FUKIEN January 3, 1936 President C. J. Lin Pukien Christian University Foochow, China Dear President Line Let me acknowledge receipt of your letter of Becember 4th. The information contained in this letter comes at a most opportune time, for we are planning a joint meeting of our Hwa Nan and Fukien Executive Com-

mittees on January 6th, and are very glad to have this excellent statement of recent developments.

I will not attempt to comment in detail today on the information in your letter, but will be writing you again next week to report on the developments at our joint meeting.

Very cordially yours,

# Theriae

BAGNAP

FUKIEN January 15, 1936 ark 1, 136 President C. J. Lin Fukien Christian University Foochow, China Bear President Line I enclose herewith the followings-Minutes of meeting of Joint Committee on Cooperation between Hwa Man and Pukien held on January 6th. Joint letter signed by Mrs. Nicholson and myself addressed to President Wang and yourself. - 1/14/26 Copy of a letter I sent to the Presidents of our live Nam and Tukien Boards of Trustees on December 17th. This material will bring you up to date on recent developments here in our efforts to advance the cause of cooperation between Hwa Nan and Fukien Christian University. We are clearly aware of the practical difficulties which confront you, but I believe most of us are still convinced that thorough-going cooperation between these two brother and sister institutions offers the only method we can now see shereby you can continue to go on, and can hope to develop into the strong, high-standard institution which will increasingly be demanded by the Chinese people and government, as well as by our own Christian supporters in the West. We are looking forward to Bishop Gowdy's coming, and earnestly hope that he will be able to lead us into the solution of some of the problems which now appear so difficult. We feel, however, that it is essential for us to face up to some of these problems even before he comes, and to study them from every angle so that we will be in a better position to discuss them with him intelligently. You will notice the request in the minutes and in the covering letter for as full information as possible on the specific items indicated, to reach us not later than April 15th. We know that there will be many questions still undecided by the middle of March when such material would have to be forwarded from Foochow but we do hope that you can send us material which will bring us as nearly as possible up to date when we get together here early in May. With every good wish, I am Very cordially yours, B.A. Lauside BAGELIP

# MINUTES OF MEETING JOINT COMMITTEE ON COOPERATION TRUSTEES OF HWA NAN COLLEGE TRUSTEES OF FUKIEN CHRISTIAN UNIVERSITY

9:30 A.M., January 6th, 1936 52 Gramercy Park North, New York City, N.Y.

#### List of those present:

#### Hwa Nan College

Mrs. Dorr Diefendorf Mrs. Thomas Nicholson Mrs. Leon Roy Peel

#### Associated Boards

B. A. Garside

#### Fukien Christian University

Mr. Frank T. Cartwright Dr. Wynn C. Fairfield Mr. Samuel Thorne Dr. E. G. Warner Miss Amy O. Welcher

Mrs. Nicholson was elected Chairman, Mr. Garside Secretary.

The meeting was opened with prayer led by Mrs. Peel.

#### REPORTS OF VISITS TO FOOCHOW

Dr. Fairfield, Mr. Cartwright, and Mrs. Peel reported on their visits to Foochow during their recent trips to China. They summarized their personal observations and told of meetings and conferences in which they had participated.

#### REVIEW OF STATEMENTS AND CORRESPONDENCE

The meeting then devoted some time to a review of the actions taken by the two Boards of Trustees in America, the Boards of Directors in China, and various correspondence during recent months related to the topic of the proposed cooperation between Hwa Nan and Fukien Christian University.

#### DISCUSSION OF PRACTICAL PROCEDURE

The group then discussed at length the situation now prevailing at both institutions, and examined the practical difficulties involved in going forward with the process of cooperation to a degree where it would be really effective and economical. Following this discussion it was

#### RESOLVED that

WHEREAS it is the judgment of this joint committee that the hope of making adequate provision for Christian higher education in Fukien Province lies in the establishment of some basis for thorough cooperation between Hwa Nan College and Fukien Christian University; and

WHEREAS both these institutions have expressed their interest in continuing to explore the possibilities of achieving such cooperation; therefore

- 1. That this joint committee reaffirm its conviction that there should be cooperation, rather than competition, between Hwa Nan College and Fukien Christian University.
- 2. That this committee request the Board of Directors of Hwa Nan College and the Board of Managers of Fukien Christian University to appoint a joint committee on cooperation.
- 3. That we request the field joint committee on cooperation to work out in detail, and to present to this committee at the earliest possible date:
  - a. What would be involved in a thorough-going carrying out of "Plan A" as outlined by this joint committee on March 18, 1935?
  - b. Any other plan or plans for cooperation that will materially increase spiritual and educational efficiency in the use of the resources available for Christian higher education in Fukien.

### JOINT MEETING OF HWA NAN AND FUKIEN BOARDS OF TRUSTEES

It was stated that a meeting of the Hwa Nan Board of Trustees could probably be held in Columbus, Ohio, early in May. The dates of May 1st and May 8th were suggested as particularly desirable from several angles. It was

RESOLVED that the possibility of a joint meeting of the Hwa Nan and Fukien Boards of Trustees be referred, with power, to a committee consisting of Mrs. Diefendorf, Mr. Cartwright, and Mr. Garside.

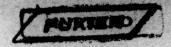
In this connection it was suggested that the field be urged to send the fullest possible information along the lines indicated above, to reach us not later than April 15th.

#### MINUTES AND COVERING LETTER

RESOLVED that the Chairman and the Secretary be requested to prepare and to forward to the field authorities of the two institutions both the minutes of this meeting and a covering letter dealing with these matters in fuller detail.

The meeting was closed with prayer led by Mrs. Peel.

B. A. GARSIDE Secretary



January 14, 1936

President Lucy Wang Hwa Man College Foochow, Fukien, China

President C. J. Lin Fukien Christian University Foochow, Fukien, China

Dear Pres. Wang and Pres. Line

See Micelloreon How Non's folde " minutes, Statement ste

We attach hereto the minutes of an important meeting of the joint Hwa Nan-Jukien committee on cooperation held here in New York on January 6th.

The committee listened attentively to reports made by Mrs. Peel. Dr. Fairfield, and Mr. Cartwright describing their visits to Foochow last spring, and gave careful consideration also to all the actions of the governing boards of the two institutions and to the correspondence that has passed between us during recent months.

We realize that there are many practical difficulties to be overcome before thorough cooperation between Hwa Nan and Fukien can become an accomplished fact. We recognize, too, that each institution would be called upon to make substantial sacrifices in order to make such cooperation effective. But despite all this, the committee still believes that through such cooperation these two institutions in future can best continue to carry on in Fukien Province the highest type of Christian educational service which they are called upon to render.

We earnestly hope and pray, therefore, that you will both continue without ceasing your efforts to discover and to put into operation whatever plan of cooperation will best allow Hwa Nan and Fukien to utilize their combined resources in the advancement of Christian higher education in Fukien Province. We all clearly recognize that the leadership in this undertaking must rest with you on the field. Only you are in sufficiently close touch with all the practical problems which must be faced and the personal factors which must be considered. Only you are in a position to formulate and carry into operation a feasible plan of working together.

You will note in the minutes a detailed outline of the procedure which we hope you on the field will be able to carry out, and the information which we hope you can supply. It is important that we have as many of these facts as possible in hand when we have the proposed joint meeting of the two Boards of Trustees early in May. Even though you cannot give all this information in complete form, we urge that you send as much as possible, together with any other matter you wish to put into our hands, so as to arrive here not later than April 15th.

In the profound hope that you may both have Divine wisdom and guidance in your leadership of the consideration of these important matters, we are

Very sincerely yours,

Chairman, Joint Committee

Secretary, Joint Committee



#### 學 大 和 協 建 福 立 私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

州福國中

CODE:

OFFICE OF THE PRESIDENT

虚公辨長校

FUKIEN /

ach 2/20/36

January 28, 1935

Dr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Dr. Garside:

INDEXED

I wish to a cknowledge the receipt of your letter of December 16, 1935, and to make inquiry of a few of the points you raised.

Preferred List of Objectives of the Associated I realize the awkward situation of the Associated Boards. Boards, but I think it would be well for all concerned if the Associated Boards would take a strong stand one way or the other instead of just dealing in general terms. It was the Associated Boards that took the responsibility of admitting Hwa Nan to its membership. Fukien has been trying to do its best to cooperate with Hwa Nan, and if the cooperation fails the penalty should not be on Fukien. The present position of the Associated Boards is that Fukien should take the responsibility of effecting cooperation with a party that the Associated Boards has admitted to its own body, without being able to make that party willing to consider cooperation. If the Associated Boards had not admitted Hwa Nan, Fukien would surely be on the preferred list of financial objectives as she has been a member of the Board from the beginning. The recent attitude of Hwa Nan was reported to you in my last letter dated January 9, 1936.

2. Miss Thomas' Support. We have just heard from the American Board, Boston, that our Trustees have agreed to have the American Board pay all the expenses of Miss Thomas while here according to the standards of the Board, and then send the bill to our Trustees for refund. This arrangement will be satisfactory to us. We can make the transaction through our Treasurer's office here, since Mr. McClure is the Treasurer of both the American Board in Foochow and the university; Your office will, then, receive the money from Mr. Talcott and keep it there until the statement of the account is sent to you.

Miss Thomas arrived here on January 19. She looks well, and we are looking forward to having her take up the teaching work in the Department of English in the spring semester, which will begin on February 3.

- will please find a copy of my letter to Dr. Pierce regarding our request for building funds through correspondence with Mr. Belcher of the American Board. I have also written to Dr. Wynn C. Fairfield asking him to get the American Board to favor our request. As you probably remember, Dr. Pierce would not consider having his money apply for anything but buildings for either medical purposes or for women's education. I hope you will follow this matter up for us, both with Dr. Pierce directly and with the American Board.
- 4. Professor E. M. Stowe's Return to Fukien. I hope you have already transmitted the request of our Board of Trustees for the return of Prof. and Mrs. E. M. Stowe to Fukien next fall. I hope you will bring this request to the attention of the Methodist Board. There is a rumor circulating around Foochow that the Board may retain the Stowes in America on account of finances. I hope very much that this is not true. An earnest request from our Trustees to the Methodist Board, as well as a serious talk with both Dr. Diffendorfer and Dr. John R. Edwards, and Mr. Cartwright, will probably be necessary to prevent any possible change of policy on the part of the Board. I hope you will take this matter up with them for us as soon as possible. Professor Stowe has done a splendid piece of work in Religious Education, and we are depending on him almost entirely for the carrying out of our religious program both on the campus and throughout the Foochow area. His work here on Character Education in the secondary schools has made a tremendous contribution to China as a whole. His work at the university has been suspended until his return next fall. We are really in need of more teachers, and if we had not realized the financial difficulties of the Methodist Board, we would have requested for a third member of the Board on our faculty to take the place vacated by Bishop Gowdy. They should at least give us what we now have; namely, two representatives from the Methodist Board.
- 5. Package for Dr. Warner. We appreciate very much your trouble in receiving and forwarding the two packages for Dr. Warner. We have heard from Dr. and Mrs. Warner, and we are glad to know that they like our token of appreciation.
- 6. Mailing List Cards. Will you kindly send me the private set of mailing list cards which used to be on my desk in the office there. Also kindly ask some of the assistants there to put in any new items of information on the cards which may have come in since I left. Please give me in particular—the name and address of the lady in Rochester who sent a contribution to Fukien as well as a pledge for a future gift to us. I do not remember that we ever wrote her a note of thanks directly. If there are any new contributors to Fukien, kindly give us a list of their names and addresses and the amount of contribution.

