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Hwa Nan College 1936

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FUKIEN

January 14, 1936

President Lucy Wang
Hwa Nan College
Foochow, Fukien, China

President C. J. Lin
Fukien Christian University
Foochow, Fukien, China

Dear Pres. Wang and Pres. Lins

*See Miscellaneous
Two hour folder
minutes
etc.*

We attach hereto the minutes of an important meeting of the joint Hwa Nan-Fukien committee on cooperation held here in New York on January 6th.

The committee listened attentively to reports made by Mrs. Peel, Dr. Fairfield, and Mr. Cartwright describing their visits to Foochow last spring, and gave careful consideration also to all the actions of the governing boards of the two institutions and to the correspondence that has passed between us during recent months.

We realize that there are many practical difficulties to be overcome before thorough cooperation between Hwa Nan and Fukien can become an accomplished fact. We recognize, too, that each institution would be called upon to make substantial sacrifices in order to make such cooperation effective. But despite all this, the committee still believes that through such cooperation these two institutions in future can best continue to carry on in Fukien Province the highest type of Christian education service which they are called upon to render.

We earnestly hope and pray, therefore, that you will both continue without ceasing your efforts to discover and to put into operation whatever plan of cooperation will best allow Hwa Nan and Fukien to utilize their combined resources in the advancement of Christian higher education in Fukien Province. We all clearly recognize that the leadership in this undertaking must rest with you on the field. Only you are in sufficiently close touch with all the practical problems which must be faced and the personal factors which must be considered. Only you are in a position to formulate and carry into operation a feasible plan of working together.

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You will note in the minutes a detailed outline of the procedure which we hope you on the field will be able to carry out, and the information which we hope you can supply. It is important that we have as many of these facts as possible in hand when we have the proposed joint meeting of the two Boards of Trustees early in May. Even though you cannot give all this information in complete form, we urge that you send as much as possible, together with any other matter you wish to put into our hands, so as to arrive here not later than April 15th.

In the profound hope that you may both have Divine wisdom and guidance in your leadership of the consideration of these important matters, we are

Very sincerely yours,

Chairman, Joint Committee

Secretary, Joint Committee

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MINUTES OF MEETING
JOINT COMMITTEE ON COOPERATION
TRUSTEES OF HWA NAN COLLEGE
TRUSTEES OF FUKIEN CHRISTIAN UNIVERSITY

9:30 A.M., January 6th, 1936
52 Gramercy Park North, New York City, N.Y.

List of those present:

Hwa Nan College

Mrs. Dorr Diefendorf
Mrs. Thomas Nicholson
Mrs. Leon Roy Peel

Associated Boards

B. A. Garside

Fukien Christian University

Mr. Frank T. Cartwright
Dr. Wynn C. Fairfield
Mr. Samuel Thorne
Dr. E. G. Warner
Miss Amy O. Welcher

Mrs. Nicholson was elected Chairman, Mr. Garside Secretary.

The meeting was opened with prayer led by Mrs. Peel.

REPORTS OF VISITS TO FOOCHOW

Dr. Fairfield, Mr. Cartwright, and Mrs. Peel reported on their visits to Foochow during their recent trips to China. They summarized their personal observations and told of meetings and conferences in which they had participated.

REVIEW OF STATEMENTS AND CORRESPONDENCE

The meeting then devoted some time to a review of the actions taken by the two Boards of Trustees in America, the Boards of Directors in China, and various correspondence during recent months related to the topic of the proposed cooperation between Hwa Nan and Fukien Christian University.

DISCUSSION OF PRACTICAL PROCEDURE

The group then discussed at length the situation now prevailing at both institutions, and examined the practical difficulties involved in going forward with the process of cooperation to a degree where it would be really effective and economical. Following this discussion it was

RESOLVED that

WHEREAS it is the judgment of this joint committee that the hope of making adequate provision for Christian higher education in Fukien Province lies in the establishment of some basis for thorough cooperation between Hwa Nan College and Fukien Christian University; and

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WHEREAS both these institutions have expressed their interest in continuing to explore the possibilities of achieving such cooperation; therefore

1. That this joint committee reaffirm its conviction that there should be cooperation, rather than competition, between Hwa Nan College and Fukien Christian University.
2. That this committee request the Board of Directors of Hwa Nan College and the Board of Managers of Fukien Christian University to appoint a joint committee on cooperation.
3. That we request the field joint committee on cooperation to work out in detail, and to present to this committee at the earliest possible date:-

- a. What would be involved in a thorough-going carrying out of "Plan A" as outlined by this joint committee on March 18, 1935?
- b. Any other plan or plans for cooperation that will materially increase spiritual and educational efficiency in the use of the resources available for Christian higher education in Fukien.

JOINT MEETING OF HWA NAN AND FUKIEN BOARDS OF TRUSTEES

It was stated that a meeting of the Hwa Nan Board of Trustees could probably be held in Columbus, Ohio, early in May. The dates of May 1st and May 8th were suggested as particularly desirable from several angles. It was

RESOLVED that the possibility of a joint meeting of the Hwa Nan and Fukien Boards of Trustees be referred, with power, to a committee consisting of Mrs. Diefendorf, Mr. Cartwright, and Mr. Garside.

In this connection it was suggested that the field be urged to send the fullest possible information along the lines indicated above, to reach us not later than April 15th.

MINUTES AND COVERING LETTER

RESOLVED that the Chairman and the Secretary be requested to prepare and to forward to the field authorities of the two institutions both the minutes of this meeting and a covering letter dealing with these matters in fuller detail.

The meeting was closed with prayer led by Mrs. Peel.

B. A. GARSIDE
Secretary

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Hwa Nan

January 16, 1936

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Mass.

Dear Fairfield:

Attached is a copy of the minutes of our Joint Hwa Nan-Fukien meeting held on January 6th. I hope we have succeeded fairly well in recording the discussions and actions of the meeting. I went over our first draft of these minutes with Mrs. Nicholson and made a few minor changes at her suggestion. She and I sent a joint letter to Miss Wang and Dr. Lin. I feel it was rather too formal and non-committal to be very impressive. The ladies all tell me quite frankly that I can see only one side of the Hwa Nan-Fukien problem, so I fear I am not a very good spokesman for the group.

We enclose also a copy of the analysis prepared by the Hwa Nan group summarizing the advantages and disadvantages of the various proposed methods of cooperation between the two colleges. I am sending copies of this material to the other members of the Fukien Executive Committee who were present at the meeting.

