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Corres.
China Medical Board of the
Rockefeller Foundation
1916-1924

7.4 CNB

Sept. 29th, 1916

Dr.H.S.Houghton, 61 Broadway, New York City.

Coma francisco

My dear Dr. Houghton:-

Following I give the basis for the estimate of needs for the science department of Fukien Union College, sent you September sixth:

l. The Fukien Union College in the arts department of Fukien Christian University and has eighty students enrolled in three classes. (This is perhaps as large a student body, - comparing only students of the same grade, - as any similar institution in China has at present.) It is the capstone of the effective system of missionary education of Fukien Province, comprising the following schools:

9 middle schools with 757 students 14 higher primary schools with 1663 students 500 lower primary schools with 11,000 students

In the highest class of the middle school are over one hundred and fifty boys. About one-half of these will enter Fukien Union College next Spring.

- 2. Fukien Province has the largest number of Christians of any province in all China and this insures proper Christian leadership in the medical profession.
- 3. The many Christian communities have produced even among non-Christian a receptive attitude toward Western medicine. There would be less temptation, therefore, for medical school graduates to become quacks and practice either Chinese or foreign medicine as the patient dictates.
- 4. The eagerness of the people for Western medicine will make the medical profession self-supporting earlier than is possible elsewhere in China.
- 5. The Fukien Province has always given generously of its men to other parts of China. The navy is manned largely by Fukienese; the railroads, and the customs and post office have many employees from Fukien; officials in large numbers have come from this Province. There is every reason to believe that Fukienese as doctors would be large factors in supplying medical and surgical needs throughout the country.
- 6. Thousands of Fukienese go to Malaysia annually, and there is now a large Chinese population there. It is

2.4 CNP

Sept. 29th, 1916

Dr.H.S.Houghton, 61 Broadway, New York City.

Chima fluidical ward

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Dr. H. S. Houghton--2

SEP 29 1916

estimated, moreover, that in a short time the number will reach into the hundreds of millions. Medical leaders for these multitudes will most naturally come from among their neighbors at home.

It is with the above thoughts in mind about the situation in Fukien Province that I made out the estimates previously sent you. In the light of these facts it will not seem, I am sure, that the estimates are for greater amounts than can be put to effective use immediately in Fukien Union College.

Yours sincerely,

(E.C. forces)

ECJ EB

[13]

June 7th, 1917.

Dr. H. S. Houghton, 61 Broadway, New York City.

My dear Houghton: -

In response to your suggestion of the other day, I am sending you an estimate of the needs of our science department for the coming five years. In the event of the China Medical Board being able to assist us in premedical education for the Changhai and Feking Cohools. I am sending a copy to the Board of Managers of Fukien Union College asking them to ratify the estimate which I have made. I think that there will be no trouble with that end of the line at all.

one for general and analytical chemistry and another for organis and industrial. In physics we also need two men, one for general physics an another for electricity. In biology we need to men as well as one for zoology; and one for botany. Reckoning these six men at 3.500 a piece, which I believe is the estimate made by the China Medical Board for men on the China field, the amount is \$15.000.

You will notice that I have asked for two men in biology. I do this in the hope that the China Medical Board will take over the support of refessor C.J.Kellogg. This, I know, is contrary to certain principles of the Board, but I feel like urging it on this ground - if the Board can take over professor Fellogg's support, the Methodist Mission will agree to put in another man in his place in some other department. This will strengthen the entire faculty materially and will do exactly what we foresaw would happen, develop the entire teaching force

simply by the infusion of aid from the China Medical board. I have talked this phase of the matter over with one of our Seretaries here and he agrees that Professor Mellogg would be replaced by another man.

mould, of course, be volunteers, should be aided by a

125

Chinese assistant. To can get graduates, either our awn, or of same good institution for about \$450 a year. Six of these would make a total of \$5700. For apparatus, I estimate, that we would need about \$5000 annually for five years. Of course, it would be more convenient if more than this could be available during the first year or two and less during the last year or two. It would average this ampost though for the five years surely. At present, we have very little apparatus in the Union College. You will remember that we are borrowing from the Anglo-Chinese College and are using their laboratories as well. It is highly desirable that we have our own apparatus as well as laboratories, which of course, would be provided from other sources in the near future as it is not convenient to have the present arrangement for long.

her current periodicals and books that would be necessary for consistation by members of the department I estimate that \$1000 annually would be necessary. This brings a total of \$1.000.