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We wish also to thank you and Mrs. Garside for the beautiful Christmas card you sent us. We appreciate your thought of us. We always remember with deep gratitude the courtesies and kindnesses you both showed to us when we were in America. We do hope that you and Mrs. Garside and your daughter may come to see un in China sometime. It would be such a pleasure to welcome you in our home here.

Yours very sincerely,

6- J. Fm

CJL:A

P.S. We are enclosing two pictures of Dr. Francis Chen which you may want to use in promotional work. This is a very good likeness of him, but the picture itself is not good due to a bad negative. Perhaps the pictures can be touched up there a bit before using. We shall send you some better pictures of Dr. Chen a little later. He is away at the present time on a trip to Kwangsi, so this is the best we can do now.

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Dr. W. F. Fierce
Rex Arms Apartments
945 Wilshire Boulevard
Los Angeles, California

Dear Dr. Pierce:

I have already reported to you of our return to Foochow and the conditions as we found them at that time. I hope you have received the large colored picture of the Orlinda Childs Pierce Memorial Dormitory at our university and several other pictures of the building which we sent. I hope you like all of them.

I wrote you before I left America that we now need very urgently two new buildings: one for the Fremedical and Biology Hall, and one for a Home Economics Building for women. It is our hope that you will help us again in this necessary work.

We have a splendid science hall, but our work has grown so much that the space available has already been taken and we have no adequate place for our Biology laboratories and specimen rooms. Our premedical students have been growing steadily. They constitute almost 1/5 of our entire student body. Every year we send out students who eventually become medical doctors to serve society. We need accommodations for such students. Under separate cover, I am sending you a set of blue prints showing the inside arrangement of the proposed hall, as well as the outside appearance. This proposed Fremedical and Biology Building will follow this plan very closely. We have land already laid out, and the building can be started as soon as we can be sure of the necessary funds.

as you will see from the blue print, the outside structure of the building will be of stone and brick, and all of the floors will be of reinforced concrete. The style is typically Chinese. At the present rate of exchange, \$50,000 American Currency will cover the entire cost. We hope very much that you will supply this fund and make this building a memorial to yourself.

dormitory building, our women students have increased almost 100%/. We, therefore, need additional dormitory space to accommodate the increase in women students. There is also

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need for special facilities to prepare women for their home life. As yet, we do not have any accommodations for Home Economics and Domestic Science laboratories. We also have a set of plans ready for this proposed building. The site for it is quite near the Orlinda Childs Pierce Memorial Dormitory. According to our architectural plans formulated some years ago, this building will also be of the same general style as our present science hall, but with different arrangement inside. It will not need to have so much basement work as is in the science hall, and the inside equipment will be much more simple. A sum of \$30,000 American Currency will be sufficient to build this building.

we have all of the necessary stone on our own hills, and it can be quarried free of charge. It is of the best kind of granite. Fukien also produces its own red brick, as well as building timbers. Labor here is also comparatively low. We are, therefore, able to build fine strong buildings with probably about 1/10 of the cost of such buildings in America. We should like very much to make both of these buildings a memorial to you, which will also mean the extension of medical service to which your life has contributed so much, as well as the extension of our women's education which would be a further worthy memorial to Mrs. Pierce. May we have the pleasure of hearing from you. We have also written to the American Board in Boston about our need and this request for your help.

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With warmest personal regards and best wishes,

Yours faithfully,

President.

CJLSA

# 學 大 和 協 建 福 立 私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT

處公辨長校

州福國中

February 12, 1936

ach 3/24/36

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.

Dear Dr. Garside:

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Your letter dated January 6 enclosing a copy of your letter to Mrs. Peele and Dr. Fairfield, the letter dealing with Hwanan-F.C.V. cooperation signed by Mrs. Nicholson and yourself as Secretary of the Associated Boards, and the copy of the minutes of the joint meeting of the Hwa Nan-F.C.U. Trustees, reached me two days ago. We appreciate very much your efforts in getting this question started again. It is quite gratifying that the Hwa Nan ladies in America are willing to reconsider the problem after they made those resolutions at St. Louis last October, about which I have already written you. You can be sure that we will do our best to effect a real cooperation between these two institutions. As to how we can persuade them, I do not yet have any idea, but I shall sound out President Lucy Wang probably sometime next month when some of the influential members of the Hwa Nan Board of Directors are not around. We shall try to send you replies as requested in the minutes.

As I remarked to you last time, our problem here in Foochow is psychological rather than anything else. If it were not for some other influence, I really believe that Miss Lucy Wang would not care very much whether or not she is President, and you know my position, that I am ready to fade out of the picture as an active administrator. So there is not much of a real problem so far as individual ambitions are concerned. I am glad the joint boards took such a firm stand for real thorough cooperation between the two institutions here. I do not believe the Hwa Nan people will stand firm against the proposition if they can be convinced of the earnest and determined wish of the Hwa Nan Board of Trustees in America for such cooperation.

Our difficulty here in the past has been that there was no real discussion of the problems. The Hwa Nan people refused to lay their difficulties and problems open for discussion. We had a very hard time to get them to consent to a meeting, and in the meeting we generally could not discuss the problems to the point. If we can frankly and thoroughly discuss the various problems I am sure we can get more results. I hope you will use your influence to get some of the more influential ladies on the Hwa Nan Board

of Trustees to urge the Hwa Nan people here to be willing to meet with us and discuss the problems in detail together. We must have this first step before we can go much further. Frank talking and free expression will dispell suspicion and misunderstanding.

We have received the box of mailing index cards which you sent. We are working on them in order to correlate them with the old cards we have here.

We began our college work yesterday on a rather reconstructed curriculum. We have provided as a part of the regular work extension service which aims to train our students physically as well as to be able to constructively render effective service to the people around them. The spirit is very high, and we hope that we can maintain this fine level of work throughout the semester. Our new Dean of Women, Miss Li Gwan Fang, is now in full charge of her work, as well as giving courses in Sociology. She is one of our outstanding Christian women in China. She was Editor of the first Chinese Woman's Magazine for nearly twenty years. She has been a Secretary, and is now the Chairman of the Committee on the Home Department of the China National Christian Council. We shall send you a picture of Miss Li as soon as we can get a suitable one. Miss Thomas is also starting her teaching work. With the possible exception of armed conflict with Japan we have every reason to believe that we shall have a fine term of work.

Yours very sincerely,

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CJL:A

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Tebruary 26, 1936

President C. J. Lin Fukien Christian University Foothow, China

Dear Dr. Lins

I have for acknowledgment your letters of January 9th and January 28th, and will take up the various items you discuss.

Preferred List of Objectives of the Associated Boards. We appreciate the difficulty of the problem created by the delay in the progress of our efforts to bring about cooperation between Hwa Nan and F.C.U. Of course, it was impossible for our Associated Boards in preparing its list of objectives for the current year to forecast just what would be the out come of these negotiations. The best it could do was to use all of its influence in the direction of stimulating progress. As a matter of fact, the form in which our preferred list of objectives has been states has not wroked any serious hardship upon P.C.U, since practically all of our gifts this year have come in in the form of designated gifts, rather than undesignated gifts which are subject to apportionment among the different objectives in our preferred list. As a result of the excellent work you did last year, the number of designated gifts F.C.U. has received has been quite encouraging. The total to January 31st was \$3,713.85 (not including the \$1,000 from Mr. Talcott). Other gifts have been coming in this month. While we may not secure the full amount of the \$8,000 which the Trustees have been hoping to raise, we should at least obtain the major portion of that amount.

Miss Thomas' Support. Your letter of January 9th was written before you had heard of the action of the American Board, and your letter of January 28th was written after that letter arrived. As I have indicated before. we are somewhat concerned as to whether we have at all points carried out our arrangements for Miss Thomas along just the lines you would have desired. It has been our general understanding that to have Miss Thomas continued as a regular missionary of the American Board would be more satisfactory for her. and that perhaps it might put us in a little better position to persuade the American Board to resume her support in a few years if its income increases substantially. But some of the recent letters from Fukien have indicated that you had planned to handle her support from the University direct, and that her scale of salary on the University basis would be somewhat less than on the American Board basis thus effecting a definite saving. I hope, however, that the arrangements of having her under the American Board will prove satisfactory to all concerned. Mr. Talcott's contribution of \$1,000 per year should provide adequately for all of her expenses, including the cost of her travel to and from China, We will be glad to transmit the money for Miss Thomas' support in whatever

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way Mr. McClure and Mr. Belcher may agree upon as most satisfactory. It makes no essential difference to our accounts here whether the money is sent to Mr. Belcher in Beston to be transmitted to Mr. McClure through regular American Board channels or whether we transmit the money to Mr. McClure direct.

We are glad that Miss Thomas arrived safely, and that she was ready and eager to begin her work.

Request for Pierce Fund. We have noted with interest your letter to Mr. Belcher under date of January 9th, and to Dr. Pierce under date of January 20th. Both these discuss the urgent need of the University for a Biology-Frenedical building and for a Home Economies building. We will try to follow up this matter, both with the American Board and with Dr. Pierce. Certainly F.C.U. is in great need of a more adequate physical plant, as well as of larger current income.

Return of Professor and Mrs. Stowe. I have recently talked with Mr. Cartwright about this matter and find that the situation seems to be more encouraging than it was a short time ago. Mr. Cartwright says that he is writing to you direct about the matter but adds that so far as he can see at present, the Stowes should be returning to Fukien by the autumn of 1936.

