115 2491

UBCHEA ARCHIVES
LOLLEGE FILES
RG 11

FUKIEN
Corres.
Lin, Ching-jun

1931 June Dec

FUKIEN

Mest China Union University

June 6, 1951

President C.J.Lin, Fukien Christian University, Foochow, China.

My dear President Lin:

I am enclosing herewith a set of blanks for the annual report to the University of the State of New York. You will note that the date for closing the school year has been advanced from July 31 to June 30. This makes it all the more necessary that we get the report from the various Universities into the hands of the State Department of Education with a minimum of delay. In past years a number of our institutions have been more or less in the bad graces of the Department due to their delay in sending in the annual report.

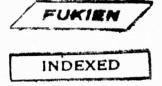
Will you please send us, as usual, two copies of this report so that we may forward one to Albany and retain one in our office files?

Very cordially yours,

BAG-H

Enc.

BA Lawide



Fukien Christian University

June 15, 1931

President C.J.Lin, Fukien Christian University, Foochow, China.

Ack. 7/24

My dear President Lin:

Let me acknowledge receipt of your lette of May 14.

With this letter you enclose a copy of your letter to Dr. Fairfield with regard to the return of Professor and Mrs. Scott. Before you receive this present communication you will probably have had word from Professor Scott that, at the urgent request of the American Board, he has agreed to remain in the United States until about the end of the present calendar year to assist with the stranuous efforts the Board is now making to retain and increase the interest and support of their missionary constituency. Professor Scott has done an unusually fine prace of service in this field during the past year and his presence has been of great value not only to the immediate interests of the American Board, but also to the cause of foreign missions in the large. While his work has been done on behalf of his Board rather than of the University, I am sure that the work he has done will have a very beneficial effect in an indirect way upon the support of the University here in the West aven though he might not mention Fukien Christian University at all in some missionary talk, the fact of his membership on the faculty of the University would help to give it wider recognition and sympathetic interest. However, Professor Scott does, as a matter of fact, draw upon his experiences at Fukien Christian University for much of the material he uses in his addresses, so he succeeds in giving his audiences a general knowledge of, and warm sympathy for, the work of the University even though his direct appeal is for support of the American Board.

While Professor Scott was debating with his own conscience the question whether he should return to the field this summer, or should remain in the Nest a few months longer to assist his mission board, both Mr.McClure and I had rather detailed conversations with him on the subject. It was unnecessary for us to remain him of the urgency of the need for his presents on the field this fall, for he already had all these factors more clearly in mind than either of us could have presented them to him. We could do no more than to urge him to weigh carefully all the factors on both sides of the question, and we are quite sure that he did this. We regret the immediate loss to the University, and I know that Dr.Scott also regrets very much that he will miss the work of the autumn semester. Professor Scott feels, however, that his remaining in this country for the

[2]

Mr.Lin-2

6-15-11

rest of the present calendar year will, in the ultimate analysis, be for the best interests of the foreign missionary enterprise, and we trust that this will prove to be the case.

I understand that he and Mrs. Scott are now quite settled in their own mind as to the certainty of their return to the field just as soon as this special work on behalf of the American Board has been completed.

We are glad to have the typewritten copy of the academic calendar for 1951-52. We also appreciate the other news items contained in your letter.

I hope that by the time this letter reaches Foochow you will be starting on a good long vacation, during which you will be able to get some real rest and recreation, and will have a little more time to devote to brs. Lin and your attractive young daughter than you could possibly find during the basy months when the University is in session.

B. A. Lauside

BAG-H

FUKIEN

Pukien Christian University

June 22, 1951

ack 7/24

President C.J.Lin, Fukien Christian University, Foochow, China.

My dear Mr.Lin:

During the last few months I have been endeavoring to collect the photographs of all members of our Fukien Board of Trustees, and at last have been successful in obtaining pictures of everyone except Mr.Amderson, who lives in Idaho and has long been almost totally inactive. Since the sending of several requests to Mr.Anderson has produced no response I think it would be profitless for us to continue holding the other pictures any longer in the hope of receiving a photograph from him. Should a picture be received later we will forward.

We are enclosing the photographs here and are sending this entire package by first class mail registered to insure the safety of its delivery.

You will note that the phogographs are of varying size and varying degrees of formality. I hope, however, that they will give the administrative officers of the staff and the Board of Directors a more intimate acquaintance with the men who are serving Fukien here at the home base. As the members of the Board have sent me their phogographs they have accompanied them by some written or spoken word of good wishes, so you may feel assured that something of the personality of each Trustee accompanies his picture to the field.

I have thought you might have had some wish to have some kind of a display of these photographs where each would be of uniform size. This would require enlargement of some pictures and the reduction of others. This would be quite feasible from a photographic standpoint, and you can undoubtedly secure such reductions and enlargements from some photographer in Foochow, or failing that, from some photographer in Shanghai.

BA Lauside

BAG-H

Inc.

FUKIEN

INDEXED

Fukien Christian University

June 25, 1981 \$2 air niail

President C.J.Lin, Fukien Christian University, Foothow, China.

My dear President Lin:

I find that I have neglected to send a covering letter to accompany the minutes of the May 29 meeting of the Fukien Trustees, copies of which were sent to the field more than a fortnight ago. However, these minutes are largely self-explanatory, so I trust that only a few brief comments in explanation will be required.

General atmosphere of meeting. The attendance at the meeting was quite satisfactory. In addition to the regular membership of the Board, we were happy to welcome as guests Mr.McClure and Mr.Scott, and also Mr.Cressy and Dr.Warnshuis. Since Dr.Warnshuis and Dr.Farifield had only recently returned from China the Board welcomed the opportunity of hearing their comments on conditions in general, and on the situation at Fukien in particular. The gist of their comments and also of the remarks by Dr.Edwards is given on pages one and two.

Budget for 1931-32. Since the other material of the first three pages of the minutes does not seem to require comment, let us take up the actions on page 4 relative to the budget for 1931-32.

By action T-937 the Trustees appropriated at the rate of 3 to 1 all available general income. You will note that under special gifts we have included a continuation of Dr. Warner's G\$500 per year, but show only \$1,450 as receivable from Dr. Hill during 1931-32. In advance of the meeting I raised with Dr. Hill the question of whether he would be able to renew his pledge, and would be able to bring his contribution for 1931-32 up to the former level of G\$2,500 a year. He teld me that the sources of income on which he and Mrs. Hill have relied are for the time being almost, or wholly cut off by the present period of depression. He stated in particular that the lumber industry which is their chief source of income has become "a liability rather than an asset". For the coming year, therefore, we cannot count on anything more than this \$1,450. However, it now begins to seem that the financial situation is on the upgrade, and we hope that by next spring Dr. and Mrs. Hill will be able to renew their pledge on the former basis. This is a topic which we should keep in mind to bring up about eight or nine months hence.

By action 7-938 the Trustees defined on a gold basis the special sources of income which we trust will be available for designated objectives during 1931 . Having defined this income on a gold basis we will transmit



6-25-31

the entire income from these sources in gold, giving the field the privilege of using the gain in income for any purposes it desires in line with the designation of these gifts.

So far as we are able to determine the contributions through the Board of Trustees as defined in actions T-937 and T-938 will enable the field to begin the fiscal year with a balanced budget.

The Trustees also gave very sympathetic consideration to the Managers' supplementary list of items, but since they had already appropriated under actions T-937-938 every dollar of anticipated income, it was impossible for the Board to take any further favorable actions in the way of granting these special requests. Possibly from gain on exchange either here or on the field, or from some other source of income not now known, we may be able to meet some of these special needs during the coming year.

Minutes of Managers' meetings. The Trustees gave very serious study to action M-638 by which the Managers recommended that the University-supported Western members of staff be allocated to the cooperating Mission Boards if the necessary financial arrangements can be made without encroaching further on the regular University budget. This whole question of appointment and support of the University paid Western members of staff impressed the Trustees as such a serious one that the Executive Committee was asked to make a special study of the problems involved. We hope that such a meeting may be held either before the summer, or at least early next fall.

Correlated Program. Since Mr. Cressy's return to New York active interest in pushing forward tith the Correlated Program has been greatly stimulated. Progress is rendered difficult by three factors. In the first place, the financial depression here is such as to discourage any active efforts or even any very definite planning, just at the present time. However, this situation is bound to pass sooner or later, so if other difficulties can be cleared up I am sure that everyone will be glad to undertake at an early date preliminary preparations for seeking further support for the Program. The second cause of delay is the desire to await the report of the Laymon's Missionary Inquity group before embarking on any large scale appeal for support. Many of the most wealthy and sympathetic laymen interested in the missionary enterprises are reluctant to make any large contributions until this group has presented its report. This alone, however, would not slow up our active preparation for antinancial appeal, for we all feel that this preparation would keep us busy until after the report of the Laymen's group is to be read. The third factor that is slowing up progress is the side-spread conviction that our colleges in China are extremely lukewarm as to any type of correlated effort. This impression has been gained from the qualifications and reservations under which many of the colleges have accepted their share in the Correlated Program. For this reason the Committee for Christian Colleges in China requested Mr. Cressy and me to write to each of the Universities asking them to state categorically whether or not they are in sympathy with the Correlated Program as a whole and with the part assigned to their institution under this Program.

With cordiall good wishes, I am

Very sincerely yours,

CABLE ADDRESS:

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

處公辦長校

June 26, 1931

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A.



Dear Mr. Garside:

INDEXED

I wish to acknowledge receipt of your three letters dated May 21, 22 and 25 respectively.

Your letter of May 21 raises the question of the rate of exchange for charging Miss Asher's payment in gold. I am sorry that I did not write you again. I thought you mentioned last time that the rate would be determined by the current rate at the time making the payment. I have consulted with Mr. Lacy, our acting treasurer here. He felt that it is fair to do that, that is, adopting the current rate at the time when each installment was made to Miss Asher.

I hope this principle will be agreeable to Miss Asher. We may keep both accounts, that is, both in gold and in its equivalent in silver. Should it be necessary for Miss Asher to pay back the money, we would determine what would be the fair thing to do then. It is our hope, however, that Miss Asher will come in the fall of 1932.

We shall adjust Dr. W.Y.Chen's account on the field according to the data you furnished us in your letter of May 22. He has been very economical in all his expenses. He will be moving into the new house around the end of August.

Your letter of May 25 mentions your negotiation with Dr. Warnshuis about our new possible History teacher. We shall be glad to be informed when you have come to some definite agreement. I hope you will cable us if the person mentioned in the letter is agreeable to our Trustees. On account of the distance we shall leave the whole matter in the hands of yourself and the Trustees. We only wish to know the result as early as possible so as to make our arrangement of courses here.

I wish also you will keep us informed about the plan of the Scotts. We have not heard directly from Mr. Scott about his definite date of return.

Under separate cover I am sending you sixteen copies of our commencement program. We had a good gathering in spite of the bad weather, and the Commissioner of Education of the Fukien Province made a splendid address. Bishop and Mrs. Gowdy were also with us, together with the other members of our Board of Managers. We had our alumni meeting and dinner in our house that evening. Everybody was quite pleased with the progress we are making here at the University.

I returned from a two-week's visit to South Fukien four days before our commencement. I visited most of the educational institutions and all the Christian schools in the region. I received most cordial welcome every place I went. All the Christian schools down the South are doing very well. Every place is crowded with students. The public has deep confidence in our schools, and the government officials are generally friendly.

Beginning this evening, the Christian students of this province are holding their summer conference on our campus. Our Student Y.M.C.A. leaders are expecting about two hundred delegates from the various Christian schools throughout Fukien; nearly ninety of them will be girls. We have just sent two of our student leaders to participate in the Summer Conference of the College Christian Students of the East China Region, at Hangchow. From July 1 to 10 there will be College Religious Educational Conference, to which we are sending Dr. W.Y.Chen and Prof. E.M.Stowe.

On account of the student's conference here all of our foreign faculty families are staying over until July 4. They will be going up to Kuliang after that. All of our Chinese faculty families will be staying on the campus. I shall be in the University most of the time. I am visiting various localities in the province in which there are Christian high schools who have been sending us students.

We are conducting our first series of entrance examinations for our new freshmen class next fall.

Yours very sincerely,

C. J. Tin

CJL: HCY

June 26, 1931

President C.J.Lin, Fukien Christian University, Foochow, China.

