile, we have opened the fall semester's work in Shaowu on September 15. We have heard that we have about the same enrollment as we had last year. A detailed report has not yet come. My going to Madras, India, as a delegate from China to the International Missionary Conference will

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depend on the war situation in China within the next two months.

By this time you may have seen Mr. R. W. McClure, our Treasurer. He will help in making some arrangement about our money and accounts there. We have been drawing on our Local Fixed Deposits as they came due, so as to leave as much U.S. Currency in America as possible. The reserve we have accumulated there represents the special funds we have built up on the field. They have been deposited both in the Chinese and the foreign banks in Foochow and Shanghai. As we are not certain about the value of the Chinese Currency we thought it would be wise to convert these funds into U. S. Dollars. The money which you have to our credit at the end of the fiscal year, June 30, 1938, will probably not be needed for the current year, say to June 30, 1939, as we shall continue to draw our fixed deposits as they come due. And of course, we shall draw on our current year's appropriation from the Trustees as need arises. The exchange rate has been quite high, between \$5.00 and \$6.00, in recent months, so we can get a good deal of money from our U.S. appropriations. Of course, many of our educational supplies, such as books, apparatus, and chemicals, come from abroad, which call for payment in U.S. Currency. We are trying, however, to get along with as little of these things as possible for the time being, so as to save the money for emergency use.

one of

Dr. Everett M. Stowe, the Methodist representatives on our faculty, has gone up to Shaowu. His family is still in America. Bishop Gowdy has written to the Methodist Board suggesting that he might have his family come to Shanghai. The men here have been quite blue without their families, and it is doubtful whether Dr. Stowe will stay much longer if his family does not come. I hope you will keep in touch with Dr. Cartwright of the Methodist Board about this. Professor Stowe has been a very valuable member of our faculty, and we want to do everything possible to keep him on our staff.

*the man  
you need*

There is also the case of Mr. C. R. Kellogg of the Methodist Board. Mrs. Kellogg and son Stanley have been in America since 1936. It would seem that Mrs. Kellogg probably does not plan to return to Foochow. In that case, Mr. Kellogg also feels that he cannot stay on here much longer than 1940, or even not that long if he can get a job in America. I have talked this matter over with Bishop Gowdy of the Methodist Church here. He does not seem to have any better way than to wait and see how it will come out. He has written to the Methodist Board in New York, suggesting that they have a family sent out to take Professor Kellogg's place if he has to leave. In case that could not be done quickly, he has suggested that the equivalent amount of money be given to us by the Methodist Board, so that we can get some Chinese assistance until the new man is appointed.

We are so short of staff, and particularly of western staff members, so we have to plan things as far ahead as possible. I hope you or Dr. Garside will have a chance to talk this over with Mr. Cartwright, and if possible with Dr. Diffendorfer who is supposed to come to China before long. Professor Kellogg has been a member of the university faculty from the very beginning of the institution. He taught in Amherst Agricultural College for three or four years, but his heart was here, and we were able to get him back. He has made a wonderful contribution in

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Economic Entomology, and he is now doing a great deal in agricultural extension service in connection with the churches in this province. If it is at all possible, we should like to have him stay on.

We are sorry to hear about Dr. Butterick losing her home. We have not heard from her since we returned to China. I suppose her Mother has gone. She is certainly a splendid lady with fine training. We hope that she will establish herself again before long. It is good that you are quite near to each other. Please remember us to Mrs. Evans.

Yours sincerely,

*B. J. Lin*

P.S. I have just received a message that the Hongkong meeting of college presidents is "impossible," but I do not yet know the reasons for it. I shall, however, probably stay in Foochow a couple of weeks more, as Dr. Goodsell of the American Board is expected to arrive around October 10. I should like to meet him and if possible take him to Shaowu where the American Board has a large field of work. Dr. Goodsell is going to serve as Secretary of the section on "The Place, Work, and Training of the Missionary" in the coming Madras Conference. I have been asked to serve as chairman for this section, so I should like to take this opportunity to talk over this matter with him.

The Fukien Government has again granted us \$7,200 Local Currency to continue our Horticultural Experiment work. Even though the government finances have been hard up during the time of war and they have stopped all grants to other institutions, they are apparently convinced of the value of our service and are willing to do what they can to help us in it.

We are hoping that Dr. Chen Tze Tuan, now at Johns Hopkins University, will come back to join our university staff next fall. We are also counting on the return of Dean Theodore Chen, who is at the University of Southern California. We are trying to secure the service of Mr. Cheng Tien-Hsi. He is finishing his doctorate's work in Entomology at the Ohio State University, Columbus, Ohio. We may also approach another graduate of F.C.U., Mr. Lin Kung Hsiang who has been doing postgraduate work in Plant Pathology at Cornell University. Mr. Yang Hsin-Pao of our staff here is planning to go to Drew next January where he has been granted a fellowship of about US\$400.00. Mr. Tan Jen-Mei, formerly of our Registrar's Office, is staying on at Crozer Theological Seminary, Chester, Pa., for his doctor's work in Education in connection with the Pennsylvania State University. I mention all of these possibilities so that you can make use of them while they are there or do anything convenient to cultivate them and to assist them.

*B. J. Lin*

0505



CABLE ADDRESS:  
"HSIHO, FOOCOW"

TREASURER'S OFFICE

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.  
州福國中

Seen by E. B. M.

[1]  
Reaction of Paul  
Javonable to the  
Proposal. But I believe  
we would all agree  
that Miss Asher's usefulness  
to the office would not be  
superseded if she were taking full work  
at F.C.U. and Union. - In any case, we would  
welcome her.

October 13, 1938

RECEIVED

Mr. C. A. Evans  
150 Fifth Avenue  
New York City, N. Y.

Dear Mr. Evans:

I am writing to see if you think Miss Asher could help in the publicity work in the office of the Associated Boards during her furlough year, 1939-40. We are planning to have her take post-graduate work at Columbia University along the line of English Literature and publicity service. I have written to Teachers College and Union Theological Seminary asking for a scholarship for her. I enclose a copy of my letter to Dean Russell of Teachers College for your reference. We are thinking that she might spend some time working in our office there which might be of help to the Associated Boards as well as promoting the interests of Fukien. It would also give her practical experience in publicity work which is so greatly needed on the field.

We are hoping to make arrangements so that Miss Asher can leave here early enough to get to New York in time for summer school. We also hope that she may be able to stay for summer school in 1940 before returning. During all that period she could give part-time service to the office there. She will, of course, be on regular furlough salary and allowance, and we shall be ready to pay her tuition in case we fail to get any scholarship. But usually scholarships are given only in the regular academic year, and the work during the two summer sessions would cost around \$150 in addition. So if her service with the Associated Boards, or with our own Trustees, would yield some additional income that would help with the summer tuition and other expenses.

Do you think it is possible to get some of our Fukien friends to pay all of Miss Asher's tuition, say, for a full academic year and two summer sessions? It is probably easier for some people to give money for specific projects, and this would be a very worthy way of helping F.C.U. Of course, the contribution should be made to our office there and not to Miss Asher direct. It would, therefore, not put her under any personal obligation to the possible donor. Please keep this in mind in talking this over with our Trustees or other friends. We are prepared to pay the necessary expenses from our furlough reserve fund if you fail to get specific gifts for this. We ought to be ready to help our staff members for further study whenever it is possible, and here we have a clear case on which we should not economize. Anything you can do to help make her furlough in America more profitable will be greatly appreciated.