Very cordially yours,

B.A. Carside

BAG:MP
Encls.

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Hwa Nan

January 16, 1936

Mrs. Leon Roy Peel
607 Wesley Temple Bldg.
Minneapolis, Minn.

My dear Mrs. Peel:

We enclose herewith a copy of the minutes of the meeting of our joint Hwa Nan-Fukien Committees on January 6th.

It was a pleasure to see you again. We are deeply grateful to you for all the time and thought you have given to these Hwa Nan-Fukien matters during the past year.

Very cordially yours,

BA Garride

BAG:MP
Encl.

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MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

FUKIEN



Hwa Nan

MRS. J. RALPH MAGRE, *President*
Hotel Commodore, Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.

MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

MRS. S. W. PINKERTON, *Recording Secretary*
716 Goodrich Ave., Saint Paul, Minn.

MRS. S. F. DRAPER, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

February 13, 1936

ack c/24/36

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

My dear Mr. Garside:

Thank you for your letter under date of January 16 and for the copy of the Hwa Nan-Fukien Minutes. May I ask you to send me a copy of the letter which was signed by you and Mrs. Nicholson in order that I may know exactly what went to the field?

It was very kind of Mrs. MacMillan to come to see me at the Prince George, for I realize how busy she really is.

I am sure that these have been busy days in planning for the Associated Boards. I was interested in the promotional results which were sent me by Mr. McBrier under date of February 5th. I note the preferred list of objectives are shown. How is this amount determined, and what place should Hwa Nan have on the designated list?

Very sincerely yours,

Leon Roy Peel

Mrs. Leon Roy Peel.

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Hwa Nan

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FUKIEN

February 27, 1936

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn

My dear Mrs. Peel:

In accordance with the request in your letter of February 13th, we are enclosing herewith a copy of the letter signed by Mrs. Nicholson and myself, which was sent to Foochow following our meeting on January 16th.

You ask as to how the preferred list of objectives adopted by our Associated Boards for 1935-36 was prepared. This was worked out by the Finance Committee and the Executive Committee of our Associated Boards last spring and last summer, on the basis of requests submitted by the Boards of Trustees of the various colleges. You will note that the Associated Boards did not assign any separate objectives to Hwa Nan and Fukien but included \$6,000 for them jointly, to be used for the promotion of cooperation between the two institutions, and to be placed in the hands of the two Boards of Trustees jointly.

Up to the present time most of the gifts we have received this year have been designated by the donors, and so have not been available for pro rata distribution among the items on the preferred list of objectives. As a result of the promotional work President Lin did last year, together with the faithful assistance given by the Trustees of Fukien Christian University, Fukien has been receiving substantial amounts of designated gifts. So far, Hwa Nan has received practically nothing, through our office. We regret that this has been the case. Of course, we are tremendously handicapped in trying to serve the promotional interests of Hwa Nan. We have no lists whatever of Hwa Nan friends and contributors whom we can ask for gifts designated for Hwa Nan. Moreover, the ladies on the Hwa Nan Board of Trustees are widely scattered and have therefore not been able to give much active assistance to our promotional staff in securing contributions for the work of the College. You will find as you study the record of our promotional results to date that where Boards of Trustees are giving us active assistance in our promotional efforts, substantial amounts of designated gifts are coming in for those colleges. Where the members of the Boards of Trustees are not active it has been almost impossible for us to secure many substantial results.

We should now begin to plan definitely as to the date and arrangements for the joint meeting of our Hwa Nan-Fukien Boards which we have tentatively agreed to hold during the spring. At the meeting of our joint Committee in January we talked of holding such a meeting on or about May first

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Mrs. Peel

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in connection with your general conference in Columbus. Mrs. Diefendorf, Mr. Cartwright, and I were asked to serve as a Committee on Arrangements. We will try to get this group together as soon as possible to see what can be worked out. I am afraid it is going to be difficult to find any date or place when we can get together as many of the members of the two Boards of Trustees as we would like, for our membership is widely scattered over the United States, and one is constantly meeting with conflicts in dates.

Very sincerely yours,

BA Jarvis

BAG:MP
Encl.

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[March 12, 1935]

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Sent by
C. Nang
letter 2/16/35

**MEETING OF JOINT COMMITTEE ON COOPERATION between
FUKIEN CHRISTIAN UNIVERSITY and HWA NAN COLLEGE**

held on Thursday, March 12th, at 4.30 p.m.

at the home of Mrs. H. V. Lacy

Present:

From F.C.U.
Rev. Lin Yu Shu
Mr. Nga Gong Guong
Rev. Philip La Yu
Rev. G. H. Diong
Mr. R. W. McClure
President C. J. Lin

From Hwa Nan
Dr. James Ding
Mrs. Lacy
Rev. Ling Guong Ing
Miss Carleton
Mr. Lau Ai Gi
President Lucy Wang

1. Dr. James Ding was elected chairman and the Rev. Lin Guong Ing and Rev. G. H. Diong were elected Chinese and English secretaries, respectively.
2. The minutes of the last meeting were read by Mrs. Lacy and were accepted.
3. The chairman read and explained the request of the Joint Meeting of the Boards of Trustees of Fukien Christian University and Hwa Nan College, i.e. (1) To appoint a joint committee on cooperation; (2) To discuss what is involved in Plan A.; (3) To suggest any plan or plans if Plan A is not possible.
4. The chairman then asked Rev. Lin Guong Ing to read the minutes passed by the Hwa Nan Board of Directors on the question of closer cooperation between F.C.U. and Hwa Nan.

(It seems impossible to carry out Plan A at present because -
 (1) There is no available campus adjacent to F.C.U.
 (2) There are no funds in sight yet for separate buildings.
 Without these two items it is impossible to maintain the identity of Hwa Nan as a separate woman's college. The use of the same campus means ultimate union of the two institutions and the loss of the identity of Hwa Nan as a separate college. Therefore we offer alternative plans.

- A. To carry out a more aggressive policy of closer cooperation with F.C.U. by -
 - (1) Encouraging a larger number of exchange professors so as to eliminate duplication of professors, (to furnish more convenient transportation for those professors in order to save their time and money - use of private cars.)
 - (2) Encouraging more joint activities among students of these two institutions, such as concerts, rural service, debates, discussion groups, literary clubs, etc.

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(3) Encouraging joint conferences of both faculties for discussion of common problems concerning college work.)

