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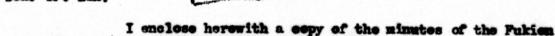
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June 9, 1836 1/5/36

President C. J. Lin
Pukien Christian University
Foochow, China

Dear Dr. Lin:



Executive-Finance Counittees held on May 27th.

Financial Matters. Very little need be added to the summary of the Committees' discussion of financial matters, shown on the first page of the minutes. We are trying to de everything possible to get through this year without a current deficit, but cannot tell until after the year is closed just how well we will succeed.

Debit Balance in your Expense Account. The members of the Committees were unanimous in instructing us that the small debit balance on the expense account be charged off against the 1934-35 promotional account. At least some of the items comprising this debit balance should be charged there in any event. You and Mrs. Lin have already had to bear a far too heavy financial burden as a result of your trip to America last year.

Promotional Objectives. The Committees tried to include in the list of promotional objectives, EP-1130, all of the urgent items which we should be seeking during the coming year, and also during a five-year period. We are presenting this list to a meeting of the Finance Committee of the Associated Boards which is being held on Jume 11th. At that time a combined list of our united promotional objectives is to be undertaken. Any list of objectives adopted this year will be subject to revision from year to year, so we would be grateful if the field would always keep us informed of changes in your financial needs. We realize that from year to year new financial demands will arise, and that some objectives which seem urgent now may grow less important with changes in the situation at the University. We should always keep our lists of objectives up to date, and clear of obsolete items.

Hwa Nan-Fukien Cooperation. The Committee did not do anything more than discuss this difficult subject in an informal way. We have all been disappointed that it has not been possible to arrange for a joint meeting with the Hwa Nan Board of Trustees, but hope that this can be brought about a little later. Until such a meeting can be arranged there is not much more to be said on the subject by our Fukien Trustees.

Procident C. J. Lin - 2 me 9, 1956 We had an enjoyable lumshess with Bishop Gordy on May 20th. Since it was not possible to have a very large number present at that time we are now arranging to have Bishop Gordy most with the Fukien Trustees on the afternoon of June 18th. We are making every effort to have the largest possible number of Trustees present at that time. Unfortunately some numbers are away, and others have conflicting obligations, but I hope we will have a fairly good attendance. We wish to make maximum use of Bishep Gordy's processes both to secure his advice on the problem now confronting the Trustees and also to have him stimulate the Trustees and friends of Fukien to greater activity in support of the University. I will write you again soon after the meeting on June 18th. With all good wishes for a plemant summer, I am, Harrice BAG : ER Ene. cc. Mr. R. W. McClure 0287

sin clard - not FUKIEN June 20, 1936 President C. J. Lin. Fukien Christian University. Foochow, China. Dear Dr. Lin. It seems that your letter of April 18th was near the bottom of the pile of my unanswered correspondence, for I have cleared off a number of later letters without acknowledging this particular one. Dr. and Mrs. Tinney. Since later letters from you have reported that the Tinneys could not accept the University's invitation and that other arrangements have already been made for this place, no further comments are necessary. Gift of Professor Rollin H. Walker. The Methodist Beard sent us early last fall the \$390 from Professor Walker, the notice of which you received. But shortly afterward, much to our disappointment, they notified us that the money had been given to us in error, as Professor Walker had designated the money for some entirely different purpose. We checked up on the matter as best we could, and decided that we had no alternative but to return the money to the Methodist Board, which That is why we made no report of it to the field. learn that you also counted on the gift and will be disappointed at its escape from our clutches. Contributions Received on Field. We are delighted to learn that you received this list of gifts, totalling U.S. \$330, direct from these American donors. If you have no objection to our including these gifts among the U.S. \$8,000 which the trustees hoped to secure this year from American sources outside regular income, we will make journal entries accordingly. Since the field has indicated that it hopes it will be unnecessary to call for more than the trustees actually have been able to secure, this would not make any difference in the amount transmitted to you. And, even though the trustees can claim little credit for any of these gifts, their inclusion will show more accurately how much has come from American sources this year. Other matters. I will be glad to do anything I can to speed the Stowes on their way. - - - We are interested in the information you give concerning library matters. - - - We know that the faculty-student retreat under the leadership of T. Z. Koo and W. Y. Chen was most inspiring. VA Laraide_ BAG/G-0288

June 20, 1936

President C. J. Lin Pukien Christian University Foochow, China

Dear Dr. Lins

I have your letter of May 20th, with its attached copies of your letters of May 27th to Dr. Fairfield and Dr. Pierce, and your letter of May 20th to Dr. Fairfield.

I have not had any recent word from Dr. Fairfield as to whether Dr. Pierce might be willing to consider favorably the suggestion that his proposed gift of \$50,000 be applied to the support of a new Gollege of Rural Reconstruction at Fukien. Certainly this would be a very valuable addition to the program at the University, and would add materially to the service it is rendering to the people of Fukien province. I am sure that the Fukien Trustees will be quite sympathetic to this new development of the program of the University, subject, as always, to our ability to secure adequate funds to carry on the work.

There is one point at which we should be careful that no misunderstanding arises. Our Fukien Trustees and the members of the Associated Boards are always anxious to adhere to both the letter and the spirit of the Correlated Program as it has been approved both by the Council of Higher Education and by the Associated Boards. There is no explicit provision in the Correlated Program as it was last approved for the development of a College of Rural Reconstruction at Fukien. Probably the inclusion of such a college may be considered as implicit within the program F.C.U. is asked to undertake. It would, however, avoid the possibility of objection and misunderstanding at this point if at the next meeting of the Council of Higher Education concrete recognition and approval of this development at F.C.U. is given. This would help to strengthen the position of the Fukien Trustees in lending their support to the College and in seeking for new money to permit its development.

We are sorry that Dr. Tinney is not able to come out as a teacher in Botany but we hope that the Chinese professor whom you were approaching will be able to come and that he will carry on this work even better than Dr. Tinney could do it.

I have already reported to you informally the first reaction of the members of the Board of Trustees to the request that they release the \$20,000 Pierce Fund for the srection of the new library. Aside from the temporary difficulty in producing the entire amount of the fund in actual cash, they are desirous of taking no decisive step which would definitely close one possible source of cooperation with Hen Hen. Even though the Hen Hen groups seems going steadily away from any thorough-going cooperation in the near future, the Fukism Trustees would like to wait until they have at least had an opportunity to talk matters through thoroughly and frankly in a joint meeting of the two Boards before taking what might be considered a definitely non-cooperative move. We are hoping that early this autumn such a joint meeting can be arranged. Gase that has been hald, the Fukism Trustees should be in a better position not only to deal with this specific request, but also to make plans in many other directions.

We are glad to know that Mr. Tan and Mr. Lin are to be in America during the coming year and will try to utilize them as advantageously as possible. We must also see to it that Mr. Yen is used more advantageously than he has been thus far. Possibly Mrs. Macmillan has known that he is studying at Columbia but in some way we had failed to realize this fact.