Yours sincerely,

*E. B. M.*

CJL:A

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RECEIVED  
UNIVERSITY  
NOV 14 1938  
JOINT OFFICE

October 13, 1938

Dean William Russell  
Teachers College  
Columbia University  
New York City, N. Y.

Dear Dean Russell:

I am writing on behalf of one of our staff members, Miss Eva M. Asher, for postgraduate work at Teachers College for the year 1939-40. I would appreciate it if you could arrange to give her a scholarship, and if you would send us the necessary blanks of application for same. She would also like to apply for a room in the Teachers College hostile.

Miss Asher has been on our staff for the last fifteen years. She has the degree of Bachelor of Science in Business Administration from the College of Business Administration, Boston University. She has been serving as Secretary to the President and concurrently as Associate Treasurer since her appointment to this university, and she has occasionally given courses in our Department of Economics. Miss Asher will be on her second furlough next year, and we are expecting her to return after a period of study in America. From the point of view of the needs of the university, as well as her own personal interests, we should like to have her spend more time in the study of English Literature and publicity. We believe that such further training will prepare her for even more efficient missionary service.

Miss Asher is forty-one years of age, and has proved to be one of our most valuable staff members. Therefore, anything you can do for her will be of great help to our work here. We are asking Boston University to send you a copy of the transcript of her credits direct. We sincerely hope that you will give her case favorable consideration.

Yours sincerely,

President.

CJL:A



*over*

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RECEIVED

October 15, 1938

President C. J. Lin  
Fukien Christian University  
Foochow, China

Dear President Lin:

Mr. Malcolm F. Farley reached New York Sunday night, October 9th, and came to our office the next morning. We had a long conference that day and thoroughly reviewed the whole situation. He returned to the office on Tuesday the 11th, and, in the meantime, it had occurred that one of the first steps in clearing the atmosphere would be to find out from the field if there was a definite desire for Mr. Farley to return immediately with his family, as the letter which you wrote on September 7th came to hand the morning of October 10th, and seemed to place a different light upon the situation. This, by the way, was the first covering letter we had received since the cable, asking for Sutton and Farley to return, which we all interpreted as meaning individuals. Had this information been in hand at an earlier date, it certainly would have clarified the situation immensely.

It is important to note that Mr. Farley's late arrival from Europe was not of his own making. Immediately upon receipt of the cable that Suttons and Farleys were not to return, we cabled Mr. Farley and he cancelled his reservations, and upon our knowledge made arrangements to continue for a longer period in Europe to clear up and classify some of the work he had been doing, as covered in the appropriation from the Harvard-Yenching Institute.

When word was received, it was not possible to get sailings, and neither was it possible to immediately drop the work in which he was engaged. As a matter of fact, he arrived on the first boat on which accommodations could be secured. The influx of Americans returning from Europe because of the war scare simply swamped sailing accommodations.

As it now stands with the Japanese Government attacking along the coast line of South China, the United States Government will positively not allow families to return. As a consequence, your cable reply to our inquiry does not help very much, except the knowledge that you desire to have Mr. Farley return soon.

A meeting of the Executive and Finance Committees of the Board was held yesterday afternoon and, as the Board and our Executive Office have been in frequent correspondence with Mr. Farley and have been kept informed of his activities, we requested him to remain in New York for that meeting. There is no expense involved to the Board as he is staying with relatives in Larchmont.

The Committees had an opportunity to study the situation, as your comments had been mailed in advance, along with your letters of February 24th

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to Dr. Elisseoff. A very sympathetic hearing was given to Mr. Farley, but the Board did not feel that any action could be taken and that the matter should be further investigated with the field and Mr. Farley's family.

Mr. Farley appreciates the fact that he and his family have been separated for a considerable period at their own volition. The reports we have received would seem to indicate that medical treatment, as a result of a serious dental condition, for Mrs. Farley was imperative, and that she was justified in returning at the time when the regular furlough was due. What has occurred this past year is beyond human powers to control in that her mother has developed a cancer of the liver for which there is no relief, and has made her an invalid.

As a consequence, the burden of the family has fallen upon Mrs. Farley's shoulders and she has carried on nobly in assuming this responsibility. Her letters are of the most sacrificing, uncomplaining type, and she seems ready to agree to any move which will be for the good of the University. Before she returns, quite naturally the problem of caring for her mother will have to be worked out. In the event that she does not return, plans will have to be made very quickly to relieve her of this responsibility, as an immediate further long separation of the family would be likely to result in serious permanent injury to her health.

The devoted attachment and loyalty of these people who have worked to help build up Fukien is most inspiring, and to see the willingness for them to make further sacrifices in the University's cause shows that there has been developed at Fukien a spirit with which it is difficult to find a comparison.

Nothing is said in your letter as to the probable course of the spring semester as to the possibility of students being required to do military service and thus breaking up the work.

It would now appear that the best adjustment which could be made for the family here would be for Mr. Farley to leave so as to arrive in Foochow late in April, but, of course, if he could be spared until the beginning of the Fall 1939 semester, there would be just so much better preparation for the separation of the family for a longer period. Incidentally, we are hoping by that time conditions will so change in China that both families will be able to return.

We have studied your letters to Dr. Elisseoff and also the schedule which you sent, and, in view of the vast amount that has been done toward the development of Chinese culture in Fukien and which has been so enthusiastically recognized and endorsed by Dr. Elisseoff, it would seem that your program to give additional help to Mr. Farley would aid in solving one of the distressing situations which we are constantly facing in our contact with the Harvard-Yenching Institute.

To summarize, - it will not be possible for Mr. Farley to contribute anything during the present semester. How much of the second semester will be in actual collegiate work, and how much for military trend, and will this interfere to such an extent that his return could be further delayed? Three or four

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President C. J. Lin

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months in getting his family straightened out and located for a possible long separation will be of immense value.

Won't you cable upon receipt of this letter the actual situation and your desires, and we will endeavor to harmonize same toward meeting a solution of the problem?

Very truly yours,

C. A. EVANS

CAE/B

(VIA CHINA CLIPPER)

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October 17, 1938

President C. J. Lin  
Fukien Christian University  
Foochow, China

Dear Dr. Lin:

Subject to the approval of Mr. Garside, I am answering your letter of September 7th, as it has come to my desk after a meeting of the Board, along with other correspondence from Fukien bearing upon the budget and the return of Messrs Sutton and Farley.

Quite definitely, you have properly diagnosed the success of last year's campaign. The enthusiasm, energy and perseverance of Mr. Garside carried the campaign to a successful issue. We feel that you are right regarding the present organization of the Associated Boards, with the possible exception of the undersigned. Mr. Joseph I. Parker is now on the staff and will take over some of the burden of secretarial work.

It is rather difficult for us here to appreciate the degree of hardship under which the Universities are working, but not alone in our efforts but in our prayers and constant thoughts are we endeavoring to help in the solution of problems which are heart breaking.

We all enjoyed the visit of Mr. Cressy, and at every board meeting, he stimulated enthusiasm and deeper interest in the work of the individual college. His presence was indeed a great help in all of our deliberations.