Mailing of List Gards. We mailed you the set of name cards during the latter part of December, as I reported to you in my letter of December 26th. We trust that the eards reached you promptly and in satisfactory condition. I have not been able to identify the lady in Rochester whom you describe as having sent a contribution to Fukien as well as a pledge for a future gift. I will, however, take up the matter with Mrs. Macmillan who is in Massachusetts this week. I am also asking Mr. Cameron to see that at the end of each month a memorandum is sent you listing new contributions which have come in for F.C.U.

Gooperation with Hwa Han. We have read with interest your letter to Mrs. Micholson under date of January 9th. By this time you will have received the correspondence we sent you at the time of our joint Hwa Han-Fukien meeting in January. This problem of bringing about genuine cooperation between Huan Han and Fukien certainly illustrates the difficulty of dealing with personal and psychological factors. One sometimes sighs that the world is governed more by emotions than by the cold process of logici

We are doing what we can to press forward with the matter here, although, of course, we cannot accomplish very much except as the groups on the field are willing to agree with proposals we may make. But by far the healthier situation is for the groups on the field to take the initiative. We hope that with the arrival of Bishop Gowdy we may not only get a somewhat clearer understanding as to the exact situation in Foochow but may also have the benefit of a wise leadership which both the Hwa Nan Board and the Fukien Board will be glad to follows:

Other Matters. Thank you for sending us the two pictures of Dr. Francis Chen. We can make good use of them in our publicity.

We are all deeply concerned over the situation which confronts China as a result of Japanese encroachments. We are glad to note that up to the time you wrote on January 25th, the situation in Fukien had not been seriously disturbed. We hope that this may continue to be the case. "HSIHO, FOOCHOW"

#### 大和協建福立私 **FUKIEN CHRISTIAN UNIVERSITY** FOOCHOW, CHINA.

CODE: "MISSIONS"

OFFICE OF THE PRESIDENT

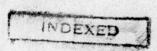
虚公辨長校

FUKIEN

州福國中

ack @ Min. March 14, 1936

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.



Dear Dr. Garside:

We held our spring Board of Managers meeting on March 7, at which time the Managers passed the budget for the year 1936-37. Enclosed herewith you will find a summary of the gudget estimates which you may use for presentation to the next meeting of our Board of Trustees.

We have exercised every effort to economize on expenses, and the total comes to about M\$152,134.50. We have used 3:1 as the rate of exchange and have counted on the increase from our endowment fund and the Harvard-Yenching fund as given to us by Mr. Evans, together with additional income which we may safely expect, making a total income of M\$138,892.68, leaving a deficit of M\$13,241.82 to be met. We propose to meet the deficit by (1) expected renewal of grants from the Ministry of Education in Nanking, and (2) we request the Trustees to underwrite U.S. \$2000. I hope that you will present the latter request to our Board of Trustees in connection with the Budget.

We have quite good reasons to believe that the grant from Nanking will be continued next year; in fact, the information we received states that the Ministry of Education is preparing for a larger grant of money for such aid for the next academic year. In the meanwhile, we will need at least to have our Trustees underwrite our income to the amount of U.S.\$2000 to balance our budget should we secure all the all money we expect.

We have tried to forecast what will be our financial condition at the end of the present fiscal year, June 30, 1936. We are hoping that we shall not have to draw very much of the \$8000 which the Trustees underwrote, and we shall try if possible not to draw more than the actual amount received as special gifts by the end of June.

I have also received your letter of February 10 with regard to the Harvard-Yenching Institute. I shall send you a little later our budget for our Chinese Studies together with a statement of our plans. Yours very sincerely,

CJL:A

#### 學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

州福國中

CODE:

OFFICE OF THE PRESIDENT

虚公辨長校

FUKIEN

March 14, 1936

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.

Dear Dr. Garside:

Let me acknowledge the receipt of your letter of January 15 together with the following enclosures:

Minutes of meeting of Joint Committee on Cooperation between Hwa Nan and Fukien, Jan. 6. Joint letter signed by Mrs. Nicholson and yourself addressed to President Lucy Wang and myself Copy of your letter of December 17 to Mrs. Leon Roy Peel and Dr. Fairfield.

I immediately arranged for a meeting of our Board of Managers, which was held on March 7. The Managers took two actions on this subject:

- l. That the F.C.U. Board of Managers is in favor of any plan for thorough-going cooperation between Hwa Nan and F.C.U., and they asked me to approach President Lucy Wang of Hwa Nan for a joint meeting of the Special Committee on Cooperation to discuss what may be involved in carrying out Plan A as recommended by the Joint Meeting of the two Boards of Trustees in America.
- 2. The Managers appointed the Executive Committee to serve as regular members of the Joint Committee on Cooperation between Hwa Nan and Fukien.

The joint meeting was held in Foochow on March 12. After the preliminary procedure of organization, President Lucy Wang reported the actions of the Board of Directors of Hwa Nan with regard to this problem. The resolutions of the Board of Hwa Nan did not mention specifically that they were not in favor of Plan A, but proposed:

- 1. More exchange of professors between Hwa Nan and Fukien
- 2. To promote more joint activities among the students
  - 3. To promote joint departmental and faculty conferences on the standards of teaching.

I reported the action of the F.C.U. Board of Managers:

1. That the F.C.U. Board of Managers and faculty are in favor of any plan which will lead to thorough cooperation between these two institutions.

2. That the members of the Executive Committee of the F.C.U. Board were definitely asked to serve as regular members on the Joint Committee on Cooperation.

In the course of discussion it was clearly indicated that Hwa Nan does not consider Plan A as feasible, and therefore she proposed the above three items as preliminary steps towards closer cooperation in the future. It was also pointed out that practically all of the three points suggested have been tried for a number of years, and we are still doing them to a certain extent. The question was asked frankly why Hwa Nan did not think Plan A could be considered as feasible, and the reply indicated that Plan A did not secure to Hwa Nan the independence which the Board of Trustees in America desires, and that the other alternative would be to build a new campus a little distance from the F.C.U. campus which would mean much capital outlay. The attitude of our Board of Managers was that Plan A definitely provides for an independent college for Hwa Nan when it moves down, and that the proximity of the buildings which would be turned over to Hwa Nan, such as the F.C.U. women's dormitory, etc., to the remaining F.C.U. buildings would not make Hwa Nan any less independent, and that for the time being there is no need of much money for additional buildings. Because of the different interpretation of Plan A by the two Boards here, it was decided that the best the Joint Committee on Cooperation could do at present was to adopt the three suggestions made by the Hwa Nan Board of Directors.

Nan did not consider moving, and that the best we could do would be to arrange for more exchange of teachers, which many of us feel is both inefficient and uneconomical. It is inefficient because a teacher now instead of teaching one class has to spend almost the whole morning or afternoon to teach the same subject over again to another class. It is not economical to spend the teacher's time in this way, and there would be considerable expense involved in traveling back and forth between Fukien and Hwa Nan, to say nothing of the time wasted on the way. But if that is the best Hwa Nan is willing to do, we shall try to do our best although really it does not amount to very much. Bishop John Gowdy and Dr. James Ding will both be at General Conference to be held at Columbus in May. They will be able to give to the Joint Committee in America a true picture of our conditions here.

I hope that in your next discussion the Joint Committee in America might make it clear whether you care more for the independence of the two institutions or the problem of Christian higher education in Fukien in general. If the problem is tackled in the former sense, as we people on the field have been doing, then we probably cannot do more than what has already been done, for in the recent joint meeting it was definitely pointed out that we could not discuss the question of possible union or the general problem of Christian higher education in Fukien because the primary thing to be remembered was the independence of Hwa Nan College and the premise that the independence of Hwa Nan College could not be maintained if it is too near F.C.U. If the two Boards of Trustees are willing to disregard the existing institutions for the time being and approach the subject from the point of view of Christian higher education in Fukien as a whole, the results may be a little different. I am suggesting this for your consideration, and want to assure you that we in Fukien shall do everything possible to forward Christian higher education in this province in general.

Your letter of December 17 to the Presidents of the Hwa Nan and Fukien Boards of Trustees gives a very clear picture of the situation, but I would like to say a few words on the paragraph in the middle of page 5 where you attribute the slowness of the development during recent months in a large measure to my absence when Mrs. Peel was here and the very incomplete and inaccurate knowledge of the plan on the part of the Fukien faculty and directors. I have mentioned this to our Board and they felt that this statement was not fair to Fukien, for we have repeatedly delcared that we are ready to accept any thorough plan of cooperation with Hwa Nan. The Hwa Man Board of Directors had already made a decision not to accept Plan A before they had a brief informal meeting with our Executive Committee, and then they interpreted the plan as building an entirely new campus for Hwa Nan about three miles from F.C.U. It was remarked by one or two of our Board that such a plan would not make for any saving or economies in finances, and hence they remarked that in any plan for cooperation we should look forward to a thoroughgoing correlation, which I believe was in the minds of the two Boards of Trustees in America. I hope that you will make this clear to the Joint Committee next time.

Yours very sincerely,

President.

CJL:A

#### 學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

FUKIEN

CODE:

OFFICE OF THE PRESIDENT

處公辨長校

州 福 國 中 Warch 26, 1936

ach 5/9/36

Dr. B. A. Garside 150 Fifth Avenue New York City, New York

INDEXED

Dear Dr. Garsides

Under separate cover we are sending you 30 copies of the minutes of the spring meeting of our Board of Managers on March 7, for the general distribution to the members of our Trustees.

I have already written you about the proposed Budget for 1936-37 and sent you a summary of the detailed budget. In another letter I also reported to you the Hwa Nan-Fukien cooperation. It remains for me to write you on the last two itmes in the minutes for your reference.

Bishop Gowdy as representative to our Trustees. The Board has asked Bishop Gowdy to represent the Board of Managers to our Trustees in America. I hope you can get the exact date of Bishop Gowdy's visit to the East from the Methodist Board of Foreign Missions. He is also to be at the Columbus conference. We hope that he will be asked to attend any of the meetings of our Trustees when there is discussion of many important problems regarding Fukien or in connection with cooperation between Hwa Man and Fukien. Before Bishop Gowdy left I asked him as my personal representative to report conditions of the university to the Trustees and other friends who may be interested in our work here.

