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FUKIEN

INDEXED

Fukien Christian University

January 11, 1930

President C.J.Lin,  
Fukien Christian University  
Foochow, China

My dear Mr.Lin:

During the last few days we have received a number of letters which I should acknowledge. I note also that I have not as yet formally acknowledged one or two letters received from you several weeks ago although we have about cleared up all the matters contained in these communications. I will, therefore, acknowledge and comment as may be necessary on all these communications.

Your Letter of October 14

This letter requires little more than a formal acknowledgment. We long ago received all the material referred to in your letter. We were glad to receive the blue print of the Arts Hall. I will bring this to the attention of the Finance Committee of the Board of Trustees. We also received a supply of the financial report for 1928-29 and have distributed copies to the members of the Board. The same is true of the copies of the revised budget for 1929-30. I have sent copies of the proceedings of the Natural History Society to such members of the Board as I thought would be particularly interested and have also sent a few copies to such organizations as the Rockefeller Foundation.

Thank you for forwarding the expense account of Teddy Chen. I am writing him a note in regard to this.

Your letter of October 31

I believe that the only item in this letter requiring definite comment is that of the Scientific and Plant accounts. Referring to inquiries we sent the field last summer after Miss Asher and I had made a very thorough study of the Fukien Equipment and Plant accounts, you state, "The Treasurer's office has made a rather complete report in the annual report of 1928/29, and further report on the Scientific Equipment is in our report to the China Medical Board, a copy of which has also been sent you on September 24. I hope that these documents will help your office in bringing all the accounts up to date. We shall be glad to supply you with any further information needed." I have gone over all the material you refer to, and have also discussed this matter with Miss Asher. We find that, while these reports are of great general value, they are of

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very little assistance in clearing up the specific questions we asked in the correspondence I have sent Mr. McClure on September 6 and September 16. We sincerely hope, therefore, that Mr. McClure has found it possible to go through these letters carefully and give us information on each of the specific questions included therein. I am convinced this is the only way in which these long standing accounting difficulties can be clarified. *Mr. McClure's letter of Nov. 26 shows he is making excellent progress.*

Your first letter of December 2

This letter deals with the subject of Chinese studies. We are glad to have the copy of the letter you wrote Professor Woods on November 20. At the present time the whole question of policy of the Harvard-Yenching Institute in administering the income from the funds they are holding in trust for the various China colleges is being actively discussed. Only this morning I had a long talk with President Leighton Stuart on this subject. He sees clearly the viewpoint of the colleges, and understands the way in which this income can be used to the best advantage of the institutions as a whole, as well as to the definite advantage of the departments of Chinese cultural studies. Dr. Stuart will be presenting this field viewpoint to the Institute Trustees individually and as a group during the coming weeks and I am very hopeful that he may bring them into accord with his viewpoint. I am confident that Dr. Woods' visit to all the universities will be of great value. I will write more fully on this subject as soon as the Institute indicates more definitely what their policy is to be.

Your second letter of December 2

With this letter you enclose copies of letters of thanks you have sent to several friends who contributed to Teddy Chen's fund. I am very glad you sent these letters to supplement the thanks we have from time to time extended to these warm hearted friends of Teddy and of Fukien.

We also appreciate receiving the Christmas greeting cards.

Your letter of December 3

We have received all the material sent us as described in your letter and copies of all this material have been distributed to all members of the Board of Trustees. At the present time Dr. Chamberlain is absent from New York on a visit to the work of his Mission Board in India but is expected to return sometime this month. As soon as possible after his return we will arrange for a meeting of the Fukien Board to deal with all these matters arising from the field minutes and correspondence, as well as other items now pending.

Your first letter of December 11

With this letter you enclose copies of your communications to Dr. Dutcher, Mr. and Mrs. R.T. Jones, and two letters to Dr. W.C. Fairfield.

We are glad to know of the arrangements that have been made with Professor Dutcher as visiting Carnegie professor at Fukien during the



1-11-30

coming year. I believe the Board of Trustees have not as yet been given an opportunity to formally express their gratitude to Dr. Dutcher and to the Carnegie Foundation, but I know the Board will be happy to take such action at the next meeting.

We are glad to note also your cordial letter of thanks to Mr. and Mrs. Jones and your correspondence with Dr. Fairfield concerning the support of Professor Norvil Beeman and increased support for Dean Scott.

Your second letter of December 11

This letter deals in general with allowances for teachers on furlough.

Allowances for freight. I believe that no further action is necessary in connection with Mr. Metcalf's freight allowance.

Medical allowances for the Suttons. We are glad to have your comments not only on the specific item of the Suttons' medical expenses, but also the more general question of medical allowances for furloughed members of the Western staff. Our office will do everything possible to assist members of the Fukien staff to obtain medical attention and treatment at the lowest rates we can secure. The medical officers of the co-operating Mission Boards have always helped us materially in such matters. From your letter I assume that, if it is found necessary to exceed the medical allowance of G\$25 for any of the families on furlough, you will approve our making such necessary disbursements, which the field Treasurer will adjust out of the contingency account in your budget.

Mr. Farley's tuition. We will report to Mr. Farley your comments as to his tuition and will ask him to make an accounting of his expenditures. I understand that if his tuition has actually cost \$350 the field will approve that amount, but if the expenditure was less than \$350 you will approve only the actual amount expended, or G\$300.

Your third letter of December 11

This letter deals in general with the important matters taken up by the Board of Managers at the October 26 meeting. I am having the letter mimeographed and distributed to all members of the Fukien Board of Trustees. We must seek a meeting of the Board at the earliest opportunity.

At this time I will do no more than comment briefly on some of the important questions you discuss in this letter.

The urgent financial needs of the University have been very much on the conscience of the Board of Trustees and the other friends of the University. I have sent out during the last fortnight almost a hundred letters to friends of the University telling them of the present needs of the institution, and quoting liberally from recent letters from you and Dr. Gowdy. As yet we have not had sufficient time for many replies. I am afraid, however, that the most we can hope for is to encourage friends of the University to make payments on pledges now overdue. It is unlikely that any substantial amount of new money can be secured without careful preparation and intensive cultivation.



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We are glad to note that a special committee has been appointed to study the whole problem of foreign personnel. This is a question that is now being actively studied in all our China colleges. There is little information I can send you beyond the copies I have already forwarded of the former Fukien schedule and employment agreement. We have had very similar schedules for Yenching and Nanking. However, both of these schedules are now being revised and I cannot send you anything that is authoritative and up-to-date. Lingnan has worked on a somewhat different basis from the other colleges, having considered its Western personnel as not only appointed, but entirely supported and directed by funds of the American Foundation as distinct from the field Board of Directors. The Nanking Board of Directors has just recommended that University supported Western staff at Nanking be considered appointees of the Board of Founders with a more direct relation between the Founders and the Western personnel in matters of support than has been the situation in the past. Yenching has just embarked on a re-study of the whole question of University supported personnel but we have not as yet gone far enough to see what will be the outcome. Both in Nanking and in Yenching we are now actively engaged in a study of pension and retirement plans.

We note with keenest sympathy your comments as to the difficulties Fukien has encountered during these months when we have been awaiting the completion of the correlated program. I find that each of our colleges is just now manifesting a distinct uneasiness that it is falling sadly behind in promotional activities and other institutions are gaining a decisive advantage. None of our China colleges except Yenching and Lingnan have done any active promotional work for several years. We all earnestly hope that the early completion of a satisfactory correlated program will make it unnecessary for the other institutions to launch independent campaigns. While Yenching and Lingnan have been fairly successful in their independent promotional efforts, their work has been exceedingly difficult and enormously expensive for the results achieved. Each year their task is becoming more difficult. Should the other China colleges also launch independent campaigns the field will be so overcrowded in America that no one will have any chance of success. Absolutely the only solution of the difficulty is for the China colleges to get together. We in America keenly appreciate the difficulties of correlation not only in East China but in the other sections of the country. There is a wide spread conviction, however, that the only solution is for all the China colleges to realize that they must either grow together or starve separately. If the correlated program is indefinitely delayed we may be forced to undertake for Fukien, as well as for the other China colleges such independent promotional work as is possible. You can rely on the Trustees to do the very best they can if this contingency is forced upon us. However, I am far from optimistic as to any results we may be able to obtain.

Decision of Methodist Board concerning  
support of Farley

I have just received a letter from Mr. Cartwright of the Methodist Board dated January 7 as follows:

"In answer to action by the Trustees of Fukien Christian University and a letter from Bishop Birney, we notified you on July 16th that a cable had been sent to the field stating 'Action Farley improbable. Must be deferred

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(until) Annual Meeting.'

"In view of the serious cut in receipts for the past year, and Annual Meeting made no appropriation which would allow for the taking on of additional missionaries so that I see no way in which our Board could, during the current year, take on the support of the Farleys, desirable as this project would be from many different angles. In view of our promise that consideration would be given to this matter, we feel that this letter was needed."

I very much regret that the Methodist Board found it necessary to take this unfavorable action, but in view of recent reports of the Board's financial condition their decision was not unexpected. Mr. Cartwright has done everything he possibly could for our China colleges. Of course in his position with the Methodist Board it has been necessary for him at all times to maintain an attitude of fairness and impartiality to all the Methodist work in China.

Very cordially yours,

*B. A. Garside*

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FUKIEN

TRANSFER

Fukien Christian University

January 17, 1930

President C.J.Lin,  
Fukien Christian University,  
Foochow, China.

My dear Mr.Lin:

I note that in acknowledging the various letters we have received from you during the last few months I have failed to include the very interesting letter you sent us on October 15. I have sent a number of extracts from this letter to members of the Board of Trustees and other friends of the University.

Since I have already written to you on the various matters discussed in this letter I believe it is not necessary for me to make any further comments.

Very cordially yours,

*B.A. Garfield*

BAG-H

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CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校



January 27, 1930.

(1)

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

TRANSIT

Dear Mr. Garside:

We like to thank you, and through you to the Trustees, for the very generous wedding gifts to us. We have not yet definitely decided how to spend them, although we are planning to furnish a certain part of the President's house with the money. We appreciate very much the friendly attitude of the Trustees to us personally. We only hope that we may deserve their care and encouragement.

I am writing a letter to each member of the Trustees who contributed toward the gifts. Here I like to acknowledge the two checks you sent to me, amounting to \$390.00.

Again with thanks and appreciation,

Yours very sincerely,

*C. J. Lin*  
C. J. LIN

P/S.

I am sending a copy of our wedding picture, enclosed herewith, for yourself. Please accept our thanks for kind personal interest in us. We hope that before long we may have the privilege of having you visit us.

*C. J. Lin*

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學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

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OFFICE OF THE PRESIDENT

處公辦長校

January 27, 1930.

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

FUKIEN

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TRANSFER

My dear Mr. Garside:

5-Year Program:- Under separate cover we have sent you 20 copies of the 5-Year Program to be Included in the Correlated Program for Christian Colleges in China. There should be added to the program a total of \$10,000.00 more for current expenses. They should be put down under the current items on page 3 of the program, as follows: For Agriculture Experiment Station \$5,000.00; for Practice School in the Department of Education \$2,000.00; for the Extension Religious Department \$2,000.00; for General Extension Work \$1,000.00. Thus, they bring our current increase to Mex. \$133,947.00. Enclosed herewith you will find a copy of a part of my letter to Mr. E. H. Cressy, secretary of the Council of Higher Education, explaining the increase.

Salaries and Allowances for Foreign Staff:- Under another package, we are sending you 6 copies of the Schedule of Salaries and Allowances of the Missionaries in Foochow. You will remember that the Board of Managers in its last annual meeting appointed a committee to consider the revision of the schedule for our foreign staff. Mr. McClure of our Treasurer's Office has made this table of comparison for the reference of our Managers. I hope that it will be of some use to you in your office there. We shall let you know the action of our Managers on this matter after its spring meeting which is being called on February 8, 1930.

Commencement Exercises:- We are also sending you 16 copies of our commencement program, which was held on Jan. 15. The sudden political trouble in Foochow prevented the government authorities to visit us. But we had an unusual large attendance from our friends in Foochow, and Dr. Gowdy made a very fine commencement address.

Graduates of Jan., 1930 Class:- You will be interested to know that all of the 6 graduates were definitely offered, and they accepted, teaching positions in Christian schools long before they were graduated. My office has quite a hard time in answering many letters of requests for our graduates, for we have no more to supply them.

Work of Fall, 1929:- We closed our school on Jan. 18. On a whole, we have a rather peaceful term of work, although there had been threats and disturbances.

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Mr. Garside

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January 27, 1930.

Spring Term, 1930:- The enclosed academic calendar will show you that we shall open again on February 4 for the entrance examination of our new freshmen class. Although we are dropping a few students out this semester, we may not yet be able to accommodate all the students who will return and the new ones whom we may take in. We shall, however, do our best to carry on the work.

Budget for 1930-31:- We are making the budget for 1930-31. We have not yet received a statement of the sources of income from your office. We are calling a meeting of our Board of Managers on February 8, and hope that our budget will reach you in March.

Faculty During the Winter Vacation:- Most faculty members are on the campus during the winter vacation. Three have been sent to Shanghai and Nanking for educational conferences. Mr. Theodore H. E. Ch'en and Mr. S. L. Fu of the faculty, and Miss W. Y. Huang of our Board of Managers, are representing Fukien Christian University in the Council of Higher Education to discuss the correlated program. Mr. E. M. Stowe has gone to Nanking to attend a religious education conference there. The rest members of the faculty are taking turns in the guarding duty of the property during this season as usual. Everything is going on well so far.

Yours very sincerely,

*C. J. Lin*  
C. J. LIN

CJL:Y

Enc.

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Supplementary Askings

An Abstract of a Letter from Fukien Christian University to Mr. E. H. Cressy, Secretary of the Council of Higher Education

January 15, 1930

Under the item of Agriculture, we did not ask an increase of \$9,500.00, but we do like to ask, in addition to our program already sent, \$3,000.00 for salaries and \$2,000.00 for expenses for our experimental expenses. This will make \$5,000.00 in addition to our last askings:

Here I like also to ask you to insert a item of \$2,000.00 increase for the Practice School under the Departmental Expenses of Arts College. Another \$2,000.00 under Theological Extension work of our Department of Religion, and \$1,000.00 under Extension. This makes an additional askings of \$10,000.00

We did not put this \$10,000.00 askings in our last program, because there were no items on the form for those things in the first place. Then we forgot to figure on that part of work when we made the program. We have actually been carrying a day school in our neighboring village. The work costs us about several hundred dollars a year, which have been raised by voluntary subscriptions from the student body and faculty families. Now the Department of Education has planned to operate it as our Practice School, and it should be supported by the University budget.

The Agricultural Experiment Station has been going on for sometime on special gifts, and a definite amount ought to be furnished for the continuation of that work.

Our religious extension work has been carried on during the last year from personal gifts through the professor in charge, as well as through church connections of the students concerned. That phase ought to be strengthened, hence the asking for \$2,000.00.

I hope you will kindly make necessary corrections on the Table according to the above. Our total askings will therefore be \$133,947.00.



FUKIEN

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TRANSFER

Fukien Christian University

February 11, 1930

President C. J. Lin,  
Fukien Christian University,  
Foochow, China.

My dear Mr. Lin:

I have today received a letter from Mrs. <sup>Lin</sup>Malcolm F. Farley in which she writes as follows concerning dental work she is now having done:-

"I should have answered your letter sooner but have been waiting for the dentist to give me an estimate on the work he is doing for me. I expect to get my first set of partial plates sometime soon, and then my work will probably be done until sometime next summer before we go back to China, when he will make my plates over. He says that my gums will shrink more so he will make them over to fit better before we leave. I do not need to pay him in full until he completes the work next summer. I am enclosing an estimate which he gave me of the cost of the work which he is doing for me. That includes all of the work he has done, and all he will do for me before we return to China".

With her letter Mrs. Farley included a memorandum estimate from the Hocking Dental Clinic as follows:

"Extractions . . . . .	\$25.00	
Plates . . . . .	<u>.110.00</u>	
		\$135.00"

So far as we are able to judge the dental work Mrs. Farley is having done is necessary for the sake of her health during her coming years of service in China. The Fukien schedule of staff salaries and allowances provides that the University will provide one-half the dental fees of staff members on prior approval by the University. Because of the fact that our procedure in handling such matters as this has not yet been fully clarified, I am reporting these facts to you and would appreciate it if you would let us know whether the field approves this disbursement for dental work.

BAG-H

Very sincerely yours,

*B. A. Garside*

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CABLE ADDRESS:  
"HSINH, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

Feb 5/21 [7]  
CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

FUKIEN

February 8, 1930.

ack. 5/21/30

Mr. B. A. Garside  
150 Fifth Avenue  
New York City

INDEXED

TRANSMIT

Dear Mr. Garside:

Report on the Chinese Department:- I wish to acknowledge receipt of your letter of December 6, 1929, together with your report on the Chinese Department to the Harvard Yenching Institute. The report is a splendid piece of work. I was sorry that our report did not reach you in time to save all of your tedious work of translation. After the close of this present fiscal year, we shall prepare a detailed statement about the work of our Department of Chinese Studies along the line as you have suggested.