The problem facing institutions in the occupied area is indeed most complexing. The success with which Yenching carried on last year might be cited as an answer to criticism of continuing the work on the College campus. But even with the greatly enlarged enrollment this Fall, one can hardly feel assured of the future for any length of time. Apparently this year will tell the story. Ostensibly schools will be needed in the areas of occupied as well as unoccupied zones and presumably time will indicate the type and extent of that work.

With sincerest personal regards, I am

Very cordially yours,

C. A. EVANS

CAE/B

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over  
October 18, 1938

*over*  
President C. J. Lin  
Fukien Christian University  
Foochow, China

Dear President Lin:

Your letter of September 7th, covering the activities of Mr. Farley, has come to hand and, as the undersigned has been in closest touch with Mr. Farley since arriving in the United States on Sunday night, October 9th, it seems most fitting that I should reply.

We have studied the Farley schedule over the past few years which you presented, and note your comments thereon. We fully realize the difficulties involved in this situation, and it is one of which we have been aware ever since the Harvard-Yenching Institute was founded and insisted upon the use of restricted funds for Chinese cultural work.

The withdrawal of the Rockefeller Fund further complicated Fukien's finances, and it is indeed a struggle to make ends meet. The conclusion is that - like it or not - we face a condition which we ought to meet insofar as possible and do so with a clearer conscience.

I am not at all hesitant in saying that my impression is that, if Fukien will work with the Harvard-Yenching Institute supporting Mr. Farley's archaeological work insofar as consistent, the Harvard-Yenching Institute will become more deeply interested in Fukien's welfare than ever before. I am sure it will not be money or time wasted. Mr. Chase, Dr. North, Dr. Elisseeff and Dr. Hume all recognize the value of this work and any discouragement of it does not help the cause of Fukien.

Before Mr. Farley reached New York, I had several conversations with others who are most familiar with his work and was astounded to learn of the extent of his collection which, I understand, has been gathered upon his own time and with very little help, if any, from the University. The urge to delve into archaeology is seldom acquired, but is an inherent quality which is ordinarily recognized as being an asset of the greatest value, and such may be the case at Fukien.

Following the trend of thought in your letter that the Trustees negotiate with Mr. Farley for the purchase of his museum, and reading the letters to Dr. Elisseeff wherein Fukien sought his services as an intermediary with the hope of turning the collection over to the University, I discussed with Mr. Farley the ultimate placement of the collection. I was amazed to find that he has not the slightest inclination to sell same, but his whole thought has been to acquire it for the ultimate good of the University. A collection of this kind is priceless, and truly the Trustees have no funds to invest in same at the present time, and quite naturally

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President C. J. Lin

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10/18/38

would not place the money in such a collection under prevailing conditions.

We have become more or less familiar with the procedure in handling collections of this kind through the study of the collection which Mr. Caldwell secured, and which now is in our office under the care of his son, Oliver J. Caldwell. Museums all over the world are using collections under loan, and there is nothing to hinder Fukien of doing the same thing with Mr. Farley's collection, with pretty much of an assurance that it will come to the University eventually. Surely it would be beyond the thought of any member of the Board of Trustees or this office to exert any pressure to have Mr. Farley turn his collection over to the University. I would have resented to the last degree any inference on the part of Silliman Institute to turn over my collection of Philippine curies which I acquired during the five years I was in the Orient.

I am sure that Dr. Elisseoff looks upon the proposal in the same light, although I have had no personal contacts with him whatever.

The suggestion that the Board secure the maintenance of Messrs. Farley and Sutton possesses some very attractive approaches. The Board, quite naturally, is endeavoring to help in every way possible. If the opportunity was presented to secure a sum equivalent to the care of these two families, there would be no hesitation whatever. However, any funds secured would be a matter for the field to handle in detail and become a part of the field budget.

This letter has grown too long already, but it answers some very definite questions which had been brought up, and which should have further grave consideration. Obviously the present crisis in China will greatly alter all consideration of these things which under normal circumstances would be of paramount importance.

Very truly yours,

C. A. EVANS

CAE/B

05 13



學大和協建福立私

CABLE ADDRESS:  
"HSIHO. FOOCOW"

FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

October 18, 1938

Mr. C. A. Evans  
150 Fifth Avenue  
New York City, N. Y.

Dear Mr. Evans:

On October 14 I sent you the following cable in reply  
to yours of October 11:

"Desire Farley return. He must decide whether  
family come".

We here feel strongly that we need Mr. Farley's services for the  
spring term, which begins February 3, and we hope that he will arrange  
to come out as early as possible. But I do not want to either urge  
him to bring his family or to prevent him from doing so. It is a  
rather personal problem and Mr. Farley will have to make his own decision,  
although we realize that it will be difficult for him. What we have  
written previously was meant to convey the conditions here. From the  
information that you and Mr. Farley can certainly get from the Methodist  
Board and the American Board, as well as other missions in New York,  
Mr. Farley should have quite a good idea as to whether or not he should  
bring his family along.

The question as to family and children is too much  
responsibility for any institution to assume. People generally do not  
have their family affairs interfered with very much by other people,  
and we never intend to do that in ordinary times. Our staff members  
do almost as they please in regard to their families. The missionary  
families here seem to run along the same line; that is, they have the  
choice of either keeping their family here or sending them away when  
conditions in China seem to be serious. The conditions in China are  
undoubtedly changing all the time, and it depends a great deal on  
personal temperament of the members of the family. Some missionaries  
have proved to be quite nervous and high strung and cannot stand the  
strain of any serious excitement, and particularly bombing. There are  
others who really do not care very much about that. We, therefore, do  
not want to urge our staff members to do one way or another, but prefer  
that they make their own decision so long as they have the opportunity  
of making a choice within the limits of the American Government regulations.  
We hope that on the receipt of my cable Mr. Farley will make up his  
mind, and then you can help him to arrange for the passage when he is  
ready to come.

As I wrote you the last time, we shall expect Mr. Farley  
to go to Shaowu for work so long as the university is carried on there.  
It is our plan to have the university work there until the general war  
situation is quite clear. It is obviously no sense in moving the  
university back and forth when the general situation is not very clear.

Written to Mr. Farley  
11/21/38

file  
1/27/39

05 14



OCT 18 1938

[27]

We expect Mr. Farley to teach English Literature and Comparative Literature, and English Composition. At present, our English Department has nobody. Miss Thomas is at home on sick leave, although we hope she may return next spring, and Professor and Mrs. Scott are leaving for furlough around the middle part of December.. Professor Stowe of our Department of Education is now teaching three courses in English. If Mr. Farley is willing to return, I hope he will be willing to plunge in and help out in our most urgent needs. We shall probably have to postpone some of our research problems until some later date, and he will have to forego some of his research projects for the present. You will realize that China is at war.

Please let us know as soon as possible what is Mr. Farley's reaction and what are his plans. I shall write him and enclose a copy of my letter for your reference. This is the first letter I have written him directly since last January. We did not write him earlier because we did not know the details of what had gone on between your office and him, and we did not want to make any conflicting statements.

