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FUKIEN

January 14, 1932.

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Dr. Lin:

Let me acknowledge receipt of your letters of November 23rd and December 6th.

Plans of Mr. and Mrs. Beeman. We have not heard from Mr. Beeman recently, but I am now in correspondence with him to ascertain his plans for the future. I sincerely hope that with substantial improvement in health, and with the salary adjustments proposed by the Board of Trustees in Actions T-983 and CS-965 Mr. and Mrs. Beeman will find it possible to return to the field.

Miss Asher. I am also in correspondence with Miss Asher to ascertain the trend of her planning for the future, and to assure her of our eagerness to have her return to the field, and of our desire to assist her in any way we can. I think there is a bare possibility that we might find some assistance for Miss Asher's financial problem without making a serious demand on University funds, but in view of the grave uncertainties of the economic situation just now, one dares not entertain any high hopes.

Disposal of gold surplus in New York. I am afraid the field will be seriously disappointed when it has learned that the Board of Trustees did not find it possible to disburse for the objectives suggested by the field the surplus which accrued in New York from gain on exchange during 1930-31. I hope however, that in the end the proposals made by the Trustees regarding the use of this surplus will prove of the largest possible benefit to the University.

Very cordially yours,

BAG:PC

W. A. G. L. L. L.

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FUKIEN

January 16, 1932.

President C. J. Lin,
Fukien Christian University,
Focshow, China

My dear Mr. Lin:

Let me acknowledge receipt of your letter of December 13th. With this letter you enclose copies of your letters to Mr. Gee regarding the continuation of the Rockefeller grant, also a copy of your letter to Dr. and Mrs. Warner.

I am getting in touch with the Rockefeller Foundation to arrange a conference at an early date. We will try to make as strong a presentation as we can of the University's request for a continuation of the support from the Foundation. Of course we dare not count on any such continuation until the Foundation has actually taken action. During recent years the Foundation has gradually been withdrawing from a large number of places where support has been given on a declining scale in the past, and I fear that as long as the Foundation maintains the present policies, this same trend will continue.

We are very eager indeed to secure a favorable response from the Foundation, because if this grant is not continued next year, I fear the University may find itself in a most perplexing situation when it confronts the task of preparing a budget. You are already familiar with the action of the Methodist Board in making a reduction of its appropriation to the University. There is a grave possibility that others of our cooperating Boards may be authorized to do likewise. There is an even greater threat of loss in income on our investments, and our income from the Harvard-Yenching Institute. The preferred stock of the Aluminum Company of America, which is the largest of our security holdings, both in our University endowment funds, and in the fundsheld by the Institute, is now threatened because of low earning reports for last year. This week it was announced that to November 30, 1931, the Aluminum Company had earned only \$2.25 per share on the 6% preferred stock. This may easily mean that one or more dividends will be passed before the year is over. That would take a large slice out of both our direct income and our incomes from the Institute.

It is probably wiser to wait for a little more definite information before making any categorical statements as to what funds can be transmitted to the field through the Central Office next year, but so long as income of every sort is somewhat in danger we must proceed very cautiously in predicting plans for next year, until we know more exactly where we are coming out.

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President C. J. Lin

January 16, 1933.

-2-

I will take advantage of the first opportunity to discuss with Dr. Warner your letter of December 7th in which you tell of your urgent need for a residence for Dean Chen. I believe that the Warners, like almost everyone else, have suffered a severe loss in income during the depression, as have many the other friends whom Dr. and Mrs. Warner succeeded in interesting in Peking Christian University. It would be hard to find people of wealth who could contribute substantial amounts toward this residence, and there is always a possibility that in such a situation as this too much solicitation might do more harm than good.

I believe all the other matters have already been touched upon. I sincerely hope that you will not be so greatly disturbed both within and without the University, as has been the experience of some of our other colleges.

Very cordially yours,

B. A. Garside

BAG:PC

1123

CABLE ADDRESS:
"HSIHO FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

州 福 國 中

OFFICE OF THE PRESIDENT

處 公 辦 長 校

January 17, 1932.

ack. 2-15-32

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.
U. S. A.

FUKIEN

INDEXED

Dear Mr. Garside:

See "Rockefeller Foundation"
January 14, 1932

Enclosed herewith please ^{find} a copy of my letter to Mr. Gee, of the Rockefeller Foundation, together with a comparative statement of Mission Boards' contributions to the work at F. C. U.

The statement was made upon the request of Mr. Gee, who on receiving our last request for the continuation of grant toward our Science Work suggested that additional materials of that kind would be of further help to the Foundation in making its final judgment. We hope that this material will be of use to you at your end when you take the matter up with the Foundation in New York.

Mr. Gee also wrote that he sent a copy of our last letter of request to the New York office of the Rockefeller Foundation, with his endorsement. He said that the Foundation might consider continuation of grant to us on the basis of emergency. In the last letter to Mr. Gee I am trying to state facts which will convince the Foundation people of our needs as a emergency case.

Mr. Gee may be coming here during the next month or so, although he is not certain about his schedule. I hope that our Trustees may do something with the Foundation people in New York. We had to make our budget for next year, and our contract obligations to our Science teachers have to last for several more years.

We are in our winter vacation. We sent our students away just before the semester's examination would begin, on government order. The Japanese were landing their marines in the city, and the Provincial government was afraid that the students might make some protests which would bring further trouble, so that the government sent out orders to close all the schools in Foochow. We did not believe it was necessary. Since all the

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Mr. B. A. Garside, 2, January 17, 1932.

schools closed up accordingly, we did not want to take the sole responsibility of keeping our school open for a few more days.

We shall open again on February 11. The spirit of the students have been fine throughout. While all the colleges in China, whether government, private, or Christian, had to close their schools most of the time during the last two or three months, we almost had no interruption in our work.

Under separate cover we are sending you fifty copies of the F.C.U. NEWS. We are sending it to our friends in America according to the list you furnished us sometime ago.

Very sincerely yours,

C. J. Lin
C. J. Lin

CJL:HCY

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Appendix "C"

FUKIEN CHRISTIAN UNIVERSITY
Foochow, China

January 19, 1932.

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, N. Y.
U. S. A.

Dear Mr. Garside:

I wish to acknowledge the receipt of your letter, together with a copy of the minutes of our Board of Trustees on November 30, 1931. I am sending out your additional copies of the minutes to the Managers, who are called together for the spring meeting on January 30. I like, however, to state my personal opinion with regard to the Trustees' vote T-969 on the gold surplus from the 1930-31 budget.

Upon your request the Board of Managers made the following recommendations for the use of the gold surplus:

Provision for two Gifts of Chinese Library	G\$2,500.00
Research Work on Fukien Culture at the University	1,500.00
Sabbatical Reserve Fund for Chinese Professors	1,000.00
New Women's Dormitory Fund	4,500.00
Dormitory Equipment and Athletic Provisions for Women	737.26
	<hr/> G.\$10,237.26

I made some comments about these items in my covering letter to you, dated September 14, 1931, when I sent you the minutes of the Board of Managers' annual meeting. That letter might have not been clear enough, so our Trustees did not take any action regarding the recommendations. I wish to explain about these items a little further.

The first three items on the list are for Chinese Studies. As part of the gold surplus was due to the additional income from the Harvard-Yenching Institute and the gain in exchange from that source we should give the Chinese studies first consideration in disposing of the fund. I wrote you already about the gift of a Chinese Library. It is a fine collection from one of the oldest families in Foochow. The head of the family is the tutor of the last Manchu emperor. There are about 200,000 volumes of Chinese books. Part of the library is in Foochow, and part of it in Peiping and Tientsin. It will cost a couple of thousand dollars Mexican to move those books to the University, and another couple thousand dollars to make stacks for, and to catalogue them. This family wished to buy some additional books to supplement what is lacking in their collection so as to make our Chinese library a rather complete one. We agreed to this idea and have sent over \$1,500 Mexican for that purpose already.

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The Research work on Fukien Culture is one of the projects to carry out the purpose of the Harvard-Yenching Institute grant.. It is also one of the policies of the University to make this institution more serviceable to the people of the Province. The work was started nearly a year ago. Unless definite fund is available, it has to be stopped rightaway.

The G. \$1,000 for sabbatical reserve fund for Chinese professors is also a matter of urgent need. One of the professors in the Chinese Department is in his fifth year of service, and the other in the fourth. If we are looking forward to give sabbatical year to the Chinese teachers in order to provide them opportunities for further training and improvement in teaching, some financial provisions ought to be made before long. We have in mind that the Chinese professors ought to have one year of leave of absence after six years of active service, with at least half pay.

The last two items on the list are for provisions for co-education in the fall of 1932. The amount will not cover the entire cost. But the Managers are hoping that they could save some money from the current budget, as well as get some local contributions toward the girls' dormitory fund. We on the field are thoroughly convinced that to open our doors to women students is one of the most important lines of service of this institution at present. It will give opportunities for higher education of the F. C. U. standard and spirit to young women of this Province. It will also meet one of the urgent needs for social readjustment among the young people in this country. We feel strongly that it is only by meeting some of the vital needs of society that F. C. U. can have a place in this challenging period of the Chinese history. We therefore, go into co-education not because of the fact that it is a fashion to take in girls' students here but rather with the connection of its possible contribution to the up-building of a new China and as a necessary element for F. C. U.'s growth.

Since the principal of co-education has been approved by our Trustees, and since the recommendations from our Board of Managers have always been given confidence and accepted by our Trustees in the past, the administration took the liberty to carry those recommendations out on account of the time element involved. It takes three or four months to get words from here to our Trustees and to have a definite reply from them. Meanwhile negotiations on questions such as the acceptance of library and the building of the girls' dormitory could not wait so long. We had to tell the giver of the library whether or not we would accept the gift almost immediately after the offer was made to us. It takes seven or eight months to build a house of ordinary size. Since our faculty has made promises in the last two years to make provisions for women students the building work had to be started in the first opportunity. We have therefore, gone ahead with the building in December, as I reported to you in my former letter. The foundation and the first floor of the new dormitory will be finished in two weeks' time. It was our plan that we finish the whole building in the early part of August, so as to make it ready for women students in September, 1932.

We never question the right of the Trustees to withhold whole or part of the money. The entire University fund and all the property here belong to them. We on the field have been trying to make the best use of the resources available to carry out the purpose of this institution. On account of our financial difficulties we have exercised the most strongest economy, often at personal expenses, in order to save some money to meet some of the most urgent needs of F. C. U. in its service to the Chinese people. We do not feel that we

Mr. B. A. Garside

January 19, 1932.

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are merely employees, but we like to think that we are in our small part cooperating in the work in which we thoroughly believe. F.C.U. must grow fast enough to meet the rapidly changing conditions in this country. We can live best by making due progress with the time. On account of our limited financial income we are trying to do things what other people may think almost impossible. We are trying to expand our service within the shrinking amount of fund available. And we have had a fair amount of success because of the devotion and unity of spirit on the part of the faculty, something that mere money cannot buy. Each member of our staff carries on almost two persons' work, while the average salary is over one-third less than what other persons can get from other institutions of similar grade. They do not give their lives here on account of some outside pressure; they do it because they believe in the work at F. C. U., the need of its growth, and the greatness of its future. So they are willing to work temporarily under great difficulties. They know that their effort will not be in vain, We hope that our Trustees will both sympathize with, and give support to, our effort here.

The question of better financial treatment to the foreign members of our staff has been in our mind for the last two or three years. We are working out a policy which we hope will be both fair to the institution and to those members. During the last two years we have been giving an increasing amount in gold allowance and a small addition in salary to the Western staff. We propose to pay half of their salaries and children allowances in gold for 1932-33. It may be possible that by further economy we may be able to do better later. Then some of the cooperating mission boards may be ready to take over their support in the near future. We appreciate our Trustees' consideration of this matter. We hope that the policy we have outlined will both be a benefit to the individual members of our staff, as well as to the institution in which they serve. F.C.U. as a unit must keep its normal growth, the interest of the individual members will thereby be taken care of.

Very sincerely yours,

(Signed) C. J. Lin

CABLE ADDRESS:
"HSIHO FOOCOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

州 福 國 中

OFFICE OF THE PRESIDENT

處公辦長校

January 19, 1932.

ack 2-15-32

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.
U. S. A.

FUKIEN

INDEXED

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Upon your request the Board of Managers made the following recommendations for the use of the gold surplus:

Provision for two Gifts of Chinese Library	G\$2,500.00
Research Work on Fukien Culture at the Univ.	1,500.00
Sabbatical Reserve Fund for Chinese Professors	1,000.00
New Women's Dormitory Fund	4,500.00
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	<u>G\$10237.26</u>

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Mr. BAG 2, January 19, 1932.

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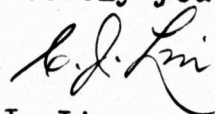
Mr. BAG 3, January 19, 1932.

therefore gone ahead with the building in December, as I reported to you in my former letter. The foundation and the first floor of the new dormitory will be finished in two weeks' time. It was our plan that we finish the whole building in the early part of August, so as to make it ready for women students in September, 1932.

We never question the right of the Trustees to withhold whole or part of the money. The entire University fund and all the property here belong to them. We on the field have been trying to make the best use of the resources available to carry out the purpose of this institution. On account of our financial difficulties we have exercised the most stringent economy, often at personal expenses, in order to save some money to meet some of the most urgent needs of F.C.U. in its service to the Chinese people. We do not feel that we are merely employees, but we like to think that we are in our small part cooperating in the work in which we thoroughly believe. F.C.U. must grow fast enough to meet the rapidly changing conditions in this country. We can live best by making due progress with the time. On account of our limited financial income we are trying to do things what other people may think almost impossible. We are trying to expand our service within the shrinking amount of fund available. And we have had a fair amount of success because of the devotion and unity of spirit on the part of the faculty, something that mere money cannot buy. Each member of our staff carries on almost two persons' work, while the average salary is over one-third less than what other persons can get from other institutions of similar grade. They do not give their lives here on account of some outside pressure; they do it because they believe in the work at F. C. U., the need of its growth, and the greatness of its future. So they are willing to work temporarily under great difficulties. They know that their effort will not be in vain. We hope that our Trustees will both sympathize with, and give support to, our effort here.

The question of better financial treatment to the foreign members of our staff has been in our mind for the last two or three years. We are working out a policy which we hope will be both fair to the institution and to those members. During the last two years we have been giving an increasing amount of in gold allowance and a small addition in salary to the Western staff. We propose to pay half of their salaries and children allowances in gold for 1932-33. It may be possible that by further economy we may be able to do better later. Then some of the cooperating mission boards may be ready to take over their support in the near future. We appreciate our Trustees' consideration of this matter. We hope that the policy we have outlined will both be a benefit to the individual members of our staff, as well as to the institution in which they serve. F.C.U. as a unit must keep its normal growth, the interest of the individual members will thereby be taken care of.

Very sincerely yours,



C. J. Lin

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FUKIEN

Fukien Christian University

January 23, 1932

President C. J. Lin
Fukien Christian University
Foochow, China

My dear Mr. Lin

Under separate cover we are sending you today by registered mail
diplomas for the following graduates of Fukien Christian University:-

Wang Hsien Chen
Ma Shih Peng
Lu Tsung I
Liu I Shu
Li Ting Kang
Huang Ching Cheng
Huang Chang Hsien
Chou Teh Ko
Chang Shih Shan
Chang Fu An
Cheng Teh Chao
Huang Hung Ming

Very cordially yours

MS

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FUKIEN

INDEXED

January 30, 1952.

ack. 3/12

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Mr. Lin:

In a letter I have just received from Dr. Edwin G. Warner appears the following paragraph:-

"I have received from President Lin an earnest appeal for funds for another faculty residence. It will cost, he says about \$2,500.00 gold. We are not able to contribute that amount, but we might contribute five hundred toward it, or perhaps a little more, if there were any chance of raising enough to put through the work."

As you probably know Mrs. Warner's health has been very poor for some time. She had a serious operation last summer from which she did not recuperate in a very satisfactory manner. Dr. Warner has been greatly concerned about her, and is just now starting with her on a trip to Florida, where the doctors have advised her to spend some weeks or months in the hope that her condition will improve. No doubt Mrs. Warner's illness has involved them in very heavy expenses so as to reduce their ability to make any additional contributions.

If Dr. and Mrs. Warner contribute G \$500 as an initial gift toward the residence for Dean Chen, would it be possible for the University to complete the residence using ^{other} funds for the balance needed for the time being at least? Possibly Dr. and Mrs. Warner would not be able to contribute anything more than their initial gift of G \$500. On the other hand they might be able later on to complete paying for the residence, thus releasing for other purposes funds temporarily allocated to this purpose. The total we have thus far received from the Union Church at Glencoe as a result of Mr. McClure's promotional work last year, now amounts to G \$4,500. Is all of this allocated by the field for other residential construction, or could some of it be used to supplement G \$500 from Dr. and Mrs. Warner for the construction of Dean Chen's residence? Since Dr. Warner, the Glencoe Union Church, and Mr. McClure are all of the same denominational persuasion, such a combination of funds would not appear inharmonious.

I have told Dr. and Mrs. Warner that I am writing to you with regard to the matter and will report to him your comments and suggestions.

Very cordially yours,

B. A. Laiside

BAG:PC

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FUKIEN

INDEXED

Fukien Christian University

February 4, 1952.

ack. 3/12

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Mr. Lin:

You will already have received a copy of the letter Mr. Beeman wrote on January 18th telling of his decision to resign from the Fukien staff. I am enclosing herewith copies of correspondence I have carried on with him since that date in the hope of persuading him to reconsider this decision. It seems however, that Mr. and Mrs. Beeman made up their minds to withdraw only after long and prayerful consideration of the matter, and nothing we here in New York can say would have much influence on them.

There is a bare possibility that you and Mr. Beeman's colleagues on the F. C. U. staff might have more influence, but I believe that even this is unlikely.

One always regrets most keenly the loss of such missionaries as Mr. and Mrs. Beeman, because it is extremely difficult, and ⁴⁷⁶even impossible, ever to replace them. We all heartily agree that future growth and development must be chiefly along lines of increasing and strengthening the Chinese educational and administrative staffs of our China colleges; but we know that you on the field would be the first to say with conviction that this does not require the withdrawal of any of the small group of successful western personnel on the staffs of our China colleges.

No doubt, the special considerations in Mr. Beeman's case of health and family responsibilities are so strong as to justify his resignation, even if we could convince him that he is over-modest in his judgment of his value to the University.

If there is anything further we can do in this matter will you please let me know?

Very cordially yours,

W. G. Sarside

BAG:PO
Enc.