The Resignation of Miss Eva M. Asher:- Your letter of December 19, 1929 reporting Miss Asher's decision for not returning to the field next fall has been duly received. We have a letter from her direct, and are very sorry to learn that we have to wait for two or three more years before we may have her services again. The Board of Managers, in their spring meeting, on February 6, 1930, accepted her resignation with great reluctance. We hope that she may yet come back to F. C. U., for she has proved to be a very valuable member of this institution, and every thing should be made as to make her return possible. Enclosed herewith you will find a copy of my letter to her, expressing the attitude of our Board of Managers toward her.

You will notice our propo<sup>s</sup>itions with regard to our relation with Miss Asher. Her valuable service to F. C. U. during the last six years deserves all what we may be able to do for her. She has demonstrated such a loyalty and faithfulness to service that we want her return even we have to wait for a while.

We are trying to arrange for our Treasurer's office work. There seems to be possibility of Mr. McClure's successor to take over the work in F. C. U. as Mr. McClure has been doing.

Furlough Salaries and Allowances:- You have certainly raised a very pertinent question. The Board of Managers has revised the schedule for our foreign staff. I shall report

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Mr. B. A. Garside

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further to you when the minutes of the last meeting are ready. Here I like to say that they have adopted the principle of giving a maximum of six months' salary and allowances to a foreign member who may resign after a term of service in the field. He is expected to find work during that period. His furlough salary and allowances will stop as soon as his work is secured. Other items of the schedule received careful consideration, but without substantial modification, except children allowances. We propose to put this new schedule into effect in the fall of 1930 if the Trustees approve.

Publicity for F. C. U. in U. S. A.:- There seems to be a good opportunity for F. C. U. to make certain amount of publicity to get support from our constituency in America this year. We have now in the States six persons who will be willing to help if some systematic organization and plan be made by your office. We have Mr. W. Y. Chen, who are now studying in Duke University. He has already made a reputation for himself as a scholar and a good speaker. Dr. Willard J. Sutton, now at the Cornell University, is one of the finest young missionary, and his scholarship and sincerity will surely convince any person whom he may come into contact. He also has a number of moving picture, showing the scenery of the University and Foochow. There is Mr. F. P. Beach, at present at the University of Michigan, Ann Arbor. He is one of the older members of our faculty, and knows a great deal about this institution. He is a missionary member of the American Mission Board. There is Mr. F. P. Jones of the Methodist mission, who is principal of the Methodist school in Hinghwa, Fukien, and was a member of our Board of Managers for many years. I believe he will be glad to help in any enterprise you may undertake. Mr. M. F. Farley will surely return some time in the summer from Paris. He can also be put to help, particularly lectures on Chinese Arts. And lastly, by ~~not~~ the least, is Miss Eva M. Asher. I am sure she will be willing to do any thing to help. If your office can plan out a schedule and certain kind of organization, this group may start working for the publicity of F. C. U. in America in the period between the middle part of June and the time before they plan to return to Foochow. I am suggesting this idea to those members in my letters to them, and hope you may have time to make general plan for them.

Board of Managers' Meeting:- The spring meeting of the Board of Managers was held on February 6. Among the business transacted is the budget for 1930-31. As soon as the secretary of the Board has the minutes ready, we shall mimeograph and send them to you together with the budget and

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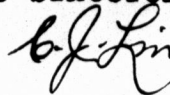
Mr. B. A. Garside

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the accompanied letter. We trust that these documents will reach you in for the meeting of our Trustees in March.

Yours sincerely,



CJL:HCY

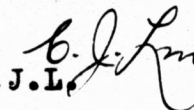
C. J. LIN

P.S. April 24, 1930.

This letter has just been typed out by Mr. Yen who was hurt on the night of robbery, Feb. 13, and did not come back until recently. I am sending this along, because there are several matters mentioned here which you <sup>may</sup> yet consider to act.

The faculty here has a special committee working on the program to celebrate the Fifteenth Anniversary of the Founding of this University, and the completion of the new Arts Hall. The time will be around October 10th, 1930. I shall write you and the Trustees and Mr. R. T. Jones again when the plan is more definitely laid out. When it is convenient you may inform the Trustees about this idea. We shall be glad to receive suggestions from them. If it is at all possible we would like to have some members of our Board of Trustees come over to participate in this celebration.

We are going to have a meeting of the Board of Managers on May 10th. Among the questions to be considered then will be the Correlated Program of the Christian Colleges in China and co-education in Fukien. A faculty committee has been studying this problem for sometime, and a written report on co-education will be presented to the Managers.

C.J.L. 

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*over*

February 8, 1930.

Miss Eva M. Asher  
200 Commonwealth Avenue  
Boston, Mass.  
U. S. A.

Dear Miss Asher:

Your letter of November 29, 1929, together with a letter to the secretary of the Board of Managers, was duly received.

Your decision of not coming back to F. C. U. this fall is a great blow to us, although we thought some thing like that might happen. The Board of Managers has accepted your resignation with a great reluctance. But since you have made up your mind, they don't want to do any thing that may hinder your plan. They will be expecting you to be back in 1932. The Managers will write you direct, expressing their appreciation to your valued service in the past six years, and their hope of your return in 1932.

With regard to the financial matter, it is the consensus of opinion that you should be given every consideration to help your plan of study. Your regular furlough salary and allowances will be paid up to July 31, 1930. You may also draw the tuition allowance as given you in this year's budget. Should you be prevented in any way from returning to F. C. U. later, we will take the matter of tuition again.

Mr. McClure has been doing a wonderful piece of work in the Treasurer's office. Unfortunately he is going home on furlough in June of this year. The Board of Managers in their spring meeting on February 6 have given a great thought to this problem. We are hoping that the temporary successor to Mr. McClure will be willing to serve F. C. U. in the same capacity during Mr. McClure's furlough year. The authorities of the Church of Christ in Foochow have promised me to give us every help to that effect.

You will be glad to know that Mr. Yen and his assistants have been doing quite well in making this office work going on smoothly, although we always have piles of work which cannot be attended to promptly. We often wish that you were in here.

The spring semester opened for the entrance examination for new students on February 4. Our classes will begin on February 12. We have dropped a number of students, and we do

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[4]  
Miss Eva M. Asher

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not expect to take in many new ones in this semester. We hope that we may have a good term of work.

We all are glad to hear from you often and to know that you are doing very well with your work in Boston.

Mr. Garside has written us that you visited New York during the Christmas vacation. We certainly appreciate your loyalty and faithfulness in service to F. C. U. We only regret that we have to wait a while for your return to the field.

With best wishes, I am,

Yours very sincerely,

CJL:HCV

C. J. LIN

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FUKIEN

FUKIEN CHRISTIAN UNIVERSITY

*See from  
line letter  
of Feb.*

Feb. 13, 1930.

TRANSFER

Dear Managers:

I beg to report that at around one o'clock yesterday morning the safe of our Treasurer's Office was robbed. Mr. H. C. Yen, the assistant of that office, who stays in the Jones Memorial Hall, was badly beaten, and a sum of \$1,300 silver dollars of the student's fees was taken. We conducted a thorough search of the campus, the student rooms and workmen's quarters right after 1:30 a.m. and neither the robber nor the money was found;

We have sent Mr. Yen to the Union Hospital, and picked up \$58 in and around the science building. We sent official requests to the Foochow Police Headquarters, the Marine Police, the office of the Provincial Defence, and the Fukien Educational Bureau, for investigation and prosecution. We are continuing the investigation here.

Yours faithfully,

(Signed)

C. J. Lin  
President.

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623838 POSTMARK OF)  
Receipt for Registered Article No. \_\_\_\_\_

Registered at the Post Office indicated in Postmark

Fee paid \_\_\_\_\_ cents Class postage \_\_\_\_\_

Return Receipt fee \_\_\_\_\_ Spl. Del'y fee \_\_\_\_\_  
Delivery restricted to addressee: \_\_\_\_\_

in person \_\_\_\_\_ or order \_\_\_\_\_  
Accepting employee will place his initials in space  
indicating restricted delivery.

POSTMASTER, per \_\_\_\_\_

(MAILING OFFICE)

Complete record of registered mail is kept at the post office, but the sender should write the name of the addressee on back hereof as an identification. Preserve and submit this receipt in case of inquiry or application for indemnity.

**Registry Fees and indemnity.**—Domestic registry fees range from 15 cents for indemnity not exceeding \$50 up to \$1 for indemnity not exceeding \$1,000. The fee on domestic registered matter without intrinsic value and for which indemnity is not paid is 15 cents. Consult postmaster as to the specific domestic registry fees and as to the registry fees chargeable on registered parcel-post packages for foreign countries. Claims must be filed with postmasters within one year from date of mailing.  
c5-6852 U. S. GOVERNMENT PRINTING OFFICE: 1923  
Form 3806 (Rev. 7-4-28)

Fukien

February 15, 1930

President C. J. Lin,  
Fukien Christian University,  
Foochow, China.

My dear Mr. Lin,

We are at this time sending you under separate cover by registered mail the Fukien diplomas recently issued by the New York State Department of Education. The signing of these diplomas was somewhat delayed by the fact that Dr. Chamberlain was away from New York for a couple of months.

BAG/G

Very cordially yours,

B. A. Gaiside

0793



FUKIEN

TRANSIT

Fukien Christian University

February 18, 1930

President C.J.Lin,  
Fukien Christian University,  
Foochow, China.

My dear President Lin:

For your information I am sending you herewith a copy of a letter recently received from Mr. Bernhard Hormann. I do not know whether or not Fukien is interested in Mr. Hormann, but because of the fact that he is now living in Honolulu and is therefore about as close to Foochow as to New York you may be interested in having this information in your files.

Very cordially yours,

*B.A. Garside*

BAG-H

Enc.

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*over*

*782* *over* [17]  
*over*

FUKIEN

INDEXED

Fukien Christian University

February 21, 1930

President C.J.Lin,  
Fukien Christian University,  
Foochow, China.

My dear President Lin:

Let me acknowledge receipt of your letter of December 24.

Five years Program - Our office has now received a supply of the material relative to the five year program sufficient to supply all members of the Board of Trustees and other interested friends. We will bring this matter to the Board's attention within the near future. No doubt they will wish to study these proposals very carefully either in advance of, or in connection with, their consideration of the correlated program adopted by the Council of Higher Education in Shanghai last month. As yet we have not learned the details of the correlated program as adopted by the Council and are waiting eagerly for mail to reach us.

1930-31 Budget. We should have sent you before this a tentative forecast of probable income for the 1930-31 budget. I am enclosing herewith a copy of such a tentative forecast. As a matter of fact, there is little change in the prospective income for next year over the income being received during the current fiscal year. So far as we know, the contributions of the Mission Boards will be maintained on the present basis. The income from endowment funds will be practically the same. The Rockefeller Foundation contribution for work in natural science decreases from Mex.\$15,000 to Mex.\$10,000. The income from the Harvard-Yenching Institute will be the same as this year, but the Institute has not yet given us any official statement as to what conditions they will require in expending this income. Since Dr.Hill's pledge has not yet been completed we presume he will give a further \$2,500 next year for work in the Department of Religious Instruction. If Mr.W.Y.Chen returns to the field this summer this \$2,500 will presumably be available for meeting the expenses of the Religious Education Department within the regular budget. Dr.Warner has not yet indicated whether he will continue, or will modify his contribution toward the budget of the University. When he made his contribution of \$500 this year it was in the nature of a special gift to meet a special situation. We are, however, including a further gift from Dr.Warner as a possible source of income next year.

You will note that the forecast is divided into "Class A, General Income", and "Class B, Special Income". This is in accordance with the

0795



2-21-50

[2]

procedure we have followed to a greater or less degree in all of our China colleges for several years. In our correspondence with Mr. McClure during recent months we have used this classification in connection with remittances made by or through the Board of Trustees for the 1929-30 budget. However, for 1930-31 we are trying to make the distinction between General and Special Income somewhat more clearly defined.

Under "General Income" is included the contributions received from the cooperating Mission Boards and endowment income. These are the two kinds of income for which the Board of Trustees is directly responsible. Since this income is received in gold, and the contribution of the Trustees to the budget is in local currency, we are faced each year with the necessity of adopting some arbitrary rate of exchange at which the income for next year will be estimated. You will notice that in the attached forecast I have taken 2.25 to 1 as a tentative rate of exchange. The fluctuations of exchange have been so violent during recent months that it is impossible to predict what situation we will have when the 1930-31 budget is acted on by the Board of Trustees. If the present favorable exchange continues they may be inclined to adopt a more favorable rate than 2.21 to 1 as their basis for the new year. On the other hand, should the value of Chinese silver currency go up rapidly during the next few months they may wish to adopt a less liberal basic rate.

Under Class B we have listed the various sources of special income which the Trustees transmit from year to year but for which they are not so directly responsible. No question of exchange is involved in the Rockefeller Foundation contribution of Mex.\$10,000. As stated above, we do not know as yet just what will be required from the Institute in connection with the expenditure of the Harvard-Yenching Institute income. The special gifts of Dr. Hill and Dr. Warner and any others who may make contributions to the 1930-31 budget will be forwarded to you for the purposes designated by the donors. Endowment income and special gifts for scholarships and similar objectives will be forwarded to the field as received, with instructions they they be used for the designated purposes.

As yet the date for the spring meeting of the Fukien Trustees has not been set. It will probably be held about the first of May. This should give time for the field to send us full information as to the proposed budget for 1930-31. I hope that the income available from the home base and on the field will be sufficient to cover the expenditures the University must make to go forward with its work in a satisfactory manner. In action T-842 the Board of Trustees suggested the preparation of a supplemental list of needs in case the University finds that the expenditures it would like to make are in excess of the prospective income. I know the Trustees will give cordial and sympathetic consideration to any such supplemental list as the field might find it desirable to prepare, but the Board is, of course, limited each year to the expenditure of such income as is available.

Very cordially yours,

*B. A. Garfield*

BAG-H

CC: Later mail.

Enc.1

0796

FUKIEN CHRISTIAN UNIVERSITYProbable Income Available through Board of Trustees1930-31 BUDGET

	<u>Gold \$</u>	<u>Max. \$ @ 2.25 to 1</u>	<u>Totals Max. \$</u>
<u>CLASS A. GENERAL INCOME</u> (Guaranteed by Trustees)			
<u>1. Mission Boards</u>			
American Board	4,500.00		
Church Missionary Society	1,111.00		
Methodist Board	4,000.00		
Reformed Board	1,500.00		
	<u>11,111.00</u>	25,000.00	
<u>2. Endowment Income</u>			
Hall Estate, \$100,000 @ 5%	5,000.00		
Johnson Professorship, \$20,000	1,000.00		
C.M.B. Science Fund, \$35,000	1,750.00		
	<u>7,750.00</u>	17,437.50	
		<u>42,437.50</u>	
Less Home Base Administration	1,800.00	<u>4,050.00</u>	
Net Total, Class A			38,387.50
<u>CLASS B. SPECIAL INCOME</u> (Transmitted as and when received)			
1. Rockefeller Foundation		10,000.00	
2. Harvard-Yenching Institute	10,500.00	23,625.00	
3. <u>Special Gifts</u> (on 1929-30 basis)			
Dr. Hill	2,500.00		
Dr. Warner	<u>500.00</u>		
	3,000.00	6,750.00	
4. <u>Scholarships, etc.</u>			
R.W. Jones Scholarship	25.00		
E.C. Jones "	200.00		
Osborn "	27.00		
Date Library Fund	<u>50.00</u>		
	302.00	<u>679.50</u>	
Total, Class B			<u>41,054.50</u>
Grand Total, Classes A and B			79,442.00



CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

Feb. 24, 1930.

Mr. B. A. Garside,  
Fifty Fifth Avenue,  
New York City,  
U. S. A.

FUKIEN

TRANSFER

Dear Mr. Garside:

INDEXED

Enclosed herewith please find four copies of my report about the recent robbery at the University to the Managers. Mr. Yen is still in bed in his home in Foochow under the doctor's care. The hurt is not serious, but it will take a few more days yet to heal up. The various police stations have been quite active in making investigations. But nothing definite has yet been discovered.

This unfortunate incident prevented Mr. Yen from writing out the letters which I dictated to him some time ago. Among these letters there are a few in which I report to the Trustees about the recent conditions of the University as well as our judgment on Miss Asher's case. They will be sent to you when Mr. Yen comes back.

We are mimeographing the minutes of the Managers' meeting on February 6th, and the budget for 1930 - 1931 as voted then. Those documents should have been sent you about ten days ago, but our limited office forces combined with the incident referred to above, have delayed the matter. We hope to mail them in three or four days.

6 We have for the spring term a student body of 134; several old students are being refused registration because of their late arrival. There is no important change in teaching personnel. The academic work is going on well. The students Y.M.C.A. held a successful social meeting last Friday evening, Feb. 21. Chapel and Sunday services are being well attended. Last Sunday Professors C. S. Wang and E. M. Stowe led a inspiring communion service. We are looking forward for a profitable and happy semester of service.

