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FUKIEN
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Lin Ching-jun 1927-1928

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CHING-JUN LIN, college president; born at Hinghwa, Fukien on March 4, 1898; after receiving his preliminary education in the schools of his native province he attended Fukien Christian University at Foochow, 1916-19; went to America and attended Oberlin College, Ohio, 1919-20; Harvard University, 1920-22, Columbia University, 1922-25; Drew Seminary, New Jersey, 1925-26; on returning to China in 1927 he joined the faculty of Fukien Christian University as lecturer in political science and economics; he was made a chairman of the administration commission of the college in 1927 and the following year became president of the college ~~which position he still held until his death at Foochow, Fukien, China, 1947~~. Died in New York, January 7, 1947

His first letter
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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

OFFICE OF THE PRESIDENT
室公辦長校

州福國中

FUKIEN

December 9, 1927.

Mr. B. A. Garside.
150 Fifth Avenue
New York City

TRANSFER

*see 3/12/28
minutes in binder*

Dear Mr. Garside:

I am sending you herewith a copy of the minutes of the Annual Meeting of the Board of Managers. We had a very good spirit in the meeting which lasted a whole day. We are now looking forward to one or two more meetings within the next few weeks. I would like to take this opportunity to explain some of the items in the minutes which may not be clear to you.

1. Miss Asher was elected Treasurer of the University with Mr. Havighurst as a member of the Board of Managers as the Treasurer of the Board. This was done because of the necessity for a greater division of the responsibility. As you remember when Mr. Lacy was Treasurer he came down once in a while, but not with sufficient knowledge of the details necessary to carry on the Treasurer's work to the greatest advantage, while Miss Asher was doing most of the work without the responsibility. We felt that it would not be wise to continue in this same way, so are trying dividing it up as stated above. Miss Asher will be responsible for all the financial transactions within the University, and for the finances as a whole the administration will be responsible to the Board of Managers; while the Treasurer of the Board of Managers will have the supervision of the University finances, but not the details. We hope that this will work out more satisfactorily than before. Rev. A. Sills has already started auditing our books, and we hope they will be finished sometime within the next week.

2. You will notice that all of the old officers of the Board have been re-elected, unanimously. Rev. E. M. Norton of the C. M. S. is now taking the place of Dr. Leger on the Executive Committee. Now the Executive Committee consists of three standing members representing the three missions in Foochow, for Rev. Norton is a regular member elected by the C. M. S. Mission. He is a very fine man and we are sure his contribution to the University will be of great value. In this connection I might also add that Mr. F. C. Havighurst and Mr. H. R. Caldwell are the newly elected members of the Methodist Mission, filling the places of Mr. Billing and Mr. Wiant, respectively.

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3. The faculty has worked out a program for a new A.B. degree, and certain recommendations concerning coeducation in the University. Both of these will be discussed in the Executive Committee of the Board tomorrow before they are presented to the Board of Managers.

4. We hope that the Executive Committee will work out a plan for raising money from Chinese sources. We realize that it is not a time to carry on a strong campaign for financial aid in this country just now, but we hope we can make a start and in the future we shall do better. I shall report to you whatever may be the outcome.

5. We are badly in need of the amount of Mex.\$6,000.00 for the removal of graves and for the purchase of some strips of land in and near the University Compound in the near future. As I stated in my report, the villagers are approaching us for the evacuation of graves and I believe a fair bargain can be arranged now. I hope the Board of Trustees will see that this will have to be done in case we are planning to have the grounds clear for the necessary new buildings, as well as to avoid further trouble from the villagers.

6. We have sent you a copy of the revised budget for the fiscal year ending July 31, 1928. We have finally balanced it, and we hope that at the end of the year we may come out all right. We are holding the various departments very strictly to the amount appropriated for them in the budget, and we shall do our best to see that no extra expenses occur between now and then. As I said in my report, this is just a temporary arrangement and could not be made as a practice, because in various places there are already complaints of hardship and the Board of Managers have promised to make ratifications in our next year's budget.

The University is getting on very well and the students have a very good spirit. We are now launching a campaign for a Christian Fellowship in the University which will include members of the faculty, student body, and the workmen in the community. Quite a number have signed the pledge card. We are hoping that in this organization the religious work of the community will be greatly strengthened and our spiritual lives greatly helped. We suffer, however, for having no regular person in charge of the matter. Both Mr. Havighurst and Mr. Ding Sing Sing live in Foochow and come down two or three times per week, but we shall do our best and we hope that by the grace of God we shall be able to carry on the thing successfully in the end.

Very sincerely yours,

Ching-Lun Lin

Chairman of the Administrative Committee.

CJL:A

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B. A. Garside

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P. S. You will note that beginning with the enclosed minutes of the Board of Managers, we are numbering the votes for the sake of convenience in making reference to same. We did not go to the trouble to count up the votes during the past years, but arbitrarily chose the number of 500 to begin with.

I am also enclosing a copy of the report of the faculty on the matter of the A.B. degree and coeducation.

3 Enclosures:

Minutes of the Annual Meeting
Report of the Chairman, 1927
Report of the Faculty - A.B. degree and coeducation

A copy of this letter with enclosures has been sent to Dr. Gowdy also.

B. A. Garside

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Ex. Comm
7/27/28

AMERICAN BOARD OF COMMISSIONERS

FOR FOREIGN MISSIONS

14 Beacon Street, Boston, Mass.

FUKIEN

April 30, 1928.

President Ching-Jun Lin
Fukien Christian University
Foochow, China

My dear Mr. Lin:

I ought to have responded earlier to your letter of February 18. You sent me the answers to questions sent out by us in connection with the use of the Higher Educational Fund of our Board. You sent also your Annual Report prepared as Chairman of the Administration Commission. These all were of greatest interest. More recently I have received through the New York Office of your Trustees the word that you have been regularly elected as President of the University. On the basis of these reports you have sent and a number of other reports in regard to you and the University which have come to us, I certainly wish to congratulate the University and yourself upon your assumption of office. It is not an easy place to hold, I know, in these days in China. We feel sure that you are the right man in the place.

Dr. Leger as Secretary of the Executive Committee of the Mid-Fukien Council of the Church of Christ in China has sent on to us your letter of February 22 addressed to that Committee. You also spoke of the same matter in writing to me. We have to inform you that Mr. Neff has taken on other work; in fact, he is now already engaged in the work in Mexico. It is supported by our Board, but the Southern California Conference has a special interest in it and it is those churches which desired to send Mr. Neff down there. In regard to this place, the American Board does not in any case appropriate "an equivalent amount of money" when a missionary has dropped out. It does not favor that policy, nor can it follow the practice. It does, however, clearly recognize situations like this with serious reduction of personnel, when it considers further appropriations. We can well understand your shortness of staff. The Prudential Committee of the Board is unable to grant your request at this time, but we suggest that you put it up a little later differently.

You may count upon support of the University from our Board equivalent to what has been given in the past. That was, I understand, \$3,000 annually from the "Higher Educational Fund" and \$1,500 out of our general appropriations. If in addition to this you will suggest a specific sum for

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a particular place, a professorship to be held by a Chinese, the Board will consider it. The Board made a special grant of money to Foochow College last September, which has provided the support of Mr. Donald Hsu. If you have particular men in mind to be invited or carried, please mention them. We ask you to put up the place or places, however.

It is not easy to grant or even consider extra appropriations during the year after the time when our budget is determined. That time is during October. We commence to work upon it from the first of September. We therefore ask our various Missions or corresponding church organizations to have in all their requests for 1929 by the first of September, 1928. We should like any special request from you, if there be one, to be passed upon by the Mid-Fukien Council. They will perhaps have several of this kind, and we must depend upon them to balance the requests in urgency.

There is one more point of order which I ought to speak of. We are glad to have the judgment and the support of the Mid-Fukien Council on requests like this; but the requests should finally come to us, I understand, not through them, but through your own Trustees in America.

Please do not think we are unnecessarily fussy in these matters. You can see the reasons for the various points of procedure. I do wish to thank you again for the material you have sent us, and I express the hope that we and all the other Boards may give you adequate support from this side and that the University will go on strongly as it has this past year.

Faithfully yours,

(Signed) Robert E. Chandler



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學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

OFFICE OF THE PRESIDENT
室公辦長校

FUKIEN

INDEXED

May 26, 1928.

Mr. B. A. Garside
150 Fifth Avenue
New York City

TRANSFER

Dear Mr. Garside:

Enclosed herewith I am sending you a copy of the proposed budget for 1928-29, together with the minutes of the last meeting of the Board of Managers. You will notice that the Budget has been only tentatively adopted to be transmitted to the Board of Trustees in New York. The provision in the budget for new teachers cannot go into effect until the approval from the Trustees is obtained. The Managers also appointed a Finance Committee to study thoroughly the present financial situation of the University, with a view to devising means to meet the present deficit. This special committee will meet next Wednesday, May 30, and the various questions involved in the proposed budget will be thoroughly discussed. I shall send you a report of the results later.

The first thing which will probably impress the Trustees is the large size of the deficit this year, but on making a careful analysis they will find that the deficit is not larger than our regular annual deficits during the last few years. The accompanied statement analyzing the various items which make up the deficit will show that the increase is due to four points, as follows:

1.	Decrease in China Medical Board contribution by	M\$4,166.
2.	<u>Due to furlough expenses</u>	
	a. Farley (increase over last year)	2,500.
	b. Metcalf " " " "	1,800.
	c. 3 Asst. Instructors-necessary on account of above furloughs	2,160. 6,460.
3.	<u>Increase in salaries of Chinese teachers</u>	
	a. Chinese teachers now on staff	1,200.
	b. Teachers in the Chinese Dept.	2,790. 3,990.
4.	<u>Additions to the Staff</u>	
	a. New teacher for Social Science	2,160.
	b. Business Manager - Salary and) expenses)	1,640. 3,080.
		17,696.00
	The balance is due to miscellaneous items . . .	4,055.96
		M\$ 21,751.96

As you will see more than M\$10,000. of the deficit is due to conditions over which we here have no control. The decrease in the China Medical Board appropriation was agreed upon five years ago; Farley's and Metcalf's furloughs were provided for in our contracts with them when they left America, and because of their

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furloughs additional instructors, three in number, have to be engaged in order to give the necessary minimum required courses in their respective departments. The furlough expenses which we provided last year for Mr. Martin is more than offset by the furlough expenses which we are providing this budget for Dr. Sutton. So the furlough expenses of Mr. Farley and Mr. Metcalf for this year are particularly over and above the other years budget.