5. The President of Fukien Christian University reported how at the last meeting of the Board of Managers of F.C.U., held on the 7th of March, he read out to the Managers the request of the Joint Board of Trustees, how on hearing this the Board of Managers passed the following resolution:

"Voted - that the Executive Committee be appointed the Committee on cooperation, and that this Board stand ready to cooperate whenever a meeting of the Joint Committee is called.

Voted - that the President be asked to approach President Wang on the question of calling a Joint Committee on cooperation."

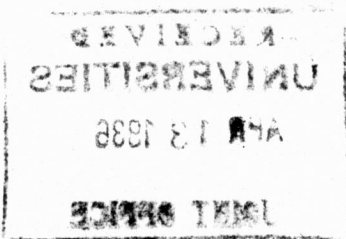
6. Resolved: That in the opinion of this committee, the Board of Managers of Fukien Christian University and the Board of Directors of Hwa Nan College have not yet come to an understanding regarding Plan A; that before such an understanding is reached, a more aggressive policy of closer cooperation between the two institutions be adopted by -

- (1) having a larger number of exchange professors and having frequent departmental meetings,
- (2) encouraging more joint activities among students of the two institutions, such as concerts, rural service, debates, etc.
- (3) encouraging joint conferences of both faculties concerning college work.

The Rev. Philip Yue then led in prayer, after which the meeting adjourned.

(Signed) G. H. Diong,

English Secretary



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FUKIEN CHRISTIAN UNIVERSITY

Foochow, China

March 14, 1936

Dr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.

Dear Dr. Garside:

Let me acknowledge the receipt of your letter of January 15 together with the following enclosures:

- Minutes of meeting of Joint Committee on Cooperation between Hwa Nan and Fukien, Jan. 6.
- Joint letter signed by Mrs. Nicholson and yourself addressed to President Lucy Wang and myself.
- Copy of your letter of December 17 to Mrs. Leon Roy Peel and Dr. Fairfield.

I immediately arranged for a meeting of our Board of Managers, which was held on March 7. The Managers took two actions on this subject:

1. That the F. C. U. Board of Managers is in favor of any plan for thorough-going cooperation between Hwa Nan and F.C.U., and they asked me to approach President Lucy Wang of Hwa Nan for a joint meeting of the Special Committee on Cooperation to discuss what may be involved in carrying out Plan A as recommended by the Joint Meeting of the two Boards of Trustees in America.
2. The Managers appointed the Executive Committee to serve as regular members of the Joint Committee on Cooperation between Hwa Nan and Fukien.

The joint meeting was held in Foochow on March 12. After the preliminary procedure of organization, President Lucy Wang reported the actions of the Board of Directors of Hwa Nan with regard to this problem. The resolutions of the Board of Hwa Nan did not mention specifically that they were not in favor of Plan A, but proposed:

1. More exchange of professors between Hwa Nan and Fukien
2. To promote more joint activities among the students
3. To promote joint departmental and faculty conferences on the standards of teaching.

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I reported the action of the F. C. U. Board of Managers:

1. That the F. C. U. Board of Managers and faculty are in favor of any plan which will lead to thorough cooperation between these two institutions.

2. That the members of the Executive Committee of the F. C. U. Board were definitely asked to serve as regular members on the Joint Committee on Cooperation.

In the course of discussion it was clearly indicated that Hwa Nan does not consider Plan A as feasible, and therefore she proposed the above three items as preliminary steps toward closer cooperation in the future. It was also pointed out that practically all of the three points suggested have been tried for a number of years, and we are still doing them to a certain extent. The question was asked frankly why Hwa Nan did not think Plan A could be considered as feasible, and the reply indicated that Plan A did not secure to Hwa Nan the independence which the Board of Trustees in America desires, and that the other alternative would be to build a new campus a little distance from the F. C. U. campus which would mean much capital outlay. The attitude of our Board of Managers was that Plan A definitely provides for an independent college for Hwa Nan when it moves down, and that the proximity of the buildings which would be turned over to Hwa Nan, such as the F.C.U. women's dormitory, etc., to the remaining F. C. U. buildings would not make Hwa Nan any less independent, and that for the time being there is no need of much money for additional buildings. Because of the different interpretation of Plan A by the two Boards here, it was decided that the best the Joint Committee on Cooperation could do at present was to adopt the three suggestions made by the Hwa Nan Board of Directors.

It was clear to everybody in the Meeting that Hwa Nan did not consider moving, and that the best we could do would be to arrange for more exchange of teachers, which many of us feel is both inefficient and uneconomical. It is inefficient because a teacher now instead of teaching one class has to spend almost the whole morning or afternoon to teach the same subject over again to another class. It is not economical to spend the teacher's time in this way, and there would be considerable expense involved in traveling back and forth between Fukien and Hwa Nan, to say nothing of the time wasted on the way. But if that is the best Hwa Nan is willing to do, we shall try to do our best although really it does not amount to very much. Bishop John Gowdy and Dr. James Ding will both be at General Conference to be held at Columbus in May. They will be able to give to the Joint Committee in America a true picture of our conditions here.

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I hope that in your next discussion the Joint Committee in America might make it clear whether you care more for the independence of the two institutions or the problem of Christian higher education in Fukien in general. If the problem is tackled in the former sense, as we people on the field have been doing, then we probably cannot do more than what has already been done, for in the recent joint meeting it was definitely pointed out that we could not discuss the question of possible union or the general problem of Christian higher education in Fukien because the primary thing to be remembered was the independence of Hwa Nan College and the premise that the independence of Hwa Nan College could not be maintained if it is too near to F.C.U. If the two Boards of Trustees are willing to disregard the existing institutions for the time being and approach the subject from the point of view of Christian higher education in Fukien as a whole, the results may be a little different. I am suggesting this for your consideration, and want to assure you that we in Fukien shall do everything possible to forward Christian higher education in this province in general.

Your letter of December 17 to the Presidents of the Hwa Nan and Fukien Boards of Trustees gives a very clear picture of the situation, but I would like to say a few words on the paragraph in the middle of page 5 where you attribute the slowness of the development during recent months in a large measure to my absence when Mrs. Peel was here and the very incomplete and inaccurate knowledge of the plan on the part of the Fukien faculty and directors. I have mentioned this to our Board and they felt that this statement was not fair to Fukien, for we have repeatedly declared that we are ready to accept any thorough plan of cooperation with Hwa Nan. The Hwa Nan Board of Directors had already made a decision not to accept Plan A before they had a brief informal meeting with our Executive Committee, and then they interpreted the plan as building an entirely new campus for Hwa Nan about three miles from F.C.U. It was remarked by one or two of our Board that such a plan would not make for any saving or economies in finances, and hence they remarked that in any plan for cooperation we should look forward to a thorough-going correlation, which I believe was in the minds of the two Boards of Trustees in America. I hope that you will make this clear to the Joint Committee next time.

