FUKIEN
Corres.
Lin, Ching-jun 1933

CABLE ADDRESS:

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY

OFFICE OF THE PRESIDENT

處公辦長校

January 13, 1933 No.

CODE:

"MISSIONS"

FUKIEN

Mr. C. A. Evans 150 Fifth Avenue New York City, New York

Dear Mr. Evans:

I meant to adknowledge the receipt of your letter of October 2, 1932, sometime ago. We appreciate very much your account of our last Trustees' meeting. We are taking the matter of financial appropriations from the Church Missionary Society up with Bishop Hind of the C.M.S. Mission in Foochow. I am sending a copy of my letter to Bishop Hind to Mr. Garside. Mr. McClure, or Miss Asher, has already taken up with you the financial items, such as the \$600.00 gift for the salary of the Dean of Women, field gain on gold exchange, and Mrs. Warner's bequest of \$3,000.00.

Let me take this opportunity to express to you and Mrs. Evans Mrs. Lin's and my appreciation of the Christmas greetings we received from you.

Sincerely yours,

b.J. Km.

CJL:A

"HSIHO, FOOCHOW"

學大和協建福立私

CODE:

"MISSIONS"

FUKIEN CHRISTIAN UNIVERSITY

OFFICE OF THE PRESIDENT

處 公 辦 長 校

January 13, 1933 Mo. 2

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

INDEXED

FUKIEN

Enclosed herewith please find a copy of my letter to Bishop John Hind of the Church Missionary Society, Episcopal Church, in Foochow. It deals with our request of the church here with regard to the Church Missionary Society's appropriation to Fukien Christian University. We have not heard from Bishop Hind as to what action was taken at their last meeting near the end of December.

We were very glad to hear about the establishment of the Associated Boards for Christian Colleges in China. We heartily endorse this action, and hope that it will greatly strengthen the work of Christian Higher Education in China. It will meet one of the most important recommendations of the Laymen's report, that there should be more unity of administration for Christian educational work in the Orient.

We are glad that you are sending us a copy of "Rethinking Missions". We have been reading a copy which was borrowed from some of our missionary friends, but we shall be glad to have your copy so that more of our staff will have a chance to read it in the near future. I personally am quite in agreement with the suggestions with regard to Christian education in China. There is much yet that needs to be done for both secondary and primary education. We shall do our best to put Christian Higher Education in a better position for service to China. You have probably already heard that we are calling a meeting of the Council of Christian Higher Education on January 20 - 24. We are sending three delegates to Shanghai for this meeting.

I think the above paragraphs have answered your letters dated November 14 and 17 and December 7 and 12, respectively. The financial matters have been taken up with Mr. Evans by either Mr. McClure or Miss Asher.

Sincerely yours,

CJL:A

December 6, 1932.

The Rt. Rev. Bishop John Hind Foochow

My dear Bishop Hind:

Our Board of Managers at its last annual meeting on October 8 instructed me to write to the Church Missionary Society through you about the society's appropriation to Fukien Christian University for this year.

Through your office as well as through correspondence with the New York office of the University, we learned that the Church Missionary Society is planning to withdraw its financial support to us in its entirety. know well that the economic conditions in the West have not been good during the last two or three years, and that mission funds have been greatly affected. Fukien Christian University should share with the cooperating boards the financial difficulties during this period of reduced income, but our Board of Managers could not quite understand why the Church Missionary Society would cut off their appropriation to us entirely on sudden notice. Our work here has been built up gradually, based on the yearly support of the cooperating mission boards, the amount of which has not been changed during the last sixteen years. On account of the recent depression, all of the cooperating mission boards have this year reduced their appropriation to us, and we have already found it difficult to adjust our work to the reduced income. If the Church Missionary Society suddenly withdraws its support altogether, it would give us no chance for readjustment. All of our present staff members have been engaged for a period of from three to seven years, and our departmental expenses are now on the minimum standard. You can also bear witness with us that the cost of living has been steadily rising during the last few years, on account of the drop in the value of silver. A large part of our departmental expenses, such as science equipment and books, are paid in gold. Even without a reduction in income, we would have a very difficult time in carrying on our work of Christian higher education.

We understand that the Church Missionary Society is aiming to effect local support in its Christian work in Fukien. We believe this is the right policy and that it can be done; but we also think that certain conditions ought to be met in this move, one of which is that of providing for

well trained leadership, both as employed church workers and as intelligent laymen of the church. Fukien Christian University is the only institution in this province that helps in training Christian leadership in higher education. It was for this purpose that the various mission boards united to organize this institution. The history of the last sixteen years has amply justified this statesman-like enterprise. It is our hope that the Church Missionary Society will realize its purpose for an indigenous church in Fukien by continuing to have a share in Christian higher learning through which effective church leadership is trained.

The Board of Managers, therefore, ask you to please convey our earnest request to the Church Missionary Society in London that it continue its financial cooperation in the work at Fukien Christian University. We should gladly accept the same proportion of reduction in appropriation from the Church Missionary Society as is made to other phases of its missionary work in this province. It is also the hope of our Managers that when the economic conditions are better the Church Missionary Society will not only return to its present level of financial support to our work, but that it will increase its share both in financial contributions and in personnel to the work of Christian higher education in Fukien.

Yours very faithfully,

President

CJL:A





"HSIHO, FOOCHOW"

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

OFFICE OF THE PRESIDENT

處公辦長校

January 13, 1933 Mo.3

ach 2-20-33 B/4 b.

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

INDEXED

FUKIEN

It is with great sorrow that we report to you the death of Mrs. F. P. Beach on January 10 at 11:00 p.m. Mrs. Beach had been in the hospital for a thorough physical examination for the last five weeks. She had not been feeling well since her return from her last furlough in the fall of 1930. We have not yet received a full report from the doctors as to the cause of her illness and death, but we hope to have such a report before long. She was buried on January 11. We are taking Mr. Beach with us to Shanghai for a trip, as well as to see his two daughters who are studying in the Shanghai American School. He stood very magnificantly this great and sudden bereavement.

Mrs. Beach came to China as an American Board missionary about 1908, and was married to Mr. Beach about 1912. She has been one of the most helpful persons in the work of this institution. She was an accomplished pianist, but she will long be remembered as a fine Christian friend to almost everybody. Her sudden death is not only a bereavement to her immediate family and relatives, but a great loss to Fukien Christian University in particular. We have not sufficiently recovered from the shock to be in a position to write a full account of her life just now.

We are thinking that we might ask the American Board Mission to send her daughter, Miss Frances Beach, who will be graduating from Mt. Holyoke College in June of this year, to F.C.U. to take her Mother's place as a teacher of Music, as well as to keep house for Mr. Beach. When we have formulated a more or less definite proposition concerning this we shall send you a copy of it. In the meanwhile, if there is any opportunity, I wish you would take the matter up with Dr. Fairfield or other authorities of the American Board Mission. This will also, of course, depend on the personal wishes of Miss Frances. Mr. Beach is not unfavorable toward this idea, although he would not in any way want to influence his daughter in making a decision as to her own life career.

We are beginning our final examinations for the fall term. The semester will close on January 19, and classes for the spring term will begin on February 9. We feel that we have had a very fine semester of work. We could not ask for a better spirit among the students. We hope that we shall be able to make as good a report for the next semester.

Mrs. Lin joins me in thanking you and Mrs. Garside for your Christmas greetings which came in due time and which we appreciated so much.

Sincerely yours,

6. J. Kin.

CJL:A

FUKIEN

January 14, 1933

INDEXED

eld 2-20-33

Mrs. Lucius O. Lee and Dr. Wynn C. Fairfield 14 Beacon Street Boston, Massachusetts

Dear Mrs. Lee and Dr. Fairfield:

The death of Mrs. F. P. Beach was a great blow to all of us here. Her beautiful Christian character has enriched so much the life of our campus. She was a ready friend to almost everybody. The passed away in the Foochow Union Hospital on the evening of January 10 at 11:00 o'clock, and was buried the next day. A very large crowd of her friends, both foreign and Chinese, came to pay her final honor and tribute. We have not sufficiently recovered from the shock to write you more fully about this at the present time. It is very gratifying that Mr. Beach stood so magnificently this great bereavement. He is going with me to Shanghai tomorrow morning to attend the Council of Higher Education meeting and to have a visit with his two younger daughters, I thel and setty, who are studying in the Shanghai American School.

After talking the matter over with a number of friends of the Beaches, as well as Mr. Beach himself, we would like to make the request to the American Board Mission to send Hiss Frances leach to Bukien Christian University next fall to take her Mother's place. It will be hard for Mr. Beach to keep house alone, and the death of Mrs. Beach deprives us of the valuable service she has been rendering to both the community and the college music work. very ody agrees that Miss Frances is a good musician and that she is the logical person to continue her Mother's work, as an assistant to Mrs. Scott in the music work of the college. We also need a parttime instructor in our inglish Department. If she is sent out the American Board Mission would just have to give the same allowance to the Beach family as formerly. She might come out for a three-year term. If the Board cannot find money for her traveling expenses, we might try to find some friends of either the Beaches or the University to be responsible for this item.

we are writing to Liss Frances direct. You may also like to correspond with her and see whether or not she would consider missions. We are all quite sure that she whe next two or three years after her graduation. We are all quite sure that she will be a fine addition to addition to addition to a well as a great help to her Eather.

FEB 2 0 1933.

JOINT OFFICE

Yours very sincerely,

FUKIEN

January 30, 1938

acle 3/27/33

President C. J. Lin Pukien Christian University Foothow, China

My dear Mr. Lin:

Let me acknowledge receipt of your letters of November 19th and December 27, 1932. We have also received under separate cover nineteem additional copies of the Minutes of the October 8th meeting of the Board of Managers, and five copies of the printed report of the President and Dean for 1931-32.

The letter of November 19th should have been acknowledged long ago, but at least I have already discussed in previous correspondence the most important of the items dealt with.

In my letter of December 15th, I discussed at some length the Trustees' appropriation toward the revised budget 1932-55. As I pointed at that time, the basis on which we are estimating here in New York will give you L.C. \$6,333.35 and the L.C. \$6,909.74 which the field estimates must be received from gain in exchange. This will almost take care of your requirements. The economic situation here is becoming increasingly serious and it now appears certain that all gain on exchange, and much more, will be needed to meet our deficit at the end of the year. It is doubtful, therefore, whether the Trustees will find it possible to make any additional appropriation at this time from 1932-33 gain on exchange.

As to your surplus on the field, dealt with by the Managers on Action M-894, it does obvious that most of this L.C. \$26,046.85 already belongs entirely to the field, and you are free to use it as you choose. Your Minutes state that this surplus has accrued from "increased student enrollment, gold exchange, and economy in administration". There can be no question that the part of the surplus coming from increased student fees and economy in administration belong entirely to you. Whether the Trustees have any claim on the portion accruing from gold exchange depends on what funds are involved. If the gain is off such designated funds as the Harvard-Tenching Institute Account and the Rockefeller Foundation appropriation, the gain is subject to such use as the field desires to make, provided of course, that you have fully met all your responsibilities to the special departments for which these funds are given.

The simplest procedure appears to be, for our Fukien Trustees or our Executive Committee to take an action assenting to M=694 without attempting to go into the details of these various questions. We will try to arrange for a meeting of the Executive Committee during the next month in order to dispose of this item and such other matters as should be cleared in advance of the next meeting of the Fukien Trustees in April.

I am very glad to see that your Managers took the actions contained in Minutes M-695, 696, 697, and 698. Everything we can do to maintain the closeness of relationships with Mission Boards now cooperating, or that may be induced to cooperate, is all to the advantage of the University. You will have learned before this that the Church Missionary Society has agreed to continue their representation on the Fukien Board, though have not held out any promise that they will ever be able to resume their financial contribution. It would indeed be splendid if the English Presbyterian Mission could take on a share of the University's support, though undoubtedly this is not very probable just at the present time when all the British societies are having an even more difficult struggle than sum our American boards.

We all recognize the urgency of the need at Fukien for a new library building, and only regret that prospects for any new contributions are so remote just now. Your letter of December 27th acknowledges receipt of the communications containing the disappointing news that the Carnegie Endowment was not able to take any favorable action. This is one of the objectives which we must keep constantly in mind and be on the lookout for means of meeting it.