1134

FUKIEN

February 10, 1952.

Dr. Howard S. Galt,
Dr. L. J. Davies
Dr. Y. G. Chen
Mr. C. J. Lin

Gentlemen:

We have just been informed by the Candidate Department of the Presbyterian Board that Professor and Mrs. J. Milton Vance of Wooster College are due for a Sabbatical year's leave, beginning in the summer of 1952. They have volunteered to spend this year in teaching on the mission field, and would prefer to spend this time in China.

During Professor Vance's last Sabbatical year, he and Mrs. Vance spent their time teaching in a college in South America, with very happy results for all concerned.

Dr. Vance is Professor of Religion at Wooster. He and Mrs. Vance could also do very effective work in the teaching of English. I understand that Mrs. Vance would be willing to give practically her whole time to teaching work if requested to do so.

Professor and Mrs. Vance would not ask for any salary, but would expect only their travel expenses to and from China, and suitable living quarters while on the field.

I understand that Professor and Mrs. Vance are both very delightful people, and would be able to make a very fine contribution to the life of any of our China Colleges, as well as rendering valuable service as instructors.

If any of our colleges are interested, will you please let us know immediately?

Very sincerely yours,

B. J. Davis

BAG:PC

Copy to- Mr. O. D. Wannamaker

1135

FUKIEN

February 15, 1932.

Mr. C. J. Lin,
Fukien Christian University,
Foochow, China.

My dear Mr. Lin:

Let me acknowledge receipt of your letter of January 17th and January 19th.

Letter of January 17th. This deals with our applications to the Rockefeller Foundation for a continuation of their support to the work of Natural Science at Fukien. Some weeks ago I talked with the officers of the Foundation with regard to the Fukien application, but at that time they stated that they had not received Mr. Gee's recommendation. I am to be at the offices of the Foundation this week, and at that time will again inquire whether they have received Mr. Gee's recommendation. If so, I will try to arrange for a formal conference at which we can lay the University's request definitely before them. However, we dare not build on any hope for a renewal of the grant.

Letter of January 19th. In this you take up in a very careful way the urgency of the various needs which the field "wishes to meet from the surplus accruing from gain in exchange here in New York on gold funds last year". I will lay this letter before our Fukien Trustees at the earliest opportunity, so as to allow them to reconsider their earlier action if they so desire. If any modification of this earlier action is made I will dispatch a cablegram to you.

You can rest assured that the Trustees are anxious, as ever, to make such use of all Fukien funds as will be productive of maximum benefit to the Institution. Of course, the Trustees feel a special responsibility for the University supported Western staff, and have been very anxious to find some solution to the problem of how their support can be obtained on a basis substantially parallel to that of the Mission-supported Western staff, at the same time avoiding a reduction of any regular appropriations to the field for the current budget.

We have all been profoundly disturbed at the events in China during recent days. We earnestly hope that the tragic events occurring around Shanghai will not be duplicated in other cities throughout China. There is a growing antagonism here in America against Japan and Japanese policies.

Very sincerely yours,

BA Linside

BAG:PC

1136

FUKIEN CHRISTIAN UNIVERSITY

Foochow, China.

February 28, 1932.

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

Dear Mr. Garside:

Enclosed herewith please find a copy of the minutes of the spring meeting of our Board of Managers, held on January 30, 1932. A copy of the itemized, proposed budget for 1932-33 is also sent herewith for your reference. Under separate cover we are sending you twenty copies each of the minutes of the Board of Managers' meeting and the condensed budget for 1932-33 for distribution to the members of our Board of Trustees. In the following I shall make a few comments of the Board of Managers' meeting.

1. The Spirit of the Meeting. The spirit of the meeting was very fine. In discussing the question of the gold surplus from 1930-31, the Managers tried in every way to understand and to sympathize with the action of the Trustees. It was deemed best to ask Bishop Gowdy to write, and later to explain to the Trustees in person, about this whole question, so that the situations on the field will be thoroughly understood by our Trustees. Bishop and Mrs. Gowdy will leave Shanghai for America on March 6. They are going to take direct route to the States. So they probably will be in New York much earlier than I wrote you last. We trust that his meeting of the Trustees will be of great help to our work. Hence the vote M-666.

2. Joint Board of Trustees in America. Vote M-667 expresses the field's readiness to accept such an idea. The Managers on account of their distance deemed it best to leave the whole question of detailed arrangement to our Trustees. It was the opinion of the Managers that our Trustees in America can deal with this matter much more satisfactorily than the field could. Hence they put the full confidence in the Trustees with regard to this question.

3. Salary Schedule for Western Staff. Vote M-670 authorizes the payment to the members of our Western staff half of their salaries and children allowances in gold, besides the usual allowance of gold for insurance. This was done on consideration of the rise of cost of living and the necessary savings in gold for their use at home, as well as for certain amount of savings for the education of their children.

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Mr. BAG 2, February 28, 1932.

With this new schedule our members will receive almost the same treatment as those missionaries in the Methodist and the American Mission Boards. The Methodist missionaries are given a definite exchange of rate, which is about one-fourth lower than the current rate. There is also an expectation of a cut of their salaries in gold from 10 to 25% for the coming year. The American Board missionaries are receiving a 10% cut in gold, with a definite rate of exchange. They have also contributed one month of their salaries as a voluntary gift to the Board work. So when our Managers proposed to give our Western members gold to be used at the current rate, the result will be about the same for all the missionaries in Foochow, if the rate of gold exchange remains more or less at the present level. This recommendation was made after personal consultation with the foreign members of our staff. They felt it was satisfactory to them, although they thought our present arrangement--that is, on silver basis--would be satisfactory to them for the next year because of our financial difficulties.

4. Increase of Tuition. Vote M-673 authorizes the increase in our tuition charge of \$10 Mexican for next year. This is the third time in the last four years that we have increased our tuition. The increasing expenses in the College and the decreasing income make this move necessary. With the expected growth of student body and this increased amount of tuition, we hope to balance the budget without much difficulty.

5. Sabbatical Year for Chinese Professors. Vote M-678 marks a new undertaking of the Board of Managers. We did not have this problem before, as there were no Chinese teachers on our staff who could be considered as permanent members. Now we have at least half a dozen who will stand by the University under any circumstances. A few of them will soon reach the end of the 6-year term of service. For improvement in their teaching work, it was deemed fair to give provision for sabbatical year. The allowances would not be enough for further study either in China or abroad, but it was the hope of the Managers that some special fellowship would be arranged for further study, and the University sabbatical allowance would take care of their family expenses. It was also understood by the Board that the work of those members who would be on leave during their sabbatical year would be arranged in such a way that it could be taken care of by the remaining members of the Department concerned, such as we have been doing for the foreign members when they are on furlough.

6. Income for 1932-33. From the enclosed copy of the proposed budget, you will notice that we count all the income as we have been receiving to the end of the present year, with the exception of the item from the Rockefeller Foundation, about which we shall write you in a separate letter.

Mr. BAG 3, February 28, 1932.

I learned from Bishop Gowdy that Dr. and Mrs. Hill's gift for \$2,500 gold a year will come to an end sometime this year. It is our sincere hope that they will continue to make their contribution. We spent a great part of their first five years of contributions for the further training of Dr. W. Y. Chen. Now that he is here and is doing a splendid work, it is our hope that either that chair be endowed or a continuation of an equal amount of contribution, so that our work in Religious Instruction can be carried on steadily. It is our hope that Dr. and Mrs. Warner will continue their contribution of \$500 gold toward our next year's budget. The Methodist cut of \$400 gold for next year is noticed in our income for 1932-33.

7. The Rockefeller Foundation Grant. It is our hope that the Rockefeller Foundation will grant our request for a \$5,000 gold contribution annually, for a term of five years, beginning next year. Since no definite reply could be had at present time, we leave out that item from our estimated income on budget.

8. Bishop Gowdy as the Managers' Field Representative in America. Vote M-677 asks Bishop Gowdy to be our representative in America. He is representing the Board to take various matters up with our Trustees, as well as to report the work of the University to our friends in the States. I had several personal talks with him as to our present needs and problems, and he kindly consented to do his best for us during his rather limited time in the United States. I am sure yourself and all the other members of our Trustees will do all what is possible to help Bishop Gowdy in promoting the interest of F. C. U.

I hope the above covers all that may be necessary about the spring meeting of the Board of Managers and the proposed budget for 1932-33. Bishop Gowdy will be in position to explain any other question which our Trustees may like to know.

Very sincerely yours,

(Signed) C. J. Lin

CJL/HCY

CABLE ADDRESS:
"HSIHO FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

CODE:
"MISSIONS"

Appendix B⁽¹⁾

OFFICE OF THE PRESIDENT
處公辦長校

February 28, 1932.

FUKIEN

No. I.

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

INDEXED

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1140

Mr. BAG 2, February 28, 1932.

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Mr. BAG 3, February 28, 1932.

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I hope the above covers all that may be necessary about the spring meeting of the Board of Managers and the proposed budget for 1932-33. Bishop Gowdy will be in position to explain any other question which our Trustees may like to know.

Very sincerely yours,

C. J. Lin

C. J. Lin

CJL/HCY
Enc. Minutes & Budget

1142

CABLE ADDRESS:
"HSIHO FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT
處公辦長校

February 28, 1932

FUKIEN

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

INDEXED

Dear Mr. Garside:

I have just received a letter from Mr. Beeman, together with a copy of his letter to you dated January 18, in which he states that he and his family would not come back next fall.

Mr. and Mrs. Beeman are such valuable persons on our staff that we earnestly want them back. If the conditions are not favorable for his return next fall, we do not want to press for them. But we do hope that he may consider to come after that, and, if necessary, until the fall of 1933. We shall be willing to wait for him for another year. It seems best to us that we should send him a cablegram to this effect. We hope that you will keep in touch with him. I am writing him a letter, a copy of which will be enclosed herewith for your reference.

In the same mail I received a letter from Mr. Kellogg, asking for a delay to return to us until December, 1932, or January, 1933. He is now teaching in the Mass. State College, Amherst. He is enjoying his work there very much. He is teaching Bee-keeping and is in close touch with Agricultural Experiment work. By staying one semester longer he hopes to be better prepared for his work in Fukien. He also mentions about the school arrangement for his children. A delay of one semester will give them better adjustment to their school work.

Mr. Frank T. Cartwright of the Methodist Board of Foreign Missions also wrote us to the same effect. He states that the Methodist Board would not care to take action upon Mr. Kellogg's request until they know the attitudes of the University administration.

It will be hard on our Department of Biology to have Mr. Kellogg stay one semester in America longer. Dr. T. H. Cheng has been working very hard this year. Mr. C. T. Cheng,

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Mr. BAG 2, February 28, 1932

Dr. Cheng's assistant, is also doing well, but busy. With the expected increase of student body next fall they will find their hands quite full. But the advantages given to Mr. Kellogg and his family by staying over one term seem to out-balance these disadvantages which we will temporarily sacrifice. We therefore are willing to grant him a semester longer leave of absence. I am writing to Mr. Cartwright for the possibility of relieving Mr. Kellogg's salary to us here, so that we can use the money to employ a couple of part-time teachers or assistants for our Biology Department for the fall of 1932. If it is the regulation of the Methodist Board to pay their missionaries who are on furlough on salary, we certainly will not insist on diversing their salary to us. But if they do not pay additional salary to Mr. and Mrs. Kellogg while they are on salary at the Mass. State College, we shall be glad to have their money returned to us. I am writing a letter each to Mr. Kellogg and to Mr. Cartwright, and shall enclose a copy of each to you.

A letter has just come from Dr. E. G. Warner in reply to my former letter of request for a contribution toward the building of a residence for Dean Chen. Dr. Warner states that Mrs. Warner is willing to promise to give \$1,000 gold toward the building on the 10th of July, and he himself will give \$250 gold if enough money can be raised from other sources to complete the plan. It is certainly gratifying to find friends like the Warners who will back up our work with such generosity, during the difficult time. Do you know of any other persons who would be glad to make up the rest of the sum? A thousand dollars gold more, at the present rate of exchange, will be enough to build a small residence for Dean Chen, who is going to be married next June. Meanwhile we shall do our best to get further contributions. If we all work hard enough, I am quite confident that we shall be able to raise the rest of the money.

Dean Chen's father died two weeks ago. He had been suffering from an internal trouble for the last five years. He was 59 years old. Dean Chen stood very bravely; he was conducting the registration of the students for the spring semester while the news of his father's death came. He has been keeping himself quite well however. He stays with us in our house.

Very sincerely yours,

C. J. Lin
C. J. Lin

CJL/HCY

Enclosures:

1. To Mr. Norvil Beeman
2. To Mr. C.R. Kellogg
3. To Mr. Frank T. Cartwright

February 28, 1932.

Mr. Norvil Beeman
108 ^{College} Eighth East Street
Oberlin, Ohio
U. S. A.

Dear Norvil:

I have your letter of January 19, together with ^{a copy of} your letter to Mr. Garside dated January 18, 1932. We discussed the contents of your letters thoroughly in our Council meeting, and we decided to send you the following cablegram:

"WELCOME YOU THIS OR NEXT YEAR."

In this we mean to convey to you our desire to have you return this year. But if conditions are not favorable for your return next fall when the time comes, we shall not like to insist on it. With the heavy work you have been carrying on during the last few years and with the duties which you have to perform while in Oberlin, you naturally feel that you need more time for rest. But we certainly do not expect that you would sever connection with F.C.U. We cannot afford to lose man like you in our faculty, and to have your family not on the campus. We therefore urge that you consider coming to us in or before the fall of 1933, if you cannot do it earlier.

In sending this cablegram we wish to inform you of our desire immediately so that in your plan for the next fall the arrangement will be made so as to leave yourself free to come back next year. So please do not plan to get into the kind of work which will keep you more than a year. We certainly need your return.

I cannot agree with your argument on the matter on the sufficiency of the number of foreign members on our staff. We do not have enough of them, and certainly do not have enough persons like yourself. You have particular contributions which are rarely found either in other mission fields or in the Chinese. I honestly feel that the existence and growth of F.C.U. depends chiefly on the personalities of your type. The need of your return is, therefore, more ^{than any} additional teacher for the class work. ~~You~~ ^{It is} to build up a real and great F.C.U. as we have dreamed it to be.

The financial question is even of less importance in

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r. NB 2, February 28, 1932

this case. You have often heard me saying that we do not depend chiefly on money for the development of F.C.U. The faculty personnel is the first consideration. When we have a faculty of strong characters with the spirit of devotion and cooperation, we will not be afraid of no money. Our Trustees have to be very careful because they have to shoulder the main financial responsibilities of this institution; the administration have to exercise the most stringent economy in order to carry the work forward. But we have the faith to grow. For myself I have never been much worried about our financial need so long as we have a fine faculty, and have done our best to economize, and to improve our work within our possible resources. I believe things will be getting better the next few years, although the present events seem to show to the contrary. The low price of silver cannot last very long, and the general economic conditions throughout the world have got to change to better in the near future.

In our proposed budget for 1932-33 the Managers recommended to the Board of Trustees for the payment to our foreign members of the staff half of their salaries and children allowances in gold, besides the usual gold allowance for insurance. We figure that will put our foreign members on more or less equal basis with the missionaries on the Methodist and the American Boards. Our gold allowance is unconditional, while the Methodist and the American Boards people have a rather low fixed rate of exchange, together with certain percentage of cut in gold salary. If we can be assured of the continuation of the Rockefeller Foundation grant for the next few years and the income from other expected sources, we may be able to do even better a year later. We are considering the interest of the University as a whole, and we hope they will be advanced in proportion with the space of progress in the general development of our work and financial income.

We are all glad to read Cleo's round robin. I guess the ladies have replied to her sometime ago. ^{Am} Enclosed herewith please find a copy of my letter of general news at F.C.U. at present. Every body here is well and happy in the work. It is our hope that the Japanese will be tired of sending more army over to attack Shanghai, and that we may have peace not many weeks from now. The fighting has been going on for over four weeks, and terrible miseries have been imposed on the population there. Bishop and Mrs. Gowdy are leaving Shanghai for America on ~~March 30~~ ^{March 31}. They will probably see you in Oberlin and bring you all the latest news.

With best wishes from our family,

Yours very sincerely,

C. J. Lin

CJL/HCY

C. J. Lin

Enclosure: Letter to Mr. ...

1146

February 28, 1932

Mr. Claude R. Kellogg
Mass. State College
Amherst, Mass.
U. S. A.

Dear Mr. Kellogg:

I wish to acknowledge the receipt of your letter of January 25. Mr. Cartwright's letter about your request for a delay of return for one semester is also here.

We are glad that you are enjoying your work there. It is our belief that your new experience with the Agricultural Experiment work will be of great help to your work in connection with the Biology Department here. The need of your staying over for one more term in order to make better adjustment for the education of your children is also an important consideration. We shall, therefore, be glad to make the arrangement so as to give you one more term of work at Amherst. We shall expect you, however, to be back either in December of 1932 or early in January, 1933, so that you will be able to come in time for the spring semester work.

Tso Hsin has been doing a splendid work. Ching Tuan is also helping much. We hope that we may be able to make the arrangement so that we can get a couple of part-time teachers and assistants in order to carry on the work in the Biology Department next fall. I think we will somehow manage to get along for the time being, but we certainly need your return in the winter of 1932-33.

The work of the college is getting on quite well. Practically all of the old students returned. We had a fine faculty conference on Character Education before the opening of this semester. Every body is well and happy in the work of the new term. The return to the campus of Mr. and Mrs. Scott gives us added strength and courage.

Teddy Chen's father passed away two weeks ago. He aged 59. This puts Teddy on heavy responsibility of the family, but he seems to stand all this quite well. He is planning to get married next June, and we are now trying to raise enough money to build a new residence for the new couple. Dr. and Mrs. Warner have just written me that they

Mr. CRK 2, February 28, 1932

would promise to give \$1,250 gold toward the building, if we can raise the same amount toward the residence on or before July 10. If you and Mrs. Kellogg happen to meet some of your friends who are able to give, we shall be glad to have some contributions for this purpose. The enclosed copy of general conditions on the campus at the present time will furnish you the news not given here.

With kindest personal regards and best wishes to the whole family,

Yours very sincerely,


C. J. Lin

CJL/HCY

Enclosure:

Letter to Mr. Garside, dated
February 28, 1932.

[13]

February 28, 1932

Mr. Frank T. Cartwright
Board of Foreign Missions
Methodist Episcopal Church
150 Fifth Avenue
New York, N. Y.
U. S. A.