My dear President Lin:

We are enclosing herewith a copy of the minutes of the meeting of the Committee for Christian Colleges in China, together with its two Committees of Counsel, held on June 16. I feel that at this meeting we took some important forward strides in the working out of a larger measure of cooperation among our Christian higher educational institutions in China.

During the last year or two there has been a growing conviction here in the West that it is absolutely essemial for the continued success and progress of our Christian higher educational work in China that there be close correlation both of the sork on the field, and of the administrative and promotional functions at the home base.

at the meeting on June 16 it was apparent that practically everyone present was convinced that we should accept the Courelated Program as worked out by the Council of Higher Education as the most satisfactory basis now available for unifying our educational program in China. It was felt that as we go forward with the working out of such a program, and with appeals for its increased support both in China and in the West, it will be necessary and desirable that some changes in details should be worked out. The general sentiment, however, was that we should begin without further delay all possible immediate steps both in the direction of the application of the Program among the institutions in China, and in the preparations of plans for seeking increased support here in the West. You will find that practically all the minutes of the June 16 meeting are based on this general line of procedure.

At one point, however, the members of the Committee for Christian Colleges in China and its two related Committees of Counsel expressed themselves as filled with rather serious concern. There were present at the meeting four or five men who had just returned from China and had consulted with representatives of most the colleges, and had talked with many others who are directly or indirectly interested in Christian higher education in China. While each of these men had his own individual viewpoint, all seemed to hold the conviction that as yet there is not as much unanimity of opinion among the different colleges or as much enthusiasm or loyalty for the Correlated Program as now drafted, as would enable any joint organization here in the West to conduct an appeal for increased support that would be productive

of maximum results. We all recognize that even under the most favorable circumstances, the securing of any large amount of increased support for Christian higher education in China will be a long and arduous task. If the institutions in China are not whole-heartedly behind such an undertaking, willing to sacrifice some of their own individual interests for the sake of the entire group, and loyal enough to refrain from any public criticism of the undertaking which represents the joint interests of all Christian higher education in China, then such an appeal would have no hope of success.

We all recognize the fact that in the initial stages of the working out of the Correlated Program it has been quite natural, and indeed desirable, that each institution should study first its own needs, and should make the strongest possible presentation of its place in the Program and the support required for it to fill this place adequately. But out work of correlation has now reached the next stage, where all the institutions must lay aside their individual interests, their disappointments if the places assigned to them seem somewhat inadequate, and their criticisms of other parts of the Program that seem to them not wholly ideal. Everyone will acknowledge frankly that the Program as now drafted is not perfect; and we would have to admit too that any hope of an absolutely perfect program is purely visionary. The best we can do is to take the Program as it now stands as representing the best thought that Christian educators both from China and from the West have been able to give during more than a decade, to this tremendous undertaking, and to support loyally the Program as it now stands, leaving to future experience the working out of any improvements in detail.

It seems to the Committee for Christian Colleges in China that if we are to achieve this unity of thought and action it is indispensable that each university and college should record in a clear and unequivocal manner its approval of the Correlated Program as a whole, its acceptance of its own place within this Program, and its determination to work heartily and loyally for the success of the entire program. With this conviction in mind the Committee adopted action No.148 which reads as follows:-

##148 - VOTED that, when the Secretary reports the general approval already given to the Correlated Program, he also express to each of the Universities the concern raised in the minds of certain visitors to China who have been greatly perplexed as to the apparent lack of egreement to and support of the Correlated Program by members of the governing boards and administrative staffs of the various institutions; that he request from each institution a definite statement as to the attitude of that institution toward the Correlated Program as a whole, as well as with regard to the share which the individual institution will have within the program, and whether the institution will loyally support a coordinated campaign based upon the program; and lastly, that he ask also for full details as to how the funds allocated to each institution under the Correlated Program would be employed."

To accomplish what is requested in action #148 it is necessary that each institution, either through its responsible administrative officers if they are able to speak for the institution, or through the governing boards where necessary, should take the following steps:-



- 1. Institutions should affirm or reaffirm their approval of the Correlated Program as a whole, their acceptance of the part assigned to them within the Program, and their willingness to cooperate heartily and loyally in every endeavor looking toward the success of that Program. Their action should be clear-cut and unequivocal, without restrictions or limitations.
- 2. Wherever an institution wishes to add any supplementary action, not inharmonious with the action described above, or wishes to present any proposal or request relative to the Program as a whole or the institution's participation therein, such matters should be presented in a separate action, so phrased as to make clear that it is not in conflict with the institution's whole-hearted acceptance of the Correlated Program as drefted.
- 5. In addition to these formal actions of approval, it would be most helpful if the responsible administrative officers, board members, and faculty members would seek in every way they can, both in correspondence and in conversation, to demonstrated their loyal cooperation in the efforts being made to bring about a unification of the Christian higher educational program in China.

The Committee for Christian Colleges in China is planning to go forward as rapidly as possible with preliminary steps looking toward an appeal both in China and in the West for increased support for the Christian higher educational program in China, at as early a date as the circumstances will permit. If we are to be ready to go forward whenever conditions permit, it is imperative that there be no further delay either on the field or at the home base. The Committee urges, therefore, that each institution should take without delay the actions outlined above.

You will also note that the last part of action #148 requests "full details as to how the funds allocated to each institution under the Correlated Program would be employed". The thought of the Committee in making this request was that it is now high time for us to begin the collection of publicity material on which any appeal for support must be based. To this end each institution should prepare full and attractive material descriptive of the work of the institution, and particularly of the needs for which support will be sought in connection with the program. Each institution should work out this publicity material in whatever way is most effective for its own particular needs. The material should include not only the statistical information necessary to carry conviction, but should also contain a human interest appeal, as, for example, through the use of stories and examples from real life. Also, it is extremely important that a generous supply of pictures should be provided. These should be of high grade from photographic standpoint so as to permit reproduction, and should show not only the physical appearance of the campus but should also keep in the foreground the life and activities which would interest and attract prospective donors. The earlier we can obtain adequate material of this kind from all the institutions in China, the earlier we can begin a preparation for an appeal for support. Each institution should undertake this preparation of publicity saterial immediately.

All the foregoing is written in a very general vein. In applying all this to Fukien Christian University there are a few special points to be noted.

When the fukien Board of Managers on May 15, 1950, took action on the Correlated Program (H-614 and M-615) they made certain reservations which weakened the force of their approval. Action #4615 voted that the Program for Fukien be smended through the inclusion of certain additional work and certain additional sums. While everyone would recognize the propriety of an institution requesting the Council of Higher Education to make a restudy of the share of any institution in the Correlated Program, the institution should make it clear that it will heartily and loyally participate in the Frogram even though the Council is unable to grant its request for sodifications. As the Chairman for the Committee for Christian Colleges in China expressed it, "an institution must either be in the Program or out of it". If an institution is in the Program it must give its loyal support to the Program as agreed upon by the representatives of all the Christian higher educational institutions in China even while it may continue to seek changes in the Program as a whole, or in its own share therein. I am sure that Fukeen already has this attitude of hearty cooperation, and that there will be no serious difficulty in obtaining such a clear-out statement from the Board of Managers.

Very cordially yours,

BAG-H

Enc.

Secretary

CC: Later mail

June 29, 1931

President C. J. Lin. Fakien Christian University. Foothow, China

My dear President Lin:

I am glad to be able to report to you that we have made three importent steps forward in connection with the Correlated Program.

The first of these is the formation, in England, of the United Committee for Christian Universities in China. I was able to get several preliminary actions taken, when in England a year ago, and the Committee is now established with an office, a full time Secretary, and a Treasurer who is giving a large amount of time to promotion. They have already gotten out attractive publicity, and set up groups of influential people in a number of cities as a basis for securing increased support.

The second step is the action of the Committee for Christian Cellages in China, at its meeting of June 16th, the minutes of which accompany this, in which they "accept the Correlated Program ... as a hopeful and encouraging but still uncompleted program ... and as the preliminary basis for a joint financial empaign." You will perhaps remember that at the last important meeting of the Committee for Christian Cellages in China, held April 12, 1920, which considered the former program adopted in 1928, their action was - "We do not believe that the program is at present in such shape that it could wisely be presented to the American public". The present action means that while the Committee is not fully satisfied with the program of 1930, it finds it a sufficient basis upon which to go should.

The third step is the decision to proceed at once "to draft a program for the first stage of a financial compaign". In this connection the Committee has requested me to stay on for some months as its Acting Executive Secretary, and my Board has agreed to this request, so that I shall be remaining here for some time, sailing to reach Shanghai January 28, 1932. The minutes of the Committee of Educational Counsel give details.

Mr. Careide, as Secretary of the Committee for Christian Colleges in China, has written the covering letter for the minutes, presenting the point of view of the Committee, and I think it is unnecessary for me to aid any comment.

The point of this letter is to deal with action #148, in which the Committee requests "a definite statement as to attitude".

At the meeting of the Committee for Christian Colleges in China, on June 16th, acting as the representative of the Council of Higher Mineation and, through the Council, of your institution so far as concerned in the Correlated Program, I presented the Correlated Program, and on behalf of the Council asked for its adoption. The situation which I ran into was this. A number of those present at the meeting had recently been in China and stated that they felt that the various institutions were not whole-heartedly behind the Correlated Program.

We had presented the official actions taken by all of the boards of control, and I reported the explanations as to conditional actions which were made at the last meeting of the Council of Higher Mineation, and the judgment of the Council that these were not of a nature to conflict with the program or to require action of the Council. I pointed out in addition that there had for many years been opposition on the part of some to any such program and that we were quite aware that in a number of instances such opposition still continued, but I pointed out that the judgment of the majority was that on record in the official actions, and that that should be taken by the Counittee here as its basis rather than the objections unged by the minorities. However, I found it impossible to overcome the impression in the minds of a considerable number of persons to the effect that the Correlated Program did not have sufficient backing. There were two main reades for this.

First, there is a definite feeling in the minds of many here that the various institutions, in voting for the program, voted merely for what they hoped to get out of it for themselves, and therefore approved it for selfish reasons and not from any generous vision as to the welfare of the Christian movement in China as a whole or willingness to sacrifice anything in order to bring about real correlation and take a place in a nation-wide program. As a basis for this, they pointed to a number of actions which merely stated approval of a certain man of money included in the program for the institution concerned, or to others which contained conditions. The Chairman of the Committee stated emphatically that institutions could not be both in and out of the program, and that conditional actions did not give a sound basis for going ahead with anything.

Second, persons recently returned from China reported that they had conferred with a large number in various colleges who had talked against the program. One stated emphatically that his conversation with various presidents led him to believe that "Right down the line, not a single President was wholeheartedly backing the Correlated Program." Others thought this was an extreme statement, but agreed in part. One of the leading business men on the committee, whose judgment commands the greatest respect from all, stated "All of the people from China who come into my office talk at cross-purposes."

I refused to accept this interpretation of the situation; but the day's discussions gradually cade it clear to me that a good many members of the committee here in Now York will be unable to go forward with any enthusiastic conviction of success in raising money unless they become convinced that there is much more unanimity of spirit in China than they think there is at present. Therefore action #148 was taken which asks for clear-cut and unconditional statements in order to clear up this uncertainty.

Mow as to Fukies. The action of your Board and several others, in making conditions, has done the whole cause of correlation a great deal of harm at this end and has led to much misunderstanding. I hope that your Board will find it possible to take an unconditional action of approval. That will mean, on the one hand, cooperation and trust in the whole group of colleges in China, acting through the Council of which Fukies is a part, and on the other hand, a willingness to macrifice if really necessary.

If at all possible, it would be very desirable to get this word to us by September 20th.

With best personal regards.

Faithfully yours,

MIC.A

E. H. Crossy, Secretary Council of Higher Musetion CABLE ADDRESS:

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT 處公辦長校



July 24, 1931

De 820

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A.

Dear Mr. Garside:

I wish to acknowledge receipt of your letter of June 22, together with the pictures of our Trustees. We appreciate very much your effort in making the collection. We shall talk with the photo experts here as to how to make the use of these pictures for effective display. We orginally hoped to have our Trustees' pictures in our Fifteenth Anniversary bulletin. We shall make good use of them in our other English publications, however. They certainly will help us a great deal in our work here. It is good for the Managers and Administrators to know a little more intimately our supporters in America through these pictures. I shall write you again about the use of the pictures later.