The two conferences Bishop Gowdy had with the members of our Fukien Board of Trustees were very helpful. I will be sending you in another few days the minutes of the informal meeting of our Fukien Board of Trustees with Bishop Gowdy on June 15th, and at that time will discuss this a little more in detail.

We had the privilege this week of talking with Dr. Sutton's mother who dropped in the office to see us. Obviously she thoroughly enjoyed her five years in China, and I am sure that she will be of real value in stimulating interest in, and enthusiasm for, the work at F.C.U.

I hope that this letter will find you and Mrs. Lin and your two most attractive young people enjoying a little rest and recreation.

Very cordially yours,

PA Laurde

BAG: MP

學大和協建福立私

CABLE ADDRESS: "HSIHO, FOOCHOW" FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE: "MISSIONS

OFFICE OF THE PRESIDENT 處公辨長校

June 26, 1936

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.

Dear Dr. Garsides

I wish to thank you most sincerely for your kind letter of May 9. We hope that our request for the Pierce Fund will be favorably considered by our Trustees. As I wrote you last on this subject, it is as definite as anything that Hwa Nan will not accept Plan A, or anything in connection with the idea of moving down to a place near the Fukien campus. We certainly should not tie up our money indefinitely. And, then, as I suggested, we shall need a library building as well as an additional science hall. The financial needs of the university are a real question, but so far you have done so well in your office that we do not need to draw on the Pierce Fund for the present year, ending June 30. It is quite probable that you will be able to secure contributions during the next fiscal year, 1936/37, to cover the \$3000 we counted on from the Trustees in addition to the regular apprepriations. In the meanwhile, our needs for a new library are most urgent. Unless we have that part of our university work taken care of we shall never be able to carry on our work as efficiently as it should be. It will also serve to put us backward if we do not do it now, for other institutions are improving in that line of service. We must harnass all the resources we have at present for all the service we can render; unless we grow we shall die. I believe this is the general question facing all shristian institutions in China. Unless we take the opportunity to gwow while we can there will be no chance to grow in the future even if we should be able to supply the resources then. I really see an urgent demand for us to go forward.

It was with this thought that I presented my resignation to the Board of Managers last fall. I was not discouraged in any way. It is true that we have had financial difficulties and we are still facing them, but looking over the whole history of F.C.U. so far we never had a stronger psotion, financially as well as educationally, as at the present time. We have the strongest faculty we have ever had at any time, and our educational leadership in this province has never been so clearly recognized by both the public and the government as at present. There is really no reason for discouragement. On the other hand, we have everything for which to be grateful. The question before us is, are we capable of facing new opportunities which unless grasped immediately will hurt us in the near future. It was with humility to thank that a person with such limited ability as myself should occupy such a position in this new periods I believe the contingency requires a greater personality. But since the Board of

Managers here and the Trustees in America believe that I should carry on I shall continue to do my best, heping that the confidence of leyal friends and the challenges of responsibility may make me rise up high enough to meet the new task which is greater than I am really capable of. Please convey my sincere appreciation to our Trustees and other friends for their kind expression to me and for their unfailing support to Fukien.

The story of your own circumstances moved me greatly. Of course, I have known about your difficulty since I came to know you in New York. I have often talked with my wife and some members of our staff here about the conditions in your family. It is really your dedication that keeps our office staff in New York so loyal to the work. It would be hard to think of the Associated Boards without your leadership. There is always a struggle between personal desires and our public duties. Probably we cannot do better than you said, - We are simply compelled to carry on. We shall continue to serve with joy.

Enclosed herewith I am sending you a copy of my letter to Dr. Fairfield which contains a number of things about which I wish to write you. I am also enclosing a set of the pictures in connection with our College of Rural Reconstruction for your reference.

Sincerely yours,

- Ching Jun Jin

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June 26, 1936

Sent of Pace. Sin 's letter some date.

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Massachusetts

Dear Dr. Fairfield:

Executive Committee on April 3, 1936, we learned about the action with regard to Dr. Pierce's offer. I have written you several times possible offers to Dr. Pierce for his gift. The first is the organizing our women's department as a woman's college, the whole women's college to be named after Mrs. Pierce. I hope that you have already presented that proposition to Dr. Pierce. I wrote you also a little later about our organizing a College of Rural Reconstruction and offered that college in honor of Dr. Pierce himself if he should turn over to us \$50,000 U.S. Currency. Enclosed herewith I am sending you two sets of pictures relating to our College of Rural Reconstruction. The explanation in each case is written on the back of the picture. You can send one set to Dr. Pierce and keep one set for your own reference. I am also sending a set to Dr. Garside of our office in New York.

I have not written directly to Dr. Pierce since my letter of April 27 to him, for I did not want to write him about either the women's college or the college of rural reconstruction until I knew definitely what you had taken up with him. Kindly let me know whether or not I should communicate with him directly about either, or both, of these projects. If you have come to any definite decision as to what to do we would appreciate it if you would send us a brief cable, so that we can push things from this end if necessary. We are taking definite steps to register our College of Rural Reconstruction with the Ministry of Education, Nanking. The governor of Fukien Province has verbally consented to give us some financial assistance, and I am approaching him officially now for a definite grant of money which will enable us to start the work in the fall of 1936.

In case you have already taken up the women's college proposition you might still organise a ladies committee to be affiliated with our Board of Trustees. We already have Miss Welcher and Mrs. Henry I. Harriman on our Board. Recently I have received a personal letter from Mrs. George R. Wilson, 230 E. First Street, Hinsdale, Illanois. I believe she is a member of the Prudential Committee of the American Board. In her letter to me she expressed her interest in our work at Fukien and suggested that she could be of service to our cause in America as a woman member of our Board of Trustees she would be glad to do so. You will know best what to do

about this suggestion. If you think it is worthwhile to co-opt her on our Board, I hope you will take the initiative after consulting Dr. Garside about the available vacancies for such a person.

Dr. Beard left Foochow for America, by way of Europe, on June 18. He preached our baccalaureate sermon on June 14, and stayed over with us that night. The Board of Managers expressed formally our gratitude for what he has done for Fukien, and our faculty also gave a similar expression. We are sorry to lose the presence of such a sympathetic and wise man from our midst, but he has done his part and we shall do all that we can to carry on the work which fine missionaries like the Beards have so faithfully laid a good foundation.

The Foochow Christian Union Hospital will formally lay the corner stone of the Pierce Memorial Hospital in the city this afternoon. I have been asked by the authroities to give an address at that time, and we hope that the Governor of the Province will also be there. The building is going up very nicely. It will be of real service to the Foochow community when it is completed. It is our hope that with the Pierce gift the money left by Dr. Coole may be saved for endowment to support more and better trained Chinese doctors in the hospital, for only in this way can the Christian group lead in medical service in this community. I hope that the American Board will use its influence to work along this line.