The various reports from the University which were emclosed with your letters or were sent under separate cover, all give a very inspiring picture of the splendid way in which you are going forward with the work at Pukien. These reports again emphasise, however, the urgent necessity of securing substantial additional funds for both your capital needs and your current expenditures. Apparently the only possibility of securing such increased support is by a union of effort among all our China colleges. We carnestly hope that the meetings being held in Shanghai this month will help tofferward this cooperation. At best, we will have to wait for some time, until there has been a marked improvement in economic conditions here in the West, before we can hope for any substantial additions in our support, but it is high time for us to begin making plans and laying foundations if we are to be successful in our future attempts.

With all good wishes, I am

Very sinceredy yours,

BAG:PW

Fukien

February 15, 1933.

President J. Leighton Stuart Rov. L. J. Davies

Procident Y. G. Chen

President C. J. Lin Dr. Joseph Bosch

Dr. James M. Henry

FUKIEN

INDEXED

Centleson:

It is quite probable that you have already received a copy of the attached vote adopted by the Educational Committee of the Harvard-Yenching Institute under date of February 8, 1955. However, I am sending you this copy to guard against the possibility of its failure to reach you promptly.

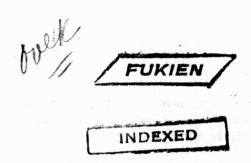
We all agree with the laymen on the Appraisal Commission in wishing to relieve overworked administrative officers of the annoyance and burden of preparing long and involved reports of what they are doing and why they are doing it. It would be much nicer if we sould bundle up the people who wish to know about these things, and mail them out to where you could take them on a personally conducted inspection of your work. However, that solution seems a bit impracticable in the present case. About the only way we are going to succeed in keeping our friends at Cambridge informed of just what we are doing in the field of Chinese oultural studies, is to send them reports that are assurate enough to satisfy them and interesting enough to catch their attention and arouse their enthusiasm.

Verbum sat sapionti.

Very sincerely yours,

BAG : PF Bno.

MAGarride



March 10, 1983.

aux-6/1/35

President C. J. Lin Fukien Christian University Fooshow, China

My dear Mr. Lin:

The Board of Regents of the University of the State of New York have, during the past year, been making a very careful study of all the universities in China chartered by the Regents. They have called our attention to the fact that three of our universities are still carrying on under provisional charters, and have raised the question as to whether these institutions should not apply for absolute charters.

I understand that when a provisional charter is granted, it is usually expected that the institution will make application for an absolute charter within a period of five years. All of our China universities have held their provisional charters much longer than that.

The provisional charter of Pukien Christian University was granted on June 6, 1918, and has been amended once since that date, but as yet we have not secured an absolute charter. As I study the regulations of the Regents, I believe that Fukien can meet all the requirements, and that we should not have any great difficulty in obtaining the absolute charter if we desire it.

Before any move in that direction is made, however, we ought to check up to see whether an absolute charter is desired. There have been rapid changes in China during recent years both in organization and psychological background. For several years there have been increasing numbers of suggestions that the time is approaching when our universities in China may wish to discontinue entirely their incorporation in the West, and may choose to rely wholly upon their registration with the Chinese government.

This, however, is but one of two alternatives. The other is the one along which we are really moving at the present time. It is the plan under which a University has (1) a Board of Trustees incorporated in the West, existing chiefly for the purpose of providing financial support and maintaining a general advisory relationship in matters of policy; and (2) a Board of Directors which is whelly or predominantly a Chinese organization, and is directly responsible for the administration of the University.

If we are to retain in future our Western Boards of Trustees, it will be necessary to maintain some form of incorporation. The simplest way to do this would be to continue to hold the charters granted to us by the New York Regents. The one possible complication I see in such an arrangement might be with the Regents who would feel it necessary to exercise a super-

March 10, 1933.

vision that might become burdensome or undesirable. This could be avoided if our Boards of Trustees gave up their charters as educational institutions and were reorganised as purely philanthropic corporations.

One can immediately think of innumerable ways in which changes could be effected. But everything would depend upon what general policies we wished to pursue.

Since the New York Regents have now formally raised the question of whether our three China universities still holding provisional charters with to apply for absolute charters, I believe it is desirable that we give the matter pretty careful study and that we reach mature judgments. I am sure that before our Fukien Trustees would be able to take the matter up definitely, it would be necessary for them to know the wishes of the field. We are therefore, passing the matter on for your consideration, and for any action you may find desirable. I am enclosing herewith a copy of the handbook of the Regents on the regulations governing the registration of institutions. On pages 8,2, and 10 are the regulations that more specifically affect our China colleges.

I have pointed out to the Commissioner of Education that quite a bit of time will be required for our China colleges to give this matter thorough consideration both on the field and at the home base. However, we should deal with the question as promptly as we conveniently can.

See file of privated material of americal Boards - "State Education Separtement " - June 1932

CABLE ADDRESS: HSIHO, FOOCHOW'

學大和協建福立私

CODE: "MISSIONS"

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處 公 辦 長 校

March 27, 1933

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

INDEXED

I wish to acknowledge the receipt of your letters dated December 20, January 9, 12, 23, and 30, respectively. Proper replies have been given to most of them. I wish here only to take up the matter of asking Mr. Norvil Beeman to be our financial representative for the consideration of our Trustees as you stated in your letter of December 20.

We are glad that you approve of the idea of having a representative for Fukien in America even at the present time. We feel this need very keenly. We are not expecting immediate results, but we should prepare our constituency so that when the favorable time comes we shall not be left behind. At the present time we are very hard hit, because not only has no additional income been coming in, but reductions from all the usual sources have been effected. In the meanwhile our expenses are steadily increasing, due both to the natural growth of the work here and to the rapid rise in the cost of living in this country. Unless we prepare something ahead, we shall have an exceedingly difficult time in the near future.

les Treus moti about this t Pres. him on May 2 .

We do not feel competent to write you and our Trustees about the detailed arrangements of the work of our financial representative in America. We are too far from the scene. We prefer to leave it to the judgment and experience of our Trustees. We would suggest, however, that for the expenses the Trustees might designate their gold surplus for 1931-32 amounting to \$2,986.14 for that purpose. The treasurers here figure that in spite of the reduced income from the various mission boards for the present fiscal year, we may yet possibly come out at the end of the year with a small surplus, due to the good rate of gold exchange, so we would not need the 1931-32 gold surplus from our Trustees for the present year as you suggested. We are making studies with a view to drastically reducing our budget for the year 1933-34. If there are no further reductions from our present resources, we may be able to get along for another year without much difficulty. The question that is most imminent in our minds here just now is the rate of gold exchange for the coming year. With the recent banking situation in America and the political troubles between Japan and China in the Far East, the gold exchange rate may be seriously affected. In that case, we would have to make drastic changes. With this matter in mind, we feel that you can allocate our Trustees' last year's surplus to the expenses of our cultivation work in America. We must have

1933

continuous resources of income for the future, and we cannot hope to reap any harvest unless we sow the seeds now; we must invest before we can expect returns.

Almost in the same mail with your letter of December 20 came a letter from Mr. Beeman stating that he was still waiting to hear from you. He said he did not know how to proceed until he knew more about our plans. I hope that you have already been corresponding with him, and have probably come to some kind of agreement. I am writing to Mr. Beeman, and shall enclose a copy of my letter herewith for your reference.

The college work here has been going on very well, in spite of the tension of the international situation in the Far East. Of course, we are not yet sure how far the Sino-Japanese question will develop. Japan is still mobolizing her forces and is attacking the Chinese armies near the Great Wall. And the Chinese fully intend to resist without counting the cost of the loss, for the whole nation feels very keenly that only selfresistance can save China from total invasion by Japan. Meanwhile our work has been going on without any interruption, and all the teachers and students are in good spirits.

We appreciate your expression of sympathy on the death of Mrs. Beach. We have not yet heard either from you or the American Board people about the coming of Miss Frances Beach to us next fall. We need her services here, and anything you can do to help make possible the American Board sending her out will be greatly appreciated. We are also counting on the return of Professor C. R. Kellogg and his family next fall. We must have his help to carry on the minimum work in our Biology department. On account of our financial troubles we are not prepared to engage any additional teacher for that department. One single person, Dr. T. H. Cheng, giving courses for the largest group of major students in the college is almost a matter of impossibility, and we hope that the Methodist Board will definitely carry out their promise to send the Kelloggs out in the fall of 1933.

A daughter was born to Dean and Mrs. Theodore Chen on Saturday, March 25. We know that our Trustees will be glad to have this news. It is certainly gratifying to think that while only a few years ago Teddy could hardly keep himself alive, he is now doing a full man's work and carrying on regular family responsibilities. The new Warner residence for his family will be ready in a few weeks' time. We hope that they will move into it when Mrs. Chen returns from the hospital.

With kindest regards,

123B

Yours very sincerely,

C.J. Lin.

CJL:A

Mr. Norvil Beeman 106 South Cedar Street Oberlin, Ohio

Dear Morvil:

This is a reply to your letter of January 15. I was away attending conferences in Shanghai and Manking during the winter vacation. Hence I have delayed in writing to you until now. We certainly appreciate your thought of us. Our work at F.C.U. has not only become more interesting, but also more vital, because we are facing a very difficult situation in China and we must rise to the task that is before us. Of course we are facing the financial difficulties right along, but we still have confidence in the value of the contribution of F.C.U. and the devotion of our colleagues, so that we are not discouraged but are struggling with greater effort and higher hopes for the future.

Li Yi Ying is now back at F.C.U. assisting in the Department of Chemistry. It is very good of you to offer to be on the lookout for a young Chinese chemist for F.C.U., but we cannot see our way clear for any additions to our staff for the next one or two years. The Academic Relations Committee of our faculty has been asked to make careful studies with a view to possibly reconstructing our curriculum so that the administration may have a basis for considering the reducing of our teaching staff. We hope that we shall be able to carry on the work on the high F.C.U. standards with less cost. Thether we can succeed or not in this respect we shall have to do it in any case. Our income from all sources has been drastically reduced even for the present year, and we do not know yet what will be coming in for 1933-34. We are working on faith and I believe our faith will be justified in the years to come.

We hope that by this time you have had some correspondence with Mr. Garside of our Board of Trustees with regard to making you our financial representative in America. We are leaving the detailed arrangements to our Board of Trustees because we are so far away from the scene that it is impossible for us to know what should be done there in this time of extreme difficulty in the United States. We do not expect our Trustees to instruct us in detail as to how to carry on our educational work here. You will be glad to know that our Trustees are favorable to our suggestion. Mr. Garside wrote me before he received any word from you that he thought we ought to go into this work right away.

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The only problem the Trustees have to face is that of providing the necessary expenses for that work. We are not expecting immediate results. It is impossible to expect any person to reap any results in this time of great financial stringency in America, but we must sow our seeds, which of course means that we must invest some money beforehand, and that is very necessary because we must have continuous resources in order to carry on our work at F.C.U. Up to the present time, we have no way of reaching our old constituency with regard to our problems and needs in the work here, to say nothing of cultivating the interest of any new constituency. We hope that you will be able to help us in this respect.

We are all so pleased with your plan of work for science teaching for secondary schools. You will be making a great contribution to education. Please keep us informed about the progress of your work so that we may profit by your research. Chinese educators are now much awake to the failure of our educational work in the past and the present. Much work is being carried on for its improvement. It is our hope that before long we may work out a system that will effectively meet the needs of our people in this time of national crisis. I still believe that only a new education can save the situation in this country, and I believe it is now in the making.

You have already been informed of the death of Mrs. Beach on January 10. We are asking the American Board to send Frances Beach to us next fall after she graduates from Mt. Holyoke. No word has yet been received from them. We need an assistant teacher of music to help Mrs. Scott, and we hope that Frances will also help in the English department. Mr. Beach is in favor of this plan.

We received an announcement from Mr. Neff about the coming of their twin boys. All the people here who know Mr. and Mrs. Neff appreciated your joke in this respect. I have certainly learned a lot about the difficulty of training children in the family.