Your letter of June 19 informs me about Mr. Robert Runo and his decision to continue his preparation for one or two more years. We certainly appreciate your good office, as well as the interest of Dr. Warnshuis in our work here. I do hope that Dr. Warnshuis will continue to find special resources for support of our work here.

We are glad to learn that Mr. Scott can be of good service to American Board as to delay his return for four months. We shall be able to arrange for his courses for the fall semester. We are grateful that he and Mrs. Scott will be definitely coming to us. We hope that his four months' service in United States will greatly help in the missionary enterprise in general, and the work at Fukien as well. Dr. Fairfield has also written me about this matter. We are pround of our contribution to the American Board.

I had a fine time on my trip to South Fukien and Hinghwa. Every place I went, I received most cordial reception from our alumni and former students, the Christian schools and educational leaders of the locality, as well as the government officials. I found that the educational work in South Fukien is most

Mr. BAG 2, July 24, 1931

promising. Most of the schools are crowded with students. This is particularly true with Christian schools of all grades. People down the South have high respects of the work at Fukien Christian University. We only wished that we had enough facilities to provide those students who want to come to us.

All the Chinese members of the faculty are staying at the campus with us during the summer vacation. Most of them are working either in the laboratories or contributing their service in the Business Department. All of our administrative offices are open throughout the vacation. We are quite comfortable here. We have breezes most of the time, and it is generally cool in the evenings. We are preparing for the work for next fall. The reports from the various localities where we held our first entrance examination indicate that we shall have a rather large freshmen class.

Yours very sincerely,

C. J. Lin

CJL: HCY

were

FUKIEN /

INDEXED

Pukien Christian University

July 24, 1931

President C.J.Lin, Fukien Christian University, Roochow, China.

My dear President Lin:

Let me acknowledge receipt of your letter of June 26.

Rate of exchange of Miss Asher's payments. I am quoting to Miss Asher your comments on this subject. We will ascertain the rates of exchange prevailing here in New York on the days that advances have been made to Miss Asher on her special appropriation, and will report to her and to you the local currency equivalents of the disbursements made to date.

Candidacy of Mr.Runo. We reported to you in June that Mr.Runo has decided to continue his preparation for a while longer so there seems to be no prospect of any early appointment. We hope, however, that a little later it will be possible to secure Mr.Runo's services. We will keep the matter in mind and will bring it to Dr.Warnshuis' attention later on.

Plan for return of Professor and Mrs.Scott. I have had an exchange of letters with Mr.Scott this week, in which he mentioned that he is still adhering to his plan for sailing for Foochow about December. Professor and Mrs.Scott are both very anxious to get back to the field and are restless at the delay in their return. However, Mr.Scott feels that he can render the greatest service to the missionary cause during the autumn by remaining here for the special deputation work the American Board is asking him to do. I am sure that Mr.Scott's ability and attractive personality will win a great many friends for Fukien, as well as secure increased interest and support for the general work of the American B ard.

Campus news. I am very much interested in all the items of campus news which you give on the second page of your letter. It seems that you are having a rather lively summer on the Fukien campus. I certainly hope that you will find it possible to get some real rest in spite of all these other distractions.

Arrival of Mr. Morvil Beeman. Mr. Beeman arrived in the city early this week, and we have had several conversations with him. After consulting with Dr. Vaughan, Mr. Beeman was given a careful examination by a Dr. Cahill of the Presbyterian Hospital at the new Medical Center here in New York City. I understand that Dr. Cahill advised a full month of rest, and expressed the hope that by that time Mr. Beeman's condition would be found relatively satis-

not fel

factory. I believe that the doctors have given their tentative judgment that an operation should not be necessary, but they have also assured Br.Beeman that if an operation were found necessary it should be a relatively simple one under the conditions. Mr.Beeman seems to be looking well and is very active and emergetic.

BAG-H

Very cordially yours,

CHINA UNION UNIVERSITIES

Fukien Christian University Lingnan University University of Nanking Shantung Christian University
West China Union University
Yenching University

Princeton - in - Peking

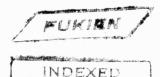
CENTRAL OFFICE

Cable Address Nanfushan, New York 150 Fifth Avenue, New York City

Telephone WATkins 8703-4-5

B. A. GARSIDE,
Secretary-Treasurer

C. A. EVANS,
Associate Secretary-Treasurer



July 28, 1951 4

Dr.J.Leighton Stuart, Rev.L.J.Davies, President Y.G.Chen, President C.J.Lin

Gentlemen:

I have written to most of you during the last year with regard to the annual reports to Harvard-Yenching Institute covering the work done and the expenditures made in your departments of cultural studies during the fiscal year 1950-51. However, I am sending this general letter to remind you of the report for last year.

For the year 1980-51 reports should be prepared similar to those sent in for 1929-50. These reports should show the amounts received from the Harvard-Yenching Institute for your work in the departments of Chinese cultural studies, and the disbursements you have made for these departments, and allied objectives. The disbursements reported should not be less than the amount received from the Institute for these special lines of work. If the disbursements actually made in the departments of Chinese cultural studies, and allied objectives, were not equal to the amounts received from the Institute, an explanation should be made as to the use of the balance remaining; (such, for example, as some proportionate share in the general administrative expenses of the University, etc.).

We were unsuccessful in securing a meeting between representatives of the various Universities benefited by the funds held in trust by the Harvard-Yenching Institute, and the special consittee appointed by the Institute two years ago to confer with representatives of the different Universities. We understand that the Institute requested Dr. Stuart, on return to the field, to consult with representatives of the various Universities benefited by these funds. We presume, therefore, that you have either heard from him already, or will hear from him in the near future with regard to these matters.

Very cordially yours,

BAG-H

well?

[i]

FUKIEN

INDEXED

Pukien Christian University

July 28, 1981 #2

President C.J.Lin, Fukien Christian University, Foothew, China.

My dear President Lin:

In my letter of July 24 I stated that I would report to you further as to the local currency equivalent of the disbursements made to Miss Asher on account of her special appropriation of L.C.\$1,000 in the 1930-51 budget. To the closing of our fiscal year 1930-51 we have disbursed G\$232.00 to Miss Asher. Since these disbursements were scattered through the year and it would be somewhat difficult for us to ascertain the exact rates of exchange on Foochow local currency prevailing on the various dates when remittances were made, it seemed to me that the simplest and fairest basis for a rate of exchange would be to use the average rate at which gold remittances on our 1930-31 budget were actually converted into Foochow local currency. We find this Foochow rate to have been 4.02. (This includes, of course, only actual funds converted into local currency, and does not include any disbursements at the fixed rate of 2 to 1). At this rate of 4.02 the Foochow local currency equivalent of G\$232.00 is L.C.\$932.64. This would leave a belance due Miss Asher of L.C. \$67.36, or at the rate of 4.02, G\$16.76. I am informing Wiss Asher that we will pay over to her this balance of \$16.76 at any time that she may request it.

Since the field was charged at the rate of to 1 on the payments we made to Miss Asher, the amount charged against the field budget on this item when we closed our books was only L.C.\$464.00. Since your budget provided for L.C.\$1,000 in this item I presume the Field Treasurer will close his books showing an unexpended balance in this appropriation of L.C.\$536.00. Since we closed our books on the basis of L.C.\$464.00 whereas the amount at the Foothow rate of 4.02 would have been L.C.\$932.64, the difference between these figures, L.C.\$468.34, represents gain on exchange which was not reckoned in when we closed our books. Had we included this L.C.\$468.64 gain on exchange in estimating the balance due the field as we closed the year, we would have sent you this L.C.\$468.64 less the amount actually remitted by draft in order to close our account. The gold equivalent of this figure at 4.02 is Gill6.58. It seems to me that the simplest and fairest way of accounting for this item will be to charge L.C.\$468.64 or G\$116.58 as an advance on our current general appropriation 1931-32 in account 31, meantime crediting G\$116.58 to Current Surplus 1930-31 now standing on our books in account 75.6. If and when we pay wiss asher the Gal6.76 due her on this appropriation, we will charge against the current general accounts of 1981-52 G\$16.76 or L.C.\$67.56.

Please let me know whether these adjustments are satisfactory to the field. If you find that they disturb your field accounts in any way we will be glad to make whatever modifications you may suggest.

I think Miss Asher is still as earnest as ever in her desire to get back to the field mext year. We will do all we can to keep her in that frame of mind. I believe the main danger will be that she may find in the spring of 1932 that she has rolled up rather heavy financial obligations which she will wish to clear off before returning to the field. I hope, however, that this can be avoided.

Very cordially yours,

BAG-H

 $I \square 75$



Pukien Christian University

August 20, 1981

President C. J. Lin Pukien Christian University Foothow, China

Dear President Lin

Yesterday we cabled you as follows: "You may draw at sight G\$12.50 in order to provide for scholarship this term." This scholarship is to be known as the Metcalf Scholarship and is for one semester and will be continued. It is from an anonymous donor who of course is greatly interested in Fukien Christian University.

I find your letter of July 24 has not been acknowledged. We are very glad that the photographs of the Trustees have been received and that they will be of material help in your work on the field.

Roderick Scott certainly will be of great service to the American Board as his enthusiasm as well as his knowledge of the situation make him a very valuable speaker.

We shall be deeply interested in the opening up of the new school year, not alone as to numbers but as to the general character and caliber of the students you enroll.

Very cordially yours

Assistant Secretary

CAE:MS

CODE

"MISSIONS"

CABLE ADDRESS "няно гоосном"

學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT 處公辦長校



September 8, 1931

INDEXED

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A.

Dear Mr. Garside:

Enclosed herewith please find three copies of our report on the expenditures for our Chinese Studies during the year 1930-31. It is in the same form as that of last year. If improvement is necessary kindly use your judgment. Our financial facts are in the Treasurer's Report for 1930-31.

Dr. Stewart of Yenching is planning to call a conference of the representatives of those institutions which are receiving the benefits of the Harvard-Yenching Institute endowment. The definite date is not yet set. We hope that in that conference we can arrive at some general agreement of how to apply the money in the various fields of Chinese Studies. We have prepared a detailed report about our work in the past the present and an plan for the future to be submitted to the conference. We shall send you a few copies of it when it is ready.

Yours very sincerely.

CJL: JHT Enc. 3

C. J. Lin

Gold Rayer \$ 10,821, 35

4,02

2164270

4328540

43,501.8210

PUKIEN CHRISTIAN UNIVERSITY REPORT ON CHINESE STUDIES August 1, 1930 - July 31, 1931

Aug. 20, 1930

Salaries and Allowances

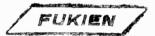
Salaries and Allowand	oes .		
Wang, C. S. (Asso.	Prof.)		
Salary	Mox.\$2.160.00 135.70	Mex.\$2,295.70	
Farley, M. F. (Asst). Prof.) (1)		
Salary	1,400.00	37161.08	
Kuo, H. (Asst. Prod	f.)		
Salary	1,610.00 98.28	1,708.28	
Chu, W. T. (Instruc	stor)		
Allowances	700.00	700.00	
Chen, Chung Fang			
Allowances	260.00	260.00	Mex. \$8,145.06
Departmental Supplies	& Expense		
Printer's Office Stationary & Supplication Books	les	444.00 282.03 72.60 685.29	1,483.92
Assistant Librarians	for Chinese Book	s and Documents	
Chin Yun Ming Lin Fa Tung			1,260.00
1/5 Share in Adminis	tration and Gene	ral Expenses	33,158.26
1/5 Share in Operation	on and Maintenan	ce of Plant	2,114.92
	TOTAL		Mex . \$46 ,162.16

Respectfully submitted,

Heavy V. Lecy Acting Tressurer.