Yours sincerely,

*C. J. Lin*  
C. J. Lin.

CJL:W  
ENC:

0798

FUKIEN CHRISTIAN UNIVERSITY

Feb. 13, 1930.

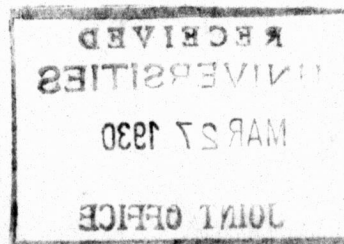
Dear Managers:

I beg to report that at around one o'clock yesterday morning the safe of our Treasurer's Office was robbed. Mr. H. C. Yen, the assistant of that office, who stays in the Jones Memorial Hall, was badly beaten, and a sum of \$1,300 silver dollars of the student's fees was taken. We conducted a thorough search of the campus, the student rooms and workmen's quarters right after 1:30 a.m. and neither the robber nor the money was found;

We have sent Mr. Yen to the Union Hospital, and picked up \$58 in and around the science building. We sent official requests to the Foochow Police Headquarters, the Marine Police, the office of the Provincial Defence, and the Fukien Educational Bureau, for investigation and prosecution. We are continuing the investigation here.

Yours faithfully,

(Signed) C. J. Lin  
President.



0799



TRANSFER

FUKIEN

February 28, 1930

President C. J. Lin,  
Fukien Christian University,  
Foochow, China

My dear Mr. Lin:

I am enclosing herewith a copy of a letter just received from Miss Elisabeth Lewis. You will note that Miss Lewis is anxious to spend a year or so in China and would be willing to offer her services at a partial salary, and presumably without expecting any payments to cover travel expenses. Because we have not received any specific calls for a short term, or substitute teacher of chemistry or history I have not taken the time to secure full information concerning Miss Lewis' qualifications. If, however, you are interested in her and might be able to use her to advantage, please let me know and send me full details.

Very cordially yours,

*B. A. Garvise*

BAG-B

Enc.

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.  
州福國中

OFFICE OF THE PRESIDENT  
處公辦長校

March 3. 1930.

FUKIEN

Mr. B. A. Garside,  
50 Fifth Avenue,  
New York,  
U. S. A.

TRANSFER

Dear Mr. Garside:

This morning I send you a cable as follows:

I G D I K E Z O R X

L Y X Y V C J L I N

1. Unavoidably delayed in preparing estimates; they will be mailed
2. March 5th or 6th.
3. Writing fully; awaiting letter before acting. C. J. Lin.

I am now sending you under separate covers twenty copies each of the minutes of the Board of Managers and the budget for 1930 - 31. My covering letter is being typed, and will be mailed soon.

Our Visiting Professor, Dr. George M. Dutcher of the Carnegie Endowment for International Peace, will be here tomorrow from Hongkong. His lectures will begin on March 5th. The enclosed literature will give you a general idea of our arrangement on this occasion.

Dr. John Gowdy has been elected to the episcopacy of the Methodist Church in China at its Nanking conference on February 27th. We all rejoice in the high honor and responsibility that the Methodist Church has given him. Of course he deserves them all. We are confident that Bishop Gowdy in his new office will be able to help this University as well as the general Christian movement in this country more effectively than ever before.

Yours sincerely,

*C. J. Lin.*  
C. J. Lin.

CJL:W



Tentative Schedule of Dr. Dutcher's Visit.

Dr. Dutcher arrives Tuesday, P.M., March 4  
(leaves Thursday, March 13)

Morning lectures at F. C. U. are all at 10:30 A.M.  
Afternoon lectures at F. C. U. are all at 4:00 P.M.

	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	Wednesday
A.M.		1st Lect.	2nd Lect.	4th Lect.	6th Lect.		7th Lect.	Call on Officials	Lecture on South Island
P.M.		President's Tea	3rd Lect.	5th Lect.	Kushan trip	Vespers	Fukien Govt.	Lecture in YCING	C. A.
Even.		Faculty R. T.	Dinner & Fac. R.T.	Student R. T.	Returned students Club R.T.		Fukien Govt.	U.S.A. Consulate Consulate	

A special launch schedule to and from the University from Bruner Mond's Jetty has been arranged for Thursday and Friday, March 6th and 7th, for the accommodation of those wishing to attend Dr. Dutcher's lectures on those days.

Boat leaves Bruner Mond's Jetty at 9:00 A.M.  
and the University at 5:00 P.M.

The student dining room will be ready to provide tiffin for visitors who remain for the afternoon lectures.



**GEORGE MATTHEW DUTCHER.**

**Carnegie Visiting Professor to Fukien, 1930.**

Born Pleasant Valley, N.Y. September 16, 1874. Son of Merritt Thomas and Mary Albertson (Stoutenburg) Dutcher.

A.B., Cornell University, 1897; Ph. D. 1903; President White fellow in history, in Europe, 1900-1.

Married Adrienne Van Winkle of Stratford, Conn., June 17, 1909.

Assistant in English history, Cornell, 1898-1900; associate professor 1901-05, Professor 1905 - and Vice-President, 1918-21, Wesleyan University. Professor of History summer sessions, Cornell, 1912, Columbia, 1913, 24, University of Pennsylvania, 1917, University of California, 1918, 21. Lecture in history, Harvard, 1923-24; visiting professor of history, Yale, 1926-27. Trustee Connecticut State Hospital since 1922. Made tour of world, 1921-22, lecturing before universities and colleges. Member American History Association (chmn. com. on Bibliography since 1915), American Political Science Association, N.E. History Teachers' Association, (Pres. 1918-19). Connecticut History Society, Middlesex County Historical Society, (V.P. since 1916). Société d' Histoire Moderne, Phi Beta Kappa.

Club: Graduate (New Haven).

Author: Political Awakening of the East, 1925. Contributor to New International Encyclopaedia, American Historical Review, and Other Reviews.

Home: 77 Home Avenue, Middletown, Conn.

**LECTURE SUBJECTS.**

1. Bases of International Order: (1) Economic; (2) Political; (3) Moral; (4) Cultural. Four lectures.
2. The World Outlook Since the World War: (1) Economic; (2) Social and Cultural; (3) International. Three lectures.
3. American Leaders: (Franklin, (2) Washington, (5) Jefferson, (4) Lincoln, (5) Roosevelt, (6) Wilson. Six lectures.
4. How the American People Laid the Foundations of Their Government: the United States from 1781 to 1789. Five lectures.

0803



1930

## WORLD OUTLOOK SINCE THE WORLD WAR

### Lecture I. Economic.

Post-war reconstruction; changes in business organization and operation; changes in the conditions and attitude of the laboring classes; changes in industrial methods; increase in industrial efficiency; shifting of industrial activities and of industrial centers; new methods of communication and of transportation; enormous effects of the economic and scientific developments on agriculture and on the home; problems of the effect of economic changes upon human character and upon international relations.

### Lecture II. Political.

Appraisal of the achievement of the League of Nations achievements in international relations effected partly or wholly outside the League; increase in the international importance of non-white peoples; though there may have been a decline of imperialism since the World War, there has been a growth of nationalism; consequent effect on international relations; disappearance of monarchy; the apparent decline of democracy; the apparent decline of socialism, but increased emphasis on social welfare; the post-war constitutions; extension and restriction of suffrage; nature of post-war reform legislation; general tendency to place greater emphasis on political equality.

### Lecture III. Cultural.

Social changes and changes in the position and relations of social groups; changes in ethical and religious ideas and practices changes affecting organized religious groups; enormous extension of education; cross-currents in literature; the popularization of information and ideas; great strides in pure and applied science due to the emphasis upon research; important progress in the protection and conservation of public health; increased attention to recreation; significant changes affecting the family, especially due to the emancipation of women; the question of the spirit of the age.

0804

BASES OF INTERNATIONAL ORDERIntroduction

Paralled between the growth of national governments and the development of an international order; Special significance of the growth of federal governments; importance of the political experiences of English-speaking peoples.

Lecture I    Economic

The economic interpretation of history; nature and immense significance of the industrial revolution; employment of economic force in international relations; importance of economic forces in the organization of federal states; United States; German Empire; British Empire; Canada, Australia, South Africa, India, Federated Malay States; Switzerland; Latin American Federations; paralled between the progress of the industrial revolution and the growth of federal states; attempts at international organizations to deal with economic problems, such as the Universal Postal Union; steps toward the unofficial international organization of both capital and labor; treatment of international economic questions in treaties, both bi-lateral and multi-lateral; important achievements of the Paris Conference of 1919 and the Washington Conference of 1922; significance of Pan-American movements; suggestions of a United States of Europe; the contribution of the League of Nations.

Lecture II.    Political.

Just as the state has to limit the freedom of the individual, so the international state will have to limit national sovereignty; the problem of an international constitution; parallel between the growth of the parliamentary system of law making and the growth of international law; progress toward an international parliament; progress toward an international judiciary; problem of an international executive; remarkable growth in the administrative functions of government; the separate nations have constantly added new administrative departments to the essentially executive ones; in the international order the development of the administrative departments is preceding that of the executive ones; serious difficulties in creating an international executive; suggestions deduced from the experiences of the various kinds of federal governments; question of large vs. small states; the question of backward peoples; the problem of disarmament; dangers confronting the operation of an international state; points in which the experiences of federal states indicate the necessity for different arrangements in the creation of an international states; consideration of the League of Nations as a means of transition from an international order into an international state.



1930

— 2 —

Lecture III. Moral.

Progress toward the establishment of an international order is dependent upon the purposeful effort of human beings; efforts to discover moral sanctions for the political order: the Pope, the divine-right monarchs, the Holy Alliance effect of the changes produced by the industrial revolution on man's thinking in international terms; the manufacturer, the factory worker, the miner, the farmer, in short everyone, finds that his occupation compels him to think in international terms; effects of the growth of population; remarkable growth of interests and activities outside Europe; improved means of communication and better service of the international news; importance of the extension of education; ~~importance~~; growth of the number of people actually participating in governmental affairs; problem of discovering a common ethical standard as a basis for international relations; such a standard has little value unless conduct is made to conform to precept, and there can be little improvement without moral driving power, which, experience shows, is furnished better by religion than by socialism; suspicion and hate must give place to a brotherhood of hearts; "above all nations is humanity."

0806

FUKIEN

TRANSFER

Fukien Christian University

March 5, 1950

Mr. C. J. Lin,  
Fukien Christian University,  
Foochow, China.

My dear Mr.Lin:

Let me acknowledge receipt of your two letters of January 27.

We are happy to know that the modest wedding gift of the Board of Trustees reached you and Mrs.Lin in due course. We are certainly grateful to you for the attractive wedding picture you sent us. I know that it will be tremendously interesting to all the members of the Fukien Board of Trustees and to other friends of the University. We all join in wishing that you and Mrs.Lin may enjoy many years together, all of them as happy as both of you were when this picture was taken.

All the material referred to in your second letter of January 27 has now reached us. I will see that this material is placed in the hands of the members of the Board of Trustees for their study in advance of the next meeting.

On Monday of this week we received your cablegram reporting that the field has been somewhat delayed in forwarding the proposed budget for 1950-51, but stating that the material would be mailed to us about the eighth of March. I am sure that this budget material will reach us in ample time for consideration by the Board of Trustees. The By-laws of the Board of Trustees provide that the annual meeting shall be held "during the last half of the month of May or the first half of the month of June, This should give us ample time to receive and study the budget for the new year.

With best wishes, I am

BAG-H

Very sincerely yours,

*B. A. Carvide*

0807



*Stenciled*

CABLE ADDRESS:  
"HSIHO, FOOCOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.  
州福國中

OFFICE OF THE PRESIDENT  
處公辦長校

*Arch 5/12/30*  
CODE: [17]  
"MISSIONS"

*Budget Receipt  
Ltr.  
Salary Schedule  
Finance Section  
Investment.*

March 6, 1930.

Mr. B. A. Garside,  
50 Fifth Avenue,  
New York,  
U. S. A.

FUKIEN

TRANSFER

INDEXED

*Stenciled*

Dear Mr. Garside:

The budget for 1930-31 has several new features which needs explanation:

1. Largeness of the Sum: The new government regulation stipulates that a university must consist of three colleges, and that each college must have a minimum amount of annual expenditure. Our Board of Managers voted to maintain F. C. U. as a University, and authorized the establishment of a college of education as well as to call our Science Department, the College of Physical Sciences, and the Arts Course, the College of Liberal Arts. The minimum current expenditure for each college should be:

College of Arts . . . . .	\$80,000
College of Sciences . . . .	150,000
College of Education . . . .	80,000
Total . . . . .	\$310,000

In order to come up to the above amount we count in the approximate market value of the various services which have not formerly been recognized in our budget ~~before~~. The most important items are the following:

- a. Property rental and plant depreciation.....\$139,000  
(Market value of all F.C.U. property at about 12% for rental and 8% for depreciation)
- b. Personnel service . . . . . \$32,100  
(Giving due salary to each honorary teachers and officers on actual amount of time spent)
- c. New items, such as:
  - (1) Furlo reserve to foreign members under University employment.
  - (2) Increase of children's allowances to foreign members according to the revised schedule.
  - (3) New teachers and service, such as:
    - W. Y. Chen
    - Biology teacher
    - Instructors in Chinese & in Education
    - Practice School.

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To Mr. Garside

3/6/30

- (4) Increase in salary to  
Theodore Chen, Keats Tseng, T.H.Wang.
- (5) Increase in receipts from  
Students tuition, matriculation fee  
and room rent.

Items a and b are book transfers; there is no need of actual cash transaction. This arrangement may be said to be more scientific, as the budget gives a rather accurate account of the educational cost in a Christian college that can be used for comparison with other private or government institutions. We have effected some actual cash savings in General Administration and Operation as compared with the budget for 1929 - 30.

2. The College of Education: It will be reorganized from our present Department of Education and Psychology. With the exception of a new instructor and a sum of \$500 Mex. for a practice school, we merely assigning four Arts teachers to rearrange that college. The practice school will also be a reorganized one: we are planning to take over the village school that has been partly supported by our student body and private subscriptions from our faculty members. We are working out a detailed plan of the new college.

3. Deficit and Balance: The various items of increases mentioned above and the decreased income from the Rockefeller Foundation (M\$5,000) brings the total current deficit to M\$9,557. The Managers request (Vote M-608) the Trustees to grant that sum of money from the additional gain on gold exchange. The present rate of exchange is about M\$2.80 for G\$1.00, and the tendency is to go up further in favor of the gold. The Methodist people here sold their salary for the entire coming year at 2.70 to 1. Figuring on M\$2.50 to G\$1.00 basis we shall have enough gain to balance the current budget. We trust that our Trustees will make the grant.

4. Special needs: It is meeting the desire of the Trustees that our special needs are put in a separate list from the current budget this time. If the Trustees will study the list carefully they will realize that each item is of great urgency. The question of faculty residences and student dormitories are particularly important in this stage of our growth. With the completion of the new dormitory unit, which is being built, we can only accommodate about 80 students under proper conditions.

In our Library we see not only old but badly torn dictionaries. Our Encyclopaedia Britannica is the 9th edition. Our old year books are sadly out of date.



To Mr. Garside 3/6/30

We wrote you before about the urgency in acquiring certain pieces of land close to our campus. The Managers believe that at least half of the amount asked, that is, \$3,000 out of \$6,000, should be made available for use this present year.

The need for fire protection equipment and a start made in improving our now almost unusable athletic field are obvious.

Where can we get the money, amounting to \$77,380 Mex., or about \$32,000 U.S.A. (at 2.50 to 1 rate)? If our Trustees have no other means we suggest that the Trustees invest a part of our negotiable endowment fund in the form of real estate at the University at an annual interest of 6%. We shall rent the buildings out to our staff members and for other University use at the rate of 7½%, leaving margin for repairs and depreciation. The money is to be paid back from our building campaign receipts. It is hoped that our Trustees will not dispose of this proposal as impracticable to meet the really urgent needs here.

Yours sincerely,

*C. J. Lin*  
C. J. Lin.

CJL:W

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RECEIVED  
 UNIVERSITIES  
 APR 10 1930  
 JOURNAL OFFICE

0811

1152488



CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT  
處公辦長校

FUKIEN  
Managers' Minutes

TRANSFER

March 13, 1930. -#1

ack. 5/13/30

Dear Mr. Garside:

INDEXED

On March 3rd I sent you twenty copies of the minutes of the spring meeting of our Board of Managers. Votes M599-602 need no comments. Vote M-604 about the schedule for foreign staff and Votes M-607 and M-608 about the budget for 1930-31 have been commented in separate letters. It remains for me to explain a little further on Votes M-603 about the office of the treasurer, M-605 about the college of education, M-606 about the student fees, and M-609 about the request for a Field Endowment Fund.

1. Office of the Treasurer: Mr. J. McCann of the Congregational Church in North China will come to Foochow to fill the vacancy in the American Board Mission in the City left by Mr. McClure on furlough. No word has yet been received from Mr. McCann telling whether or not he will be willing to be our acting Treasurer as McClure is doing. The assumption is that he will. The Foochow Church authorities have expressed their favor of the plan. Mr. McClure probably has to leave Foochow in the middle part of May. If Mr. McCann comes, we still need a well trained and experienced assistant secretary-treasurer.