A daughter was born to Mr. and Mrs. Theodore Chen last Saturday, March 25. Their new residence will be ready very soon. We hope that they may move into it as soon as Mrs. Chen returns from the hospital.

The situation between China and Japan is very tense. Many of us here feel that there may be serious trouble in the near future. Foochow will be one of the centers of struggle when the time comes, and that probably is not very far off. Nevertheless our work has been going on well. The spirit of the people is now quite high. People seem to learn very little from history or from the experience of other countries about war. We Chinese do not know yet how we can come out without it. The prevailing thought is that only through resistance to the Japanese invasion can China maintain her own self respect before the world. We all realize that our military equipment and preparation are far inferior

1933

to that of Japan, but what else can we do except to resist to the best of our ability?

With best wishes from our whole family,

Yours very sincerely,

6. J. Kin

CJL:A

RECEIVED
UNIVERSITIES
APR 2 2 1933

JOINT OFFICE

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

OFFICE OF THE PRESIDENT

處公辦長校

FUKIEN /

April 22, 1933

33 ach 5/16

Mr. B. A. Garside 150 Fifth Avenue New York City, New York INDEXED

Dear Mr. Garside:

On April 17 we sent you a cable with regard to the return of the Kelloggs to us this summer. In Miss Asher's letter of the same date the message is given in full. I only want here to emphasize the importance of the return of the Kelloggs to us by this autumn.

Our science work has been quite weak during the last two years due to the absence of Professor Norvil Beeman of the Chemistry department and the prolonged stay of Professor Kellogg in America. With the growth of our student body it has been increasingly difficult to carry on the work with such a depleted staff. Our advanced students are beginning to complain a great deal because of the insufficiency of instruction in their later years of study here. Fukien has gained a very high reputation through its science work. Unless we can keep up our standards with enough high grade teachers it will not only be impossible to hold our own, but it will seriously affect our educational enterprise in general.

We have not been able to give any courses in Botany in our department of Biology during the last five years, since the departure of Franklin Metcalf. We are glad that we secured the services of Dr. T. H. Cheng, one of our alumni, before Mr. Kellogg left for furlough. Between them they could take care of the department quite properly, but with Dr. Cheng alone for the last two years it has been very hard for the department. Should the Kelloggs stay away another year, it would be quite hard for us to take care of the department in any adequate way. In the meanwhile, the requirements of the Rockefeller Foundation implies that we shall have the necessary staff as we formerly reported to them. For the delay of the Kelloggs one year in America there could be possible grounds for excuses, but with the department in the same state for three years it would be very indefensible for the continuance of their grant to us. In the meantime, our finances will not permit us to secure another man to take Mr. Kellogg's place. We are considering seriously of laying off some of our staff so that we may come close to our possible sources of income for the coming year.

Then there is the question of the Methodist person-, nel contribution to F.C.U. to be noticed. With the Kelloggs staying away for three consecutive years, there may be the psychology of their staying on indefinitely so far as the Kelloggs are concerned, especially when they have a fairly good position during this period of economic depression. If the Kelloggs are not on the field, I doubt very much if the Methodists would consider sending out a substitute to fulfill the Methodist personnel obligation to F.C.U. They have never appointed a person to take the place left vacant by the leaving of Bishop Gowdy. Unless we hold fast to the Kelloggs now, we may lose the Methodist contribution both in personnel and in money which would be a serious blow to our work, so we hope that our Trustees will do their best to get the Methodist Church to find some way to send the Kelloggs back to us this year.

Enclosed herewith I am sending a copy of my letter to Mr. Kellogg for your reference.

The Kelloggs have been with us from the beginning, and Professor Kellogg is chiefly responsible for the fine reputation of our science work. He is one of the most widely known scientist in China. It would be a tremendous loss to us should Professor Kellogg be cut off from F.C.U. in the future.

We have not been able to start earlier on account of the uncertainty of our personnel and the sources of our income. We shall go on with it on the basis of our present year's income unless we should in the near future receive further information from you with regard to this matter. We shall have a Board of Managers' meeting the latter part of May, and when the budget has been approved by the Board, we shall send it on to you as soon as possible. Bishop Gowdy will be away from Foochow in the work in the Central and North China for the next five or six weeks. We certainly need his presence in our Board meeting in this period of serious financial adjustment, so we shall wait for him.

Yours very sincerely,

b. J. Fin.

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Pukien Christian University

May 2, 1955 Air Mail

President C. J. Lin Fukien Christian University Foothow, China

My dear Mr. Lin

We are enclosing a copy of the minutes of the Trustees' meeting held on the 21st of April. A few days age 30 copies of these minutes went forward under separate cover for distribution to the Board of Managers.

The week has been crammed full of meetings of all kinds, and as the Associated Boards called a number from outside of the city, other organisations took advantage and set up similar meetings. It just happened that Friday, the 21st, was a day on which the Methodist Board held an all-day executive session. However, those who were present at the Fukien meeting entered into the discussion most heartily and gave very intelligent and careful consideration to every item. Let us consider the actions in their order.

Financial Statement. The Trustees were presented with a study of the current budget which showed an approximate deficit as of June 30 of around \$1,500.00.

The day of this meeting happened to be the same day on which the President restricted the shipment and movement of gold. As the tendency seemed to be that silver would advance in price and as all the Boards represented at the meeting and all others of which we had information were purchasing foreign exchange, the Trustees felt that it would be in order to urge the conversion of such portion of the budget required for Local Currency use so that the gain on exchange might be established and we would have a rather definite idea as to what the gain for the entire year would amount to. Accordingly action T-1006 prevailed and a cable was sent to the field. The Answer to this cable, which came to hand on April 28, has been decoded as follows:-

Sold **VROOG** PAFIN G\$5300 JOEJP including Rockefeller Foundation ZARAH ZUYIV Yenching University, Peiping, China not yet SAWKP UKUHB reported IGYXK exchange January to June GIKYS PAUPJ Mex. \$4200

We are not quite clear regarding the reference to Yenching University. We have assumed that this refers to Harvard-Yenching Institute. Neither is it clear that the M\$4200 gain on exchange is exclusive of the Rockefeller Foundation. We believe the Trustees were justified in taking the action, as silver has continued to gain strength, and if the present inflation trend is continued, there will be still further advances.

-2-

Budget for 1953-34. As the field budget had not been received, authorization was given to the Executive Committee to take action thereon in case it is necessary to do so before the regular meeting late in May or early in June.

No special comment is required on the report on investments.

Matters Arising from the Board of Managers Minutes. Several items in the minutes were noted, and special attention was called to the need of a new library. The Trustees assumed that the advance from LC\$120,000.00 in the Correlated Program to LC\$200,000.00 as recorded in action M-699 was caused through the difference in the value of Local Currency. As we understand the situation, the Ding Baik Cien Library is worthy of having the very best kind of housing and surely library facilities should be provided. We only wish some good friend would step forward with the required sum to make possible a new building. Under present circumstances, however, this seems rather remote.

Matters Arising from Associated Boards Meeting

Action on Publicity and Promotion. It will be seen from action T-1010 that the Trustees of Fukien are maintaining their deep interest in the Associated Boards. There is no thought on the part of our Board other than that of going forward and doing everything possible to forward the work of organization and promotion.

Correlated Program. Very deep interest and cooperation is still better shown in the following action T-1011, wherein the Board also expressed the confident hope that the field would likewise loyally cooperate on the basis as set forth in the Program.

Closer Cooperation. The Trustees did not hastily act upon any one of these steps but with great deliberation faced the possibilities involved in actions which would involve the future of the University and without any hesitation voted for the principles and policies set forth in Section (b) of Appendix A.

Publicity and Promotion. This motion T-1013 carried more definite application of promotional principles, and the Trustees felt that under this action some very definite steps might be taken toward assembling material for use in publicity. Fukien has shown something of unusual ability in gathering together photographs and material which would be suitable for publicity work. We are suggesting that you send us as much as possible of this material so that in the setting up of any publicity or the issuing of any pamphlets we will have rather complete and up-to-date information and pictures.

One thing which "takes" with the public is the recital of specific incidents relative to educational problems or individual contacts with students which you will recognise as being incidents possessing a numerical students the best publicity that I have ever seen on foreign missionary enterprise was

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issued by the Sudan United Mission for a period when its founder Kumm was its directors. A monthly pamphlet was issued and therein a story or two written by one of the members of the field, together with short concise paragraphs of activities of the daily life of the mission with a very brief word from the director. Each issue had a out or two, but the main thing about it was that it was brief and inexpensive and yet attracted a great deal of attention. The field could furnish material for working out publicity, and we hope as occasion offers you will send it on to us.

Budget Appropriations and Expenses. The Trustees had considerable faith in voting motions 1014 and 1015, but it was based very largely upon the hope that there would be considerable gain in exchange at the end of the current year.

Death of Mrs. Frederick P. Beach. Through resolution 1017 the Trustees expressed their very deep sympathy in the death of Mrs. Ruth Ward Beach. Dr. Fairfield was authorized to prepare the resolution, and the Secretary has communicated with Professor Beach further expressing the sorrow and regret at the news of Mrs. Beach's death.

Employment of Mr. Norvil Beeman. This motion in effect will acknowledge several communications bearing upon the subject of employing Mr. Norvil Beeman as the financial representative. Several questions are involved in this situation. The first one is the possibility of Mr. Beeman's securing a permanent position. Our office has written several recommendations for positions his acceptance of any one of which would dispose of this whole question. If, however, he is still open for engagement by the University, the question also arises as to the part he can play in the Associated Boards program. The Secretary was authorized to investigate this situation and ascertain the exact conditions. The third question involved is the expenditure of funds. At the present time there is no known source for expense money, and it would be extremely problematical as to whether or not Mr. Beeman could secure any gifts at the present time. Two of the China universities have been making large expenditures this year, and up to date there have been no tangible results from this rather large outlay of cash. While people are interested in China largely because it occupies a large space in newspaper print, they are not deeply enough interested to give of their material means. In doing all of the work that some of our universities are carrying on, there is the simple hope that the future will bring results.

From the foregoing it will be seen that not much progress can be made until we have more definite information before us. To that end we are writing to Mr. Beeman and also communicating with the Promotional Committee of the Associated Boards.

Return of Mr. and Mrs. C. R. Kellogg. Your cable of April 17 was presented to the meeting and the Trustees voted action 1019. The particular representative from the Methodist Board for China is away at the present time, but from all that I can gather there seems to be very little hope of returning any one to the field unless they are especially underwritten by some interested friend. It is just too bad that this condition prevails, but the Methodist Board has probably suffered more than any other organisation of its kind. Its income has been decreasing over the last several years, and in spite of economies the tide has not been turned. We will do all we possibly can to urge the return of Mr. and Mrs. Kellogg, and if we are able to secure any definite results will let you know immediately.

President G. J. Lin It is not out of line to write a word or two regarding present conditions which is reality are weree than they have been at any time. The present inflation of money is only an artificial means to stimulate business, but fundamentally the first quarter's business in all lines was a definite falling off from 1958, which was a record as far as lew business activity was concerned. There must be a turn of the business tide very seen or we will be facing another very difficult winter. Only a slight upward turn will help the picture very much, and we are earnestly praying that this will come. Endred Appropriate the state of Enginess. The Trustona had considerable that in vocing the Vergely upon the chart in the trust that the country of the contract that the contract of the contr Death Training Court Court Local formulation and Last the court of the Species blocks the same and appears and the function of the parameters of the parameters and the same of the same of the - A constitution of the co o de la companya de l Companya de la compa . a wall help to rest out to respondent to the same of the to this. It's income the a discontinuous prince and and according . This art - we see if the commence to be the second of the second to be the all athly can as unga bus reparts of far. and bus. See in a sure of it on any appropriate . Nectors on word boy of tips asless addition you expose

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Fukien University

May 9th, 1933

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President C. J. Lin Fukien Christian University Foothow, China

Dear President Lin:

I am reporting on one development regarding your cable urging us to use pressure on the Methodist Board to securing the return of the Kelloggs.