JOINT OFFICE

Ack 10/26, wist R. F.10 學大和協建福立私 "HSIHO FOOCHOW" FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA. 州福國中 OFFICE OF THE PRESIDENT 處公辦長校 September 12, 1931 ack 10/26 Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A. See "State Martinent Dear Mr. Garside: of Education" June 30 1931 Herewith I am enclosing two copies of our Annual Report of the Trustees to the New York State Education Department for 1930-31. One of these copies has been duly signed and stamped by the American Consulate in Foochow. You will please forward this copy to the New York State Education Department. Su Rockeller mudation" Enclosed herewith please also find my two letters to Mr. September 8 1931 Gee of the Rockefeller Foundation together with two copies of our Annual Report on the expenditures of the science departments of this University. One of these letters explains the Annual Report and the other is a request for a special grant toward building of a gas plant at the University. Under separate cover we are sending you twenty copies of the minutes of the last annual meeting of our Board of Managers, held on August 29, 1931. Yours very sincerely, le J.Lin C. J. Lin CJL: HCY Enc. 6 l copy of circular letter to Board of Managers 1 copy of letter to Mr. Cressy



ANNUAL REPORT OF THE PRECIDENT OF FUR ON CHRISTIAN UNIVERSITY

1930-1931

August 26, 1931

To the Managers and Trustees:

1. The Near 1930-1931

The year 1950-1951 has proved to be the most successful one of the last three or four years. The faculty has been greatly strengthened; the spirit of students has been the finest we have ever had. Although we did not have enough material provisions to meet our needs, yet certain important improvements and additions in buildings and equipment were made during the year.

The public celebration of the Fifteenth Anniversary of the Founding of this University took place on January 17, 1931. It was the first public event of this kind in the history of this institution. It was dedicated to the commemoration of the founders, through whose vision, courage and sacrifice this University has come to what it is now. The occasion served to bring a elearer conciousness of the main object of our work to the present members of this institution, and inspire them to dedicate themselves more unreservedly for the important task they have been entrusted to carry on. It incidentally brought much publicity to the people throughout the country of the kind of work rukien Christian University has been doing. The wide interest as expressed by congratulatory messages throughout the country and personal attendance at the meetings of that day, parked the general good will toward us in this land.

The registration with the Ministry of Education in Nanking in January, 1931 gave us a definite legal relationship with the government and put us formally into the national educational system of China. It gives our graduates an equal standing with the state colleges and universities for all fields of service, whether government or private. It stops hostile agitation which has been going on against us during the last four or five years for non-registration had been a pretext through which our oponents could make falls propaganda against us before the public. It increases our service to education in this province, as there is no government college for the whole of Fukien. We are serving a very large educational population. Through our admittance

President Report

-2-

regulations we will be able to bring about many nacded reforms in the schools of Jukien and raise their academic standards. In general, the registration insures as a permanent place in the education of this province and of this country. It enhances our growth, and provides as infinite possibilities for service for the education of youth in Jukien and for the advancement of general culture in this section of the country.

II. Board of Managers

Mr. Hga Geng Guong. Dean of the Josehow College, was elected by the Mid-Pukien Synod of the Church of Christ in China to be a comber of our Board in the Linter of 1930. Mr. Hga has a long and splendid record in Christian education in Loohow. Times his graduation from Fosehow College in 1910, he has been teaching there for nearly twenty years. He spent two years studying education in Oberlin College, U.F.A., from which he also received a degree. Nev. Lin Yu Shu was re-elected in the spring of 1931 by the Mid-Pukien Lynod of the Church of Christ in China to take the place of Mr. J.D. Ling, who resigned on account of his new appointment in Amoy, as General Tecretary of the M.M.C.A. there, Sev. Lin has been chairman of our Board for the last few years. He is the General Lecretary of the Mid-Pukien Lynod of the Church of Christ in China.

During the year, the Board held three meetings; on Hovember 8, 1950, February 14, 1951, and april 4, 1951 respectively. Besides the transactions of resular business such as approval of new appointments and granting of financial appropriations, it adopted a building program for 1951-1958. A part of the program has been carried out. We are still waiting to secure enough funds to put into effect the undinived partief the program is necessary for our work for the immediate dature.

III. The taff

During the year we have had an unsually strong faculty. This is due to the addition of several new members. Dr. Sen-Yung Chen returned to us after four years of further study at Duke University, U.S.A., Cambridge University, England, University of Berlin, Germany. He has again taken up the work in Heligion and Esychology. Dr. Tso lisin Cheng '26 (January) joined our Biology Department after making a splendid academic record as a student and research scholar in the University of Michigan, U.S.A. Our new lecturer in Sociology, Mr. Inthur E.Y.Chen, is a graduate of St. John's University with three years of post-graduate studies at Cornell, Iowa, and the University of Chicago where he received his Master's degree in 1930. Mr. C. Chen was our lecturer in Mathematics. He has his B.S. from Knox College, Illineis, 1926, and M.S. from Iowa State University, U.S.A., 1927. He taught

-3-

Mathematics and Physics in the Englo-Chinese College and Hwa Nan College, Poochow, and also Jen Hwa College, Changhai, before he joined us. Mr. Nao Men Chen '22 came to serve his Alma Mater as a lecturer in Lecondary Education. He has made a splendid record as a teacher cinec his graduation. He is now principal of a private middle school in Poochow. He has his Master's degree in Education from Oberlin College, U.S.A.

In our Preasurer's Office, in the absence of Mr. Robert N. McClare on furloush, we were carticularly fortunate in securing the service of Mr. Jumps d. McJann, who had for more than thirty years been encaped in business administration for the Congregational Church in North China. He came down last year to bely the american Board Mission in Moochow. After Mr. McJann's return to the worth in Juma, 1981, Mr. menry V. Lacy of the Mcthodist Church in Moschow kindly undertook to continue the work. Mr. Lacy to the superintendent of the Moochow Union Christian Moscital.

It is gratifying to report that we have now secured group of well trained and competent Chinese teachers. Our faculty members are expected to be teachers in the traditional Chinese sense of the term: they teach in as well as out of the classroom; they are full time resident teachers on the cumpus--most of them here with their families--and are ready to do all that is desirable and possible in the interest of education of the young students here. They also have the responsibility of general supervision over the institution as a whole. Our older members have set fine examples of unselfish living, and the younger members have proved to be their worthy colleagues. Nuch of what Jukien Thristian University has achieved so far in the fine family spirit on the amounts due to the logalty and devotion of our family, both foreign and Chinese.

IV. Departmental Work and Research

The Dean's deport gives the conditions of the various departments during the last year. You will note the increased strength of our Science Departments in 1930-31. I wish also to call your attention to the Bean's comments on the work of the Chinese Department, which, through social lectures and coordinated courses, has improved the quality of the work dome. Steadily Through its activities in helping organizing clubs in the study of Chinese Chilology and Language, and particularly the club on the study of Fukien Culture, a great many atudents have been stimulated to greater effort in investigating the culture, the austoms and the history of their own province. Frof. M.F. durley has moved his collection of archaeological and Chinese art specimens to the Arts Hall in order to make them available for the use of the University. Shout three thousand volumes of Chinese books have been added to the Library during the last year.

The most marked growth taken place in the "chool of Education. With the return of Trofs. F. T. Beach and W. Y. Ohen and the addition of Mr. Hao Jen Chen, the School has its foundation well laid, with Jean Theodora H. E. Chen as the head and Prof. E. M. Stowe in the Department of Religious Education. We hope in our School of Education not only to train teachers for the schools in this province, but also to help directly the primary and secondary educational institutions in Pakien in their teaching or thods and carriculum adjustments in order to need more adequately the needs of the people.

Considerable research work has been carried on by the various faculty members during the year. Prof. C.R.Kelloge. of the Science Jollege, has made successful research into the commin aspects of the Chinese honey bec. Fruitful recearch was also surried on by Dr. I.A. Theng on Chinese frogs; Prof. W. Beeman, in colloid Chemistry; Prof. W. J. Sutton, on Pukien clay and ceramics; 2rof. C.n. Jang, along the line of the protein content of various Chinece food and on the Min River, Prof. J.C. Martin, on centrifugal pumps and in constructing several important pieces of Physics apparatus in our Work Whop. Prof. U.S. Wang, of the Chinese Department in the Arts Sollege, has two new books in press; one on Dr. Sun's Three Principles, and the other the Development of Religious Thought in China. The departments of Social Science and Mcligious Education have undertaken investigations into the setual conditions of the people. We encourage research as an effective means of improving teaching and to bring education closer to the life of the people so as to meet their needs.

The Chimese staff continued to hold their bi-weekly study conferences on Dr. Sun lat-sen's writings. The subject for last year was the raterial reconstruction of China through development in communication and industry. The foreign staff put themselves to the study of Chinese during the summer months. Prof. D.M. Stowe spent the whole spring semester at the North China Language Cahool in Ceiping. Through a clear understanding of Chinese thought, and its historical and social background, they make themselves more effective in helping the alert youth in this country in their curnest effort to solve the perplexing problems of present-day China.

V. Etudent Life

I wish to refer you to the section of the Lean's Leport dealing with the subject of student life. To have had a most wonderful year of frealty-student cooperation in planning for the general welfare of the students. Through joint committees and club activities, much has been done to stimulate constructive planning and nutual service. The religious life is something for which we also felt grateful. Over 85% of our students joined the student Y.M.C.A. activities. Eighty-two per cent

of our student body were professed Christians. The college atmosphere was filled with a feeling of mutual confidence and a unity of spirit.

There has been much danger recently in the colleges in China of conducting higher education on a more or less mechanical basis. There is little faculty guidance given to students. The teachers go to rive lectures in slauses and are seen no more. Modern college education seems to have lost the traditional Thinese idea of intimate personal relationships, through which the teachers know their students not only in the matter of class room work but also with respect to their personal problems. We in Jukien wish to sombine modern educational efficiency in group learning and adequate asignific equipment with individual attention from teachers. If are not giving education to students through the class room alone, but also in the life on the sampus in general. It are glad to report that we have been quite successful in this respect during the last year, although the successful in this respect during the last year, although the successful in this respect during the last year, although

The completion of the duan Euo unit of the new dormitory gives better accommutations to a number of students, although many of them still lived in the temporary building rooms. On account of the lack of larger dormitory space, as well as for academic reasons, we stopped taking in a mid-year class of students in the spring of 1931. We hope that funds will be forthcoming to complete the other units of the dormitory before long.

VI. alumni Service

In our secretary's Office, we began to maintain an alumni service last year. It issued fourteen Bi-Meckly Walletins and four special reports. The alumni service aim to give further education to our pount graduates who are serving in the various walks of life throughout the country and abroad. On account of the lack of public library facilities, most of the graduates do not have the opportunity of paraulag their studies further. Through our Bulletin service, we are trying to introduce to them new developments in thought and in discoveries in the various branches of knowledge. The service also brings our alumni to closer contacts with each other, as well as with their alum Mater.

Three new branch alumni associations have been organized during the year; one in Shanghai, another in Peining, and the thitd one in Amoy. The Binchwa alumni have considerably strengthened their existing organization. The sochow branch was active. Such of the branch associations has rendered some conscieuous service to subject shrintian University. The Shanghai group, through its energetic secretary, was responsible for a certain amount of publicity for the University in the

President Report

news-papers there, while amoy and Hinshwa branches conducted our fall entrance examinations for new students in their respective localities. The Moochow and Shanghai members gave much assistance in spreading information for prospective candidates for admittance. The Jeiping group joined all the other branches in conducting a financial campaign for the alumni differenth anniversary Commemoration dund. It has been most encouraging to often receive financial contributions toward our new building and scholarship dunds from far away alumni in Singapore and in the united States. Many of our graduates are still young and have get to fight their way through the world, yet many of them have already done much for their Alma Mater. Their constant expression of loyalty and gratitude through substantial means indicates the Insting "S.J.U." spirit of which all of us are so prouds.

-6-

Our graduates have also shown a fraternal amirit toward their fellow alumni. Last winter when one of the older alumni was in serious danger of life, and later was in need of heavy financial assistance, many came to help and enough noney was collected from free contributions to say off a considerable part of his financial obligations. Pukien Christian University has become a spiritual unity, a bond in fellowship even after years of graduation and in spite of the difference in academic generations.

VII. Visits to Schools in the Province

During the year we made frequent visits to the various schools in or around dochow for the surpose of giving lectures or holding conferences. It has a set official visits to the various schools in South Aukien. This was the first time that we have done this kind of work for the last several years. It helped a great deal in understanding the surricular studes and other educational previsions and equipment of the various schools. We wish to help all of them in securing better teaching and a higher standard. It also gives us opportunity for presenting the University work to the secondary schools, and bringing to those young people who intend to go to college a better knowledge of the facilities we have here.

There is much need of a better coordination of work done by the Christian middle schools. There is also need of closer relationship among the schools of the same grade in the same locality, but established by different denominations. Greater efficiency, better education, and more valuable results can be had if the Christian educational forces in the Province will come to a better cooperation than at the present time. Pukien

-7-

Christian University ought to serve as a connecting link to bring together all who are interested in a better China to work in harmony for His Lingdom through Christian education.