Yours very sincerely,

/S/ C. J. LIN

President

CJL:A

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OFFICE OF THE PRESIDENT
室公辦長院

院學理文子女南華
HWA NAN COLLEGE
FOOCHOW, CHINA
州福國中



March 16, 1936.

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My dear Mrs. Nicholson and Mr. Garside:-

In reply to your letter of January 14th, enclosing the minutes of the Joint Committee on Cooperation between F.C.U. and Hwa Nan, I would say that at your request a Joint Committee of the two Boards of Directors was appointed and met on March 12th at the home of Mrs. Lacy. I am enclosing herewith a copy of the minutes which will tell you exactly what was accomplished.

We are grateful for all the time and effort you put into this matter and for your deep interest in our welfare, but there are certain practical difficulties which still must be solved.

Sincerely yours,

Lucy C. Wang
Lucy C. Wang,

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FUKIEN

March 24, 1936

Mrs. Leon Roy Peel
607 Wesley Temple Building
Minneapolis, Minn.

My dear Mrs. Peel:

We have just received a letter from Miss Juliet Knox stating that she is no longer a member of the Hwa Nan College Trustees. During recent months we have kept in touch with the Women's Foreign Missionary Society here at 150 Fifth Avenue in an effort to keep our list of Hwa Nan Trustees up to date, but this practice has not proven at all satisfactory since they are not always informed of the changes that occur.

We would be very grateful if you will look over the enclosed list of the Hwa Nan Board and indicate any changes that should be made on our records here. We would also be glad to receive a note from you if and when changes are made in the roster of members in future.

Very sincerely yours,

D.A. Garride

BAG:MP

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MINNEAPOLIS BRANCH
 WOMAN'S FOREIGN MISSIONARY SOCIETY
 Methodist Episcopal Church

*Mrs. Franklin
 Peal
 619 Carlton Road
 Westfield, N.J.*

MRS. J. RALPH MAGEE, *President*
 Hotel Commodore, Saint Paul, Minn.
 MRS. LEON ROY PEEL, *Corresponding Secretary*
 607 Wesley Temple, Minneapolis, Minn.
 MRS. F. L. PARSO, *Secretary of the Home Base*
 Windom, Minn.



MRS. C. W. HALL, *Treasurer*
 3206 Second Ave. S., Minneapolis, Minn.
 MRS. S. W. PINKERTON, *Recording Secretary*
 71 Otis Lane, Saint Paul, Minn.
 MRS. B. L. BUMMERT, *Secretary of Supplies*
 607 Wesley Temple, Minneapolis, Minn.

March 27, 1936

ACK 3/30/36

Mr. B. A. Garside
 150 Fifth Avenue
 New York City, N. Y.

My dear Mr. Garside:

The following are members of the Executive Committee
 for Hwa Nan College appointed at our last session:-

- Mrs. Leon Roy Peel.....607 Wesley Temple, Minneapolis
- Mrs. Otis Moore.....Tipton, Iowa, R.F.D. #1
- Mrs. J. M. M. Gray.....American University, Washington, D.C.
- Mrs. Thomas Nicholson.....812 Summit Ave., Mt. Vernon, Ia.
- Mrs. Dorr Diefendorf.....45 Prospect St., Madison, N. J.

The following are members of the Board of Trustees for
 Hwa Nan College with power to vote:

- ✓ Mrs. Thomas Nicholson ✓ President of our Society
- ✓ Mrs. Dorr Diefendorf ✓ Chairman of Foreign Department
- ✓ Mrs. F. J. McConnell ✓ Vice President and Member of Foreign Dept.
- ✓ Miss Florence Hooper ✓ Treasurer and Member of Foreign Dept. —
 (30 Maryland Life Bldg., Baltimore, Maryland)

Corresponding Secretaries

- ✓ Mrs. Wm. S. Mitchell ✓.....100 Washington St., Malden, Mass., ✓
- ✓ Mrs. Chas. H. Hardie ✓.....883 E. 19th St., Brooklyn, N. Y. ✓
- ✓ Miss Elizabeth M. Lee ✓.....400 Shady Ave., Pittsburgh, Pa., ✓
- ✓ Miss Juliet H. Knox ✓.....7320 Brighton Road, Ben Avon, Pa., (Ass't) ✓
- ✓ Mrs. J. M. M. Gray ✓.....American Univ., Washington, D. C. ✓
- ✓ Mrs. C. C. Peale ✓.....869 Bryden Road, Columbus, Ohio ✓
- ✓ Mrs. Frank E. Baker ✓.....719 Emerson St., Evanston, Ill., ✓
- ✓ Mrs. Otis Moore ✓.....Tipton, Iowa, R.F.D. #1 ✓
- ✓ Mrs. Leon Roy Peel ✓.....607 Wesley Temple, Minneapolis ✓
- ✓ Miss Ella M. Watson ✓.....1701 So. 17th St., Lincoln, Nebraska ✓
- ✓ Mrs. J. K. Cecil ✓.....530 Kellogg Ave., Palo Alto, Calif. ✓
- ✓ Mrs. C. H. Van Meter ✓.....4857 N. E. 8th Ave., Portland, Oregon. ✓

Handwritten notes:
 Mrs. Thomas
 Tammey
 Mrs. Cecil
 Mrs. Hoover

Handwritten note:
 New name

I shall be glad to inform you hereafter of any changes.

Yours sincerely,

Handwritten signature:
 Elva M. Peal
 Mrs. Leon Roy Peel.

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FUKIEN

March 30, 1936

Mrs. Leon Roy Peel,
607 Wesley Temple,
Minneapolis, Minn.

My dear Mrs. Peel,

Thank you for your letter of March 27th, with its up to date list of the members of the Executive Committee and of the Board of Trustees of Hwa Nan College. We will correct our lists accordingly. Miss Knox wrote about ten days ago stating that she is no longer a member of the Hwa Nan Board, but I note that you list her as Assistant to Miss Lee, so we will continue to count her as an alternate member of the board unless you have some other suggestion.