Dear Mr. Cartwright:

Your letter of January 21, 1932 has just been received. Mr. Kellogg's letter on the same question arrived a couple days ago. Enclosed herewith please find a copy of my letter to Mr. Kellogg, in reply to his question of staying over until December of this year, or January of 1933.

Mr. Kellogg has been working very hard during the last few years. We feel that he needs a little more breathing space and change for his good. His new experience, as you say, will help a great deal of our work here. The question of education of his children is also a strong reason. We are, therefore, willing to make adjustment of our work in the Department of Biology for the fall of 1932, to make possible for Mr. Kellogg to remain over for one more semester. We sincerely hope that you will see to it that he will return to us by December of this year, or January of next year.

I like to enquire whether or not the Methodist Mission Board will pay regularly furlough salary to the Kelloggs while they are on salary at the Mass. State College. If the Mission regulation allows that so as to help the family, I am sure it will be welcome by the Kelloggs. If the Methodist Board regulation does not do that, we would like to know the possibility of the Board paying us that money so as to help us in paying additional part-time teachers and assistants whom we would have to have in order to tie the work over for the fall semester in the Department of Biology before Mr. Kellogg returns.

There are a few possibilities that we can approach for such short period service. Those persons may not be considered as qualified for permanent job, but we can get one or two courses from each, together with competent graduate student assistants. We hope to have Mr. Kellogg's fall semester's work taken care of. At the present we have divided the General Biology class into two sections. With the expected increase of student body next fall, we may have to have another section.

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Mr. FTC 2, February 28, 1932

As you probably know that Mr. Kellogg has made the Biology Department so popular in the college, it has the greatest number of students among all the Science Departments. Dr. T. H. Cheng is a very capable young man, and our instructor can also work hard, but they would not have enough time to do all the work that is needed. So additional forces will be necessary. As we do not have money in the budget to take care of additional men, we hope that there may be possibility of the Methodist Board sources. Kindly let me know about the possibility.

The fighting in Shanghai is terrible. It has been going on for more than four weeks now. A recent letter from Bishop Gowdy describes the miseries of over a million people inflicted by the Japanese bombs and gunfire. We hope that the public opinion throughout the world will sometime in the immediate future bring the pressure to bear on Japan for using force in such a way. Of course, it is not necessary to tell you all the people here are greatly disturbed by the Japanese aggression.

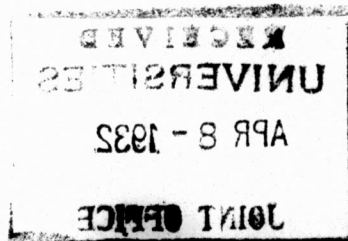
Our work started again for the spring semester on February 11. Everything has been going on quite well, although we do not know how long this will last. We are doing our best. A part of the Laymen's Commission have been here. President Brown of Drew University, President Rufus Jones, and Miss Woodsmall have just left the University for Hongkong this morning. We enjoyed their visit very much. Just a week ago Dr. Frederick Woodward, Vice President of the University of Chicago, and Dean Wellborn of Iowa State Medical College were in our place. They seemed to like our work here. We are expecting Professor Hocking of Harvard University here next Tuesday.

With kindest regards,

Yours very sincerely,

C. J. Lin
C. J. Lin

CJL/Y



學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

OFFICE OF THE PRESIDENT
處公辦長校

February 28, 1932.

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

FUKIEN

INDEXED

No. 3

Ack 5/3/32

Dear Mr. Garside:

Enclosed herewith please find a copy of my last letter to Mr. Gee of the Rockefeller Foundation, together with a supplementary statement about the estimated expenditure for the Science Department. I have already sent you a copy of our former statement. Upon his arrival on the campus Mr. Gee asked us to bring our statement to the end of this year, although it is not finished, as well as to give the estimated expenditure for next year.

Mr. Gee was here for two days during the first part of February. He seemed to be greatly pleased with the development of our Science work here. He spoke particularly about the great progress made in the Biology Department, now under the management of Dr. T. H. Cheng. Mr. Gee practically promised a contribution of about \$1,000 gold to our Science Department for research work. We have just made a specific statement of our research projects.

With regard to the continuation of grant of the Rockefeller Foundation to our current Science budget, he told me that he had sent our request to the New York office of the Foundation with his endorsement. He seemed to be quite hopeful of our success in this request.

In this connection I like to mention the visit of Dr. Frederick Woodward, Vice President of the University of Chicago, last week, as Vice Chairman of the Laymen's Commission. He seemed to be quite pleased with our work here, and he voluntarily suggested that he would write to Dr. Max Mason, President of the Rockefeller Foundation, about our Science work and needs. Dr. Woodward was Dean of Law School of Chicago, when Dr. Mason was President of the University. He was Acting President after Dr. Mason went to join the Rockefeller Foundation. Dr. Woodward said that they are closed friends.

Yours very sincerely,

C. J. Lin

CJL/HCY

Enclosure: Letter to Gee
and Statement

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N. Y.

[2]

Feb. 3, 1932.

Mr. N. Gist Gee,
Rockefeller Foundation,
Peiping.

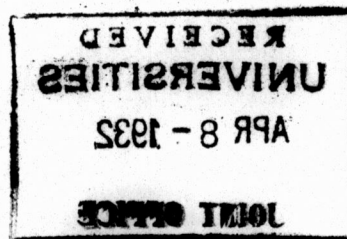
Dear Mr. Gee:

Enclosed herewith please find two copies of our financial estimates for the Science Department for 1931-32 and 1932-33. Our fiscal year begins on July 1 and ends on June 30 of the next year. The figures for 1931-32 are therefore subject to final adjustments after June, 1932.

We are not including the \$10,000 local currency now in hand for a gas plant in the enclosed statement. Nor do we ever count the expenses for electricity and water supply in our Science Hall in the science departmental expenses. They are charged under the general property maintenance accounts.

Yours sincerely,

C. J. Lin
C. J. Lin



1152

Feb. 3, 1932.

FUKIEN CHRISTIAN UNIVERSITY

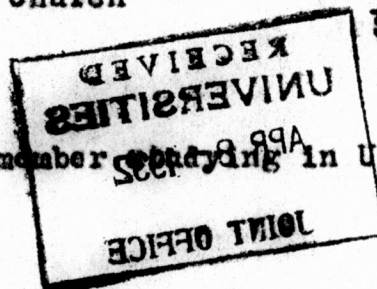
1. Estimates of Expenditure for Science Department:

	1931-32	1932-33
1. Staff Salary	<u>\$50.193</u>	<u>\$39.502</u>
*Biology	\$17.036	\$10.781
*Chemistry	25.420	19.884
Physics	7.727	8.837
2. Departmental Expenses	<u>\$5.331</u>	<u>\$4.979</u>
General	\$235	\$361
Biology	1.541	1.421
Chemistry	2.630	2.437
Physics	925	760
3. Equipment	<u>\$1.705</u>	<u>\$7.614</u>
Biology	\$360	\$4.300
Chemistry	530	1.782
Physics	815	1.532
Total	<u>\$57.229</u>	<u>\$52.095</u>

II. Estimates of Income from Mission Boards:

	1931-32	1932-33
American Board	\$5.000	\$5.000
Church Missionary Society	1.111	1.111
Methodist Mission	4.000	3.400
Reformed Church	1.500	1.500
	<u>\$11.611</u>	<u>\$11.011</u>

* one member residing in U. S. A.



1153

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

處公辦長校

FUKIEN

February 28, 1932.

No. 4.

Ack 5/3/32

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

Dear Mr. Garside:

This is to report to you and through you to our Trustees the present state of our work at the University. We opened our spring semester on February 11. Classes began last week after giving final examinations for the work of the fall semester. Practically all of our old students returned. We have over 160 students registered to date, cutting those who graduated last January and a few whom we dropped off on account of low scholarship. The Japanese invasion in Shanghai has not yet affected our college work here in Foochow.

Before opening the spring semester we held a faculty conference on Character Education. The faculty is working out a complete program for the work in character building in the college. We are also extending our service on this problem to all Christian middle schools in this Province. We hope to share our findings to our friends here before long. The faculty is in fine spirit to start a new semester off, in spite of the general disturbance created by the Japanese aggression. We feel that the present conditions in China are a great challenge to Christian education work. Our education must be of service to the young students to meet the present crisis. Our faculty here is determined to show it.

Professor and Mrs. Roderick Scott returned back in time to join our spring faculty conference. They both look well in spite of their strenuous furlough period. Professor Scott is teaching courses in Philosophy, and Mrs. Scott, Music. They rather like their new residence. All of us were so glad to see them back, to help carrying on our work here.

A part of the Laymen's Commission have visited us and have just gone. Dr. Frederick Woodward, Vice Chairman of the Commission, and Dean of Houghton of the Iowa State Medical College, were here a week ago. They were especially interested in higher education and medical service. Three days ago President Brown of Drew University, Professor Rufus Jones of Haverford College, and Miss Woodsmall arrived on

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Mr. BAG 2, February 28, 1932.

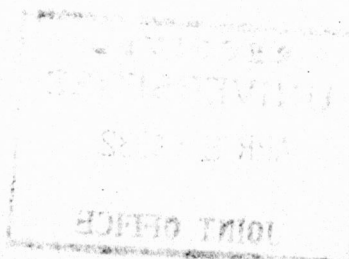
our campus. We were particularly pleased that Professor Jones was able to stay over night with us here. We are expecting Professor Hockins of Harvard University, Chairman of the Commission, to spend sometime with us here, two days from now. Those who have been here impressed our faculty as finest of persons. They are keen and sympathetic. We are quite sure that they will be of great help to the Christian movement in China.

The Government is building road in front of our campus. It is expected that the work will be finished sometime next summer. We are looking forward to a better ^{way of} communication between the University and Foochow City before long. ~~Meanwhile~~ ^{the new improvement.} while, we are facing some problems in connection with ~~better communication.~~ We should start making some concrete fence walls around our campus. We will have to have some motor cars for transportation. But on a whole we hope the University will be greatly benefited by the new road.

Very sincerely yours,

C. J. Lin
C. J. Lin

CJL/HCY



over

[17]
over

FUKIEN

INDEXED

March 1, 1932.

ack 5/1

ack by Mr. Cline 4/12

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Mr. Lin:

Yesterday Dr. Chamberlain and I had a meeting with representatives of the Rockefeller Foundation to present formally our Fukien Christian University request for a new five year appropriation of G \$5,000 a year toward the support of the work in Natural Science at the University. Representing the Rockefeller Foundation were Dr. Warren Weaver, the new head of the Department of Natural Science, and Dr. W. S. Carter, who is head of the Department of Medical Science, and I believe is acting director of the Foundation in the temporary absence of Dr. Max Mason.

Both Dr. Carter and Dr. Weaver were very cordial and sympathetic. They will present the University's request to the next meeting of the Rockefeller Foundation Executive Committee which takes place late this month. They pointed out, however, that some serious questions are involved in asking for a new appropriation in a rather substantial amount, when the last appropriation was made on a tapering basis, and with the understanding that no further appropriations for this object would be made. They also raised a question as to the proposed five year appropriation, and I believe that the maximum period for which any new appropriation is likely to be made is three years.

As soon as we receive definite word as to the action of the Foundation I will send you a cablegram, so that you may have this information before you when your final budget estimates are prepared. I hope that the field will be able to send us your 1932-33 budget estimates fairly early in April, so that this material will reach us in time for the annual meeting of our Fukien Trustees which is generally held during the last half of May.

In connection with the budget estimates for 1932-33 I fear that we must reconcile ourselves to the certainty of reduced income in several other directions. Within the last week the Aluminum Company of America announced that, beginning with its dividend on April 1, 1932, it will be forced to reduce its dividends to \$.75 per quarter rather than \$1.50 per quarter. This not only cuts in half the income Fukien will receive on the 200 shares of Aluminum held by the University itself, but will also substantially reduce the income which we will receive from the trust funds held for us by Harvard-Yenching Institute, since a large portion of those funds are invested in Aluminum Preferred Stock. I am attaching hereto a copy of a statement we presented to the Rockefeller Foundation yesterday

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March 1, 1952.

[27]

showing income received by the University during the last three years, the budget for 1951-52, and the estimate/income for 1952-53. You will be particularly interested in the figures we have used in our estimates for next year. Of course, there is a possibility of a still further reduction of income either through further cuts by the supporting Mission Boards, or through additional loss of income from endowment. At all events we must plan our work for next year with the greatest possible economy, even if the Rockefeller Foundation is generous enough to grant a renewal of their appropriation.

Very cordially yours,

*B. Hasside*BAG:PC
Enc.

1157

INCOME FOR CURRENT WORK
FUKIEN CHRISTIAN UNIVERSITY
 (Exclusive of Mission Board Supported Personnel)
 1928-1932

<u>I. Mission Boards</u>	<u>Received</u> <u>1928-29</u>	<u>Received</u> <u>1929-30</u>	<u>Received</u> <u>1930-31</u>	<u>Budget</u> <u>1931-32</u>	<u>Estimates</u> <u>1932-33</u>
American Board	\$4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 5,000.00	\$ 4,500.00
Methodist Board	4,000.00	4,000.00	4,000.00	3,700.00	3,400.00
Reformed Board	1,500.00	1,500.00	1,500.00	1,400.00	1,400.00
Church Missionary Society	1,111.11	1,111.11	1,111.11	1,111.11	1,111.11
<u>II. General Endowment Income</u>	3,650.00	3,850.00	6,650.00	6,650.00	5,500.00
<u>III. For Natural Science</u>					
Rockefeller Foundation	9,317.41	5,559.38	5,000.00	2,500.00	?
Endowment Income	1,750.00	1,750.00	1,750.00	1,750.00	1,750.00
<u>IV. Harvard-Yenching Institute</u>	4,663.20	11,366.35	10,821.35	10,000.00	8,000.00
<u>V. Miscellaneous</u>	2,210.43	1,921.38	3,022.57	2,450.00	1,000.00
<u>VI. Income on Field, Gold at approximate current rate of exchange.</u>	3,500.00	3,750.00	4,000.00	4,000.00	4,000.00
Total	\$36,202.20	\$39,306.22	\$42,355.03	\$38,561.11	\$30,661.11

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州 福 國 中

OFFICE OF THE PRESIDENT
處公辦長校

March 12, 1932.

Ack 5/3/32

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

FUKIEN

INDEXED

Dear Mr. Garside:

30 I wish to acknowledge receipt of your letters dated January 13 and February 4, respectively. I wrote you about Dr. and Mrs. Warner's promise. They offered \$1,250 gold, instead of \$500 gold as you state in your letter of January 13³⁰. I think we can manage to meet the condition so as to secure their gift. Meanwhile we are trying to raise some more money from other sources to make up the fund, for we need more residences, even though we can arrange other building funds, such as from the Glencoe Church, to meet part of Dr. Warner's proposition.

Your letter of February 4, with copies of your correspondences with Mr. Beeman, has already been replied in part by my last letter to you, together with a copy of my last letter to Mr. Beeman. We still hope that the Beemans will consider returning to us a year from now. We sent him a cablegram about two weeks ago. You certainly make a very convincing argument about the missionary forces in our college. I think Mr. Beeman has also been thinking quite seriously about his life work in general. The point of security as attached in your letter may constitute a very important factor in his judgement. It is very natural that a man should think of that very seriously in deciding to come back to China as a missionary during this period of uncertainty. One feels the hardship of adjustment to home conditions in case one has to come back after fifteen or twenty years of service in foreign country. As I told him personally when he was here, no body can tell what will happen to F.C.U. in the future. This question is now much more aggravated by the Japanese invasion in China. But it is our faith that righteousness and justice will prevail in the long run. An institution that is devoted to Christian service, like F.C.U., will not die out easily. I told Beeman, when he was here, that so long as we continue to serve there will be no danger of shifting our loyal staff.

As to the education of his children, other missionaries seem to have been able to do quite well. Of course, there is much need of better treatment to our missionary teachers, and if conditions are getting better we have the confidence that the

Mr. BAG 2, March 12, 1932

Trustees will help to improve our financial resources. As yet the Beemans' children are quite young. It will be about ten years yet before their oldest daughter goes to high school. I mention this for your reference so that in your future correspondence ^{to}~~with~~ him you might explain a little further along those lines. A number of our staff here have been writing to the Beemans. It is our earnest hope that such a valuable person like Beeman should not be lost to F.C.U.

Yours very sincerely,

C. J. Lin
C. J. Lin

CJL/Y

RECEIVED
UNIVERSITY OF
MICHIGAN
APR 1 1932
LIBRARY

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.
州福國中

OFFICE OF THE PRESIDENT
處公辦長校

Mr. G. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

FUKIEN

Dear Mr. Garside:

INDEXED

Enclosed herewith I am sending you a copy of my letter to Miss Asher, in reply to her inquiry about our insurance arrangement. We had been paying her \$196 gold per year for her insurance during the last seven years. It was our mistake to put it down as \$100 gold only. The rest of the letter is self-explanatory. We hope that Miss Asher will definitely plan to come over.

Under separate cover I have sent you a set each of the blue prints ~~of~~ the additional unit ~~of~~ dormitory for men, and ~~of~~ the new dormitory for women. The men's unit is getting on very well. It will be finished in the early part of June. The women's dormitory is also getting along well. It will be completed according to the schedule. There is one addition in the women's dormitory, which is not given in the blue print. The whole third floor of the dormitory will be of re-enforced concrete. This will further strengthen the building as nearly being fire-proof. This was decided upon in order to insure the use of the dormitory for next fall in case the whole edifice cannot be finished in September. The re-enforced concrete floor on the third story will then serve as a temporary roof for the three lower stories. It will cost \$500 silver more, but we put it on ^{as a} temporary roof, and also save the regular expenses for that floor.

We have also sent you two copies each of our new publication, called "Fukien Culture." Our Department of Chinese Studies is chiefly responsible for it. We are carrying on our program of Chinese studies in a specific way, that is, concentrating our effort on the culture side of the Province of Fukien. The first two issues make a promising start. In the first issue there is "Forward" by the head of the Department. The second article is on "A Few Comments on the Society of the Study of Fukien Culture and Fukien Christian University" by Professor Kuo. The third article is on "General Chi," who became a hero in the Province of Fukien over 370 years ago ^{by} driving out the Japanese invasion during that time. It unearthed a number of historical studies on the famous person. The last article is "Bibliography for the Study of Fukien Culture" by our Chinese librarian. On page 20 is the constitution and by-law of the Society for the Study of Fukien Culture at Fukien Christian University.

March 20, 1932.