I find through contact with the Methodist Board this morning that Professor Kellogg has signed with Amherst College for another year, which will carry him through the Spring of 1934. By that time they are hoping that funds will be in hand for his maintenance in the field, and if so, he will be returned to Fukien as the money for travel is now available and will be held intact for that purpose. All things considered this is about the best thing that could happen under the circumstances, as it rather definitely preserves Mr. Kellogg for Fukien, and at the same time is providing for his income until such a period as the Methodist Board will be able to again send him to China.

There is very little hope of endeavoring to change the attitude of the Methodist Board as it resolves itself into a simple case of finances. If money is not available to return missionaries to China, there is not much else that can be said. We know of only one instance of a missionary returning and that is where she is paring her own travel, and an intimate friend supports her and will completely withdraw contribution to missionary enterprises unless the missionary returns.

We wish we could return more encouraging news, and likewise have a very deep longing for the return of a semblance of prosperity. Possibly we will not have this until there comes a deeper consciousness of obligation, as well as opportunity on the part of our missionary constituency.

With kindest regards, I remain

C. a. Esans

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CODE: "MISSIONS"

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處公辦長校

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INDEXED

May 30, 1933

Mr. C. A. Evans 150 Fifth Avenue New York City, New York

Dear Mr. Evans:

I wish to acknowledge the receipt of your letter of May 2, in which you enclosed a copy of the minutes of the meeting of the Fukien Trustees on April 21. The additional copies of the minutes have not yet been received, but we hope they will come in a day or two.

Cablegram Sent April 28. With regard to the cablegram regarding exchange, it will be made clear to you by the covering letter which was sent on the same day from our Treasurer's office. It is our opinion here that we should be able to balance our budget on June 30, so any gold savings which you can make in New York will be available for the appropriations the Trustees made toward the Associated Boards expenses.

Budget for 1933-34. The budget for 1933-34 has just been passed by the Board of Managers at its last meeting on May 27. We could not make up the budget earlier because we had no idea how much income we would have for the coming year. We have had difficulty in adjusting our staff and other departmental expenses with the decreases that have already been effected during the present year. But finally we made estimates on the basis of the income of the present year, taking into account the reductions already made. We are still taking the exchange rate at 3:1, and although we made a few cuts among our subordinate employees, there is a deficit of over 148,000.00. The Managers proposed that that be made up by the gain on gold exchange over and above 3:1 from the Harvard-Yenching Institute Fund and the Rockefeller Foundation grant. It was the opinion of the Managers that should the mission boards maintain their present appropriations to us, we should be safe in counting on the proposed estimates. We shall send you copies of the detailed budget after it has been revised according to the decision of the Board of Managers.

Correlated Program. Your letter came on the evening before our Board of Managers meeting, so I was able to report the actions of our Trustees to the Board for consideration. They reaffirmed Fukien's part in the Correlated Program, and approved of the program in general for the whole of China, leaving the Shanghai area to be yet adjusted. We have always maintained the policy of strictly following the program. Our relations with

Hwa Nan College is a difficult problem, as we have long been ready for any cooperation that the Hwa Nan people would be willing to discuss. We discussed at great length in the last Board of Managers meeting the possible ways in which cooperation might be effected. We only hope that the Hwa Nan people will be willing to talk about this problem with us. Many helpful and practical suggestions were made in the Board of Managers meeting, but we did not take any definite action as that question would have to be raised by the Hwa Nan people first.

Publicity and Promotion. We agree with the Trustees in their actions concerning publicity and promotion work in America through the Associated Boards. We shall gather together the available source material here for publicity work in America. Your suggestions are very helpful to us. We have a publicity committee, and they may put further work on this subject and forward to you the results.

Employment of Dr. Norvil Beeman. We are very glad that the Trustees considered the possibility of employing Dr. Beeman to represent us in promotional work in the West. We have not yet heard further from Dr. Beeman either. It is quite definite that when he has secured a permanent position he will not be able to do much for us, but it is a question of having something rather than nothing. We do hope that some representation of Fukien's work and interests can be made before our constituency in America.

The Return of the Kelloggs. The Managers consider the return of the Kelloggs imperative. Bishop John Gowdy and other representatives of the Methodist Church on our Board stated that the financial difficulties of the Methodist Board have been very great and it might not be possible for the Kelloggs to be sent out this summer. As a final result, the Managers voted to make an urgent request to the Board of Foreign Missions for a grant of \$600.00 gold toward the salary of a substitute teacher in the Biology department for the year 1933-34. Enclosed herewith, please find a copy of my letter to Mr. Cartwright on this subject. We hope that you will also take the matter up with the Board of Foreign Missions' people and let us know the result by cable, as we must plan immediately for our work for next year.

Application for Permanent Charter from New York. We want to apply for a permanent charter from the New York Board of Regents. We hope that your office has enough material to make the application for us. Should it be necessary for us to make the application, kindly let us have any special forms that may be required and we shall fill them out here. As we look over the requirements for a permanent charter, we think that Fukien should be able to meet them all.

<u>Tuition Scholarships</u>. The Managers voted to create twelve tuition scholarships, three for each of the four years in the college, as follows:

These scholarships have been deemed very necessary for we do not have any regular scholarships for our students at all. The money which is designated as scholarships in our budget has been used for aidships only, that is, from \$10.00 to \$25.00 is granted to worthy students who need financial help. A large part of the Jones' scholarship has been used, as we understood to be its conditions, for theological education of one or two of our graduates who desired to enter the ministry. We hope to make the tuition scholarships as an attraction for the best students from the Christian schools to come to us, although they might not be financially able to otherwise. The need calls for many times the number that we have provided, but on account of our financial difficulties we plan to start with a few as an experiment. It is our hope that we may have gifts from friends towards scholarships from time to time.

Rural Extension Service. We have been conducting some agricultural experiment work work for nearly ten years. Professor Kellogg has made himself very serviceable to the country people by his experiments in sericulture, rice crops, studies on insects and beneficial birds, etc. On account of our limited personnel and departmental funds, we have not been able to do as much as we should. Recently a missionary of the American Board, Rev. Edward H. Smith, expressed his willingness to assign \$5,000.00 gold out of a gift he secured sometime ago toward our rural extension service. Rural reconstruction work is one of the most important and fundamental phases of work to be done for China. The whole Chinese public is paying attention to it, and recently the church people have realized their responsibility as well as the opportunity along this line. They have come to appreciate the little part Fukien has played in this field during the past years, and are now demanding that we assume the leadership of promoting the work further. The government is keenly concerned with rural rehabilitation work, and they have constantly come to us for advice and help. It is certainly a service which we, as the only institution of higher learning in Foochow, must share. The Board of Managers appointed a special committee to work out the details for a rural extension program, after accepting the gift. It will be recalled that this work is not new to Fukien and certainly is within the limit allowed in the Correlated Program.

Other Actions of the Managers. Due to the financial difficulties, we have asked the postponement of the sabbatical leave of our staff members whose sabbatical year is due during the next academic period. A special committee consisting of Bishop Gowdy and the Secretary of the Board has been appointed to write Dr. E. G. Warner, expressing our sorrow on the death of Mrs. Warner and the appreciation of their part in the work at F.C.U. The Managers also considered the advisability of the school accepting financial aid from both public and private

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sources when they have no conditions attached. There is a possibility of securing some aid from the Fukien provincial government for specific projects, as there is no government institution of higher learning in this province. We have had most cordial relations with the public and the government.

I am writing this before the minutes of the Board of Managers meeting have been edited, in order to have this information before our Trustees as soon as possible. The Secretary of the Board will probably not be able to put the minutes in shape for distribution until about ten days from now.

A word of explanation is probably needed with regard to our new library proposition. When we put in our need for the Correlated Program four years ago, we figured that the cost of the new building would be \$60,000.00 gold or Mex.\$120,000.00, but the cost of labor and material has increased considerably. In the meanwhile, the value of silver has dropped much lower since that time. We understand that the Correlated Program would take as its basis the gold equivalent of the sum requested at that time. If that is the case, our request for \$50,000.00 is less than what is in the Correlated Program. It would not be possible to build a building to meet our needs as designed with that amount of silver at the present time. Under separate cover, we are sending you a proposed sketch of our library building.

Yours very sincerely,

le.J. Lin.

CJLŁA

"HSIHO, FOOCHOW"

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CODE:

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處公辦長校

INDEXE

June 1, 1933

FUKIEN

ack 6/30

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

In reply to your letter of March 10 with regard to our application for a permanent charter from the Board of Regents of the University of the State of New York, the Board of Managers decided to apply for same. Could your office make the application for us? I believe you have all the material necessary for that purpose. Fukien should be able to meet all the conditions required. Should it be deemed necessary that the application come from the field, kindly let us have the regular forms of application, and we shall fill them out and return them immediately. We want to maintain our relationship with the Board of Regents in New York. It will not only give our Board of Trustees a legal standing in holding property before the laws of the United States, but it will also give our college a definite academic standing in the United States. It will facilitate our students going to America for further study. It is, therefore, most desirable for us to apply for a permanent charter. I have also mentioned this in my letter to Mr. Evans.

We did not make application for a permanent charter before, because we did not know that we had not been running under an absolute charter from the Board of Regents, as we thought all the time we had one. Although there is only a copy of the provisional charter in my office, it did not occur to us that we should look into the matter more closely. We are glad that the Regents have called our attention to the matter. We understand that after we have secured an absolute charter, we shall be able to confer degrees other than the B.A., such as the B.S., and an occasional M.A. We shall be glad to be informed of the outcome of our application and the additional privileges that we may secure from it.

Yours very sincerely,

6. John

CJL:A

CABLE ADDRESS:

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處公辦長校

June 27, 1933

James Jay out

Mr. C. A. Evans 150 Fifth Avenue New York City, New York

Dear Mr. Evans:

This is to acknowledge your letter reporting to us the outcome of your negotiations with the Methodist Board about the return of the Kelloggs. We hope that the Methodist Board will definitely send the Kelloggs back in the summer of 1934. We are still hoping that they will grant us the request which I stated in my last letter to Mr. Cartwright, stated is, an appropriation of \$600.00 gold to us for the year 1933-34 toward the salary of a substitute teacher in the Biology department.

We have had a very successful commencement. From the program of the baccalaureate service and the commencement exercises, you will find that we had a rather large graduating class this time. Both the baccalaureate service and the commencement exercises were among the best attended gatherings of the kind we have ever had. We all feel that we have had a very successful year of service.

Under separate cover we are sending you twenty copies of the minutes of the last Board of Managers meeting, May 27. I have already sent you a covering letter of same. We are also sending three typewritten copies of the budget for 1933-34. I have made some comments on it in my covering letter of the above minutes to you, and Mr. McClure will write you further about some points to clarify matters after receiving your cablegram with regard to the estimated income for 1933-34.

We are also sending you twenty copies of the proposed rural service program as worked out by a special committee appointed at the last meeting of our Board of Managers.

With best wishes,

Sincerely yours,

1254

ABLE ADDRESS HSIHO, FOOCHOW"

學大和協建福立私

CODE: 'MISSIONS"

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處公辦長校

FUKIEN

June 28, 1933.

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

I wish to acknowledge the receipt of your circular letter of May 10 and a copy of the minutes of the first annual meeting of the Associated Boards on April 18. I have very carefully gone over the document and certainly appreciate the fine work you people of the Associated Boards have been doing. I am inclined to agree with practically all of the actions taken at the annual meeting. It is very gratifying that you are taking a strong stand on the matter of close cooperation both in the Shanghai area and in Foochow, and your insistence on the medical and agricultural fields in the program. We also notice with great satisfaction the positive steps you are taking with regard to the promotional work in America. We shall send you what material we have collected here. Dr. Sutton of our science department has recently taken a number of new pictures of the campus which I think will be of interest to our friends in America.