Mrs. Diefenderf, Mr. Cartwright, and I met some days ago to explore suitable dates for the joint meeting of the Hwa Nan-Fukien Boards of Trustees which it has been suggested we hold in Columbus during May. We found that the dates first proposed, May 1st or May 8th, would be impossible for Dr. Fairfield, the President of the Fukien Board. So we agreed to propose that the joint meeting be held on Saturday, May 16th, if that is satisfactory to you and to the other Hwa Nan Trustees. Dr. Fairfield could reach Columbus by 6:33 P.M. on May 15th if you would prefer for any reason to have such a meeting on Friday evening, but we are inclined to recommend Saturday unless there is some special objection to that day. It is not likely that we can have a very full attendance from the Fukien board, because it would be difficult or impossible for many of the New York members of the group to make the trip to Columbus. But I believe we can count on an attendance from the board large and representative enough to deal authoritatively with all matters that come up. I know we are all equally desirous of finding solutions to the problems which confront us.

We hope, too, that Hwa Nan will be well represented at the Annual Meeting of the Associated Boards on April 21st and 22nd. Deckets for the meeting will be going out next week.

With all good wishes, I am

Very cordially yours,

BA Garfield

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Hwa Nan

FUKIEN

Columbus, Ohio.
May 9th, 1936

ack 5/12

The Rev. Wynn C. Fairfield,
c/. State Conference,
Plymouth Congregational Church,
St. Paul, Minn.

Dear Wynn:-

I am very sorry to announce that our General Conference has set up a plan by which, beginning with the middle of this week, there will be sessions morning, afternoon, and night. This means that the conference of representatives of Fukien Christian University and of Hwa Nan College can not be held at the time shheduled.

Conferences with representatives of the Foochow area and with Mrs. Nicholson, representing the Hwa Nan trustees, show that there will probably be not more than half or three quarters of an hour when anyappreciable proportion of the members could be present. In view of this it seems inevitable that the proposed meeting be called off.

If Bishop Gowdy is to be in New York later this Spring we could have at least a partial group gathered there. He can not make a decision on this subject at present; it must await the events of this week.

If you find it convenient to break your trip and stop here according to your schedule, do so. We'll gladly arrange for you to see the wheels go 'round and you would find opportunities to meet such people (individually) as Gowdy, Worley, Hayes, James Ding, Ruby Sia --- and me! Let me know at the Fort Hayes Hotel, if you are coming. I'll make a reservation there on receipt of word.

Regretfully but cordially,

Frank,
Frank T. Cartwright

✓ Copies to
Garside
Mrs. Nicholson
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FUKIEN

May 12, 1936

Mr. Frank T. Cartwright
Hotel Fort Hayes
Columbus, Ohio

Dear Franks

Sorry to learn from your letter of May 9th that all of you in Columbus are so engrossed with Methodist business that it will not be possible to have the joint Hwa Nan-Fukien meeting as planned.

We do hope that while so many members of the two Boards are together in Columbus you will be able to reach some agreement as to a satisfactory date and place for holding this joint conference a little later on. With so many influential personalities from Foochow here in America, it would be quite a shame not to take advantage of this opportunity for a thorough discussion of the problems of cooperation in Foochow. Also, each Board of Trustees is almost certain to find itself under increasing pressure from its own institution in Foochow to take actions on questions now pending in ways which will either lead us into or away from closer cooperation. (For instance, we have just received certain requests from the Fukien authorities to our Fukien Trustees which, if approved, would constitute a long step away from closer cooperation with Hwa Nan).

There seems a real danger that unless the two Boards of Trustees sit down together in the near future and discuss this whole question of the extent and means of cooperation between these neighboring institutions in Foochow, we will, within a comparatively short time find that the whole matter has gone by default.

Very cordially yours,

B.A. Garfield

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Hwa Nan

FUKIEN

May 12, 1936

Miss Amy Ogden Welcher
796 Prospect Avenue
Hartford, Connecticut

My dear Miss Welcher:

We have just received a letter from Mr. Frank T. Cartwright in Columbus, in which he writes as follows:-

"I am very sorry to announce that our General Conference has set up a plan by which, beginning with the middle of this week, there will be sessions morning, afternoon, and night. This means that the conference of representatives of Fukien Christian University and of Hwa Nan College can not be held at the time scheduled."

Cartwright then goes on to state that he sees no possibility of finding any time during the General Conference in Columbus this month at which our Fukien and Hwa Nan Boards could have a joint meeting and expresses the hope that something may be arranged here in New York later in the spring.

While this relieves us of the necessity of making a trip out to Columbus this week, I am a bit disappointed at this postponement of our joint Hwa Nan-Fukien conference. I hope that the sole cause for the postponement is pressure of other business as Cartwright indicates - and not a desire on the part of anyone to keep postponing this long-talked-of joint conference between the two Boards until the whole question of cooperation between the two institutions is eventually abandoned.

We are grateful for your willingness to make the trip out to Columbus and do hope that later in the spring some meeting can be arranged here. I am writing to Cartwright to urge that if possible the members of the two Boards who are now together in Columbus agree upon some date and place for a meeting later on.

Very sincerely yours,

D.A. Garside

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Minneapolis Branch
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

May 19, 1936

My dear Mr. Garside:

I am enclosing herewith the Minutes of the Board of Trustees meeting which was held in conjunction with our Mid Year meeting at Columbus.

Mrs. Nicholson announced that Mr. Cartwright had sent word to the Fukien members of the Board of Trustees that a meeting could not be held due especially to the General Conference sessions which was also being held during the time of our Mid Year meeting.

I called Mrs. MacMillan's room at the Deshler-Wallick Hotel five different times but she was not in.

I am sending you this report in order that you may know our actions in full. May we say that our aim is as outlined - to carry on courses of study that are especially peculiar to the needs of women. We are, as you will note, encouraging this more aggressive cooperative program and we are asking that our Board of Directors and faculty to cooperate to the fullest in making such a program operative during this year.

Mrs. Diefendorf felt that perhaps one of the questions you might ask would be if Hwa Nan continues would she be allowed to build a Science Hall. We do not intend to duplicate. However, we do feel that if we are going to promote the home economics department we will need such equipment and such laboratories as further development of this work, but we would like to urge our students who are on the Hwa Nan campus and who wish to take science courses to take advantage of the splendid laboratory at Fukien; and in return as we develop our home economics department we would naturally look forward to the Fukien students taking advantage of our courses. Then, too, we feel if joint faculty meetings could be held that little by little there would come a more mutual understanding of tasks which could be carried on in common.