We had a very fine closing of the college here. We had one of the best services ever held on the campus, and Dr. Beard preached one of his best sermons. The Commissioner of Education of Fukien Province was our commencement speaker (June 15), and Governor Chen I also spoke. Admiral Sah, the grand old man of this country, also honored us with his presence and made a few remarks to the graduating class.

Among the 20 graduates, only four have not definitely secured work. On the other hand, we have had several applications which we cannot yet fill. The demand for our graduates is quite gratifying. One of the members of the class, Miss Huang Siu Chi, has been selected as one of the six student delegates from China to attend the Pan Pacific Christian Students Federation to be held at Mills College, California, August 23 - September 2. The Fukien Government made a contribution towards her traveling expenses.

Most of our faculty and families are still working on the campus. Some of them will leave for the summer vacation within a week or two. Many of us will still be working steadily throughout the summer. We are looking forward to a better year of service beginning in the fall of 1936.

With kindest personal regards.

Yours sincerely,

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June 30, 1936

President C. J. Lin Fukien Christian University Foochow, China

Dear President Lin:

We have already sent a copy of the minutes of the fourth Annual Meeting of our Associated Boards to you. I believe, however, that we did not call specific attention to action AB-503:-

"WOTED, in conformity with the recommendation of the March 18th meeting of the Executive Committee, to approve the following proposal of the joint meeting of representatives of the Associated Boards and the Harvard-Yenching Institute on February 7th, 1936s-

- "(1) That beginning with the fiscal year 1937-38, each of the six universities in China receiving a grant from the Restricted Fund of the Harvard-Yenching Institute prepare each year budget estimates showing in detail the expenditure it desires to make from the grant of the Harvard-Yenching Institute, together with similar expenditure to be made from other funds, and also a summary of the whole budget of the institution, this information to be forwarded both to the Associated Boards for Christian Colleges in China and to the Harvard-Yenching Institute;
- *(2) That the Harvard-Yenching Institute be requested to give consideration to any comments or recommendations that may be submitted by the "ssociated Boards before acting upon requests of the individual institutions."

In this same connection, the Associated Boards strongly recommended (AB-486) that steps be taken to secure from the field authorities of the various institution budget estimates for the new year in time to get these in the hands of the Committee on Finance not later than March 15th. We all appreciate the fact that this will involve the speeding up of the entire process of preparing budget estimates for the new year. No doubt the first step in this process should be set in motion by our office here in New York in collecting and transmitting to the field just as complete information as we can concerning what funds will be available from western sources. Mr. Evans and I will try to see to it that this task is undertaken during the autumn and that as complete information as possible is on its way to Foochow before Christmas. We would welcome your suggestions as to any other steps we can take here to facilitate your work of preparing the F.C.U. budget.

Very sincerely yours.

學大和協建福立私

CABLE ADDRESS:

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT 處公辨長校

FUKIEN

July 13, 1936

· my

Mr. C. A. Evans 150 Fifth Avenue New York City, N. Y.

Dear Mr. Evans:

I wish to acknowledge the receipt of your two letters dated May 4. It was very kind of you, as well as the Trustees, to write me about the Board of Managers section regarding my resignation. I have already written to Dr. Garside in response to one of his letters explaining the motive behind it! It was not at all due to my sense of discouragement; I was, and still am, overwhelmed by the new opportunities before Fukien, and at the same time humiliated by the limited ability of the present leadership. I was hoping that we might be able to make some improvement by my resignation, but all circumstances seem to confirm now that those of us who are already here shall have to do our best, and we shall carry on our work with a sense of honor and privilege, as well as with a greater dedication to the general cause.

We are rather disappointed with regard to Dr. Pierce's money. I was hoping that our Trustees had already made some of the alternative suggestions we wrote to your office and to Dr. Fairfield about sometime ago, that of either making our women's department into a women's coalege or presenting our new College of Rural Reconstruction for Dr. Pierce's consideration. I have just heard from Mr. Belcher of the American Board Mission that the money has almost all been disposed of now. He also said it was Dr. Pierce's idea that he definitely wanted to make one of the Emgistian higher educational institutions a memorial either to his wife or to himself. We might have been able to present some attractive scheme other than changing the name of university as a whole.

We have heard that Dr. Stuart has been very successful in raising money for Yenching, for which we are glad. It is our hope that the Christian friends in America are now more ready to give to Christian work than before.

With kindest personal regards,

Yours sincerely,



學大和協建福立私

CABLE ADDRESS:

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

"MISSIONS

OFFICE OF THE PRESIDENT 處公辨長校

July 15, 1936

Dr. B. A. Garsi e CEXECNI
150 Fifth Avenue
New York City, N. Y.

Dear Dr. Garside:

Your letter of June 9 together with a copy of the minutes of the Executive Committee of our Fukien Trustees on May 27, arrived here in due time. We are glad to note that Bishop Gowdy had met with the Field Trustees at an informal luncheon on May 29 and that a larger group was planning to meet with him on June 15. I am sure his presence with the Trustees will greatly atrengthen the interest of our friends in America. We shall look forward to the return of the Bishep and to hear from him about his experiences with you.

We are also glad to note that you will probably be able to close the year for Fukien without a deficit. Mr. McClure has written you about the annual contribution of Mr. Tolcott towards the annual expenses of Miss Eunice Thomas. I hope that when all accounts are properly settled we may come out even.

We have just been informed that we have been granted \$10,000 National Currency by the Ministry of Education, Nanking, towards the science work in 1936/37. The sum of \$4,000 of this amount is for a Physics Chair for Dr. Henry S.C. Chen, and the remaining \$6,000 is for equipment for the advanced science courses. It is just a little more than what they gave us last year. This grant will help in our budget by \$5,000 only, for it will release our money for Dr. Chen's salary, \$4,000, and \$1000 for Physics equipment which we provided for in the budget. The remaining \$5,000 will have to be spent in addition to what we provided in our budget.

We appreciate the action of the Committee with regard to the debit balance in our expense account while we were in America. I would, however, like to see sometime the full list of the account as you have it in your office. As you remember, I sent a copy of the account as I kept it and I tried to clear up my obligations with the field treasurer. We are very grateful for the consideration of the Trustees with regard to our personal needs and we want to assure you and the Trustees that we shall always do our best for the greatest interest of the university.

The list of the promotional objectives as set forth in the minutes is satisactory to us. We certainly need more endowment. We shall keep you in touch with our needs.

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I have just heard from Mr. Sherwood that he has resigned from the Associated Boards and has joined the firm of Pierce and Hedrick. It was probably done because of financial reasons. Mr. Sherwood is really a very able person. His services will be very valuable to all of the Christian Colleges. I am glad, however, that the Associated Boards are again asking Pierce and Hedrick to take over the promotional work, so that whatever experience Mr. Sherwood has obtained during the last year and a half with us will still be an asset.