Eliminating the items in the above paragraph reduces our regular deficit to about \$10,000. Mex., and this is no larger than the deficit amounts of other years. You will see from the enclosed Memo re budget deficits for the last two years that our 1926-27 budget called for expenditures up to \$64,499.00, which amount was approved and assumed by the Trustees, the income in sight for same being short by \$5,000.00 gold (\$10,000. Mex.). (See Dr. North's letter of July 28, 1926, page 2, and the Trustees Minutes of June 23, 1926, pages 3 and 4). In addition to the \$5,000. gold assumed by the Trustees at the beginning of the fiscal year, according to the New York Treasurer's report of June 20, 1927, \$2,467.21 gold was furnished as an overdraft on the Managers Current Account (See under Emergency Fund on page 1). Thus the total deficit actually assumed by the Trustees for 1926-27 was \$7,467.21 or \$14,934.42. And in the past year's budget, the Trustees were called upon to assume the responsibility of nearly \$10,000. Mex, of which \$7,857.78 Mex. was provided for in the Trustees appropriations, leaving \$1,346 to be adjusted on the field, and I hope we shall be able to come out at the end of the year with a balanced budget. So you see, in the actual amount of expenditure for next year the deficit can be said not to be increased at all over previous years.

Now we feel that the part of this year's budget which we consider as the actual deficit, (not counting the China Medical Board decrease in appropriation and the extra expenses due to furloughs) which is about \$10,000. Mex., could not possibly be reduced. The salaries of the few Chinese teachers we have now have to be increased if we are going to keep them here. For instance, take the case of Professor T. L. Lin who has just been appointed by the Board of Managers as Dean, received this year his salary at the rate of \$150. per month. Before he came to F.C.U. he was Professor in the government university, then called Southeastern University, at about \$300. per month. He has a family, wife and four children of school age, and has to support his parents. Without the necessary increase to the proposed amount, that is, \$200. Mex. per month, he would hardly be able to meet his regular living expenses. The salaries for the teachers of Chinese Literature have always been so low, about \$100. Mex. per month, that we have not been able to attract any person who has enough training or personality to receive proper respect from the students. Unless we make a little increase, the whole Department of Chinese, which one of the most important in the college curriculum in China now, will collapse altogether.

A new teacher for Social Science is urgently needed because, first, the subject has been most in demand by our students during the last few years, and because of the lack of same we have lost a great many students, not only by not coming to us, but by transfer to

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other schools after they have been here. And second, we need a Chinese of modern training, both to help balance the curriculum emphasis and to increase the Chinese atmosphere in the community, as well as to have a start in training up Chinese leadership in carrying on the college work and administration. I could hardly emphasize strong enough the latter point. You will notice in our statement to the Chinese Advisory Committee which was worked out by Mr. E. H. Cressy, a copy of which is enclosed in this letter, the following:

"Furthermore, there is an urgent need of a larger number of Chinese faculty members which can come only with growth. It would be highly undesirable to cut off any portion of the present foreign staff which would injure the strength and morale which have been so well built up."

Both the faculty and the Board of Managers agree with this statement, and consider the increase of Chinese on the faculty as one of the first things we must do if F.C.U. is to exist in the educational world in China at all.

We have been asking for a Business Manager for the last few years, and at last in March of this year we were fortunate enough to find a man who, after a few months of actual service, has proved to be the suitable man for this place. He has been doing the work on trial without pay. We propose to keep him for next year at a rather low salary. He has relieved practically half of the members of the faculty of much administrative burden in routine work, as well as improved the general business side of the college. It would be very difficult for us to take care of about twenty buildings and take proper care of the grounds of over 300 Chinese now with all the complications in graves, grass and tree cutting by outside people, and keep up the field boundary lines without a full time man in charge. We have felt this need more keenly recently because of the unsettled political and social conditions in this country at large. It is our opinion that it is really more economical to have a well qualified man for this work than to merely drag on as we did before.

The above paragraphs show clearly that none of the items can be cut off if the college is to go on at its minimum efficiency. In view of this, the Board of Managers at this last meeting felt that they could not do anything better than to tentatively adopt the budget. In the meanwhile, they felt keenly the importance of the whole subject of the needs of the University. The Managers were particularly concerned over the fact that the five year agreement with the China Medical Board will terminate in 1929. They now, for the first time, feel that something must be done if F.C.U. is to exist at all. As one of the Managers wrote me after the meeting, "it seems clear that the University has reached a crisis in its history and that it is seriously threatened with death unless something is done. It is also painfully obvious that the entire support comes from America and England which is not a satisfactory state of affairs." Hence they appointed a special finance committee to study further the whole subject.

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But the difficulties before the Board of Managers are also great. For the first time in the history of F.C.U. they have been called upon to assume actual responsibilities for the University. There has never been any cultivation of a Chinese constituency for the University and the Managers were selected as representatives of the churches on the field representing the missions rather than on the basis of their personal resources. In the University there is no adequate personnel for the planning or carrying on of a financial campaign in China. The Chinese members of the faculty are so few, as well as so new, that they could hardly do much on the financial side of the University. Practically all of the staff members here are much burdened with the work of daily routine, either in teaching or administration, that there could be no extra time to plan for such things. Then, the general conditions in China at present are not favorable for any intensive financial drive. The general economic conditions are bad, and most of the people as yet do not consider the mission schools as their own institutions. The time since the Chinese assumed control has been so brief that they have not been able to impress the public definitely that the institution has become more Christian in spirit and more Chinese in character, as to secure their immediate support. Nevertheless, the Managers decided to tackle this subject, and I hope something may be done on the field, although I doubt that much can be accomplished in the near future. It is hoped that the conditions will be made possible for the Managers to work out satisfactory programs before having to take the heavy burden immediately.

Therefore, it is sincerely desired that the Trustees will assume the part of the deficit due to the China Medical Board's decrease in appropriation and to the increased expenses on account of furloughs as emergency items, and meet what we consider as the actual deficit referred to above in the usual way.

The Managers wonder whether there is a possibility for the various cooperating mission boards to increase their annual appropriation to the University. Since the Trustees in New York have been dealing with them directly, it is suggested that the matter be taken up from your end. Should you think it advisable we can also write from the field. Kindly advise us in regard to this point. The University was established by them, and it has now grown to the stage that further support is needed in order to carry on their original purpose more effectively. It is for the Founders now to determine whether the University should continue to live and grow, or stop growing which means death. It would seem only fair that the mission boards should be informed of this fact.

There is a further question about the financial adjustment at the University. It is the opinion of both Mr. Cressy and the faculty that the foreign members of the teaching staff at F.C.U. could not be cut off without injuring the strength and morale which have been so well built up. On the other hand, the chief item of expenditure in this institution, as in any other institution of the same kind, is the instructional expenses which include salaries and allowances of the teachers. The salaries paid to the foreign

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members of the faculty are, although somewhat higher than Chinese Professors, more or less on the same general level of the Professors of like institutions in China. The chief difficulty is their furlough expenses which amount to several thousand dollars per family every five or six years. The Managers here question the advisability of keeping so many foreign Professors with such heavy expenses while the institution is hard up for money for Chinese teachers which have long been sadly needed. There were some suggestions in the Managers' meeting that we do not ask for the return of those persons who are going on furlough this year. But at the same time it was pointed out there also that not much saving could be effected for this coming year by so doing, because of our contract obligations with those teachers. Although the savings from their tuition fees and travel expenses back to the field would amount to quite a few thousand dollars. It was also pointed out that on the other hand it would be hard for the University to get persons to replace them who would be somewhat equal to those foreign professors in training, in experience and in their Christian spirit of service and cooperation, which could hardly be more highly praised. Furthermore, the University is going to expand when conditions are more or less settled in China, and with expansion of the student body, as well as the University program, the present foreign membership in the faculty would not be too many to meet the needs. We hope the Trustees will give particular consideration to this point. We may ask you to cable us regarding this point after the Managers Finance Committee meeting next week, as we should have a definite decision for the people in question before they leave the field.

as proposed

Besides this year's budget for current operating expenses, you will remember that we are under obligation to the China Medical Board to spend \$5,000. gold for scientific equipment. Mr. F. C. Martin is still in Pasadena, waiting for authorization from your office to make the necessary purchases for the Physics Department while he is in America. It would be quite an embarrassment should we fail to meet this obligation, especially since we are looking forward for further support from them at the end of this five year period.

You will also remember that the Managers requested last year for a sum of \$6000. Mex. as a capital fund for the removing of graves. and the purchase of a few slices of land, the necessity of which has already been recognized by the Trustees, and I hope the money will be made available before long for that purpose.

As Miss Asher mentioned on page 5 of her letter of May 11 to you, we must have funds soon to complete payments on the building projects under the Fukien Construction Bureau, the Science Hall being the main item. She has now obtained an estimate from Mr. Barrett of the Bureau, according to which, only about \$7,000. Mex. will be needed instead of \$12,000. given in her letter as a temporary estimate. We have been indebted to the Bureau to the extent of about \$6000. Mex. since last fall for work already done, and it will take about \$1000. more to finish up the miscellaneous details in connection with the Science Hall. Please advise us when we can draw on you for this amount.

Another capital item which the Managers requested last year is a sum of money for a new dormitory. Permit me to comment a little

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bit on this point. The present dormitory can accommodate about 96 students. The temporary buildings which in the past have been used for the rest of our students are most unsatisfactory for this purpose. I think Dr. Gowdy has already made this clear to the Trustees there. Without some increase in dormitory space we would not be able to take in more students than we have now, and without an increase in the student body we are not justified to even maintain our present program or moderate expansion in the teaching force. As I pointed out in my last annual report, our existing Science Hall equipment and space can easily accommodate 200 - 250 students without much increase in cost. Our present faculty, with an increase of one or two members, and our existing overhead in administration could also take care of that number. It is our opinion that with return to normal conditions, we should be able to have a student body of 200 within the next five years. Hence a dormitory that can accommodate 150 students with dining room facilities should now be planned for. In this respect I refer you to the various alternate programs which the faculty have formulated with Mr. Cressy and which have been approved by our Board of Managers. The Managers give their preference to the development along the lines of programs B and Part I of C. But we must go ahead with our program A in any case, which also calls for a dormitory, provided the Trustees think that F.C.U. should continue to exist. We suggest this for your special attention.