With regard to cooperation in Foochow between Fukien and Hwa Nan, we spent quite a long time at our last Board of Managers meeting discussing the matter. We The managers felt that if Hwa Nan would be willing to adjust with us with regard to the work in Christian higher education, there should be no reason why we could not start some cooperation which would be mutually beneficial. The general idea arising from the general discussion in our Board was that Hwa Nan should emphasize certain lines of work, such as domestic science, education, religious education, English literature and music instead of building up another science college. We should, on our part, give up the work in the departments in which Hwa Nan would be strongest and save that money for the strengthening of our science departments and our work in economics, psychology and Chinese studies. In the matter of organization, we could establish a common board of managers in which the W.F.M.S. would have the same ratio of representation as

Mr. B.A.Garside, 6/28/33

any other mission board cooperating in the work of a Christian university in this Province. The name of the board might be given as the Union University of South China, this being a combination of the present names of the two institutions. There could be a common chancellor to be elected by this joint board. The two colleges could remain physically separate as they are at present, and Hwa Nan would not need to be coeducational either. The administrative officers of the two institutions should all resign after the election of the chancellor, but they should stand ready to be appointed to any work that might be needed. A few members of the Hwa Nan Board of Managers have expressed their private opinions quite favorably. But as we have never heard how Hwa Nan as a whole would react to such a proposition we have not been able to take any step toward frankly discussing the question of cooperation as suggested by the Council of Higher Education at its last meeting in Shanghai.

The problem is undoubtedly a quite complex The president of Hwa Nan has been quoted as saying, to the inspectors of the China Foundation, who were sent down to visit F.C.U. last week, in reply to their suggestion for closer cooperation between our two institutions, that the Methodist W.F.M.S. in America has a definite policy of operating women's colleges in the Orient independently and would not consider cooperation with other institutions. If that is the attitude of the W.F.M.S. we would have a hard time getting closer together in any form in the field. There is always too much denominational and institutional pride to prevent closer cooperation which is needed. I believe that the Fukien Board of Managers will go any distance to make possible our cooperation with Hwa Nan. If you can find out more definitely what is the policy of the W.F.M.S. as regards Hwa Nam, we could probably plan our work more intelligently. There is no use for us to approach the other party blindly. I believe the Chinese administrators in both institutions are quite aware of the financial and personnel difficulties we are facing. Unless we get closer together we will probably die out of our own weakness sooner or later. con-tribution of Christian higher education to China will be more seriously conditioned, in the future than it has

Mr. B.A. Garside, 6/28/33

been in the past, on the ability of various organizations to pool their resources together to meet the tremendous challenges of the day and the dire needs of our people.

President Stuart's statement before the Associated Boards is in substance what he has often stated in China. There is much truth in what he says about the necessity of building up better secondary schools. He seems, however, to neglect certain unique contributions which the provincial Christian colleges have been and are capable of making to this nation. In a country like China, where the needs of the people are diversified strong regional centers, from where there may be radiating out intelligent and earnest Christian leadership, familiar with and interested in the conditions of the surrounding districts, will be of even greater value to the nation than a few large institutions located in the great metropolis standing out in the thin air of supposedly academic excellence. A closer touch with local life will give vitality to college education and yet will not necessarily lessen the quality of academic training. At present the larger institutions have a much harder time in building up Christian character and placing their graduates in effective service than some of the compact smaller ones do.

With best wishes,

Sincerely yours,

CJL:H

P. S. This will also acknowledge the receipt of your letter of May 19 and the seventeen diplomas for the graduating class of 1932.

[FUKIEN]

INDEXED

June 50, 1933

ack. by man A 4/1/23

President C. J. Lin,

Mr. R. W. McClure,

Miss Eva M. Asher,

Fukien Christian University,

Foochow, China.

Dear Mr. Lin, Mr. McClure, Miss Asher,

We attach hereto the minutes of the annual meeting of the Fukien Trustees, held on June 28th. The usual supply for the field is going forward under separate cover.

A few matters only require comment:-

Treasurer's Report. This is appended to the minutes. The section of particular interest is that dealing with current general funds. As forecast, we will close the year with a substantial deficits the exact amount probably being between thirteen hundred and fourteen hundred dollars, U. S. currency. This can be taken care of from the reserve of \$2,651.04 built up from surpluses of the last two years, but it leaves our working balance pretty low for starting into a new year which is apt to be even more difficult than the one just closed. But we are grateful for the gain on exchange during 1952-35 which helped us to avoid a still larger deficit.

Promotional Matters. Most of the time of the meeting was devoted to a very serious study of the urgent need for initiating measures which help to restore our Fukien income. The Trustees reviewed the financial records of the past three or four years, and noted with grave concern the rapid fall in the amount of money the University has had available for its budget from year to year. They realised, too, that this same downward trend will almost certainly continue during 1955-34. With the temporary relief gained from a favorable rate of exchange now being lost, the situation becomes even more disturbing. We cannot hope for much added assistance from the cooperating Mission Boards, for their income is even harder hit than the University's.

Obviously, all this demands that some new source of income must be uncovered. This will almost certainly be a long, slow, and expensive provess. For awhile at least we will probably have to expend more than we receive. Yet if we do not begin before more prosperous times return, much of our opportunity will be lost.

The development of the promotional plans of the Associated Boards will provide a general publicity program for all our Christian colleges in China, but for the present will not be able to do much for the individual interests of the separate institutions. There is left a rather clear field where each college can cultivate its own clientele in harmony with

-2-

the general plan of the group as a whole. As the group takes over a larger and larger share of these publicity and promotional functions, the individual colleges that have the most to contribute in their lists of people actively interested in Christian higher education in China will, to some extent at least, derive more benefit from the united effort than will those institutions that are practically unknown outside a little group of Mission Board secretaries and other intimate friends.

The Trustees were entirely agreed on the desirability of undertaking such promotional work as is possible. But they were forced to make plans in harmony with our rigidly limited financial resources. They discussed the possibility of engaging Professor Beeman, but abandoned the proposal for two reasons. In the first place, to engage Mr. Beeman for a year, and to provide not only his salary and travel, but also the facilities necessary to make his work at all effective, would require a budget of at least U.S.\$10,000.00. We have no knowledge of any source whence that amount of money could be taken without serious injury to all the other work of the University. In the second place, the employment of a promotional director just for Fukien alone would not be in harmony with the present trend toward cooperation in promotional work under the Associated Boards.

The other alternative the Trustees faced was that of engaging the services of Pierce and Hedrick, the organisation that is now assisting with the promotional activities of the Associated Boards, as well as Ienching, Lingman, and Princeton-Yenching. Through this organisation we should be able to do a certain amount of cultivation of our present list of Fukien friends, together with developing new contacts which should be helpful in future. The expense of their service would not be great.

The Trustees favored in general the second alternative, but it was recognized that further study should be given to the matter by a carefully chosen committee. Accordingly a committee of three was appointed with Dr. E. G. Warner as Chairman. The committee is meeting on Friday afternoon of next week in the office of Mr. Samuel Thorne. At that time Mr. Hedrick will present detailed roposals. I will write you again after that meeting.

I believe there are no other matters in the minutes requiring special comment at this time. As soon as the 1935-34 budget estimates are received from the field, we will try to secure a prompt meeting of the Executive Committee to deal with this important subject.

I trust that by the time this reaches Foochow, all three of you will be away from the campus, enjoying a restful vacation. I am afraid the last year has been a rather stremmous one for all of you.

Very cordially yours

BA Carade

BAG: MS

well.

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/ FUKIEN

INDEXED

July 10, 1983.

President C. J. Lin Fukien Christian University Foothew, China

My dear Mr. Lin:

I am sending you herewith a copy of the Minutes of the meeting of our Special Committee on Promotion, held in Mr. Thorne's office last Fitting afternoon. I hope that this marks the beginning of a constructive, even though very modest, program of publicity and promotional activities by our Fukien Trustees.

Let me at this time acknowledge receipt of your letter of May 30th, which is addressed to Mr. Evans. I will comment on various items.

have not yet come to hand, we can defer any detailed comments. It may be said, however, that the financial outlook has continued to look more discouraging during recent months, particularly because of the rapid fall in the price of the U.S. dellar in all the money markets of the world.

Publicity and Promotion. We are all aware of the fact that the urgent need of increased support is one of the most crucial problems facing F. C. U. at the present time. I have written at some length on these problems in recent correspondence. The enclosed copy of the Minutes of our Fukien Committee on Promotion indicates the lines along which our Trustees are beginning to operate. I um afraid, however, that it will be quite a while before any very substantial returns can be secured from the efforts we are now undertaking.

Return of the Kelleggs. Both Mr. Cartwright and I have written at some length on this difficult problem. I will certainly urge the Methodist Board to grant G. \$600.00 toward the salary of a substitute teacher during the coming year. Such a grant would be in accordance with the policy some of the Mission Boards have followed in making provision for vacancies in their quotas in several of our China colleges. However, the Methodist Board has not agreed to this general principle of supplying a cash grant to assist in providing a substitute when one of their appointees is absent, so we must not be too optimistic of success in this particular attempt.

Application for Permanent Charter. We are now actively in correspondence with the Regents of the University of the State of New York, and hepe that we will be able to give you a further report soon as to the progress we are making.

Tuition Scholarships. We would be interested in the results attained by your experimental scholarship grants this year. This need of scholarships for deserving students with limited reserves is a very vital one, and we regret that it is not possible for us here in the West to be of more assistance to you.

Rural Extension Service. It is certainly generous of Rev. B. H. Smith to give such assistance to the University for the development of your rural extension service. This is a field where there is a very urgent need, and very few constructive efforts.

A few days ago we received a very interesting colored sketch of the proposed library building. Here too we are very anxious indeed to have this urgent need of the University provided as quickly as possible, even though we fear that it will be some time before the required funds can be secured.

Very cordially yours,

BAG:PW

"CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處公辦長校

FUKIEN /

July 10, 1933.

INDEXED

act-8/8/33

Mr. B. A. Garside Associated Boards for Christian Colleges in China 150 Fifth Avenue New York City, N.Y.

Dear Mr. Garside:

In reply to your letter dated June 9, 1933, I am giving the following statement of purpose with which we were registered with the Ministry of Education in Nanking:

1. Articl II of the Constitution of the Board of Managers of Fukien Christian University.

"The Board of Managers accepts full responsibility for the control of the private institution known as Fukien Christian University, founded by the Christian Mission Boards in America and England, as represented by the Board of Trustees in America, with the purpose of maintaining the spirit of love, sacrifice, and service, for which they stand, of cultivating the highest type of character, of pursuing higher learning, and of meeting the needs of society."

The Fukien Board of Managers with this statement was duly registered in February, 1929.

2. Article I of the General Organization of F.C.U.

"The purpose of the University is based on the statement of purpose given in the Constitution of the Board of Managers of Fukien Christian University (registered with the Ministry of Education, Nanking, February, 1929), for maintaining that spirit of love, sacrifice, and service, for cultivating the highest type of character, for pursuing higher learning, and for meeting the needs of society." Mr. B. A. Garside, 7/19/33

The institution was fully registered in January, 1931. The word "University" was changed to "College" pendening the strengthening of our school of Education or the establishment of a third college.

The general outline of the statement of purpose of the Board of Managers was formulated by the secretaries of the China Christian Education Association and several Christian college Presidents after a few informal conferences with the national educational authorities. The spirit of the conferences was of the finest. All agreed that it would be a great loss to China should the genuine Christian purpose be ruled out in those educational institutions.

I am enclosing herewith official Chinese version of the above statements.

Yours sincerely,

C. J. Lin

CJL:H ENC:

和多道建協和大學校董會奉経 第一章 名稱及宗旨 (色 孩童程係经校董會通過並於民國十八年二月至然 本於董會為發以英美各基督教會所創發之於清 服務之精神研究高深之學術路養高尚人於應社建協和人學校由本會員全責管理以終續其傳受機性 會需求為京旨

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在多福建物和人學以然人例

高尚健住人格以應社會需求為宗旨解定之博家儀性服務精神研究高深學術養成第一体 不不學根據校董會華経(七年)月經教育部家 (話)該組織大個係於民國二十年十月至經教育聽榜轉備等

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FUKIEN

August 2, 1935.

art-10/9/33

President C. J. Lin Fukien Christian University Foothow, China

by densitie. Line

Let me acknowledge receipt of your good letter of June 28th. This discusses in a very fine way the first Annual Meeting of our Associated Boards. I am very glad to have your thoughtful and constructive comment on these various points.