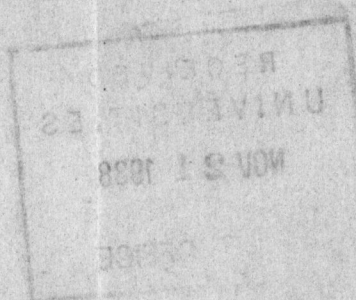
We are expecting to hear from Dr. Sutton almost any time now about his arrival in Hongkong. We take it for granted from your former cable and letter that he sailed from San Francisco on September 23. We have no way of finding out when the "Coolidge" is due to arrive in Hongkong, as the Dollar Line has no printed schedules. I am here in Foochow waiting for him and hope that he will be here in a few days. I hope that Mrs. Sutton's father fully recovered from his illness, and that satisfactory arrangements have been made for the family at Alfred. They can come to China when the situation is more clear. In the meanwhile, the children can be in school at home.

Recent word from Shaowu indicates that the work has been going on very well. I plan to go up there as soon as I make arrangement with Dr. Sutton about his work.

Yours sincerely,

*B. J. Lin.*

CJL:A



05 15



October 18, 1938

Professor Malcolm F. Farley  
Churchs Ferry  
North Dakota

Dear Malcolm:

From a cable from Mr. Evans dated October 11, we assumed that you had arrived in America and were discussing with him about your return to China. The question raised was also whether or not we desired you to bring your family with you to China. We replied by cable on October 14, saying that we desired your return but that you yourself must decide whether or not you should bring your family.

In our letters to the New York office we have tried to report the conditions here as we see them. The various mission boards which are in the same building as our New York office also have information from Fukien direct. Bishop Gowdy has written regularly to Mr. Cartwright of the Methodist Board about the return of Methodist missionaries. Undoubtedly, our Trustees' office would have this information from other mission boards who have missionaries in China. From all of these sources, you should be able to make up your own mind as to whether or not it is wise to have your family return with you. We feel that it is beyond our province to say specifically whether you should or should not bring the family. Under the present circumstances, with all of the uncertainties of war, it depends a great deal on the personal make-up of the people involved. Some people have proved to be very sensitive to the excitement and strain of air bombing and gun firing, and some do not care at all. We would seem to be over-stepping to say that all persons should be here under any circumstances, while it might be necessary for the sake of health and nervous condition for some people to evacuate on sudden notice. This would involve physical suffering and financial expenses, and F.C.U. should not assume that kind of responsibility at the present time.

On the other hand, if you should decide to bring your family on your own responsibility, we shall be glad to welcome them and to accommodate them as best we can. In any case, we want to assure you that we desire you to return, for there is a great deal of work at the present time which you can do. We are in a time of war and we are trying to do everything possible to carry on our educational service with the object of serving the Chinese people and China. We are not trying to keep this institution going merely for its own sake, so we hope that in returning you will be prepared to do all you can to meet the present urgent needs.

Of all the departments of the university the Department of Western Languages and Philosophy is the most depleted. Miss Thomas is still in America on sick leave. Professor and Mrs. Scott will leave for furlough around the middle of December on account of Mrs. Scott's health. Everett Stowe is now teaching three courses in English and supervising

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1938

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another, and Edwin Chen of our Economics Department is helping in English Composition, while Mr. Scott is carrying on two courses in composition by correspondence. So if you are willing to return to F.C.U. at this time, you may expect to do your lions share in the English work. You will have to postpone the work along other lines, such as research in archaeology, etc., for the time being. When conditions are more settled and when the university moves back to the Foochow campus, we expect you to give a fundamental course in archaeology so that the students may have some foundation in that field in the future, and a course in Chinese Art as you have done before, and the rest of your time can be given to English work including some composition.

Kindly let us know as soon as possible what your plans are. If you can give us the date of your sailing and the date of your arrival in Hongkong we shall greatly appreciate it, for we do not have any schedules for the Dollar Steamship Line as they no longer print them, and we should like to know when we may expect our staff members. You will, of course, come first to Foochow and then make plans to go to Shaowu. It takes about three days from Foochow to Shaowu. There is no electricity or running water, but there is plenty of pork, beef, fowl, and vegetables; no fruit to speak of. Flour has to be imported from Foochow, which in turn is imported from other places, such as Shanghai or Hongkong. Those of us who have been living there feel it is quite comfortable. Of course, it all depends on the person's attitude and habits of adjusting himself to a new environment. I understand that Rev. and Mrs. Charles L. Storrs will be returning to Shaowu soon, and we have cleaned up their house ready for them. We borrowed their house for our staff members last semester.

Should you decide to bring your family, Neva and the children may not like to go to Shaowu with you. In that case, you could leave them here on the campus or in one of the houses in the Methodist compound in Foochow. The Methodist Mission will be glad to make such accommodations when it is necessary.

Our spring semester begins on February 3. We need to have the courses and the schedule ready around the first of January. We would, therefore, like to know what you plan to give.

Please remember us very kindly to Neva and the children.

Yours sincerely,



P18. Your letter of August 24 from Paris arrived on September 11.

0517



學大和協建福立私

CABLE ADDRESS:  
"HSIHO. FOOCHOW"

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

October 24, 1938

*file JC*

Mr. Oliver Caldwell  
Associated Boards for Christian Colleges in China  
150 Fifth Avenue  
New York City, N. Y.

Dear Mr. Caldwell:

We have learned from our New York office that you have joined the Associated Boards as a Secretary working for the interests of the Christian Colleges in China. We are very glad that you are taking up this work, and we are sure that you will help a great deal in making Christian education in China much better known to our friends in America. Your childhood days in China and your experience both in Amoy and in Nanking universities as a teacher have equipped you very well for this service. We are, of course, particularly pleased that you know Fukien well and can represent our section with first-hand acquaintance. We want to assure you that we shall do whatever we can here to cooperate with your new endeavors. Kindly let us know if in any particular way we can be of assistance.

We see your parents once in a while when they come to Foochow. It takes only a little more than one hour from Futsing to Foochow, and when there are committee meetings your father usually comes up for a visit. We, of course, see your sister, Muriel, quite often. I am sure they are all glad that you are helping the China Colleges through your present position.

Our university moved to Shaowu last June, owing to the constant bombing by the Japanese planes in Foochow. Our work up there has been going on very well. Hwa Nan College is carrying on its work, both college and middle school, in Yenping. They are quite crowded there, but I understand they are getting along quite well. Our work is on a much higher plane now than in the past because of the impetus of the war which has inspired both the faculty and students to work harder than usual. We are as sure as ever that Japan will not get the best of us in her war in China, although the suffering of the Chinese people has been very great. We shall work steadily on.

With all good wishes,

Yours sincerely,

*C. J. Lin.*  
President.

CJL:A

05 18



學大和協建福立私

File.

CABLE ADDRESS:  
"HSIHO. FOOCHOW"

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

October 25, 1938

Mr. Parker  
Associated Boards for Christian Colleges in China  
150 Fifth Avenue  
New York City, N. Y.

Dear Mr. Parker:

From the report of the Associated Boards for Christian Colleges in China, we learn with pleasure that you have accepted the position of Secretary working for the interests of Christian higher education in this country. We know that with your first-hand knowledge of China and with your experience in the International Missionary Council office you will render great service for our cause in China. We want to assure you that we shall be glad to do whatever we can here to cooperate with you in your work there. Please let us know if in any particular way we can be of assistance.

Our school work at Shaowu is going along very nicely. It is a thrilling experience to work with the youth in China at the present time. In facing the national crisis, as threatening as it is, both the Chinese public and the students have risen up morally and spiritually to meet the situation. Our students have not only done most creditable work to serve the country, but they have also done even better academic work during the last term. We are sure of our final victory over our invaders, although to be sure, our present sufferings are very great. We appreciate so much the overwhelming sympathy of the American people with our cause.