Allow me to repeat here that F.C.U. has come to a critical period in its history in the matter of finances, as well as in the matter of personnel. The existence of the institution is in question if the renewal of the agreement with the China Medical Board should not be effected and if the cooperating mission boards do not assume further responsibilities with increased appropriations.

Unless the whole problem should be thoroughly understood, the proposed budget may on the face give the impression that the deficit has been so greatly increased after the first year of the Chinese administration and that the problem of foreign teachers in the faculty has been seriously questioned. During the past year we have suffered financially because of decreased appropriations; we have been handicapped by the absence of so many teachers, for instance, Dr. Gowdy, Mr. Blakney, Dr. Sites, Mr. Martin, W. Y. Chen, and two teachers of Chinese Literature on account of the internal revolution last year, coupled with the newness and inexperience of myself in the office to face the extremely difficult conditions which are unprecedented in the history of the institution; and yet, we were expected not only to carry on the usual work, but to make it better. I must confess that it is beyond the ability of a person like myself. My only consent to undertake to carry on the institution was with the hope that all those who had had a part in the building up of the institution would do their best to cooperate and continue to give support. I on my part shall try to do my utmost until the Managers can secure a better fitted person for this office, which I have requested them to do. I trust the Trustees understand our difficult conditions here and will help to tide the thing over for the next few years. It is our belief that F.C.U. has so great a future, its possibilities for service to the Christian movement and the Chinese people, that it deserves all the sacrifice we are making.

Yours faithfully,

B. L. Linn

Inclosures:

- ✓ Budget for 1928-29
- ✓ Managers Minutes, May 22
- ✓ Statement of Present Status, together with various Programs
- ✓ Memo. re deficit for 1928-29
- ✓ Memo re deficit for 1926-27 and 1927-28

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學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

OFFICE OF THE PRESIDENT

室公辦長校

May 29, 1928.

INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York City

TRANSFER

Dear Mr. Garside:

This morning we sent you the following cable;
a copy of which is enclosed herewith:

"New dormitory has been totally destroyed by
fire. May 28 this year, early in the evening.
Cannot yet determine cause. Lives all saved.
Expect to complete academic year. C.J. Lin*."

Last evening at 8:00 o'clock the members of the faculty and their families were giving a program in the Chapel for the students. Soon after the first number on the program began, a student rushed in calling, "fire". As we all ran up the hill the flame was already out on the roof, and very quickly filled the whole attic. We tried hard to stop it with our fire extinguishers, which of course proved to have no effect. The smoke was so thick no one could hardly get near the attic stairs. Most of the students made only a single trip into their rooms to get out their bedding. A number of them did not save anything. As there was a little wind, there was some danger of the fire passing to the Science Hall, which is only a few yards from the dormitory site. Therefore, quite a number of the members of the faculty devoted their efforts to protect the Science Hall. It was fortunate for us that the wind changed a little and the flame went in the other direction. The fire continued to burn until about 11:30 when it began to die down as there was nothing inflammable left. At present, we see only the brick walls and the concrete pillars standing on the stone foundation.

The loss by the fire cannot be definitely estimated at this time. According to Mr. Lacy's distribution of the cost of buildings as stated in his letter of June 25, 1927, The Gardiner Hall Memorial Dormitory cost M\$111,416.55. According to an estimate from Mr. Wiant of the Fukien Construction Bureau last fall the replacement value of that building was at least M\$200,000.00, due to the large increase in cost of labor and building materials. This does not include furniture and fixtures that were in the dormitory nor the personal belongings of the students. Unfortunately, the building was insured for only M\$50,000.00. We have notified the Palatine Insurance Company,

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Shanghai, by telegram this morning and are now writing putting in claim for this amount.

While the fire was burning we called up Foochow and Mamoi for help, but on account of the distance nothing was available. About 11:30 in the evening, we secured a dozen armed police to guard our campus. The students had all of their things in the open space in front of the Science Hall--all in great confusion. We feel that they had a great sense of calmness and courage. They immediately organized themselves to guard their property and sent groups to watch the various buildings. When the fire went down sufficiently, we proposed to the students to have their things moved into the warehouse and to divide them into groups to stay in the various faculty residences. But they preferred to stay outside for the night, and they took turns in making patrols on the campus. We are cleaning up our old frame dormitories at the foot of the hill for use by the students for the time being, and are sending to Foochow to borrow sufficient beds and chairs for same. We are also putting electric lights in those buildings so that we shall be able to start our class work day after tomorrow, tomorrow being a holiday. We are planning to complete this semester's work. No students are allowed to leave the college campus today without special permission from the Dean. We are now putting on additional guards to prevent any further occurrences of fire in those old frame buildings.

When the fire was discovered, we immediately telephoned to Foochow notifying the various government organizations. This morning we had calls from the offices of the Commissioner of Education, American Consul, Mr. Samuel Sokobin, and a number of the members of our Board of Managers. They all encouraged us to go on with the exception of the American Consul, who suggested that all of the mission schools should stop at the same time as a protest against the incompetency of the Provincial Government for protection of Christian educational institutions. We are looking forward to having a meeting of all the mission schools tomorrow to discuss this matter thoroughly. Our Board of Managers will meet tomorrow afternoon. I shall report to you their findings.

None of our people were in danger last night, although a few were found sick after the excitement and work. We try to congratulate ourselves that no worse things have happened to us, and for that we thank God for His Grace on us and this institution. We shall do our best to carry the thing on, unless the Board of Managers should order us otherwise. We are here to serve and we feel our call. We are not discouraged; we shall struggle even harder. We believe we have a cause that is worth all of our sacrifices, and all the members of the faculty have shown their determination to move forward. We shall be glad to have your advice.

With regard to the cause of the fire we have not yet been able to find any reliable clue. There are rumors that some

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of our own students have been in cooperation with ^{the} outside radicals for the destruction of Christian school buildings, but we have no evidence of anything that will serve to prove this in one way or the other. We are making all possible investigations in regard to this point.

Yours very faithfully,

C. J. Lin
President.

CJL: A

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學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

Heck
OFFICE OF THE PRESIDENT
室公辦長校

FUKIEN

June 9, 1928.

INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York City

TRANSFER

Dear Mr. Garside:

Please convey to the Trustees my heart-felt appreciation of the cable they sent on June 5, as follows:

"We wish to assure you of our sincere sympathy dormitory loss. Fully appreciate courageous purpose to complete academic year." Board of Trustees.

The burning of the dormitory was a great blow to all of us here, but we thought it was best to carry out the purpose of the Trustees by continuing the work at least to the end of this academic year. The enclosed minutes of the last meeting of the Board of Managers will show that they had the same purpose, and are determined to even continue the school next fall. There are, however, several difficult problems which we have to solve before we can go ahead very far.

The immediate need is the question of how to house our students when they come back next fall. At present the students are living in the old frame dormitories. Quite a number of them are still staying in the faculty residences. The old frame dormitories have cracks in the walls everywhere and it is hard to keep out malarial mosquitoes. Those buildings are also very hot when the weather is warm, for they are at the foot of the hill and thus shielded from the breeze. Of course the rooms are not well planned, and the furniture is not enough for their use. The special Student Housing Committee of the Faculty have suggested ways to improve the temporary buildings as far as possible, together with devices of fire protection, but ~~all~~ of this will cost quite a good deal. Although we do not yet have a definite estimate of the cost, I wonder if these buildings could be made fairly well fitted for dormitory purposes, with adequate fire protection, for less than \$6,000. Mex. or \$3,000. gold. We would have to include in our estimate new furniture for all the rooms, as the furniture in the new dormitory was entirely destroyed. This money must be available immediately if we are to start the work promptly next September. At present there is no money in sight on the field. The government has promised to give financial help in rebuilding the dormitory, but we are rather skeptical about the realization of their contribution. If the Trustees think we should go on next fall,

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we would like to know by cable, if possible, whether they will assume the responsibility immediately for the sum of \$3,000. gold for the purpose of fitting those frame buildings for dormitory use next fall.

The faculty Student Housing Committee has suggested that instead of rebuilding the Hall Dormitory, there should be a series of small fire proof dormitories to house some 100 to 150 students. The idea is to lessen the fire risk in the future and to provide better facilities for student life in the college. We have not been able to get definite estimates from the Fukien Construction Bureau, but it is roughly figured that about three of them should be started as soon as possible, each two stories high and to cost about 15,000 - 18,000. each, or an approximate total of \$54,000. Mex. We have been considering possible locations for the new dormitories. It is one of our general principles that we should not in any way handicap the plans which were made about ten years ago. We are hoping to apply the insurance money for the first one or two units, provided we get any and we are allowed to use it in this way, and to start a financial campaign in China for the rest of the money required.

It is also proposed that when money is available we build the Hall Dormitory into an Arts Hall, which will include a chapel, the library, recitation rooms and administrative offices. We are wondering whether or not the Hall family would be willing to make an additional contribution for that purpose and the building still bear the name of the Hall family. If that cannot be done, it is the opinion of the faculty that we ask the Trustees to appropriate enough money, say \$1,000. gold, to clean up the ruins and put a shed over the walls and foundation to protect same from the wear of the weather. This again depends upon the outcome of our insurance. We are putting in claim for \$34,740.10 Mex. This figure is arrived at by our proportion of loss with regard to the value of the building at the time of burning. We took the figure of \$104,850. Mex as the value, as suggested by the Fukien Construction Bureau, estimating the remaining foundation and walls at \$32,000. Mex; hence, our loss is \$72,850. Mex. The building was insured for \$50,000. Mex., so the company's share of our loss is the amount for which we are now putting in claim, namely \$34,740.10.