2. College of Education: In my letter commenting on the budget I explained the immediate cause of the new establishment--meeting the government requirement. But the need for such a college is the real justification of the present move. One of the greatest needs in China is trained teachers for all grades of schools. Without any special training over half of our graduates are now serving as teachers in various Christian, government, and other public schools. I have repeatedly emphasized on the importance of strengthening our Department of Education and Psychology in my annual reports. You will be interested to know that from an old file (around 1920) in the Dean's Office we found a "Proposed College of Education" with the courses of study outlined and expenses estimated in full details. After stating the reasons for such a proposal the preamble concludes:

"The Board of Managers of Fukien Christian University feels that the situation may be met best by forming a group of teachers to give their undivided thought to these problems, and on a high level of efficiency and scholarship conduct research in the testing and application of Western educational science and methods to Chinese conditions, thereby greatly extending the University's Christian usefulness both by sending teachers to other Provinces and attracting students from all part of China."

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

MAR 13

1930

OFFICE OF THE PRESIDENT  
處公辦長校

— 2 —

Managers' Minutes

To Mr. Garside

I believe the new college which adds only a few hundred dollars to the annual budget will make significant contributions to the Christian movement in China, the value of which no one would yet venture to predict.

3. Student fees: Beginning with fall of 1930, the tuition of every student will be increased from \$60.00 to \$70.00 and a matriculation fee of \$10.00 will be charged on every new student. This arrangement is the same as that of the University of Amoy, the richly endowed institution in South Fukien by a Chinese millionaire. With these changes of the amount of fees that the students have to pay is still low among the college in China. It is hoped however, that we shall be able to provide more scholarships for worthy students of poor means.

4. Field Endowment Fund: The need for a better maintenance and a definite preparation for an eventual replacement of our physical plant is obvious. If we deny the immediate use of certain amount of gain on gold exchange and any annual surplus from the budget, then by the process of years of accumulation with compound interest, we shall build up an endowment fund which will mean much to F. C. U. in the future. We wish very much that our Trustees will adopt this policy.

Yours sincerely,

*C. J. Lin*  
C. J. Lin

CJL:T

08 13



CABLE ADDRESS:  
"HSING, FOOCHEW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHEW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

州福國中

FUKIEN

March 13, 1930. #1

Schedule

TRANSFER

Dear Mr. Garside:

INDEXED

On March 3rd we mailed to you twenty copies of the revised schedule for foreign staff. This schedule differs from the old one in the following items:

1. Field salaries, paragraph 4 gives the privilege of drawing a maximum sum of \$50 in gold from salary for home purchases.
2. Children's allowances increased to the Methodist standard.
6. Provision of a Maximum of M\$120 per adult for Chinese study.
7. Paragraph 1 gives a clearer statement with regard to the furlough period.  
Paragraph 2 makes the term of service after the first term 6 years instead of 5.  
Paragraph 5. Medical allowance during furlough is increased.  
Paragraph 6 gives a clearer statement about furlough scholarship.
9. A clearer statement about travel and freight allowances.
10. Expenses for inoculations, etc. are to be paid by the University.
12. Makes definite provision about furlough salary in case of the determination of service.

From the schedule as well as from the above analysis you will notice that the most important difference are in No. 2 and 7.

Under No. 2 the children's allowances are considerably increased. The schedule is based on that of the Methodist; and it is badly needed. The cost of living in Foochow has increased more than 100% during the last 10 or 12

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學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.

州福國中

MAR 13  
1930

OFFICE OF THE PRESIDENT  
處公辦長校

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years while the schedule for our foreign staff remains substantially the same. This has brought certain amount of hardship on a number of persons. The proposed increase gives to each of the families an additional income from M\$400 to M\$600 with the exception of Professor and Mrs. Martin who have no children. With this increase the scale of the basic salaries is left unchanged. It is hoped that when our finances are in better conditions better provisions in salaries will also be made to our foreign staff.

Under No. 7 paragraph 2 the term of service after the first five years is six years instead of five. This change should not be a hardship to any one and it will lighten the financial burden of the University. Many of our staff have stayed over their five-year term in the past. The Beemans are to stay here for another year on their own account. The Suttons and Farleys and Miss Asher stayed over the regular term during their first <sup>regular</sup> term of service. Any person who is considering to come back to F. C. U. after first five years of work means, or ought to mean, that he is to make the work here his life work, and with that spirit a six-year term will be considered rather short. Besides, all the other missionary teachers here serve from six to seven years. When the expenses during the furlough period amounting from M\$9000 to M\$10,000 per family are divided by six instead of five years, <sup>there</sup> will be a considerable saving on the annual budget.

We here believe that the revised schedule is quite fair, and it meets the needs of the place. It is therefore recommended to the Trustees for favorable consideration.

The arrangement at Lingnan does not seem to be applicable to Fukien. Our Board of Trustees in America and Board of Managers in Fukien are integral parts of one system of organization. Practically all of our money comes through our New York Office. We have been trying, however, to get the various mission boards to take over the support of our foreign staff. Our effort in the cases of Farley and Beeman has failed. We have yet to hear from the C. M. S. about the support of Martin by its Australian Branch. For only in this way will our current budget be really lightened.

Yours sincerely,

*b. j. Lin*

08 15



CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

ACH 5/21/03  
CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

March 25, 1930.

Mr. B. A. Garside  
150 Fifty Avenue  
New York City  
U. S. A.

FUKIEN

#1 TRANSFER

Dear Mr. Garside:

INDEXED

Enclosed herewith I am sending you a copy each of my letters and employment agreement to Messrs. Farley and Sutton for their reappointments, and two copies of my letters to Mr. Farley.

*Follow up cont*

1. G\$350 Advance to Mr. Farley: In my letter to Mr. Farley, dated March 24, 1930, I ask him to submit his expense statement on \$350 to you. We should like to have a copy of that statement with your recommendation. I think there will be time for further correspondence with regard to its final settlement. We hope that when the principle involved in this is settled there may be no further trouble of this kind. A copy of my letter to Mr. Farley on November 30, 1928 is also enclosed herewith for your reference.

*Follow up cont*

2. Renewal of Contracts: Farley and Sutton: I am sending a copy each of the enclosed documents to the two gentlemen together with a copy of the Revised Schedule of Salaries and Allowances. Kindly act for Fukien Christian University as the first party to the agreement when they appear in your office to sign the same.

*Noted 16. 10. 1930*

3. Miss Asher's Furlough Salary and Allowances: The Board of Managers here agrees with you that Miss Asher deserves every favorable consideration about her prolonged stay in America for further study. Please pay to her all of the salaries and allowances according to the budget for 1929-30 to July 31, 1930. It is hoped that she will consider to come back in 1932. She has been most faithful in her service and most loyal to the spirit of F. C. U.

*Follow up with*

4. Mrs. Farley's Dental Bill: We shall abide with your judgment on the necessity of Mrs. Farley's bill. Please make payment according to our regulation, that one-half of the total bill.

*Com.*

5. Second Class Steamship Passage for our Staff: The Administrative Council here has passed a resolution to

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CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT  
處公辦長校

州福國中

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MAR 25  
1930

To Mr. Garside

ask our staff members to come back by second class steamship passage, and we now ask you to apply the ruling to those members (The Farleys, the Suttons, and Mr. W. Y. Chen) who are coming back to Foochow next fall. This decision has been reached on (1) the exchange rate is exceptionally high and that a large expenditure on gold curtails much on the field budget. (2) our financial stringency requires greater economy; and (3) all the Mission Boards which have work in Foochow here already adopted that policy. I shall be writing them direct also.

Yours sincerely,

*B. L. Lini*

0817



[37]

*Mr. M. F. Farley: about \$350. advance*

March 24, 1930.

Dear Malcolm:

Your two letters dated January 21st and February 1st reached me in the same mail a few days ago. I want to thank you for the very interesting information about yourself and your experiences since you left home for France. I want to assure you that I have read every word you wrote although it took me two or three evenings to finish your longer letter on account of interruptions.

I can understand how you were surprised to read my statement with regard to the \$350 allowances which you drew from Mr. Carside of our New York Office when you considered what you might have said in our conference in December, 1928 as the basis of your claim on the University. I remember very distinctly the conference you referred to. It was held after I wrote you a letter dated November 30, 1928. I reported your favorable reply to the Administrative Council on December 28, 1928. You will recall that it was in that conference I asked you to consider your return to F.C.U. (1) that you would take full charge of the English Department, and (2) that you would not expect the University to grant you an additional year of study in Peking besides your regular furlough period. A copy of that letter is enclosed herewith for <sup>your</sup> ready reference.

Thinking that you might ask for aid for further graduate study during your furlough, a sum of \$350 was put in the budget for 1928-1929. On account of the heavy financial burden for that year, and your wown offer, your furlough was postponed for a year. We heard about your application for fellowship with certain organizations to study Chinese civilization in France, but no one of our faculty even to-day knows whether or not you have succeeded in your effort along that line, and only your last two letters give us the information of your activities in Paris. In making our budget for the current year, 1929-30, we provided a sum of \$300; first in the contingency fund and later under your name in our report to New York in anticipation of your possible need for aid. I trust you understand our general rule,

- (1) that the grant of tuition money to teachers on furlough is not automatic, and that persons desiring such aid have to apply for it before hand, and that each case is to be decided on its own merit;

MAR 24  
1930

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To Mr. Malcolm

- (2) that our budget is approved by our Board of Managers and Board of Trustees each year, and that no appropriation of one <sup>year</sup> is automatically continued for next year. ^

In the absence of your request there could be no official action on your case. But on account of the distance and hence the delay <sup>in</sup> exchange of correspondence, and the possibility of your need, we asked our New York Office to let you draw out a sum up to \$300 toward your tuition fees should you need it.

The future of F.C.U. depends largely on the spirit and training of its faculty. We would do every thing possible to improve the quality of our teaching staff. We never intend to neglect your personal needs; we only wish that we could have more information. Probably I should have pressed you harder for definite statements on your proposed reorganization of the courses for <sup>the</sup> study of English Department, your plans of study on furlough, and your financial estimates for the same, before you left Poochow. For certain things may be convenient and even very desirable for individuals to have, and yet they have to be adjusted to the conditions and needs of the institution to which the individuals belong. The general welfare of the corporate life has also to be considered. I therefore, suggest the following points for your immediate attention:

1. Submit your itemized statement of your home going expenses in 1929. You know that "no money save salaries is advanced unless spent."

2. Submit a full statement of your expenditure on the \$350 drawn from Mr. Carside. You know that we can not charge any financial item without basing on an authorized budget. When necessary facts are in certain adjustment can be arranged.

3. Report your monthly rent allowance if that has not been done.

4. Prepare yourself physically strong as to be able to take up the heavy work waiting for you at F.C.U.

Your letter indicates your immense activity in Paris. It is not a wise way to spend your furlough; you must come back from furlough with fully rested, with strength and vigor to tackle the difficult problems here.

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1930

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To Mr. Malcolm F. Farley

5. Concentrate your studies for your task as head of our English Department. Your letter indicates your undue absorption in works secondary to your professed aim at F.C.U.-viz. to maintain a strong department in English Literature and language. You will have a heavy schedule. We are not planning to retain Mr. Hsieh Chin Ya, and Mr. Scott is leaving on furlough.

Please send all your expense statements to Mr. Gerside at our New York office, and see that Nos 4 and 5 above are properly adjusted. I understand that Dean Theodore Chen has asked you to give him a list of courses you will be ready to offer in the English department for fall 1930.

We are engaged in the common task of establishing God's kingdom on Earth. In our particular case we are working out that program through F.C.U. At times things may seem to work hardship on certain individual. But in the long run His will will be done for the good of all. If you feel that F.C.U. has not been able to give all that you may desire to have please think of the sacrifices which other members of our faculty have been making. It is only through true self-denial of its members <sup>in</sup> F.C.U. can hope to become a real factor in the Christian movement in China. We sincerely pray that we all may be obedient to His guidance, that His glory, and not our own, may be seen among men.

Yours sincerely,

*b. f. Lm*

Mr. Malcolm F. Farley,  
48 Rue du Cardinal Lemoine  
Paris V  
France

0820

*with him  
letter of  
3/25/30* [6]  
March 25, 1930.

Mr. Malcolm F. Farley  
48 Rue du Cardinal Lemoine  
Paris V  
France

Dear Malcolm:

Enclosed herewith please find a copy each of the Employment Agreement and the Revised Schedule of Salaries and Allowances. When you are in our New York office again kindly sign two copies of the agreements, giving one to our office there, and keeping the other for yourself.

The schedule as revised by our Board of Managers on February 22, 1930, gives a little better provision for our staff in the various allowances, while the salary schedule remains the same. You will notice the increase in the children's allowances. The term of service in China after the first furlough is now six years.

It is hoped that the new schedule will work for the best interest of all parties concerned. The Board of Managers would like to do much more for our staff had our finances been in better conditions. Christian service calls for personal sacrifices, and I am sure that all of us at F.C.U. are willing to make them with encourage, faith and joy.

Yours sincerely,

*b. J. Lin*

0821



March 25, 1930.

Dr. Willard J. Sutton  
Department of Chemistry  
Cornell University  
Ithaca, New York

Dear Willard:

Enclosed herewith please find a copy each of the Employment Agreement and the Revised Schedule of Salaries and Allowances. When you are in our New York office again kindly sign two copies of the agreements, giving one to our office there, and keeping the other for yourself.

The schedule as revised by our Board of Managers on February 22, 1930, gives a little better provision for our staff in the various allowances, while the salary schedule remains the same. You will notice the increase in the children's allowances. The term of service in China after the first furlough is now six years.

It is hoped that the new schedule will work for the best interest of all parties concerned. The Board of Managers would like to do much more for our staff had our finances been in better conditions. Christian service calls for personal sacrifices, and I am sure that all of us at F.C.U. are willing to make them with encourage, faith and joy.

Yours sincerely,

*B. L. Lin*

0822

*Farley: Furlough Allowance  
Service in Foochow*

November 30, 1928.

[Attachment to 3/25/30]

Mr. Malcolm F. Farley  
University

Dear Malcolm:

I am writing this for your careful consideration before we have a conference. As you know, we will soon have to plan for our budget for 1929-30. Your furlough and return to China have to be considered now. In view of the stringent financial conditions of the University for the next few years, and the urgent need of sufficient personnel to carry on the fundamental courses of the undergraduate college course with a limited enrolment of students, your return to the University after furlough has to be adjusted to conditions. We have considered this matter for a long time, and it seems to be fair both to you and the University to discuss the matter most frankly. When you are ready, I shall be glad to talk this matter over with you in detail. I now suggest the following for your consideration:

1. I want to assure you that we want you to return after your furlough. You have the true missionary spirit for service, and you have made known your devotion of giving your life for work in China. Your contribution to F.C.U. in teaching and in the promotion of the study of Art are immeasurable. I can say without hesitation that you would be a valuable addition to any college faculty, and I would have a hard time to get another man to take your place. Therefore, the question of your return is being raised not because of your spirit or qualifications as a teacher; it is considered now on the basis of the need of the University.
2. The most urgent need of the University for the next few years will be a sufficient personnel to carry on the essential college work in the various departments, and sufficient finances to support the same. We particularly need to maintain a strong Department of English, but our finances will not allow us to have more than one full time person in that department. So I hope that when you come back you will come to take full charge of the English Department, teaching the essential courses in both English Literature and Composition. It will be in outline as follows:

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NOV 30  
1928

FRESHMEN:

English Literature, 2 to 3 sections (now in two sections, but with an increased student body you may have to have three). I hope that an Assistant Instructor may take one section.

English Composition, 2 to 3 sections, and perhaps four when the student body increases, again assuming that an Assistant Instructor will take one or two sections. The Freshmen Composition should have twelve themes per term.

SOPHOMORES:

English Literature, 2 hours; English Composition 1 hour, throughout the year, and giving courses in English or Comparative Literature in alternative years, so as to provide enough courses for major or minor work in that Department.

It would mean, then, that you would assume to teach:

English Literature , 2 sections, 4 hours  
Freshmen English Composition, 2 sections, 4 hours  
Sophomore English Literature and Composition,  
3 hours,  
A total of 11 hours.

From this, you will see that you can give courses in Art and other cultural subjects only in alternative years when you are not teaching advanced courses in English Literature to provide for major or minor work in that Department, and French may, for the time being, have to be dropped out. This arrangement is necessary at least for the next few years, as the University finances simply cannot afford to have an additional full time man of professorial rank to teach the required English Literature and composition, should you devote a great part of your time, as you have been doing, to Comparative Literature, Art and French. It is by no means that we do not appreciate the value of those courses, but we have to meet our urgent needs first before we can indulge ourselves in general cultural work. Hence the above proposition.