I am planning to attend the International Missionary Conference at Madras as a China delegate, if the war situation here permits. I am leaving Foochow in a few days for a visit to our campus at Shaowu before going to India.

I should like to have any mail for me from your office addressed to Miss Eva M. Asher, Fukien Christian University, Foochow.

Again, please accept my appreciation for your part in making the Christian Colleges in China more effective in their service to the Chinese people.

Yours sincerely,

*C. J. Lin*  
C. J. Lin  
President.

CJL:A

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學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

CABLE ADDRESS:  
"HSIHO. FOOCHOW"

OFFICE OF THE PRESIDENT  
處公辦長校

INDEXED  
CODE:

"MISSIONS"

October 25, 1938

Dr. Bl A. Garside  
150 Fifth Avenue  
New York City, N. Y.

Dear Dr. Garside:

Your letter of September 26 to me explaining the revised assignment of emergency funds to Fukien as US\$17,350.00 and the "Fund for Later Assignment" as US\$3,900, has been received. We also have your general letter to the presidents of the colleges of the same date, reporting the additional members of the Executive staff and the plan for promotional procedure for 1938-39. We are certainly glad that you have this additional personnel to help carry on the work of the Christian Colleges in China. I have written to each of the three new members of our staff. I am sure they will help a great deal in the cause of Christian education in this country.

When you assigned US\$3,900 from our original items for building repairs, \$2,400, and evacuation, \$1,500, to the "Fund for Later Assignment", it is quite reasonable, but I wonder if you notice in our general budget for 1938-39 that we have an item of US\$6,000 for "Special Gifts". This amount has to come from somewhere in order to balance our ordinary budget, and if you are pushing hard the emergency campaign you might not be able to secure the additional \$6,000 for the ordinary budget, so please see what can be done about it. The item is larger than that of last year, because all the government grants to us have practically stopped, which amounted to about LC\$29,000.

Your general request for the supply of publicity material for the campaign has been received. We shall do the best we can. I have already written to Mrs. Macmillan about this, and we are hoping to have more pictures and more written material for your office in the near future.

I also read the minutes of the meeting of the Executive Committee, September 24, with great interest and appreciation for all that you people have done and are planning to do for the Christian colleges in China. Your promotional program is very admirably drawn up, and we know that you will be successful with it as you were last year, although we know that many of you had to work very hard for that success.

I am glad that President Baen E. Lee of Hangchow College was in New York in September, and I suppose he is still there. I have already written you in my last letter about my personal opinion with regard to the advisability of carrying on Christian college work either in Shanghai or in Peiping. There is probably some justification for Yenching to keep on with its work because of its capital investment and its service to those students who have to stay on in Peiping, but

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OCT 25  
1938

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there is not much justification for spending a great deal of new money in a place like Shanghai. If that group there could agree to move to a location in the interior, it would probably do China a great deal of good.

I should like to call your attention to the fact that Professor and Mrs. Roderick Scott are to leave on furlough in the middle part of December (from Hongkong by the "President Coolidge" on December 15). Professor Scott has been a member of our Department of Philosophy and English since 1917. For a number of years he was Dean, and has served as Acting President of the university once or twice. Mrs. Scott has been teaching Music and has led a very creditable Glee Club. They have advanced their furlough by six months on account of Mrs. Scott's health. They will probably first spend sometime with Mrs. Scott's parents, Dr. and Mrs. Robert L. Kelly, 527 Berkeley Avenue, Claremont, California, where you can get in touch with Professor Scott. He will be available for deputation work for the American Board, and of course he will be glad to cooperate with the Associated Boards in any way he can in connection with this campaign now on foot. Kindly communicate with him.

noted  
S. M.  
also informed  
Mrs. Macmillan

Yours sincerely,

*B. J. Kim.*

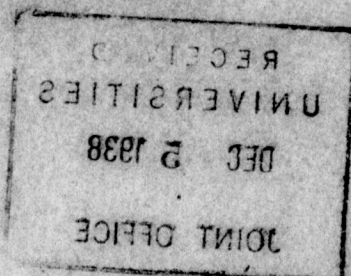
CJL:A

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Excerpt from President Lin's letter of October 26, 1938,  
to Mr. Cressy.

"From your letter we understand now why the meeting of the college presidents was postponed. I thought it was a very good idea of yours to have a meeting. It would undoubtedly help each individual institution to adjust its own work according to the experience of the other institutions, but we would have the larger value of seeing the general problem of Christian higher education in the present crisis and the opportunities before us. I just wonder why the group of colleges in Shanghai need to stick to Shanghai when they now have every possibility of making a real contribution in some interior place. We must think of Christian higher education in China and for the Chinese in terms of China's national growth rather than temporary institutional advantages. To be sure, you can generally get more students and be better known in a place like Shanghai; but I always seriously question the semi-foreign character of that metropolis for the building of real Christian character to meet Chinese needs. We must have the roots of our students deeply planted in the Chinese soil before they can really do much for China. We Christian educational institutions have produced enough compradores of one type or another. We must begin to educate some real leaders for the new China."



0522

*file*

*ack by C. J. Lin  
1/18/39*

*ack by Asher  
2/13/39*

October 29, 1938

*ack by  
2/11*

President C. J. Lin  
Miss Eva M. Asher  
Fukien Christian University  
Foochow, China

Dear Friends:

I am enclosing herewith the minutes of the meeting of the Executive-Finance Committees of Fukien Christian University of October 14, 1938.

Before attempting to write this letter I have gone carefully over the minutes with Mr. Evans, since he is more familiar than I am with the previous background of the accounts on which this particular committee's action was based. In explanation of the committee's considerations I think we should make the following notes:-

Emergency Budget. The committees concurred with the Finance Committee of the Associated Boards in setting the amount of emergency askings for 1938-39 at \$21,250. As both of the Sutton and Farley families will now undoubtedly remain in the States, \$3,000 could be deducted for travel. The building and repair item was shifted into the supplemental list, as well as a large portion of the evacuation expenses. This means, in effect, that the \$17,350. will be the first objective, but that in an emergency and actual need, application may be filed for the additional \$3,900.

Budget Estimates for 1938-39. The studies which were made of the field requirements showed that the field had based calculations on an exchange rate of 3 to 1, including as well an item of \$15,922.76 for gain on exchange.

The Board is unwilling at this time to take this step in that part of the budget sponsored by the Trustees and voted by action EF-1174. At the rate of exchange of 5 to 1, the including of the Harvard-Yenching appropriation gives you a sum approximating the \$82,000 requested, which includes the US\$6,000 which the Trustees, of course, cannot underwrite while at the same time participating in the Associated Boards campaign. If the exchange decreases still further, it is quite possible the Board of Trustees will be willing to grant this upon application. There is one consideration, of course, which we must not overlook, and that is the purchases in U.S. dollars, which under normal circumstances would be made in the United States. We presume, however, that there will not be as many this year, in view of the conditions under which you are operating, and as a result there will be more U.S. dollars to convert into local currency.