In this connection I may mention that the company has cancelled all of the policies we were carrying with them, to take effect immediately. All of our buildings with the exception of three residences were insured with the Palatine Insurance Company, Shanghai. As soon as we received the notice of cancellation of our policies, we telegraphed to Mr. Main of the Associated Mission Treasurers, asking him to insure those buildings with another company, but no satisfactory insurance can be secured at the present time. So none of those buildings are covered by insurance now.

We are now planning to start some sort of financial campaign in China for the building of dormitories, although we cannot expect much results. The country at large is not yet in a

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settled condition and the people here are not sufficiently acquainted with our work. We are planning to make a start, however, and are looking out for adequate personnel to make the necessary preparations. We shall do our best and will report to the Trustees from time to time as to progress in the matter.

The other items in the Managers' minutes need little comment. The Board of Managers have accepted the offer of Professor Farley to postpone his furlough for a year, so as to lessen the budget deficit. The results of negotiations with the government officials about the protection of the University is given in a separate report.

To sum up then,

1. We would like to know whether or not the Trustees desire for us to continue the work next fall. We are sending you a cable to that effect, as we must make immediate preparation in either case whether we shall open, or close immediately.

2. If they should desire that we continue, we should be given enough money for refixing the frame dormitories and at least a beginning for building the new ones. The latter is important because students may not plan to come back if we didn't show in any concrete way that their future dwelling place is being provided for.

I shall appreciate a frank reply on these points. As I pointed out in my last letter, F.C.U. has reached the most critical period in its history, and we must decide one way or another. If the institution is to continue to exist, we still have to look to the Trustees for support as conditions on the field are not favorable for immediate assumption of financial responsibility. We on our part shall do the very best we can to carry out whatever is the desire of the Trustees. We shall not run away in the face of these difficulties, which we realize cannot be fully solved in the near future. We shall always try to be faithful to the trust, and with the Grace of God we shall not fail, but will be able to make contributions to China for which F.C.U. is most capable.

With best wishes,

Yours very faithfully,

C. J. Lin
President.

CJL:A

0666

[June 13, 1928]
TRANSFER

1928

FUKIEN

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open

Fukien Christian University

The Dormitory Fire

New Building Plans

On the evening of May 28, 1928, the faculty and students were holding a social meeting in the chapel at the foot of the hill. At about 8:30 a call of fire was heard from a student who had not come to the meeting. The group dispersed immediately and learned that the fire was in the Gardiner Hall, Jr., Memorial Dormitory. By the time we reached the top of the hill the blaze was already coming out of the roof and the whole attic was filled with smoke and flames. The fire seemed to have started in the southeast corner of the attic and spread over the whole floor. It soon descended to the next floor, and then down to each floor in succession until the entire building was consumed by the flames by 12:00 o'clock, midnight. We now see only the badly damaged brick walls standing on the stone foundation. It gives the beholder a most distressing sight between the Min River and the Kushan foothills.

As soon as the fire was located great efforts were made to put it out, but all attempts proved futile. Calls for help were sent to Foochow. But on account of the distance and poor means of communication between the University and the city, no fire brigade could come. When we realized that the fire in the dormitory was

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beyond our control, we turned our whole attention and energy to the protection of Jones Hall (the Science Building), which is located very near to the dormitory site, and other buildings on the campus. There were moments of great anxiety when the wind blew in the direction of Jones Hall. Fortunately, it later changed its course, and no other damage was done. We are grateful that no person was injured. As yet, the cause of the fire is not known.

The original cost of the Hall Dormitory is estimated at M\$112,000. The loss to the students cannot yet be exactly estimated. Some of them succeeded in saving a part of their personal belongings while quite a few lost everything, including books, as well as class and laboratory notes which had accumulated for several years. At present most of the students are staying in the old frame buildings at the foot of the hill which were cleaned and hastily fixed up the next day after the fire. Beds, desks and chairs were borrowed from several of the Christian schools in Foochow; and the regular college work was resumed with almost full attendance on May 31. We shall have our commencement exercises on June 16, and close the academic year on the 18th. The first entrance examinations for the new freshmen class next fall will be given at the University on June 23.

We greatly appreciate the visits and calls, letters and telegrams from the various friends of the University expressing their sympathy and pledging their support. The Government of Fukien also sent special

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1928

representatives to express their regret at what had happened and to offer their help in giving us adequate protection as well as carrying on a vigorous investigation of the case. We now have a group of soldiers stationed on the campus as guards, though no culprit has yet been found. Words of sorrow and encouragement have been pouring in from our Alumni and former students throughout the country. The responsibility for the higher education of youth in China is a serious one, particularly in this period of a national reconstruction. We shall continue to labor; we shall try to make Fukien Christian University ever more serviceable to our people through the building of strong Christian character, training for intelligent thinking, and preparation for effective service. There are difficulties confronting us, but we believe that the cause is worthy of any sacrifice, and we shall not retreat. We are confident that our friends and the public in general will back us up to the utmost in our endeavor for service.

New Building Plans

Our Board of Managers has authorized the appointment of a Building Committee. It is tentatively planned that three small unit dormitories shall be built immediately, instead of a large one as before, to house from 100—150 students. They will cost about M\$20,000 each, or \$60,000. (Gold \$30,000.) altogether. In the meantime, we need a sum of M\$6,000. for the refixing of the old frame buildings for dormitory purposes next fall, and for furniture; and another M\$2,000. for the

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1928

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protection of the Hall Dormitory against the elements. It is also proposed that a little later we shall rebuild the Hall Dormitory as an Arts Hall which will include a chapel, recitation rooms, library, and the administrative offices. A sum of about M\$70,000. may be enough for that purpose. A financial campaign is now under way, and we hope that all the friends of this University and those who are interested in higher education in China will take this opportunity to contribute to our immediate need of M\$68,000. We shall do our humble part to help make Fukien Christian University a greater and better institution for the service of youth in China.

C. J. LIN, President.

Foochow, June 13, 1928.



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THE CHINA CHRISTIAN EDUCATIONAL ASSOCIATION

會育教教督基華中

THE MISSIONS BUILDING

23 YUEN MING YUEN ROAD
SHANGHAI

FUKIEN

EXECUTIVE SECRETARIES

H. C. TSAO, ASSOCIATE GENERAL SECRETARY
E. W. WALLACE, ASSOCIATE GENERAL SECRETARY
E. H. CRESSY, SECRETARY OF HIGHER EDUCATION
CHESTER S. MIAO, SECRETARY OF RELIGIOUS EDUCATION

MISS MELISSA J. DAVIS, OFFICE SECRETARY

INDEXED

July 18th, 1928.

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, N.Y., U.S.A.

TRANSFER

Dear Mr. Garside,

Yesterday I sent you a cable as follows:

"Fukien much in need of financial campaign. Advise you to engage Ralph A. Ward. We have telegraphed request to him. C. J. Lin."

My cable to Dr. Ward was as follows:

"Strongly urge you to direct university financial campaign. Please see without delay B. A. Garside and John Gowdy. C. J. Lin."

The financial conditions at Fukien Christian University are in rather bad shape. We have an annual deficit of about \$15,000 Mex. Our agreement with the China Medical Board will end in 1929, and we must have an equivalent endowment to replace that sum, which is about \$20,000 Mex. Of course there are other needs which we would like to meet, but to carry on our work smoothly the above is our minimum requirement. The new grant from the Hall estate may cover part of the above expenses. Still we need another sum of that amount. This does not include building programs or expansion plans.

If our Trustees decide to continue our work in Fukien it is very urgent that we have an endowment fund of at least \$500,000 besides what we have at present. We believe that in our proposed financial campaign in America we should chiefly center on the endowment fund, and this is the reason why we urge the Trustees to start a financial campaign in the United States right away, for with the withdrawal of the China Medical Board grant we shall face a very serious situation in case we are not prepared now. I had a letter from Mr. N. Gist Gee before I left Foochow for Shanghai. In the letter he stated that the renewal of the China Medical Board relations with us could not definitely be known now, but it was his opinion that the grant would surely not be so much as it had been in the past, even if they go in at all. It would seem to us that we should not count too much on that phase and should try our best to put F.C.U. on its own feet as much as possible.

see letter to Ward - 8/25

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I suggested Dr. Ralph A. Ward to be our financial agent as he seems to be the best available man for that purpose just now. I have talked over this matter rather thoroughly with quite a number of people whom I met at the Council of Higher Education in Shanghai, including men like Dr. Stuart, Professor William Hung, and Mr. H. C. Tsao, general secretary of the China Christian Educational Association. They all agreed with me completely that Fukien should start a campaign now and that Dr. Ward was the best man for the work. Of course there is the matter of expenses for the campaign. We figure roughly that it would cost our Trustees \$10,000 Gold for the first year, figuring \$5,000 for salary of the agent and \$5,000 for travelling, telegraph and clerical expenses. He might be expected to raise about \$1,200,000 in two or three years time. This sum of \$10,000 would seem too much for us alone, and we are hoping that either the Council of Higher Education would adopt a program which the Chinese Advisory Committee is now proposing before them so that we would have a general financial campaign in America for all the Christian colleges in China, or, failing that, we would urge that all the union universities in China would get together and have a campaign. In either case we think Dr. Ward would be the best man to direct the work. So far as I can sense from the discussions in the Council of Higher Education it may take some time yet for all of us, particularly the East China group, to agree upon a general plan and to start the contemplated financial campaign. But most of the union universities, with the possible exception of Yenching, are badly in need of further financing, and if we are to have a financial campaign at all we must take into consideration the proper man for that work. That is why we want to keep Dr. Ward before he decides to take other work. In proposing to get Dr. Ward for our work I hope we are rendering a service to all the Christian colleges in China by keeping a proper man for the urgent movement. I hope our Trustees will see their way to have this thing effected before it is too late.

There is another reason why we propose to have Dr. Ward connected up with Fukien. Dr. Gowdy, as you know, would not consider carrying the financial burden of F.C.U. much further. He has done much already, and because of that he has sacrificed his health. Even if he should be willing to carry on the struggle for Fukien we would not let him do it. But for at least several years to come there is no possibility for the Chinese people to support an institution of higher education like that of Fukien; we still have to depend upon America for our finances. With the more or less separation from our institution of Dr. Gowdy, we have to look for some suitable person who will be able to carry on the financial part of the work in America. Both Dean Roderick Scott and myself are convinced that Dr. Ward would be the best man for our purpose. He is most familiar with our conditions; sympathetic with the Chinese people; and understands quite well the general needs in China. He has a large acquaintance in America, I believe. When he was one of the secretaries of the Methodist Board of Foreign Missions he served as one of our Trustees. I had a series of long talks with him about the University before he left China for America. I am quite sure he will do good work for us should the Trustees see fit to appoint him for that purpose. Would you kindly take the

matter up and let me hear from you as soon as possible.