Since we were not able to have this joint Hwa Nan-Fukien meeting I would like to hear from you on the actions which were taken by the Board of Trustees. May I hear from you by return mail?

I was in Minneapolis when your package on Items from Associated Boards Meeting for Hwa Nan Trustees arrived and it was put aside and I did not receive it in time for the Board of Trustees meeting, but I have given a copy to each of our committee group to consider.

Our Hwa Nan committee group is now composed of Mrs. Thomas Nicholson, Mrs. Dorr Diefendorf, Mrs. J. M. M. Gray, Mrs. Otis Moore, Miss Elizabeth Lee, and myself. Our Board of Trustees stand exactly as the list I sent you a short time ago.

With best wishes for the work,

Yours sincerely

Mrs. Leon Roy Peel

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MAY 19
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HWA NAN BOARD OF TRUSTEES

VOTED THAT --

- I. 1. Hwa Nan College remain on her present site as a Woman's College with separate identity developing a limited vocationalized program thus fitting into the total program of Christian Education in China.
2. The College continue to maintain her high ideals of Christian education, and that the curriculum be strengthened in line with the distinct needs of women in Fukien, especially the departments of Home Economics, music, and social service, (both city and rural)
- II. A more aggressive cooperative program for Fukien Province be planned and become operative during this next year.
1. That continued and increased exchange of certain members of the faculty of Fukien Christian Union University and Hwa Nan be arranged in order to increase the efficiency of both schools and reduce expense.
2. There be encouragement of more joint activities among students of these two institutions, such as concerts, rural service, debates, discussion groups, literary clubs, etc.
3. There be encouragement of joint conference of both faculties for discussion of common problems concerning college work.
4. Lecture periods in hygiene, sanitation and other fundamental related subjects, be arranged with the staff of Foochow Christian Union Hospital.
5. The Board of Directors extend an invitation to representatives of other denominations now operating in Fukien Province asking them to serve on this enlarged Board as coopted members.
6. The Hwa Nan Committee of the Board of Trustees shall coopt members (for the present not exceeding 5 in number). It shall be the duty of this Committee to plan and develop the future advanced program of the college in consultation with the Hwa Nan Board of Trustees. That Mrs. R. R. Diefendorf, Mrs. E. A. Bleckwell, Mrs. H. F. Earhart and Miss Elizabeth Condon be asked to serve on this cooperating Committee.
- III. President Wang be released from administrative duties for the present, and together with the Board of Directors make necessary arrangements to develop new resources of income in harmony with the above outlined program. That travel expense incurred by this plan, not exceeding \$200 gold be deducted from the Hwa Nan fund now in the hands of the General Treasurer.
- IV. The Hwa Nan Committee of the Board of Trustees and the Advisory members be commissioned to raise funds consistent with the advanced program above outlined.

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MAY 19
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- V. 1. An exchange of professors be arranged with other institutions of higher learning.
 - a. If and when such a plan of exchange is consummated on the field and in case the scale of salary and allowance to faculty members is higher than that of Hwa Nan that the differential be provided from the Hwa Nan fund.
 - b. If and when exchange professors are obtainable from America for other countries, and expenses can be secured from the Hwa Nan fund, that the executive committee make final selection, after satisfactory arrangements have been made between institutions and Boards concerned.

- VI. Hwa Nan be allowed one new faculty member from the list of missionary replacements.

- VII. We ask Mrs. Diefendorf to send a note of appreciation to President Wang for her untiring efforts and her success in obtaining the permanent registration of the college.

- VIII. For the present the High School department remain an integral part of the college. That we obtain a report at the close of the year as to the success of the Methodist Union faculty and at the expiration of this time that the Field consult with representatives of the American and Anglican Mission Boards in Foochow with reference to a Union faculty and submit their recommendation to the Board of Trustees for final action.

- IX. That a cable of greeting be sent to President Wang.

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HWA NAN BOARD OF TRUSTEES

VOTED THAT --

I. 1. Hwa Nan College remain on her present site as a Woman's College with separate identity developing a limited vocationalized program thus fitting into the total program of Christian Education in China.

2. The College continue to maintain her high ideals of Christian education, and that the curriculum be strengthened in line with the distinct needs for women in Fukien, especially, the departments of Home Economics, music and social service, (both city and rural).

II. A more aggressive cooperative program for Fukien Province be planned and become operative during this next year.

1. That continued and increased exchange of certain members of the faculty of Fukien Christian Union University and Hwa Nan be arranged in order to increase the efficiency of both schools and reduce expense.

2. There be encouragement of more joint activities among students of these two institutions, such as concerts, rural service, debates, discussion groups, literary clubs, etc.

3. There be encouragement of joint conferences of both faculties for discussion of common problems concerning college work.

4. Lecture periods in hygiene, sanitation and other fundamental related subjects, be arranged with the staff of Foochow Christian Union Hospital.

5. The Board of Directors extend an invitation to representatives of other denominations now operating in Fukien Province asking them to serve on this enlarged Board as coopted members.

6. The Hwa Nan Committee of the Board of Trustees shall coopt members (for the present not exceeding 5 in number). It shall be the duty of this Committee to plan and develop the future advanced program of the college in consultation with the Hwa Nan Board of Trustees. That Mrs. R. R. Diefendorf; Mrs. E. A. Blackwell; Mrs. H. F. Earhart, and Miss Elizabeth Congdon be asked to serve on this cooperating Committee.

III. President Wang be released from administrative duties for the present, and together with the Board of Directors make necessary arrangements to develop new sources of income in harmony with the above outlined program. That travel expense incurred by this plan, not exceeding \$200 gold be deducted from the Hwa Nan fund now in the hands of the General Treasurer.

IV. The Hwa Nan Committee of the Board of Trustees and the Advisory members be commissioned to raise funds consistent with the advanced program above outlined.

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IX. That a cable of greeting be sent to President Wang.

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FUKIEN

May 21, 1936

Dr. Wynn C. Fairfield
14 Beacon Street
Boston, Mass.

Dear Fairfield: This letter will deal with both Yenching and Fukien matters.