Emergency Expenses Rockefeller Fund Grant. The report you presented in your letter of August 20th, covering expenditures under the Rockefeller appropriation, used an exchange of 3 to 1. This report was presented to the committees, and the question of exchange rate was brought

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President Lin  
Miss Asher

-2-

10/29/58

up: Is there any justifiable reason for using the rate of 3 to 1 on an appropriation which has been in our hands only since the late spring? We preferred to raise this question rather than have the Rockefeller Foundation call it to our attention. We would like to have your reaction as to the best way of handling this.

Return of Messrs. Sutton and Farley. Mr. Farley has been in New York for a number of days, and has now gone on to meet his family in Minnesota. The committee felt that since it was not possible for him to reach China in time for the work of the first semester, we could afford to await further word from the field in answer to previous letters on this subject before making any final decision.

May I take this opportunity to put in this personal note. I am looking forward with a great deal of interest and anticipation to the opportunity of working with you in the interests of Fukien Christian University. Please feel free to call on me and count on me for any cooperation which I may be able to give.

Sincerely yours,

*J. L. Parker*  
Assistant Secretary

JIP:RC  
Enc.

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INDEXED

November 14, 1938

President C. J. Lin  
Fukien Christian University  
Foochow, China

Dear President Lin:

Your letter of October 13th regarding the return of Miss Asher, together with a copy of your letter addressed to Dean Russell is at hand.

Miss Asher certainly will receive a warm welcome as we have been looking forward with pleasant anticipation to her return. Undoubtedly there will be places in our Associated Boards Program where Miss Asher will be of great value. If, however, she is to carry on work at Union Theological Seminary or Teachers College, that will of necessity take precedent over all other activities and our work would have to be sandwiched in to meet her convenience. Apparently her plans are fairly well laid as to her desire for educational work and, of course, we will cooperate in every possible way in furthering these plans.

We are having in mind, of course, the fact that Miss Asher will be here in the States and that there will be possibilities for using her services. We also have in mind presenting the case to the Board of Trustees, with the hope that additional funds can be secured.

You may rest assured that everything possible will be done to make Miss Asher's furlough as effective as possible, as well as enjoyable.

Very truly yours,

C. A. EVANS

CAE/B

0525



*check*

(17)  
D.V.C.

November 17, 1938

Dr. C. J. Lin  
Fukien Christian University  
Focchow, China

Dear Dr. Lin:

Your letter of September 26th came to hand, and has been the rounds of the office. This deals to a large extent with the return of the Farleys and Suttons.

We have written you by China Clipper on this situation and no further comment seems to be required at the present time. In the case of Mr. Farley, the State Department has refused to allow the family to go back at this time. Mrs. Sutton has expressed a hope that by next Spring things will change to such an extent that the family will be allowed to return--time only will tell. The last letter which we wrote regarding this situation had more to do with the return of Mr. Farley later on rather than immediately. I presume a reply is in transit.

We are very sorry that the situation is not clearer at the present time, thereby permitting your release to attend the Madras Conference. Again a few weeks may make a difference.

No, we have not seen Mr. McClure as yet. He has been in Maine, but a special meeting of the Board of Trustees has been arranged for the 28th. In view of what you say regarding the balances held on hand from the current budget, it would seem advisable to invest some of this temporarily at least. We are planning to take this up at the meeting of the Board.

We are greatly interested in the personnel, especially those connected with the Methodist Board. We can readily understand the difficulties involved, especially in the separation of families. I have been trying to get hold of Dr. Cartwright to talk the thing through, but he has been extremely busy with the Annual Meetings and with the consolidation of the Board, and I have not broached the subject because I wanted to have time to talk it through. The Annual Meetings were cleared away yesterday, but the aftermath seems to be fully as complicated as before. I have a standing engagement as soon as he has opportunity to let me know.

I find from other sources that Dr. Stowe is returning this Spring and that it is hoped that his family will return with him. The Kellogg situation is much different and will require considerable more study, if not patience and understanding tactfulness. In other words, the future holds the answer.

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Dr. C. J. Lin

-2-

11/17/38

We are very glad to have the list of the Chinese staff members who may be accessible here in the States. I have passed on to Mrs. Macmillan this information which has been noted.

It is with great gratification we learn of the continued devotion of the Chinese Government to educational work. The Provincial Government in Szechwan has been doing magnificently in support of units which have moved from different parts of the country up to Chengtu. Recent development, of course, may have changed the whole situation on the East Coast, but we hope not.

With sincerest personal regards, I remain

Most cordially yours,

C. A. EVANS

CAE/B

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November 23, 1938

President C. J. Lin  
Fukien Christian University  
Shaozu, Fukien, China

Dear Dr. Lin:

Your letter arrived recently and I am happy that I am now in a position to endeavor to be of some service to Fukien Christian University.

Naturally, Fukien is closer to me than possibly any other part of the earth, and I am particularly interested in every enterprise seeking to benefit the people of the Province. If I ever can be of any direct assistance to the University, please let me know and I shall be very happy to do my best to help you.

We are all proud of the way our Universities in China are coping with the war situation.

With best wishes for a merry Christmas and a happy New Year,

Sincerely,

OJC:CS

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INDEXED

November 30, 1938

*ack by C. J. Lin  
+ Miss Asher  
1/18/39*

Dr. C. J. Lin  
Fukien Christian University  
Focchow, China

Attention of: Miss Eva M. Asher

Dear Dr. Lin:

Miss Eunice Thomas was here for the Board Meeting day before yesterday, and you will note from the minutes which Mr. Parker will be sending out that no action was taken regarding her situation, but conditions were discussed.

In talking with Mr. McClure on Fukien's financial matters the question was raised regarding continuance of Miss Thomas' salary. You will recall that we were authorized to pay six months salary at \$48.48 per month, expiring December 31st. This was based on a short furlough recommended by two doctors on the field. However, the Keleid Laboratories of the University of California, Berkeley, universally recognized as outstanding for reliability and accuracy, report her illness to be a bad case of amoeba. Naturally, she cannot return to China at the present time, but rather two or three months will be required to effect a cure.

During the period of building up, Miss Thomas is willing and anxious to secure a teaching position in California, and thus relieve the University of further expense.

On the other hand, she was returned to the United States upon medical advice. If properly diagnosed, however, she would have been kept in China and given adequate care. It would seem, therefore, the University has a moral obligation to continue furlough salary during the extended furlough, pending her return to China in August when she will be in first class physical condition and ready to do work anywhere the university may be located.

Please let us know your decision immediately.

Very truly yours,

C. A. EVANS

GAE/B  
(VIA CHINA CLIPPER)

0529



Bals wrote Fairfield  
& Chandler 11/2/39

CL

November 24, 1938

Dr. Wynn C. Fairfield  
14 Beacon Street  
Boston, Massachusetts

INDEXED

Dear Dr. Fairfield:

I am writing to report to you about the action with regard to Dr. Samuel H. Leger. Enclosed herewith please find a copy each of my letters to Dr. Leger and the Fukien Synod secretaries, respectively. We do hope that Dr. Leger will come to Fukien. He served as a member of the Board of Managers of Fukien Christian University when he was Associate General Secretary of the Fukien Synod, and he came to teach a few hours a week in 1927-28, so he knows our work quite well, as well as the conditions of Fukien Province. We are quite convinced that he will be a real addition to our faculty, and we do hope that the American Board Mission will approve his delayed furlough, should he be willing to do so.