We have heard from Dr. and Mrs. Fred Tinney that they could not come to join us in work at Fukien. I have replied to them, and I asked him to send in his cable bill to your office to be paid by you. If he dees, will you kindly pay it and charge same to the field account.

Planning to study at Drew University next fall, to fill out his Clergy Cerfificates application. When he sends them to you, will you kindly make application for the certificates for him and charge the fee for same to him personally, and mail the certificates to him in care of the Pan Pacific Christian Federation Cenference at Mills College, Oakland, California, August 23,- September 2. Fukien furnishes two out of six student delegates from China to that Conference. Mr. Tan ('34) is one and Miss Huang Siu Chi ('36) is the other. Miss Huang will return to China immediately after the conference. She has already accepted an appointment as a Student Secretary of the National Y.W.C.A., Shanghai.

We are completing the plans for our new College of Rural Reconstruction. As soon as the final drafts are completed I shall go to Nanking to arrange for the registration of the college.

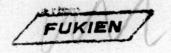
Everything has been going on very well on the campus. The political situation arising from the Kwantung-Kwangsi movement has also been cleared up. The Nanking Government has appointed new military officers in the army of Kwantung Provinces The power and the strength of the Central Government is thus greatly increased.

With best wishes,

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Yours sincerely,
Ching - Jun Lin.

CJL:A





August 14, 1936

President C. J. Lin. Fukien Christian University, Foothow, China.

Dear Dr. Lin,

Under separate cover we are mailing twenty-five copies of the Annual Report of the Associated Boards as of June 30, 1936. They are for distribution among the Boards of Directors and the faculty as may be desirable. If you wish additional copies, we will be glad to send them.

This is our first attempt to issue an Annual Report of this type. Like most initial experiments, it leaves ample room for improvement. One of its imperfections is the lack of complete and accurate statistical data as to the enrollment, staff, and field income of the Colleges. In order to have the report ready for use this fall, we had to utilize such information as was available here in America, even though this left some gaps to be filled in by using last year's figures or by taking the best approximations we could get. We had to use the budget estimates of field income, 1935-36, rather than the final figures as they will appear in the field treasurers' reports as of June 30th, since there was not time to secure these reports from the field.

We hope that, despite its imperfections, this report will give a fairly accurate summary of what these eleven Colleges are doing in China and what their boards of trustees are doing in North America. If it does this, it should serve as a stimulus to do a better job from year to year hereafter. We would welcome your comments and criticisms.

Cordially,

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August 17, 1986

Dr. C. J. Lin Pukien Christian University Foother, China

My dear Dr. Link

Your letter of July 18th came to hand, and the first paragraph is characteristic of your very humble spirit. On the contrary, your Board of Trustees and all of us in the office feel that the powers that be above and beyond our finite strength have decreed that you are to lead Fukien Christian University, and where the Lord so leads, he will surely give strength for the accomplishment of the task.

The Pierce money quite definitely is out of reach of Fukien. Just between ourselves, you did the best piece of work in selling that dormitory than anyone accomplished in their contact with Dr. Pierce. What he really wanted was the biggest piece of advertisement for the Pierce name that a small sum of money would purchase. Nothing would satisfy him excepting the name of Pierce at the head of an institution. Wynn Fairfield has written that they have worked out a plan in another field which seems to satisfy him, but that there was absolutely no chance of anything else in China other than reported to you in our last letter.

Yes, Yenching University was very successful this last year, the funds being raised very largely through the efforts of Pierce and Hedrick. Dr. Stuart's visit was a great help and inspiration to the Board of Trustees.

I am acknowledging your letter of July 15th to Mr. Garside as he is absent on a short vacation. We will, however, keep it for his imformation as he will be in the office next week.

We had a very enjoyable conference with Bishop Gowdy. He is a most charming and inspiring individual. We only wish we could have seen more of him.

The closing accounts have been sent to the field, and you will know the outcome before this letter reaches you. He further comment is required.

You are to be congratulated on the reports of funds granted by the Ministry of Education. While it may not be just exactly the thing which is desired, yet every little helps, and even the LC\$5,000. will be of considerable assistance.

I will try to get together the figures you desire regarding your personal account and get them in the next China mail. I laid this letter aside several times trying to get this data together, but it is impossible this afternoon.

I note that the list of promotional objectives is satisfactory.

Mr. Sherwood, we believe, will be happy with his new association with Pierce & Hedrick. On general grounds we think it a rather happy nove all the way round, especially as Mr. Sherwood will keep in touch with any special prospects which we have on our list and in which he is interested.

Up to date we have not received the bill from Dr. and Mrs. Fred Tinney, but will be on the lookout for it.

We have notreceived application for elergy certificates for Mr. Tan Jen Mei, but upon receipt of same, we shall be very glad to put them through.

The news in the papers seems to be reassuring, the Southern situation having cleared up pretty well.

We saw Dr. Buttrick Saturday and she was asking about you and Mrs. Lin, and is very interested in the progress of your work. She is a most interesting personality and is doing a tremendous amount of good.

With best of wishes to your good family, I remain

Most cordially yours,

C. a. Evans.

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August 31, 1936

President C. J. Lin Fukien Christian University Foothow, China

Dear President Lina

I am sorry to be so slow in sending a formal acknowledgment of your letter of June 26th. This arrived just before I left the office for a short vacation, and I did not have an opportunity to dictate an adequate reply. I have now been back in the office for about a week and have been trying to catch up with the correspondence which has accumulated.

our Fukien Trustees as soon as a meeting can be arranged. This should be sometime during the next three or four weeks. Since we have already commented on this proposal rather fully in the past I will not add anything more to what I have already written, but will wait until the whole question can be given thorough study by the Board of Trustees.

Proposals Looking to Further Contributions from Dr. Pierce.