We have started a financial campaign to build new dormitories in Fukien. Work is progressing quite nicely. We are organizing local committees both in Fukien and other parts of the country, as well as in a few centers of the world where we have our alumni. We are hoping to raise the sum of about \$60,000 Mex., from which we hope to be able to build a new dormitory of three or four units, housing 100 to 150 students. The insurance company has granted our claim for \$34,000 for our fire loss. We are now planning to effect protection on the whole dormitory. The work of fixing up the wooden frame dormitories has already begun. Furniture for the students dormitory has been ordered and we are hoping that things will be well fitted for the opening of the college on the 24th of September. I shall report to you from time to time the progress of the financial campaign here. We shall send you the literature which we have published in English (most of the literature we are putting out now is in Chinese). Our faculty offers to supply the Trustees with any kind of material they desire for the campaign work.

This is the fifth day of the meeting of the Council of Higher Education. I came up to Shanghai a week before the opening of the Council meeting to attend the Chinese Advisory Committee meeting which has prepared a report for the Council. We have been moving rather slowly. So far we have agreed on quite a number of points and I hope that the outcome will be satisfactory to all. However, I am leaving for Fukien tonight because of an urgent affair in my family. All the members of the Council have been speaking rather kindly about Fukien, and we are quite grateful for their confidence in our work.

When I return from my home to Foochow one of the things I have to do there will be to start the supervision of the removal of graves from the campus. A definite agreement had been made before I left for Shanghai with the villagers; they agreed to move at least sixty small graves which are now located on our campus at \$10.00 Mex. per grave. I hope this may be a good start for the removal of the rest, about 250 others, in the near future. You will remember that I have called the attention of the Trustees to this matter in my last annual report and in my last letter to you.

Sincerely yours,

Roderick S. S. S.

CJL:NLH

For President C. J. Lin

*(Letter typed after President
Lin's departure)*

0672

CABLE ADDRESS
"HSIHO, FOOCOW"

中國福州私立福建協和大學
FUKIEN CHRISTIAN UNIVERSITY.
FOOCOW, CHINA.

建築新宿舍募捐運動
CAMPAIGN FOR NEW DORMITORIES
執行委員會
EXECUTIVE COMMITTEE

主席 林景潤 校長
副主席 林天蘭 教授
徐光榮 教授
蔣光華 教授
會計 嘉蒲英 女士
幹事 李治安 先生

President C. J. Lin, Chairman
Dean T. L. Lin, Vice-Chairman
Dean R. Scott,
Professor N. Beeman
Miss Eva M. Asher, Treasurer
Mr. Li Chih An, Office Secretary

Dear Friends:

The burning of our Hall Memorial Dormitory last May gives to all of us Christians a terrible blow and a great challenge. We have carried on in spite of the blow, and we are inviting you to join us in meeting the challenge for a deeper faith and greater consecration and sacrifice for Christian education in Fukien.

The burned dormitory cost us \$112,000. Mex. It will cost \$50,000. to rebuild this fine building into an arts hall, and \$75,000. for a new and simpler dormitory of three units. The insurance company paid us \$34,700. We still need about \$90,000. Mex.

Our students and alumni, faculty and Managers, have determined to carry on the fight and win the battle for Christian service. Each one of them is taking the responsibility of subscribing and raising a definite sum of money for the building purpose. You will wish to have a share in it.

The plan provides for the naming of a dormitory unit after any donor of \$10,000., of a reception or recitation room after each donor of \$5,000; and for the privilege of hanging the picture of a giver of \$1,000, and having one's name inscribed on a bronze plate in the building with a contribution of \$500. Any one raising money from other persons will be given credit in the above for half of the amount raised. Due recognition will be given to every contributor.

We understand that Christian service does not expect rewards. But we want to make marks of generosity in sacrifice for a worthy cause. We hope we shall, by the grace of God, come out of this battle in victory. Won't you have a part?

Yours very faithfully,

C. J. Lin
President.

August 10, 1928.

"Every cent contributed goes to the Campaign Fund."

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FUKIEN

Oct. 11/24

INDEXED

TRANSFER

Fukien Christian University

November 23, 1928

President C.J. Lin,
Fukien Christian University,
Foochow, China.

My dear Mr. Lin:

We are enclosing herewith a copy of the minutes of the Fukien Trustees' meeting held on November 8th. Under separate cover we are sending five additional copies of these minutes for whatever use you may care to make of them. I will comment herein on such actions as seem to require further explanation.

Correlated Program. Dr. Wallace was invited to discuss with the Board the Correlated Program for Christian higher education in China which was adopted by the Council of Higher Education last July. About ten days before the meeting of the Trustees there was a large dinner conference here in New York, held under the auspices of the Committee for Christian Colleges in China in order to give information about the Correlated Program and provide opportunities for discussion. Most of the Fukien Trustees had been present at the dinner conference and so were already familiar with the general outline of the Correlated Program and also with the proposals as regards Fukien Christian University.

The spirit of the Board's discussion was one of warm sympathy with the general principles of correlation. It was felt, however, that specific recommendations as to the place of Fukien in this program should come from the field before any definite action is taken by the Board of Trustees. The action taken by the Board was, therefore, simply one of general approval of the principle of the Correlated Program, referring it to the cooperating Mission Boards for their information and approval, and a request to the field Board of Managers to advise the Trustees as to the participation of Fukien in the Correlated Program and the details of such participation.

We shall await word from the field before taking the next step in this matter of correlation. I believe that all of our Boards of Trustees and Mission Boards here in America feel that the correlation of our Christian higher educational work in China will be of tremendous value to all this work but we wish to go ahead only as rapidly as the field feels that we should.

Report of the Treasurer. Copies of the Treasurer's Report are being attached to the minutes. You will note the financial situation of the Board of Trustees as outlined in the report and will also note the action of the Trustees thereon. In general it may be stated that steady progress is being made in clearing up the serious financial difficulties which have so complicated the

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11/25/28

affairs of the University in recent years, but it will take us at least another year to complete these adjustments even if all the present hopes for increased support are fully realized. After all the adjustments recommended in the report have been made there will still remain a deficit in the 1927-28 account of about \$3,000.00. Also there is a threatened deficit on the 1928-29 budget of something more than \$1,000.00. The Trustees feel, therefore, that for the present they are forced to continue a very conservative policy.

Official requests from the field. In connection with the financial report, we presented to the Trustees your letter of October 4th. The Trustees are all seriously concerned over the fact that even with the reductions you have been able to effect in your 1928/29 budget, there still remains a threatened deficit of about \$5,000.00 Mex. As you know, we are hoping that at any time now we may receive formal word from the Trustees of the Hall Estate that Pukien is to participate in the distribution of funds they are holding. It has been Dr. Gowdy's recommendation that any income from the Hall Estate funds up to the end of the fiscal year 1928/29 should be used for the reduction of outstanding deficits and the creation of increased support for the University to carry it past the time when the China Medical Board's grant terminates next year. Yet it is possible that when these Hall Estate Funds are actually in hand the financial situation of the Board of Trustees will be so much improved that they will find it possible to take some further action toward helping with the expenses of the present year's budget.

The Trustees considered at some length the paragraphs in your October 4th letter dealing with the subject of gain and loss on exchange. It is the feeling of the Trustees that since the Board each year guaranteed to provide a certain Mexican appropriation, regardless of the rate of exchange and that in so doing it assumed the responsibility for any loss due to adverse exchange rates, it should therefore be entitled to allocate any gain resulting from favorable rates of exchange. This general statement of policy is covered by action T-810. Acting on this general policy, and confronted as it is by heavy deficits from preceding years, and the further threatened shortage of this year, the Board felt that the only possible action it could take on the question of the gain in exchange for the fiscal year 1927/28 is to apply this gain in exchange to the deficit remaining on our books for the year 1927/28. Fortunately this adverse decision of the Board is largely counteracted by the fact that adjustments on our record for the fiscal year 1927/28 show the field is still entitled to G\$1,041.50 in order to fully meet the Board's pledge that G\$29,600.00 would be supplied to the field. I am at this time writing Miss Asher a special letter on this subject showing just how these adjustments will affect our financial standing.

Building plans. I found that the information I had available for presentation to the Trustees on the proposal that the funds available from the burned dormitory be used to rebuild this structure into an Arts Hall was rather too sketchy to be entirely satisfactory. The action of the Trustees was therefore of a rather general nature. You notice that in action T-811 they voted "that on the understanding that the reconstruction of the Gardner Hall Memorial Dormitory as an Arts Hall is agreeable to the original donors of the building and that sufficient funds will be in hand to complete the new construction, the Trustees approve the proposed plan." I understand that Dr. Gowdy has already secured the approval of Mr. and Mrs. Robert T. Jones to the proposal that this building be reconstructed as an Arts Hall so that condition is probably already met although Dr. Gowdy may wish to correspond

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11/23/28

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further with Mr. and Mrs. Jones as to certain details of reconstruction. We are, however, somewhat uncertain as to whether the funds you have available from insurance on the Gardiner Hall Dormitory or from other sources are sufficient to complete the reconstruction of the building as an Arts Hall. If these funds are sufficient the field is authorized to go forward with the work as rapidly as you wish. If, however, there is likely to be any shortage of funds, the work should be held up until we can reach a clear understanding as to how such funds are to be provided.

These, I believe, are all the matters in the minutes or in your letter of October 4th requiring detailed comment. The Trustees will await with interest further word from you on the revision of the By-laws of the University. We are attaching to this letter a list of names and addresses of the members of the Board of Trustees so that you will be able to mail to them direct such material as you feel will be of interest to them. I would suggest that we continue our present procedure of having copies of the minutes of the Board of Managers and other official reports of the University sent to this office for distribution to the Board of Trustees. However, it would be an excellent plan for the field to mail direct to the different Trustees general informational material which would interest the individual members of the Board and keep them more directly in touch with the work and progress of the institution.