It may seem that and and ingressed dange but I am basing them on the enrollment present and prospective. In 1916, for instance, as had 45 subjects to chediatry and 23 in biology. In 1919, we have 50 in biology and 30 in chemistry incl. diag to selical atudents. In 1910 in chemistry we are likely to have over a handred bocause at present there are nearly 200 students in the clauses in the preparatory schools which will enter our institution as freshmen. There may be loss, of course, for we are planning to change the opening of the year from February to leptember and shall lore some in consequence, but the probability is strong that we shall have a large class. The other classes following this one will also be large so that our need is imminent for a large force of instructors. It also seems wiser to get specialists in the different departments from the very beginning. If we get general men at first and then have to change to specialists or get other men in addition, there is likely to be loss in the quality of men which we can got. It seems wiser then to get a larger number of men who shall be specialists from the very first. As you see from the size of the classes that I have quoted you, there will be need for as large a corpsof professors as I have suggested at any rate.

I shall write this morning to Bishop rice, president of the Inion Medical College Board of Managers, and asking them for action with regard to the suggestions you made with reference to the pre-medical education in

No. 3.

Foothow. I shall tell him that nothing definite has as yet taken place but that there is a strong probability that we may expect a certain amount of aid from the China Medical Board. I shall also write to Mr. Modous, the Secretary of the Union College Board of Managers, to get the action of that Board as well. Of course, I hope them from them in the future three months and will let you know as soon as I get any definite word on the matter.

With kindest regards, I am,

Yours very sincerely,

ECJ

1257

EUROPEAN



HOTEL BELYEDERE

BALTIMORE, MD. June 14, 1917.

Mr. E. C. Jones, 150 Fifth Avenue, New York City.

Dear Mr. Jones: --

Your letter of June 7th, concerning the development of the Science Department of Foochow University during the next five years, is just received.

I shall undertake to amplify your estimate for books and current periodicals, which is undoubtedly too low, as given in your present letter.

It is unlikely, I think, that the China Medical Board will be willing to bear the expense of staffing the entire Science Department: Indeed, I think it would be unwise for them to do so. Perhaps it would be better to ask for the support of say, four out of six required, and to make larger requests for maintenance and equipment.

I shall keep in careful touch with you during the development of this plan, and hope that we may have something tangible to go upon before very long.

Cordially yours,

754

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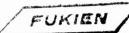
THE ROCKEFELLER FOUNDATION

CHINA MEDICAL BOARD

61 BROADWAY

NEW YORK

June 21, 1917



Professor E. C. Jones, Methodist Episcopal Board of Missions, 150 Fifth Avenue, New York City.

Dear Mr. Jones:

In accordance with our telephone conversation of this morning, I enclose herewith a suggested outline of estimates for the development of your science department at the University of Foochow.

I shall be very glad if you will fill this out in any way in which it is possible to do at the present moment, and I should like to have you outline to me just how much of the expenses of this program should be undertaken by the China Medical Board and how much the societies concerned might be willing to undertake.

Cordially yours,

HSH:NMC

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GEORGE E. VINCENT

China Mudical reard - 1 Delle FUKIEN

Student Conference,
East Northfield, Mass,
June 37, 1917.

Dear Dr. Houghton, -

Last night I sent you a night letter with the figures you left blank in the statement of our needs you gave me to fill out. I hope it reaches you before the meeting of the Board. It was impossible to send it before. I am enclosing the original statement with the additions I sent you by wire last night.

The estimate for buildings includes recitation buildings, dormitories and faculty residences for the arts, theological, and normal departments of the Fukien Christian University. I have not included the Medical department. (These estimates are based on estimates made by the individual boards of managers of these several schools, because there is no university board with authority to make out such estimates as yet. There will be, however, when the University is duly organized. This will occur at the next session of some state legislature.) The estimate for equipment is for the science department alone, For the entire University, including furniture, it is 40,000. The estimates for current expenditures are only for the science department. The estimate for *2000 for supplies and renewals may be somewhat high but it is the best estimate I can make with the data at hand at present.

I think I have made it clear in conversations with you that we no available resources as yet in hand for building, equipment, or endowment. The estimates of the three schools mentioned above call for about one million dollars of endowment, however. The sum of \$10765 for salary and maintenance I have made from money being paid to the Union College or definitely in sight for next year. It is only an annual estimate. If the current grants to the other two schools were

added, the total would be \$8000 to \$10000% larger. I have included in the total the amount of tuition(approximately \$1800) we received from students last year.