*Ack but not fully
closed 5/5/32
write Kelly 5/5/32*

Mr. BAG 2, March 20, 1932

The second issue of the same Society contains the following articles:

1. A recollection of the Sino-French war at the Pagoda Anchorage.
2. A study of water-fairy flowers in South Fukien.
3. A collection of folk lore in Foochow.
4. Bibliography for the study of Fukien culture (continuation of the last issue)

The Chinese Department plans to issue two more reports of this kind before the end of the semester. Through this Society we have been getting into wider contact with the scholars of this Province. Some of them have come to give lectures at our place.

We are feeling the need of a library building. Recently we have approached two sources for fund for that purpose. One is from the Carnegie Institution in America, and another is from the trustee of a mission fund in Westfield, New York. When Dr. Rufus Jones was here in the latter part of February he suggested that we approached the Carnegie Institution to help us in our plan for a library building. He offered his personal help, as he is a very close friend of the executive secretary of the Carnegie Institution. Upon his suggestion I have written to Dr. Robert L. Kelly, Executive Secretary of the Association of American Colleges, at 205 Crescent Avenue, Leona, New Jersey, to informally approach the executive secretary of the Carnegie Institution for us. Dr. Kelly is the father of Mrs. Roderick Scott. He had just recently sent us a check of \$50 gold as a gift. When we hear from him we shall decide what to do next.

The other source is from a fund left over by a person with the purpose to aiding mission work in foreign fields. Mr. E. T. Welch, Westfield, New York, has just been made the trustee of the fund. We have asked one of our missionary friends to write to Mr. Welch about our need for a library. We asked for a sum of \$60,000 gold. We proposed to build a building of the same size and same style as the Jones Memorial Science Hall. The Jones Hall cost \$65,000 gold when the materials and labor were quite cheap. But the present high rate of gold exchange will enable us to duplicate such a building at \$60,000 gold. We have also mentioned the need for \$10,000 gold toward the building of a dormitory unit for women, and an additional fund of \$25,000 gold for endowment of a lady teacher for our Women's Department.

I mention the above two matters for your attention, as we are too far away from the scene, and hence we could not follow up whatever new development over there. I hope that our office there can manage to be in some way able to keep touch with these two sources for us. I am not in a position to make definite suggestion to you as what to do, but I hope you will keep touch with Dr. Kelly and work through him to the Carnegie Institution, if necessary. You may also be able to find out more about Mr. Welch through some of his friends. I am sure you will do your best.

Mr. BAG 3, March 20, 1932

Our immediate building need is a good library. Our present library is housed in the Arts Hall, which is now proved to be inadequate even for our present purpose. There is not enough stack room space for our increasing book collection. Our reading room is also too small now. The recent gift of over 200,000 volumes of valuable Chinese books from the tutor to the last Emperor of the Ching Dynasty further embarrasses our position. If we can secure enough fund to build another major building in the near future, we shall like to make it a combined library and museum building. We also need more class rooms for Arts and Education courses. Bishop Gowdy will tell you and our Trustees the urgency of this project.

I wish also to acknowledge receipt of a set of diplomas which you sent over for our last year's graduates.

Yours very sincerely,

C. J. Lin
C. J. Lin

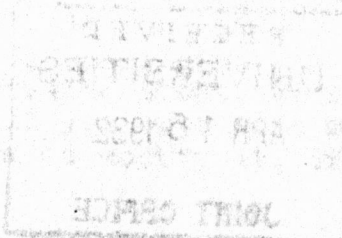
CJL/Y

Enclosures:

Copy of letter to Miss Asher.

Under separate covers:

Blue prints
"Fukien Culture"



1163

March 12, 1932

Miss Eva M. Asher
Suite 21
11 Audubon Road
Boston, Massachusetts
U. S. A.

Dear Miss Asher:

Your letter of January 29 has just been received. I am sorry that our letters have not been able to make clear to you our idea here with regard to your return in 1932. We made mistake in the provision for insurance money for single person. It ought to be \$200 gold, instead of \$100 gold. In the proposition to take over your debt, we also had in mind of not charging you interest for the same. You may also be glad to know that the Board of Managers voted in their spring meeting to grant half of the salary of the foreign members on our staff in gold at the current rate of exchange, besides the insurance allowance. This will mean that you will get \$425 in gold and \$850 in silver for your salary. If you plan to pay back to the University \$272 in gold each year, you will be able to clear up your debt in six years, or at the end of your second term of service. This will leave you with the entire amount of your salary in silver, that is, \$850 Mexican, and \$153 gold for your ordinary expenses and home purchases. I believe it is possible to live on that amount, although I know you will have to exercise a great deal of economy. We also hope that if the conditions are getting better when we have more assured sources of income, we shall be able to increase the salaries of our staff. It may be possible that in the near future the Managers and the Trustees will be able to pay the entire salary of our Western staff in gold.

I hope the above will straighten out your financial figures, and that you will see your way clear to return to us after you finish your work at Boston. We hope you can come over as soon as it is convenient to you. We hope to have your suite in the women's dormitory ready on or before July 1. I shall give you the sketch of your suite by a separate drawing sheet, so that you may have some idea about it. If you have some minor suggestions there will yet be time to modify it, if you write out immediately.

[5]
Miss EMA 2, March 12, 1932.

We shall look forward to seeing you here before long. We always seem to have difficulty during the last five years since I came to F.C.U. But that also seems to make the work more interesting and life happier. Our work has grown both in quantity and quality, in spite of many handicaps, we have about 170 students this spring term, although we did not take in a new freshman class. A large number of college students from Shanghai wanted to transfer to us, but we only took a few who came in time for the special entrance examination. The student spirit is very fine so far, and the faculty is much stronger than when you left here. We see a very bright future in our work here, in spite of the tremendous difficulty we are facing in this country, especially with the Japanese invasion. It is our trust that righteousness and justice will prevail in the long run, no matter how strong the Japanese militarism may for the time being be. So please prepare to come to join us in our challenging task at F.C.U.

Yours very sincerely,

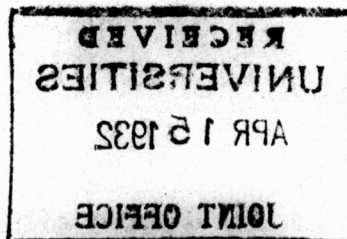
C. J. Lin

C. J. Lin

CJL/HCY

Enclosure:

1 receipt for G\$2.40



1165

FUKIEN

INDEXED

March 28, 1952.

ack 5/1

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Mr. Lin:

I am enclosing herewith a copy of a letter we have just received from the Rockefeller Foundation telling of the action of their Executive Committee a few days ago appropriating \$5,000 per year to Fukien for a three-year period. I attach also a confirmation copy of the cablegram we are sending you today in accordance with the promise I made in my letter of March 1st.

While we regret that the Foundation does not see its way clear to make this appropriation for a five-year period, we rejoice that the University will, at least have this substantial assistance during the next three years.

Very cordially yours,

B. A. Caside

BAG:PC
Enc. 2

1166

CABLE ADDRESS:
"HSIHO FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT
處公辦長校

州福國

May 1, 1932.

sch 6-13-32

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.
U. S. A.

FUKIEN

Dear Mr. Garside:

INDEXED

I wish to acknowledge the receipt of your letters of March 1, 1932 and March 28, 1932, informing me about the grant of the Rockefeller Foundation toward our Natural Science Work. Your cablegram of the ~~same~~ date was received duly. We are certainly glad that the Foundation has seen it fit to help us further. We should, however, look forward to secure sources after the three-year's term expires. In view of the economic conditions throughout the work, we probably could not do very much at the present time. But we certainly should look forward to raise a definite sum for endowment for our Science Work, before the Rockefeller Foundation's grant is cut out entirely.

I also wish to acknowledge the receipt of your cablegram which came to us last week, announcing the appropriation of our Trustees from the last year's gold surplus to carry out the three items of our program. We are very grateful for the kind consideration and the spirit of unfailing support to our work from our Trustees. Would you please kindly assure our Trustees that we shall always do our best for the cause of high Christian education in China.

About four weeks ago we sent you, by registered mail, a piece of embroidery silk. It is a gift from the field to Dr. and Mrs. William B. Hill on the occasion of his seventy-fifth birthday. Would you kindly frame the embroidery for us. The original frame here was quite beautiful, with lacquer finish. We found it hard to send it over to you, so we finally decided to take out the frame and sent you the embroidery silk alone. May we ask you to arrange for the framing of it at the expense of the field, and send it to Dr. and Mrs. Hill. The side trimming was also enclosed in the roll.

// The original painting of the embroidery was done by a famous artist in this province. His painting is also quite popular in Formosa and in Japan. The embroidery is hand work

1167

Mr. B. A. Garside 2, May 1, 1932.

on the original painting. As you will know, the picture stands for the four best things in life according to Chinese thought; namely, blessedness (福), honor (禄), longevity (寿), and happiness (喜). //

We have not heard either from Mr. Beeman or from Miss Asher about their decision with regard to their return to China. We earnestly hope that Mr. Beeman will see fit to decide to return to us next year, if not this coming fall. We certainly hope that Miss Asher will be coming this summer. Our work is going on very well in spite of the unsettled conditions arising from the Sino-Japanese relations. Our students are doing their work steadily. All of our faculty members are well, although they have been working much harder than usual. We shall close our academic year on June 23.

Enclosed herewith please find two copies of our report on Chinese Studies. It is the English version of our Chinese report to the Harvard-Yenching Institute Conference, in Peiping last October. The Institute secretary there asked us to put it in English. You may like to have these copies for your reference.

Very sincerely yours,

C. J. Lin
C. J. Lin

CJL/Y
Enc. 2

CHINESE STUDIES IN FUKIEN CHRISTIAN UNIVERSITY

I. INTRODUCTION

No one with even a superficial knowledge of things oriental can deny the important part that Chinese culture has played in the past and is likely to play in the future. Chinese culture has now ceased to be merely an interesting and polemical topic for the academicians; it has been incorporated into the curriculum of most of the outstanding educational institutions in China as well as in the West. Fukien Christian University from the beginning has not overlooked the importance of this phase of study. Thanks to the Hall estate grant we are now able to carry on more efficiently the study of Chinese culture and to increase facilities for research.

We have chosen as our special field of study the culture of Fukien province instead of undertaking the stupendous task of studying Chinese culture in the large. We feel that it is incumbent upon us to know well the place in which we live and these people whom we serve, to develop whatever resources it has in store for us, to unlock the treasure of the past, - the age-long experience and tradition of the people - and to bring it as a further contribution to the richness of Chinese thought and life.

There is no question but that Fukien is an important part of China. Once it was the seat of Chinese learning; it produced philosophers like Yang Hsi ~~and Chu Hsi~~ and Chu Hsi, scholars like Tsai Hsiang and Cheng Chou, and statesmen like Li Keng and Lin Cheh Hsu; it introduced into China modern thought and literature thru men like Yen Fu and Lin Shu; it has abundant natural resources and products, superior even to those in the Yangtze valley - in short it deserves our study not as a sort of "Heimat Kunde" only, but as an integral part of Chinese civilization.

Our curriculum, our research, and our program are more and more being woven around this central problem - the problem of Fukien. While we have not neglected the more fundamental branches of knowledge, each one of us is working on a special problem which has direct bearing on Fukien. The Department of Chemistry, for instance, has been carrying on research on Fukien clay and ceramics as well as the water of the Min River. The Department of Biology has made an intensive study of Fukien fauna and flora, especially frogs and honey bees, while the department of psychology has attempted to conduct experiments for the study of color preference and eidetic imagery of Foochow boys and girls. Prof. Stowe of the school of education has applied tests on Character-Education in the middle schools of Foochow, and these will be an important contribution to the study of our Fukien problem.

It is, however, in the curriculum of the Arts College that the subject of Chinese culture is especially emphasized. Students are required to take such courses as "The History of Chinese Learning" offered by the department of Chinese Literature. This department has also offered the following courses:

Oct. 1931.

- 2 -

The Study of the Ancient Writing on Tortoise shells and Animal Bones

A Critical Study of the Ancient Chinese Works.

Chinese Folk Literature

A Study of Chinese Art

Chinese Classics and Philosophy

Philology

Archaeology

These courses serve to give a general perspective of Chinese culture heritage (For a description of these courses see Bulletin No. II of the Arts College).

The department of political and economic science lays stress upon knowing economic conditions in Fukien and Formosa. An historical survey is being made involving a considerable amount of actual field work. The department of History and Sociology is collecting data in the vicinity of Foochow which possess historical or scientific value. Students are also interested in social survey and social measurement, which sometimes lay bare some important factors in Fukien culture.

A chair for special lectures on Chinese culture has been established. Each semester a series of lectures on Chinese is given by some specialist. Last semester we invited Dean Chen Chung Fang of Chinan University, Shanghai, to lecture on Chinese Literature. Such lectures will be published in book form by the University.

We encourage those teachers who are interested in this field by giving them the opportunity for advanced training. We sent Mr. Chu of the department of Chinese Literature to Japan for further study, and he will return to us next Fall.

The students have shown great interest in this field of study. The number of students who major in Chinese increases steadily, and the number of students who have selected courses along this line reaches more than seventy percent of the whole student body.

II. RESEARCH WORK IN CHINESE CULTURE

1. The Society for the Study of Fukien Culture. This society extends not only to the students and the faculty members of the University, but to all those who are interested in Fukien Culture as well. The membership at present has reached 120, though it was organized only a year ago.

The society has organized the following six groups;

1. For the study of the history and geography of Fukien
2. For the study of the dialects
3. For the study of the customs
4. For the study of the racial elements in Fukien
5. For the study of the folklore
6. For the study of the economic products

A quarterly meeting is held, whereby each group reports the results and findings of the study. The society issues a bi-monthly publication which publishes the results of the study, and proves to be of great value.

2. A seminar course on Chinese culture. In this course students are asked to find some problems themselves, or to select a topic for study according to their own interest. They are, however, under the direction of a professor. In the class free discussion is encouraged. Thirteen students selected this course last semester, and the number will be increased this semester as evidence of the interest shown. The topics for discussion last semester are as follows:

- a. The Development of Chinese Law
- b. The Development of the Forms of Chinese Government
- c. A Critical study of the History of Chinese Art
- d. The problem of Chinese Family
- e. Chinese system of Marriage
- f. A Comparative Study of the Oriental and Occidental Culture.
- g. The Philosophy of Confucius and Mencius
- h. The Study of Chu Szu

3. Free Study Club. This club consists of more than 30 members who divide among themselves into several groups as follows: literature, archaeology, economic, etc. They invite professors to serve as their advisors in each group, and meet together once a month.

4. The Publication of Research Study. The works of the research study are published in the following University journals and periodicals: Hsieh Ta Hsiao Shu; Hsieh Ta Ching Nien; T.C.U. Quarterly, etc. The students have organized a Hwang Hung She, a Chinese literary society. They have been contributing to the papers and writing for the Literary Supplement of Chiu Tze Pao, a Foochow daily.

5. Kuo Yu Study Group. It is the object of this group to study and to practice the use of the Chinese national language. They hold a weekly meeting and have an oratorical contest each semester. Our students won the first and second prizes in the last intercollegiate oratorical contest held in Foochow.

6. Recommending new books. Several years ago we organized a Min Tze cooperative society, the purpose of which is to secure new and worthwhile books on Chinese culture, which are recommended or sold to the schools in Fukien.

7. The study of racial elements in Foochow. There are two peculiar groups of people in Fukien, namely, the Hsia tribe and the boat people, said to be descendants of the aboriginal inhabitants of the province. The these groups tests have been applied and their customs and living condition have been investigated, though it is hard at present to come in contact with the Hsia tribe; they live by themselves in the mountains north of Foochow City.

8. The study of economic products and the means of communication. Fukien has some products which are quite unique. An interesting in-

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Oct. 1931.

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quiry has been made this semester on water lily and Dimocarpus Longan. As to the means of communication in Foochow, we have made a thorough study of the present condition and the needs for improvement.

III. PROGRAM TO BE CARRIED OUT

As regards curriculum and college work in relation to the study of Chinese culture we are trying to carry out the following plans:

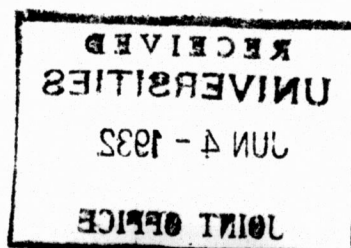
1. A Department for specializing in Chinese subjects. The Chinese Department has made tentatively some regulations, and is also trying to find ways and means so that the plan may soon be realized.
2. Lectures on Chinese Culture. A series of lectures on philology, archaeology, anthropology and the like, to be conducted by some specialists; more funds should be appropriated for encouraging and publishing these lectures.
3. Free Study Groups. There should be more free study groups to encourage students to carry on research work, not from books only, but in actual field work.

Aside from the plans mentioned above we hope to promote the study of Chinese culture through the following programs:

1. We have issued a periodical on Fukien Culture, and expect to publish a set of important works in this field.
2. Through our alumni we plan to organize a branch society of Fukien culture in all important districts of the province.
3. We plan to expand work in social survey and investigation.

As regards equipment and facilities for the study of Chinese culture we plan to carry out the following:

1. Library. We are going to enlarge our library by (1) appropriating a special fund for purchasing important works along this line, and (2) by soliciting donations from some private libraries. Already a few notable families in Fukien have promised to present us several hundred thousand volumes of valuable works in Chinese.
2. Museum. Prof. Farley of the Department of English literature has moved his private museum to the University, and this will make a start to -ward a University museum. We hope that in the future we will be able to organize an expedition for the purpose of excavation.
3. Scholarships and Prizes: We hope to be able to give scholarships to worthy students who are capable of doing research work. Prizes should be provided as a means of encouragement for securing materials and valuable additions to the museum.



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FUKIEN

INDEXED

May 4, 1932.

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear President Lin:

Under separate cover we have sent you a supply of the Minutes of the meeting of the Fukien Trustees held on April 13th. Since this letter is going "Air Mail" to catch the regular steamer for which mail closed yesterday, I will not add to postage costs by attaching another copy of the Minutes hereto. I will, however, comment briefly on the actions taken at the meeting.

Message from Bishop Gowdy. We were all very happy indeed to have Bishop Gowdy present at the meeting. He was able not only to bring us full and intimate information as to the work and problems of the University, but he also infused the meeting with his own warm spirit and personality.