3. With regard to your additional year of study after your furlough, I cannot see how F.C.U. can grant that arrangement. I know well that President E.C. Jones made such an arrangement with you, and Dr. Gowdy, who took over the administration after President Jones' death, did not raise any question about it. He probably felt that any arrangement made by President Jones should be respected by him. I just wonder whether the conditions under which Mr. Jones made the arrangement

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1928

[3]

with you have not changed. I understand that when Mr. Jones promised you an extra year of study you were still a single man, and expenses for an extra year's support would have been considerably less than now when you have a full family. But it still would be fine for the University to give you that extra year of study, particularly in China, had the University finances available for such purposes. I am sure you realize that from now on, for quite a few years to come, we shall be struggling hard for even a bare existence. Your prolonged absence from the University would necessitate extra personnel to carry on your work in the English Department, which the University cannot afford. I regret that I have to make this proposition to you, because I know you have been looking forward to it and you will be disappointed when it is not given, but I hope you will see that the needs of the University to carry on its work properly is much more important than certain wishes of individuals. Therefore, if you can see your way to return to F.C.U. again, you will have to look forward to returning after one year of furlough.

I realize that both of the above propositions will be hard on you, but I trust that your love for the University and your devotion for service will lead you to see that they are not made to curtail your personal aspirations. I sincerely hope that you will decide to return to the University after a year's furlough in America, under the conditions as proposed above. We are in a period of readjustment, and there are hardships which we have to endure. It seems to be the only way that we can hope to make F.C.U. live, grow, and become great. I am confident that our sacrifices, whatever that may mean, will not be in vain in the long run. I have long been convinced that when a group of persons, no matter how small the number may be, can cooperate heartily in the devotion for service, even at personal expense, they will yield fruit to the proportion of the effort they may give.

Yours very sincerely,

*B. L. Linn*

CJL:A

0825



學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOCHOW, CHINA.  
州福國中

CODE:

"MISSIONS"

*Ach 5/21*

OFFICE OF THE PRESIDENT

處公辦長校

Mr. B. A. Garside  
150 Fifth Avenue  
New York City  
U. S. A.

FUKIEN

INDEXED

March 31, 1930.

TRANSFER

Dear Mr. Garside:

Enclosed herewith please find two copies of my letters dealing respectively with the following topics:

*see D. C.*

1. Request for additional contribution in personel from the Reformed Church: Addressed to Dr. Chamberlain. I wrote to Mr. Herman Renskers, the Church's representative on our Board of Managers, about this matter four weeks ago; and next week he is going to present our request for discussion and action to a Mission meeting held with the Reformed Church Board Deputation now in Amoy. I have also written to the Deputation urging them to honor this University with a visit. I hope they can come in the middle part of April.

You may like to talk the question over with Dr. Chamberlain. If he thinks it advisable, the Trustees may want to take some appropriate action in their spring meeting.

I understand that Dr. Wm. B. Hill's contribution to our religious education work is in his own name and not from the Mission Board. We appreciate Dr. Hill's generosity. I consulted Bishop John Gowdy about this matter, and we both hope that Dr. Hill will endow a chair of Religious Education in this University. If he agrees we may look forward to appoint Mr. W.Y. Chen to that Chair. Would you take up this matter with Dr. Hill when he comes to attend the Trustees' meeting?

*com*

2. Request for additional support to Professor and Mrs. Scott. My letter to Dr. Fairfield urges the American Board again to find a way to grant G\$700 to the Scotts for the support of Mr. Scott's aged Parents. Should they fail to response to our appeal, I think this University ought to assume that much financial responsibility. The Scotts have been serving Fukien almost from its beginning. Mr. Scott has been dean of the college for over ten years, and several times its acting president. The beauty of their character, and their spirit of devotion and sacrifice for the cause of Christian higher education make them among the most loved of the teachers of youth here. I earnestly hope that our Trustees would do their best to save the Scotts for the work at F.C.U. should the American Board fails.

Yours very sincerely,

*C. J. Lin*  
C. J. Lin

0826

March 27, 1930.

Dr. Wm. I. Chamberlain  
Board of Foreign Missions  
Reformed Church in America  
25 E. 22nd Street  
New York City, N. Y.  
U. S. A.

Dear Dr. Chamberlain:

May I take the liberty to discuss with you a matter between the Reformed Church and the University?

Fukien Christian University is in a very difficult condition although people here generally seem to think that this institution is flourishing in every way. It is true that we have a strong and loyal faculty, and that the student body is growing both in number as well as in Christian spirit and scholastic standard. But these very facts embarrass those of us in administrative responsibilities. We have not enough dormitory space to accommodate our students; several faculty members have no residences; and worse of all, we are putting a considerable heavier burden on our faculty members than they should or could long bear. As President of our Board of Trustees you surely will be glad to do something to help. Let me mention one thing for your kind consideration.

With the increasing student body and our growing educational service, we are much pressed for additional personnel both for teaching and for administrative work. We would be grateful if you will lend your influence to get the Reformed Church in America to grant Fukien Christian University an additional person to join our staff besides the annual financial contribution. This can be effected in any one the following ways:

1. Assuming support of one of the Chinese members of our faculty who has a permanent standing in the University together with his departmental expenses. It will amount to about M\$3,820. If the exchange rate keeps on a reasonable level a sum of C\$1,500 will be sufficient to maintain his chair in this institution.
2. Assuming support of one of the American members of our faculty, whose average annual

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To Dr. Chamberlain

salary and allowances amount to about M\$6,300 or about G\$3,150 including their expenses in gold during furlo year.

3. Transferring to us a qualified missionary who has already been assigned by the Mission to the church service in Fukien.

If either the first or the second way is adopted we shall be glad to submit detailed information about the person to be recommended for the approval of the Mission Board in America and the church authorities in Fukien. We shall appreciate your effort in bringing about any one of the three possibilities mentioned above.

We need persons in our staff who will keep definite and constant contact with the Reformed Church, that they shall be able to reflect the ideals of the latter in our educational policies. Thus this University may more adequately carry out the purpose as well as meet the needs of the Church than at the present. The increased contribution in personnel will then not only help the University in more effectively carrying on its work in higher education, but will definitely add a new luster to its service, and broaden its scope, as a Christian institution.

The fairness of this request can be seen by the educational service that this institution has so far given to the Church. Every year F.C.U. gives higher education to more than a dozen of the Talmage college graduates alone. About 20% (26 out of 133) of our alumni are from Talmage, and many are now serving well in that institution. In establishing this University the Reformed Church, together with other cooperating Churches, pledged for increasing support to F.C.U. until our Trustees can secure enough endowment for the work. But for the last fifteen years the appropriation from the Church remains the same (G\$1,500), meanwhile the work here has been growing steadily in spite of the many difficulties, and the general raise of the standard of living. (The cost of living has more than doubled during this period. The budget for 1930-31 based approximately on actual 1928-29 calls for \$39,000. Mex.)

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1930

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— 3 —

To Dr. Chamberlain

You can easily see why we have to struggle so desperately for the development of our work at Fukien Christian University.

I sincerely hope that the Church will consider favorably our proposition. It is through better trained church leadership and strong and intelligent laymen that the Church can ever hope to see the Christian movement in China go forward. You will agree that there can be no better way to attain that goal in the Province than to strengthen the work in this University.

Yours very faithfully,

C. J. Lin

CJL:T



0829



March 31, 1930.

Mr. Herman Renskers  
Talmage College  
Changchow

Dear Mr. Renskers:

Many thanks for your letter informing me about the arrival of the Mission Board Deputation in Amoy. I wrote to Mr. H. P. DeFree on March 26, to urge the Deputation to see their own work in higher christian education at F.C.U. while they are so near. We shall consider it a great privilege to entertain and to show the party any place that they may like to visit in Foochow. Please convey our most cordial invitation to them when you see them. I shall write also to Dr. Potter direct.

I sincerely hope that the Mission meeting will give our request for a person to join our staff here a favorable consideration. It is our conviction that during the period of tremendous national reconstruction in China Christianity is having its greatest opportunity in its history. But the Church must have well educated leaders both as its ministers and as laymen in order to be able to grasp this opportunity, otherwise we may not be able even to hold our own against the anti-Christian movement nothing to say of making positive contributions. F.C.U. aims to supply such education. If it has been doing fairly well on a rather limited scope it should be greatly strengthened and broadened. Should it have not done things which the Church would like to see them done criticisms and suggestions should be frankly made, and they would be appreciated. For the University ought to be vanguard of the Christian movement in Fukien or it fails in its trust. We pray that with the grace of God and the cooperation of our friends we may not fail to discharge that mission.

The registration of our Christian schools should be effected as quickly as possible. The longer we wait the harder will be the restrictions. Meanwhile legal restrictions ought to challenge us Christians to greater effort in meeting our school spirit more in line with that of our Lord Jesus. The whole Christian history teaches us that the church grows best under strong oppositions. In China this

[6]-

MAR 31  
1930

— 2 —

To Mr. Renskers

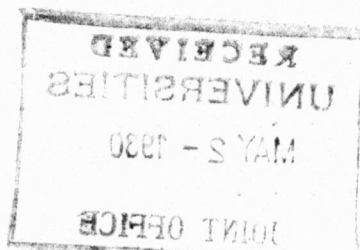
is especially significant. For we used to bring people to church under easy or materially advantageous terms. We have a chance now to build our house on solid rock. Only free and intelligent faith can make Christian lives really beautiful and inspiring. Moreover, the Christian schools must be kept open to give training to young people to carry on the torch light of the church. The regulations may be changed at any moment when the Christians have influence enough. But when our schools stop our influence in that direction would have no chance to grow. If you people down the south cannot cope with the local "antis" the most important thing is to exercise great care in admitting students as well as taking great pains to care for them after their admission. Practically all the Christian schools of middle grade in Foochow have been registered. Their experiences have been satisfactory.

With best personal regards,

Yours sincerely,

C. J. Lin

CJL:T





March 28, 1930.

Dr. Wynn C. Fairfield  
American Board  
14 Beacon Street  
Boston, Mass

Dear Dr. Fairfield:

I wish to acknowledge your letter reporting the action of the A.B.C.F.M. Prudential Committee with regard to Prof. and Mrs. Norvil Beeman. We understand the financial difficulties the Board is now facing, and appreciate the very sympathetic consideration which the Prudential Committee has given to our request for further aid. We are also grateful for your high esteem for Mr. and Mrs. Beeman. We only hope, and do pray, that our friends in America as well as the people here will soon realize that our effort in establishing the kingdom of God in this part of the earth is a common enterprise for all loyal Christians through-out the world, and that every body should do one's best to help. For China true and well trained leadership seems to be the most important need; and a Christian college if worthy of its name should be able to supply it. It is on this ground that we dare to appeal to Christian friends in America for generous cooperation and support.

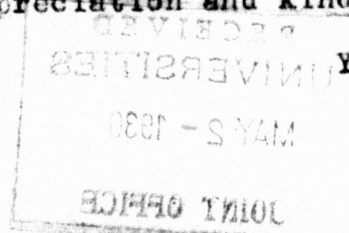
I wish to thank you for your effort on behalf of Mr. and Mrs. Scott. I sincerely hope that some way will be open for their needed support. Their devoted Christian lives mean so much to the work and here that financial consideration of only about \$700 a year should not be a stumbling-block to the service of two such valuable missionaries. Besides, such additional support can not be more than just a few years, for both of Mr. Scott's parents are around seventy years old; and the Scotts have no children.

It is very gracious of you to say such nice things about our marriage. I have also been trying to be true to the Oberlin spirit of Learning and Labor: I am learning something each day and can labor a little more effectively than before with an "Oberlin" home. My wife knows of you well, although she is not sure whether she ever met you. She joins with me to send you our appreciation and kindest regards.

Yours very sincerely,

C. J. Lin

CJL:T



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FUKIEN

TRANSFER

Fukien Christian University

April 11, 1930

President C. J. Lin,  
Fukien Christian University  
Foochow, China.

My dear Mr. Lin:

Let me acknowledge receipt of your letters of March 3 and March 6. We have also received the twenty copies of the minutes of the Managers' meeting and of the budget for 1930-31.

I am glad to have the copy of the very interesting material concerning Mr. George M. Dutcher. I am sure that his lectures at the University were extremely interesting and worth while.

I have not as yet had time to study with any great care the proposed budget for 1930-31 or the comments in your letter of March 6 concerning this budget. I have already talked with Dr. Chamberlain in a tentative way in regard to the regular spring meeting of the Fukien Trustees next month. We will within the next few days set a definite date for this meeting and will get out to the Fukien Trustees copies of the docket for the meeting, together with copies of the Managers' minutes, the proposed budget, and various other information received from Foochow during recent months.

Very cordially yours,

*B. A. Garside*

BAG-H

0833



CABLE ADDRESS:  
"HSIHO, FOOCOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.  
州福國中

4ch 5/21  
"MISSIONS" [1]

OFFICE OF THE PRESIDENT

處公辦長校

April 23, 1930.

Mr. B. A. Garside,  
150 Fifth Avenue,  
New York City, N. Y.,  
U. S. A.

FUKIEN

INDEXED

TRANSFER

Dear Mr. Garside:

Enclosed herewith I am sending you two copies of letters which I sent to Mr. W. Y. Chen and Mr. T. H. Cheng respectively. We are not yet sure whether Mr. Cheng will come to join us, but you may like to have this letter for your reference in the office. You will notice that we are not responsible for any other expenses such as travel for Mr. Cheng other than what I have stated in the letter. We are expecting however that Mr. W. Y. Chen will come direct to us.

You will notice from my letter to Mr. W. Y. Chen that I urged him to come back early and should not have accepted any other appointment for service whether temporarily in America or in China without our definite permission. Bishop Gowdy told me sometime ago that the Methodist secretaries in New York like very much to have him speak to the Methodist Churches in America. I think this should not be done. We have all our work here, and we have definitely scheduled the things for him to do here. Any diversion would mean the hinderance of our work. I believe Bishop Gowdy has already written him direct and I wish that you may have time to correspond with him and help him in getting his passage home.

I have been writing to our staff in America requesting them to come back early because of our new calendar. I am enclosing a copy of our calendar for your reference. You will remember that I wrote you about asking all our staff families to come back by second class steamship passage. Of course, in case of health or other reasons which our New York office deem that they should take the first class, we will be glad to abide with your decision. I am particularly in mind of the small baby of the Suttons.

*Write  
A. H. G.*  
Mr. Theodore H. E. Chen has asked me to arrange to have his diploma replaced. His father's house was burned some years ago, and his diploma was destroyed with it. If there is possibility of replacing his diploma, would you do so with the Board of Regents of the University of New York. I believe from your office file you will find the details of Mr. Chen's record. He graduated in June 1922.

I am also sending you herewith a copy of our new appointments. Mr. McClure is leaving here for home in America. He would go to see you in the office. He will take the matter up with you in regard to the financial and other business here. I am quite sure he will do a great deal for F. C. U. while on furlough. He has

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Mr. B. A. Garside

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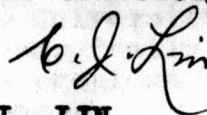
4/23/1923 1926

been devoted to the work here and has the interest of the University in his heart. I trust our office will do everything possible to assist him in putting the needs of the University before our friends in America.

Mr. Scott is planning to go home through Siberia and probably would not reach America until sometime in August or September. He is planning to devote at least several months of his furlough for the promotional work for the American Board. He will be able also to explain to our Trustees some of the important phases of our work here. It is my hope that our Trustees will not fail to help him, when necessary, as I wrote you last time.

In my comments on the budget, I have already reported to you about the reorganization of the University into three colleges. From the enclosed copy of announcements, you will find the personnel of the deans. They have begun their work and things are going on quite nicely.

Yours sincerely,



C. L. LIN

CJL:HCY

Enc.

0835



April 15, 1930.

Mr. W. Y. Chen  
Duke University  
Durham, North Carolina  
U. S. A.

Dear Wen Yun:

Enclosed herewith please find your appointment letter and a copy of our academic calendar. Please fill out and return the two attached blanks to me for file. A copy of the Regulations of Our Board of Managers is also sent to you for reference.

From the appointment letter you will find that you are given the rank of ~~our~~ associate professor with a monthly salary of Mex.\$200.00. The University will also provide you a suitable residence for your family free of charge. Ordinary medical attendance is also provided by the University. I trust these are satisfactory to you.

Your work will be chiefly teaching religion and psychology and serving as director of the religious activities of the University. Mr. Everett M. Stowe, whom you probably know, is now carrying on that work with some help from Prof. C. S. Wang of our Chinese Department. But the opportunity for service along that line is enormous. With the addition of a man of your training and experience our work here will surely be greatly strengthened.

I believe Bishop Gowdy has written you about your being responsible to P.C.U. alone, that no other organization has any right to claim on you for service either in America or in China. A man of your ability and willingness to serve will always have calls from many sources to do work outside of your regular employment. It is true that we should always give ourselves freely for any cause for God's Kingdom. But both our energy and time are limited that we could do most good by concentrating our best effort on our specialized and regular duties, hence article VIII in the appointment letter.

The length of the contract is for six years. The regular tenure of service for permanent appointments for Chinese staff has not been definitely settled by our Board of Managers. A committee is working on the whole problem of salaries and allowances. It is so put to indicate your permanent connection with this institution.