Dr. Pairfield has supplied me with copies of all the letters which have passed between you and him on this important topic. It seems very obvious from what Dr. Fairfield has written, together with more detailed reports he has presented verbally to our Fukien Trustees, that there seems no hope at the present time of securing any substantial additional gifts from Dr. Pierce. In fact, it appears there never was any real likelihood of securing any gifts from Dr. Pierce - except the \$20,000 for the women's dormitory - unless we were willing to give up our present name and to make the institution the Pierce Memorial University. So I am afraid we will have to abandon that hope for the present.

ment at F.C.U. in the direction of more thoroughgoing service to the rural areas of Fukien province. I believe, however, that it has been the general opinion of the Board of Trustees that this development should be carried on within the existing colleges and universities, rather than through the development of a new college of rural reconstruction. Two or three years ago the associated Boards recommended that for the present no new colleges be organized in any of the participating institutions except after thorough consideration of the matter and with the definite approval of the Council of Higher Education and of the associated Boards. Our Fukien Trustees, along with practically all the other Boards of Trustees cooperating in the associated Boards gave its

hearty agreement to this recommendation. Until the general financial situation in all of our Christian Colleges in China improves greatly, we do not have adequate funds to carry on efficiently the work already being done, much less to develop any new colleges or new major departments. Even though special support for some new development may nuterialize in a given place, it would seen unwise to undertake the development of a new college until the whole matter had been given very therough study, including not only the financing of the college for the first year or two but also the much larger problem of maintaining such a collegepermenently. I believe that Dr. Pairfield is quite ser-iously concerned over the subject for the development of a college of rural reconstruction at F.C.U. just now, and I suspect that this concern will be felt by the other members of our Board of Trustees. Even though it might be possible to launch such a college without making any immediate request for support from the Trustees, it would probably be only a matter of time until such requests would have to be made. Also, there might be a tendency to spread even thiner the very inadequate support the University already has in order to make it supplement the income of the college of rural reconstruction as well as the other colleges already in existence. Terhaps we take a more semious view of these financial problems here in New York than do those of you on the field. But certainly the matter should be given very serious study from every angle before any definite step is taken.

hope that you and Mrs. Lin managed to get some weeks of rest and relexation during the summer. Both of you live far too streamous an existence.

Thanks for the personal messages in your letter. My wife and I both appreciate very deeply the interest and friendship of Mrs. Lin and yourself.

B. A. Harside

BAGIMP

Copy for Pr. Fairfield

FUKIEN Fukien September 18, 1956 Dr. C. J. Lin Pukien Christian University Poochow, China Dear President Lin. I promised to write you shortly regarding your personal account. Yesterday I took time to give the matter some thought, and gathered tegether all of the various charges and credits in the ledger. As a result, I am enclosing herewith a copy of the total account, which I trust you will find in order. In a previous communication you voiced your reluctance at having the trustees take any action regarding the slosing out of balances. You need not feel this way in any respect whatever. There was a very sponteneous and whole-hearted response to the handling of this account. No one would think of allowing you to make any further payments, so you might as well forget about it. We are hoping that the school year opened up auspiciously, and that conditions in China are improving. We are reassured from day to day that this is true, but there is no telling when some new phase of the situation may develop. With sincerest regards to you and Mrs. Lin, I am Most cordially yours, C. a. Evens. CAE: RC Enc. 0 3 O 4

PRESUMER C. J. LIEVE TRAVEL & STREETS AGOY.

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CABLE ADDRESS:

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

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"MISSIONS"

OFFICE OF THE PRESIDENT 處公辨長校 PUKIEN Sep

September 29, 1936

Sur C. S. Ack, 11-27-36

Dr. B. A. Garsidet

Sometime ago you wrote me about your first reactions with regard to our request for the release of the \$20,000 Pierce money for the building of a new library at Fukien. I did not want to write you on this point until I had seen Bishop Gowdy and found out from him about his conversations with you while he was there in New York. The Bishop arrived about ten days ago, and we have had two conferences together. I would, therefore, like to bring the matter of our library building up again at this time.

You stressed two points with regard to our request for the \$20,000 Pierce Fund; namely, - first, that our financial resources are so limited for current expenses we may need something from that fund to meet our current budget; secondly, and which seems to be more important, our Trustees have already committed that money for use in connection with Hwa Nan. It is quite clear now that neither of these points have any bearing on our request at the present time. Our Treasurer's Office has already furnished you with the annual report for the fiscal year, ending June 30, 1936, which shows that we did not need to draw more than the actual contributions you received, and for the present year's budget, although we have started a new College of Rural Reconstruction, we have secured not only enough money to cover the expenses of the new budget, but also the possible deficit of our regular budget. It is our hope that our Trustees will be able to maintain the same amount of contributions which we received from our friends last year, and actually we are depending on you to underwrite \$3000 U.S. in addition to the regular budget appropriations. We drew \$1000 from the Pierce Fund two years ago for our Women's Dormitory in connection with remodeling the attic rooms and providing furniture for same, but the interest on that fund which has accumulated so far will be enough to cover that.

As to Hwa Nan's cooperation, I think it ought to be very clear to our Trustees by now that Hwa Nan has definitely decided not to do anything about cooperation, and that it is almost impossible to do anything along that line in the near future. They have just finished a new building for practice school outside of the Hwa Nan campus, and they are definitely planning on building an auditorium, a chapel, and a music hall, same to be located on the existing Hwa Nan campus, and I understand that the women at home have more or less assured Hwa Nan that they would supply the sum of \$40,000 U.S. The plans for the buildings are being made. It would seem quite strange that that we should hold up our own work while there is no thought of cooperation on the part of Hwa Nan. In the meanwhile, our need for a library is very urgent. We actually have no place to put our regular annual addition of departmental books. As I have written you before, our best Chinese collection has been for the last three or four years housed in one of the attic rooms of the Science Hall.

The plans for our new library building have been completed. The cost has been carefully estimated by Mr. Paul P. Wiant, our architect, showing that the structural part will cost around \$60,000 Chinese Currency. The cost of material and labor seems to be more than one-third less than formerly. We have started a campaign here to raise additional funds for the furniture and the steel stacks. We have not pushed the campaign with sufficient energy since we started it last summer, because we have not had the assurance of the Trustees that the Pierce money will be definitely released. We have reasons to believe that we shall be able to raise enough money for the necessary furnishings of the library by the time the construction work is completed. We, therefore, hope very much that the Trustees will release the money for this urgent need.

As to our new School of Rural Reconstruction I am reporting on it in detail in my letter to Dr. Fairfield, a copy of which will be enclosed herewith for your reference.

Our college opened on September 1 for entrance examinations. We had a faculty retreat on September 7 and 8, and classes begun on September 14. We have a student body of 173, including 44 women students. We have had a fine beginning of the semester's work, and we are looking forward to a very successful year.

I wish to acknowledge the receipt of your letter of August 14. The copies of the annual report of the Associated Boards for 1936 have also arrived, and I shall distribute them to our Managers and some faculty members. As I glance over the report I am impressed that you have done a fine piece of work, and your success of last year is most encouraging. My mind often goes back to the happy days when we were working together to push forward the cooperative work.

With kindest personal regards,

Sincerely yours,





ack. 11-27-36

C. S.

INDEXED

September 29, 1936

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Massachusetts

Dear Dr. Fairfields

I appreciate very much your letter of August 18. I perfectly understand your position with regard to the Pierce money. We were not expecting our Trustees to accept the Pierce gift under his conditions, and since the money has been mostly disposed of we shall wait for other chances. We are glad, however, that Wen Shan got the balance of \$14,200. I am sure it will be of great help to the work here in Foochow.