Minutes of Meeting of Managers held on January 30th. Under this head the item which called for the most thoughtful consideration of the Board was Action M-666 relative to the 1930-31 gold surplus. This matter was also dealt with by the Managers last August in Minute 654, and by the Trustees last November in Action T-959. For two months or more I have been aware of the fact that our office bungled very badly the correspondence between the Trustees and the field with regard to the disposition of the gold surplus remaining from 1930-31, so I was eager to have Bishop Gowdy report to us at first hand with regard to the attitude on the field, and to suggest the proper procedure for us to follow. As Bishop Gowdy told us of the situation two facts became quite apparent. The first was that our Trustees did not appreciate the urgency of the need for an immediate response to the suggestions in M-654 regarding the use of last year's surplus. The second was that I failed to make clear to the field that when the Trustees took action T-959 last November they had no thought whatever of brushing aside or slighting the proposals of the Managers regarding the use of the surplus, but intended merely to defer final disposition of last year's surplus until the Board could make a thorough study of the various responsibilities it is now facing.

All of the Trustees were earnest in their expressions of regret that this lack of understanding had occurred, and all were eager to take whatever steps would most effectively remedy the situation. By Action T-969 the Trustees voted to appropriate a total of G.\$8,000 to be provided immediately for the three items in Action M-654 which seemed to be the most urgent, that is the gifts for the Chinese Library, the Sabbatical Reserve Fund for Chinese Professors, and the New Women's Dormitory. Inasmuch as the Trustees were particularly anxious that the balance of G.\$2,182.08 still remaining in the surplus might be retained for other purposes, the Board by

1173

Action T-970 instructed us to inquire whether the item for research work on Fukien Culture might be met with funds on the field, and whether the item for Women's Dormitory equipment and athletic provisions might be met from other sources.

Shortly after the meeting I sent you a cablegram embodying the gist of Action T-969, and authorizing the Field Treasurer to draw this G.\$8,000 at once, so I trust that Mr. McClure has already obtained whatever portions of these funds are most urgently needed.

University-supported Western staff. The Trustees took advantage of Bishop Gowdy's presence to consult with him at length with regard to the problem of how we can most effectively meet the needs of the University-supported Western staff of the University, and at the same time fulfill our obligations to the institution as a whole. In line with the agreements already reached both on the field and here at the home base, that it would be desirable to place all of our Western staff at the University under Mission Board appointment and support, if this could be done without turning aside funds which have heretofore gone into the general University budget, the Trustees sought to discover whether there is any feasible plan by which such a rearrangement could be effected. You will see from Action T-972 that no final answer to this problem has yet been reached. We will, however, continue our investigations and will try to keep you informed of any progress we make. We hope that you, on the other hand will continue to write us fully and frankly as to the attitude on the field regarding these proposals, and that you will give us the benefit of your suggestions and criticisms.

The Board regretfully reached the conclusion that we had no alternative but to accept the resignation of Mr. and Mrs. Beeman, which was done by Action T-973. You will note that the Board voted that their salary and allowances be continued to June 30th, 1932. This is somewhat longer than the minimum provided by the regulations of our Mission Boards, but in view of all the circumstances it seemed the equitable thing to do.

The Board did not take any definite action in regard to Miss Asher's case, though I was glad to be able to report that Miss Asher has, during recent weeks, begun to see her way more clearly toward return to the field this autumn. The last letter I had from her, received a fortnight ago, seemed to indicate that her decision to return is now fairly definite. I am hoping that no new difficulties will develop, and that this summer will see her started happily back to Foochow. I will write more on this subject later.

Financial Matters. The budget estimates had arrived a few days before the meeting, and Mr. Evans and I had made a hasty analysis for presentation at the meeting, but in view of the fact that the Trustees plan to hold another meeting either late in May or early in June, it was agreed that definite action on the budget would be postponed until then, in order to give time for a more careful study of a number of financial problems now pending.

Bishop Gowdy reminded us of the urgency of the need for a new residence for Dean Theodore Chen, for which about G.\$1,000 will be required in addition to the generous gift of Dr. and Mrs. E. G. Warner. In view of the present economic situation it is almost beyond the realm of possibility for us to obtain any substantial new gifts at the present time, unless we should chance to discover some good friend whose interest is already aroused. The Trustees expressed the hope

President C. J. Lin

May 4, 1932.

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therefore, that this balance of G.\$1,000 for Dean Chen's residence might in some way be found within the present resources of the University. For example, an additional G.\$1,000 has been received from the Glencoe Church since the Managers' meeting of January 30th was held. Would it be possible to use this last G.\$1,000 of the Glencoe gift to complete payments for Mr. Chen's residence? Or, are there any other balances available on the field which might be used, temporarily at least, for this purpose?

I am sending Teddy a letter, not only to transmit the felicitations of the Trustees, but also to add my own personal good wishes on the occasion of his approaching marriage.

Appropriation from Rockefeller Foundation. The thing that most impressed the Trustees in connection with this generous action of the Rockefeller Foundation, is that we are now under a heavier obligation than before to secure from some source the increase in support for Natural Science which will enable the University to carry on this work without any let-down, after the termination of this present appropriation from the Foundation in the summer of 1935.

Correlated Program. The Trustees devoted some time to a very careful study of the actions taken by recent joint conferences dealing both with the proposals for the Associated Boards for Christian Colleges in China, and also the expressions of judgment at the home base relative to the Correlated Program. You will note that by Action T-978 the Trustees agreed heartily to cooperate in the Associated Board. We hope that the organization meeting of this Board will be held early this fall.

The Trustees deferred until the next meeting about a month hence, any definite decision with regard to the Correlated Program and the University's participation therein. We all recognize that participation in the Correlated Program is a matter for decision on the field, rather than action at the home base. It is probable, however, that our Fukien Trustees, in harmony with actions taken by most of our other Boards of Trustees as they have met during the last month, will reiterate the approval we have already given both on the field and in New York, to Fukien's participation in the program.

I will write more in regard to this after our next meeting. Meantime, I hope you will keep us informed of the reactions on the field to the proposals found in the summary appended to the Minutes.

I believe that I have not formally acknowledged receipt of your letters of February 28th (4 Letters), March 12th and March 20th. Your letters of February 28th were in hand at the time of the April 13th meeting, and were frequently referred to at that time. Most of the matters dealt with in your letter of March 12th and 20th have already been commented on. We have received the copies of the new publication "Fukien Culture". I am glad to have your summary of the contents of the first two issues. With the aid of my Chinese dictionary I managed to dig out at least the gist of the main topical headings, but I am reminded afresh, whenever I pick up my Chinese dictionary, of how rapidly my scanty knowledge of Chinese is getting away from me.

I am very much interested in what you write in your letter of March 20th with regard to the efforts you have initiated for securing a new library building. We recognize cordially the urgency of the University's need, and only regret that

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President C. J. Lin

May 4, 1952.

our office is not so organized to give us more opportunity for promoting the University's appeals for assistance. I am hoping that one of the early fruits of the organization of our Associated Boards will be the development of more adequate promotional facilities here in New York. Meantime I will try to do all I can in following the leads you describe.

With warmest good wishes, I am,

Very cordially yours,

BAG:PC
Enc.

CC: Mr. R. R. McClure

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FUKIEN

INDEXED

Fukien

May 5, 1932

President C. J. Lin
Fukien Christian University
Foochow, China

My dear Mr. Lin:

I have acknowledged receipt of your second letter of Feb. 28th, but I did not comment on the discussion of Mr. Kellogg's plans for the remainder of this year! he of sufficient value to warrant the

I have been in touch with Mr. Cartwright's office and have been informed that he is now corresponding with Mr. Kellogg in regard to the date of his return to the field. I believe Mr. Cartwright feels that Mr. Kellogg's stay here in America until the end of 1932 would be of sufficient value to warrant the sacrifices which the University would have to make in letting him stay here for some months beyond the regular expiration of his furlough. I believe that Mr. Cartwright is also corresponding with Mr. Kellogg in regard to possible financial adjustments which would make available to F.C.U. at least a part of Mr. Kellogg's support during this extension of his furlough.

I will try to keep you informed of developments.

Very cordially yours,

B. A. Givide

BAG/RC

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Jack

FUKIEN

INDEXED

June 13, 1932. #2

ack 7/25

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Mr. Lin:

It is not possible for us to get the complete Minutes of the Annual Meeting of the Fukien Trustees held on June 9th into the China mail closing today. I am anxious, however, that you shall have in your hands as quickly as possible the action of the Trustees on the subject of the 1932 budget since your fiscal year will have already begun before this information can get to the field. I am, therefore, enclosing herewith an excerpt from the Minutes giving this information.

You will note that the amounts of the Trustees' appropriation for 1932-33 is L. C. \$53,454.33 to general funds, plus C. \$12,607.42 of specially designated funds. This is somewhat less than we hoped we might be able to send you this year, but is more than some of the members of the Board think we can safely obligate ourselves to disburse. We have taken, in arriving at these figures, the maximum amount of the gold income we have any hope of receiving, have reduced by \$400 the appropriation for administration at the home base, and have made no deductions as a reserve for possible losses in income. There is every reason to fear that our cooperating Mission Boards may be compelled to cut down their new appropriations to the work of the University, as their fiscal years close at various dates during the coming months, and there is even a possibility that some reductions may be necessary in the Mission Board appropriations already made. There is also an immediate likelihood that we will suffer further reduction of income on our endowment. The Aluminum Company may be required to further reduce dividend payments or to suspend them entirely, and if present conditions continue some of our bonds may be forced to default their interest payments.

The only source the Trustees have available for meeting any such losses of income is that of possible gain on exchange. If the present very favorable rate of income continues during the fiscal year 1932-33, we should have a substantial surplus on exchange which could be used to cover losses in income. However, this gain is never so large as we are apt to estimate it because a substantial portion of the Trustees' appropriation is expended in gold without being converted into local currency, and we dare not place any reliance upon the

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President C. J. Lin

June 15, 1932.

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present favorable rate continuing throughout the year.

I am explaining these financial problems in some detail, so as to make it clear to the field that you should not at this time count upon any gain in exchange during 1932-33 from the Trustees' general appropriation, which you might later have available for meeting urgent needs on the field.

As regards gain in exchange on designated income from the Rockefeller Foundation, the Harvard-Yenching Institute, and the smaller special items, this income is sent out to you in gold, and the field is entitled to use all gain in exchange within any limits permitted by the conditions of this designated income.

I hope that in the next China mail we will be able to send you the formal Minutes of the June 9th meeting, together with a more detailed covering letter.

Very cordially yours,

B. A. Garside

BAG:PC

Enc.

CC: R. W. McClure

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BUDGET

Change in fiscal year. The Secretary reported the exchange of correspondence with the field in regard to changing the date for beginning the University's fiscal year from August 1st to July 1st. Such a change would be satisfactory both to the Field Treasurer and to the New York Office, and would bring the fiscal year more into harmony with the academic year of the University, and also with the accounting procedure of the other China colleges. After discussion it was

T-981 VOTED (1) to approve beginning the fiscal year of the University on July 1st, instead of August 1st.

- (2) that this change become effective July 1, 1932, and that the Trustees' appropriation to the 1931-32 budget, as set forth in Action T-937 be closed on a basis of eleven months, or eleven-twelfths of the total amount of L.C.\$59,583.33 appropriated under Action T-937.

1932-33 Budget. The Assistant Treasurers presented for consideration by the Board both the budget estimates for 1932-33 as adopted by the Board of Managers under Action M-674, and also the analysis of these estimates prepared by the New York Office. The Board gave careful study to the problems involved in the unusually serious economic situation which now confronts all the organizations from which the University derives its support. It was recognized that many of the regular sources of income cannot be considered as fully assured. The hope was expressed, however, that any such losses in income might be offset by the unusually favorable rate in exchange now prevailing. It was

T-982 VOTED that the Board of Trustees inform the field that it will contribute toward the general budget of the University for the fiscal year beginning July 1, 1932, the sum of L.C.\$53,454.33, to be derived from the following sources:-

	Gold \$	Gold \$	L.C.\$ @ 3 to 1
<u>A. Mission Boards</u>			
American Board	5,000.00		
Methodist Board	3,400.00		
Reformed Board	1,400.00		
Church Missionary Society	1,111.11	10,911.11	32,733.33
<u>B. Endowment General</u>	8,107.00		
Less - Home Administration, C. O.	1,500.00	6,407.00	19,221.00
<u>C. Special Gifts</u>	500.00	500.00	1,500.00
		17,818.11	53,454.33

T-983 VOTED that the Board of Trustees inform the field that it will transmit to the field for the 1932-33 Budget the following designated income as and when received:-

	Gold \$	Gold \$
Rockefeller Foundation		5,000.00
Harvard-Yenching Institute		7,368.42
Special Items:		
Psychology Endowment	50.00	
R. W. Jones Scholarship	25.00	
E. C. Jones "	200.00	
Osborne "	27.00	
		302.00
		12,670.42

T-984 VOTED in addition to the above appropriations, the Board of Trustees agreed to return to the University for carrying on its work, all charges for property rental and depreciation which are estimated in the budget as L.C.\$159,000.

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FUKIEN

INDEXED

July 18, 1932.

ack. 8/22

President C. J. Lin,
Mr. R. W. McClure,
Fukien Christian University,
Foochow, China

My dear President Lin and Mr. McClure:

I am enclosing herewith a copy of the Minutes of an Executive Committee meeting held a fortnight ago.

I believe that neither of the actions taken require any specific comment. We are all particularly concerned over the financial situation which confronts us as a result of the cancellation of the Church Missionary Society's appropriation for 1932-33, and the reduction of the American Board appropriation by \$1,000. However, it was the judgment of the Committee that we should wait until early in the autumn before taking any final action as to the Trustees' appropriation toward the 1932-33. By that time we will have final reports from Mr. McClure and will know exactly how we closed the year 1931-32.

We are all hoping that the Church Missionary Society will be willing to consider itself as still one of the cooperating Mission Boards, even though for the present this cooperation is on the inactive basis. We hope that with the return of more normal conditions the C. M. S. will see its way clear to resume its support of the University. I am afraid, however, that we cannot as yet be confident of the Society's willingness to continue, for there have been a number of indications during the last few years that the support of the C. M. S. has not been as enthusiastic as we would have liked.

Very cordially yours,

BA. Inside

BAG:FW
Enc.

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FUKIEN

INDEXED

July 22, 1932.

ack. 8/22

President C. J. Lin.
Mr. R. W. McClure,
Fukien Christian University
Focchow, China

My dear President Lin and Mr. McClures

I am enclosing herewith copies of the letter we have just received from Dr. E. G. Warner and the reply I have sent him.

You are probably both familiar with the fact that Mrs. Warner died during the latter part of June after a long period of ill health, the underlying cause of which was cancer. Dr. Warner knew for some months that the end was inevitable though Mrs. Warner did not know all the details of her condition.

Dr. Warner has passed through this bereavement in a magnificent way and has not forgotten for a moment his interest in Fukien, or the obligations he and Mrs. Warner assumed. Mrs. Warner's death, in addition to the difficulties caused by the economic depression, has had a very serious effect on Dr. Warner's financial outlook, but he is planning to carry out fully all the obligations he and Mrs. Warner assumed. He is therefore, sending us a check for \$1,250 to apply on Dean Chen's residence in accordance with the plans he and Mrs. Warner made, though I am sure this means a very serious sacrifice to him just now.

We wrote you two or three months ago as to our hopes that you would be able to secure from the other sources we suggested a sufficient amount to complete the cost of this residence. It is all the more important that this should be done, now that Dr. Warner has made his gift in such a sacrificial spirit. I do not know just what progress has been made on the residence, but I hope very much that we may soon be able to report that this residence is completed, and is being occupied by Mr. and Mrs. Chen.

Dr. and Mrs. Warner have been so magnificent in their friendship toward Mr. Chen, first in providing the major part of the fund that made possible his successful struggle to regain his health, then in taking a warm personal interest in him, both while he was in America and after he returned to China, later in providing \$500 per year toward the budget of the University, and now finally in giving him a home where we hope he may have many happy years.

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President C. J. Lin
Mr. R. V. McClure

July 22, 1982

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I know that the University will do all that it can to recognize what Dr. and Mrs. Warner have done, and will show Dr. Warner the depth and permanency of our appreciation.

You are authorized to draw on us at your discretion for this amount of \$1,250. This is authorization No. 5882.

Very cordially yours,

B. A. Gause

BAG:FW
Enc.

CC: Accounting Office

1184

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

07
CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

FUKIEN

July 25, 1932

ack

Ba B - 7-8-32

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

Dear Mr. Garside:

I wish to acknowledge the receipt of your letters dated June 10 and 13, respectively, together with an excerpt from the last Trustees' minutes. The confirmation copy of your last cablegram also came. But the last two cable words were not decoded there either; so we do not know yet what they mean.

We are glad to know from your letter of June 10 that we may expect Miss Asher sailing on "President Coolidge" from New York on August 4. It is a good plan for her to make such a trip. We shall leave to our Trustees to make adjustment of her salary for the month of July or August as well.

Your letter of June 13 informs us of the decrease of our income for next fiscal year. We hope that no further cut will be effected by the various cooperating Mission Boards. Our Treasurer's Office will be able to finish closing last fiscal year's account (1931-32) in a few days. We shall make revision of our next year's budget according to the experiences of the last year, and also to adjust our expenses to the reduced income. I believe we shall be able to work out things quite well here.

Bishop John Hind of the C.M.S. in Foochow wrote me informally that he received words from the London office that the C.M.S. contribution to Fukien will be cut out entirely on account of the financial difficulties in England. Because of my recent illness, I asked Mr. McClure, our Treasurer, to see Bishop Hind for more details. Bishop Hind seems to think that the cut will not take effect until 1933, and that the Foochow Mission has no knowledge of the plan before the news came from London.

We told Bishop Hind that it would not be fair for C.M.S. to cut its appropriation to Fukien entirely at once while it still keeps on its other lines of missionary work in this

1185


Mr. BAG 2, July 25, 1932

Province, unless it has other reasons besides the financial one. We learn from other sources that it is the plan of the C.M.S. to cut its Mission appropriation to China by 5% each year, so that the Anglican Church here will be expected to fully support itself in twenty years. Fukien should accept any proportional reduction that may be effected for the missionary work in Fukien, but we certainly hope that the C.M.S. will continue its cooperation in the work of Higher Education in Fukien. You probably have some information about this matter direct. We hope that our Trustees will take this matter up with the C.M.S. in London and the representative of the American Episcopal Church on our Board of Trustees in America as soon as possible. We also hope that Bishop John Gowdy may take the matter up with C.M.S. people in London on his present visit. We do not ^{know} cable to Bishop Gowdy on the matter, because we do not have ^{enough} information on hand, neither do we know his schedule of trip. The Methodist people here are expecting him to be back sometime in September.