VIII. Our Immediate Task

There were many reasonable demands on we last year which we could not meet. We did not have enough graduates in the year to meet half of the requests for teachers, school administrators, etc. Our dormitory space was too small to accommodate a larger student body and consequently to turn out more graduates. I have already mentioned that we had to out out a new class of freshmen in the spring, 1931. Therefore, one of our immediate tasks will be to complete the two other units of the new dormitory. That will need a minimum amount of about \$25,000 local currency (or about \$6,000 gold).

For the last few years women students have knocked at our door with increasing force. A year ago the principle of admitting women students was passed by our Board of Managers, and last spring our Board of Trustees gave definite consent to this undertaking. But there was no dormitory, neither was there any financial provision for a dean of women. Through the effort of Mr. R.W.McClure, our Treasurer, a small sum of money has been secured recently toward this purpose. The cost of a small dormitory unit with dining room together with the necessary furniture for the building, will be about \$22,000 local currency (or about \$7,500 gold). The tuition from the additional women students will neet at least a large part of the salary of the new dean. This University can not afford much longer to neglect the need of a great many women in this Province for Christian higher education at this University.

IX. A New Path

For a generation modern school education in this country has not produced its desired result, namely, the up-building of a new and better China. On the contrary, the political and economic exploitors and oppressors of our people, as well as the present large group of "social parasites" come from the so-called new student class. We have copied and tried to transplant western systems and curricula on whole-sale scale without considering the entirely different cultural and economic conditions of the Chinese society. The students are put to learn subjects, the significance of which they do not appreciate. When they have graduated from their course they may not know what to do with their education, although all expect to secure positions that will yield large financial returns. Modern education as now existing in China is too far divorced from actual life and has consequently produced some serious maladjustments in the nation.

What China demands from the new education is a new force for service. Education ought to serve the youth of the nation by making them intelligent, upright and happy persons through work in relf-sacrifice; and to serve the country by transforming it into a new social order for justice, freedom, and mutual helpfulness. Education can effect these by two closely related means: (1) By giving youth an inner arge to serve, and (2) by giving them an intelligent understanding and technique of how to render effective service. True Christian education, presenting the life and moral ideals of Jesus in an effective way, will give proper motivation for moral conduct. Meanwhile, a thorough knowledge of the actual conditions of the people to whom the service is to be rendered is necessary for intelligent expression of good will.

Pukien Christian University has from the beginning set itself to the task of building into the young people of this country a strong Christian character. Judging the lives of a number of our alumni we have reason to believe that we have been partially successful. Our science departments provide good training in modern methods of dealing with new problems. In recent years we have been using more and more local materials and native problems instead of relying chiefly on foreign textbooks in teaching. So should increasingly make the Province of Jukien our special field of study. The science departments can inquire into the various problems of the land which modern natural and physical sciences can be used to solve. Our arts departments can concentrate their efforts in investigating the cultural, social, religious and economic questions in the Province. The matter of devising a better system of education so as to meet the intellectual, professional and spiritual needs of the scople of fukien should be the main task of our education and psychology departments.

To give claborate discourses on the heritage of western civilization and on the wonderful discoveries and developments in Europe and in America in the modern times would be very interesting and highly profitable to our young students. But to be ignorant of the achievements in their own history and literature, and to be blind to the existing conditions and possibilities of the people and land around them is something that an educational institution, especially of higher learning, should not tolerate much longer. By concentrating the efforts of all of our departments of learning in tackling vital and concrete problems of life and thought in the Province we may go fur in giving a truly liberal education to jouth as well as rendering effective practical strips to our people. Here seems to be an obvious and yet unfroduction what for courageous educations. Will dukie the the truly lead the way?

OCT 16 1931

August 26, 1931

JOINT OFFICE

C. J. Lin President

FORISH CHRISTIAN UNIVERSITY

Office of the President

September 12, 1931

To the Hambers of The Board of Hemogers

Don't Ennagors:

Herewith I am sending you a copy of the minutes of the last annual meeting of our Meard. Would you kindly let no know if there are mistakes?

To date we have one hundred sixtynine students registered in our Dean's Office for the fall term. It is the record enrellment we ever have. There are about over sixty students of new Seakmen, and they came from practically all of the Christian schools throughout the previous. We have having hard time in providing accommodations for them in our desmiteries, class rooms and laboratories. We are looking forward for a good year of service.

Yours very sincerely,

S. A. Line

CJL:ECY

NEEL O L LO

JUINT CHAICE

PORTER CHRISTIAN UNIVERSITY PROCESON, CRIMA

September 12, 1981.

Hr. E. H. Greaty 150 Fifth Avenue New York, H. Y. U. S. A.

Best Rr. Gressy:

I wish to asknowledge receipt of your letter and cable with regard to the Correlated Program. Our Board of Managers not on August 29 and took the following action which will clear up our position as definitely approving the Correlated Program. The wate is as follows:

"Ent this Board recommend to the Trustees (Fakien Christian University) the approval of the Correlated Program. The Board would suggest to our Trustees to bring the matter to the organization of the East China Federated University and its relation with Shanghai College for further study to the Committee of Christian Colleges in China."

You will see that here, as in former actions, our Board of Managers is fully in favor of the Correlated Program. But the Board thinks that there are certain serious questions which need further adjustment such as the East China Federated University and its relation with the Shanghai College. Our Board feels it is its duty to call the attention of those places which it cannot conscientiously endorse as the ideal arrangement. But we do not must to let this matter interfere with the progress of the Correlated Program in China.

Yours very sincerely,

(Signed) C. J. Lin

CJL: BOY



Ack 10/24/5/17

CODE:
"MISSIONS" 學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY From the FOOCHOW, CHINA.

Manual Black

Manual ABLE ADDRESS HSIHO FOOCHOW" 州福國中 OFFICE OF THE PRESIDENT 處公辦長校 September 14, 1931 #1 Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A. Dear Mr. Garside: I wish to make a few comments on the minutes of the last annual meeting of our Board of Managers held on August 29, 1931. 1. The Annual Reports: We have already sent you twentyfive copies of the Treasurer's Report for 1930-31. The reports of the President and the Dean have been sent to be printed. We shall send you, however, three copies each of the typewritten one. When the printing is done, we shall send you a number of copies as we did last year. 2. Increase in Salaries: Vote M-649 gives the details about the increase in salary to our staff. The missionaries from the Methodist and the American Board in China have been receiving gold salaries and allowances since the last year. The C.M.S. people still receive their salaries in silver, but they get 33% increase. It seems to be fair that we should make some increase to our Western staff, so as to meet the increasing cost of living here, as well as to meet some of their obligations abroad. Certain increases to our Chinese staff are due because of the raising cost of living. Gold Allowance to Chinese Staff Members: Vote M-651. Most of our Chinese staff members are returned students from Europe and America. There are certain expenditures such as magazine subscription and purchase of books from abroad. It has been quite hard for them to pay those obligations at the current rate of gold exchange. The Board adopted the vote as a means of relief to them, as well as an encouragement for their self-improvement by getting intellectual contacts with the Western world through books and periodicals. Final Adjustment in Budget for 1931-32: Vote M-652 gives the adjustment in detail. As you will see, the increases

Mr. BAG 2, September 14, 1931

have been balanced by the cuts, so the total amount in the budget remains the same.

- Field Surplus for 1930-31: Vote M-653 gives the details of disposing the surplus in the field. Those five items are additions of permanent nature to the University. They are also urgent needs for which we have been wishing to meet for sometime. The amount of \$12,000 local currency for a new dormitory is not enough for that purpose. We are hoping that we may be able to raise a few thousand dollars more during the course of the year so that we can complete the new dormitory, of which we have finished a unit. I have already enclosed a copy of my letter to Mr. N. Gist Gee of the Rockefeller Foundation about our gas plant. We are hoping that the Rockefeller Foundation will grant us another \$5,000 local currency, as requested, so that we can build our gas plant. The money voted here for new furniture is also not enough, as we have to make nearly one hundred more sets of our student dormitory furniture, as well as twenty-six more chapel pews. We hope to meet this item with the additional income from the tuition from the students of this fall.
- 6. Gold Surplus in New York: You wrote us for recommendation about the disposal of the gold surplus in New York. The Managers took the action by vote M-654. The first three items of the vote are chiefly for Chinese studies and the last two items are provisions for co-education for next fall.

Negotiations have been going on and will be soon concluded for us to receive two gifts of Chinese library. The larger gift, which we hope to conclude within this week, comes from a wellknown Chinese family in Foochow, which for more than five generations has accumulated valuable Chinese collections. The prospective giver is the eldest son of the tutor to the last Emperor of the Chin Dynasty. The gift will consist of over one hundred thousand volumes of valuable Chinese books. other library is still in Peiping. We hope to have negotiations for that donation concluded within sometime in October. The Peiping library will supplement the one in Foochow. With these two libraries, we shall be among the two or three best college libraries in China in Chinese books. We are much troubled now because we actually have no place to hold our books. Our present library is full already. With the increase of probably over two hundred thousand volumes of books, we really need a new library building. The expenses for those gifts as voted by the Managers are for the moving and freighting of those books, as well as for making stacks.

The demand from the women to enter our college has been very strong. It is especially embarrassing to us this fall

Mr. BAG 3, September 14, 1931

that many of the girls and their parents actually came to our place and begged us to admit them under any possible accommodation. We have refused all of them because we really could not take care of them. It would be a good use of the gold surplus in New York to build a girl dormitory of a size proposed by the Board of Managers. The tuition from the girl students will be able to take care of the salaries of the dean of women and a matron. It is our sincere hope that the Trustees will approve this action of the Managers. Kindly let us know about this matter as soon as possible, as we need to plan right away for the building of such a dormitory, which will take from six to ten months.

7. The Correlated Program: I have already written to Mr. E.H.Cressy about the Correlated Program. That letter was sent through you in the last mail. It was the consensus opinion of the Managers that we want to see the Correlated Program effected as soon as possible. But they felt that it was their duty to call attention to our Trustees of their judgement of the very unsatisfactory arrangement of the East China Federated University and its relation with the University of Shanghai. The Managers did not want to have this objection delay the work for the Correlated Program in America; meanwhile they hoped that rooms will be left for further adjustment by the Committee of Christian Colleges in China.

Very sincerely yours,

C. J. Lin

CJL:HCY

Enc. 1 copy of minutes

學大和協建福立私 CODE CABLE ADDRESS: "HSIHO FOOCHOW" FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA. 州福國中 OFFICE OF THE PRESIDENT 處公辦長校 September 14, 1931 #2 Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A. INDEXED Dear Mr. Garside: I wish to report here the very encouraging situation at this University at the beginning of our fall term. We had one hundred seventy-one students registered for the fall term. We have been turning away about scores of students who came too late for their entrance examinations. Altogether, we have over one hundred thirty students apply for our new freshmen class, and we took in a little over sixty. Our college opened for the fall semester on September 1, and the classes began a week ago, say, on September 7. This afternoon we are having a reception to the new students. Our faculty committees have been reorganized to go ahead with the work. We held two days' retreat of our faculty before the college bagan, and the result has been very satisfactory.

The plan for a joint faculty-student religious retreat is also under way. We are very conscious of our new responsibilities and opportunities. We are looking forward for a fine year of service.

We are expecting Mr. McClure to be here near the end of this month. We are glad that Mr. Beeman is quite well. We hope that he has sufficiently rested as advised by the doctor, and are now enjoying his work in Oberlin. He has not definitely signed our renewal contract. We hope that you will help us to encourage him to decide to come back to us in 1932. We certainly need men like him. He has been invuluable to the development of Fukien Christian University.

Word just came from Dr. Stewart of Yenching stating that the Harvard-Yenching Institute Conference will be held on October 6 and 7. On account of the time needed for the travel, we may not be able to send the full delegation as we had planned if the Conference were held in vacation time. I am planning to go up to Peiping myself. The head of the Chinese Department may not be able to go up because it will mean a month's absence from all of his classes.