During the last few months we have been somewhat active here in New York in attempting to make some progress on the difficult problem of cooperation with Hwa Nan. I hoped for a while that we would accomplish some definite results, but at the moment I am less optimistic. I will probably be writing to you further regarding the matter a little later on. We are all very much pleased by the attitude our Fukien Christian University administrators and Board of Managers have taken in the matter. I do hope that eventually we will find some satisfactory method by which these two institutions can cooperate with each other. Se all see the difficulties involved, but we refuse to believe that any solution is impossible.

I particularly like the last paragraph of your letter, in which you emphasize the need for the smaller schools closely in touch with the life and needs of its surrounding area as well as the large metropolitan universities. I have long felt that it would be a great tragedy, and an irreparable loss to Christian higher education in China if we went so far in centralization as to have only a few large Christian universities located in metropolitan cities where it would be extremely difficult for them to maintain material and intimate contacts with the life and needs of the 90% of Chinese people who live outside the larger cities.

Very cordially yours,

B.A. Lausede

BAG:PE

well

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FUKIEN INDEXED

Fukien Christian University

President C. J. Lin Fukien Christian University Foochow, China August 7, 1933

ark-10/4/33-by Lin

motioned to be sent later

My dear Mr. Lin

During the last month I have had a considerable amount of correspondence with several of the men in the New York State Education Department regarding the securing of an absolute charter for Eukien Christian University.

I am enclosing herewith an excerpt from the regulations of the department describing the procedure to be followed by the institution desiring to replace its provisional charter by an absolute charter.

Dr. Forner has also written suggesting that in the case of our China collèges he wishes to have a somewhat more detailed statement than would be required for a university located here in New York where it could be studied at first hand by the men from Albany. Dr. Horner writes, "your application for an absolute charter in the form prescribed by the Deputy Commissioner should be accompanied for my help in making a report and recommendation by detailed exhibits dealing as comprehensively and at the same time as briefly as possible with

- (1) the background and history of the University, including its legal status up to date
- (2) its property and income
- (3) trustees and faculty
- (4) student life and activities
- (5) curriculum in the several courses
- (6) enrolment
- (7) objectives
- (8) experience of graduates undertaking advanced work in other institutions in China and in the United States and other foreign lands.

While this application for the charter, together with its supporting material, will be transmitted to Albany in the name of the Board of Trustees of Fukien Christian University, we will need your help on the field

in getting together most of the material asked for by Dr. Horner, as set forth above.

Item #1, the background, history, and present status of the institution, we can supply here.

Under Item #2, property end income, we can supply most of the essent 1 facts from our Treasurer's statements, but the field will be able to add certain information, particularly as to the amount and sources of your income in China.

Under Item #3, trustees and faculty, we can supply the information relative to the trustees, but must look to the field for information as to the faculty. I elieve this should include both a list of present faculty members, Western and Chinese, showing the degrees held and present position, and also a trief summary showing the total number of faculty, their division into the various professorial classes, the number holding various important degrees, such as Ph.D., M.A., M.S., B.A., B.S., M.D., etc.

Under Item #4, student life and activities, we will look to the field to provide the information you consider most suitable.

Under Item #5, curriculum in the several courses we will also look to the field. Fukien Christian University has not been issuing catalogues in English for some time. This will probably prove a rather serious handicap, but perhaps it will suffice if we supply the Regents with a fairly comprehensive statement as to the curriculum of the University.

Under Item #6, enrolment, you will probably wish to use the figures for enrolment after the University gets under way this autumn. It would be helpful if you would also include enrolment statistics for the last four or five years so as to give a basis for comparison. These enrolment statistics could well be analyzed by colleges.

As to the objectives of the University, it might be sufficient to quote the statement appearing in our Constitution under Article II. If you so desire, we might also elaborate this somewhat more fully.

The information under the last item, experience of graduates study-ing abroad, can best be supplied by the field. We have only a general and undefined knowledge of what the experience of our graduates in the West has been, but I am sure you will be able to supply very concrete and convincing information.

The question of the degrees we should request I have already discussed with you. We are all in agreement with regard to the Bachelor of Arts and Bachelor of Science degrees. Whether or not we should request permission to grant a Master of Arts or a Master of Science degree will require somewhat further study. Since Fukien is not undertaking graduate work immediately under the Correlated Program, we would have to be a little careful about presenting a request that might be misunderstood. Also the Regents would undoubtedly demand much more in the way of plant, faculty, and budget resources before authorizing a Master's degree than would be required for the Bachelor's degree alone. We would be very grateful for any further comments or recommendations the field may wish to offer on this point.

It may be rather difficult for us to make a statement entirely satisfactory to the Regents as to the amount of our endowment and other assured sources of income which may be gounted as equivalent to endowment. We can only do our best, and include everything that rightly can be counted. I hope that the Regents will accept the funds held by the Harvard-Yenching Institute in trust for Pukien, and also will consider the support of the Mission Boards as adequate to complete the \$500,000.00.

I hope that it will be possible for your office, without too much extra work to send us quite promptly this material which is so necessary for the preparation of our report and application. At best we are likely to have a rather long process shead of us, and any delays along the line would hold us up almost interminably.

B.A. Lauride

BAG: MS Enc.

"Procedure with Respect to Incorporation by the Regents"

Replacement of Provisional Charter by Absolute Charter.

When the trustees of an institution having a provisional charter are satisfied that they can offer to the Regents evidence that the institution possesses resources and equipment available for its use and support and sufficient and suitable for its chartered purposes, and maintains an organization of usefulmess and character satisfactory to thom, they may proceed to call and hold a meeting of the board of trustees and adopt a resolution requesting the Board of Regents to replace their provisional charter by an absolute charter, and at the same time authorize the president and secretary, on behalf of the corporation and its board of trustees, to execute a potition to be addressed to the Regents for such purpose. This petition should set forth in brief the history of the institution, the date of the granting of the provisional charter, the character of its work, its property holdings and equipment, its curriculum, the number of students registered and the qualifications of its teaching staff. The petition should be acknowledged and there should be attached as an exhibit a certified copy of the resolution adopted by its board of trustees asking for the absolute charter. There may also be attached exhibits showing in greater detail the character of the work that the institution is doing, a financial statement duly verified, and any other evidence which the institution desires to present. These papers should be submitted in quadruplicate so that they may be transmitted to the members of the committee on charters of the Board of Regents. If the evidence submitted is satisfactory to the Regents under the provisions of section 60 of the Education Law, appropriate action will be taken by the Board of Regents on such petition.

In case degrees are sought to be conferred under the absolute charter, the application must show beyond question that the institution has resources of at least \$500,000, as required by Section 61. The evidence should be very carefully prepared and submitted under the cath of the fiscal officer of the institution. There should also be submitted a very careful statement as to the courses of instruction, the members of the faculty and their qualifications, and other evidence that may satisfy the Regents that the institution is worthy of such absolute charter.

Petitions must be in the hands of the committee on charters at least ten days before the meeting of the Board of Regents at which action is to be taken. Since all applications must be investigated and considered by the appropriate Assistant Commissioner before transmittal to the committee on charters, sufficient time should be allowed for this purpose.

The distinction between incorporation and registration should be kept in mind.

Registration means approval of a course of study for acceptance toward a university oredential. A college to be registered must have a minimum productive endowment beyond all indebtedness of at least \$500,000. For the purpose of registration an annual assured income, as well as a fair compensation for the actual teaching service of nonsalaried teachers, the continuation of whose services is guaranteed by a responsible organization, may be considered in determining the amount of productive income.

FUKIEN /

INDEXED

Pukien Christian University

September 1, 1955

out by me dure

President C. J. Lin Fukien Christian University Foothew, China

My dear President Lin:

I am enclosing several copies of the minutes of the Executive Committee, held July 31st. The resolution regarding the bank account has just been formulated and this has caused some delay.

The first item of interest is the premetional report. The appendix gives a very clear outline of the program. We are sure that the field will cooperate in every possible way in helping further this premetional work.

The motions covering the budget appropriation are self-explanatory. This represents, of course, a substantial decrease, and every effort was made to secure an increase of the commitments of the various Boards, but without success. You very well know that they are all suffering severe set-backs, and it is futile to expect them to make any increase in appropriations with their own work suffering so drastically. We are all hoping that the promotional activities of the coming year will produce some results.

Under separate cover I have written to Miss Asher regarding the bank account.

Very cordially yours,

Assistant Treasurer

CAE:HV

BDC. (Copia, minuta)

CC: to Mr. McClure

HAROLD B. BELCHER, TREASURER

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET

BOSTON, MASS.

SECRETARY
ALDEN H. CLARK, D. D.
ASSOCIATE SECRETARIES
MISS MASEL E. EMERSON
WYNN C. FAIRFIELD, D. D.



MEDICAL SECRETARY
MARK H. WARD, M. D.
ACTING ASSOCIATE SECRETARY
MISS ELEANOR WILSON
ASSISTANT SECRETARY
HERBERT E. B. CASE

INDEXED

ae/9/22/33

Mr. C. A. Evans Fukien Christian University 150 Fifth Avenue, N. Y. C.

My dear Mr. Evans:

After having had further correspondence with the field, I am glad to report. that at the meeting of the Prudential Committee on September 12 the Treasurer was authorized to forward to the field \$5,000 from the special funds raised by Mr. E. H. Smith, to be used in Fukien Christian University for the development of the rural work of the University. This money has been remitted directly to the Treasurer of the University by Mr. Belcher.

Cordially yours,

Wynn C. Fairfield

WCF:b

CABLE ADDRESS: "HSIHO, FOOCHOW"

學大和協建福立私

CODE: "MISSIONS"

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT

處 公 辦 長 校



October 9, 1933 (Dictated Oct. 3) ark- 1/ 14/33

Mr. C. A. Evans 150 Fifth Avenue New York City, New York

work as outside of their own.

Dear Mr. Evans:

m cemi lette I want to acknowledge the receipt of your letter dated September 1, together with four copies of the minutes of the last meeting of the Executive Committee of our Trustees, July 31. The decrease in income will make this year's work here quite difficult, but we shall do our best to adjust our expenditures, with the hope that better conditions may stimulate the various mission boards to increase their appropriations to the work in Christian higher education. We here think in terms of the work of the various missions, both separately and collectively. We do not like to be thought of by the various cooperating mission boards as being outside of their own work. We are directly a part of their own work. We hope that you people, through our Trustees, can make this attitude more clear in the minds of the board representatives. We are governed by our Trustees who are officially elected by the respective boards, and here on the field the Board of Managers are directly elected by the missions and churches. It seems strange that they should consider the

We are much encouraged by the vigor with which you and our Board of Trustees have put into the promotional work. In my letter to Mr. Garside, I have already mentioned our organization of a promotional committee here. We hope to supply you regularly with material which you may make use of in connection with publicity or promotional work there.

I want also to acknowledge the receipt of your letter dated August 81/in which you acknowledged the receipt of our statement of F.C.U. purpose.

Yours very sincerely,

C. J. Lin

CJL:A

CABLE ADDRESS:

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

OFFICE OF THE PRESIDENT

處 公 辦 長 校

as 1/6/34

October 9, 1933 (Dictated October 3)

INDEXED

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

FUKIEN

I wish to acknowledge your letter dated August 2 in which you kindly expressed your agreement with our policy in regard to Hwa Nan and our ideals for a small college. Through your efforts and those of other members of the Associated Boards, we may be able to realize both of these things before long.

Mr. McClure wrote you September 15 about the possible help we may render to Dr. Francis Chen, one of our graduates of the class of 1927, who has accepted an appointment with us, to come back for the beginning of the spring semester. He specialized in Rural Economics, especially in the field of rural cooperatives. We are hoping to carry on our rural service work in a more effective way upon his return.

On September 1, Mr. McClure received a cable from the American Board in Boston, saying that the \$5000. gold which Mr. E. H. Smith granted to F.C.U. towards our rural service work, had been approved. We can, therefore, make use of that money any time now. We are hoping to pay Dr. Francis Chen's salary and allowances from that fund.