The work on the Fukien campus is going on quite well. We are finishing up the new unit of the men's dormitory, and the new dormitory for women. The building of the gas plant for the Science Department was begun about two weeks ago. The work on the new double-residence for Dean and Mrs. Chen and Professor and Mrs. Kellogg is also being started. On account of the expected increase of student body, we are remodelling our old chapel in one of the temporary wooden frame buildings for student dining room. Minor works of repairing are also being carried on. We shall be ready for work next September.

All of our staff members and their families are well. Several of our Chinese professors are giving series of lectures to the special summer schools organized by the Government for high school teachers in the various part of this Province.

Yours very sincerely,


C. J. Lin.

CJL/HCY

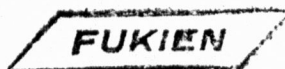
CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校



August 8, 1932

ACK - 9-8-32

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

Dear Mr. Garside:

Sent
9-8-32
Enclosed herewith please find ^{immediately} two copies of our report to the Board of Regents of the State of New York. Will you kindly send in the original copy to the authorities there, and keep the duplicate for file in your office?

Last week we sent you 30 mimeographed copies of the Annual Report of the Treasurer for the fiscal year, August 1, 1931 to June 30, 1932. I believe Mr. McClure has already written you about the report. We hope that the report is clear to you. The accounts will be audited before the annual meeting of our Board of Managers in the middle part of September. If you desire to have more copies of the report, kindly let us know.

Your letter of June 25, together with a copy of the minutes of our Trustees' annual meeting on June 9, reached us duly. We regret to note that the American Board has to reduce its appropriation to us by \$1,000 gold for 1932-33. It is our hope that when the conditions are better, the American Board people will again raise our appropriation to the former level. I have already written you about the news we received here about the C.M.S. contribution. We are quite anxious to hear what our ^{Trustees'} Executive Committee meeting has decided to do with the general problem of our finances. The matter may not be very serious for the present year if the exchange rate keeps on like the present. But if there is any considerable reduction of the present gold rate, the question of our finances will be very serious. We are trying our best to effect some economy here. We have not been able to reduce our budget to any great extent, as we have always been living on our minimum need. The cost of living has been rising steadily, as the value of silver has been going down and taxes and customs duties have been greatly increased.

We certainly appreciate the action of the Trustees of the Harvard-Yenching Institute. It gives us a steady basis to carry out our plan for the Chinese Studies here.

1187

Mr. BAG 2, August 8, 1932

I wish also to acknowledge here the receipt of a copy of your letter of July 2, together with a copy of the minutes of the Super-advisory Committee meeting of the China Union Universities Central Office. We certainly appreciate the efficiency and economy you have effected in the Central Office for the benefit of all of us in China. You and Mr. Evans are certainly to be congratulated on the fine accomplishment of the work of last year.

Yours very sincerely,



C. J. Lin.

Enclosures:

Two copies of reports
to the Board of Regent.

CJL/Y

CABLE ADDRESS:
"HSIHO, FOOOHAW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOOHAW, CHINA.
州福國中

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT
處公辦長校

FUKIEN

ack 11-17-3 ✓
August 22, 1932.

King Rich

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.
U. S. A.

Dear Mr. Garside:

I wish to acknowledge the receipt of your letters dated July 18 and 22 respectively. We are now working over our budget on the basis of the Trustees' action in the last annual meeting. The decreased income due to the reduction from the various Mission Boards and the withdrawal of the C.M.S., makes it necessary for us to counting a few thousand dollars from the gain in gold exchange in order to balance the budget. I believe there will be no special difficulty for the coming year.

We are very grateful to Dr. and Mrs. Warner for the payment of gift which they promised toward Teddy's residence at the University. It was certainly generous of Dr. Warner to carry their promise out so promptly after the death of Mrs. Warner and during this difficult time of economic depression. I shall write to Dr. Warner again to thank him for the payment of the gift and to send him the blue print of the new residence, which is now being built. We hope to have the house ready for the use of Teddy and his bride in January.

We are planning for the opening of the college. We shall have our second entrance examinations on September 1. Beginning with September 9, we shall have a three-days of Faculty Conference on the general topic of Character Education at F.C.U. The registration of the students will begin to take place on September 12, and the classes will begin on September 16. We have almost all of our staff arranged for the teaching work next fall, with the exception of an additional Biology man, who becomes very necessary on account of the further delay in return of the Kelloggs. We are expecting our new Dean of Women on the campus next week. She will give courses in Religious Education and Secondary Education. She has her training in Ginling, Hartford Seminary, and Yale University.

Mr. Frank T. Cartwright wrote me on July 18, informing me the decision they had arrived with regard to the further

1189

Mr. BAG 2, August 22, 1932.

delay of the return to F.C.U. of the Kelloggs until the summer of 1933. This change is quite a disappointment to us. But on account of the difficulties the Methodist Board is facing now, we probably have to bear our part. It is hoped that the further experience which Mr. Kellogg will have in his work in the ^{U.S.A.}University will be of increased service to our work here at F.C.U.

A sad event fell on one of our faculty members recently. In the evening of August 12, the wife of Dr. T. H. Cheng, of our Biology Department, passed away after over a month of serious attack of an intestinal disease which she contracted probably even before she went to America. Mrs. Cheng was liked and admired by every body on the campus. She had been a great service, not only to the community, but to our educational work. The loss is, of course, great to Dr. Cheng, but he is passing through this bereavement in a very magnificent way.

Yours very sincerely,

C. J. Lin.
C. J. Lin.

Enclosure:

To Dr. E. G. Warner,
August 22, 1932.

CJL/Y

RECEIVED
UNIVERSITY
SEP 2 1932
MAIL OFFICE

August 22, 1932

Dr. Edwin G. Warner
Brightwaters
Long Island, New York
U. S. A.

My dear Dr. Warner:

Mr. B. A. Garside of our Trustees' Office just informs us that you have sent in a check for \$1250 toward Dean Chen's residence at F.C.U. in accordance with the plans made by Mrs. Warner and yourself. We certainly appreciate your thought of our need here, even during your time of difficulties. We realize the great sacrifice on your part to help us in this way. We shall always do our best to make F.C.U. worthy of Christian higher education in China, so as to justify your deep interest in the work here.

I believe Mr. Garside has already informed you that we have secured enough money from other sources to meet the balance of the cost of the residence. The construction work was started over a month ago. We hope to have Teddy's end of the building ready for occupancy next January. Under separate cover I am sending you a copy of the architect's sketch of the new residence. We are quite sure that Teddy and his bride will be happy in this home, which will always remind them of your personal affection for Teddy throughout these years. With your permission, we shall like to make Teddy's house a memorial to Mrs. Warner. Would you kindly send us a copy of Mrs. Warner's picture?

You will be interested to know that Teddy has never been in a better health than at the present. His bride is a very capable lady. They have been down at the University about a week after their wedding on June 30. Teddy's sense of duty toward his work at F.C.U. prevents him from taking a long honeymoon trip. Both he and his bride seem to enjoy more in the work done than to seek pleasures in other ways. When we open our college again on the first part of September, they will occupy a part of our new Women's Dormitory before the new residence is ready.

Yours very sincerely,

JOINT SERVICE

C. J. Lin.

CJL/Y

1191

FUKIEN

August 31, 1952.

ack. 10/25

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear Mr. Lin:

I do not wonder that you are smiling so happily in the picture enclosed with your letter of July 25th. You certainly have a fine family and quite naturally are proud. We are very glad to receive these pictures as it gives us a more intimate touch with you and your environment. Many thanks.

The last word in the cable of June 10th is still a mystery. If our memory serves us correctly, the Methodist Board requested us to include this word as it was known we were cabling the field. We have talked with Mr. Cartwright of the Methodist Board, but he is unable to locate any information and his secretary is on her vacation so it will be impossible to make a final check before next week.

The C. M. S. contribution will have very careful consideration at the fall meeting of the Board. We have been hoping that some pressure could be brought to bear whereby at least a portion of the appropriation might be continued. Recent developments, however, make it appear that such an effort will be futile. We will not give up, however, until every effort fails.

From other sources we learned of your illness, but rejoice to know that you have recovered and are looking forward to the year's work. May you have strength and power to continue in the fine work you are doing.

Very cordially yours,

C. A. Coan

CAE:PW

1192

FUKIEN

September 8, 1932. #1

ack. 10/25

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear President Lin:

We are very sorry indeed that the last word in our cablegram of June 10th has caused so much confusion. I should have sent fuller explanations along with the confirmation copy of this cablegram, but Dr. Kellogg seemed to think that this word would at once be intelligible to Dean Chen. Perhaps the primary difficulty is the way in which this word was added to the message. If I had used some such phrase as "communicate the following to Dean Chen" it might have been clearer.

I am enclosing herewith a copy of the letter from Dr. Kellogg requesting us to embody this word in a cablegram to the University. I am also trying to get in touch with Dr. Kellogg to see whether he thinks it wise to send some further explanation to Foochow regarding the matter. Probably the matter is already cleared on the field and nothing further need be done.

Your letter of July 25th discusses at some length the problem created by the threatened withdrawal of support by the C. M. S. We have been corresponding with Mr. Barclay regarding the matter, and Dr. Warnshuis discussed the question with the Society while he was in London early in the summer. I was not in the city when Bishop Cowdy came through hurriedly last month, so I do not know whether or not he talked with anyone in London regarding the problem. The information we have thus far received has not made very clear the date at which the C. M. S. intends to discontinue its support of the University. The most definite statement appears in Mr. Barclay's letter of July 27th in which he says that his Society is unable to continue its grant "from the end of this year", but I am not sure whether he means the end of the calendar year 1932 or the end of the Society's fiscal year. I will try to get this point clarified in the near future.

This is one of the items that will be given further study by the Board at its next meeting.

The Kodak picture you enclosed with your letter of July 25th gives us a very charming glimpse of a most attractive family group. We know that you and Mrs. Lin must be very proud of your two delightful little folks.

Very cordially yours,

B. A. Garride

BAG:PW

Enc.

1193

(COPY)

27

Mass. State College
Amherst, Mass.
June 6, 1932.

Reverend Frank Cartwright,
Board of Foreign Missions
150 Fifth Avenue
New York City

Dear Frank:

I have just had a letter from Dean Chen asking about the credits and grades of one of my former students who has been out because of sickness and wishes to graduate this term, in June. They will not allow him to graduate unless they get my reports, and as there is not time for a letter to reach them, they asked me to cable. I am wondering if you would send the cable for me? The cost should come from the University as they asked me to cable. Possibly you will be cabling to Foochow on other business, or possibly the University Office in New York may be sending a message, so this could be added to one of them. However, this must not wait long, or it will be too late.

I might explain that it seems to me there should be no reason for this proceeding. Before leaving Foochow I had defended this particular student against the majority of the faculty, who did not wish to let him have the credit as it was done in the summer, and by permission of Dean Scott, but unknown to the rest of the faculty. They all know my own attitude on the matter, and I talked it over with the Dean and he had it in writing in several faculty and committee meetings. However, if they want the cable, I should send it.

Please send :

Hsiho, Foochow - PIAB^OIA_AROA

Also, it is possible that they will get the message anyway, as the student wrote to me some time ago and I answered him, giving the record, and I figured it would reach him a little past the middle of June, but of course, you know the uncertainties of travel in that region. Furthermore I asked the American Board to include in their International broadcasting a message to Mr. Beach, in Foochow, to the same effect, so they may get the message anyhow.

Well, please send the message, and it should be paid for by the University. If there is no way to send it collect, or get the money from the New York Office, send it anyway and I shall pay for it myself, but I hope that will not be necessary.

Yours very sincerely,

(Signed) C. R. Kellogg

1194

John

*217.
over*

FUKIEN

September 8, 1932. #2

ack 10/25

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear President Lin:

Let me acknowledge receipt of your letter of August 8th with which you enclosed two copies of the report to the New York Regents. We are forwarding one copy of the report, and are keeping the other copy in our office files.

I have just returned to my desk after some weeks vacation, and have not as yet had time to study carefully the mail that accumulated in my absence. I have glanced hastily over the reports and correspondence from Mr. McClure, but will go through this material in greater detail within the next few days, and will write further.

I note your comments as to the problem of finances during the coming year. Within the next few weeks we must have a meeting of our Fukien Trustees to make a very careful study of the present outlook and the prospects for the future. During the last few months many of the threats of reduction in income, which have been hanging over us for the last year or two, have become actualities. Prospects for any improvement in the immediate future are not at all bright, but there is now a slowly growing spirit of optimism abroad, and people are beginning to hope for the gradual return of more prosperous times. If we can find some way to get through the next twelve months without too radical reduction, perhaps the situation will be better a year hence.

I believe it is more and more apparent, however, that the only real hope for any substantial improvement in the financial situation of our China colleges lies in united action as to the educational program on the field, and a united front in our appeals for support here in the West. We are now busily engaged in planning for an initial meeting of our proposed Associated Boards for Christian Colleges in China about the end of October. It is difficult to say whether it will be possible to overcome conservatism, inertia, and diverse interests to such an extent as to work out any effective methods of cooperation, but I most earnestly hope that the effort will mark an important step in that direction. If our colleges in China will only bestir themselves during the next few weeks and will demonstrate to the supporting boards here at home that they are honestly and earnestly interested in cooperation on the field and at the home base, it will be immensely valuable.

In checking over the report to the New York State Department of

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President C. J. Lin

September 8, 1952.

-2-

Education I find that, although the report is made out with unusual care and neatness, it omits the first item "days of regular classroom instruction including half-day sessions but excluding summer sessions." The Education Department last year returned to us reports which omitted information on this item, and asked for definite information. I am writing in "56 weeks" under Item 1, as this is the figure previously used. I hope this will be acceptable to the Department of Education for the present year, but for next year it would be well to have the exact number of days shown under this item.

I will probably be writing you quite frequently during the next few weeks on various other matters now pending.

Very cordially yours,

BAG:PC

Enclosed for the Department of Education are two copies of the report on the work of the Department of Education for the year 1951. One copy is being sent to the Department of Education, and the other copy is being sent to the Department of Education, and the other copy is being sent to the Department of Education.

I have just received from the Department of Education a copy of the report on the work of the Department of Education for the year 1951. I have just received from the Department of Education a copy of the report on the work of the Department of Education for the year 1951. I have just received from the Department of Education a copy of the report on the work of the Department of Education for the year 1951.

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In checking over the report to the Department of Education for the year 1951.

1196

CABLE ADDRESS:
"HSIHO, FOOCOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

October 25, 1932 No. 1

FUKIEN

Mr. C. A. Evans
150 Fifth Avenue
New York City, New York

Dear Mr. Evans:

Many thanks for your letter of August 31. Mr. Garside's letter of September 8 explains the code message from your last cable. It has been straightened out quite satisfactorily now.

We hope that our Board in New York will take the matter up further with regard to the C.M.S. contribution. I am also writing to Mr. Garside about this. Our Board of Managers have asked the C.M.S. church here to continue to send their representative on our Board, and they have appointed Rev. E. M. Norton of Trinity College, Foochow, to take the place of Mr. W. P. Williams who went back to England last summer on furlough.

My last illness was only a cold with high fever. I recovered from it quickly after a few days of rest. It really was not anything serious at all. It was very kind of you to write me about it. All of our faculty members are in good health, and they have made a fine start on the new academic year.

Yours very sincerely,

C. J. Lin

CJL:A

1197

CABLE ADDRESS:
"HSIHO, FOOCOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

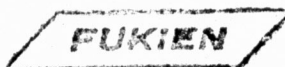
OFFICE OF THE PRESIDENT

處公辦長校

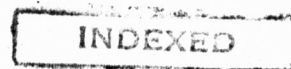
October 25, 1932 *no.2*

ack 12-15-32

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York



Dear Mr. Garside:



I acknowledge receipt of your two letters dated September 8.

*for copy of revised
budget see Mr.
Garside's Budget
Data binder*

We had the annual meeting of our Board of Managers on October 8, and we have adjusted our budget to the amount of income available. We have to count on M\$6,909.74 from the additional gold exchange above 3 to 1, in order to balance our estimates. The minutes of the Managers will be sent to you as soon as they are mimeographed.

We have received information from Mr. E. H. Cressy that plans are being made for the Council of Higher Education to meet in the middle of January. We shall look forward to adjusting the Correlated Program according to the new conditions and ideas as expressed by the joint board in America. We agree with you that in cooperation among the Christian colleges alone can save the financial difficulties during the next few years. We in Fukien are always in favor of united action, and we hope that a successful program will be worked out next January.

We shall bear in mind to state the days of regular class room instruction in our next annual report to the Board of Regents of New York.

Your letter #1 (September 8) mentioned two things, one with regard to Mr. Kellogg's message, and the other about the C.M.S. appropriation. The message has been straightened out, but the C.M.S.'s withdrawal of their support is quite a serious matter. In the annual meeting of our Board of Managers we planned to write the C.M.S. through Bishop John Hind of Foochow, as well as through the local synod's representative on our Board. We hope that the Society will consider making a proportional reduction on our appropriation as it is doing to other units of missionary work in Fukien. The C.M.S. people here do not know whether the withdrawal is to be effective this year or a year from now. We hope that your office there will follow further this question. The Society has never carried on direct correspondence with us here, and it seems to be proper that our Trustees will take the more active part in this negotiation.

Yours very sincerely,

B. J. Lin.

CJL:A A revised copy of the budget for 1932-33 is enclosed.
S. M. A.

1198

ack.

[17]
over

FUKIEN

INDEXED

Fukien Christian University

October 31, 1932

Mr. C. J. Lin, President
Fukien Christian University
Foochow, China

*ack. by Mr. McClure 12/6
Lin 1/13/33*

Dear President Lin,

The Fall Meeting of the Board of Trustees of Fukien Christian University was held last Friday, and we are enclosing three sets of minutes.

Some of the actions will require further clarification, the first being the status of the Christian Missionary Society. The Trustees were very appreciative of the action of the Christian Missionary Society in continuing its representation on the Board of Trustees in spite of the fact that its contributions have ceased. It was felt that there might be some possibility of a renewal of financial obligation at a date not too far in the future, and the representatives of the Church Missionary Society present expressed themselves as being willing to co-operate in any way to that end, it being understood that the present suspension of financial co-operation will continue during the present year. It was rather interesting to note that all representatives of the Church Missionary Society were present.

Treasurers Report. For the information of the field we are enclosing copies of the annual report which the Trustees accepted and placed on file. A review of this report shows that there is no occasion to make any special comment.

Field Treasurers Report. The Trustees noted with satisfaction the accomplishments of the field during the year and felt there was no reason for taking any action.

The recommendations regarding the 1927-28 Campaign Receipts and the allocation of the Creamer gift are self-explanatory.