Yours very sincerely,

CJL: HCY

Ach 10/2/3 CABLE ADDRESS 學大和協建福立私 "HSIHO FOOCHOW" FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA. 州福國中 OFFICE OF THE PRESIDENT 處公辦長校 September 19, 1931 #/ Och 10/26 Messrs. B. A. Garside and C. A. Evans 150 Fifth Avenue New York, N. Y. U. S. A. Dear Sirs: I wish to express our appreciation of your fine work in the China Union Universities. Your letter of July 16, together with a copy of the minutes of the meeting of the Supervisory Committee on July 7, gives a very clear picture of the fine work which you have been doing. We are very sorry to learn about the death of Miss Croline L. Lane. We wish that we could have done more for such a faithful and loyal member of our office staff there. We also notice with great satisfaction the increasing efficiency and economy in our Central Office in New York. It is certainly due to your able management and leadership. It means so much for us in China to have our Central Office work so well. You have helped us tremendously on America's end on our work for Christian higher education. We do not know the exact fact of your proposal in the cut of the salary on our staff in the Central Office. We only wish that it could have been avoided. The fine spirit as shown by your voluntary offer is an inspiration to all those who work for the interest of Christian education in this country. We hope that the cut will not produce too much handicap to you good friends there. Yours very sincerely, CJL: HCY

"HSIHO FOOCHOW"

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州 國 中

OFFICE OF THE PRESIDENT 處公辦長校



September 19, 1931 42

Ack 10/21/

INDEXED

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A.

Dear Mr. Garside:

I wish to acknowledge receipt of your cable dated August 19 "You may draw twelve fifty U.S. gold in order to provide for a scholarship this term." We have already drawn on that account toward our scholarship for the fall. We have also paid out \$50.00 gold to Mr. Kao wen Chen according to your cable of July 8. We have official receipt from Mr. Kao.

I have already acknowledged your letter of June 25 regarding the Correlated Program, as well as your other letter on the same subject on June 29. We had your cable of August 3 and your confirmation letter of August 12. On September 16 we sent you a cable as follows:

"Nanfushan New York Correlated program approved Fukien."

I have already explained the action of our Board of Managers with regard to this question in my separate letter to you and to Mr. Cressy.

I am glad that we have adjusted Miss Asher's allowance in gold. You probably have already noted that we have provided in our budget \$300.00 gold for Miss Asher's educational expenses for the present year. Would you inform her about this and transmit the money to her under the same condition as we did last year, that is, money will be given to her as a scholarship from us if she returns to work here. If she doesn't come back to us, she may have the money as a loan to be paid back by her later.

Your letter of July 28 also mentions about the adjustment of the budget accounts with us here. Your letter of July 18 to Mr. Lacy sends a draft for Foochow local currency of \$6,541.62. You got that amount at the exchange rate of 24. If you would

sur feli-

Mr. BAG 2, September 19, 1931

send the equivalent of the amount in gold, we could have exchanged for \$6,936.69 local currency, for the gold rate of that day in China was 4.4193, which is even lower than what is at present 4.47. We hope that in future you will send us gold instead of buying local currency in New York. We could always adjust the accounts in silver later.

Yours very sincerely,

C. J. Lin

CJL: HCY

Fukien Christian University Foochow, China.

JASHINE TEA

The JASHINE TRA is packed in red lacquer ting, beautifully designed. It is sent to any address in America, prepaid.

64 64 02 58
0;, 5;,
n
C :
and the same of th
in which the
- Kornag
Ž

Ach () 27/2 CABLE ADDRESS 學大和協建福立私 "HSIHO FOOCHOW" FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA. 州福國中 OFFICE OF THE PRESIDENT 處公辦長校 September 25, 1931 ack 10/16 INDEXED Mr. C. A. Evans 150 Fifth Avenue New York, N. Y. U. S. A. Dear Mr. Evans: I wish to acknowledge your letter of August 20. We have already acknowledged your cable about G.\$12.50 for a scholarship. We hope that the anonymous donor will continue his gift from semester to semester so that it will not be necessary for our office to send a cable each time. I have already reported about the opening of the school for 1931-32. Our final student registration for the fall term is one hundred seventy-four, which is the largest we ever have. You can imagine the difficult times which our Business Management had in making dormitory and dining room accommodations for them. It was fortunate that we started the remodeling of the other large double-residence into student dormitory last July. With the finishing up of the basement rooms this week, we hope to move all the students who have been put in the down-hill temporary building into the new dormitory. I am leaving in about three days' time for Peiping to attend the Harvard-Yenching Institute Conference called by Dr. Stuart of Yenching University, on October 6 and 7. Prof. C.S. Wang, head of our Chinese Department, will go up with me. We are bringing with us report of our work in the past and present, as well as plans for the future. We are also prepared to make a few constructive suggestions with regard to Chinese studies in China. I shall write to you after the Conference. I expect to be back in Foochow in the early part of November.

Yours very sincerely,

c. J. Lin

CJL: HCY



- Over

wer



Fukien Christian University

September 28, 1951.

ack 11/23

President C. J. Lin, Fukien Christian University, Foochow, China

My dear President Lin:

Miss Asher dropped in at the office one day this week, and we had a very pleasant that with her. She is looking quite well, having recovered during the summer from the affects of the strenuous work she did at Boston University last year. She is now returning to the University for another heavy schedule, and is hoping to finish up in June, 1952.

We talked quite frankly as to the prospects for her return to Fukien in the summer of 1932. Apparently, she is still as keenly interested as ever in the work of the University, and will be very happy to return there if she can be sure that she is really needed and wanted, and can solve some of her personal financial problems before leaving the United States.

The problem which will probably be her most acute one, when she finishes her work at Boston University will be that of finances. She has been exercising the utmost economy and has even been adding to her academic schedule by doing outside work for partial self-support. She has however, been forced to bourow to a certain extent from her friends, and will have to continue borrowing during the coming year. She extimates that when she gets herdegree next spring she will owe about G \$2,000.00, not including the local currency \$1,000.00 which the University advanced during 1930-31. She feels that is is absolutely necessary that this debt of G \$2,000.00 be completely cleared away before she could consider returning to China, for she believes that on the salary basis she would have on the field, it would be quite impossible for her to save enough to pay interest on such an amount and to reduce gradually the principle.

Moreover, Miss Asher is frankly somewhat uncertain as to whether in 1932 Fukien will have the same need for her, or desire for her services as when she left the campus two years ago. Mr. McClure has now returned to the field with his Missionary Board's approval and is carrying on as Field Treasurer of the University. He seems to be genuinely interested in this work, and willing to carry it on indefinitely. I am sure that the University is very much pleased with his work, and that this arrangement of the Field Treasurership will be quite satisfactory to all concerned. Moreover, since the American Mission is providing Mr. McClure's salary, Fukien will be able to save the salary heretofore paid the Field Treasurer.

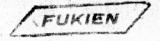
Recognizing this arrangement, Miss Asher has some doubt whether Fukien really needs or desires her return; and she also is somewhat numbertain as to whether, in case of her return, she would find any work awaiting her which would sustain her interest, and demand her utmost abilities. She would not be interested in going back to the field unless she felt sure that a really worth while piece of service demanded here presence. We discussed somewhat, the secretarial work she did in Fukien before taking up the Field Treasurership. She stated that she is still interested in secretarial work, providing that it offers opportunity for initiative and responsibility, but would not care for simply routine stenographer and typing.

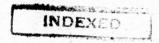
I promised her that I would write you setting forth quite freely and frankly her situation and thoughts for the future. If we are to secure her return to Fukien, it is necessary first of all that we convince her of the existence of a genuine and clear cut need, and show to her in a definite and attractive way just what this need is. If this can be done, we will still have to face the problem of finding some source whence we can take care of the debt of approximately G \$2,000.00 which she will have as a result of her years of preparation of further services. Since the University has already done as much as can reasonably be expected, it may be impossible to give her any further special assistance from University funds. This would make it necessary for us to find some friend or friends of the University who would be willing to make contributions which would clear off this indebtedness. Occasionally, we have been successful in such undertaking, but they are apt to be difficult, particularly just at this time of financial depression.

We would appreciate it if you would write us fully and frankly in regard to these matters.

BAG: PC

B.A. Carride





Pukien Christian University

October 8, 1931.

ack 11/23

President C. J. Lin, Fukien Christian University, Foothow, China

My dear Mr. Lin:

We enclose herewith a copy of Dr. Vaughan's Medical Adviser report in the case of Mr. Morvil Beeman.

I am very glid to note that Dr. Vaughan takes an optimistic view of Mr. Beenen's case, and considers that after a restful furlough, he should be able to return to the field in a sound state of health.

BA Lauside

BAG: PC

FUKIEN

INDEXED

Publica Christian University

October 15, 1951.

ack 11/23

President C. J. Lin, Pakien Christian University, Foosbow, China

My dear Mr. Line

We enclose herewith Health Survey for Mrs. Norvil Beeman and the three children. I am glad to note that, aside from one or two minor matters, for which Dr. Vaughan outlines treatment, he finds Mrs. Beeman and the children in very good condition.

BAGIPO Inc.

For cordially yours,

Did

freek

INDEXED

October 26, 1951.

President C. J. Lin, Fukien Christian University, Foothow, China

My dear Mr. Lin:

We have for acknowledgement at this time the following letters:-September 12th, September 14th (2), September 19th (2), and September 25th.

Letter of September 12th. With this you transmitted two copies of the Annual Report to the New York State Department of Education, and two copies of your letter to Mr. Gee together with the accounting to the Rockefeller Foundation for expenditures in the Science Department.

I have transmitted a copy of the annual Report to the New York State Education Department. In acknowledging receipt of this report, the Department has called attention to the fact that we have not filled in Item #1 "days of regular classroom instruction half day sessions but excluding summer sessions". I have informed the department that I am writing to the field asking for this information. I note that on last year's report you stated "that the University was in session 36 weeks". However, the department asks for this information in days rather than weeks, so it would probably be better for us to supply the number of days rather than the number of weeks, if this more exact information is available.

Since our New York Office has in the past sent to the Rockefeller Foundation a copy of the Annual Report on expenditures in the Science Departments, we are adhering to the same procedure this year, and I am sending Dr. Carter one of the two copies of the Annual Report on school expenditures which you forwarded to us.

I am also assuring Dr. Carter informally that our Fukien Board of Trustees will be happy to endorse your request to the Foundation for a special grant for building a gas plant at the University.

First letter of September 14th. It is certainly gratifying to learn that the University began its work so auspiciously in spite of all the troubles that have transpired in China during recent months. The enrollment is very satisfactory indeed.

You may feel assured that we will do everything we can to persuade Mr. Beeman to return to China next summer, if the condition of his health permits.

I think he is prefoundly interested in getting back to China if the way is open to him to go. However, it is still a little early for us to think any very definite views as to whether he will be able to get back to the field next year. We will continue to keep you informed.

We will look forward with interest to the receipt of news as to the conference is Yenching on October 6th and 7th for the purpose of working out policies as to the use of Harvard-Yenching Institute Trust Funds.

Second letter of September 14th. With this letter you transmit a supply of the Minutes of the Annual Meeting of the Fukien Board of Managers held on August 29th. At the present time we are looking forward to a meeting of our Fukien Board of Founders in about a month's time. We will then bring before the home Board all matters in theseminutes which seem to require other needs or action. I will have to make a further study of the financial matters discussed in this letter before I attempt to comment in detail of these matters. We will be glad to present to the home Board the field recommendations as to the use of surplus accruing during 1931.

We are having a meeting of our Committee for Christian Colleges in China in this building to-morrow afternoon and evening. The Committee should make a very detailed study of the Correlated Program as it is now proposed, and I am sure that they will give careful consideration to the problems of correlation in East China, as these are recognized as the most difficult items with which we are now grappling. We are grateful to the Fukien Board of Managers for its comments on these matters.

First letter of September 19th. The first item in this letter requiring special note is that of Miss Esher's allowance. We are informing her that the University is providing G \$300. in the 1931-32 Budget on substantially the same conditions as were attached to your appropriation of local currency \$1,000 in 1930-31. This \$300. will certainly be a very welcome assistance to her. I have already written at some length in regard to her present situation, and her thoughts as to the future, so I need not do anything further along these lines at this time.

We note your comments as to the loss in exchange we incurred when we closed our 1950-51 fiscal year on July 8th, by sending the field a draft (local currency \$6,541.62) instead of authorizing the Field Treasurer to draw on us for this amount. We recognize that usually (no not always) drafts can be drawn on the field at more adventageous rates than we can purchase silver here in New York. However, the condition under which we purchased this particular draft, were of such a nature that it seemed desirable that we make the purchase here rather than send the authorization to the field. As you will remember, we were in process of closing our books, and it was necessary that we need the exact gold equivalent of this balance of local currency \$6,541.62 due the field to complete the contribution granted by the Board last year. Had we authorized the Field Treasurer to draw on us local currency \$6,541.62, it would have taken us several months to ascertain the exact amount for gain on exchange for last year.