The Board of Managers also asked one of our members, Dr. James Ding, to represent the Board while he is in America. Dr. Ding is the Principal of Anglo-Chinese College, the Methodist high school for boys in Foochow. He is supposed to have left Shanghai day before yesterday for America as a lay-delegate of the Mehtodist Conference of Foochow to attend the quadrennial conference at Columbus. He will be speaking and soliciting funds for his school, Anglo-Chinese College. We asked him to do something for F.C.U. when convenient, has a co-opted member of our Board of Managers for the last four years. Dr. Ding will also be helpful in connection with the discussion of Hwa Nan-Fukien cooperation, as he is the Chairman of the Board of Directors of Hwa Nan-College and the brother-in-law of President Lucy Wang of Hwa Nan-

Administrative Personnel. It was my real desire to be released from administrative work, but our Board of Managers was very determined not to consider this at the present time, so I have to serve on to the best of my ability. I personally appreciate very much the very loyal attitude of our Board of Managers towards the university and their very ready support to me as president. It is still my thought

1936

that the university is entering into a new period of service and is facing a new opportunity. A man who has served for nearly nine years constantly is more or less set in his routine ways of work which may not meet the new challenges. Unfortunately, the person whom we should like to see step into my place will have to be released for the time being to serve as the General Secretary of the China National Christian Council for the next two years because of the urgent need there. The International Missionary Conference will be held in China in 1938, and the position of the General Secretary of the N.C.C. is one of supreme importance. We are quite proud that they have to look to Jukien for such leadership. So we have premised to release Dr. W. Y. Chen, beginning July 1, for that office. In order not to embarrase him in accepting that offer I have to accede to the action of the Board of Managers requesting me to continue as president.

The rest of the actions of the Managers are self-explanatory. It is our hope that the Trustees will adopt the Managers Budget for 1936-37, and underwrite \$2,000 U. S. Currency.

Yours very sincerely,

6. m.

**EJL:A** 

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CABLE ADDRESS:

FOOCHOW, CHINA. "MISSIONS"

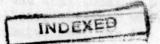
OFFICE OF THE PRESIDENT

處公辨長校

| 福國甲 March 26, 1936

ach 5/9

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.



Dear Dr. Garsides

We want to request the Trustees to turn ever to the field the \$19,000 U.S. from the Pierce Fund together with the accumulated interest towards our library and museum building. We have nearly completed our plans for such a building, and as soon as we receive notice of your authorization for drawing on that fund we shall not the contract.

As our Trustees already know, our greatest need at present is additional space for our library. The present hibrary in the Arts Hall is full to capacity in spite of putting additional smaller stacks in the aisle between the regular stacks. The very valuable Ch'en collection of rare Chinese books is still in the attic room of our Science Hall, which is neither fireproof nor easily accessible to the students. It is also inconvenient for the library staff to control. Our Arts Museum occupies only one single room in the Arts Hall and that room has for sometime been filled to capacity, the rest of the Farley collection of porcelains and bronzes being stored in two private residences. Unless sufficient space is provided for this museum we cannot expect much progress in our study of Fukien culture and its related subjects.

We plan to build this new building opposite the present Arts Hall in accordance with our original architectural plans for the campus. The size and style of the building will, therefore, be similar to our present Arts Hall. It will have four full floors of space plus a small sub-basement and a small attic. Our plan is to have the whole building fireproof with steel stacks for the books. As soon as we receive the authorization for drawing on the Pierce Fund we shall immediately start a financial campaign in China for the additional money to complete the whole work. We already have assurances of support that will make possible the completion of the library in a year's time.

As you remember, the Pierce gift was for our women's dormitory, and since we had paid the cost of the dormitory it was reserved for our building fund. In Plan A we offered the money for additional building in connection with Hwa Nan moving to the Fukien campus. I believe you realize that it will be some years before Hwa Nan will see the necessity of moving down here, and when they do they may not like to take our money. Therefore, it is not at all necessary to reserve this fund for any specific building. Furthermore, the new library would be equally necessary and accessible to Hwa Nan in case she should come down. Hwa Nan has no adequate library at the present time, just as she has no adequate science building. A new library would be the first thing to have if Hwa Nan should decide to adopt Plan Al Our plan is, therefore, net in any way prejudiced to the future cooperation between Hwa Nan and Fukien. We, therefore, earnestly awk the Trustees to let us use the funds now.

There is a further reason other than the above why we should build the library now. Both the prices of building materials and labor are probably reaching the lowest level in Foochow. We can now do the work at a little more than 40% less than in ordinary times. It cost us about \$80,000 Chinese Currency to build our present Arts Hall. We are planning to have one additional main floor and an attic floor, both concrete, in the new building together with concrete trusses for the roof, and the preliminary estimated cost for the finished building is about \$56,000 Chinese Currency. There is, of course, need of additional money for steel-framed windows, steel stacks, and furniture. All of these we can probably take care of from money we can raise on the field, which does not need to be immediately available. According to economic experts here prices are likely to come up in the near future. The new Chinese Currency has already raised the price level a little, and there are other forces working which will further increase it. We, therefore, hope that the Trustees will take early action on this matter.

Yours sincerely,

CJLAA

FUKIEN ) March 28, 1936 President C. J. Lin Pukien Christian University Foochow, China Dear C. J.s Let me acknowledge receipt of your letter of February 12th, replying to the letter and minutes we sent you on January 15th. We are glad to have your further comments on this involved question of cooperation between Hwa Man and F.C.U. We are continuing to emplore the matter here, but are marking time to some extent awaiting the arrival of Bishop Gowdy and others from China. We are howing that a joint meeting of the Hwa Nan-Fukien Trustees some time in May will help to bring us closer to a solution. It is good to have the news you send us so faithfully from the F.C.U. campus. I trust that the work of the spring semester is going forward happily and that nothing will interfere with your completing the year with flying colors. Very cordially yours, B.A. Lawide BAG: MP D 2 5 3

學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT

虚公辨長校

州 福 國 中 March 31, 1936

ach 5) 9/36

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.

INDEXED

Dear Dr. Garside:

of February 8 in which you enclosed a list of contributors to Fukien to the end of February. We are glad that our friends have responded quite well so far. You people must have been doing an exceedingly fine piece of work in pushing forward the campaign for all of the colleges, and we are grateful for the share that we have reaped as a result of your labors. I plan to write to each of the contributors.

I fail to find the names of Mr. and Mrs. Henry I. Harriman on the contributors list. I understood from Mr. Sherwood before I left America that Mr. Harriman was going to send \$500 towards the Fukien budget. Will you kindly check this matter up for us and let me know. You remember that Mr. Sherwood and I went to see Mr. Harriman in Boston by special appointment, and he received us very cordially and was ready to consider making a contribution to us. Mrs. Harriman is on our Board of Trustees.

Your letter of February 26 gives replies to the various items I mentioned in my letters of January 9 and 20. I am particularly interested to note that there has been a growing movement in the direction of a much closer cooperation among our Boards of Directors. We shall look forward to receiving from you further information on this matter. Enclosed herewith please find two copies of my letters to Dr. Potter of the Reformed Church in America and Dr. Elisseeff of the Harvard-Yenching Institute, respectively. In each case we are making a specific request, and when it is convenient we hope you will help us to follow up these matters. We do hope that the Reformed Church will increase its contribution for the coming fiscal year, and that the Harvard-Yenching Institute will give us a grant towards our Library-Museum building.

We have also decided to name our Library-Museum building in honor of Bishop John Gowdy. Bishop Gowdy's contribution to F.C.U. is very great and cannot be measured by any external sign, but we want to take this occasion to express our appreciation for his very valuable service to Christian higher education in Fukien. We hope that our Trustees will join us in this plan of tribute to Bishop Gowdy.

We are having a visit from Mr. Earl Herbert Cressy of the Council of Higher Education. He spent a few days in Foochow, and

1/19/35

is now staying on our campus. With him the two Deans of Hwa Nan College and F.C.U. are working out a comparison of our academic work. We hope that we may have better knowledge of our condition and that it may help to create a greater desire for cooperation between these two institutions.

We are still having a peaceful time in Fukien. You may have read reports about the autonomous movement in the southern part of Fukien, as the Japanese both created the news and then broadcasted it abroad. There has been, and still is, much smuggling of Japanese goods from Formosa to Amoy. There have also been a number of Formosan scoundrels migrating to Amoy for the purpose of making some profit out of the situation. There are a number of secret organizations which have full equipment of speed boats, machine guns, radio sets, etc., for the smuggling of Japanese goods, opium, and morphine from Formosa. Owing to extraterritorial rights, and the ready exercising of that power by the Japanese Consul, the Chinese Government and Customs officials have not been able to check the same. They have also made some connection with local bandits for the distribution of goods and when there are arrests they are ready to resist. This has been reported as the movement for autonomy in South Fukien. The government forces in this province are more than sufficient to cope with any situation which may become more serious than at the present, so we are not in any way disturbed by them. The question is really a larger one, how can Japan and China settle their international problems on the right basis?

Yours very sincerely,

6. J. Lm.

CJL:A

Minutes of the

## JOINT MEETING OF THE EXECUTIVE COMMITTEES of FUKIEN CHRISTIAN UNIVERSITY AND HWA NAN COLLEGE

fini celler

December 4, 1935

Present: (1) Hwa Nan Representatives:

Bishop John Gowdy, Messrs. Ling Guong-ing, and Liu Ai Gi,
Dr. James Ding, Dr. Li Bi Cu, President Lucy Wang, and
Mrs. H. V. Lacy

#### (2) Fukien Christian University Representatives

Bishop John Gowdy, Dr. W. L. Beard, Mr. Lin Yu Shu, Mr. U. Seuk Sing, Mr. R. W. McClure, and President C. J. Lin

Dr. W. L. Beard was elected as Chairman; Mrs. H. V. Lacy as English Secretary, and Mr. U. Seuk Sing as Chinese Secretary.

President Lucy Wang reported on the action of the Trustees in America for cooperation between Hwa Nan College and Fukien Christian University, and expressed her opinion as follows:

- 1. There should be an increase in the exchange of professors.
- 2. In order to preserve the independence of Hwa Nan there should first be found a site which is nearest to Fukien than at present.
- 3. There is need for sufficient time and preparation to tackle this large problem, so that it may be possible to preserve the original spirit and essential character of Hwa Nan.

President C. J. Lin also briefly described the action of the Boards of Trustees in America with regard to the cooperation of these two institutions. In general outline it was about the same as that reported by President Wang. He also expressed the following points:

- 1. There should be cooperation with Hwa Nan as an independent institution.
- 2. There should be cooperation since both of these institutions are established by the Christian church. With cooperation there should be a great increase in powerful service; otherwise both institutions will be affected by
- 3. In order to realize real coeperation for the work in Christian higher education, the Boards of Managers and faculties of the two institutions should give more time for a real study of the problems and work out specific plans. The moving of Hwa Nan to a site near F.C.U. does not mean the absorption of Hwanan's finances by F.C.U., but that the educational facilities of each institution can be utilized by both to the best advantage and secure more satisfactory results.