In the Yenching salient there rises again the perennial question of filling the vacancy in our American Board representation on the Board of Trustees. A letter has recently arrived from Dr. Stuart urging us that we renew our efforts to secure Mr. Paul D. Cravath as a member of the Yenching Board of Trustees. As you know, the only vacancy in our Yenching Board of Trustees at the present time is on the American Board quota which you have so long been holding open with the thought that W. C. Cowling might accept this position.

I note from Mr. Cravath's write-up in Who's Who that he received both his bachelor's and master's from Oberlin and that he is a member of the Congregational Club. I assume therefore that he is persona grata in Congregational circles though this is a point at which you are a much better judge than I.

I have a vague recollection that we discussed the name of Mr. Cravath with you before, but I am not quite sure of what we said, or whether any conclusion was reached. Mr. Cravath arrives at three score years and fifteen within the next couple of months, so he would hardly contribute to our objective of getting more young blood into the Board. When Dr. Stuart talked with him during the winter he stated that he could not at that time see his way clear to accept membership on the Board because he had too many duties already and did not feel quite as young as he once did; but he avoided giving a definite negative and invited Dr. Stuart to bring the matter up later this spring.

Certainly Mr. Cravath would be a very valuable addition to the Yenching Board if he were willing to accept membership and were able to give any time and interest to the work. Whether the American Board would be willing to invite him to serve as one of your representatives is, however, a matter for you to decide. If the suggestion does not strike a responsive chord in your manly bosom we will drop the matter there. If you think the matter is worth further exploration, we can leave it to you to explore the possibilities further, or can have some of the New York members of the Board of Trustees approach Mr. Cravath again to ascertain his present attitude.

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May 21, 1936

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Turning to your Fukien responsibilities, I might report that I have just received a letter from Mrs. Leon Roy Peal which seems to indicate pretty clearly that our Hwa Nan sisters are headed in the general direction of the Lucy Stone league. If there is to be any real cooperation between these two institutions, somebody is going to have to begin exercising their blandishments without very much more delay. Cartwright has not yet returned from Columbus so I have not had an opportunity to get his version as to just why the joint meeting was impossible or why the ladies seemed to be turning up their Patrician noses both at the Fukien Trustees and at the Associated Boards.

Within the near future we should have a meeting of our Fukien and Hwa Nan Executive Committees to deal with a number of matters. For one thing, we should prepare our list of financial objectives to be submitted to the Associated Boards for inclusion in the united promotional program for the coming year. If it is possible to have Bishop Gowdy meet with us we should go into a pretty careful study of this whole question of what our attitude is going to be toward cooperation with Hwa Nan. Evans also has several rather important financial matters which should be given consideration. If you are planning to be in New York City any time soon, we would try to set an hour for the meeting which would fit your convenience. If you are not already planning a trip, we hope that it may be possible for you to arrange to come to New York sometime in the next fortnight. If you will give us an indication of the possibilities, we will then try to arrange a meeting to suit your convenience.

Very cordially yours,

B. A. Garside

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Hwa Nan

**BOARD OF FOREIGN MISSIONS
METHODIST EPISCOPAL CHURCH
150 FIFTH AVENUE NEW YORK, N. Y.**

May 22, 1936

Mrs. Dorr Diefendorf
Prospect Street
Madison, N. J.

Dear Mrs. Diefendorf:

I am sorry indeed that the pressure of afternoon and night meetings made it impossible for us to have that informal pow wow concerning Hwa Nan and Fukien College cooperation. Dr. Fairfield stopped and he and I had an hour with James Ding. He was also able to see some of the others concerned.

In view of the fact that James Ding will be here in the East next month and that it will also be possible to get Pearce Hayes up here from Baltimore, it seems to me that we ought to bend every energy to have another conference embracing as many representatives of the two institutions as can be secured.

Mr. Ding will be here June 18th to 20th, inclusive. That is a very inconvenient date for Mr. Fairfield because the sessions of the General Council of the Congregational Churches will be in session but he feels that this meeting is so important that he is willing to cut the Saturday sessions in order to be present for a meeting Saturday morning if that could be arranged with the others concerned. Saturday is supposed to be our "day off" here at the office but I will be glad to come back in for such a meeting. How does this date suit you? If it seems to be as good as could be arranged, will you please at once invite whatever representatives of the Hwa Nan Board you can secure? On receipt of your reply, I will ask Mr. Garside to do the same as regards the Fukien Trustees and we will also confirm the date with Mr. Fairfield.

Cordially yours,

F. T. C.

Frank T. Cartwright
Associate Secretary

FTC/AE

Copy to: Mr. Garside
James L. Ding

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Shwa Nan

BOARD OF REVISIONS
METHODIST S. PALM CHURCH
150 FIFTH AVENUE NEW YORK, N.Y.

May 25, 1936

FUKIEN

Mr. B. A. Garside
150 Fifth Avenue
New York City

Dear B.A.:

In your letter of May 12th addressed to me in Columbus you mentioned some requests from the Fukien authorities to the Trustees which, if approved, would constitute a long step away from closer cooperation with Wha Nan.

I wonder whether a copy of such requests should not be forwarded to Bishop Gowdy and Mr. James Ding, both of whom are members of the Board of Managers of Fukien Christian University and are at present in this country. They should have some counsel for the Trustees. Bishop Gowdy can be addressed at 914 Susquehanna Avenue, Pittston, Pa., and President Ding may be addressed in care of Miss Mary A. Randolph, 740 Rush Street, Chicago, Ill.

Very sincerely yours,

Frank.

Frank T. Cartwright
Associate Secretary

FTC/AE

Have closed in other correspondence.

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MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

MRS. J. RALPH MAGEE, *President*
Hotel Commodore, Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

MRS. S. W. PINKERTON, *Recording Secretary*
716 Goodrich Ave., Saint Paul, Minn.

MRS. S. F. DRAPER, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

June 3, 1936

John Now

Act 6/11/36

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

Dear Mr. Garside:

As you will note by the enclosed copies
I wrote you under date of May 19 and asked if I could hear
from you by return mail.

As yet I have not heard from you and I
am wondering if the letter has gone astray. I am very
anxious for a reply and should appreciate an answer
immediately. Thank you.

With best wishes.

Yours sincerely,

Mrs. Leon Roy Peel.

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June 4, 1936

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

My dear Mrs. Peels:

Sorry that I have not replied more promptly to your letter of May 19th. My delay has been due in part to the fact that I have gotten sadly behind with all my correspondence and in part to the fact that our Fukien Executive and Finance Committees were holding a meeting and it seemed wiser to wait until I could include the minutes of that meeting with my letter.