With regard to the election of Mrs. George R. Wilson to the Board of Trustees, I merely mentioned it for your consideration, and not for recommendation, for I know very little about her. I do not think we should pack up our Board with many persons who are not able to give their best to the cause which Fukien represents. We have come to the stage where we need Trustees who will take the responsibility of pushing the work forward. When I was in America I saw Mrs. Diffendorf a number of times and I was greatly impressed by her. I think it would be a help to the work of our Board if she would accept our invitation to become a member at large, for she would be able to represent a large group of the more liberal minded Methodist women.

The last part of your letter brings up the question of Fukien entering into rural reconstruction work. You probably remember that we have been doing something of this kind of work for nearly ten years, and with the return of Francis Chen we extended further into rural experimentation work. We have been planning all along to do more work along this line, but had not been able to go ahead with it until recently when in a rather brief period of time we succeeded in effecting this new project more quickly and adequately them we had expected. At first, we planned to maintain one department in Rural Sergice, but on visiting Manking , the Ministry of Education urged us to establish two departments with the encouragement that we should establish another department next year or as soon as possible. The Governor of Fukien was also ready to give financial help for the amount needed. Before the end of August we secured definite recognition from the Ministry of Education and had all the money necessary for the new teachers. Before the fall term opened we had all of the teachers engaged and on the campus.

We now have in our Department of Agriculture Prof. Lin
Le Chuan, a general agriculture man; Profe C. R. Kellogg, Economic Etomology;
Mr. Sieh, Botanist; Mr. Chu, Horticulturist; Lin Ching, Research Assistant
in Animal Husbandry, and Lin Chuan Kuang, Research Assistant in Horticulture.
All of the above persons with the exception of Thef. Kellogg, who has been

transferred from our regular Biology Department to the new department, are new appointees beginning with the present fiscal year, and each is specially trained for the line of work that he is carrying on. With the exception of the last two named, all are returned students from abroad and hold postgraduate degrees and have had teaching experience. In the Department of Rural Economics we have Francis Chem whom you know. We are also transferring our Economic Department personnel to that new work: namely, Edwin Chen, who is now in the University of Southern California preparing himself for agricultural economics, and part time of Prof. Lin Hsi Chien in Economics and Government. We also transferred Miss Li Gwan Fang who teaches Sociology to that department. Then we have Lin Chao Wen for Rural Sociology, and Mr. Huang Yu Shu for Rural Education. We are, of course, utilizing our existing force in the science college to give both fundamental courses in Biology, Chemistry, and Physics, and some special courses such as Genetics, Soil Chemistry, etc. The Government of Fukien is giving us \$18,000.00 towards the salaries of our rural staff in addition to the \$3,696.00 for rural experiment station at Wu Li Ting. The Construction Bureau of the Government is also to give us money for work in the improvement of citrus fruits in this province and for work in domestic animals, which will come to a * few thousand dollars for the year and which will count towards our departmental expenses. We are, therefore, quite well supplied with money to begin the work of this year. We have saved from the grants mentioned above about \$8,000 to meet the deficit in our proposed budget for 1936/37 which we have already submitted to our Trustees.

- 2 -

We have not yet tackled the Rockefeller Foundation. Mr. Gunn promised to come to see us before he made up his mind. Last spring one of his associates, Mr. Dye, came to look us over in a preliminary way. He was quite well impressed with our rural extension service, but we had not started our agricultural work in any effective way at that time. He thought the Rockefeller Foundation would not give us any money until the Fukien Government was willing to cooperate with us, so that we could have a rural program for the whole province backed up by the government authorities. We seem now to have fulfilled that condition, and I am going to see Mr. Gunn in Shanghai before long. He was out of town when I called on him last month. We hope that we may have a share in Mr. Gunn's program, and I believe that when we can pull him down here to look us over he will see the wasthwhileness of our project.

Our starting in this work is based on two solid facts that exist in Fukien. One is that we are the only institution in this province which has sufficient equipment and preparation in our existing departments, such as Biology, Chemistry, Economics, to carry on further the rural service which we started a few years ago. Secondly, there is a great demand in the field of rural reconstruction in this province of which the government is very conscious and has made up its mind to meet the same. Agricultural experts from outside could not handle our problems here, such as citrus fruits, economic insects, etc., for the climate, soil, and rainfall are quite different in Fukien than that in Nanking or Canton. It is also more difficult, if not impossible, for people trained in other places to some and serve in the rural stations in this province; hence the government has been planning to organize a special

1936

college of agriculture. Fortunately, our proposition came up in time to catch their imagination, and they have more or less given up their plan to organize the Provincial College and they will extrust that work to us with annual grants of money. The Governor has probleted to increase the appropriation for agriculture and rural work next years and the Ministry of Education. Nameling, also suggested that they would appropriate Ministry of Education, Numbing, also suggested that they would appropriate more money from their grant-in-aid fund next summer. Majeo mive from the General Secretary of the British Indomnity Beard of Truste that they will give us some money towards the equipment of our agricultural work. In addition to these two factors, we have the full sympathy of the public in this province. Villagers come to us for assistance ind technical problems, inviting us to guide them in the improvement of village life instead of making it necessary for us to find our own way to get in. The little we have done in our experiment stations in Nieu Tien and Wa Li Ting has attracted very wide attention, not only throughout the province but in many parts of China, so much so that the resident secretary complains that he has to spend so much time in showing around prominent visitors who want to see the work. Many other public agencies interested in rural work have been coming and wanting to cooperate with us in our service. The most recent addition is the Public Health Bureau of Fukien who voluntarily sent two full-time resident health workers to help push forward a general health program around Wu Li Ting. This is in addition to the cooperation which the Government Midwifery School has effected by supplying nurses for the women's and children's health work since last spring.

It would seem that our work is really taking root instead of building up on the show side alone, and we have every reason to believe that Fukien will make a worthwhile contribution to the rural reconstruction problems, not only in Fukien but to the general movement in this country, for we are working out our problems on the basis of the experience of other centers, and at the same time avoiding their mistakes.

I am enclosing a copy of my letter to Dr. Garside about our request for the release of the Pierce money for our library building, as well as the preliminary report on the conditions of the college since the opening of school this fall.

With kindest regards,

Sincerely yours,

* a sum of \$11,000 has been agreed upon. Laft. 50, 1936.

P.S. Mr. Crossy was here and stayed with us about two weeks this summer. He made a careful study of our work in connection with the School of Rural Reconstruction and was in hearty agreement with what we were doing. He assured me that there would be no question about the Council of Higher Education approving it at its next meeting, January 1937.