Bishop Gowdy, Dr. Beard, Mr. McClure and others of the Joint Committee carried on further discussions for sometime without any definite action. Finally it was moved by Dr. James Ding:that:

1. With regard to the problem of cooperation between Hwa Nan and Fukien, there should be sufficient time for thought and plans, but the two institutions should increase the exchange of professors so as to strengthen the spirt of cooperation.

The motion was seconded by Dr. Li Bi Cu and further discussion followed.

#### Minutes of the

### JOINT MEETING OF THE EXECUTIVE COMMITTEES

#### FUKIEN CHRISTIAN UNIVERSITY AND HWA NAN COLLEGE

Rev. Lin Yu Shu moved an amendment to the motions

- That there should be more cooperation in the form of exchange of professors between these two institutions as suggested, by Dr. James Ding, and
- 2. The problem of moving Hun Han should also be considered for further discussion.

This amendment was accepted by Dr. James Ring, and together with the original motion it was passed by a majority vote of the group.

The moedting adjourned.

Mrs. H. V. Lasy, English Secretary Mr. U Souk Sing, Chinose Secretary



March 31, 1936

Sent of Par Lines exter 3/31/32

Dr. S. Elisseeff, Director Harvard-Yenching Institute 17 Boylston Hall Cambridge, Massachusetts

Dear Dr. Elisseeff:

May we present to you, and through you to the Trustees of Harvard-Yenching Institute, our request for a grant of \$10,000 U. S. Currency towards our Library-Museum building at Fukien Christian University.

We are urgently in need of additional space for our library. Our present library in the Arts Hall has for sometime been full to capacity, and our Chinese collection of rare books is housed in one of the attic rooms of our Science Hall. The present library spaces are not entirely fireproof, and due to the distance between the two places there is no way of effecting efficient administration of the same. We have at present more than 70,000 volumes of both Chinese and foreign books.

We also have a large collection of archaeological and art objects. The room which we assigned for the museum in the Arts Hall has also long been full to capacity, and recent collections have been stored in faculty residences. There is also no space for making a careful study of these objects. We propose to assign in the new Library-Museum building adequate space for this purpose.

The new building will be of the same size and architectural style as our present Arts Hall, 142 ft. x 42 ft. It will be fully four stories, including two attic stories and a sub-basement. All of it will be reinforced concrete. The third floor and the two attic floors will be for the stacks. We plan to use steel stacks. There will be a special room on the second floor for the Ch'en collection. There will be a total stack space for the entire library which will accommodate 285,000 volumes, with due regard to the average size of Chinese books and foreign books. We are enclosing two snapshots of our Arts Hall which will give you some idea of the general style and size of the new building.

We have a part of the money for this building, and we hope that the Harvard-Yenching Institute will give us some assistance to the extent of making a grant of \$10,000 U. S. Currency. We should appreciate it very much if you would present our request to the Trustees of the Institute, and we also hope that we may have favorable consideration from them.

Yours sincerely.

President.

CJL: A

March 28, 1936. Dr. F. M. Potter 25 East 22nd Street New York City, N.Y. Dear Dr. Potter: Under separate cover I am sending you a copy of the minutes of the spring meeting of our Board of Managers, March 7. In the meeting the Managers asked me to inform your Board, M795 (C) "That the Reformed Church Board in America be earnestly requested to increase its financial support to the university as far as possible." The Reformed Church is one of the founders of this university, and from the beginning it has contributed U.S. \$1500 a year, although no missionary personnel has been appointed. Recently, due to financial difficulties, the contribution dropped down to only U.S. \$250 a year, and for the present year it was increased to U.S.\$500. In the meanwhile, the university has been growing steadily and its service is in great demand by both the public and the government in China. As conditions in America are getting better, we sincerely hope that the contribution of the Reformed Church to the work of the university for the next fiscal year, 1936-37, will be greatly increased. If you cannot come up to the normal level of U.S. \$1500, may we ask for US\$1000? We shall also be ready to receive the appointment of a missionary to serve on our staff. We are in need of additional faculty members in religious work among the students, in teaching Agriculture, Botany, Mathematics, Chemistry, English and Western History. The missionary appointee from the Reformed Board can be either a gentlemen or a lady. We shall be glad to arrange with you in detail when there is a possibility of such a person. We had the pleasure of having Rev. H. M. Veenschoten of Changchow with us in our last meeting of the Board of Mamagers. His presence was greatly appreciated for it represented the continued interest of the Mission in Christian Higher education at Fukien. His own interest in our work here is also an encouragement to us. From him I also learned of the fine work that has been going on at Talmage. He will probably write you reporting his impressions of his recent visit to the university. I remember with great pleasure the visits I had with you when I was in America last year. It means so much to us here to carry on correspondence with a person whom we know and in whom we have confidence. I hope that you will constantly direct us in the work we are doing at the university so that it will closely represent the ideals of your Mission. RECEIVED Yours faithfully, UNIVERSITIES AFR 27 1936 C. J. Lin President CJL: A JOINT GERICE 0259

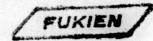
#### 學 大 和 協 建 福 立 私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

州福國中 April 18, 1936

OFFICE OF THE PRESIDENT

虚公辨長校



Mr. C. A. Evans 150 Fifth Avenue New York City, N. Y.

Dear Mr. Evans:

I am sending you herewith a copy of the summary of my expenses from June 1934 to September 1935. The detailed accounts are in the office here.

The principle we adopted here is that I take the responsibility of drawing all the money I drew and the responsibility of canceling same either with accounts rendered or with cash. I hope this will be clear. I have closed the account with the Field Treasurer here, and you can charge all that I drew from you to the field account.

You will please note that my personal expenses for the whole period was U.S.\$1,420.14. The Promotional Expenses of U.S.\$519.55 were reported to you before we left America in a separate statement in full detail. They were in connection with the campaign work for Fukien, and for which, I believe, either the Trustees or Dr. Garside agreed that the money should be paid out from the money I secured during the campaign instead of charging same directly to the field. Of course, the total effect is the same, because the money comes from our Trustees, but it may be more simple bookkeeping if these particular items of expense are kept in America instead of charging them back and forth between your office and the field. You may, however, do whatever is most convenient to you.

Mrs. Lin and our children join with me in sending you and Mrs. Evans our kindest regards,

Yours very sincerely,

Ching un Xin.

CJL:A

#### FUKIEN CHRISTIAN UNIVERSITY

Sent of Pres.

#### Summary of C. J. Lin's Expenses June. 1934 - Sept., 1935.

	FUKIEN	DEBIT	CREDIT
Ву	received Drafts from F.C.U. Foochow		
12.	Treasurer on June 1934 tickets, head tax, etc.		US\$ 600.00
	advanced by New York Office and charged		U3\$ 391.00
3	to Field account		US\$1,132.50
Ву	advanced by New York Office		US\$1,866.97
To	expense a/c per attached statement	US\$1,939.69	
To	contribution from Fukien Trustees and		
	Associated Board	US\$1.000.00	
91 -		US\$1,939.69	US33,990.47
10	balance due to F. C. U	US31.050.78	
		<u>4833,990.47</u>	US33,990,47
Ву	balance due to F. C. U. US\$1,050.78 @2.50		M32,626.95
To	expense a/c in silver per attached state-		
	ment	M3 171.07	
To	balance of salary from July 1934 to June 1935		
	1900	M32,602.39	
Bv	balance due to C. J. Lin	M\$2,773.46	M32,626.95
,	outside due so or bright	M\$2,773.46	M32.773.46
Ву	difference of exchange on US\$391.00 between		
	3:1 & 2.50		M\$ 195.50
Ву	difference of exchange on US\$1,732.50 be-		W. 120.00
	tween 2.75 & 2.50		из 433.12
To	balance due to C. J. Lin	M3 146.51	
777	h-1	M3 146.51	M) 638.62
10	balance due to F. C. U	N3 482.11	
		M8 618.62	N3 638.62
			The state of the s

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#### FUKIEN CHRISTIAN UNIVERSITY

#### Summary of Travel and Other Expenses of C. J. Lin June 28, 1934 - Sept. 6, 1935

Foochow to Los Angeles (See statement I. No. 1, item No. 10-15) US\$208.75 II. Los Angeles to Hartford (See statement No. 2. item a) US\$ 81.10 III. New York to Europe and then to Fooehow (See statement No. 3) US3636.49 926.34 IV. House rent, food, & Miscellaneous expenses in America from Aug. 10, 1934 to July 17, 1935 (see statement No. 2, item No b & c) USS 493.80 Promotional Expenses (See statement No. 4) 519.55 .939.69 VI. Expenses from F. C. U. to Hongkong from June 28 to Aug. 10, 1934 161.97 (See statement No. 1 item 1 - 9) Boat fare and coolsage 4.50 Boat fare and coolinge from Pagoda to F. C. U. on Sept. 6, 1935

#### 學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT

處公辨長校



Ack 6/20/36

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.



Dear Dr. Garsides

Enclosed herewith I am sending you a copy of my letter to <u>Dr. and Mrs. Tinney</u>. We have been unable to secure a Botany teacher during the last several years, and if the Tinneys can come we hope to train a few promising students so that in a period of ten years or so we may be able to secure qualified faculty members along that line. Dr. Tinney's formal application together with other information is in your office files.

In case the Tinneys accept and we make definite appointment, I hope you will assist them in securing passage and clergy certificates, as well as arranging for physical examinations and other medical attention that are required of outcoming missionaries. Mrs. Tinney was teaching at Smith College last year, and she may still be there. I have sent her a copy of this letter. If you have not heard from either of them you might write to them for us.

We have provided in our 1936/37 budget for a Botany teacher. We have also asked the Nanking Government to donate a Chair in Botany as it did for our Physics Department. There is also some possibility of our receiving some aid from The China Foundation towards our science work. If the Tinneys accept the terms as they agreed to when I was in America and as have outlined in the enclosed letter, we shall probably not have any difficulty in providing the funds for that purpose. As soon as we receive a cable from the Tinneys we shall probably cable you to make a definite appointment.

The Methodist Board of Foreign Missions sent us a Yellow Slip (#1, October) stating that Professor Rollin H. Walker of Ohio Wesleayan University, Delaware, Ohio, sent to our New York office \$300 in October, 1935, to meet the deficit at Fukien Christian University. I wrote a letter of thanks to him sometime ago on the basis of that information. We have checked both of the list of contributors which you have sent us, but fail to find any record of his name. Will you kindly let us know whether or not you have received the money.