The question which you request me to answer by return mail is that of what actions have been taken by the Fukien Board of Trustees with regard to Fukien-Hwa Nan cooperation. The answer is a simple and obvious one - that our Fukien Trustees have been hoping that a joint meeting with the Hwa Nan Trustees could be arranged in the near future, and therefore have not taken any definite action whatever on these problems of cooperation. At the time of the Annual Meeting of the Fukien Trustees on April 22nd, we were all looking forward to having a joint meeting with the Hwa Nan group about the middle of May. The only action taken by the Trustees at the Annual Meeting therefore was to urge that all members of the Fukien Board of Trustees plan to attend the meeting if at all possible. One specific suggestion proposed for consideration at that joint meeting was the desirability of the two institutions cooperating in bringing their appeals to the Chinese Government for cash grants, in order to avoid the danger of making rival appeals which would only reduce the amount each institution would receive. The Trustees did not attempt to pass any final judgment on this proposal, but intended merely to bring it forward for consideration by the two Boards jointly.

At the meeting of the Executive and Finance Committees on May 27th, the question of Hwa Nan-Fukien cooperation was again discussed. While disappointment was expressed that the joint meeting on June 20th has been found impossible, we still hope that such a meeting can be arranged in the autumn. If I correctly understand the attitude of the Fukien Trustees, it is their sincere desire to avoid giving any definite commitment as to policy and procedure until they have had an opportunity for full and frank discussion with the members of the Hwa Nan Board of Trustees at a joint meeting of the two groups. I think it can honestly be said that our Fukien Trustees are more deeply interested in Christian higher education in Fukien province than they are in advancing the institutional interests of Fukien Christian University. If the larger interests

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June 4, 1936

of the whole work can best be served by some reorganization of Fukien Christian University, or some readjustment of its relationships to Hwa Nan, our Fukien Trustees would be strongly in favor of such changes even though they might seem to be to the immediate disadvantage of F.C.U. Of course, if further negotiations should indicate that it is impossible or undesirable to effect any real cooperation between the two institutions, then the Fukien Trustees would have no alternative except that of serving as best they can the interests of the institution for which they are immediately responsible. But until all these matters have been thought through and discussed fully the Fukien Trustees will wish to maintain an entirely open mind, and to avoid initiating any policy or course of procedure which might later prove a handicap to the fullest possible cooperation.

On Friday, May 29th, a group of our Fukien Trustees had a very delightful luncheon conference with Bishop Gowdy. We discussed a number of topics of major interest to Fukien Christian University, that of cooperation with Hwa Nan being one of the list. No attempt was made to arrive at any final decisions.

We would be grateful if you would let us know in due course whether it will be possible for the Hwa Nan Trustees to arrange for a joint meeting with the Fukien Trustees sometime later this year. If you find that such a meeting is impossible or undesirable, please tell us so quite frankly.

I have been intending to see to it that you receive a copy of the minutes of all meetings of the Fukien Trustees and its various committees. Enclosed herewith are the minutes of the April 22nd meeting of the Board of Trustees and the May 27th meeting of the Executive-Finance Committees. We are placing your name on our Fukien mailing list to receive copies of the minutes of future meetings.

Very cordially yours,

BA Garside

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FUKIEN

June 5, 1936

President Lucy Wang
Hwa Nan College
Fukien, Foochow, China

My dear Miss Wang:

Thank you for your letter of March 16th with the attached minutes of the meetings of the Hwa Nan and Fukien Executive Committees and of the joint Committee on Cooperation between Hwa Nan and Fukien Christian University.

During recent weeks we have enjoyed meeting Bishop Gowdy again and having him bring us at first hand the information as to all that is happening in Foochow. We have been trying to arrange a joint meeting of the Hwa Nan and Fukien Boards of Trustees at which Bishop Gowdy could be present but thus far it has not been possible to find any satisfactory date. We all appreciate the fact that a great many practical problems must be faced frankly, and that time and patience will be required.

We hope that you are having a very happy and successful commencement at Hwa Nan this month and by the time this letter reaches you, you will be enjoying at least a few weeks of well deserved rest and recreation.

Very cordially yours,

BA Garfield

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FUKIEN

Excerpt from Minutes of Meeting
EXECUTIVE COMMITTEE, FUKIEN BOARD OF TRUSTEES,
October 8, 1936

COOPERATION WITH HWA NAN COLLEGE

The Committee reviewed the developments which have taken place since the last meeting of the Committee with reference to proposed cooperation between Fukien Christian University and Hwa Nan College. The actions taken by the Hwa Nan Board of Trustees at their meeting in Cleveland in May, 1936, were reviewed. After consideration, it was

F-1135 VOTED that the Executive Committee of the Board of Trustees of Fukien Christian University, having reviewed the actions adopted by the Board of Trustees of Hwa Nan College in May, 1936, with reference to proposed cooperation between Hwa Nan College and Fukien Christian University, take action as follows:-

(a) The Committee notes with regret the decision of the Hwa Nan Board of Trustees that it is not possible at the present time to go forward with cooperation along the lines set forth in "Plan A" as recommended by the joint committee representing the Boards of Trustees of Hwa Nan College and Fukien Christian University at its meeting on March 18th, 1935, and as subsequently approved by the Trustees of Fukien Christian University at their annual meeting on May 16, 1935.

(b) The Committee understands that this action by the Hwa Nan Trustees releases the Trustees of Fukien Christian University from the obligations which they assumed in accepting the proposed "Plan A" of cooperation between Hwa Nan College and Fukien Christian University.

(c) However, the Committee welcomes and gives its hearty approval to the following proposals of the Hwa Nan Board as a beginning of cooperation between Hwa Nan College and Fukien Christian University:-

- "1. That continued and increased exchange of certain members of the faculty of Fukien Christian University and Hwa Nan be arranged in order to increase the efficiency of both schools and reduce expense.
- "2. There be encouragement of more joint activities among students of these two institutions, such as concerts, rural service, debates, discussion groups, literary clubs, etc.
- "3. There be encouragement of joint conferences of both faculties for discussion of common problems concerning college work."

(d) The Committee further assures the Board of Trustees of Hwa Nan College of its willingness to continue to serve, with representatives of the Hwa Nan Trustees, as a Cooperating Committee for the study of ways and means whereby cooperation between Hwa Nan College and Fukien Christian University may be made increasingly effective.

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