I hope that the data as I have given it to you is what you want and that it will be of service in solving our mutual roblem of giving the students of our region an excellent medical training.

With kind regards,

Yours sincerely,

(E.C. Junes)

FUKIEN CHRISTIAN UNIVERSITY

Estimated requirements		
Capital e xpenditures, five year period Buildinggs	25,000 234,000	25,000
Equipment	10,000	
Current expenditures, annual		
Staff Foreign, six instructors @\$2500	15,000	
Chinese	2,700	
Maintenance Bookd, periodicals	500	
supplies and renewals	2,000	
Resources available		
Capital Building funds		
Equipment "		
Endowment "		

Current

Salary and maintenance grants (10,785) In entire force

This not specified

in letter to Dr. Any

125

China Much rat Armid

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> August Tenth

Mineteen Seventeen

L.V

Some days ago I wrote you about the possibility of the Chine Medical Board granting us aid for five years to do premedical work in our institution. I have investigated expenditures at Columbia University and have also consulted a representative of Bausch and Lomb, on items for which they did not have the data and am now fairly satisfied that the estimate I am sending you is a reasonable one and one that would take care of our departments well. We must have enough to do good work or we cannot prepare the students for whatever high grade medical school they may wish to attend after they leave us. I enclose a copy herewith and I hope that the Board of Managers will be able to act upon it immediately and cable me their decision on it. According to our previous arrangement, if they approve will you please cable the one word "Approved." I will then take your cablegram with this letter and the estimate to the China Medical Board and they will act on those as being a request from our Board of Managers in Foochow for this grant-in-aid.

At Columbia I found out that in chemistry they have a stock on hand of about \$100,000 for eight hundred students; this makes exactly \$125. per student. The price is a pre-war price also. I have considered that we probably should not need quite so fine an equipment as they have at Columbia, but with war prices and with the extra freight that we should have to pay to Foochow it seems to me entirely within reason that we should estimate \$125. per student for one hundred and sixty-five students. For the number of students I have estimated one hundred in the beginning class; twenty each in qualitative and quantitative analysis; fifteen in organic and ten in minerology.

In physics I have estimated that we would have about thirty in general physics thirty in electricity; fifteen in advanced physics and ten in advanced electricity, making a total of eighty-five. At Columbia the best estimate that I could get was that it cost them about \$60. per student for capital expenditure.

In biology I was unable to get very definite information from the professor at Columbia. I took this matter up with the representative of Bausch and Lomb, and we reckoned that \$50. will cover

capital expenditure per student if we have about eighty students. I am planning you see for about eighty students of the possible one hundred in next year's entering class to go on into the Sophomore year.

The amount for two instructors which are to be furnished by Pukien Union College is reckoned on the same basis as the amount which we hope to receive for each instructor from the China Medical Board. Of course we shall not put \$5,000 actual cash into the salaries of these two men, but we will be liable for the extra expense of transportation, children, medical care and the like which the Boards provide for out of other funds. In fact then if each one of the instructors provided by the China Medical Board is to be reckened at \$2500, it is only fair that each instructor furnished by the Missions should be reckened at the same rate.

I wish I were to be with the Board when they talk the matter over because there may be some things that I have neglected in my previous letter and this one which they will wish to enquire about. I hope, however, that they will see what a great opportunity it is for our cellege and that they will ask for this grant-in-aid which the Chima Medical Board have so generously intimated may be ours for the asking.

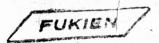
Yours very sincerely.

(E.C. pries)

ECJ G S (Enc)

1759

China Mudical Board



September Sixth, Nineteen Seventeen.

Dr. Henry S. Houghton, New York City.

My dear Dr. Houghton: -

The other day when you were at 150 Fifth Avenue, I was sorry not to have seen you before you left. I was unable, however, to lay my hand on the letter for which I was looking immediately and did not find it until after you had gone into conference with Dr. North.

I am enclosing a copy of a letter which I sent to Mr. Neff, as Acting President of the College, and to Mr. Hodous, as Secretary of the Board of Managers. In the original estimate which I enclosed with the letter, I omitted, however, to put down the amount needed for residences. I am sending a corrected statement and think that it will reach them in time so that they can reply before the meeting of the China Medical Board. I shall ask that if they agree to adding these sums for residences that they reply at once by cable. This should reach here before your Board meeting, if it does not come until the early part of October as seemed to be the idea when I phoned to your office recently.