We have received a few contributions sent to us direct. Enclosed herewith we are sending you a list of those contributors with the address and the amount of the gift in each case. I have sent a personal letter of thanks to each of them, including both lists you sent us to February 29, 1936. We shall be glad to know from you in what other ways we can do something to keep up the interest of our friends in America from this end.

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1936

We have just heard from Mr. Cartwright assuring us that the Stowe family will be sent back this fall. We certainly appreciate this assurance. We are hoping that the Stowes will be here on the campus around the first of September, for we are planning to have a presessional conference for the faculty. I know you will be willing to assist him in every way possible in the matter of passage, etc.

We are starting a campaign in Foochow for "The John Gowdy Library". The campaign will be formally launched in the first part of May.

We have just received a collection of books on China in the English language from Dr. G. R. Turner of the London Mission Society Hueian, South Fukien. The collection consists of about 1000 copies, including quite a number of rather rare editions. Our librarian is making a complete list and we shall send you a copy as soon as it is ready. It is a rather good addition to our library, although we do not have adequate space for the collection.

The university work has been going on well. We are having a faculty-student retreat today and tomorrow at Kushan Monastery just back of our campus. Dr. T. Z. Koo, Secretary of the World Christian Students Federation, and Dr. W. Y. Chen of our own staff are the leaders. The spirit of the students has been splendid.

Yours very sincerely.

CJL:A

April 11, 1936

Sent in Bon.

Mr. and Mrs. Fred W. Tinney University of Wisconsin Madison. Wisconsin

Dear Dr. and Mrs. Tinney:

I am writing to inquire whether you are still considering coming to us in the fall of 1936 if we can offer you a teaching position at Fukien Christian University on the terms that I outlined to you at Hartford last spring. Will you kindly send us a reply by cable at our expense indicating yes or no. You will notice that our registered address is "Hsiho, Foochow." It is not necessary to use my name in the address.

As I told you when we were in America we were in urgent need of a Botany teacher, and we still are at the present time. The only question which confronted me then was that of finances. We are now applying to the Nanking Government for special grants and are trying to secure additional funds from other sources. We have some hope that we may be successful in one or both of these approaches, but at the present time we cannot be sure. In the meanwhile, we need to know whether or not you are still available. When we have definite assurance of the money, at the latest by the end of June, we shall cable you our definite appointment. It will be all right if you can plan to leave America by the first part of August. In case of our appointment and your decision to come, our office at 150 Fifth Avenue, New York City, will help you in booking your passage and in any other way you may desire in connection with your sailing. Members of our staff have the privilege of securing clergy rates on most of the railroads in the United States.

You will remember that in case of your appointment we shall be ready to offer you the same salary as we pay to our regular Chinese members of the same training and experience. We are also prepared to give you a residence with certain necessary furniture free of charge. The salary to be paid to our members of your rank for the next year is \$210 Chinese Currency per month, a total of \$2,520 Chinese Currency for the year. This is in addition to the residence allowance and ordinary medical service to families. There is also no charge for water. Housekeeping expenses consisting of food, light, fuel, servant, etc., will post around \$100 per month including laundry, according to the experience of our American families here. You can get a servant for \$14.00 a month. We are expecting you to come for a term of these years, and then by mutual agreement it can be extended to the regular term of service, that is, seven years.

I remember you suggested that you would be able to arrange for your own outcoming expenses, and that if the savings

during the three years here should prove to be sufficient you might finance your return trip. If we are successful in securing the special grant from the Manking Government we may be able to save a certain amount of money towards the expenses of your return trip to America. In case we extend your term of service by mutual agreement to seven years, we shall mamage to finance your return trip. It is also possible that when the finances of the university are better, the salaries of our staff members can be increased.

The Secretary of our Board of Trustees in New York is Dr. B. A. Garside. He will be glad to furnish you with any additional information about our university and in case you are coming to give you any assistance you may need. I hope that we may hear from you before long.

It will be a great pleasure to have you join us in our work here. We have quite a good Department of Biology. The head of the department is Professor T. H. Cheng who had his postgraduate work at the University of Michigas. Professor G. R. Kellogg whom you know is also in that department. He is doing a wonderful piece of agricultural experiment work. Our herbarium has more than 50,000 sheets of mounted and identified plants of Fukien, besides the specimen which we have exchanged with the various institutions throughout the world. Our Fukien collection is probably the most complete in the world. You will also find our students here most eager to learn. Mrs. Lin will be so delighted to have Mrs. Tinney living amoung us in this community.

With all good wishes,

Yours very sincerely,

President.

CJLAA





### Fukien Christian University

Contributions sent Directly to the Field to Date (April 20, 1936)

ofic

8/14/35 Sunday School, Asbury Church, Crestwood, N. Y., U.S\$80(18133) for General

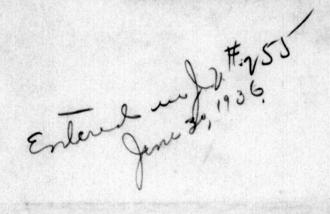
11/14/35 Mr. Robert Kelley, 19 W. 44th Street, New. York Gity, \$U.\$450 (164.61) assigned to Music (Mrs. Scott's Father)

2/11/36 Miss Josie F. Prescott, 199 Middle Street, Portsmough, N. M. U.S\$200 (M\$664.) through Mr. McClure for Dean of Women's salary.

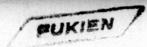
3/9/36 Mrs. G. B. Beach, 601 Stolph Avenue, Syracuse, N. Y., U.S\$5.00 (M\$16.13) Zeneral In letter of 1/16/36 said she lost all savings and her home during the depression, and is not able to give)

M4/14/36 Miss Marion E. Stark, Wellesley College, Wellesley, Mass; U.S\$25 (M\$82.65)
Assigned to Publication.

330.00







## ALLOCATION OF US\$550. MAILED TO CHINA

President C. J. Lin reported on April 18, 1936 as follows:-

"We have received a few contributions sent to us direct. Enclosed herewith we are sending you a list of those contributors with the address and the amount of the gift in each case. I have sent a personal letter of thanks to each of them, including both lists you sent us to February 29, 1956. We shall be glad to know from you in what other ways we can do something to keep up the interest of our friends in America from this end."

#### The list is as follows:-

	U.S.\$	N.S
"8/14/35 Sunday School Asbury Park, Crestwood, N.Y. (for General)	50.00	133.00
11/14/35 Mr. Robert Kelley, 19 W. 44 St., NY. (assigned to Music) - Mrs. Scott's Father	50.00	164.61
2/11/36 Miss Josie F. Prescott, 199 Middle St		
Portsmouth, N.H. (through Mr. McClure for Dean of Women's salary)	200.00	664.00
3/9/36 Mrs. G. B. Beach, 601 Stolph Ave., Syracuse (for General). In letter of 1/16/36 said she lost all savings and her home during the	5.00	16.13
depression, and is not able to give. 4/14/36 Miss Marion E. Stark, Wellesley College,		
Wellesley, Mass. (Assigned to Publication).	25.00	82.65
	\$330.00	

Under date of June 20th acknowledgment was made, as follows:-

"We are delighted to learn that you received this list of gifts, totalling US\$330, direct from these American donors. If you have no objection to our including these gifts among the US\$8,000 which the trustees hoped to secure this year from American sources outside regular income, we will make journal entries accordingly. Since the field has indicated that it hopes it will be unnecessary to call for more than the trustees actucally have been able to secure, this would not make any difference in the amount transmitted to you. And, even though the trustees can claim little credit for any of these gifts, their inclusion will show more accurately how much has come from American sources this year."

The closing of the books on June 30th included the payment of the entire \$8,000 appropriated by the trustees, but which the field stated would not be used entirely as certain economies had been effected in the budget. As we had no means of knowing what these mavings would be, we could not make deduction from payments without a definite report from China, which, of course, was not on hand at the time the books were closed.

When the final report was received from China, it showed a credit balance of \$8,131.20 including the \$530 and the \$8,000 appropriated by the Board. Our office made adjustment on the basis that the \$8,131.20 was beyond the requirements of the budget, and consequently belonged to the trustees.

Mr. McClure contends that the US\$350. equivalent to LC\$1,060.59 should not be included in the \$8,000. Subsequently a later bill reduced the



surplus by LC\$66.62, and the balance which the field has credited is only \$7,004.18.

The question is raised as to whether the Executive Committee desires to take action upon this method of closing the books.

We are urgently in need of these two buildings. We have both the land and the plans ready for the same. As soon as we receive your gift we can start building. Our architects are busily working on the detailed plans. They are the same architects who are now building the William F. Pierce Memorial Hospital in Foochow City.

Things are going along very well at the university. We are expecting a much larger enrolment of students next fall than we have at present. We hope that we shall be able to get started on our new buildings during the summer so that either one or both of them will be available for use sometime during the next academic year.

With all good wishes.

Yours very sincerely,





#### Pukien Christian University

INDEXED

May 4, 1956

President C. J. Lin Miss Eva M. Asher Fukien Christian University Foothow, China

Dear President Lin and Miss Asher:

We enclose herewith copies of the minutes of the Annual Meeting of the Trustees held April 22nd.

It will be noted that a great deal of new material attended this meeting, and by that I mean new members of the Board. Dr. Hodous had not been with us for some time, likewise Mr. MacRossie. Mr. Shafer had attended one meeting, and Mr. Grockett had not been down for a year. Mr. Sites was not familiar with many of the situations, as was also true of Dr. Frank Anderson. Mr. Talcott attended for the first time.

Report of Discussion with Hwa Nan Trustees Regarding Cooperation. Naturally, many questions were asked regarding the situation involving cooperation with Hwa Nan, and before the meeting could proceed to any other business, a very thorough discussion of that situation had to be cleared. In many respects this was the best thing to do as it gave opportunity to give a great deal of information, which was quite readily absorbed and needed as well. There was a great deal of sympathy manifested for both of the constituencies on the field, and it was felt that a very superior degree of tact would be required in dealing with the condition. The sentimental attachment which can easily be worked up for the interest of Hwa Nan seemed to be a barrier which logic and good judgment would find difficult to overcome. During the discussion a suggestion was made that in order to maintain the standing with the government some effort should be made to consolidate the appeals for funds, and resolution T-1117 was voted. We are checking with other members of the Board in an endeavor to secure a good representation at the Columbus meeting. It is our hope that Dr. Garside will also be there.