Sometime ago we were informed by Mr. Topping of the Fukien Synod that the Mission Board would grant \$650.00 U.S. a year for a Chinese teacher to take the place of Professor Beach until a new appointment could be made to the university and that the payment would begin with September 1, 1938. In reply, I wrote Mr. Topping that since the death of Professor Beach we had arranged to have an additional Chinese teacher in the College of Rural Reconstruction and that the amount appropriated at our regular budget rate, namely, \$3.00 to \$1.00, would not be enough for that purpose. We secured the services of Mr. C. Y. Lin, who recently completed his postgraduate work in rice breeding at Cornell University, beginning April 1, 1938. So we request that the American Board appropriation begin at least with April 1, 1938, and continue until Dr. Leger actually begins his work with us. With the present rate of exchange, we hope that this grant will cover Mr. C. Y. Lin's expenses.

Professor and Mrs. Roderick Scott are planning to leave here on December 5 to get the "President Coolidge" from Hongkong on December 18. The plan is that Professor Scott will spend the first six months of his furlough for deputation work for the Mission Board, and then devote the whole year, 1939-40, to study. We approve of this arrangement both because of Mrs. Scott's health and the special conditions prevailing in Fukien at the present time which prevent the Scotts from joining our teaching staff at Shaowu for the present year. As a result, the personnel in our Department of Western Languages and Philosophy has been almost completely depleted. We do not know yet what is the plan of Miss Eunice T. Thomas. We hope to hear from her soon. Nor do we know definitely the plans of Mr. Farley of the same department.

0530

NOV 24  
1938

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The university work has been going on well in Shaowu. We have a normal enrollment and the spirit of both faculty and students has been very fine. We have tried desperately to maintain the fine morale which has been so well established, by having enough teachers to work with the students there. Dr. Leger's coming for the spring term would contribute a great deal to this phase of our work, as well as the academic work and general service. We are trying to do our part for the strengthening of the church work, along with the expansion of Christian education to meet the growing needs in North Fukien. I have reported our plans to our Trustees, and I know Dr. Garside has conveyed to you what we have been doing.

We are, of course, looking forward to the return of the Storrs to Shaowu, and we understand that Miss Josephine Walker may also go up there.

I have cancelled my trip to India as a China delegate to the Madras Conference. Since the fall of Canton, Fukien is more likely to be threatened by Japanese invasion than before, and I do not want to leave China at this critical time, although our faculty was very brave and willing to shoulder the responsibility should I have decided to go. Besides many other things, I have to give up the pleasure of working with Dr. Goodsell in the section on "The Place, Work and Training of the Missionary." I had been appointed Chairman of that Section, and Dr. Goodsell is Secretary. I have cabled to London asking to be relieved of the chairmanship.

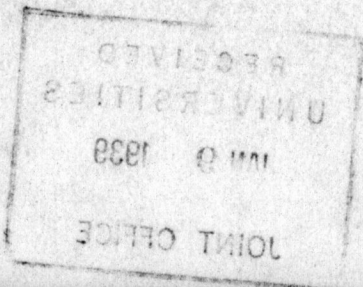
Both Foochow and Fukien Province as a whole are still quiet. Work for educating and training the masses is going on with great energy, and you have undoubtedly been informed that the second and third year students of all the high schools throughout the province, together with their teachers, are now working in the adult schools all over the province.

With kindest personal regards,

Yours sincerely,

*B. J. L.*  
President.

CJL:A



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學大和協建福立私

CABLE ADDRESS:  
"HSIHO. FOOCHOW"

FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

December 2, 1938

Mr. B. A. Garside  
150 Fifth Avenue  
New York City, N. Y.

Dear Mr. Garside:

Professor and Mrs. Roderick Scott are leaving here on December 5, and are due to arrive in Los Angeles on January 8. Professor Scott plans to spend the first six months of his furlough for deputation work for the Mission Board. He is ready to do anything that the Associated Boards and the Fukien Trustees may like to ask of him in connection with publicity and speaking. I hope our Trustees will take this opportunity of getting such a good man as Mr. Scott, as well as all the Christian colleges in China. He can be reached in care of Dr. R. L. Kelly, 527 Berkeley Avenue, Claremont, California. *noted by H.M.*

Mr. Yang Hsin Pao, class of 1927, F.C.U., who has been serving as our Alumni Secretary for the last eight years, is going to America with the Scotts. He will be studying at Drew, where President Brown has granted him a scholarship. I am sure he will be glad to have a chance to meet you and the other members of the office there and to do whatever he can to help in promoting the interests of Fukien. He can speak English quite well, and given time for preparation he could probably make a good impression on the general American audiences. He will be quite all right financially for the first term, as he has a scholarship of \$350.00 and will have about \$100.00 U.S. left after paying all traveling expenses from Foochow to Madison. For the next academic year, 1939-40, Drew will give him a scholarship of \$500.00, which will not be enough to cover all of his expenses for the calendar year. If you know of any opportunity for work during the summer or vacation time which Mr. Yang would be glad to have, kindly introduce him for the same.

Enclosed herewith please find a copy of my letter to Dr. Fairfield with regard to the assignment of Dr. Samuel H. Leger to Fukien Christian University as an American Board representative on the faculty, to fill the vacancy left by the death of Professor Frederick P. Beach. Dr. Leger has his Ph.D. degree from Teachers College, and for the past few years he has been Secretary of Religious Education for the Church of Christ in China. He is well versed in the Chinese language. He is the author of a dictionary of the Foochow Dialect. We hope that he will accept the appointment and come to join us for the spring term.

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Mr. Theodore Chen wrote us sometime ago that he would have to do considerable traveling to visit various colleges in America that are doing new experiments in connection with connection with his doctor's thesis. He stated that the University of Southern California will be responsible for securing from some outside source funds to pay about half of his traveling expenses and the university itself would be willing to grant a loan for the rest. I hope you will furnish him with a clergy certificate in case he applies for it, to help in his traveling expenses, and if possible you might like to use him for speaking engagements in the places where he is likely to stop. You know quite well that Teddy is a good speaker and is an authority on Chinese college education. This might help to defray some of his expenses. I am writing to Teddy asking him to furnish you with a complete schedule of his trip if he has not already done so.

Our college work has been going on very well at Shaowu. There have been constant threats of invasion of Foochow, but we still feel that probably the time has not yet come for that. We are making further emergency plans in case Foochow is actually attacked. To meet the most urgent needs in our English Department, we have employed Mr. Sydney A. Davidson, who came out four years ago under an appointment to teach English in Anglo-Chinese College. He was there for three years, and for the last year he has been doing general office work for the Christian Herald Industrial Mission. He was planning to return to America the first of January to complete his theses for his Master's Degree in English at Syracuse University. He has accepted our appointment for the spring term, and postponed his trip to America until next summer. We have not yet heard from Miss Thomas about what her plans are, nor do we know definitely the plans of Mr. Farley. We may write you again about these two persons when we have more information from them direct, and give you our judgment of what needs to be done about them.

Owing to the tense situation created by the Japanese threat along the Fukien coast, I have finally decided to cancel my trip to India as a China delegate to the Madras Conference. I am sorry to miss this opportunity of meeting with the Christian leaders on such an occasion, but I feel that my first duty is to the university in this time of national crisis. Any emergency may arise at any time, and I do not want to be away although our faculty was willing to have me go.