We have received notice from the Secretary of the Methodist mission here in Foochow that he received a cable from the Board of Foreign Missions in New York, stating that our request for a special grant of \$600.00 gold towards the salary of a substitute teacher for Mr. Kellogg has been granted. We hope that they have transferred the money to you. It is a help towards our budget, although, due to the decrease in the gold exchange rate, the amount will not be sufficient to pay the full salary of our new Botany teacher, which is \$2400. We appreciate very much the consideration of the Methodist Board. We know that our Trustees will express their appreciation to the Board directly for the university.

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From the minutes of the last two meetings of the Executive Committee of our Board of Trustees, we learned with great appreciation of the efforts they are putting forth for promotional work in America. We have organized a special promotional committee here to collect material and to furnish regular news to you for use in this connection. We shall, also, in the near future, send you a list of donors in America who have taken an interest in our work here. As soon as we have gathered together the material we are collecting, we shall send it on to you for use there.

With regard to the application for an absolute charter from the Board of Regents of New York, we shall send you the material for which you asked in your letter of August 7. We want to apply for a postgraduate degree, such as M.A., M.S., not because we want to go into regular postgraduate work, but in order to make it possible for us to grant Master degrees to a few of our graduate assistants, who would like to stay here for two or three years after graduation doing part time study and part time work. Without having some provision for granting graduate degrees, their credits in advanced work will not be recognized in other institutions, and for this reason we would have difficulty in keeping some promising graduates whose service we would like very much to have for assisting in the work of the laboratory and science department. Both our equipment and our teaching personnel in the science department are capable of giving a certain amount of postgraduate work to a very limited number of students, say one or two each year.

The China Foundation has made us a grant of M\$12,000.00 for science work. They specified \$3000.00 each toward the strengthening of equipment for Chemistry and Biology and \$4000.00 for Physics, and \$1000.00 each has been assigned to research work in Fukien pottery and water analysis of the Min River. Although this grant does not directly help our current budget, it strengthens our science work in general. We are particularly pleased that they made us the grant this year, because, on account of the shrinkage in the income of the Foundation, they have more or less decided not to make any new commitments. But the inspectors whom they sent down from Peiping made such a fine report of our work, they felt that they must do something for us. We hope they will continue their interest by making a further grant next year.

According to the request of Dean Chase, Cambridge, Massachusetts, we have sent him our annual report of the Chinese Cultural Studies for 1932-33. We have also sent a copy to Dr. Porter at Peiping, and we are sending you a copy herewith for your reference. This may also be used for any publicity which you may undertake for Fukien if you so desire.

We have not formally acknowledged the receipt of your circular letter dated June 6 about the Harvard-Yenching Institute meeting. We appreciate very much your part in making the new policy more explicit. We are in hearty agreement that the work should be correlated with the general correlated program of which the Harvard-Yenching institutions are members. The new arrangement will definitely give us a more free hand in using the Institute's money for a balanced development of our educational program.

We opened our college on September 4. We admitted about 60 new students. We had a two days' faculty conference before the classes began on September 18. The recent political troubles in this province affected a great deal our student enrolment. Many of our old students were not able to return on account of the financial difficulties of their families, and the same was true of many of the new applicants. We have a student body now of 171. They have all shown a fine spirit, and we are looking forward to a good semester of work.

With best wishes,

Very sincerely yours,

C. J. Lina

CJL:A



Yenching University

Movember 18, 1935

Pres. J. Leighton Stuart Rev. L. J. Davies Pres. Y. G. Chen Pres. C. J. Lin Pres. Lincoln Dsang Mr. O. D. Wanamaker

Gentlement

I attach hereto, a copy of a latter we have just received from Mr. Shattuck the Treasurer of the Harvard-Yenching Institute announcing that the Institute is being forced to discontinue after June 50th, 1984 its guarantee of the minimum income it provides on account of the restricted fund.

In will at once see from the figures given in Mr. Shattack's letter that the assured income we can depend on for next year is substantially less than we are now receiving. The whole question of the continuation of dividends by the aluminum Company of America is quite uncertain, both because the Company has not kept the public very well informed of earnings during recent months, and also because of the grave uncertainty as to the trend in business conditions during the coming year.

Obviously, we will be compelled to prepare our budget estimates for 1954-35 on the basis of the income from the Institute which we can consider as being reasonably assured - that is, U.S. \$51,000.00. If dividends of the Aluminum Company are continued or increased, adjustments can be made in our budgets when these added funds are known to be actually available. I give below a tabulation showing the pro-rate share of each of our colleges on a basis of U.S. \$51,000.00 and also for each life dividend that may be paid by the Aluminum Company.

We all regret very profoundly, this news of further reduction of our assured income for 1984-85.

Very sincerely yours,

BAG: MP

| Income | Income | Aluminum Dividend | Income | In

(Sent of Mr. Molenes (17)

Fukien Christian University Foochow, China November 21, 1933

Dear Beemans and Kelloggs:

I have kept my letter of September 13 to you so long that I now have some real news to report. I did not know enough real facts to write intelligently about it, so I asked Teddy to tell you. Here goes Teddy:

"A very important political change just took place in Foochow yesterday. The change is of such vast consequence that we do not really know yet what is going to bring and what events are going to follow in the days to come. However, one thing can be stated with certainty; we are today under a new government entirely independent of Nanking. Indeed this is not only a new government, but an entirely new regime which is being introduced. Yesterday there was held on the Public Athletic Field, near the South Gate, a grand mass meeting called "the meeting of the peoples representatives". All the schools and public institutions in Foochow were ordered to close. Students, faculty members, public officers, workmen of various classes, representatives of the Association of Commerce and the different guilds were all there. The starting point was a strenuous protest against the pro-Japanese policy of the Nanking government, and a concerted effort to overthrow Chinag Kai Shek. Now, the fact that Chiang Kai Shek does not command the seoperation of all parties in China is well known to all who are acquainted with Chinese affairs. The Cantonese group has never become an integral part of the Nanking government. The 19th Route Army has stood aloof, though they have not indicated very clearly their political stand. Then there are the Feng Yu Hsiang and the Yen Hsi Jan parties in the North, as well as the two men who tried to push their armies down to Peiping just a few weeks ago. During the last week, we had been noticing in the Foochow newspapers indications of an anti-Chiang campaign coming more into the open, but until three days ago when notice was sent out for this meeting of the peoples' representatives held yesterday, none of us had any notion of what plans had actually been made. It now appears that there has been a combination of all the anti-Chiang forces mentioned above and that the yesterday meeting was only the climax of a period of clever policical manoeuvring.

Just what the form of this new government is going to be, it is yet too early to report in detail, but certain features stand out quite conspiciously. The new government is going to be entirely independent of Nanking. It proclaims itself to be the new nation organized upon the will of the people. The nationalist party is also overthrown together with Chiang Kai Shek. A new national program has been adopted. The party flag used so long in memorial meetings and all public ceremonies will not be seen any more. Allegiance to Dr. Sun Yat Sen is also pushed to the background. The idea of productionism is prominent. Undoubtedly important changes will be made in the schools, but at present we do not know and can only wait and see.

You might ask why Foochow has been chosen as the capital of this new nation instead of Canton. There are a number of reasons. General Chen Chi Tang, now in charge of the government, seems to have come pretty close to Chiang Kai Shek in recent months. In fact they cooperated in trying to suppress the communists in Kiangsi. For this reason, he is not so ready yet to break completely loose from the Manking government. The central figures in this new regime are the chief officers of the 19th Houte Army. In the meeting yesterday, there were also representatives from Feng Ku Hsiang, from the "C" in Kiangsi, and from other minor groups. Eugene Chen flew to Foochow the day before to attend this big affair, so he is most likely to figure rather prominently in the new regime. Since all of these big guns go in and out of town by aeroplane, it is not so easy as before to know who is here and who is not. We are sure of the presence of the above because they all appeared on the platform yesterday. It has been reported that two of our alumni, Mr. Chang and Mr. Chiang, are active in this new movement, but just what are their relationships is not certain.

While I have this opportunity, I had better add a word of personal greetings. I have now stopped making apologies for failure to write, for I have become so inured to this new situation of merely thinking of distant friends and planning to write, but never actually getting down to it. However, you can be sure that I have often thought of you people and look forward to your return to China. We are very happy in our new house which is well built and situated in a very beautiful spot. It was so cool during the summer that we did not suffer from the heat at all.

Oh, yes, something must be said about bridge. Bridge enthusiasm is at a high peak at present. Probably Miss Asher is guilty of having flamed it. There was a year of almost complete inactivity after you people left, but this year we are gradually reinstating the former prosperity. We have had many good parties. The last one was at Miss Asher's apartment, which by the way, looks quite different from last year when it was occupied by the Chens. One would never suspect that it is the same place. Well, that evening Miss Asher gave us all a fine Chinese dinner, followed by a few snappy rubbers, and then ice cream. Now doesn't that make you whish to come back? You do not know what you are missing!

My wife joins me in hearty greetings to you all."
Teddy.

I think I had better stop and mail this before I get so much news that I shall not be able to pay the postage on it. I shall try not to let such a hong time lapse before I write again.

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Sincerely yours,

Eva M. asher



Pulien Christian University.

Movember 24, 1933

President C. J. Lin Fukien Christian University Foochow, China

My dear President Lin:

I received your letter of October 9th, referring to my letter of September 1st which was interpreted to mean that the cooperating Boards had inaugurated a new policy in relation to Fukien Christian University. It was not my intention to create such an impression, but rather to compare the work the University is doing with other work for which the Boards are directly responsible.

I am quite sure there is no lessened sense of responsibility on the part of the various cooperating Boards, but on the other hand there is a very keen sense of regret that appropriations cannot be maintained. The Boards have gone a long way in keeping up their appropriations as well as they have, and in some cases we know that they have sustained their educational appropriations for a longer period and for relatively larger amounts than any other types of work in which they are engaged.

There seems to be only one answer which is the same which is being done for all institutions here in America, as well as abroad, and that is to so adjust their budgets as to take care of the decreased income. This is exceedingly hard but there seems to be no alternative at the present time. We are hoping that there will be larger income from some of our endowment funds when there is a substantial upturn in business circles, but at what time that will occur no one can say.

I am sorry for the inadvertent statement which necessitated this explanation.

With sincerest personal regards, I remain

Very cordially,

Assistant Treasurer

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Fukien Christian University

December 4 Hovember 14, 1933

President C. J. Kén Fukien Christian University Foothow, China

My dear Dr. Ein:

I am sending you herewith, three copies of the blank form to be used for preparing our annual report to the University of the State of New York as of June 30th, 1934.

We are sending these forms to all of our colleges well in advance this year, so that there need be no delay in transmitting the reports to us. It should be possible to insert the general information regarding the year's work, the student enrollment, faculty, and the like before the year closed in June, leaving the financial part of the report to be filled out by the field treasurer as soon as the books are closed on June 30th. If it is impossible to give absolutely exact figures at any point by the end of June, it would be better to supply approximate figures rather than to delay the report for any considerable length of time.

The Fukien report was sent in promptly this year, so these suggestions do not apply to you with as much force as they do to some of our other colleges whose reports are still outstanding.

Very cordially yours,

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CODE:

FUKIEN CHRISTIAN UNIVERSITY

OFFICE OF THE PRESIDENT

處公辦長校



December 7, 1933

Ack 1/10/34

Mr. B. A. Garside 150 Fifth Avenue New York City, New York

Dear Mr. Garside:

Enclosed herewith please find a copy each of my letters to Dr. Chamberlain reporting the conditions of the college since I wrote you last, and to Mr. Cartwright in which I made some comment on our relation with Hwa Nan. I hope they will be of some use to you in connection with your work for F.C.U.

On November 20 the 19th Route Army sided with a few politicians to establish an independent government in Fukien. Conditions in Foochow have been very quiet, although there are rumors of central government military operations against the new establishment. We do not, however, expect much trouble in the near future. Our college work has been going on as usual. We are hurrying up the fencing in of our campus, which will be completed in about ten days. The public road between Foochow and Pagoda Anchorage can be used now, and we daily see cars passing by in the front of our campus. For our own transportation we still use a motor launch. As yet, there is no bus service on the new road, and we do not have the necessary funds to provide a car for our own community.