Financial Statement. This in reality requires no further comment, as you are receiving our budget analysis from month to month and know the situation. It is hoped that we will not be required to draw upon funds beyond the actual gifts received for the 1956-57 budget. We have already written dealing with this subject, and it is not necessary to repeat the information we sent last week.

briefly to those items calling for further elucidations-

Granting of Degrees by Board of Directors. Ever since the State Department has granted the absolute charter, it has been the thought of the Fukien Board that the Board of Directors on the field should grant these degrees. The request of the Board of Directors for this authorisation under M-774 was noted, and the Board of Trustees gladly acquiesed and voted resolution T-1120. The actual working out of the process of handling these degrees is left to the field, and requires thoughtful consideration. The standards that have been established, of course, must be maintained. We are sure that good hands are at the reins and there is no cause for apprehension.

Urging Board of Trustees to Assistin Securing Endowment Funds. This subject involved considerable discussion as to promotional work, and assurances came from several directions that every effort possible would be made to build up the endowment funds of Fukien. It was stated that this University presents a very favorable picture for impressing one with its potential powers, and the influence it is exerting in Fukien Province should challenge people who are interested in this kind of work to take a substantial interest in its welfare. We are hoping that these individuals can be found and influenced to give as they have means and are moved.

Action Regarding President Lin. There were two distinet reactions to this situation. One was that of consternation that President Lin should think of relinquishing the presidency at this time, and the other was the commendable manner in which the Board of Managers acted and took immediate steps toward forestalling any such lamentable change in the staff personnel. From our contacts with President Lin, we know that he takes personal praise with due decorum and proper balance. Therefore, we are not backward in saying that the expressions on all sides were of the most commendable and highly satisfactory nature. Briefly summing it up, it is inconceivable to think of anyone taking over his position at the present time, and by all means President Lin should carry on in this most significant and magnificent work. His ability to interpret to the rest of the staff the feelings of the Trustees makes him invaluable in the present office, he having recently been among us. As a result of the many fine expressions of appreciation, two resolutions were voted:- one commending the Board of Managers on their action in refusing to accept the resignation, and the other expressing the appreciation of the Trustees of his services.

As in the past, the Fukien Board felt very much interested in the proposal that a closer relationship should be established between the Colleges, if not a United Board. Two representatives were appointed on the United Committee.

Remarks of Prof. E. M. Stowe. There was a very cordial expression of appreciation for having Prof. Stowe at the meeting, and he contributed valuable information. His remarks were of a most inspiring character. We were very glad to meet him and have him at the Associated Boards meeting as well as the Fukien Trustees meeting.

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5/4/86

for any further coment as it is a routine affair, but gives you as idea of the set-up of committees and officers for the coming year.

There was a very sympathetic feeling on the part of all members of the Board of Trustees for the work that the University is doing. Again and again regrets were expressed that individuals were not in a position to do nore than they have done or are able to do. I am quite sure that from a spiritual simulgoint everything that prayerful, consecrated thought can do is being done for this enterprise. And does it not call for even more devoted and consecrated effort on our part to sustain and carry on this important work?

Very cordially yours,

C. a. Evans

CAB: RG

Cheeloo University (Shantung)
Fukien Christian University
Ginling College
Hangchow Christian College
Hua Chung College

R. E. DIFFENDORFER, President

GEORGE G. BARBER. Vice-Pres.

JAMES ENDICOTT, Vice-Pres.

ASSOCIATED BOARDS

FOR

# CHRISTIAN COLLEGES IN CHINA

150 FIFTH AVENUE, NEW YORK

Cable: ABCHICOL

Tel: WATKINS 9-8703

Executive Secretaries

Executive Directors

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Pukien Christian University

Lingnan University
University of Nanking
Soochow University
West China Union University
Yenching University

FREDERICK OSBORN, Vice-Pres. ELLEN F. PENDLETON, Vice-Pres. E. M. McBrier, Treasurer

CONVIEN )

May 4, 1956

Br. C. J. Lin Hiss Eva H. Asher Fukien Christian University Foochow, China

Dear Friends:

I am enclosing copies of the minutes of the April
Srd meeting of the Executive Committee. These were delayed because
action E-1114 was to be prepared by the American Board, and it only came
to hand Saturday morning. Dr. Fairfield reported to the Trustees the nature
of the resolution, and it was approved.

Proposal Concerning Gift from Dr. Pierce. This situation called for very careful consideration by the Executive Counittee. It would seem from Dr. Pierce's attitude that somehow he contorted President Lin's letter in such a manner as to obtain the impression either through pure misunderstanding or the naive appearance of a definite understanding, and concluded that he could buy the University's name for the sum of \$50,000 United States currency. To all with whom we conferred reconferred this seemed to be a ridiculous proposition. If he had/willing to give \$200,000, there might have been more sympathy with the offer and a greater temptation to acquiese; but to sall the University's good name for the sum of \$50,000 appeared just too cheap for consideration. Nevertheless, muchiprayerful and careful thought was given before the resolution as shown in the minutes finally prevailed.

No other comments are required covering these

minutes.

Very cordially yours,

Ca. Evans

CAE: BC

FUKIEN May 9, 1936 ark - 6/20/36 President C. J. Lin Fukien Christian University Foochow, China Dear President Lin: I have for acknowledgment three letters from you, two dated March 26th and one dated March 31st. Unfortunately these arrived just too late to be presented to the meeting of our Fukien Trustees on April 22nd. We will, however, see to it that these communications are brought before the Fukien Trustees, or at least the Executive Counittee, at the earliest possible date. Your first letter of March 26th. This presents the request of the field that the Trustees turn over to the University the US\$19,000 from the Pierce fund, together with the accumulated interest, toward the proposed library and museum building. I cannot, of course, make any forecast of just what attitude the Trustees will take toward this request, although we can assure you that they have a clear recogmaion of the urgency of the University's need for the library and museum building, and desire that the building be erected as soon as it is possible to do so. There are, however, certain practical aspects of the question which, as you know, must enter into their thinking. The first of these is that both for the year 1935 and again for 1936 the Trustees have made appropriations to the field for amounts greater than the current income we have been receiving. These emergency grants beyond our assured income were made, as you know, because of the grave financial crisis the University has been facing. At the time the grants were made it was recognized that they would probably involve temporary borrowing from the Pierce fund. which we would have to repay as promptly as possible. At the present moment, it has been necessary to loan temporarily several thousand dollars of this fund to tide the University over this period of crisis. It would therefore be impossible for the Trustees to make the full \$19,000 available immediately without going to the bank and negotiating a very substantial In the second place, the expenditure of this \$19,000 for another building on the campus might be interpreted by the Hwa Nam Trustees and possibly also by the Hwa Nan group in China as being, in effect at least, a withdrawal by the Fukien Trustees of the offer they made last year when cooperation with Hwa Han was first discussed. Even though Tlan A" has not as yet appeared to offer an immediate solution of the problem of cooperation 0275

Bay 9, 17.56

between Pukien and Ham Hen, it would appear unwise for either of the two groups to take action which would be contrary to the plan of procedure outlined in that proposal and would serve to make any future adoption of the plan much more difficult if not altogether impossible. I am sure that before the Trustees took such an action they would want to confer with the Hwa Ham Trustees and either agree to abandon "Plan A" entirely, or else to sesure agreement from the Hwa Ham group that the erection of such a library and museum building would be of such mutual benefit to the two institutions that this money might well be used for this purpose, rather than held intest for some other use in future.

These, however, are merely my personal and unofficial comments. We will take up the matter with our Fukien Trustees as promptly as possible and will then write you again in a more official way.

Tour second latter of March 26th. This begins by mentioning that you are sending thirty copies of the minutes of the meeting of the Managers held on March 7th. These minutes have now arrived and your distributed to the Board of Trustees at the meeting on April 22nd.

Course most eager to have Bishop Gowdy's assistance and counsel in all matters affecting the interests of the University. We had hoped that he could be present for the meeting of the Trustees on April 22nd, and urged him to attend if he could possibly do so. But since he arrived such a short time before the beginning of the Methodist General Conference in Columbus he was busy almost continually and could not be present either at the meetings of the Associated Boards, or at the Fukien Trustees meeting. I had time for a very brief conference with him, and look forward to an opportunity to talk with him at greater length. We count on his being present at the joint Fukien-Hwa Man meeting in Columbus a week hence. He also expect Mr. Ding to meet with us in Columbus. We hope that later in the spring both Bishop Gowdy and Mr. Ding can meet with the Fukien Trustees or at least with the Executive Committee.

There is one item in your letter of March 26th shich disturbs us all profoundly. It is the indication of your desire to be released from the administrative leadership of F.C.U. We know a little of what a terrific load you have had to bear during these last nine difficult years, and nobody could atter - or even think - a word of criticism if you should ask to be relieved of the burden. But looking at the matter from the standpoint of the interests of the University, we are appalled by even the suggestion of such a move. Ferhaps the thing that worries us most is our recognition of your two outstanding characteristics of sincerity and modesty. Because we recognize your absolute sincerity, we know that you would never have mentioned such a possibility unless you were very much in earnest about the matter. And because you are such a modest chap, we know you'll never realize just how magmificent a service you are endering to the University, or how absolutely in-dispensable you are. Bishop Gowdy had just heard of the matter when I saw him, and in our conference he could think of little else then to urge that all of us here in America do everything possible to persuade you to carry on for many years more. He said to me in all sincerity that during the last mine years you have been a much better President of F.C.U. than he himself could ever have been. And, much as I love and admire the Bishop, I am inclimed to agree with him. Not only because you can command the confidence and cooperation of the Chinese people and government as no wei kue ien could possibly do, but also because you possess qualities of wise and patient, and yet aggressive, leadership to a degree rarely equalled.

All of the Trustees with whom I have had an opportunity to discuss the matter have been as much concerned as Bishop Goody and I. The contrast between what our Fukien Board is now and what it was before you spent a year with us is a most amazing one. All of the Trustees have the warmest feeling of personal affection for you, and implicit confidence in your leadership. I know that as soon as we can secure a meeting of the Board or of the Executive Committee they will express their united judgment in a very vigorous way. But any such formal vote of confidence is not nearly so important as the deep personal friendship and admiration of the members themselves.

These are days that are tremendously difficult for all those who have a measure of responsibility for the China Colleges, both in China and in America. It seems we are best on every side with perplexities difficulties of finance, problems of how to reduce and unify our educational program to a point where we can keep it going forward without interferming with the distinctive contribution each institution can make, grave questions of procedure and policy arising from political and military conditions in China today, complexities involved in maintaining proper relationships between the field and the home base in this period of gradual transfer of res-From the field in recent months have come intimations ponsibility to China. that at least four of our most capable presidents - and many others in less responsible relationships, would like to withdraw. Here at the home base it has been increasingly difficult to keep the members of our various boards of trustees to carry the growing burdens they must bear. And yet somehow we must all go on together. I have frequently said to my wife during recent months that if only these were normal times, I would feel impelled to give up my connection with the China Colleges and devote myself entirely for the next year or two to helping her regain her health. She has been losing ground rather badly during the last year, and perhaps it would be much better for her if we could get entirely away from the cities for a year or two in the mountains, perhaps in the Western part of the United States. But we both feel that these are such critical years for the China Colleges that I ought to do my humble bit here in New York to help them past the crisis. This is a personal matter I never mention around the office here, but I refer to it now because I know that you will feel as I do - that no matter how much we personally would like to turn over our duties to somebody else we are simply compelled to carry on so long as the Colleges we are serving ask us to do so.