Hoping that this will be a satisfactory way of getting the matter to the knowledge of the China Medical Board, I am,

Yours faithfully.

(E.C. Jours)

ECJ VHW

S.S. "Bunker Hill"

Long Island Sound,

October 1,1917.

Dear Dr. Houghton, -

On Saturday I called you by phone but you had left the office. I left the City myself in the afternoon and did not return till this morning. I was so occupied, however, that I did not get an opportunity to call you up today. The object of my wishing to talk with you is this.

Word has not yet come from the Board of Managers of the Fukien Union College as to their action on the estimate I made out of our needs in the science department in the College. I fear something has prevented their receiving my letter, or that something else handers. To make sure, however, that our needs, -properly supported, -reach the eyes of the China Medical Board, I presented the matter to the Trustees of Fukien Christian University(of which Fukien Union College will be the arts department, you will remember) and asked for an action on the proposal. They were enthusiastic in their approval and passed a motion thanking the China Medical Board for its attitude and endorsing the estime to presented as what they would be ready to back up with their shire in case the Chima Medical Board sees its way clear, which I sincerely hope it will, to expend the amounts suggested for capital and current expenditure. I have asked Dr. Chamberlain to send you a copy of the action this week. In case is does not reach you in time, -forI fear I may not have his address quite correct, -will you kindly phone him, stating my request that you do this, and akk for the action? I hope it will reach you in due season without this extra trouble.

I have not seen the minutes since Friday and I fear that it may seem in the motion that the C.M.B. is requesting us for this estimate. Mau in the motion that the C.M.B. is requesting us for this estimate. Mau

Paradox, N.Y.

C/o Chas. Darby,

October 12,1917.

My dear Dr. Houghton, -

A letter from Mr. Neff, Acting President of Fukien Union College, and apparently Secretary of the Board of Managers, dated Sept. 9th, 1917, states that he cabled the word "approved" on the evening of Sept. 6th. (The cablegram evidently was sidetracked somewhere, for I have heard nothing of it.) In his letter he also states that the cablegram means that "the Board of Managers was enthusiastic and unanimous in endorsing your (my) suggestion of asking for aid from the China Medical Board for our science department." This makes the original plan complete of getting the endorsement of the budget from the Board of Managers.

As intimated in my letter of a few days ago you will hear in a few days if you have not already done so that the Board of Trustees of Fukimn Christian University have also heartiby endorsed the budget and invite the did of the China Medical Board in meeting the present urgent needs in the science department of Fukien Union College (which is to be the arts department of Fukien Christian University.)

I sincerely hope that the Board will see its way to grant these requests.

Yours sincerely,

FUKIEN /

OFFICERS.OF THE BOARD

JOHN D. ROCKEFELLER, JR.

WALLACE BUTTRICK,
DIRECTOR

ROGER S. GREENE.
RESIDENT DIRECTOR IN CHINA

EBEN C, SAGE,

THE ROCKEFELLER FOUNDATION

CHINA MEDICAL BOARD

61 BROADWAY

NEW YORK

October 15, 1917

MEMBERS OF THE BOARD

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WILLIAM H. WELCH
ROGER S. GREENE
FREDERICK L. GATES

Mr. Edwin C. Jones c/o Mr. Charles Darby Paradox, N. Y.

Dear Mr. Jones:

Thank you for your note of the 12th instant, bringing the information that the Board of Managers in China
has endorsed your budget and your proposal to ask the aid
of the China Medical Board in developing the science department of the Fukien Union College.

The autumn meeting of the Board has been postponed until early in December and this question of cooperation in premedical education will, therefore, not come up until that time.

Cordially yours,

HSH:NMC

IPFA

FUKIEN CHRISTIAN UNIVERSITY.

October 18,1917.

Dr. Henry S. Houghton,
Director, China Medical Board,
31 Broadway, City.

My dear Dr. Houghton:

I am transmitting herewith an extract from the Minutes of the American Board of Trustees of Fukien Christian University, being action taken at the meeting held on Sept.38, 1917, and relating to the cooperation of the China Medical Board with the Science Department of the University.

The action is as follows:

Cooperation of the China Medical Board.

Mr.E.C.Jones, President Fukien Union College, Foochow, made a statement in re the cooperation of the China Medical Board looking to a contribution from that Board toward the building and equipment of the Science Department of Fukien Christian University.