With best wishes,

Yours sincerely,

*B. J. Lin*

CJL:A

P.S. I have received Mr. Evans' letters of October 17 and 18.

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[1]

Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue

New York, N. Y.

December 12, 1938

Dear Dr. Lin:

I will at this time acknowledge receipt of your letter of October 25th though I assume that you will still be in Madras when this letter gets to Foochow. I am sure that during your absence Miss Asher and the others who are still carrying on the work will take whatever steps are necessary in dealing with information which we send out.

Your letter discusses chiefly the assignment of emergency funds to Fukien Christian University in our 1938-39 list of emergency needs. In the second paragraph of your letter you say, "I wonder if you notice in our general budget for 1938-39 we have an item of US\$6,000 for 'special gifts'. This amount has to come from somewhere in order to balance our ordinary budget."

At the time you wrote your letter you had not received the minutes of the meeting of the Executive and Finance Committees of the Fukien Trustees held on October 14th. At that time action was taken on the Trustees' contribution toward the 1938-39 budget of the University. By action EF-1174 the Trustees defined their contribution toward the 1938-39 general budget as LC\$36,143.30. In addition they are transmitting the designated funds received from the Harvard-Yenching Institute from scholarships and from certain special endowment funds. Besides these appropriations under the general budget, the Trustees will transmit the emergency funds of \$17,350 when and if received through the joint promotional efforts of the Associated Boards and the individual Boards of Trustees. We hope that the total of these funds from North America will be adequate to take care of the financial needs of the University this year. Of course we do not know here the details of the division of your accounts on the field between the "ordinary budget" and any supplementary or emergency budget. But so far as the emergency gifts from America are concerned, we assume that they will be used first to supplement the regular sources of income which go into your general budget. The basic plea you are making in asking for emergency funds this year is that of keeping the regular work of the Colleges going in this time of crisis.

We are interested in your comments on the subject of a continuation of Christian higher educational work in Shanghai. As you know, there is a wide diversity of opinion as to the merits of maintaining Christian higher educational work in centers lying within occupied areas, or likely to be occupied at almost any time.

We are delighted to know that Professor and Mrs. Roderick Scott are coming to America on furlough at this time. I am writing to Dr. Buchholz in California, and am urging him to get in touch with Dr. Scott immediately

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Dr. Lán

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December 13, 1936

upon his arrival. Dr. Buchholz is in urgent need of assistance in our pre-notional activities on the west coast and it would seem that Dr. Scott would be of very great help to him. Mrs. Scott also would be extremely valuable though I assume that the condition of her health would make it impossible for her to take a very active part.

As we write the conference in Madras is just beginning. We earnestly trust that it will prove to be a gathering of great significance at this time of world wide confusion and uncertainty.

Very sincerely yours,

*B. A. Samuel*

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December 12, 1938

*Ack by Asher  
2/13/39*

Dear Dr. Lin:

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Dr. Lin

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December 13, 1938

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Very sincerely yours,

*B. A. Lauide*

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*over*

December 15, 1938

*ack by C. J. Lin*

*1/18/39*

*ack by Asher*  
*2/12/39*

President C. J. Lin  
c/o Miss Eva Asher  
Fukien Christian University  
Focchow, China

Dear Dr. Lin:

The enclosed minutes are those of a meeting of the Board of Trustees held on November 28, 1938. You will note that there were quite a number of items discussed at this meeting. Some of them do not need comment in this letter, but others call for some further notation.

**Return of Miss Eunice Thomas.** Miss Thomas has conferred with us regarding her situation, and it is apparent from the medical reports that her physical condition was found to be more acute than was indicated at the time she left Focchow. She is following a course of treatments with doctors in California, which have every promise of putting her back in first-class condition if the treatments can be carried through to their completion. For this reason, it does not seem advisable for Miss Thomas to attempt to get back for the beginning of the second semester and be only partially recovered physically, when by staying on for a few months longer she will be able to return by next fall, prepared for any eventuality which might arise. It is her hope that she can secure part-time work in California after the first of January, so that the University and the Board would not need to consider the necessity of continuing, or extending, payments to her beyond that arranged originally for her short furlough. Her getting this part-time work is still a bit uncertain, but we hope to hear from her shortly in regard to it. Under the circumstances, we do not feel that we can advise her to return to Focchow until next summer, and we hope that this arrangement can be worked out satisfactorily on the field.

**Return of Professor Farley.** Mr. Evans is continuing correspondence with Mr. Farley, particularly along the lines of the action agreed in these minutes. Since he is keeping you and Miss Asher informed of the developments, I will not comment further.

**Western Members of Staff.** This question has arisen before and has not been effectually dealt with. Because of the difficulties, the question is being raised again, and the Committee appointed will go into the matter to see if something further cannot be accomplished in this regard.

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Furlough for Miss Asher. This matter was discussed in the Board meeting at some length. The arrangements for Miss Asher would depend a great deal upon what are the most important things which she expects to accomplish during her furlough. The Board members felt that if experience and education in the field of publicity was one of these important factors, it might be possible not only to have her get experience in the Associated Boards' office, but perhaps in some definite publicity firm. In order to do this, the proportion of time spent in class work might well be reduced for the sake of putting more time into the getting of actual experience. Before attempting to explore the possibilities along these lines, we would like to know a little more in detail the course which Miss Asher would wish to follow. We will, of course, be very happy to cooperate to the fullest extent in trying to bring about the most efficient use of her furlough time for the accomplishment of those things which she desires; and if we can have a little more detailed information, we will accordingly try to be more helpful. In the course of the discussion, the question also arose about the closing of the fiscal year without either Miss Asher or Mr. McClure being present. The Board members did not feel that they had sufficient information in this connection to make any definite suggestion other than to record that they were aware of the possibility of a problem at this point. You on the field are, of course, in touch with the situation in such a way that your decision would be correct and entirely acceptable at this point.

The remaining items are clear, I think, in themselves. Action T-1182, in reference to scholarships, will be pursued by the Executive Committee with the hope that some such arrangement may be worked out.

Sincerely yours,

*J. L. Parker*  
Secretary

JIP:VN  
Enclosure

Copy to Miss Asher

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NOTE: See the Minutes of Meeting, Special Committee on Western Staff, Fukien Christian dated Dec. 21, 1938

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December 29, 1938

*Ack by Asher*

*2/13/39*

*Ack by Asher*

*2/1/39*

Dr. C. J. Lin  
c/o Miss Eva Asher  
Fukien Christian University  
Fochow, China

Dear Dr. Lin:

At the last meeting of the Board of Trustees, a committee was appointed to again consider the question of the status of Western members of the staff who are not appointed by mission boards. This matter was raised as a result of suggestions made at the board meeting by Mr. McClure.

You will note in the enclosed minutes of this small committee that they have suggested that the question be studied, and that the first move is to secure the approval of the field authorities. This approval was at one time given in connection with Minute SC-904. It would be well to review this question and to let us know the present thinking on the field before we attempt to take any other steps with the mission boards here in America.

The individuals concerned at the present time would, of course, be Dr. Sutton, Mr. Farley and Miss Asher. We will be glad to have your reactions regarding this subject at an early date.

Sincerely yours,

*J. A. Parker*  
Assistant Secretary

JIP:VW  
MS.

Copy to: Miss Asher

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