Report on Audit. We are also enclosing report of the Auditors Chambellan, Berger and Welti which agrees with the Treasurers Report.

Request of Field To Transfer \$600. for Endowment. Mr. McClure's request to have this \$600. transferred to Endowment, the income to be applied toward the salary for the Dean of Women, was given very sympathetic consideration.

1199

Oct. 31, 1932

The Trustees were willing to allocate the income for this purpose at the present moment but were rather reluctant to finally transfer the principal to the Endowment Section. There was considerable apprehension as to the difficulties involved in reversing the action should there be any desire in the future to change the designation. The Treasurer therefore was requested to hold the funds in Special Section and allocate the income for the salary of the Dean of Women. This accomplishes the purpose intended by the field and if the experiment in co-education is entirely successful, no doubt the Trustees will be willing to permanently allocate the fund and interest for the desired purpose.

1932-33 Budget Situation. It will be noted from this item in the Minutes that there will be an apparent deficit of above \$3,000. on June 30, 1933. If the further cuts in income reported at the meeting materialize before June 30th, the deficit will be still further increased. The Trustees gave very serious consideration to this situation and discussed the possibility of applying the 1931-32 Surplus toward the deficit. They further recognized that any considerable amount of gold drawn on Current Budget during the year should earn a considerable amount of gain in exchange. While not taking any definite action on the deficit or setting aside any surplus to care for same, the Trustees felt that if the field fully realizes the situation that there would be co-operation to the extent of so drawing funds on the New York Office as to accumulate a considerable amount of gain in exchange which would help clear up any possible deficits.

The situation in America is indeed alarming at the present time. The Winter is ahead of us and with the possibility of a change in administration, with all of the lack of experience with the incoming nominee, it indeed seems as though we are in for a long period of reconstruction. Surely it will be delayed a great deal if Governor Roosevelt is elected.

An upstate preacher was in the office this morning and stated that by far the condition in his city is worse than he has seen it in the last few years, and this in spite of all the talk about immediate recovery. I am sure that the Trustees will greatly appreciate the co-operation of the field to hold them accrue as much gain in exchange as possible toward the Current Budget.

✓ Warner Bequest of \$3,000. Dr. and Mrs. Warner have been valuable friends of the University. The further evidence of this friendship is shown by the bequest of \$3,000 in Mrs. Warner's will. This will not be received until the will is settled and it is then restricted for endowment purposes. This of course gives no material held on this year's budget.

Graduates for 1932. The list of graduates for January and June 1932 was presented and approved by the Board. These credentials will be sent to the New York Department of Education, New York State Regents, with the request that diplomas be issued.

The last item refers to the Constitution of the Associated Boards which was tentatively adopted on October 27th, all five boards meeting on the 28th ratified this Constitution and the Provisional Executive Committee has been organized. A copy of this document will be forwarded with the

1200

Mr. C. J. Lin

- 3 -

Oct. 31, 1933

minutes of the Associated Boards Meeting.

It is indeed a great pleasure to be associated with the Fukien Board. The very deep interest of its members in the welfare of the University speaks of further growth and larger development of the institution. It is true that large sums have not been made available but the splendid manner in which the University uses its income greatly encourages the Board to take a deeper interest. It is hoped that the organization of the Associated Boards will work into an active campaign in the interest of Christian education in China thereby that Fukien will gain a goodly share of the income.

We sincerely trust that the economic conditions which now appear to be so depressing will so change that the future will appear brighter and that the University will go on to a still larger growth.

Very cordially yours,

C. A. Coane

Assistant Treasurer.

CAE:C

Encs.

FUKIEN

INDEXED

November 2, 1932.

ack 12/27

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear President Lin:

I am sorry to say that the Carnegie Endowment for International Peace was unable to take favorable action on Fukien's report for an appropriation for a library building. I am enclosing herewith a copy of a letter that we have just received from the Endowment.

We tried to do everything possible to secure favorable consideration of the University's request, both through direct approach to the Endowment, and through the enlisting of assistance from men whose influence would be helpful.

But we will not lose sight of this need at the University, and hope that at some future time we can secure the necessary funds from some other source. I notice that an item of L.C. \$120,000 for a library is included in the property increases for Fukien Christian University recommended by the Council of Higher Education when it took action on the financial aspects of the proposed Correlated Program, January 31, 1930. While unquestionably all these financial estimates will have to be thoroughly restudied and revised in the light of the present situation, we hope that the University will be able to keep this item in the new estimates which are prepared. I will write more at length regarding these matters in connection with material we will be sending you growing out of the organization meeting of the Associated Boards held on October 27th.

Very cordially yours,

B. A. Carside

BAG:PW
Enc.

1202

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P
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CARNEGIE ENDOWMENT FOR INTERNATIONAL PEACE
405 West 117th Street
New York City

October 26, 1932.

Mr. A. B. Garside, Secretary
China Union Universities
150 Fifth Avenue
New York.

Dear Mr. Garside:

President Butler asks me to acknowledge on his behalf your letter of October 24 and to say that at the meeting of the Carnegie Endowment's Executive Committee held in New York October 20 letter from President William C. Dennis of Earlham College and other documents relating to the request for a Carnegie library building at Fukien Christian University were presented by him. In view of the fact that the Carnegie Endowment has no funds available to provide library buildings, the Executive Committee was unable to take favorable action on this request.

The Carnegie Endowment is ~~working~~ and not a money-granting organization, and its entire income is required for its own program of work in various parts of the world.

Trusting that the much needed library building may be provided for from other sources, I remain

Sincerely yours,

(Signed) Henry S. Haskell

Assistant to the Director.

1203

FUKIEN

November 17, 1952.

ack. 1/13/53

President C. J. Lin,
Fukien Christian University,
Foochow, China

My dear President Lin:

I should have acknowledged some weeks ago receipt of your letter of August 22nd. Nothing in this letter required special comment or action, so I laid it aside until I should be acknowledging other correspondence from you, but neglected to mention it in letters I have written since it arrived.

It is good to know that the field has been able to go forward with the residence for Teddy Chen and Mrs. Teddy. I hope that within a few weeks after this letter reaches the field they will be happily settled in their new home.

We can appreciate the disappointment which the return of the Kelloggs has caused you, and recognize also that their delay will prove a serious handicap to the work in their department. I hope, however, that it will be possible for them to get back next summer, and that their prolonged stay in the United States will mean a real improvement in their future usefulness.

We were saddened to learn of the death of the wife of Dr. Cheng.

With best wishes, I am

Very cordially yours,

B. A. Garside

BAG:PW

1204

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

November 19, 1932 *no. 1*

ack 12-20-32 PW

FUKIEN

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

Dear Mr. Garside:

INDEXED

Enclosed herewith ^{please} find a copy of my letter to Mr. Norvil Beeman, asking him to become our financial agent in America. Will you be good enough to talk with a few of our Trustees with regard to this matter. The urgency of this work is explained in my letter to Mr. Beeman. We shall cooperate heartily with the Correlated Program, but we must do something ourselves in the meantime. We hope the Trustees will let us have a trial. Kindly correspond with Mr. Beeman direct if you think anything can be started right away. We also hope you will furnish him with any information you can with regard to our regular and prospective donors.

Will you also find out what is a fair commission for such a financial agent. I think we should provide a fund for initial expenses, such as printing, postage, and possibly traveling expenses. I am sure you have had wide experience along this line and will know how to proceed. We shall leave the detailed arrangements with Mr. Beeman to you and our Trustees.

Yours very sincerely,

b. j. Lin.

CJL:A

1205

November 19, 1932

Mr. Norvil Beeman
106 South Cedar Street
Oberlin, Ohio

Dear Norvil:

I am writing to see if you will consider to become our financial agent in America. I do not think our Trustees will be able to take you on for full time for this purpose. The financial conditions of the University cannot afford it, but if you will be willing to act for us in that capacity on a commission basis, there is no reason why you could not start something right away.

We do not expect you to raise a great deal of money immediately, but we certainly do need some person in America who will keep up the interest of our old constituency and develop a new one. You are the only man who is capable of doing this, as you know our conditions here so well and you have the ability to present our case clearly and convincingly in a business-like way. We hope that you will help us in this matter whatever other job you may take up for yourself.

We are very anxious for our future with regard to our finances. All the Mission Boards are reducing their appropriations to us. The income from our general and specific endowments has also been reduced on account of the depression in America. The Rockefeller Foundation grant will terminate in 1935, and it is quite definite that it will not be renewed. In the meanwhile our expenses are increasing every year. There is as yet no one doing promotion work specifically for us. None of our staff here can be spared to do that at the present time, and neither can we think of any one who is capable of doing it well. In the meantime, Yenching University, besides its regular office in New York, has employed Mr. N. Gist Gee to clean up whatever money is available in America for them. Lingnan has always been active in that work; Cheeloo and West China have their respective agents in Great Britain and Canada as well as in the United States, and all other denominational colleges are being quite well taken care of by their own mission boards. Our institution seems to be the only one that has been left out. Our Trustees are too busy to attend to this phase of our work, and the Secretaries in the Central Office, because of the nature of their position, cannot do much for us in particular. You will, therefore, render us a great service if you will be good enough to take up this work for us.

NOV 19
1932

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I do not know just how much commission you should receive nor what other detailed arrangements should be made with you. These points can be taken up later if you are willing to consider the general proposition. An early reply from you will be appreciated. I am also writing to our New York office about this matter, and they may correspond with you direct.

Enclosed herewith I am sending you a few copies of statements with regard to work at F. C. U., which will be of interest to you. If you would like to make any use of it you are at liberty to do so. Our annual report will be sent out in a week or two.

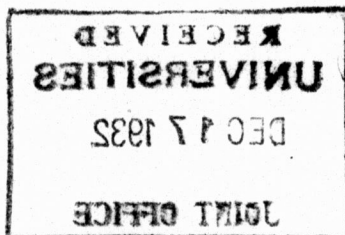
Everybody on the campus is well. A daughter was born to Mr. and Mrs. Kuo two weeks ago. Dr. Lucius C. Porter of the Harvard-Yenching Institute stayed here for about a week the first part of November. Li Yi Ying has given up his post-graduate study at Yenching and is now in Amoy on account of the serious illness of his father. We have not yet made any arrangement for our next year's Chemistry staff, so should you consider to come back again there is a place waiting for you.

Kindest regards to Cleo and the children,

Yours very sincerely,

B. J. Lin

CJL:A



1207

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

November 19, 1932 *no. 2*

Mr. B. A. Garside:
150 Fifth Avenue
New York City, New York

FUKIEN

Dear Mr. Garside:

INDEXED

Under separate cover we are sending you 20 copies of the minutes of our last Board of Managers annual meeting. I have already written you about some of the actions contained therein, and I believe no further comment is necessary at this time. We are in great need of a library building. If there is any chance for our Trustees to give us money toward this it would greatly increase the efficiency of our educational service at F.C.U.

must be
I have already written you about our revised budget for 1932-33. The most important point is that of allowing a sum of M\$6,909.74 from the additional gold exchange over and above the budget rate of 3 to 1. We also hope that our Trustees will approve the Managers' vote on the disposal of surplus from the field budget for 1931-32. The need for more field endowment is keenly felt. The reduction of the appropriations from the Mission Boards and the termination of of the Rockefeller grant two years from now, together with the steady increase of expenses here, make our financial conditions quite serious. So we want to save while we can for some rainy days. The need for buildings for staff members has already been stated in my other letter. There are four or five younger members of our teaching and administrative staff under permanent appointment who have no place to stay except in the wooden frame buildings. These buildings are too hot for summer and too cold for winter, besides having no facilities for family use. The total cost would probably be around M\$35,000. The amount reserved for this purpose will be so much toward that when the remainder of the fund can be secured.

Our work has been going on very well. The enclosed copies of two statements under the titles "Fukien Christian University Up To Date" and "Co-education at Fukien Christian University" will give you our present conditions here. If you have any occasion to make use of these, for publicity for instance, you are, of course, at liberty to do so.

I am also sending you under separate cover with the minutes a typewritten copy each of my annual report for 1931-32 and a report of the Chinese Department for the same period. The full annual report is still in the process of being printed, but we hope to get it to you by Christmas time. A copy of the Chinese report is being sent to Dr. Lucius C. Porter of the

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Harvard-Yenching Institute. Dr. Porter made about a week's visit with us here the first part of November. You will remember that I reported to you that more than two months ago we sent the Harvard-Yenching Institute two copies of our financial report of the Chinese Department for last year.

Mr. E. H. Cressy is calling a meeting of the Council of Higher Education in the latter part of January. I, myself, with one or two other members of our staff, will go up to attend it. We hope that by that time the Correlated Program will be put into final form in accordance with the views expressed by the Joint Board Conferences held in New York.

Yours very sincerely,

W. J. F. M.

CJL:A

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CO-EDUCATION AT FUKIEN CHRISTIAN UNIVERSITY

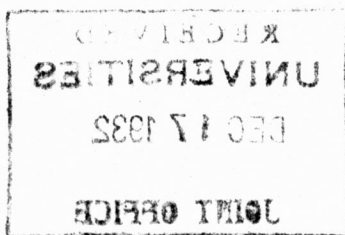
Co-education has just been introduced into Fukien Christian University, Foochow. 18 women students were admitted to the college at the beginning of the fall semester.

For sometime there has been considerable eagerness and insistence on the part of the public and the alumni that women should be given the opportunity of college education together with men in Fukien. This plan was approved by the faculty, and through the efforts of the Managers and Trustees of the University and interested friends in America, a new dormitory has been built at a cost of about \$40,000. This building consists of five stories. The ground floor is used for dining room, laundry and storage purposes. The kitchen is an additional wing at the East end of this floor. The second floor is designed for a large sitting room with living quarters for the women staff. The office of the Dean of Women is also there. The third and fourth floors are for student rooms, and the fifth floor will be used temporarily as a gymnasium. When there are funds for a separate building for gymnastic purposes that floor can be converted into bed rooms. The building will then accommodate about 70 students. It is located on the Southeast side of the college hill which commands a beautiful view from the Min River.

Miss Marie Yu, a graduate of Ginling College with several years of post-graduate study at Hartford Seminary and Yale University, U. S. A., is the Dean of Women. Miss Yu had had several years of experience as teacher and principal of government and Christian high schools in Anking, Wuhu, and Nanking before she came to Fukien. Her own special field is religious and secondary education. It is most fortunate that we can enter upon this new scheme with such leadership and enthusiasm.

Our first "co-ed" class came from almost every senior high school in this province. Wen Shan Girls' School of the Congregationalist church contributed 6; 1 each came from a government school and a private school, both of which are co-educational institutions; 1 each transferred from Yenching University, Peiping, Ginling College, Nanking, and Shanghai; 3 from the South Fukien region, and 4 from Hwa Nan. About 1/4 of them have already had a few years of teaching experience. By their earnestness in their studies, the women have shown their appreciation of the opportunity for college education at F.C.U.

November 17, 1932



FUKIEN CHRISTIAN UNIVERSITY UP TO DATE

In two respects education at F. C. U. of this fall semester is distinguished from that of last year. We admitted women students to our college for the first time this fall; and there has evolved a new "tutorial system" based on student initiative and interest.

There are nineteen women students in our college. We finished the first three stories of our new women's dormitory in time for use in September. We are fortunate to have secured Miss Marie Yu as Dean of Women. Miss Yu is a graduate of Ginling College and has had post-graduate studies at the Hartford Seminary and Yale University. She has been for several years teacher and principal of both Christian and government girls' high schools in Anhwei and Nanking.

For the last two or three years our faculty has been working on a system whereby each student can be personally taken care of by some members of the staff. Each department is to take care of all of its major students. The faculty member is not only to help the student in his studies, but also to do whatever he can in guiding him in personal problems. The freshmen are under the special care of the Director of the Personnel Department. When the present semester began there spontaneously rose up a series of departmental clubs, initiated and run by the students themselves. They have weekly, bi-weekly, or monthly meetings. The members of the various groups and societies make reports of their investigations as well as hearing special lecturers from outside. Practically all of these groups have their own publications. There has been much evidence of keen interest in investigation and research on the part of the students themselves. They often work long after their regular class-room and laboratory periods are over. Some of the science students are themselves making apparatus for exhibition. Faculty members in those departments have in all cases been invited as advisers. This spontaneous movement gives life to a new "tutorial system" which seems peculiarly fitted to our condition.

Our curriculum this year has been much enriched by the addition of several new teachers. The Chinese department is strengthened by the return of a former teacher who spent the last two years in post-graduate study in Japan. Two part-time lecturers from Foochow have been added. Our social science department has taken on new life in having a teacher each in History and Economics, and a part-time lecturer in Sociology. A few new applied courses are being given in our science departments. Our course in Japanese language and literature remains popular. We approach all of our studies, as far as possible, through the background, the needs, and possibilities of the Province of Fukien. It is our belief that young students ought to know their own environment well first; through their intimate knowledge of, and interest in, the things that are vitally related to their own lives education can be most effective.

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1932

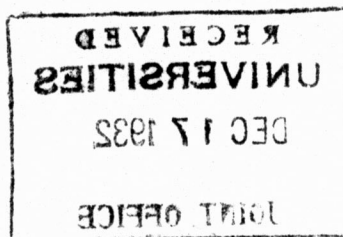
- 2 -

Our faculty has been putting its chief emphasis on character building. As a sequence to the themes of our pre-session conference during the last two year we held a three-day conference of the whole staff at the beginning of the present term. Each individual teacher presented his view on, and program for, character education within his own field of work. Life outside of the class room was dealt with by examining the various agencies that can be made to contribute more effectively toward character building. Much improvement has been made with regard to student welfare. Social rooms have been established in each of the dormitory units, where students can meet for social purposes and to discuss common problems of the dormitory. A new dining room has also been fitted up with better supervision by the college, particularly as regards sanitation. More facilities for out-door sports and games have also been provided, and it is gratifying to see an increasing number of students playing in the open air after class hours. The Student Self-government Association is sponsoring a program for general recreation, and the Student Christian Association is emphasizing small-group fellowship life.

We have now a student body of 185, which is the largest enrollment in our record. We were able to take in more students this year because of the completion of an additional dormitory unit for men and a new dormitory for women. We are building a new gas plant for our science laboratories. We hope in F. C. U. to contribute to the forces of education in its race for national betterment against the present general despair and chaos.

Torchow, Shun
Nov. 17, 1932.