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APR 15  
1930

— 2 —

To Mr. W. Y. Chen

The academic calender will show that the University will open for the fall term on Aug. 28th. Please arrange to come home early enough to have time for your family to move down, and to make other necessary preparations for work. I believe Dean Theodore Chen has written you about your courses. As a teacher you are to be the staff of our newly organized School of Education. The enclosed announcement of appointments will give you an idea of the reorganization work that is being done so far.

Some time ago, I wrote you about our dormitory fire. It has now been rebuilt as our Arts Hall. We expect to move in by the first part of next month. We are also building a new faculty residence and the front unit of our new dormitory. You have undoubtedly seen from my annual report that both our student body and teaching staff have improved in number as well as in quality. Although almost every term we face certain new difficulties and growing problems we have been able to make some definite progress for christian education since you left here three years ago. When you come back you will find that the famous spirit of F.C.U. is being kept alive as ever, and that every body including Bishop and Mrs. Cowdy is working even harder than before for the development of this Christian institution for character building of the Chinese youth.

With best regards,

Yours very sincerely,

C. J. Lin

CJL:T  
Enclosure

0837



April 10, 1930.

Mr. Cheng Tso-Hsin  
Department of Zoology  
University of Michigan  
Ann-arbor, Mich.  
U. S. A.

Dear Mr. Cheng:

It was gratifying to hear from Prof. Kellogg that you will be willing to come to serve our alma mater. I first wrote you over two months ago. But the stenographer has not yet been able to typewrite it out on account of illness. Allow me to assure you that we most heartily welcome you back.

We have organized the science departments into a college of sciences, and we want particularly to strengthen the Department of Biology. All of us here believe that you are the right person that is needed. Prof. Kellogg has written you about your work here, and you can be sure that there is tremendous opportunity for service at home.

The enclosed contract will show that (1) you will be given the rank of an assistant professor, (2) your salary will be \$200.00 per month, (3) living quarters are free of charge, (4) the 12 hours schedule is the maximum, and, (5) the contract is for two years to start with. Your medical service is also taken care of by the University, although it is not stated in the contract.

The salary we propose here for you is the highest F.C.U. pays to any one of us here. In fact all of us (We have now no less than seven persons who hold post graduate degrees from England and America on our staff) began at a lower rate- \$100-\$150. I mention this simply to show you that we want to have you back to serve our alma mater at the best possible conditions. Of course the amount may still sounds to you "Americans" small. But our experiences here show that our salary is fair considering the general standard of living in Foochow. I trust, however, that you will return to F.C.U. not particularly on financial considerations but on your sense of loyalty to our alma mater and on the opportunity of service to our people in the field of science.

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APR 10

1930

— 2 —

To Mr. Cheng Tao-Hsin

The contract is put down for two years beginning August 1, 1930. If you accept the appointment your salary will begin on that date. As there is not much time for exchange of correspondence, would you be good enough to send me your reply by cable. Please just address:

University, Foochow. Yes. (or no)

For the fall semester begins on August 28, Thursday. This is about ten days earlier than usual. It is the government requirements. I hope it will not be too <sup>much of a</sup> rush for you to get ready for home.

Looking forward to welcoming you back.

Yours very sincerely,

C. J. Lin  
President

CJL:T  
Enc.

0839



April 8, 1930.

Administration Announcements

The President has made the following appointments:

1. Concerning Finance and Promotion Policies in U.S.A.
  - a. Mr. Robert W. McClure while on furlough to be Personal Representative of the President in matters of finance and business policy.
  - b. Prof. Roderick Scott, while on furlough, to be Field Representative of the University and to cooperate with the promotion agencies of the contributing Mission Boards for the purpose of interesting their constituencies in the University.
  - c. Messrs. Scott, T.H.E. Chen, Stowe, Beeman to constitute a special publicity committee to prepare material for the use of Messrs. McClure and Scott in U. S. A.
2. Concerning New Deans of the Colleges.
  - a. The duties of these deans are to
    - (1) Preside over meetings of the college staff.
    - (2) Prepare budgets of the college for presentation to the president.
    - (3) Determine policies and prepare courses of study, in cooperation with their respective staff, for presentation to the Academic relations Committee of the general faculty.
    - (4) Be responsible for catalogue and bulletin material.
  - b. The present organization of the faculty and its committees be not altered.
  - c. Prof. C. S. Wang as dean of the college of arts.  
Prof. T. H. E. Chen as dean of the School of Education.  
Prof. Horvil Beeman as dean of the College of Science.  
Prof. W. J. Sutton to be head of the department of Chemistry upon his return from furlough.

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學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.  
州福國中

OFFICE OF THE PRESIDENT

處公辦長校

TRANSFER

FUKIEN

May 7, 1930.

ack. 6/11/30

Mr. B. A. Garside  
China Union Universities  
150 Fifth Avenue  
New York City

Dear Mr. Garside:

INDEXED

Enclosed herewith I am sending you three copies of my letters to the following persons:

1. Letter to Laurence L. Lau, together with a statement concerning his background and experience as transmitted to me by Mr. Frank W. Price:- We like very much to have Mr. Lau, and if he writes to you for further information, I wish you would give him encouragement to come. If necessary, we would be willing to help him more than the sum mentioned in my letter toward his travel expenses. Should he desire to come and need advancement of money for travel, I would be glad to authorize the payment from our next year's budget. We are in great need of a Chinese teacher who can work into Dean of Student Activities, and we believe that Mr. Lau will be an ideal man, for both Mr. Theodore Chen, our Dean, and myself know him very well in America.

2. Letter to Frank W. Price:- In this letter I ask him to look for two more teachers for us, one for our Physics Department and another for Biology. Our Biology Department is in urgent need of a well trained Chinese teacher. Mr. Cheng, of Michigan, about whom I wrote you before, has not written us recently; and from Mr. Beach's letter we feel that Mr. Cheng may not be ready to come back yet. Mr. Kellogg is due on furlough in 1931, and we must have a competent man who can be here a year before that, to get himself acquainted with the work of the department. We need a man in Physics, although it is not very urgent in the next two or three years' time. If you happen to know some Chinese students well trained in those fields, we shall be glad to consider them.

3. Letter to Miss Helen North:- Miss North is an old friend of Mr. Scott. In her recent letter to Mr. Scott, she made a series of quotations from my last year's Annual Report to show her approval of our work here. She stated that she had never been interested in Missionary work, but our program here seemed to her to be on ~~the~~ the right direction. So she offered to make a gift of over G.\$1,000.00 for certain

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5/ 7/30.

specific purpose, such as scientific equipment or athletic apparatus, with the idea of giving more in the future. I hope you may have time to follow her up.

Larger Appropriation from the American Reformed Church:- A letter just came from Mr. Herman Renskers of the Reformed Church in Amoy, stating that my request to the Mission for a larger share in the work of the University was discussed at length with the members of the Mission Board Deputation, and that it was felt, "Much as it would desire to give greater assistance in the work of this grade, the Mission was not in a position at the present time to take a larger share. The Mission appreciates the fine <sup>work</sup> the University is doing, nevertheless, during this difficult times, and wishes it continued success."

Mr. Renskers wrote the above as secretary of the Amoy Mission. He adds, however, in his personal letter to me, explaining that the increase of assistance from his Mission depends much on what may happen to that Mission's work in Amoy. He seems to think that his Mission may not like to carry on the educational work in that region, if it is necessary to register under the present regulations, and may turn the whole field of work to the Chinese church, and then gradually withdraw its support in both personnel and money. Should this become necessary, he thinks there is a possibility of the Mission taking a larger share in our work. I hope by this time you will get some reaction from Dr. Chamberlain in regard to this matter.

Yours sincerely,

*C. J. Lin*  
C. J. LIN

CJL:HCY  
Enc.

0842

April 30, 1930.

Mr. Laurence L. Lau  
52 Garden Street  
Cambridge, Mass.  
U. S. A.

My dear Laurence:

From a recent letter from Mr. Frank W. Price, I am delighted to learn that you are completing your Ph. D. work at Harvard, and are ready to come back to China for service. I want to claim your prior consideration of your offer, and hope that you will give me your reply by cable as soon as you can make up your mind. You will notice our cable address "Hsiho, Foochow." You may write "University, Foochow" come or not and at what date when you can come. If you need to send longer message, you can use the Mission code. I believe Earl can tell you where to borrow one. The American Board Mission, 14 Beacon Street, Boston, is one of the cooperating boards of this University, and I am sure that the secretaries will be glad to assist you in preparing your code message. You can ask for Dr. Fairfield.

In looking over carefully the statement concerning your background and experience, both I and Mr. Theodore H. E. Chen, our dean here, feel that you are the man we need. We should like you to work into the position of dean of students, through which I think you will do your "student work on an informal basis." We just organize a School of Education as well as an Experimental Primary School. Therefore, we will need one or two courses from you on Educational and Vocational Guidance. We are also trying to build up our Social Science Department in the College of Arts. If you have time, we would like you to give courses on International Relations and General Sociology. We do not expect any one of our professors carrying on a teaching schedule of more than 12 hours per week. If you think our load is too light for you, you will have no trouble to burden yourself up with many more important things to do for the upbuilding of this young Christian college for China.

Enclosed herewith I am sending you a formal letter of appointment, which gives certain information which you need for making your decision. I would recommend you to be appointed as <sup>an</sup> associate professor, with a monthly

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4/30/30.

salary of Mex.\$200.00. The University will provide you suitable living quarters as well as medical service, free of charge. If you will be willing to sign a contract for three years, the University will try to <sup>contribute</sup> assist a part of your travelling expenses back. The longer the contract, the higher the proportion we will be willing to contribute toward your travelling expenses. In the past we have not paid travelling expenses for our teachers whose appointment was made while still abroad. But I believe you probably need such assistance, and we shall be glad to do our part. For your practical consideration, I will suggest this plan that we will offer Mex.\$200.00 per year of the length of your contract toward your travel. For instance, if you will sign a contract for three years, the University will pay you Mex.\$600.00, 5 years Mex.\$1,000, toward your travel, besides the regular salary.

If you will cable your reply, your salary will begin on August 1, 1930. That probably will be the day when you will leave for China. Our fall term begins on September 1, and we expect our teachers to be on the campus a few days earlier. We also like to have you give us a full list of the courses you expect to give for the fall term, as well as to buy the necessary texts which you may like to use. We have an office at 150 Fifth Avenue, New York City. Mr. B. A. Garside is our assistant secretary-treasurer there. He will be glad to give you any further information you desire about F. C. U.

On account of the lack of time for correspondence, I wish you will decide on the general principle of service to the University. If there are certain details which need to be worked out together, we shall be glad to consider them when you are here. I particularly wish that you would not turn us down on account of the financial offer, if other ~~aspects~~ aspects are satisfactory to you. We will be willing to make adjustments on any of the items when it is deemed necessary. I do not know your experience in Chengtu. Our standard of living here is yet not very high, and you may be interested to know that we are offering you the highest salary any one of us here are receiving. You can be perfectly sure that we tolerate no discrimination of any kind.

You will also be glad to hear that we have a rather ideal community. Our faculty consists of 1/3 foreign missionary teachers and 2/3 Chinese. They are cooperating most loyally together. We are about 5 miles from Foochow city, and have most beautiful scenery. From the catalogue

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Mr. Laurence L. Lau

- 2 -

4/30/30.

you will see some of these pictures. We have now a student body of about 140. On account of the lack of dormitory accommodation, we are not admitting girl students yet. Practically all of our friends who visit the University think that we have a good Christian atmosphere in fellowship and service. I am quite sure you will be happy to work with our faculty here.

Enclosed herewith I am sending you a few blanks. Kindly fill them up and return <sup>me</sup> to me. Under separate cover I am also sending you a copy of last year's catalogue and other pamphlets. Our new catalogue is in press, but the old one will give you some idea. The appendix of our bulletin No. 5 gives an outline of the organization of the University and a few important regulations. I hope they will be of service to you.

Hoping to hear from you soon,

Yours very sincerely,

C. J. LIN

CJL:HCY  
Enc.



0845

# Statement Concerning Background and Experience

(Lawrence Lit Lau)

Born in Honolulu, Hawaii, Nov. 15, 1901

Returned to Canton, China 1908-1910

Studied in Chinese and American schools in Honolulu

A. B. University of Hawaii 1924 (with honors)

A. M. Teachers College, Columbia University, 1925

Graduate student, Department of Sociology, Graduate School of

Arts and Sciences, Columbia University, 1925-26

1926-28 on Faculty of West China Union University, Chengtu,

Szechuan, Made Business Manager and Director of

student Activities at University, for year 1927-28

Taught the following subjects: Education, Sociology,

International Relations, and English

Also taught English Literature at the Chengtu Govern-

ment University, 1927-28, and at the Chengtu Higher

Normal College, 1927 (4 hours and 2 hrs. respectively)

Student at Graduate School of Education, Harvard University, 1928-30

Major: Educational and Vocational Guidance

Holder of Faculty Scholarship (1928-30)

Assistant to Professor John M. Brewer, Director of

Bureau of Vocational Guidance, 1929-30

Passed preliminary examinations for the degree of

Doctor of Education, May 1929

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**2- Statement Concerning Background and Experience**

**(Lawrence Lit Lau)**

At present writing dissertation on the problem of  
Missionary Appeals, with an Evaluation of the Aims and  
Purposes of the Foreign Missionary Enterprise in the  
Light of Changing Conditions

Hope to finish dissertation by June 1930

Member of Congregational Church

President of Y.M.C.A. University of Hawaii (1923-4)

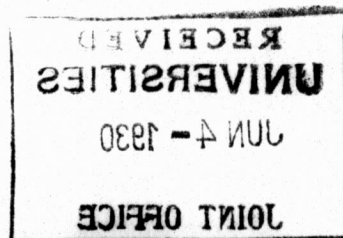
Delegate to Asilomar Conference (Y.M.C.A.), (1923-4)

Special Lecturer on Far Eastern Politics, course in International  
Affairs, Division of University Extension, Department of  
Education, Commonwealth of Massachusetts Dec. 1929

I am interested in international contacts on a cultural basis, and  
would like to teach courses on Problems of the Pacific,  
International Relations of such countries as China, Japan,  
Korea, and America.

I am also interested in student work on an informal basis, as I  
believe that personal contacts between the various races  
along with cultural study, are some tangible ways of arriv-  
ing at better international understanding and sympathy.

In addition of course I would like to have my schedule of teaching  
include subjects in Education and Sociology.



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[87]  
April 30, 1930.

Mr. Frank W. Price  
Dwight Hall  
Yale Station  
New Haven, Conn.

My dear Frank:

I want to thank you for your letter of March 29. I know Mr. Laurence L. Lau personally, and I was so glad that you have called his name to my attention. I am writing to him direct. I am enclosing a copy of my letter to him to you. Please urge him to accept my invitation. You know us pretty well that you can inform him some of our problems and difficulties, as well as some of the attractive features of this University. We need a man of Lau's type to work things out, and, if I remember him correctly, he will be delighted to take such problems of students of the present day China.

It is also very kind of you to offer your service for finding some other persons for the sciences. We need a man for Biology Department, who can teach more courses in Botany, as we have a man on Zoology already. We also need a competent man for our Physics Department. It will be ideal if we can get one who knows pure physics as well as mathematics. We have now persons on our staff who are more inclined to the practical side of the above subject. The general qualification of the person will be the same as I outlined in Shanghai: man of fine character, pleasant personality, ready to cooperate, and willingness to work here as his life career with the ideal of service for bringing up young men for the reconstruction of China. I trust that you know what I mean here, and understand our need in this respect.

I must apologize to you for not sending you an announcement of our marriage. We were married in Shanghai in the hot weather of August. We asked our friends in Foochow to send out the announcement cards to our friends, and apparently many of our friends to whom the announcement should be sent were slipped. My wife knows you too. So we would be much pleased to have you spent some time with us when you return to China again.

With best wishes for your work at Yale,

Yours very sincerely,

C. J. LIN

CJL:HCY  
Enc.

0848

April 30, 1930.

Miss Helen North  
River Lane  
Geneva, Illinois  
U. S. A.

My dear Miss North:

Mr. Roderick Scott was kind enough to show me your letter to him. We appreciate very much your good opinion about our work here. I never thought that my report will be of such effect to you. We are trying our best to carry on the work of higher education for our people. It is one of my personal convictions that that kind of education, which we have been giving to the youth of China, has been a failure. We have not been able to send out leaders of outstanding ability and character which are so badly needed in the time of national reconstruction in China. Christian educational institutions should, above all others, have done much better. But the result has been equally disappointing. This is due, I think, to what you have said, the old missionary method and ideas. We are endeavouring to make a change, and I hope we have made a little start in that direction. I wish very much you will write us more fully about your ideas as to how Christian educational institutions in China could be made more serviceable to our people. Of course, those of us here must take responsibility of finding our own ways. But intelligent people abroad, who have good will toward us, and yet not involved in our immediate difficulty and troubles here, can give us clearer visions.