We are also sending you at this time a list of individual donors to the work at Fukien. Dr. Cowdy will undoubtedly be able to make suggestions for revising, and possibly enlarging, this list. Here again, we feel that for the sake of keeping financial appeals unified and avoiding conflicts which would work injury to the best interests of the University, it is advisable to continue our present policy of having all financial appeals to donors sent out direct by our New York office. It would without question, however, be quite worth while for the field to send to such donors from time to time informational material which will keep them interested in the University is doing and planning. The field and the home office may find it advisable in the future to work together on preparations for financial appeals, some material being mailed direct from the field to various donors, and other material being sent out by the New York office. Since Dr. Cowdy has directed most of the financial appeals made here in New York, and is also intimately familiar with the situation on the field, you will undoubtedly wish to talk over these matters with him.

This letter will be reaching you at about the time of the Christmas season. We take this opportunity, therefore, of wishing you a very Merry Christmas and a New Year filled with the gratification of continued accomplishment for Christian higher education in China.

Very sincerely yours,

BAG-H

Enc. 3

copy to Dr. Cowdy

0676

January 9, 1929.

FUKIEN CHRISTIAN UNIVERSITY

Cost of Five-Year Program

(On the basis of standards and correlated program adopted by the Council of Higher Education, 1928.)

Student body, 300; Faculty: Chinese 17, foreigners 8.

Additional to Present

(All figures in Mex)

TRANSFER

I. CURRENT

4 professors and associates @ \$3,000. . .	\$12,000.00
3 assistant professors @ 2,000.	6,000.00
2 instructors @ \$1,400.	2,800.00
Administration	2,000.00
Operation and Maintenance	2,000.00
Library	4,000.00
Departmental Expenses	2,000.00
Doctor and dispensary	3,500.00
Physical Director	1,500.00
Pensions to teachers.	1,980.00
(@ 5% of salaries of 8 Chinese full and associate Professors @ 3,000.; 5 Asst. Profs. @ 2,000.; 4 Instructors @ 1,400. Foreigners now on staff are already being provided for).	
Sabbatical Year - 1/12 of salaries of . .	2,833.33
8 Chinese Profs. @ 3,000.; 5 Asst. Profs. @ 2,000.)	
In place of China Medical Board Grant for science work	20,000.00
Agricultural Experiment Station	9,500.00
	<u>M\$70,113.33</u>

Equivalent of Endowment @ 5% M\$1,402,266.66

II. CAPITAL ITEMS

Dormitory	\$ 150,000.00	
Administration, Chapel, Library, and Arts Class Rooms (rebuild).	65,000.00	
Residences (10)	100,000.00	
Gas and Power Plant	20,000.00	
Land	10,000.00	
Agricultural Experiment Station		
Houses	3,500.00	348,500.00
		<u>M\$ 1,750,766.66</u>

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INDEXED

FUKIEN

TRANSFER

January 12, 1929

ans. 3/9/29

President C. J. Lin,
Fukien Christian University,
Foochow, China.

My dear Mr. Lin:

We are enclosing herewith five copies of the Minutes of the Meeting of the Fukien Board on January 8. We will comment herewith on such items as seem to require it.

Distribution of Hall Estate. Most of the meeting was devoted to a discussion of the various questions arising out of the distribution of the Hall Estate. The situation is summarized briefly at the bottom of the first page of the Minutes. The University received from the Trustees in the form of direct endowment, cash and securities valued at \$50,000. This \$50,000 is substantially an unrestricted endowment, of which the income can be used in any way the University may decide. In addition, there was placed in trust with the Harvard-Yenching Institute for Fukien Christian University, the sum of \$200,000. We have not yet learned the exact and complete conditions under which the income from this \$200,000 will be paid over to the University. It is understood informally that the Trustees of the Hall Estate placed rather full control over the conditions under which this income would be given in the hands of the Board of Trustees of the Harvard-Yenching Institute. Since we have a great deal of confidence in all nine of these Institute trustees, we sincerely hope that no burdensome or unwise restrictions will be placed on the income from this \$200,000. Until some definite word has come to us from the Institute, however, it is quite wise for us to hold in abeyance any plans for the expenditure of the income from this sum.

Grant from Rockefeller Foundation. The Board cordially supports the Field authorities in hoping that the Rockefeller Foundation will renew its present grant to the University for the work of the Science Department. We will do all we can to present such a request to the Foundation in the most effective manner. We must however face the fact that it is quite doubtful whether the Foundation will give favorable consideration to the request for an extension of this grant. At best it is likely that the grant will be greatly reduced, and will be

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entirely terminated after a short period of time.

Minutes of Annual Meeting of the Board of Managers. You will note the various actions taken by the Trustees. Such of the Managers' Minutes as required no specific action by the Trustees were simply noted. The sub-committee which spent some time last year re-drafting the by-laws of the University was asked to continue its work when we receive from the field any proposed amendments to these by-laws. As soon as we have definite word from you I will try to get this committee together and complete the work of re-drafting the by-laws for final action by the Trustees.

The Trustees warmly supported the proposal that the Church Missionary Society be asked to increase its participation in the University to the full minimum quota.

The Trustees also heartily voted to express their warm appreciation of the splendid work you and Miss Asher have been doing this year. I am writing more on this point in separate letters to both of you.

Building Plans of the University. The Trustees again express themselves as being warmly in favor of the general suggestions from the field regarding the Arts Building, and rearrangements of your dormitory accommodations. As regards the Arts Building, I had to regretfully inform the Trustees that a few days ago Mr. Robert T. Jones had telephoned us to say that he and Mrs. Jones found it impossible at this time to give a favorable reply to Dr. Gowdy's proposal that they provide the \$24,000 needed to reconstruct the Gardner Hall Dormitory as an Arts Building. Since the Trustees know of no other way in which this \$24,000 can be provided, they could do no more than simply express their sympathetic interest in the proposal for this Arts Building, and point out that they do not see at this time just where the necessary funds can be secured.

As regards the conversion of the two double residences into student dormitories, and the building of four single residences to accommodate the staff members now accommodated in these double residences, the Board of Trustees was quite happy to record its general approval. This was done with the understanding however that these changes will be made only as the field is able to secure the funds necessary to erect new residences as rapidly as the present double residences are converted to dormitory purposes and to provide the funds necessary for thus converting these residences into dormitories.

Continuation of Dr. Hill's Gift. Dr. Hill's continuation next year of his annual contribution of \$2500 is in accordance with a pledge he gave some years ago. As yet we do not know whether Mr. W. Y. Chen will still be studying abroad or will be on the Fukien campus. If he has returned to Foochow I presume the full \$2500 will be available for the expenses of the Department of Religious Education within your budget. If Mr. Chen is still abroad, his expenses will presumably again be made a first charge against this gift, leaving the remainder available for your budget needs.

Finance Items. The most important item under this general heading was the assignment of anticipated income from the Hall Estate. Unfortunately this income will be much smaller than Dr. Gowdy and I had been led to hope from our conversations with Mr. Johnson. On the \$50,000 turned over to us direct, all dividends had been paid and coupons clipped to January 1, 1929. On this \$50,000 we will receive, to the end of the fiscal year on July 31, only \$1592.50. The chief hope for any substantial income from the Hall Estate before the end of the fiscal year on July 31, 1929 must therefore lie with the funds held in trust by the Harvard-Yenching Institute. We estimate that Fukien's income from this Harvard-Yenching Institute Trust fund will be about \$6950 to July 31, 1929.

Correspondence from the field reveals that at the close of your fiscal year July 31, 1928 you had a balance of Mex. \$8902.88 free from specific obligations and apparently available for any designation that might be given. Action M. 550 of the Board of Managers requests that the Trustees grant this surplus balance of Mex. \$8902.88 to help meet the deficit on the 1928-9 budget or any other emergencies that might come up during the year. In my letter to Miss Asher of December 17 I referred to further remittances to the field since her financial report was drawn up, which I believe will bring this undesignated balance in her hands to approximately Mex. \$15,000.

Thus there is available for meeting the outstanding obligations of the University the following amounts:

Undesignated balance on the field, approx. Mex. \$15,000	\$7,500.00
Income from direct Hall Estate Endowment to 7/31/29	1,592.50
Possibility of income from fund held in trust by Harvard-Yenching Institute	<u>6,950.00</u>
	\$16,042.50

see case 1/15/79

By Action 7826 the Trustees listed the preferential order in which various outstanding obligations will be met. The first item of Cash awaiting Investment is already in hand and will not be deducted from the possible resources listed in the preceding paragraph. The first obligation to be met therefore is the purchase of physics equipment, to approximately \$36000. You are therefore authorized to make purchases up to approximately \$6000 from the Undesignated Balance now in the hands of Miss Asher. I hope that this balance will be sufficient to purchase the full \$36000 of physics equipment and to leave a small balance. If the field desires our New York office to make payment for any or all of this physics equipment we will be glad to do so. Any such payments would be charged against the current budget for 1928-9, with the understanding that Miss Asher would repay into her current budget funds an equivalent amount from the undesignated balance brought forward from last year.

M5074

Once this physics equipment has been cared for, the next item in line is providing for the deficit in the 1928-1929 budget. According to the statement prepared on the field under date of Sept. 25 this deficit is defined as ~~\$24574~~. However I pointed out in my letter of December 17 to Miss Asher that this deficit must be increased by Mex. \$1982, by making certain corrections pointed out on page 4 of my letter. We hope that your undesignated balance now in Miss Asher's hands will be large enough so that a part of this budget deficit can be provided on the field after the physics equipment has been purchased. The remainder we will make the first charge against income received here in New York from our Hall Estate endowment.

I trust that Miss Asher will report to us as soon as she can the exact figures of her undesignated balance and the portion of it that will be available for meeting the 1928-9 deficit.

You will note that the Board of Trustees by Action 827 makes it clear that this action of the Board in assuming responsibility for a deficit remaining after they have already stated the amount they can provide for the budget this year, is to be taken as a very special action which does not in any way create a precedent. The Trustees thoroughly appreciate the difficulties under which you have been working this year, and are desirous of assuring you of their confidence and their cooperation. Therefore they have taken this very unusual action of increasing their commitment for the budget of the current year.