03 12

INDEXED FUKIEN October 15, 1936 President C. J. Lin, Fukien Christian University, Foochow, China. Dear Dr. Lin. Enclosed herewith is a copy of the minutes of the meeting of the Fukien Executive Committee held on October 8th. Twenty-five copies of this material are being mailed to the field under separate cover. Treasurer's Report. A copy of this report is enclosed. Ten copies of this Report are being mailed to the Field Treasurer under separate cover. There is not such in the Treasurer's Report calling for special comment. The amount received in our current account was practically the same in 1935-36 as in the previous year. Our expenditures were a little less, but were still in excess of our receipts, so the year closed with a deficit of US\$3.331.32. This figure was, however, subject to readjustment after clearance with the Field Treasurer's accounts. It is obvious that one of the most important problems confronting the Board of Trustees is that of securing additional income to clear off the deficits now outstanding, totalling almost \$11,000, and at the same time to provide increased support for the University. Cooperation with Hwa Nan College. The Committee spent the major part of the time available for the meeting discussing this important matter. It reviewed the correspondence we have had with both the field and with the Hwa Nan Trustees, and studied carefully the minutes of the meeting of the Hwa Nan Trustees held in May, 1935, dealing with this subject. We also discussed the conferences several of the Committee had had during recent months with Bishop Gowdy and Mr. Ding. The Committee expressed its sincere regrets that more thoroughgoing cooperation between the two institutions does not seem practicable at the present time. But under the circumstances the only thing to be done seemed to be to face the facts of the situation, approve such preliminary steps in the direction of cooperation as everyone seems to be able to agree upon, and continue to work for increasing cooperation in future. Action E-1135 states further the Committee's attempt to do those things. We hope that this action will help to define the point. at which we now stand in the matter of cooperation, and will thus serve to clear up

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some of the doubts and uncertainties which have arisen during recent months. We hope that it will be possible for the cooperating committee representing both Fukien and Hes Nan Trustees to meet together and discuss the possibilities of further constructive progress in future. We would welcome the suggestions and recommendations of the field.

Request for Building Funds to be Used for Library. The action taken by the Committee under E-1135 served to clarify the status of the \$20,000 building fund which the Fukien Trustees have been holding in readiness to meet the obligations they assumed under the proposed Plan A. of cooperation with Hea Han. The Committee expressed its complete willingness to use this entire amount for the construction of the Library, subject to certain special considerations. In the first place, \$1,000 of this fund was sent out for completing the Women's College Dormitory. This amount has now about been recovered through interest on investments. In the second place, the Trustees have been compelled, as those of you on the field know, to utilize a part of this \$20,000 temporarily to cover the large deficits so have had to incur during the past two or three years in our current accounts. At the time the Trustees* appropriations to the budget have been made during the past two or three years, action was taken with the realization that a substantial part of the appropriation the Trustees were making was not covered by assured income, and that the possibilities of securing that amount of undesignated new money were not at all bright. The Trustees sere glad to take this risk, and will exert every effort to clear off the deficits as rapidly as possible. But meantime, a part of the \$20,000 fund is not immediately available.

In the third place, the Committee noted with gratification that the field is carrying on a very aggressive campaign to secure from sources in China sufficient funds to cover the cost of shelving and other essential library furnishing. The Committee wishes the field every success in this effort and is anxious to give all the encouragement it can.

In the fourth place, the Committee thought that it would be unwise to begin actual construction of the building until the entire amount of funds required to construct and equip the building are actually available.

The Committee therefore took the actions set forth in E-1136 in an effort to cover these various points. In this action it agrees to transmit to the field up to US\$10,000 of these building funds whenever the field has secured from Chinese sources one-half of the additional amount required for shelving and other essential furnishings. The second \$10,000 it will transmit under the same conditions just as soon as this \$10,000 can be made available. Meantime, the Fukien Trustees will exert every effort to make this \$10,000 available both by seeking current funds which will help to reduce the deficits in our current accounts, and also by seeking special building funds which could be applied directly to the Library and Museum building. The Committee hopes, however, that actual construction of the building will not begin until all the funds required are in hand.

I sould be grateful if you would give us more definite information as to the estimated amount which will be required for shelving end

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President Lin

-3-

October 15, 1936

furnishing and will also keep us informed of the progress the field is making toward securing those funds.

Promotional Activities. Our promotional work for 1936-37 is just now beginning to get actively under way. Nithin the Associated bards our autumn program is now moving along briskly, and an increasing amount of momey is coming in from week to week. In order for our joint promotional efforts to be successful, however, it is essential that each board of Trustees do its full share. Ever since your visit to America two years ago our Tukien Trustees have been very active in the promotional field, and I am sure they will continue that activity this year. Dr. Warner, the Chairman of the Committee on Promotion, is planning ways and means whereby he can seems the maximum assistance from the other members of the Boards, and will probably be calling the promotional committee together in the near future. Apparently the one representative of the Fukien staff who will be in America this year is Professor Parlay. We hope that he will be able to give us some very definite assistance, particularly in the field of arousing insterest in the library and museum.

College of Rural Reconstructions. The Committee discussed this topic with somewhat mixed emotions. Everyone velcomes the further development of the program of rural reconstruction which is recognized to be the major function of Fukien Christian University. But just why this work should be carried on in a new College of Rural Reconstruction, rather than made the primary purpose of the Colleges of Arts and Science, is a question on which the Committee did not have any very clear light. Both Dr. Fairfield and I wrote you some weeks ago raising the various questions as to the relation of the two colleges already in existence. We also pointed out that the Fukien Trustees have no right to approve the development of a new college until such a new development has been approved by the Council of Higher Education and the Associated Boards as coming within the Correlated Program. We will await further word from the field on these matters before attempting any exhaustive comments.

Very cordially yours,

Harride

BaGtaP Encls.

0315

FUKIEN **Pukien** October 16, 1986 Dr. C. J. Lin Tukien Christian University Foochow, China Dear Dr. Lin: Dr. B. D. Willenbrock of Tuckshoe, New York, whom you will probably remember as being one who entertained you on one Sunday when you were at the Asbury Centennary M. E. Church, sent us a check for forty dollars (\$40.00) covering his subscription. He wished us to let you know that he had not forgotten his obligation. Incidentally, he is my dentist, and I know him quite well. He frequently asks about you, and I am sure that you have engendered a genuine interest in the work of the University. Sincerely yours, C.a. Evans CAE: RC

D 3 16

FUKIEN November 27, 1956 President C. J. Lin Fukien Christian University Fooehow, China Dear Dr. Lin: Let me asknowledge receipt of your letter of September 29. and Miss Asher's letter of October 9. Your Letter of September 29. Following the meeting of our Fukien Executive Committee last month, I wrote you with regard to the \$20,000 Pierce Fund, the College of Rural Reconstruction, and the problem of ecoperation with Hem Han. There doesn't seem to be anything special to add just now to the comments I made at that time. We are glad to note that the work of the College is getting off to a good start this fall. I hope that it has gone forward without any serious interruptions. Miss Asher's Letter of October 9. This discusses, first, the emblegram we sent with regard to the Amumal Report of the Harvard-Youching Institute. I am sorry that we did not phrase the cable very well, and that you partially misunderstood it. Had we left out the word, "undergraduates," you would probably have had no difficulty. The cable referred only to the fact that the Amual Report of the Harvard-Youching Institute program for 1955-56 had not been received. We did not intend to make any reference to any report to the University of the State of New York. There is, of course, no necessity of making any further reports to Albany concerning the members of each year's graduating classes, now that Pokien Christian University has its Absolute Charter. I believe that the Harvard-Yenching Institute report arrived before it was entirely too late, though the delay was a bit unfortunate. It seems to be an excellent form and very interesting in content. With all good wishes for the New Year, which will have begun by the time this reaches Poschow, I am Marida BAG : VC

FUKIEN

MANTUNG

December 19, 1936

President C. J. Lin Fukien Christian University Foother, China

Dear Dr. Lin:

I enclose one copy of a little booklet just issued by the Fukien Trustees. Under separate cover we are sending you 50 copies for any use you may care to make of this material.