By the process we used we knew the exact figure on the day our books were closed. I am sorry that on this particular transaction there was a substantial loss, but it is easily possible that on another occasion of this same kind, we might make a similar profit by purchasing here rather than authorising the Field-Treasurer to draw.

Second letter of September 19th. This letter, addressed jointly to Mr. Evans and myself, acknowledges receipt of material summarizing the work of the Central Office last year, and expresses your appreciation of the work we have been trying to do for Fukien and other colleges in China. Mr. Evans and I sinserely appreciate this very kindly letter from the field. All of us engaged in the missionary enterprise are so busily occupied, that we are inclined to say very little about our friends praiseworthy efforts, though we must necessarily comment on errors or misunderstandings that inevitably occur from time to time.

Letter of September 25th. This letter is addressed to Mr. Evans, but he has asked me to quilide a word of acknowledgement, since the matters dealt with in the letter did not require any specific actions. We will await with interest further word as to the outcome of the Marvard-Yenching Institute Conference in Peiping.

Very cordially yours,

BAG:PC

when -

CABLE ADDRESS:

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY FOOCHOW, CHINA.

CODE:

TREASURER'S OFFICE

November 21, 1931

ack 1/6/34

Mr. B. A. Garside 150 Fifth Avenue New York City, New York



Dear Mr. Garside:

We wrote you last under date of November 7 and 14, and have received letters from you dated October 14 and 16.

At our last Board of Managers meeting the matter of our future financial support was carefully considered. As a means of securing further support, we considered it wise to take immediate steps to have President Lin give more of his time to cultivation work. In fact, President Lin has been giving considerable time to this during the last six months.

We now have under consideration approaching Nanking University with a view to establishing an experimental station here in Foochow for major crops of this region. We believe that they have considerable funds which could be used for this purpose, and since no other effort is being made along this line we feel that it would be of benefit both to the province and to us now that we are trying to train men with a particular view of having them work in this province.

The Managers also considered that it would be a wise thing to have President Lin spend his sabbatical year in America. From the point of view of cultivation work, it seems as though 1934 would be a good time, for we think he could do more effective work while America is on the upgrade than if he waited until conditions were more fully developed. The Managers, therefore, voted permission to President Lin to go to America sometime in 1934. We can finance his travel expenses from our furlough reserve fund. The question of expense for maintaining headquarters for him is one that we have not yet solved. Through Dr. Robert L. Kelly, Executive Secretary of the Association of American Colleges, 111 Fifth Avenue, we are trying to get a fellowship in Columbia or some other university near New York City, which would help solve our problem. President Lin says that in case he secures a fellowship his wife would like to go with him taking also their two children. She would undertake to finance herself and the children. I wish that you would get in touch with Dr. Kelly, and help in any way that you

al

NOV 21 1 93 1

you can in securing such a fellowship. I wonder what the possibility would be for some one of the Trustees or their interested friends to provide a headquarters for President Lin. Even if he had a fellowship, he would still be able to give considerable time toward cultivation work, either independently, through the Trustees, or in cooperation with the promotional program now being conducted.

Any suggestions that you can give us in planning for this trip, either as to time, financing, or detailed work will be helpful to us. At present, it seems as though arrival in New York about the beginning of September would be the best time. But of course, all of this is tentative until we know more about the possibility of a fellowship or some other arrangement for having a place to stay in America.

We found yesterday, following a big mass meeting in the city, that we now belong to a rebel government. It is not yet clear just what this means, so the less I say about it now the better. But the prospects for its continuing for long are not very bright, as they appear to me. At present, Canton has not joined the rebels, which, of course, weakens their cause considerably. Also Chiang Kai Shek does not have half a million troops in Kiangsi Province for the sole purpose of fighting communists. He has seen this thing coming and is prepared for it. We see no indication at all of any anti-foreign or anti-Christian agitation, although a number of the communist party sat on the platform with the rebel leaders at the meeting yesterday.

Cordially yours,

Rum. Elm

RWM:A

Mr. McClure suggested that you might be interested in Teddy's account of the new government, which I asked him to dictate for my Beeman-Kellogg letter, so I am enclosing a copy.

E. m. a.

CABLE ADDRESS

學大和協建福立私

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

州起國中

OFFICE OF THE PRESIDENT 處公辦長校

> November 23, 1931 ack - 1-14-3 2

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A.

FUKIEN

Dear Mr. Garside:

INDEXED

Your letter of October 13 enclosing the health survey for Mrs. Norvil Beeman and the three children has just been in letter self received. The health statement about Mr. Beeman reached me sometime ago. We are very glad to know that they all are in such a good condition that they will be allowed to return homeler 13/3 after their furlough year. You will remember that Mr. Beeman has not returned his copy of our renewal contract. We hope that you will get in touch with him, as it is our sincere desire that the Beemans will come back to us next fall.

wite present

Under separate we have sent you twenty-five copies of our printed Annual Report for 1930-31. We are sending to the University friends in America according to your list direct as usual. If you need more copies, kindly let us know.

With regard to Miss Asher, we have given the case a very friette we real consideration, and we hope that you will take the matter with the up with her according to the general principle stated here. **Maker* We want to have Miss Asher returned to us. She is needed "/23/3" here as our resident treasurer ** as English secretary to the president. She can give. a course in Accounting to our students in the Ecnonmics Department. If she has more time to spare, we can put a number of other things for her to do. It is, therefore, not a matter of whether or not we need her, but a matter of whether or not she will be willing to come back to us. We shall have waited three years for her.

As to the financial arrangement, we hope that with this year's grant of \$300.00 gold her total indebtedness to the end of next June, when she is ready to sail for China, will be around \$1400 or \$1500 gold instead of \$2000 gold. We would suggest that our office in New York takes over her indebtedness if Miss Asher will provide us with a detailed statement as to whom and what amount she owes, as well as the terms of payment. She can then pay back the amount to us by

North

Mr. BAG 2, November 23, 1931

instalment each year. During the last two years we give to a married/couple a gold allowance of \$300 each year, at the rate of \$2 silver to \$1 gold. She, as a single lady, will be entitled to one half of that amount. Then, our Board of Managers may consider to give her a further allowance of, say, \$75 gold per year, at our budget rate, around \$3 silver to \$1 gold. She would be able to pay off the total amount of her indebtedness back to us at the end of her second term of service with us. Meanwhile, she only has to pay out \$525 silver per year for that purpose. I believe she can live quite comfortably with the balance of her salary on the field. If that is agreeable to her, she can mortage her insurance policy to our New York Office as security until she has paid back the amount we advance for her.

I believe this is the best we can do for Miss Asher, and hope that it will be acceptable to her. I shall write her a general letter about her return, leaving the details to be taken up between you and herself, according to the above principle, if that is agreeable to our Trustees. We shall, of course, be very anxious to hear the final decision as we want to know as early as possible how we shall arrange our staff members before long.

Conditions in Foochow are still very tense, because of the aggressive policies followed by the Japanese, both in Manchuria and in Foochow. We have, however, kept our school work going on as usual, and we are not expecting any serious trouble in the immediate future. Our students have been very sensible in their patriotic activities. We supply to the Foochow student groups a great deal of our steady and sane leadership.

We wrote you sometime ago about the action of the Board of Managers in regard to the proposition of the Managers for the disposal of the gold surplus in our New York Office. We hope that before long we may hear your definite reply to that matter. The gold rate has dropped considerably during the last few weeks. We hope that by the time when we are authorized to draw the gold the rate may be more favorable than we now have. We have our building plans definitely worked out, and the foundation work of our new dormitory unit for men is nearly done. We must start the work for the girls' dormitory, as well as for the new residences, very soon, in order that they may be available for use next August. The construction work is very slow here, as we do not use machinery in any part of the building process. An early authorization to us for drawing gold will help us to start the work by purchasing necessary materials from Shanghai and from the northern part of Fukien.

Ene. 2 letters.

Yours very sincerely, 6- 1. Jm

CABLE ADDRESS,

學大和協建福立私

CODE:

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA. 州 超 國 中

OFFICE OF THE PRESIDENT 處公辦長校

FUKIEN

December 6, 1931.

Mr. B. A. Garside China Union Universities 150 Fifth Avenue New York, N. Y. U. S. A.

- See "Era M. Asher" 12/6/31

Dear Mr. Garside:

INDEXED

Enclosed herewith I am sending you two copies of our contract with Miss Eva M. Asher, as well as a copy of my letter to her. As I wrote you last, you will represent the University in making any reasonable arrangement with Miss Asher with regard to her finances so as to secure her return to us. Her loyalty and efficiency in work are unquestionable, and we need a person in our office here whom we can rely upon. Mr. McClure can only come to the University twice a week, and our Treasurer's Office needs a resident person who can take care of the general financial transaction of the institution each day. We also need a good English secretary in our increasing correspondence with friends and institutions abroad. Miss Asher is good in both of these lines. Therefore, we here are willing to do all we can to get her back to us. She is a very reasonable lady. I don't believe she will demand more than what we can reasonably offer her.

You refer in your last letter to me about Miss Asher's finances. We feel that we must undertake that responsibility. If there is not enough fund in your hand to assume the payment of Miss Asher's debt, you may charge it to our current account, and we can adjust it from year to year, as there will always be some margin in the actual cash accounts. We feel that even on the business points of view it is more economical to have Miss Asher return to us on those terms, as we can never expect to get a person in China with the same training and efficiency, as well as reliable, as Miss Asher, with the amount of single missionary salary which we pay to Miss Asher.

Bishop Gowdy informed me the other day that the Methodist Mission Board will cut its annual appropriation to us for next year, by \$600 gold. The cut will create considerable difficulties in our finances. We here in China are burnt on both ends-the decrease of appropriation in gold and the rapidly rising cost of living. Of course we can not help but accept the cut. There is general decrease in the missionary work, and we in Fukien

Mr. BAG 2, December 6, 1931

Christian University must be willing to assume a fair share of the inevitable suffering. We hope, however, that the Methodist will re-assume its present financial appropriation--that is, \$4,000 gold--when the business conditions are better in America. I have expressed this idea to both Bishop Gowdy and Mr. Cartwright.

I wrote you last about the return of Mr. Norvil Beeman in 1932. I hope you will let us know by cable the result of your negotiation with him. You will please do the same about Miss Asher. Our resident policy, as well as our teaching staff arrangement for the fall of 1932, depends a great deal upon the decision of Mr. Beeman. We are in short of residences. A few of our staff may get married early next year, and we are under obligation to provide them with residences, as there are no houses around us available for rent. We need fund for three new residences; meanwhile we must start the building almost immediately, as it generally takes six or seven months to build a residence here. We are also trying to adjust our residence building plan according to the need of the families: we are planning to build larger houses for larger familes, while for small families we will only build small residences in order to save money. We have enough old residences here of various sizes for future adjustments.

Yours very sincerely,

-6 2m

CJL: HCY

Enc.

Contract for Miss Asher with attached
Salary Schedule
A copy of Mr. McClure' letter to Miss Asher
A copy of my letter to Miss Asher

[1] over

oull

FUKIEN/

Fukien Christian University

December 8, 1931

President C. J. Lin Fukien Christian University Foothow, China ack. 1/19/32

My dear Mr. Lin

We enclose herewith the following:-

Minutes of meeting of Board of Trustees held on November 30 Minutes of meeting of Special Committee on Salaries held on December 3.

The Trustee meeting on November 30 was fairly well attended, although just at this season of the year everyone is so busy that it is difficult to secure more than a small proportion of the members of any board or committee. The atmosphere of the meeting was quite good.

Minutes of Annual Meeting of Board of Managers. We had sent copies of this material to the members of the Board of Trustees in advance of the meeting, so all those present were familiar with the actions taken on the field. As yet we have not received the printed copies of the Annual Reports of the President and the Dean, so reference was made to the typed copies of this material that you sent for the use of our office. The Board was cordial and sincere in its praise of the way in which the administrative officers of the University, particularly yourself and Mr. Chen, have succeeded in getting the institution safely through a very difficult and perplexing year.