President C. J. Lin - - - - -

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The clearance of the last two financial items listed, namely outstanding building obligations on the field and provisional cash overdraft here in New York will depend almost entirely on the action taken by the Harvard-Yenching Institute.

I believe that these are all the items in the Minutes which require specific comment at this time.

Very cordially yours,

B. A. Garside

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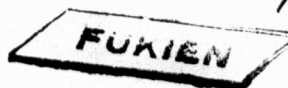
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CABLE ADDRESS:
"HSIHO, FOOCOW"

學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCOW, CHINA.
州福國中

OFFICE OF THE PRESIDENT
室公辦長校

ACK
"MISSIONS"
4/11/29



February 31, 1929.

TRANSFER

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Mr. Garside:

We have your cable announcing to us the final distribution of the Hall Estate and Fukien Christian University's share in it, which we decoded to read as follows:

"Board of Trustees approve using approximately Gold \$6,000. from undesignated balance in hands Field Treasurer for purchase Physics equipment. Hall Estate distributed. University share Gold \$250,000. Income immediately available less than expected. Letter with full information follows. Inform Gowdy."

We are waiting for your letter for full details.

We are also prepared to send in orders for Physics apparatus to the amount of about \$4,500. gold. As soon as the quotations from the various scientific instrument companies from America and England are received, we shall have the orders sent out. We are hoping that the apparatus may come sometime in June of this year. In arranging for the payments on the orders, we hope that our office in New York may be able to pay the bills and hold the necessary amount of money which would otherwise be sent to us from your office on current expenses, thus saving us from having to make transactions that would involve a loss in exchange. Miss Asher will notify you when the payments are due.

We sent Dr. Gowdy a copy of your cable as soon as it came, and I have had several talks with him since. We hope that the income from this fund will be available immediately to meet some of our deficits of the past years, as well as to pay off our Science Building debt, which, as we have already told you amounts to about \$7,000. Mex. Dr. Gowdy thinks that one of the conditions of the gift is that we should have a strong department of Chinese studies. We have already been looking for a suitable new teacher to be added to our Chinese faculty, either this spring or next fall. As soon as we have received full information concerning the gift, we shall do our best to fulfill all of the conditions of same.

Yours Sincerely,

B. J. Lin

CJL:A

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CABLE ADDRESS:
"HSIHO, FOOCHOW"

學大和協建福
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
州福國中

FUKIEN

CODE
"MISSIONS"

OFFICE OF THE PRESIDENT
室公辦長校

February 1, 1929.

TRANSFER

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Mr. Garside:

I would like to make a brief report about the work of the University during the last few weeks. The fall semester's work ended yesterday. We now have only about a dozen students from distant places remaining on the campus. We had our preliminary entrance examinations yesterday morning. More than ten students from Foochow City were here for the examinations, and half of them got through successfully. Our regular entrance examinations for the spring term will be held on February 18 - 21. There are already about twenty applicants. We are printing new posters about the examinations for distribution in the outside districts.

under separate
cover.

We had a good commencement on January 26. I am sending you a few copies of the program. The Commissioner of Education of Fukien Province gave a splendid address, in two parts. In the first part, he praised the work of the University, and in the second part gave advice to the graduates. We have a written record of his address in Chinese. I am now summarizing his various points here, knowing that our Trustees will be interested in what he said. In the first part, commenting on his hearty appreciation of the work of the University, he gave five points as follows:

1. He said that F.C.U. had the most beautiful site of any place he had seen during his twenty years of service in the various institutions throughout this country; that our place is an ideal place for the kind of work we are doing.

2. F. C.U. meets the urgent need of the Chinese people in the sense that we are well equipped in our science work, both as to equipment and teachers. He compared our science work with that of the Government Universities and Colleges in Peking, Nanking, and the private universities in Shanghai, saying that the best known University in China, the former Government University in Peking, was famous for its strong arts courses. Their science equipment is not in any way compared with ours.

3. The splendid spirit of cooperation. He praised F.C.U. as having a truly family spirit, for he noticed the hearty cooperation between the faculty members of

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different nationalities, and between the faculty and students. He also praised the splendid spirit of our alumni who came from distant places to attend the Commencement, and the hearty support of our Board of Managers. He paid a special attribute to the foreign members of our faculty and staff, saying that they were contributing their best at the sacrifice of their own personal comfort and the many advantages they might otherwise have in their own homeland.

4. Educational efficiency. He said that we had the most economical University in this country so far as the amount of money which is expended annually is concerned, and at the same time our work is among the very best.

5. F. C. U. is the cultural center of the province. He compared F. C. U. in this province as the famous city in Shantung where our sages, Confucius and Mencius, were born. He said that in the absence of any Government colleges, Fukien is shining as a light to society in this part of the province.

I will not stop here to give what he said to our graduates. He gave them much sound advice, as well as challenges for service. You may be interested to know that practically all of the graduates of this class have been engaged, and we are not able to meet quite a number of other requests for science teachers.

There is one important change in our personnel about which the Trustees may be interested to know. That is, the borrowing of Dean T. L. Lin of this University by the Government of Fukien to run a Government Institute for the training of Civil officers for a period of six months in Foochow. The Government was very earnest in their request, and Dean Lin was willing to go. Hence the Board of Managers has granted him a leave of absence for six months, with his salary paid by the Government. The Department of Education of the Province has also requested^{us} to cooperate with them in opening a summer institute for the training of the teachers of the Province. The Board of Managers is still considering this request. We are hoping that in the sincere cooperation with the Government for various kinds of services to the public, we shall be able to expand our Christian influence to a larger field. We are pushing forward our missionary frontiers even with our cramped facilities along the line of personnel and equipment.

I am enclosing herewith a copy of a report I made for Dr. N. Gist Gee of the Rockefeller Foundation at his request, to be incorporated in the report of the Foundation.

Yours very sincerely,

T. L. Lin

CJL:A

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FOOCHOW, CHINA

Office of the President

February 9, 1929

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear Mr. Garside:

Enclosed herewith I am sending you a copy of the minutes of the meeting of our Board of Managers on February 2, and a copy of the budget for the fiscal year, August 1, 1929 - July 31, 1930. I hope they are clear.

Under No. 2 of the reasons given explaining the deficit, the addition to the staff of a Librarian is necessary because Mrs. Martin, our present Librarian, urges strongly for that. We need a trained Librarian who can give full time, Mrs. Martin has to take care of her home. Mr. T. H. Wang who is now studying at Cornell is under contract to come back this fall to take Dr. Sutton's place during the furlough of the latter. Mr. Theodore Chen will be a necessary addition to our staff on account of the courses in Education and English left uncared for by the absence of Professors Beach and Farley. A new teacher in Chinese Literature and another in Social Science has been authorized for the last two years, and they are certainly badly needed.

You may notice under No. 5, The Savings Over Last Year's Budget, the items relating to the science departments and Mr. Metcalf. On account of the threatened cut in the C. M. B. appropriations, the science faculty has consented to be cut to the amounts indicated in the budget. The Metcalf case has been reported to you already by a separate letter.

We have been working on the budget for the last two months or so, trying to cut down our expenses to the minimum, and the Board of Managers has realized that this is probably the lowest amount that can be had. We hope that the Trustees will be able to at least provide us with the same amount of appropriation as in the past, that is, \$59,200.00 Mex. exclusive of the special and non-budget items as listed on page No. 2 of the budget, and will appropriate the available income from the Hall Estate and the grant from the Rockefeller Foundation to meet the deficit which amounts to \$8,879.00 Mex.

It is needless to say that this budget does not include the funds necessary for the rebuilding and construction of new residences and remodeling. We are doing our best to find money to go on with the work as far as possible. At present, we are short by about \$50,000.00 Mex. We hope that our Trustees will be able to give us some aid

along this line, although we do not ask them to be responsible for any definite sum. Then, there is the item for the removing of graves and the purchasing of a few strips of land, which you will remember amounts to about \$6,000.00 Mex.

Yours very sincerely,
/s/ C. J. Lin

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FUKIEN CHRISTIAN UNIVERSITY

February 18, 1929

EXCERPTS FROM LETTERS FROM PRESIDENT C. J. LIN DATED
JANUARY 12, 1929.

I "Enclosed herewith I am sending you a copy of the minutes of our Board of Managers meeting held on December 22, 1928. Here I want to call your special attention to the votes of the Board on the revision of the constitution of Fukien Christian University:

1. The Board of Managers has adopted the revised By-laws by the Trustees as the general constitution of the University, with only one change; that is the proposed amendment on amendments. You will notice that articles V, VI, and VII can be amended by the Trustees only with the consent of the Board of Managers. This was not done with any suspicion that the Trustees might do anything without duly consulting with the field Board, for there is no doubt but that there is a real spirit of cooperation between these two bodies, but it was deemed by the Board of Managers ^{being} necessary because they thought that without the right to have a say in the amendment of the constitution, they could not conscientiously register the Board with the Chinese Government as having the full responsibility of carrying the administration of the University. I hope that the Trustees will sympathize with the Managers on this point.
2. The other important matter about the constitution of the Board of Managers, which is entirely based on Articles V, VI, and VII of the general constitution, is that it is arranged in the Chinese way. The number of the articles are different from those of the original. This was done because:
 - a. There is no necessity of registering the Board of Trustees with the Chinese Government.
 - b. The Managers did not feel that they had any right to take part in determining how the Board of Trustees should be organized or how it should function.
 - c. There is no necessity for the general public in China to know our whole constitution with its detailed organization in America but there is a need of definitely connecting the field Board with the Trustees in America; hence the additional article at the beginning of the constitution of the Board of Managers."

II "With regard to our building plans, the Managers have just passed a general vote. See votes M-562, 563, 564 and 565 in the minutes of the Board of Managers dated December 22, 1928. With the insurance money and that realized from the Campaign, we do not yet have enough funds to carry out the original plan of the arts hall. You probably know by this time that Mr. Robert Jones has refused the request of Dr. Gowdy to give \$24,000. gold towards the rebuilding. Dr. Gowdy is greatly discouraged, but I, myself, was not disappointed at all, for we really could not expect more from Mr. Jones until we have proven

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to him and other friends in America that this institution is worthy to be helped. We are now trying to carry on our rebuilding plan in a modified form, which, although may not be ideal, will be fitted for the purpose, and we shall do our best at this end to make funds available for that purpose.