I hope we are fairly accurate in our statements with regard to W.Y., Teddy, and Francis Chen. We found it a bit difficult to piece together our scraps of information into a story which was both accurate and interesting.

We have sent out this booklet to most of the friends on our Fukien mailing list, and they are responding in a way which shows their cordial interest.

With all good wishes for the new year, I am,

Cordially yours.

BAG.A

學大和協建福立私

CABLE ADDRESS:

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT 處公辨長校

> December 28, 1936 (Dictated December 23, 1926)

(GBXAGNI)

FUKIEN

Mr. C. A. Evans 150 Fifth Avenue New York City, N. Y.

Dear Mr. Evans:

I believe I have not acknowledged the receipt of your good letter of September 18 in which you enclosed a copy of my travel and other expenses account. We certainly appreciate the Trustees kind consideration. Many of the figures have become so vague to me now that I shall take it as you have given it and trust that you have fixed everything in the proper way.

In the enclosed letter from Mr. McClure it is proposed that our Trustees make their appropriation to us in American Currency so that we can adjust more readily the accounts between your office and ours. I heartily indorse this proposition, and hope that you will secure the consent of the Trustees. We shall submit our budget to the Trustees as usual and we shall adopt as we have been doing a conservative rate of exchange for the purpose of our estimates in Chinese Currency. I remember that Mr. Garside told me sometime ago that the Trustees would be glad to have this done, as the Board of Trustees of other institutions have been doing right along.

We have already received ther beautiful Christmas Greetings from Mrs. Evans and yourself which we appreciate so much.

Sincerely yours,

CJL:A

學大和協建福立私

"HSIHO, FOOCHOW"

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT 處公辨長校

Dr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.

December 28, 1936
(Dictated December 23)

| 10 | 3 |

Dear Dr. Garside:

Your letter of October 15 has been received, together with a copy of the minutes of the Executive Committee of our Board of Trustees held on October 8. We are glad that the Trustees have taken specific action with regard to cooperation between Hwa Nan and Fukien. We shall continue to do what we can to push forward the spirit of cooperation as outlined by the Trustees. We are trying to have joint meetings with some of their teachers and committees. This will be a very slow process, but we need to go all through that in order to break down some of the psychological barriers which are chiefly in the way of any satisfactory cooperation between our two institutions.

We have also noted the action of the Committee about our library plan. We are glad that they approve of such a building and that they are glad to release part of the money in the near future. We shall try to carry out those terms, and hope that the Trustees will soon raise sufficient money to cover the deficits which have been accumulating in our New York office.

As I wrote you sometime ago, according to the estimates of the Fukien Construction Bureau, our architects, have made the plans for our new library building which calls for \$60,000 Chinese Currency for the building itself. The cost of the steel stacks from Shanghai would be about \$20,000 Chinese Currency. We have since then worked out a plan by which we can get the steel stacks made in Foochow and cut the cost of same down to \$8,000 Chinese Currency. A large part of our present library furniture can be used in the new library, and a few thousand dollars would be enough to meet the cost of the additional tables and chairs. Thus we can have the entire building finished and furnished for about \$70,000 Chinese Currency. We shall undertake to raise at least \$10,000 Chinese Currency for the steel stacks and furniture, and we hope that by the time we report to you that we have received \$5,000 you will send us \$10,000 U.S. Currency.

Before we received word of the Trustees action we did not push forward our campaign for the library, but the money which has been sent in by our students and a few alumni amounts to nearly \$1,000. It does not seem that it would be difficult to raise \$9,000 before next fall. We shall push the work on the campaign more seriously after the China New Year season is ever, around the middle part of February. Whatever we can raise over and above the \$10,000 we shall try to keep as a reserve

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fund for the maintenance and upkeep of the building and for library expenses.

Promotional Activities. We are glad to note that the promotional work for 1936-37 is under way. We do hope that Dr. Warner and his committee have already worked out some affective way to help in pushing forward the movement in the interest of Fukien. Up to the present time we have not received much in gifts, and we are quite anxious to see that at least those friends of ours who have been giving to us during the last two years will continue to contribute to our work.

We have sent out: Christmas calendars to all of those on our mailing list. We shall follow it with a copy of my annual report in a few weeks time. We also have a committee which is trying to produce some simple leaflets about Fukien which can be sent to our friends in America in the early spring. We shall appreciate any other suggestions you may make to us which will enable us to help more in the promotional work from our end.

Both Professor Malcolm Farley and Professor Willard J. Sutton will go on furlough in the summer of 1937. Professor Farley has, nowever, requested a special arrangement whereby he may have a year here in special research in archaeology without any teaching and another year of furlough in America for further study. We have not been able to grant him that arrangement on account of financial difficulties. After receiving the Trustees report of the large deficit, we are seriously considering the rearrangement of our faculty personnel which may relieve our financial burden to a certain extent in the next two or three years. We have had several meetings on this problem, and I have talked with Bishop Gowdy several times in this connection. We shall write you about the results of our deliberations sometime after the middle part of January. We feel very keenly the financial difficulties of our instition. We shall always do our best to cooperate with our Trustees with regard to further economy without hindering the progress of our educational service, and we know that our Trustees will do what they can to further increase our financial resources.

College of Rural Reconstruction. I wrote you on this subject when I wrote to Dr. Fairfield under date of September 29. We shall write you again after the meeting of the Council of Higher Education which will be held in the early part of February. In the meanwhile, we are trying to secure additional grants from the government agencies and The Rockefeller Foundation towards our agricultural work. It is one of the most effective lines of service that we can render in Fukien, and it seems to many of us that unless we grow along this line the entire enterprise of traditional liberal education which consists of arts and science may not have much chance to live on in a country like China. We appreciate the financial difficulties which will be involved in this undertaking, but I hope our Trustees will consider the value and contribution of Christian higher education in China and the future life of Fukien as a whole.

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Our faculty and students are busy with Christmas celebrations. We appreciate your remembering us through the beautiful greetings we received recently. We wish for you and your family a Happy New Year.

Yours sincerely,

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