Your offer to help our work here is of great encouragement to us, and is greatly appreciated. Our list of needs is all in Mexican dollar which, at the present rate of exchange, equals to less than \$.40 U. S. money. The Chinese standard of living is yet comparatively lower than that in America. Therefore, American money goes a long way here. If you are willing to give us a sum of G.\$1,600.00, we shall be able to furnish both our new chapel and library with enough pews and library desks for the use of our present student body, together with a memorial brass plate for your mother. We should like to hang your mother's photograph in our chapel in memory of your gift if you would send us one. We shall send you blue prints of the furniture both for the chapel and for the library for approval. They will be made of hard wood with hand carvings. We are making special designs for the same.

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4/30/30.

You probably know that Mr. and Mrs. Scott are going home on furlough this June. They are planning to go through the Siberian Railroad and Europe. When they get home, they may be able to arrange to see you in person and report to you the kind of work we are doing here. Both Mr. and Mrs. Scott have been doing wonderfully good work for this institution. Their devoted Christian lives are of much inspiration to many a young man. We are very fortunate to have such kind of missionary friends. We are counting on their return to us after their year of furlough in the U. S. A.

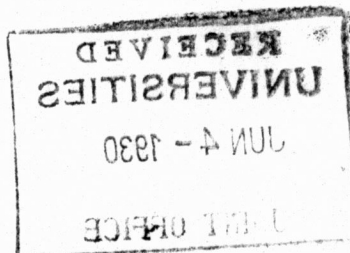
You may be interested to know that there is a great demand on our college open for girls. Every one of our faculty and board of managers agrees the need of such move, because there is no suitable institution of higher learning for girls in this whole province. And one of the most urgent needs in China is to bring young people together under proper environment as to be able to create a newer and more desirable society on this land. But we have not been able to effect this plan because of our lack of proper dormitory for the girls, and enough fund for the support of a dean of women. We are also starting a new school of education, with which we aim to train teachers for country district schools. It is our object that the schools in each interior village should be made the center of social activity and culture. We have not been able to put China on a real democratic basis because of the lack of proper foundation. We believe that our program will contribute some thing toward that direction. We are fortunate to have a few young men newly returned from America to take care on this work. It is hoped that after a period of experimentation and study, we may produce some result which may be of significance to the future of China.

The present political and military troubles in this country are of superficial in nature after all. The real change will come when people's ideas and ways of living are improved. We hoped to effect this ~~then~~ education, although it is a long and slow process.

Hoping that we may hear from you,

Yours very sincerely,

CJL:HCY



C. J. LIN  
President.

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*Jack*

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Fukien Christian University

May 12, 1930

President C.J.Lin,  
Fukien Christian University,  
Foochow, China.

My dear President Lin:

Under separate cover we have mailed you thirty copies of the minutes of the annual meeting of the Board of Trustees held on May 1. I am enclosing herewith one copy of these minutes. This letter will comment on the actions taken at this meeting.

Request to cooperating Boards to support additional staff members. I believe that we have already acquainted you with the fact that the Methodist Board has not seen its way clear to assume the support of Professor Farley, and that the American Board has not found it possible to support Professor Beeman. Since the American Board has not sent us a formal reply to the action of the Trustees relative to their support of Professor Beeman, I am corresponding with them further to see whether their negative action was a final one but I have little hope of any more favorable action in the near future.

You will notice the action the Board took (T-877) clarifying the definition of the minimum quota of a missionary society participating in the work at Fukien. Through a clerical error <sup>which</sup> it was not corrected until we had mailed you the supply of minutes sent to the field, action T-877 refers to "London Missionary Society" instead of the "Church Missionary Society". I have corrected this error in the copy of minutes enclosed herewith. I would appreciate it if you would have someone in your office make similar corrections on the copies mailed you several days ago.

Status of foreign staff. Much of the time of the Board was spent in a discussion of the status of the University supported Western staff at the University. During the last few years the question has arisen in all of our China colleges as to the relationship of the University supported Western members of staff to the Board of Managers or the Board of Directors on the field, to the Board of Trustees or Board of Founders here at the home base, and to the Missionary Boards cooperating in the Universities. During the process of reorganization many of these University supported Western members of staff have felt that they do not have a close relationship to any of the governing boards of the Universities or to Mission Boards cooperating in the institution. As a result we have lost from several of our Universities some of the most valuable members of the University supported Western group, and there has been a falling off of morale in most of the

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places, due to the fact that these staff members feel that their position is a very unstable and temporary one, that their immediate financial problems are not provided for in a wholly satisfactory manner, and that little or no provision is being made for the years following their retirement from active service. The Fukien Board of Trustees felt that the problem was too large to be adequately discussed, or satisfactorily solved by the Board as a whole, so by action T0893 they appointed a special committee to make a study of the whole question. I will be corresponding further with you on this matter a little later.

You will note the reference on page 3 of the minutes to the fact that arrangements are being made for a meeting between Dean Chase and Dean Donham of the Harvard-Yenching Institute, and representatives of the various China colleges receiving income from the Institute. I hope that as a result of this meeting we may be able to formulate a policy which will be more satisfactory alike to the Institute and to the various colleges.

Proposed five year program. The Board made a careful and sympathetic study of "Fukien Christian University's five year program" which was mailed to us some months ago. It was thought advisable, however, to consider this proposed five year program in its relation to Fukien's participation in the correlated program of Christian higher education in China. As a result no final action was taken on the proposed five year program as drafted by the field.

The Correlated Program. Mr. Cressy led our discussion on the correlated program, summarizing briefly the general developments that have taken place in China in the formulation of the program as a whole, and discussing briefly the share assigned to Fukien in this program. Inasmuch as the minutes of the meeting of the Board of Managers held on February 6 did not give any definite indication as to the attitude of the field authorities of the University relative to the program, the Board of Trustees was unable to give further than to express its general approval in principle of the correlated program and to defer final action pending receipt of recommendations from the Board of Managers.

We know that you on the field recognize the urgency of having the field governing boards of the various Universities take definite action on the correlated program sometime this spring so that the home boards of the colleges will all be able to take final action relative to their support of the correlated program not later than the autumn of 1930. If any of the governing boards on the field fail to take definite action it will mean that the home boards here in the West will also be forced to postpone a decision, and as a result, the progress of the whole correlated program may be delayed indefinitely. We are hoping, therefore, that either during this spring, or early this summer at the very latest, the Fukien Board of Managers will prepare and submit to the Board of Trustees their definite recommendations as to Fukien's participation in the program.

Budget for 1930/31. The Board made a very careful and sympathetic study of the budget for 1930-31 as submitted by the field. Admiration was expressed for the excellent way in which you have restated the budget of the University to fit in as nearly as possible with the requirements of the Ministry of Education. The Trustees noted that the amount you will need to secure from Western sources to balance the budget as drawn by the field amounts to L.C.\$84,632. On the basis of all the income in sight for next year it was estimated that we would need to secure an aver-



age rate of exchange of approximately 2.40 to one. While this rate of exchange seems reasonably conservative, on the basis of rates now prevailing, one cannot have any assurance that present conditions will still hold true the major part of the fiscal year 1930-31. However, the Trustees, in order to do all they possibly could to support the current needs of the University during the coming year, voted that they would contribute the entire amount of L.C.\$84,632 toward the 1930/31 budget of the University. This, in effect, is a guarantee by the Trustees that they will maintain their contributions to the University budget on an average rate of exchange of 2.40 to one. You will note in action T0899 the sources whence the Board expects that this income will be secured.

There is one aspect of this action of the Trustees that is not wholly favorable to the University, but it is an aspect that could not be avoided. I note that in drawing up your budget from year to year, you have used a basis of two to one in estimating the gold equivalent of such items on the University budget as are to be paid for in gold here in America. The chief items in this category are the payment of furlough salary and allowances for Western members of staff who from year to year are here in America. This effect is accomplished by setting up your entire budget on a flat two to one basis and then adding as a separate item of income "additional gain on gold exchange from Trustees". Obviously there is no gain on exchange for such portions of the budget as we disburse for you here in New York direct to a staff member or to a commercial house from which we make purchases.

It has seemed to the Board of Trustees that the simplest and most logical procedure is for them to define their contribution toward the budget in the same currency in which the budget is drawn up. Since your budget is drawn up in Chinese silver currency the contribution of the Trustees is defined in Chinese silver currency. In one of his recent letters Mr. McClure has criticized this procedure. His letter did not reach us until the Board of Trustees held its meeting on May 1. Even had the letter arrived before that date, I do not see what other policy the Board could have adopted under the circumstances. I would, however, be very glad to have your frank opinion and your recommendations as to any other procedure we might adopt. ~~Not~~ One of our University Boards of Trustees defines its contribution toward the budget in gold, and leaves to the field all questions involving gain or loss in exchange. It is probable that our Fukien Board of Trustees would be willing to make its contribution from year to year in terms of so many dollars gold, leaving to the field to make whatever adjustments are necessary in exchange rates. There might possibly be some intermediate plan worked out whereby the ~~field~~ <sup>Board</sup> would undertake to provide a certain portion of its contribution in gold, and the balance in local currency.

You may rest assured that our Board of Trustees is anxious to adopt any policy that will allow it to best meet the needs and wishes of the field within the limits of its financial resources.

After taking action on the cash contribution it will make for next year, the Trustees by action T-900 gave formal recognition to the fact that, in addition to these cash grants, the Trustees agree to return to the University for carrying on its work all the charges for property rental and depreciation which you have estimated in the budget as L.C.\$139,000. The Trustees took this action with the thought that it might help you in convincing the Chinese Ministry of Education of the fact that the Trustees, by providing the buildings and grounds for the work of the University, are

making a contribution equivalent to this sum.

Other urgent financial needs. The Trustees gave very serious consideration to the other financial needs of the University which have been frequently referred to in letters from yourself and Bishop Gowdy and which are set forth as a supplementary budget item amounting to L.C.\$77380. At the present time the Board of Trustees simply does not possess any financial resources which would enable it to contribute any substantial amount toward these additional needs. The letters of appeal which have gone out from time to time to the friends of Fukien have as yet yielded practically no response. The general conviction of the Board of Trustees is that the chief hope of securing any substantial increase in capital funds or current income for the University lies in the carrying on of a united financial appeal for all our China colleges under the correlated program. Since, however, it will be at least two or three years before such a united financial appeal can be launched and can bear any substantial results, it is highly desirable that some earlier source of support be discovered to carry the University through this intervening period. The Executive Committee was requested to give earnest study to this problem. I sincerely hope that some satisfactory solutions may be discovered.

Very sincerely yours,

*B. A. Garside*

BAG-H

Enc.

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Fukien Christian University

May 13, 1930

President C.J.Lin,  
Fukien Christian University  
Foochow, China.

My dear Mr.Lin:

I note I have not formally acknowledged your letter of March 13, though most of the matters referred to in that letter have been dealt with in connection with the minutes of the Trustees' meeting on May 1.

Office of Field Treasurer - I sincerely hope that Mr.McCann will find it possible to carry on the work of the Field Treasurer in Mr.McClure's absence. It is certainly unfortunate that the work of the Field Treasurer has been further disturbed by the prolonged absence of Mr.Yen. I hope that ere this Mr.Yen will have fully recovered and will be back in the office. Miss Asher has frequently spoken of Mr.Yen's work in terms of the highest praise.

College of Education. The Board of Trustees did not take any formal action on the action of the Board of Managers (M-605) providing for the creation of three colleges of liberal arts, physical sciences, and education, though the Board is favorably inclined to this reorganization - in so far as such an organization can be effectively carried on within the limits of the available resources. I presume that the action of the Trustees in making the contribution to the budget necessary to permit the carrying on of work as thus constituted is a sufficiently formal approval of this reorganization. I know we will all heartily agree as to the primary need of providing the students at Fukien with the necessary training for the teaching work which more than half of them will undertake after graduation.

Student Fees. The Trustees noted with approval the action of the Managers in increasing the student fees from sixty dollars to seventy dollars.

Field Endowment Fund. The Trustees did not take specific action on the request in action M-609 that "the Trustees grant any surplus money from annual current budget, as well as the unappropriated gain on exchange, for a Field Endowment Fund, the income of which be applied for the upkeep and depreciation of the University plant". I believe that the chief reason for the absence of any action on this request was that at this state of the fiscal year the Trustees do not know what surplus if any will be available at the end of the fiscal year. As a matter of fact, we have been using

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Mr. Lin-2

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all the funds which could possibly be spared from the current budget to meet the urgent special appeals for such necessary items as equipment and additional residence facilities. I will, however, bring this action to the attention of the Board again at their first meeting after the close of the fiscal year, when we will be able to see more clearly what funds may be available.

As a matter of fact, action M-609 seems to be somewhat inconsistent with the preceding action which requested that the Trustees make an additional grant toward the 1930-31 budget of L.C.\$9,557.00 to be derived from gain on exchange. As we approach the end of the fiscal year 1929-30 it appears that the gain on exchange for this year, even with the abnormally low value of Chinese silver currency, is not likely to be very great. It seems that after we have provided the amount underwritten by the Trustees for the 1930-31 budget, there may not be any substantial balance to be allocated for any other purpose.

Very sincerely yours,

*B.A. Garfield*

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TRANSFER

Fukien Christian University

May 21, 1930

President C. J. Lin  
Fukien Christian University  
Foochow, China

My dear President Lin:

I have for acknowledgement the following letters from your office, all of which have been received within the last few weeks:- February 8 (with postscript dated April 24), March 25, March 31, April 1 and April 23.

Many of the matters dealt with in the above letters have already been cleared in previous correspondence. I will try to take up in this letter such matters as require further comments.

Your Letter of February 8th

The Resignation of Miss Asher:- Your letter of February 8th addressed to Miss Asher should certainly be of great assistance in keeping her interest in and loyalty to F.C.U. We will do all we can to secure her ultimate return to the University. We will carry out the arrangements mentioned in your letter of February 8th and also in your letter of March 25th, paying to her all the salaries and allowances provided in the 1929-30 Budget.

Furlough Salaries and Allowances:- This important question has been referred to numerous times and in various ways in recent correspondence from your office and also from our New York office. In my letter of May 12th I discussed at some length the consideration the Board of Trustees gave to this problem at the meeting held on May 1st; as the outcome of which they appointed a Special Committee to the Board to make a study of the whole matter. A meeting of this Committee has been called to convene on May 27th. I will send you full information as to the discussion and the recommendations of that meeting.

Publicity for F.C.U. in America:- I clearly recognize the need for publicity work on behalf of F.C.U. along the lines you suggest. This is a problem that is a most acute one in all of our China colleges not now engaged in active promotional work. Within the past fortnight I have talked or corresponded with staff members from West China, Shantung and Nanking in regard to this same matter of publicity work. The only two of the six universities here in the office carrying on any active promotional work at the present time are Yenching and Lingnan. Our other colleges are suffering greatly by their lack of publicity work. The primary difficulty is that our Central Office is forbidden by the provisions under which it was created to take the initia-

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tive in any publicity work for the colleges cooperating in the office. When the office was created it was with a distinct understanding that it would be confined to administrative work only. The reason for this limitation is quite obvious. If our officer were to undertake any really effective work for the various colleges it would require an increase in our Central Office personnel and budget of some five or six hundred percent. For example Yenching University spends each year approximately three times as much for home base promotional work as for home administration.

At the present time both Mr. Evans and I are engaged in a constant struggle to keep up with our purely administrative duties. Each of us spends an average of ten hours overtime each week beyond the regular office hours, and in addition we often take matters home with us for work in the evenings. All of the young women in our Central Office are also called on for more or less overtime work. We cannot add any further personnel within our very limited budget.

I am the more distressed by these limitations because I am so thoroughly convinced of the urgent necessity, and also of the possibility of getting additional funds for all our China colleges. Each one of the colleges not now actively engaged in promotional work here in America has a number of definite and urgent needs which I believe we could get support for if we were able to present an effective appeal. Whenever I can cooperate with representatives of any of our colleges in seeking funds I am always more than happy to do so. But I feel that as things are now arranged, we are falling down very badly in this whole field of publicity work.

The one solution we have been able to find under the present arrangements is that of having the various Boards of Trustees appoint special promotional committees to organize and carry on publicity work here in America. Such committees can sometimes accomplish fairly satisfactory results even though they are handicapped unless a fairly permanent promotional organization can be built up. I am sorry that I did not have your letter of February 8th in hand at the time of the Fukien meeting on May 1st, for it would have given me an opportunity to stress even more definitely than I did the need for a promotional committee in our Fukien Board of Trustees. The Board did, however, instruct the Executive Committee to give serious consideration to the immediate financial needs of the University. I hope that we may be able to persuade this Committee to serve for the time being in a promotional capacity.

So far as I can see, the only possible solution of the difficulty is that of united promotional work by all our Christian colleges in China. I believe it would be impracticable and grossly extravagant for the other China colleges to undertake any large scale promotional work as individual institutions, such as Yenching and Lingnan have done in the past. If the colleges in China adopt and heartily support the Correlated Program, and if our home base Boards of Trustees and Mission Boards will enter wholeheartedly into cooperation for administration and promotion we should be able within a few years to build up a promotional organization which will be able to keep the needs of our China colleges always before the American people, will be the source whence periodic intensive work can be carried on, and

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will be<sup>a</sup> continuing agency for collecting pledges and soliciting new gifts from year to year even though intensive campaigns are being conducted. It will require wholehearted cooperation both in China and in the West to make such a general undertaking successful. At best it will be a year or two before such an organization can be built up and can begin to produce results. Meantime we must adopt such temporary expedients as we can to tide our institutions over this interim.