"The Government of Fukien has passed a resolution to give us \$40,000., half in cash and half in Government bonds, as their contribution towards our rebuilding fund. The bonds at present are worth almost nothing, but I think the \$20,000. in cash will be available sometime in the spring, if we will accept it. The Board of Managers will consider the matter further at the next meeting. They want to be sure that there are no strings tied to the gift. We are also planning to launch a general campaign in Foochow after the China New Year Time, and similar campaigns will be carried on later in other cities of this province. We feel that there is plenty of money that may be secured for the University, but we are greatly handicapped on account of personnel forces, as I myself cannot carry on the internal administration and teaching and the campaign in the public at the same time. But we hope to do our best, and will trust the rest to the Grace of God. We hope we shall not fail.

The modified building plan for the arts hall is not to have a separate floor for the library and chapel, but to use the one floor for both, and to do away with a great many of the desirable things, though not necessarily essential for the effective use of the building. We hope to change the two double residences, if the Trustees agree, into dormitories at a cost of \$5,000. Mex. each and build four smaller faculty residences costing from \$6,000. - 10,000. each. In this way, we hope to carry on our work during the next year or two. There is urgent need for a new dormitory, for even with the remodeling of the two double residences for dormitories, we cannot accomodate more than 100 students.

The rebuilding and the remodeling of the double residences are very urgent because the students will not be able to keep up their good morale much longer if no action is taken along that line. They are now living in the frame temporary buildings. Both the students and the faculty are quite nervous most of the time for fear that if anything should happen to those buildings we would have to stop work immediately. With the present accomodations we will not only be unable to take in more students, which is necessary even for the teaching morale of the institution, but we may lose quite a number of them by transfer to other institutions and new students may not consider coming here under present conditions. If the money is available, we wish to start both the rebuilding and the building of new faculty residences to take the place of the two double residences which we propose to remodel for dormitory purposes. I hope at your next meeting the Trustees, either of the whole Board or the Executive Committee will consider this urgent need of the University."

III "I am writing to explain the action of the Board of Managers in regard to the Correlated Program of the Christian Colleges in China, and the part of Fukien Christian University in same. You will notice in the enclosed minutes of the Board of Managers dated December 22, 1928, that the Managers approve in general principles the Correlated Program as passed by the Council of Higher Christian Education in China last July. For the part of Fukien, they proposed to have the upper limit of our student body as 300, instead of 200 as recommended in the Correlated Program. The reasons for so doing are stated in the minutes Vote- M-561, and the enclosed copy of the cost of the Five-Year Program has been

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made on that basis. I am taking this matter up with Mr. E. H. Cressy, Secretary of the Council of Higher Education, and I hope this will be adopted by the Council at its next meeting.

"You may be interested to know that during the discussion in the Chinese Advisory Committee, it was proposed that Fukien should have 300. We believe that if our normal growth is not hampered by sudden political and social changes as we have experienced during the last two years, we shall have a student body of 300 within the five years. As I sense it, the chief reasons why we have not grown in the numerical number of students are: first, we have put more emphasis on quality than quantity; hence, every year we take less than one-third of the applicants into the freshman class. Even at the beginning of the fall semester, after the dormitory fire, we had over 50 students applying for examination for entrance, and we took in only 19. Second, we have been, and still are, rather weak in our Chinese members. We have not been able to give strong courses in Chinese Literature, History and Philosophy, and practically none in the Social Sciences. Both these have been, and are, in great demand. Every year we have a number of students transfer to other colleges because of our lack of provision for these courses. We are now greatly strengthening our Chinese Department, and I hope the Trustees will give us enough appropriations for more Chinese staff. The realization of the Hall Estate grant may help in this request.

The Christian High Schools throughout the province are again on their feet. With the closer relationship which we are now having with them, it is hoped that more of their students will be sent to us rather than going to other colleges outside of the province. Also the Government Middle Schools and the private institutions are being greatly strengthened, and they are all looking to this University for further education. Even with a limited number of Chinese members in our faculty, they have been constantly asked by the Government and public institutions to render gratuitous service of various kinds. Fukien Christian University is getting more and more before the mind of the public, and we hope that we may do more as time goes on. You will notice in the minutes of the Board of Managers that there is a question about establishing a summer school for the training of all the middle school teachers. If satisfactory arrangements could be made, it would put F.C.U. definitely forward in the educational leadership of this province. With all the factors considered we have every reason to expect a steady growth of this institution in quality as well as quantity. Unless reasonable provision is made to accommodate the expected growth, we might find in the future that we would be compelled to take in students beyond our accommodations. That is why the Managers want to have our program on the proposed basis.

You will notice in the estimated cost of the Five-Year Program that the only increase necessary for the increased number of students is the number of teachers. The rest of the items in both the current and capital accounts are practically the same whether the student body is to be 200 or 300. You also know that our urgent need is to have more Chinese professors. We also want to keep all of the members of our present foreign staff, for they are heart and soul in the work of the institution and none of them could be cut off without hurting the life of the whole institution. By keeping our student body small say 200, we would not be justified on the basis of the agreed standard to increase our teaching staff. A student body of 300 will give us room for more Chinese teachers, which in turn we hope will enable us to make an increasing contribution to the services of China.

We are glad the Trustees have taken the position they have with regard to the Correlated Program. We are now submitting the detailed plan in the enclosed program for the consideration of the Board of Trustees."

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FUKIEN CHRISTIAN UNIVERSITY

1927 - 1928

INDEXED

Fukien Christian University made rapid progress in its educational enterprise in 1927-1928, in spite of the many difficulties that have arisen from the generally unsettled political conditions. It has completed its reorganization, strengthened further its teaching forces, and made a steady forward move in its service to society as an institution of higher learning. The fire in the Hall Dormitory in May, 1928, checked the contemplated fiscal growth. But it is hoped that that misfortune may yet hasten the realization of a greater and better Fukien Christian University.

1. Reorganization and Registration: In February, 1928, the Administrative Commission was abolished, and Chairman Ching-Jun Lin of that body was elected President of the University. Meanwhile Dr. John Sowdy was made Field Representative of the Trustees in America. Thus both efficiency in administration and cooperation between the founders and the field have been much enhanced. The registration of the University with the Fukien Government was effected in August, 1927. On account of the change of the form of report made in Nanking, the materials were returned to be re-copied. It has again received the approval of the Fukien Department of Education and has been forwarded to Nanking for final action.

2. Instruction: There has been a considerable strengthening of the teaching forces in the various departments. With the return of Professor F. C. Martin and the addition of Professor C. Y. Chung, the Department of Physics has now three men. ^{Mr. Han Lien Lu, 1928, joined} There is added

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to the Department of Chemistry, ^{as assistant} an ~~instructor~~ to take the place of Mr. T. H. Wang, ²¹ who was sent to study in America, on a Rockefeller Foundation fellowship. Prof. F. P. Metcalf of the Department of Biology left for America on furlough in June, 1928, and Mr. Yang Chung Ling, ²² formerly professor of biology at Putang University, Shanghai, is now assisting Prof. G. R. Kellogg in carrying on the work. Prof. Wang Chih Shin has been added to the Department of Chinese Literature and Philosophy, Mr. Hsieh Chen Ya, ²⁵ to the Department of Modern Languages. Prof. T. L. Lin assumed the deanship in August, 1928. The usual high standard of work has been maintained by all the departments of instruction.

3. The Premedical Course: There has been a noted increase in the student registration in the Premedical Course, the number for the year being 23. The curriculum now contains a bonafide 3-years course, but most students elect the 4-years schedule. The standard of work here is among the best in China. Our graduates make high records in leading medical colleges in the country.

4. The Students: The total student enrollment was 134; eighteen graduated during the year. The general health condition has been good. The spirit of the students, as shown in their various organizations of self-government and activities, has been fine. They showed their loyalty to an ^{un}usual degree during and after the dormitory fire. Our graduates have been in great demand; we have not been able to supply a number of institutions which have requested for science teachers.

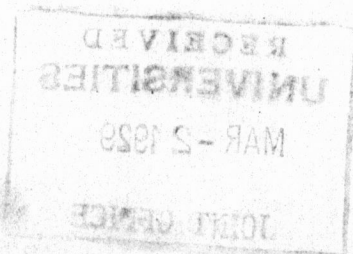
5. The Dormitory Fire and Rebuilding Plan: The fire in the Hall Memorial Dormitory occurred in the evening of May 28, 1928. No life was lost. The financial loss, besides the students' belongings and books, amounted to over \$80,000.00. The devotion of the faculty and the loyalty of the student body held the institution open with ^{the} usual good order, after two days' adjustments, until the regular date of closing. A plan for rebuilding and new construction to cost \$135,000.00 was authorized by the Board of Managers, and a finance campaign was started in August, 1928. The response from the public has been gratifying. ~~There~~ ^{we are} ~~is~~ still short about \$80,000.00.

6. Contributions to Society: A considerable amount of research work has been carried on during the year by the faculty members and the advanced students in the fields of Chemistry, Biology, and in Chinese Philosophy and Literature. The Biology students have published their semi-annual proceedings in English, and the student body its publication, "The Fukien Tide," in Chinese. Several pamphlets about the work of Fukien Christian University were also issued. A number of teachers contributed articles to leading current magazines, as well as delivered lectures to various organizations. Aid has been generously given to the various Government officials who sought the same. Work has also been started to help coordinate and raise the standard of the private educational institutions in this part of the country.

7. The Present Challenges: College education in China today must be able to make important contributions to the upbuilding of a new nation. This is even more true with regard to the

existence of a Christian institution of higher learning. Fukien Christian University is seriously engaged in a study to find out how the traditional college curriculum can be reformed, and how the youth of the land may be more effectively educated to meet the needs of the Chinese people. We should not be afraid of making necessary experiments. The urgent needs of dormitory spaces and accommodations must be met soon. More facilities for arts courses must be provided for. Fukien Christian University sets itself forth in the new year to meet these challenges with an increasing devotion and effort, with hopes for greater possibilities in service.

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