Ching-jun Lin
~~Nov. 17, 1932.~~



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FUKIEN

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Fukien

December 7, 1932.

ack 1/13/33

Dr. J. Leighton Stuart
Rev. L. J. Davies
President Y. C. Chen
President S. J. Lin
Dr. James W. Harty
Dr. Joseph Beach

Gentlemen:

Dean George W. Chase has sent me copies of the letter he wrote to each of the universities under date of November 26th, calling attention to the seriousness of the failure on the part of several universities to transmit their reports to the Institute for the year ending June 30, 1932.

I have written to Dean Chase apologizing on behalf of the institutions that have been remiss, and promising that in future we will try to do better. I suggested that the delay this year may possibly be due to the fact that some of the institutions did not realize that under the new policy adopted by the Institute on April 11, 1932, these annual reports are to be forwarded by each university to the Executive Secretary of the Institute in Peiping, and are to be transmitted by the Executive Secretary to Cambridge. I also stated that I would urge these remiss institutions to transmit as promptly as possible these reports that are already five months overdue.

In order to avoid the possibility of any misunderstanding or delay in future, I would suggest that each of our universities adopt the following policy.

1. That each institution set up whatever procedure is necessary to insure that satisfactory annual reports will be prepared at the close of each academic year, and will actually be sent out by the Institute not later than June 30th.
 2. That two copies of each report be sent to the Executive Secretary of the Institute in Peiping, of which one copy may be retained in the files of the Executive Secretary, and the other copy transmitted to Cambridge. (The Executive Secretary may possibly wish to modify this suggestion by asking for more than one copy for his files.)
 3. That two copies of each report be transmitted at the same time to our New York Office, so that we may keep one copy in our files for reference, and may have an additional copy available for transmitting to Cambridge, in case there should be any delay or loss in transit of the copy being sent from Peiping.
- 12 13

December 7, 1932.

This matter is of vital importance. We request that each of you to whom this letter is addressed, will let us know promptly whether the suggestions made above are satisfactory. If they are unsatisfactory, will you please suggest what modifications you believe should be made? Will the three institutions whose reports were not in the hands of the Institute at the meeting a fortnight ago (I have already written to you separately), also let us know what steps are being taken to provide the reports for last year.

Faithfully yours,

T. B. A. Carvide

BAG:FW

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FUKIEN

INDEXED

December 15, 1932.

ack. by Mr. Aure 1/20/33

President C. J. Lin
Fukien Christian University
Foochow, China

My dear President Lin:

Let me acknowledge receipt of your letter of October 25th, with which you attach a copy of the revised budget as of September 30th.

I have checked the figures given in this revised budget showing what you are counting on from New York, against the figures used by the Trustees in June when they took Action T-982 and T983 defining their contribution toward the 1932-33 budget. I find that these figures tally, except that you have reduced the amount anticipated from the American Board to G. \$4,000 in place of G. \$5,000 used by the Trustees last spring, in order to bring your figures into line with the revised appropriation of the American Board.

Thus far the Trustees have maintained the position of endeavoring to supply the full amount which they promised on June 9, 1932. This amounted to L.C.\$55,454.33 of general gifts, and G. \$12,670.42 of specially designated gifts. (Details given in Actions T-982 and T-983). As a matter of fact, however, prospective income from most of these sources has now fallen off so radically that we are certain to have a very serious deficit at the end of the year. Below I give the budget estimates as adopted last June, in comparison with the revised estimates as they appear today:-

	Budget estimates June 9, 1932	Revised estimates December 14, 1932
(a) <u>General Funds</u>		
American Board	G. \$5,000.00	G. \$ 4,000.00
Methodist Board	3,400.00	2,075.83
Reformed Board	1,400.00	1,200.00
Church Missionary Society	1,111.12	-
General Endowment (after deducting \$1,700 for Central Office & Trustees expense)	6,407.00	5,300.00
Special Gifts	500.00	500.00
	<u>\$17,818.11</u>	<u>\$13,075.83</u>
(b) <u>Special Funds</u>		
Rockefeller Foundation	G. \$5,000.00	G. \$ 5,000.00
Harvard-Yenching Institute	7,368.42	7,368.42
Special Items	302.00	302.00
	<u>\$12,670.42</u>	<u>\$12,670.42</u>

You will note from the above that the maximum we now hope to receive from General Funds is G. \$13,075.83 instead of G. \$17,818.11 - a drop of about

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December 15, 1932.

G. \$4,750.00. Approximately \$3,000 of this may be secured from the surplus remaining on hand from 1930-31 and 1931-32. But at best, we will have a deficit of at least G. \$1,750. Our only hope of covering this shortage, and providing the full amount of L. C. \$53,454.33, must come from gain on exchange on such portions of these general funds as are converted into local currency. So far as the Special Gifts are concerned, including the G. \$5,000 from the Rockefeller Foundation, G. \$7,368.42 from the Harvard-Yenching Institute, and G. \$302.00 of special items, those are to be paid for to the field in gold as received, and you gain the benefit on any profits accruing from exchange into local currency.

This is a very important matter this year for both the field and the Board of Trustees. Your letter of October 25th states that you are counting on L. C. \$6,090.74 from gain on exchange above 3 to 1, in order to balance your estimates. I am sure you have already clearly in mind that all gain on exchange accruing on the field must come from these special sources of income totaling G. \$12,670.42. Any gain on exchange that may accrue from General Funds converted into local currency as a part of the appropriation of L. C. \$53,454.33 belongs to the Board of Trustees, and must be utilized by them to apply against the deficit we are facing.

As I glance over the disbursements we have thus far made toward account 31, totaling on November 30th G. \$5,813.78, L. C. \$17,524.68, I note that except for one small item of less than L. C. \$100, nothing has yet accrued from gain on exchange to apply against this appropriation. All disbursements made to date have been either gold payments from our office, or acceptances of drafts drawn by the Field Treasurer for purchases and other obligations incurred here in the West. In this connection, I note that many of these drafts have been for the purchase of scientific equipment and supplies. Presumably this material is largely intended for work in Natural Science. In that case the more logical course would be to charge such drafts against Account 135.1, funds received from the Rockefeller Foundation for Natural Science. However, we have had no way of distinguishing between the different purposes for which purchases were made, so we have been charging all these against our General Budget Account, and have been transmitting to you the entire amount received from the Rockefeller Foundation. Should we make some change in our procedure at this point, so as to keep the two accounts more distinct?

I would appreciate it if Miss Asher or Mr. McClure would send us when convenient their suggestions as to how we can most simply keep distinct and separate these two dissimilar accounts of gain on exchange. I am sending a copy of this letter to Miss Asher for her information.

As a matter of fact, the substitution of L. C. \$53,454.33 in place of the gold items under Section I, sub-heads 1, 2, and 3 on the first page after the summary sheet of your budget summary, will almost take care of the amount you put down as gain on exchange needed to balance your budget. These gold items total G. \$15,707.00, which at 3 to 1 amounts to L. C. \$47,121.00. This is L.C. \$6,333.33 less than the appropriation the Trustees have underwritten. This would leave you only L.C. \$476.41 to be secured on the field from gain on exchange on the special gifts coming from the Rockefeller Foundation, Harvard-Yenching Institute, and scholarships. That is to say, we are leaving in the hands of the Trustees, rather than the field administration, the responsibility for seeing that this amount of L.C. \$6,333.33 is made available for the budget - if not from gain on exchange, then from some other source.

We hope that the gain on exchange on your special funds will amount to substantially more than L.C. \$476.41. I hope, however, that the field will be 24/6

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President C. J. Lin

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December 15, 1952.

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to hold any such additional gain in exchange entirely intact for the present. The prospects for the 1953-54 budget look very dark indeed just now. At best, the Trustees will be compelled to reduce substantially the contribution they can guarantee toward the University budget; and if we close the current fiscal year with a deficit, that shortage of funds would have to be made the first charge against what is available for the new year.

There may even be a possibility (though I hope not) that the financial situation will grow so serious before the close of the fiscal year that the Trustees may have to make some reduction in their guarantee of L. C. \$55,454.55, and in this case, a surplus on the field from gain on exchange might avoid the necessity for any reduction in your budget.

Very cordially yours,

BT Garside

BAG:PW

Copy to Miss Asher

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FUKIEN

December 20, 1932.

ack. 3/27/33

President C. J. Lin
Fukien Christian University
Foochow, China

My dear President Lin:

Let me acknowledge receipt of your letter of November 19th, with which you enclose a copy of the letter you wrote to Mr. Beeman under the same date.

It would indeed be a fine thing if Fukien Christian University had an active promotional representative here in the United States; and no doubt Mr. Beeman could represent the institution most loyally and enthusiastically. I have not yet heard from Mr. Beeman with regard to the proposal, but I can assure you I would be glad to do anything I could to help along the success of such an undertaking.

As to the relation of such a representative to the plans for cooperative promotional work under the Associated Boards, I believe there would be no serious difficulty. Rather, it would be advantageous both to Fukien and to the program as a whole, if we did have such a representative here on the ground and actively at work. For some years at least, after any cooperative work begins, it will undoubtedly be most necessary and desirable that the several institutions have their own special representatives in this work. It would be expected that all these representatives would work together, and that each would do everything possible for the success of the undertaking as a whole; but there would be a rightful place for each representative to emphasize the work and needs of his own institution. Perhaps in process of time we can gradually merge all this promotional work more unitedly, but that will probably be an evolutionary, rather than a revolutionary process.

When, however, we turn to the immediate situation confronting us, we at once come up against the very serious problem of the present economic situation. This at once creates two difficulties. The first is that of providing the necessary support for a promotional representative during the time that he is cultivating contacts and sowing the seed from which he hopes to reap a financial harvest later on. This initial period of cultivation is apt to be quite expensive, and almost wholly non-productive. In addition to providing the salary and travelling expenses of our representatives, we would have to supply him with funds for producing and distributing publicity material, and carrying on correspondence with individuals he was trying to interest. For an indefinite period, the expenditures for this work would probably greatly exceed the income. It is difficult for us to see,

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December 20, 1952.

in our present financial stringency, just where we could find the added funds necessary to set up such a promotional organization.

The present economic depression would also make it practically impossible to secure any substantial gifts for the University just now, even where interest has already been created. At least 90% of the people who, in normal times could be counted on to give generously, are now facing such serious and urgent financial problems themselves, that any appeal to them would in many cases merely arouse resentment and antagonism. Everyone who is able to give anything at all, is being compelled to contribute constantly to relieve hunger and suffering, and dire distress right in their own community. Practically all drives for emergency relief are falling below the minimum amounts required, and generous donors are being asked to give second and third gifts to prevent even greater suffering before the winter is over.

Under these conditions about all our Fukien representatives could hope to accomplish for the present, would be merely to acquaint prospective donors with what the University is doing and planning, and what its needs are, making it quite clear that we are not pressing for any immediate gifts in large amounts except under unusual circumstances. However, I personally feel that this is the time for us to begin our preliminary work of cultivation. If we wait until normal times return and people have money to give, we will have fallen hopelessly behind in the rush which philanthropic organizations of all kinds will be making for additional funds to carry on worthy enterprises that are now suffering from lack of support.

If I do not hear from Mr. Beeman within a few days, I will mention this matter when I write to him. We will also discuss these matters with our Fukien Trustees at the first opportunity.

Very cordially yours,

B. A. Baraside

BAG:PW

12 19

CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

CODE:
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

December 27, 1932

Mr. B. A. Garside
150 Fifth Avenue
New York City, New York

FUKIEN

Dear Mr. Garside:

INDEXED

Thank you very much for your letter of November 2 with a copy of a letter from the Carnegie Endowment Executive Committee about our library building. We are sorry to learn that they are not in a position to help us at the present time. I have also received a letter from Dr. Robert L. Kelly to the same effect. Enclosed herewith I am sending you a copy of my letter to him for your reference. The need of a new library for Fukien is very urgent. We simply have no space now to receive the gift of a Chinese family. I do not believe that we can wait to see what the Correlated Program will do for us in this respect. We do hope that our Trustees will help us in securing prospective donors before long, or we may lose the gift of that fine collection entirely if we let it slide too long.

We have already sent you five copies of our annual report for 1931-32. We have sent a copy direct to each of the members of our Board of Trustees, and to the donors of F.C.U. according to the list which you sent us some time ago. We have also sent directly to the various cooperating mission boards our report and other publications as we have sent you.

We have also sent you two enlarged colored pictures of the F.C.U. campus for our office in New York. They were taken recently and give a fairly general view of our campus. We also sent a picture to each member of our Board of Trustees and one to each of the cooperating mission boards' office.

Enclosed herewith I am sending a copy of our report of the Chinese Department for your reference. This report was sent to the Harvard-Yenching Institute through its Peiping office sometime ago. Our financial report for the same period was sent to you last July.

Sincerely yours,

b. J. Lin.

CJL:A

1220

December 8, 1932.

Dr. Robert L. Kelly
111 Fifth Avenue
New York, N.Y.

My dear Dr. Kelly:

I wish to express to you my hearty thanks for your two letters dated October 19 and October 25, respectively, informing me of your efforts in making the proper connections for us with the Carnegie Endowment for International Peace concerning our library. We shall send you a detailed statement of our need for a new library, together with our present resources, a little later. With your interest in our work here and your influence among the Foundation people, we shall hope to have our need properly presented and met in the near future.

We are having a tentative sketch of our new library building made. It will have to be of reinforced concrete, located near our Arts Hall. It is to consist of four stories with a pagoda tower in the center. We plan to have two floors for stacks and one large reading room to accommodate about 300 students. We also hope to have a part of a floor for our museum exhibitions. The space in the pagoda tower will be used for seminar rooms and departmental libraries. The cost will be around Gold\$50,000. or Mex\$200,000. We have the land ready, and we can get fine granite stone from our own hills. When the sketch is ready we shall send you a copy of it with more details as to description and cost.

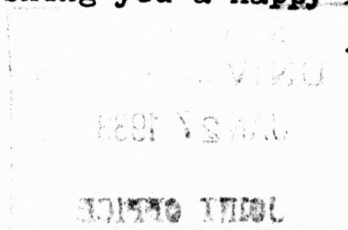
We have already sent you a recently made colored picture of F.C.U. The large building on the hill nearest to the river is the Arts Hall. We plan to build the new library between the river and the Arts Hall, in front of our campus. We have also sent you a copy of our report for 1931-32, together with statements concerning our work for the first part of the fall semester 1932.

Wishing you a Happy New Year, I am,

Very sincerely yours,

b. J. Lin.

CJL:A



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REPORT OF THE CHINESE DEPARTMENT
FUKIEN CHRISTIAN UNIVERSITY

1931-1932 (Sent with Pres. C. J. Lin's letter of December 27, 1932)

(1) Courses given during the past year. Chinese literature and philosophy are given by Prof. C. T. Kuo, Chinese philosophy and the history of Chinese culture, by the head of the department. Owing to the absence of Mr. W. T. Chu, who is at present doing his research work in Japan, such courses as modern Chinese literature etc. are taken over temporarily by Prof. Kuo and myself. Special lectures on Chinese have been conducted by prominent Chinese scholars and have proved to be very profitable.

(2) Major Students. Until recently very few students have chosen Chinese as their major subject. The past year has been the most successful in our history, not only from the standpoint of numbers registered in this department, but also from the superior type of scholarship and the interest of the student body as a whole in the study of Chinese and Chinese culture. There were thirteen major students.

(3) Research in Fukien Culture. Instead of taking Chinese culture in general as our special field of study, we have put emphasis on the study of Fukien culture, a narrow and more intensive piece of work. There has been organized a society of Fukien Culture, which has six study groups, namely; (1) the history and geography of Fukien, (2) the economic products, (3) the dialects, (4) the racial elements, (5) religious practices and customs, and (6) the folklores. The students who have joined these study groups numbered more than one hundred. The results of their study are being published in a periodical named "The Fukien Culture", which is now in its 4th issue.

(4) Chinese Library Collections. The number of Chinese books has been greatly increased. Special attention has been given in purchasing important books relating to Fukien culture, such as the various fu and hsien records and publications of private works. The University library has been greatly strengthened in Chinese subjects, by the generous gift of more than one hundred thousand volumes of a fine collection by one of the prominent families in Fukien.

(5) Local Advisers. Men like Commissioner Cheng of the Educational Bureau, Messrs. Yeh Chang Ching, Wei Ying Chi, Wang Hsiao Chaung, etc., have joined our Fukien Culture Society as honorary members, and have given learned lectures, thus making definite contributions to the study of Fukien culture through our regular meetings.

(6) Some Special Works. Prof. C. T. Kuo has written several articles on Chinese subjects, which appeared in "The Hsieh Tai Hsiao Shu," "The Fukien Culture," and other periodicals. A very comprehensive bibliography on Fukien literature is being compiled by Mr. Chin Yun Min, assistant librarian of the University. It is proving to be a very useful guide to our special research work. A History of Chinese Religious Thought, written

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1932

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by the head of the department, about twelve hundred thousand words, will soon be off the press of the Chung Hwa Book Company, Shanghai. He is at present writing a new book on the general history of Chinese culture, which he expects to finish within the next three years. He has also published several articles in different periodicals during the year.

(7) Our Present Program. We shall outline briefly the program we have adopted for the coming year. Some of the following features have already been started.

(a) Beginning with the Fall, 1932, a course on the history of Fukien literature will be offered by Mr. Chen Tsung Tung, formerly professor of Chinese in the National Peking University, and another on Fukien customs, by Mr. Wei Ying Chi, a specialist on this subject. Mr. Chu Wei Tze will lecture on Fukien Folk literature, and the head of the department will offer a course on the published literature relating to Fukien Cultural studies.

(b) We plan to make an exploratory expedition to the birth place of Chu Tze up in Yu-ki. Other groups for the study of social and religious customs and racial elements in certain particular localities of the Province may also be organized. As soon as political conditions permit, such work will be started.

(c) A sum of money is available for purchasing more books on Fukien subjects, which have been carefully examined and selected by a sub-committee appointed for that purpose. It is also our hope that we shall soon be in position to acquire more Fukien archeological specimens and arts collections for the University Museum.

(d) Special lectures by Chen Hsih I, Ling Chao Fu and well known scholars in Foochow for the next school year have been arranged.

(e) The journal on Fukien culture will be continued. We hope later to publish in pamphlet form some of the more valuable and lengthy articles on Fukien.

(f) The department will be strengthened by the return of Mr. Chu Wei Tze from Japan, and the addition to our staff of several part-time lecturers on Chinese culture.

(g) The study of Fukien culture will not only become the central feature of the department of Chinese, but of the Arts College as well. At a recent faculty meeting, a special committee on Fukien culture has been appointed to study this matter more thoroughly.

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C. S. Wang

Head of the Chinese Department

July, 1932.

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