When the Secretary of the Board of Managers sends in the minutes of the last meeting of the Board, November 4, we shall send you enough copies for the members of our Board of Trustees with a covering letter. I only want here to mention one action which they took, and that is, to give me a year of leave to do some cultivation work in America. I believe Mr. McClure has already written you something about it. I would like very much to know what the Trustees think of it. I might apply for a fellowship in some of the institutions in America, and thus relieve the expenses which the university might otherwise have to bear. In the meanwhile, I might do a little studying besides carrying on whatever promotional work the Trustees may ask me to do. If the Trustees could arrange for some kind of fellowship like that, we are thinking of taking our family along. My wife will, of course, pay her own traveling expenses. As we are quite far away from the scene, we should like very much to have

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the Trustees make plans for us and make any use of us which they think would be most effective for the interest of F.C.U. in the United States.

We have prepared a calendar for 1934 with F. C. U. pictures, which we are sending to all of our American friends on our list. Under separate cover, we shall send you 15 copies, and more if we have enough to spare, for your use there. They are not as good as we would like them to be, but we hope they will give some idea of our life here. They may serve to bring F.C.U. in closer touch with those who have a keen interest in our work.

We have just received notice from the Mission Secretary of the Methodist Mission here in Foochow informing us that the Methodists' appropriation to us for 1933-34 is G\$1,718. You will notice that it is a further decrease in the original appropriation for this year. I shall make further comment on our financial condition in connection with the Managers' minutes when they are ready.

Yours very sincerely,

b. J. Lin.

November 8, 1933

Rev. F. T. Cartwright 150 Fifth Avenue New York City, New York

Dear Mr. Cartwright:

Many thanks for your letter of September 27 addressed to Miss Lucy Wang and myself with regard to possible cooperation in the rural work in Fukien. I reported this idea to the last annual meeting of our Board of Managers on November 4. They all agreed that we want to cooperate with any Christian organization that is interested in such work as we have proposed. We are all very glad that you thought of this matter.

We feel very keenly the divided forces among the Christian people in Foochow. Work in Christian higher education could be much improved if there wase better cooperation between Hwa Nan and Fukien Christian University. At the present time, each is struggling hard for a bare existence with a fair amount of duplication of work and personnel. Miss Lucy Wang approached us during the summer to have Dr. W. Y. Chen teach a course at Hwa Nan. Dr. Chen has been going up once every week to give a two-hour course on the Psychology of Religion to the Hwa Nan girls. Due to the difficulty of arranging suitable hours, we were not able to have Miss Ding of the Hwa Nan staff come down for a course in Home Economics for our girls. We hope that though that some better arrangement can be made next semester, so that we may have the benefit of Hwa Nan's help.

You may be interested to know that many of our people would go very far to make closer cooperation possible between these two institutions. One possible suggestion was that F.C.U. be affiliated with Hwa Man by changing its name to Hwa Nan University, with the present various colleges working under one general Board of Managers, in which the W.F.M.S. would have proportionate representation just the same as the other cooperating missions. There is no reason why F.C.U. could not make Hwa Nan a present of its present woman's dormitory and all the equipment on our campus here, so that the college part could move to F.C.U. without much difficulty, leaving the present plant at Hwa Man for a more effective and stronger high school work for

girls. Of course, we have never mentioned this aloud, to say nothing of discussing it with the Hwa Nan people. I merely mention this here because it will serve to indicate our willingness to go any distance to make Christian higher education strong in this province before other secular forces will be able to beat us out.

I shall write to Miss Wang for an appointment to discuss the matter as you have suggested in your letter. If there is any definite result coming from our interview, I shall write you again.

I wish also to thank you for writing me about the special grant of G\$600.00 toward the expenses of a substitute teacher for Mr. Kellogg this year. We hope that the money will be here soon, so that we can sell it before the gold rate gets too low. This grant will be a great help to our budget for the present year. We certainly appreciate the thoughtfulness of the Board of Foreign Missions, and your efforts to make it possible. I have reported the matter formally to our Board of Managers at the meeting on Movember 4. There will be a formal letter later conveying the vote of thanks to the Methodist Board.

You will be interested to know that the gift of the Chens' Chinese library has been concluded. We now have in that alcove about 22,000 volumes, consisting of many sets of valuable hand-copied books and Sung and Ming editions. They promised to give us a few more thousand books which they have in their Peiping and Tientsin residences. On account of the lack of space in our library, we have secured a room in the attic of the science hall for this special library. Our Chinese librarian has arranged the books in fairly good order, so that we can open that library to our students and staff for inspection tomorrow.

Thanking you again for your thought about our work,

Cordially yours,

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CERSVINE

November 14, 1933

Dr. Wm. I. Chamberlain 25 E. 22nd Street New York City, New York

Dear Dr. Chamberlain:

I wish to report to you that the college has been going on quite well. We have a student body of 175, including 26 women students, and the general spirit is very fine. The Student Christian Association organized voluntary classes for the discussion of religious subjects. More than 100 students have joined these classes. Only recently when a Christian fellowship dinner was held on our athletic field, practically all of the students joined in. The various departmental clubs are also very active. Several of the student clubs are running feature articles in some of the daily newspapers in Foochow. When the provincial government gave examinations for scholarships to Fukien students of college grade, studying either in or outside of Fukien Province, nearly one-fourth of them were given to our students.

Our staff members have also been getting on very well in their teaching work, as well as in their research work. We have a new substitute teacher in the Biology Department to take Mr. Kellogg's place, who has been held at home by the Methodist Board. He is a specialist That fills one of the most urgent needs in the in agronomy. Department of Biology. We have secured the service of Dr. Francis Chen who has been specializing in Rural Economy at Yale. He will be back here the latter part of December to join our rural service work. Mr. Garside has probably already sent you a copy of a tentative plan of our rural service work as reported by a special committee of our Board of Managers, and which has just been adopted by the same Board at its annual meeting on November 4. A gift from Rev. E. H. Smith of the American Board Mission will cover the expenses of that line of work for the next four years. We hope further support will be coming from both friends in China and abroad, as rural service is one of the most urgent demands in this country.

You will also be interested to know that the gift of the Chinese library of Dr. Chen, who was the tutor to the last Manchu Emperor, has been received. On account of the lack of space in our library in the Arts

Hall to accommodate those books, we are borrowing the old herbarium room in the attic of the Science Hall for this special alcove. The books we have in hand amount to about 22,000 volumes, consisting of more than 80,000 books. All of them are bound and have been well cared for. There are many volumes which are of Tang, Sung, and Ming editions, some of which are hand-copied. Not a few of the books bear hand-writings and seals of some of the most famous scholars in Chinese history. Our librarian has made preliminary arrangements of the books, so that we were in position to open that library one day for public inspection, November 8. In the morning we had a special convocation, and the eldest son of the donor who has been instrumental in arranging for the gift to us was present and spoke at the meeting. There will be a few more thousand books coming from the donor's residences in Peiping and Tientsin. Our Chinese librarian has made a rough estimate of the value of the books which are in hand to be over \$40,000.

At the last annual meeting of our Board of Managers on November 4, we were facing a deficit of nearly \$12,000 in our budget, due to the reduced income as reported to us by Mr. Garside. The Managers approved a plan to balance the budget whereby we leave out the reserve items which we assigned to meet the furlough expenses of our foreign staff, and to draw something over \$2,000 Mex. from the last year's field surplus. The critical financial situation of the university was also carefully considered by the Managers. all felt that vigorous cultivation work should be carried on. One of the proposals was to put me to work on this problem during the coming year when I shall have served F.C.U. for more than seven years. I would be glad to spend a large part of my time for that kind of work, both in China and abroad, if the Trustees could make use of my service and the extra expenses in connection with my trip can be financed. Of course, we do not expect much immediate result, but we all feel that some preliminary educational work ought to be done. We shall be glad to hear what the Trustees think of this plan.

Enclosed herewith I am sending you a copy of my letter to Mr. Garside dated October 9, 1933, reporting some of the news of the university up to that date.

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Yours very faithfully,

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December 11, 1955

President C. J. Lin Fukiem Christian University Foochow, China

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My dear Mr. Lint

We enclose herewith a copy of the minutes of the meeting of our Fakien Executive Committee and Promotional Committee held on December 7th 1933. Under separate cover we are sending thirty copies of this material for distribution on the field.

You will note that the primary purpose of this meeting was to consider the action of the Executive Committee of the Associated Boards outlining initial steps in the direction of greater unity among the various College Boards in the field of promotional work. I believe that this is a very significant move on the part of our China Colleges Boards, though it will be some time before we can hope for any substantial results.

We wished that we might have had sufficient time to correspond with the field in regard to the list of financial objectives set forth by action EP-1039. This was not feasible, however, because the Associated Boards has requested that we supply this information as promptly as possible. It will still be possible for us to make any modifications necessary in this after we have had time to hear from the field. Yet we hope that we have succeeded in giving a fairly complete list of the financial objectives which we hope the University may attain during the next five years. Both under Plant and Endowment we have taken all the objectives listed in the financial tables appended to the 1930 version of the Correlated Program, and have added to and modified this list on the basis of our subsequent correspondence with the field. We are antious however, that the field review this list very carefully and will send us all your suggestions and changes. Please give us a carefully formulated explanation of each change you propose, in order that we may submit it to the associated Boards in as convincing a manner as possible.

Action EP-1040 is a move we have been looking forward to for a number of years. A great deal of patience, wisdom and Christian cooperation and unselfishness will be required to make such an undertaking as this successful

You will note our immediate pland for promotional work while the larger united movement is getting under way. We cannot hope to accomplish more at the present time than to broaden and deepen the interest of our

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President C. J. Lin

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American friends in the work and plans of Fukien Christian University. Even if we succeed in doing this much, without getting any immediate financial returns, the work will be very much worthwhile.

Very sincerely yours,

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December 21, 1955

Pros. I. G. Chen Pros. C. J. Lin Pros. C. J. Lin Fros. Lincoln Desng Mr. Olin D. Mannanakor

Gentlement

I attach a copy of a letter I have just received from Mr. Delbert a. Johnson. Now will note that Mr. Johnson is anxious to come out to China for two years or more of teaching work, probably in the Department of Foreign Languages. He would be willing to pay his travel expenses if the field could provide him with a salary sufficient to cover his living expenses.

Mr. Johnson is very highly recommended by Professor Lawrence E. Sears, formerly of our Yonching staff. For that reason I am passing this letter along to you, though I know that there is not much likelihood of any of our Universities having any position for him. Mr. Johnson mentions Tenching particularly, though I believe he would be happy to serve in any of our China Colleges in which an opening might be found. If any of you are interested, I will be very glad to investigate and negotiate further.

Very cordially yours

FSA Lawide

B.Q.EP

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171 West William Street Delaware, Ohio December 18, 1935

Er. Garaide 150 Fifth Avenue Bee York, B.Y.

Dear Mr. Carsides

Professor Laurence S. Sears informs we that Mr. Sidney D. Gamble has spoken to you about my desire to find a teaching position in the Eniversity at lengting or in some other school in China for the next year.

I am tecnty-too years old. I received my S.A. degree in Anglish from Ohio Seeleyan University in June, 1955. At present I am a graduate satisfant to Dr. Sears, and I am working toward my M.A. degree in philosophy, which I hope to receive in June, 1954. The emphasis of my undergraduate study was placed upon courses in literature, philosophy, and Corman. Along with this I have been actively interested in writing. My home is in Cleveland, Ohio, where I am a member of Epocyth-Saclid Church (Sethodist.)

I am extremely amxious to have the opportunity of teaching in China, of soming to know the Chinase people, and of gaining and understanding of their culture and problems. I have a keen interest in Buddhism, and I would like to study it at first hand. Further, I would like to introduce Chinase students to our sulture and help them see some of our problems.

If I sero to receive a teaching position in one of these institutions, I would be willing to pay my traveling expenses both ways. However, I would need my living expenses while I was ever there. I would prefer to stay for at least two years.

I will very much opered to any assistance or advice that you may be able to extend to so in helping so make contact with this foreign field. If you would like to have more detailed information about so, I will be glad to supply it for you; or you may write to Dr. Saars, who has known so in and out of class for the last three years.

Simperaly yours.

(signed) Delbert &. Johnson