Postscript to your letter of February 8th:- We are very sorry indeed that Mr. Yen had to be absent from the office for such a prolonged period, for we can appreciate the difficulties caused by such a long discontinuation of the valuable work he has been doing both in the Treasurer's Office and in the President's Office. We will await with interest further information as to the celebration of the fifteen anniversary of the founding of the University.

Your Letter of March 25th

C\$350.00 Advanced to Mr. Farley:- Within the last few days I have received a letter from Mr. Farley in which he mentioned the receipt of your letter of March 24th. He states that immediately after his return to the United States next month he will submit his expense statement covering this \$350.00; and also will submit the travel expense account covering his homecoming from China, which should have handed us months ago.

Renewal of Contracts: Farley and Sutton:- We will take these contracts up with Mr. Farley and Dr. Sutton in due course. I believe that the Committee appointed by the Board of Trustees to consider the status of all University supported Western staff may wish to consider the nature of our contractual relations with the staff members at the meeting we will hold next week.

Mrs. Farley's Dental Bill:- We will make payment of one-half this bill in accordance with the University's regulations.

Second Class Steamship Passage for our Staff:- Our office, in accordance with the policy pursued by all the mission boards this year in New York, makes tentative steamship reservations in January or February for staff members planning to return to China during the following summer. We therefore made reservations several months ago for the Farleys and the Suttons. We have not as yet made reservations for Mr. W. Y. Chen due to the fact that he has been rather uncertain as to the exact date he would be able to leave. In the case of the Farleys and the Suttons we obtained minimum first class reservations on one of the Dollar line steamers. As you know, these steamers have only first class accommodations, though the cost of these accommodations varies considerably depending upon their location and bathing facilities.

The cost of each adult steamer ticket at the minimum rate, after subtracting ten percent missionary reduction and five percent agency commission, is three hundred eighty dollars and eighty cents (\$380.80). This is approximately one hundred dollars (\$100.00) more than the cost of second class accommodations on the Canadian Pacific steamers. We can also get cheaper first class rates, and cheaper second class rates on some of the Japanese lines. We get our five percent agency commission on all tickets, but do not get the ten percent missionary reduction on second class tickets. I will consult with our Committee next week in regard to changes in the reservations we have already made tentatively.

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May 21, 1930

Your Letter of March 31st

Request for additional contribution in personnel from the Reformed Church:- I will discuss this with Dr. Chamberlain at the Committee meeting next week.

Request for additional support to Professor and Mrs. Scott:- This matter has been referred to in correspondence and conversations I have had with Secretaries of the American Board. There seems no question that such a grant as you propose would be amply justified in the case of Professor and Mrs. Scott. Merely from the viewpoint of financial economy it would be far more economical to make an annual appropriation of G\$700.00 to assist with the support of Professor Scott's parents, than it would be to lose Professor Scott entirely and be forced to undertake the disheartening and expensive task of finding and training someone to replace him. Unfortunately mission board policies are apt to be somewhat inflexible in matters of this kind. Mission board secretaries are prone to state that if the current allowance in one deserving individual case they are thereby created a precedent which would involve them in difficulties and in unlimited expense later. We will however do all we can to urge the American Board to take satisfactory action in this specific case.

Mr. McClure's Letter of April 1st

Since Mr. McClure will have sailed from the field before this reaches you I will comment here on such administrative matters referred to in the letter as <sup>you</sup> or Mr. McClure's successor may have occasion to follow up.

Kellogg Travel Fund & Surplus for 1927-1928:- We will await Mr. McClure's arrival before taking any further steps in regard to these two matters.

Remittance from Rockefeller Foundation:- I am sure the Rockefeller Foundation will be quite willing to revise their former procedure and to send us hereafter remittances in the form of drafts drawn on Foochow rather than on Shanghai. I do not know just why or when the general policy of having our remittances for Fukien Christian University originated. I presume it was undertaken with the idea that a substantial part of your banking arrangements were carried on with Shanghai rather than with Foochow.

Dr. Sutton's Medical Bill:- We are paying Dr. Sutton's medical bill as directed. A report of the disbursement will go out on our Cash Statement for this month.

Rate of Exchange:- Mr. McClure criticizes quite <sup>visibly</sup> cheerfully the policy we have been following in regard to rate of exchange. As I have frequently assured you in recent correspondence our Board of Trustees are always desirous of adopting whatever policy will enable us to use all available income to the best advantage, and will enable the field to administer its current budget with a minimum of trouble and uncertainty. I am sure that the Trustees will be glad to make any changes they can along these lines. I will talk further with Mr. McClure on this matter and will ask him to make specific recommendations. We will also be glad to have whatever suggestions you or Mr. McClure's successor can make.

Your Letter of April 23rd

Mr. W. I. Chen:- Yesterday I received a letter from Mr. Chen announcing that his Ph. D. dissertation has been accepted and that he has successfully passed his final examinations. He hopes to finish up his work at Duke during the

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first week in June and plans to come to New York shortly thereafter. I inferred from Mr. Chan's letter that he expect to start back to China as soon as he can clear away the final details of his scholastic work and his travel arrangements. I will do all I can to dissuade Mr. Chan and the Secretaries of the Methodist Board from any arrangements which would mean Mr. Chan's prolonged delay here in America or would further <sup>tax</sup> him after this past year's very strenuous work. On the other hand we must not lose sight of the fact, <sup>that</sup> maintenance of interest and support for all our Christian work in China is ultimately dependent upon keeping our Christian constituency here in America informed of what is being accomplished in China and keeping them interested in the men and women who are carrying on this work. Mr. Chen has accomplished an extremely valuable service in these directions while he has been in America, and it is easy to see why the Methodist Board is eager to use him so far as it rightly can before he returns to China. Even though the work Mr. Chen has done or may do will probably not produce any immediate financial benefit to Fukien this does not invalidate the fact of his great value to the whole work of Christian Missions in China and indirectly to the work of the University.

At the present time Fukien is suffering along with all the other Methodist work in China due to the alarming decrease in income being received by the Methodist Board. The presence of such men as Mr. Chen can do more to help the Methodist Board than any other influence of which I have any knowledge.

Mr. T. H. Cheng:— I am glad to have the copy of your letter to Mr. Cheng. I believe that as yet I have not had the privilege of meeting him. If I have an opportunity to do so I will be glad to meet him and to assist in any way that I can.

Return of staff in time for opening of Fall term: We are glad to have a copy of the University Calendar for 1930-1931. We will keep these dates in mind in assisting the returning staff members with travel arrangements.

Replacement of diploma for Mr. Theodore Chen:— I will take up this matter with the Board of Regents of the State of New York.

Staff appointments:— I am gratified that the appointments you have made, whereby the members of the University staff <sup>will</sup> be on furlough this year are given definite responsibilities in connection with finance and promotional policies here in America. I know the Trustees will be happy to work with these staff members in any way they can in all matters of publicity and promotion. I will be happy to cooperate with them so far as the limitations of our office permit. I hope that during the coming year we may accomplish some definite results in this field..

Very sincerely yours,

*B. A. Garvick*

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TRANSFER

Fukien Christian University

May 23, 1930

President C. J. Lin  
Fukien Christian University  
Foochow, China

My dear President Lin:

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I am enclosing herewith the draft received from the Rockefeller Foundation in the sum of L.C. \$3,750.00 being their final payment under the 1929-30 installment of their appropriation towards salaries and maintenance of the Science Departments at Fukien. I regret that the Foundation had already ordered this draft on Shanghai before I was able to communicate to them Mr. McClure's suggestion that such drafts be drawn on Foochow. I will, however, take care to see that the change is made in connection with appropriations for next year.

In sending this final remittance the Rockefeller Foundation reminded us that they would appreciate receiving from the University at the earliest possible date a report showing that the conditions of this appropriation have been met during the year 1929-30. These conditions, as you will remember, are that the work in the Departments of Natural Science shall be carried on with fully as high a level of efficiency as has been maintained in the past. We would appreciate it if you would call this matter to the attention of Mr. McCann or whoever else may be responsible for the work of the Field Treasurer at the close of this fiscal year. We hope that it will be possible for the field to mail this statement very shortly after the year closes on July 31st.

We cannot very well ask for advances on the 1930-31 appropriation until our accounting for 1929-30 has been presented to, and accepted by, the Foundation.

Very cordially yours,

BAG:C

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學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

處公辦長校

May 24, 1930.

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TRANSFER

Mr. B. A. Garside  
150 Fifth Avenue  
New York City, N. Y.

FUKIEN

Dear Mr. Garside:

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*new*  
Mr. Cheng Tso Hsin:- I wish to report to you that Mr. Cheng Tso Hsin, now at the University of Michigan, about whom I have written you before, has just cabled me accepting our appointment for next fall. I have written him again that in case he needs any assistance in arranging his passages home, etc., he may come to you for advice. He is from our class of 1926, and will finish his Ph.D. degree in Zoology in June of this year. We are not responsible however for his travel expenses at the present stage of our understanding.

*Dep. My.?*  
Mr. W. Y. Chen:- Words have come to Bishop Goway that the Methodist Board of Foreign Missions wishes to retain Mr. Chen's service in America. Our Board of Managers has definitely refused this request, for we have arranged our work here on the understanding that he is coming next fall. Our need for an additional man for religious work is very urgent. We have spent our money from the religious department for the last three years and a half for Mr. Chen and his family, and we are looking forward that the time has come for his return to us. I hope you will help us in New York to have him return as quickly as possible.

*Notes*  
Opening of the Fall Term:- The time is set on August 28, and our classes will begin on September 1. I have written to every one of our members of our staff in America, urging them to plan to be here in time for the school work. I hope you will help in making arrangements for them so that they will be here in time. This is particularly important, because so many of our teachers are now in America. Should they be delayed by one or two weeks, it will put our next year's work in a very bad way. We like to have our semester's work start well.

Minutes of the Board of Managers:- We are mimeographing the minutes of the last meeting of our Board of Managers held on May 15. Decisions were made then with regard to Mr. W. Y. Chen's return, the correlated program, and co-education in Fukien. I shall write you again when copies of the minutes are ready to be sent to you and the Trustees.

F.C.U. News:- We have sent you in the last mail 30 copies of our News. We are sending the news to our friends

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in America direct, including our Trustees. So you can keep those copies which we sent you for those whose names are not included in the list which you gave us last time. If additional copies are needed, we shall be glad to supply the same.

Dedication of the Arts Hall:- We shall dedicate our new Arts Hall on June 11. Bishop John Gowdy will officiate the ceremony. We shall also have our commencement exercises in the same afternoon.

On ~~the~~ whole, we have a rather good year of work, although there have been difficulties now and then. The front unit of our new dormitory is coming out very nicely, and we hope it will be ready for use next fall. A new faculty residence is almost two-third finished. We are however still short of residences, as only the Scotts are coming home while we have four families returned to the campus, and all the residences here are now fully occupied.

We have finished our re-organization of the various departments into enough colleges. We are now again making our application for registration to Nanking. You remember that our Board of Managers has been registered with the Government over a year ago, and the registration of the University has been in for some time. But the last time when Dean Theodore Chen went to the authorities for a formal reply to our application, it was stated that the new regulation requires three colleges for any institution to be registered as a university, and we could claim only two, namely, the Arts and Science. We have now organized our School of Education, and I hope to devote my whole summer vacation for the completion of the registration work, ~~and~~ the matter is getting rather serious and it affects a great deal on our student enrollment, as well as the spirit of faculty in carrying on their teaching work. There is nothing, however, to prevent us from being registered as a first grade college. Our work has been of such high standard that it is generally recognized as one of the best institutions of higher learning in this country.

Yours sincerely,



C. J. LIN

CJL:Y  
Enc.

0864



May 24, 1930

Mr. W. Y. Chen  
Duke University  
Durham, N. C.  
U. S. A.

Dear Wen Yun:

From a note to Dean Theodore Chen, you inferred that you might delay your return to F. C. U. until Christmas time, although you did not say why. I hope you will not consider the possibility and are coming back in the fall before the college opens on August 28. Our work here has been planned on the understanding that you are coming back at that time. You will remember my last letter to you. We are in great need of your service here, and unless there should be some unavoidable matter coming out you will not plan to delay your return.

From Bishop Gowdy we learn that there was a request for your service from the Methodist Board of Foreign Missions. Our Board of Managers has definitely refused to entertain the idea and instructed me to ask you to be back in time for the college work next fall. I believe Bishop Gowdy has already cabled to New York to the same effect. You see the Methodist Board has no claim on you whatsoever. All of your expenses in connection with your study in America and Europe, as well as your family support, for the last several years, have been born by our Trustees from our religious department expenses. The Methodist did not help in any way. We like to help the cause of the Methodist Mission Board in America as much as we can. But our first obligation is to do our own work properly, thus fulfilling our obligations to our Trustees in maintaining a Christian education of higher learning in Fokien. You know that our staff is very limited, and the need is so great that we want to concentrate our energy and time in the chief work which we are supposed to do. I hope you will consider the needs of the University above any thing else, and let me hear from you from time to time as regard to your plan of trip and to the time of your arrival in Foochow.

Yours very sincerely,

C. J. LIN

CJL:Y

cc. The Trustees  
Bishop John Gowdy

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FUKIEN

TRANSFER

Fukien Christian University

May 26, 1950

President C.J. Lin  
Fukien Christian University,  
Foochow, China

My dear President Lin:

We enclose herewith a check for \$19. This is the amount of a designated gift received through the Methodist Board from the Preston Church, Detroit, Michigan, per Rev. R.D. Hopkins, 1522 24th St., "for Dormitory Building Fund of Fukien Christian University".

Very cordially yours,

*B. A. Gasside*

BAG-H

Enc.

0866



CABLE ADDRESS:  
"HSIHO, FOOCHOW"

學大和協建福立私  
FUKIEN CHRISTIAN UNIVERSITY  
FOOCHOW, CHINA.  
州福國中

CODE:  
"MISSIONS"

OFFICE OF THE PRESIDENT

處公辦長校

May 28, 1930.

Mr. B. A. Garside  
China Union Universities  
150 Fifth Avenue  
New York City, N. Y.  
U. S. A.

FUKIEN

TRANSFER

My dear Mr. Garside:

INDEXED

In this mail I am sending you 20 copies of the minutes of the last meeting of our Board of Managers. I hope they will be enough for the members of our Board of Trustees, as well as for the cooperating Mission offices.

Co-Education:- There is probably no need of any comment as each vote is clear itself. With regard to the vote on Co-education, I am sending you enough copies of the report from a faculty committee on the subject as submitted to the Board of Managers. You will see that reason No. 1 with regard to educational value of taking girl students, and reason No. 2 the effect of co-education to the growth of F. C. U., weigh heavily in the discussion of the subject in the Board of Managers' meeting. Our Board representatives held a joint meeting with the representatives of the Hua Nan College Board of Managers some time ago, and they definitely said that they would not consider any kind of affiliation of cooperation with F. C. U. We, however, maintain a very cordial relationship with the Hua Nan College. We believe there is a place for the Hua Nan College as a college for women only. When the new administration has a strong hold of the work of that college, great improvement can yet be made. But Fukien ought to provide for the urgent need for those girl students who want to go to college of our standing and in co-education atmosphere.

The American Board Girls High School is ready to send nine girls to college next fall. Miss W. Y. Huang, principal of that school, now also member of our Board of Managers, is anxious that we may be able to provide facilities for high education for those girls who do not care to go to the Hua Nan College. I think we owe to the other Churches in Fukien, which support us here, to offer our facilities for their girls as well as for their boys.

In the same package in which I am sending you the report on co-education and the minutes, I am also going to send you enough copies of our supplementary sheet to the F. C. U. News. Paragraph No. 1 will give an outline

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B. A. Garside

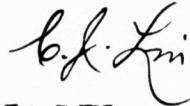
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of our financial needs for co-education. I think the additional tuition which we will get from girl students will be able to provide a large part of the salary for the dean of women, and with our eyes open we shall be able to get a suitable lady for that position. Therefore, our real need is a dormitory. If we can secure a contribution of G\$10,000.00, we shall be able to build a dormitory, which will accommodate 50 girls with a dining room and other usual facilities for girls. Can you find some body who will be interested in this work?

Correlated Programs:- Our two votes on the Correlated Programs consist of the official action of the Board of Managers. The two paragraphs above just give the gist of the discussion in the meeting, so as to provide you with the background of those votes taken. You will remember that there is a table of capital items for each college in the Correlated Programs. The Council of Higher Education in Shanghai last time granted all our building program with the exception of a chapel. In view of the financial difficulties, we are not insisting for that, although we like very much that we may have a good place for worship. I am writing to the Acting Secretary of the Council of Higher Education in Shanghai, giving him the above two votes of our Board of Managers.

Yours very sincerely,



C. J. LIN

CJ:HCY

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