The report of the Field Treasurer was studied with unusual care and interest. Particularly gratifying was the information as to the substantial surplus in the hands of the Field Treasurer as a result of careful and economical financial administration even more than the good fortune of a favorable rate of exchange.

The Board, in considering action Number M-649 relative to certain increases in salary, broadened its discussion to include the whole problem of the salary and relationships of the University-supported Western staff of the institution. A special committee was appointed, and the minutes of the meeting of this committee on December are enclosed. I will therefore discuss this topic more fully later on in this letter when I take up the minutes of this special committee.

The Board noted the final adjustments in the 1931-32 budget, but assumed that no further action by the Trustees is necessary, since we understand that these adjustments do not affect in any way the amounts or the designations of the contributions undertaken by the Trustees in actions T-937,938, and 939.

Report of Treasurer of Board of Trustees. Copies of this report have already been sent to the field, so you will be familiar with its contents. I believe it requires no extended explanations. You will note that the Trustees decided to reserve for later allocation the surplus which accrued during 1930-31 from gain on exchange and other sources. Since this surplus came unexpectedly chiefly as the result of a fortunate rate of exchange, and since it is outside of the regular income of the University which the field looks to the Trustees to supply, it occurred to the Trustees that this surplus offers a unique opportunity to solve, for some years at least, the perplexing problem of the support of the University-supported Western staff. I will discuss this more in detail when I take up the meeting of the Special Committee on Salaries.

China. The Trustees first took up the action of the Managers (M-657) recommending approval of the Correlated Program, and on the basis of this action the Trustees gave their approval to the Correlated Program as now drafted. In accordance with the recommendation of the Managers, however, they are referring to the Committee for Christian Colleges in China further study of the solution of educational problems in the East China area.

tion of the proposal for a Joint Board in North America and in Great Britain for all the Christian colleges and universities in China. This is a topic that has been discussed here in North America, and has usually been agreed to in principle, for a number of years. The present economic depression which gives so little opportunity for direct solicitation of additional funds, furnished us an opportunity this year to advance this proposal for a Joint Board. Action T-965 indicates the attitude of the Fukien Trustees toward the proposal. We are hoping to have a meeting on December 15 and 16, which will bring together representatives of practically all the boards of trustees of the Christian colleges in China, and will permit us to make a definite start toward the organisation of such a board. We would, however, be very grateful to the field if you would send us, either formally or informally, your frank reaction to this proposal.

I believe that the above are all the matters in the Trustees' minutes that require any specific comment. We are sending at this time the usual supply of these minutes of the Trustees' meeting, but since this letter is going by air mail, it should reach you about a week in advance of the complete supply of the minutes.

Minutes of Meeting of Special Committee on Salaries. I am sending you only two copies of these minutes, and would suggest that they be kept confidential until confirmation of the recommendations has been received from the Board of Trustees. If possible we will have a meeting of the Trustees on December 15 or 16 and it may be that we can get final ap-

December 8, 1931

proval of these proposals in that meeting. You will note that the Special Committee is suggesting that for the present these Western staff members shall receive from the Trustees' surplus whatever additional amount is required to bring their salary for this year up to the scale paid by the Methodist Board. The Methodist Board is chosen as a standard because its scale of salaries is about the average for mission boards, and I believe also that you have a rather large proportion of Methodist missionaries in Feochew and on the University campus.

If and when the Trustees give their approval to these recommendations of the Special Committee on Salaries, I will be able to write to you more definitely in regard to these matters. Meantime, however, we would welcome your unofficial comments on the solution proposed by the Special Committee.

I believe the above are all the points requiring comment

Very cordially yours

Bt Lawide

BAG:MS

1114

CABLE ADDRESS:

學大和協建福立私 FUKIEN CHRISTIAN UNIVERSITY

CODE:

FOOCHOW, CHINA.

州 楓 國

OFFICE OF THE PRESIDENT 處公辦長校

December 13, 1931

ack -1-15-32

B. A. Garside 150 Fifth Avenue New York, N. Y. U. S. A.



Dear Mr. Garside:

Enclosed herewith please find two copies of my letters to Mr. N. Gist Gee, advisor in the Natural Sciences of the Rockefeller Foundation for China. You will notice the amount we asked, \$5,000 gold annually for five years, beginning with July, 1932. In one of my letters to Mr. Gee, I give the reasons for the amount and the length of the term.

I called twice on Mr. Gee in the early part of last October. We discussed quite thoroughly about the question of making our request. He promised me to make strong recommendations to his New York office. I think he is really quite interested in our work here. We have already reported to you that he gave on his own judgement \$5,000 silver to us to the building of our gas plant. He has also requested our Biology Department here to be an agent of collection for Biological specimens. He is also prepared to give us further small grants of few hundred dollars each for research work by the members of our Science Departments.

I have asked Mr. Gee to make his recommendation to the Rockefeller Foundation in New York in order to catch their next annual meeting, sometime in February I understand. You will please, therefore, take the matter of the continuation of support with the Rockefeller Foundation for our Trustees in New York. We hope that they will grant our request.

I am also enclosing herewith a copy of my letter to Dr. and Mrs. Warner for the arrangement of a contribution toward building of a residence for Dean Theodore Chen. The Warners are good personal friends of Dean Chen's. I hope that you may have time to take the matter up with Dr. Warner direct. The matter is quite urgent, because we simply do not have enough residences for all the members of our faculty of professorial rank. There is no other way of accommodating the families. The alternative is to rent houses in Foochow, which will, of course, be very inconvenient, as there is no convenient way of transportation between the University and the City.

Su amencan Board - Eg Warner 12/6/31

Mr. BAG 2, December 13, 1931.

we are finishing the foundation of the new dormitory unit for men, and the building of the upper structure will be started immediately. We hope to have the dormitory ready in June, 1932. Last week the workmen started to break the ground for our new dormitory for women. It takes considerable labor and time to develop building site on the hill side. We hope to have the stone foundation ready at the end of January, and the building of the upper structure can be finished in July or August. We need to hurry up this work also in order to give accommodation for Miss Asher and for women students in the fall of 1932.

I wrote you last about the plan of Mr. Beeman's return to us. We have not started on the building of a new double residence. I wrote to Mr. Cartwright sometime about Mr. and in little we Mrs. Kellogg. I have also talked to Bishop Gowdy here about the Kelloggs' return. I believe there is no question that they will come back in August, 1932. Meanwhile, would you be good enough to ascertain the fact and let us know definitely about the Kelloggs' plan.

The conditions are rather quiet in Foochow. Of course, the situation is not, and can not be, normal before the Japanese question is settled. We hope that the Japanese would not continue its policy of force in Manchuria or in any part of this country. Our students are carrying on their studies as diligently as ever, as we are not much involved in the unnecessary patriotic activities in the city.

With kind regards,

Yours very sincerely,

6. J. Lin

CJL: HCY

Enc. Copies of two letters to Mr. Gee.
Copy of letter to Mr. and Mrs. Warner.
Copy of letter to Mr. Kellogg.

Mr. N. Gist Gee The Rockefeller Foundation Peiping, China

Dear Mr. Gee:

I beg to present to you a formal request to the Rockefeller Foundation for a continuation of its grant for the prometion of science work in Fukien Christian University. We request that the Foundation grant us \$5,000 gold annually, for five years beginning July,1932, totalling the amount of \$25,000 gold. We on our part shall not only maintain our present recognized standard of work, but shall continue to further strengthen and improve it.

When I was in Peiping I presented to you in person the reasons for our request. As I told you, we would have to close up quite a considerable part of our Science work, should the Rockefeller Foundation grant be discontinued next July. Knowing our conditions as well as you do, you will agree that the kind and quality of work which we have been doing may deserve your favorable consideration of this request.

As you know, our institution owes its beginning and later development of the generous grants from the China Medical Board. During the last fourteen years we have developed our Science Departments to such an extent that they now compare well with those in any other college in this country. Our staff has been greatly strengthened during particularly the last three years, and our equipment has been steadily increased. Our graduates are found in government and private schools all over the Province and in other parts of China, all making definite and valuable contributions in science teaching. The enclosed statement will show you the growth along the above lines.

We have on our part erected a Science building, called Edwin C. Jones Memoriall Hall, which cost about \$125,000 silver. It was well planned in every way. We have built up a Science endowment fund of \$56,300 gold. There is a general endowment fund of \$107,000 gold for general purposes and \$200,000 gold in trust of the Harvard-Yenching Institute for Chinese Studies. During the last three years we have built an Arts Hall, with a fairly good library, and

Mr. N. Gist Gee 2, December 7, 1931.

three mermanent stone-and-brick dormitories for men. A new dormitory for women is now under construction. Four new residences for Science teachers have also been added, and two new ones will be started soon. Our student body has increased from less than 100 in 1928 to 175 this year.

"The Proceedings of the Natural History Society" has been published regularly since 1928. Its contributions to Natural Sciences have been recognized by scientists both in China and abroad. The "F.C.U. Journal", which was started in 1930, contains scholarly contributions from our Science staff. The service of our Science staff has been much sought after by the Government and the public. We never have enough science graduates to meet the demands of the schools and public institutions. Our premedical students have made enviable records in the Peiping Union Medical College and in other medical schools.

But our sources of supply are rather limited. With the science endowment fund, as well as our other endowment money, we can only meet a small part of the regular annual expenses for staff salaries and laboratory maintenance, to say nothing of the needs arising from natural growth and expansion. The Support of the Mission Boards amounts to only a little over \$10,000 gold a year. They have not been able to give us any considerable increase during the last fifteen years, and recently on account of the business depression and the steady decrease in missionary support in Americanand England, we have received outs in our annual appropriations instead. So far as we can see, there is not much hope for increase of support from that direction for the next few years. Conditions in China have not been favorable for the financial support of such an institution as we have started. Although we have raised some money locally for our building purposes we could not look to this source for any important contributions for current maintenance.

Therefore, we hope that the Rockefeller Foundation which has really made and helped us develop this institution to what it is now, will not fail to assist us during the next few years. We have yet to struggle very hard for existence before we can find reliable sources of support in China to meet the bare needs in maintaining the standard of our work.

We have already reported to you that we have been registered with the Chinese National Government. Our program of work has also been recognized and accepted by the Council of Christian Higher Education in China in its Correlated Program.

Hoping that this request will meet your favorable consideration,

Yours very sincerely,

6. ...

C. J. Lin President

CJL:H

FUKIEN CHRISTIAN UNIVERSITY Fall, 1931

I. Present Science Staff:

A) Delpartment of Biology	A)	Delpartment	of Biology
---------------------------	----	-------------	------------

- (1) Kellogg, C. R., M. A., Professor, (Jan. 1916)
- (2) Cheng, T. H., M. S., Sci.D., Assistant Professor, (Aug. 1930)
- (3) Cheng, Ching Tuan, B. A., Instructor, (Aug. 1929)
- (4) Chen, Hung Chow, Assistant, (Sept. 1930)

B) Department of Chemistry

- (1) Beeman, N., B. S., M. A., Professor, (Aug. 1919)
- (2) Sutton, W. J., Ph. D., Professor, (Jan. 1923)
- (3) Wang, T. H., . A., Assistant Professor, (Feb. 1928)
- (4) Li, I Ying, B. A., Instructor, (Aug. 1929)
- (5) Pao, S., Assistant, (1923)

C; Department of Physics & Math.

- (1) Martin, F. C., B. Mech.A., B. Sc., M. S., A.M. I.A., Professor
- (2) Lin, Y. C., B. J., Lecturer, (Aug. 1931) (Jan. 1922
- (3) Diong, B. C., Assistant, (1923)

II. Salaries & Allowances III. Dept. Expenses IV Equipment 1928 Inven. \$ 68,391.08

 1928-29
 31,285.56
 37,269.41
 100,367.07

 1929-30
 30,691.80
 6,628.81
 101,250.70

 1930-31
 39,632.64
 10,796.85
 105,314.26

V. Graduates Total Graduate Per-centage of Science Majors 1919-1931

Siology 30 Chemistry 27 Physics & Math. 13 Pre-medical 8

Total 78 163 47%

VI. Major Students Fall, 1931 Arts Majors Education Majors

Biology 19 Chemistry 18 Physics & Math. 10 Pre-medical 25

-medical 25 72 72 31

VII. Credit Hours, Fall, 1931

Chemistry 692 Physics & Math. 342 1782

1102

508