Tour letter of Narch 31st. This deals with promotional matters. I will be writing you a separate letter on this subject within the next week or so, but will comment briefly here on a few points:-

During the past nine months the response from individual Fukien friends has been, for the circumstances, quite gratifying. This has been due almost wholly to the fine work you did for us last year - for somewhat similar efforts in previous years were almost wholly non-productive.

Mr. and Mrs. Henry I. Harriman sent us \$500 on July 17, 1935. Their emission from the contributors list was purely an oversight. We have

0277

heen trying to continue cultivating their interest this year. Unfortunately it has not yet been possible for Mrs. Marriman to most with the other Trustees.

We join earnestly in your hope that the Reformed Board can soon increase its share in the support of the University. Their new representative, Dr. Shafer, seems genuinely interested and sympathetic.

You probably know that Br. Elisseeff is planning to leave at the end of this year on a trip to China, where he expects to spend about six months visiting the universities receiving support from the Enstitute. It seems nost unlikely that they will take action on any capital greats, such as the request for \$10,000 to help with the susuan-library at Fukien, before Br. Elisseeff returns from China. But at least you should have a feverable opportunity to urge upon him the importance of the matter while he is in Foothow. I'll try to keep you informed of the developments in his plans.

There are many more things on which I should write you, for I have gotten badly behind with my correspondence during the period of our Annual Meetings. But I hope to be writing frequently during the next few weeks.

Our warmest regards to Mrs. Lin and the children, as well as to yourself.

Cordially,

CID

CABLE ADDRESS:

# 學 大 和 協 建 福 立 私 FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

OFFICE OF THE PRESIDENT

處公辨長校

FUKIEN /

州福國中

May 20, 1936

Dr. B. A. Garside 150 Fifth Avenue New York City, N. Y.

Dear Dr. Garside:



Enclosed herewith please find a copy each of my last two letters to Dr. Fairfield, dated April 27 and May 20, respectively. We hope that Dr. Pierce will consider one of the offers and turn over to his at least \$50,000. U. S. Currency.

In my letter of today to Dr. Fairfield, I explained the organization of our new College of Rural Reconstruction at Fukien. We are preparing a Chinese bulletin for the new college, but we shall probably not spend the money to prepare an English edition. Under separate cover I am sending you a mimeographed copy of the tentative plan for our rural and agricultural work, which was submitted to the Government of Fukien upon their request.

We have received a cable from Dr. Tinney saying he could not come as a teacher in Botany. We are now approaching a Chinese professor who is specialized in agricultural Botany. This will fit in beautifully with our plan of work in the new College of Rural Reconstruction.

Within a few days we shall send you a copy of the blue print of our new library and museum plan. Our financial campaign in China for the new library has also been formally endorsed by President Lin of the Chinese Republic, Governor Chen of Fukien, as well as a dozen personal leaders in China who knows Fukien. We have already sent out subscription books to a part of our students, and we are organizing local committees in the various localities where we are going to carry on the campaign. We hope that we will hear from our Trustees soon about the release of the Pierce fund towards this building.

Two of our staff members and two graduates have been awarded fellowships for further study in America the coming year. Prof. Edwin Chen of our Economics Department holds a fellowship in the University of Southern California, and will leave here in the summer. Mr. Tan Jen Mei ('34) of our Registrar's Office will go to Drew; Mr. Cheng Tien Hsi ('33) to Dickinson College, and Mr. Lin Kung Hsiang ('34) to Allegheny College. I suppose Mr. Tan who is a regular member of our staff will be entitled to clergy rates on the American railroads. As soon as his sailing date is definite I shall send you the necessary information about him, so that you can apply for the Clergy Certificates.

Lary Col

Mrs. Lin's nephew, Yen Ch'un, is now studying at Columbia University: 1333 John Jay Hall, Columbia University. He

studied two years at F.C.U., and later got his M.A. degree from Yenching University. He is a good Chinese scholar. He majored in Philosophy. He published two books before he left for America, one of which is on Aristotle's Ethics. In case you should have any need of such a Chinese student in connection with the work of the Associated Boards, I believe he would be glad to do what he can. I shall write him and ask him to make connection with you.

Hwa Nan College has just been formally registered by the Ministry of Education in Nanking, and the Nanking Government is very considerate of the women's college here in Foochow because it is one of the very few colleges for women only. Therefore, it has decided to register the college after holding up final registration for two years, although it still considers that the academic work has not come up to the required standards of the government. We are glad for Hwa Nan to have this further legal security for her work, but the plan for thorough coeperation between Fukien and Hwa Nan is thereby set back most indefinitely.

With kindest personal regards,

Yours very sincerely,

CJL:A

C37

April 27, 1936

Sent up Pre Lin's letter \$7.0/26

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Massachusetts

Dear Dr. Fairfield:

Dr. Pierce thought that F.C.U. would be willing to change its name for his \$50,000 gift. In my letter to you on January 21 I enclosed a copy of my only letter to Br. Pierce on this subject, dated January 20. I do not believe you can find anything in that letter to that effect. We are, however, pleased to note that Dr. Pierce is definitely interested in our building proposition, and we do hope that both Fukian and Wen Shan will receive the fund Before long.

Should Dr. Pierce be so insistent on having his name attached to the institution as a whole we talked sometime ago among our staff members here in Foochow the possibility of naming our women's department as a separate college of the university. We might, for instance, call our women's department the Pierce Women's College at F.C.U., provided he would give the \$50,000 U.S. for a Premedical and Biology Building and \$30,000 U.S. for an additional women's building as proposed in my letter of January 20 to him, and provided our Trustees approved of this additional name attached to our women's department. There would be no legal or physical change in any way if our women's department were changed into a College for Women, and if our Trustees do not object to that I believe the field here will be quite ready to favor it. I mention this for your consideration in connection with your negotiations with Dr. Pierce, and the Trustees can do what they think is advisable. We have already named the women's dormitory after Mrs. Pierce (The Orlinda Childs Pierce Memorial).

We have asked the Trustees to release the Pierce building fund for our library building, and we hope that the request will be granted. We are planning to launch a campaign in China in the early part of May to raise additional funds for this purpose. We have been much handicapped on account of the lack of space in our library in the Arts Hall. The rare collection of the famous Ch'en family, as you probably saw when you were here, is still crowded into a room in the attic of the science hall, and Mr. Farley's museum in the Arts Hall is overflowing. We have now filled every space in our present library; we have even had to put small shelves in the aisles between the stacks. We have nearly 100,000 volumes of books which is the largest collection in the whole province. With the low cost of building material and the still comparatively cheap labor, the Fukien Construction Bureau has made plans for which we can complete the

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library building, of the same size and style as the present Arts Hall, at the cost of \$60,000 Chinese Currency. We have also decided to name the building in homor of Bishop John Gordy.

Our work here has been going on very well. Both our students and faculty are in good spirits, and we shall have had a fine year of service when we close the spring senseter on June 16. One or two of our Chinese staff members will be coming to America for further study this coming fall. We are also recommending four or five former graduates for study in America next year. Probably two of our students will be selected by the National Y.M.C.A. as delegates to represent Chinese Christian students at the students conference in California during the summer.

You have probably been informed by our New York office that Dr. W. Y. Chen, Chairman of our Arts Faculty, will be leaned on a leave of absence to the Mational Christian Council to serve as the General Secretary to make plans for the International Missionary Conference to be held in China in 1938. Both the Christian constituency and the public in this country are realizing more and more that they cannot get along well without some leadership from Fykien.

With kindest personal regards.

Yours very sincerely.

CJLIA



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May 20, 1936

Sent of Pres. Ains letter

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Massachusetts

Dear Dr. Fairfield:

I wrote you under date of April 27 about the possibility of making our women's department into a College for Women in memory of Dr. Pierce, should be give us the funds requested. I hope you made some decision at the last Trustees meeting with regard to this plan. We now have another proposition which you can present to the Trustees and to Dr. Pierce in case be turns down the Women's College idea.

we are definitely organizing a new College of Rural Reconstruction with two departments, one in Agricultural Science and one in Rural Economics. The agricultural side is to carry on experimental and extension work which will meet the immediate and fundamental needs of the farmers in Fukien, as well as to train students who will carry out agricultural improvement work throughout this province. The Rural Economic division will have work in rural cooperatives, rural education, rural social service, as well as health and sanitation work. We have both the personnel and the necessary equipment to start the work in the fall of 1936. The Government of Fukien is already supporting our rural extension service at Wu Li Ting, and has contributed money towards agricultural experiment work on the campus under Professor Kallegg. Dr. Francis Chen stands very high in the eyes of the government in mural reconstruction work. There is a great probability that the government will contribute more money to us for this work. We shall also approach the Rockefeller Foundation for this project.

We shall use the temporary buildings as the seat of the new college. Our entire land possession, about 800 mou, will be given for agricultural experiment work. There are good rice farms, gardens for horitculture, fruit orchards, and forest lands already planted. If Dr. Pierce will give us \$100,000 as we requested the last time, or even \$50,000, we shall be glad to name this new college after him.

I am not writing to Dr. Pierce direct as I do not know how far you have gene in negotiating with him. He might be willing to accept our College for Women proposition, in which case we would not need to present this new project to him. Should be definitely decline to accept our former proposition, will you please present this new plan to him with the consent of our Trustees. This new college will be a part of the university, but could also be considered as a separate college. I shall send you pictures of the buildings to be assigned for the college which you and Mr. Belcher can send to Dr. Pierce when needed.



MAY 20 **193**6

The college work has been going on very well! We shall have final examinations in three weeks time. We shall graduate a class of about twenty, and more than half of the seniors have already been engaged, and quite a number of calls are uniting for our recommendations. The Manking Government has just sent us blanks to fill in for unemployed graduates for the hot two or three years, for they are arranging for a special institute in Manking to train these persons for specific service. We have to reply to them with no names, for all of our graduates so far have been antisfactorily employed, and at the present time we do not have enough to that the demands that are constantly being under on us.

With kindest regards,

Yours very sincerely,

CJL:A