A financial statement was presented showing the proposed contributions of Fukien Christian University and the China Medical Board.

Voted:

- 1. That we invite the cooperation of the China Medical Board.
- 3. That the Budget presented be approved as representing the immediate urgent needs of Fukien Christian University.

3. That this matter be referred to the Finance Committee.

I understand that Mr. Jones has had conferences with you upon this matter and has presented the financial statement to which reference is made in the action quoted above.

The Trustees representing the Boards in America whose Missions in China are cooperating in Fukien Christian University earnestly hope that the China Medical Board will cooperate with us in providing a sound education in Science for the Chinese young men in Fukien Province and in Southern China.

Yours very truly,

(cee ? Mis (km.) Chamberlain)

FUKIEN CHRISTIAN UNIVERSITY

C.M.B. Grants:			
Original Plant			
For Equipment	ilding	25,000. 25,000.	6 850,000.
Mission Boards to Meet Al	bove:		
For Science But Residences Equipment	ilding	0\$15,000. 30,000. 3,000.	48,000.
	Grand Total		98,000.
Residences are built act	mal cost in	. 30,000.	
Mr. Jones estimates matement for Science B purchased amount twalue of Building.	uilding already total	10,000.	
		40,000.	
We should have for use o	n above	58,000. G\$ 98,000.	G8 98,000.

OFFICERS OF THE BOARD

JOHN D. ROCKEFELLER, JR.

WALLACE BUTTRICK, DIRECTOR

ROGER S. GREENE, RESIDENT DIRECTOR IN CHINA

EBEN C, SAGE,

SECRETARY

THE ROCKEFELLER FOUNDATION

CHINA MEDICAL BOARD

BE ADDRESS OF THE PROPERTY OF THE PROPERT

NEW YORK

October 22, 1917

MEMBERS OF THE BOARD

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FRANK J. GODONOW
HARRY PRATT JUDSON
JOHN R. MOTT
STARR J. MURPHY
FRANCIS W. PEABODY
JOHN D. ROCKEFELLER, JR.
WICKLIFFE ROSE
WILLIAM H. WELCH
ROGER S. GREENE
FREDERICK L. GATES
GEORGE E. VINCENT

Dr. W. I. Chamberlain 25 East 22d Street New York City

Dear Dr. Chamberlain:

Your letter of the 18th instant, transmitting a transcript from the minutes of the American Board of Trustees of the Fukien Christian University relating to the possible cooperation of the China Medical Board with the Science Department of the University, is received.

When the whole question of the relation of premedical education to the Shanghai Medical School comes up for consideration, this action will be placed before the Board, and I thank you for putting it into my hands at this time.

I thank you also for the memorandum concerning the student attendance in Fukien Union College and other institutions of similar character in China.

Yours sincerely,

HSH:NMC

/ FUKIEN /

THE ROCKEFELLER FOUNDATION

CHINA MEDICAL BOARD

61 BROADWAY

NEW YORK

MEMBERS OF THE BOARD

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WILLIAM H. WELCH
ROGER S. GREENE
FREDERICK L. GATES
GEORGE E. VINCENT

January 2, 1918

Professor E. C. Jones 150 Fifth Avenue New York City

MSFER

Dear Dr. Jones:

SECRETARY

OFFICER'S OF THE BOARD

JOHN D. ROCKEFELLER, JR

FREDERICK T. GATES.

WALLACE BUTTRICK,
DIRECTOR

ROGER S. GREENE, RESIDENT DIRECTOR IN CHINA

EBEN C. SAGE.

I take pleasure in communicating the formal action of the Executive C ommittee at its meeting of December 19:

RESOLVED that the sum of Fifty thousand dollars (\$50,000.00) be, C M 2273

and it is hereby, appropriated to the Trustees of the FUKIEN CHRISTIAN UNIVERSITY for the following purposes:

Part cost of Science Building \$25,000.00 Equipment of Science Building \$50,000.00

on condition that the Trustees shall contribute before

December 31, 1918 the sum of Forty-eight thousand dollars

(\$48,000.00) for the following purposes:

Part cost of Science Building
Residences of Staff
Equipment of Science Building
30,000.00
\$48,000.00

RESOLVED that the sum of Ten thousand dollars (\$10,000.00) per C M 2274

year for five years beginning January 1, 1919 be and

it is hereby, appropriated to the Trustees of the

FUKIEN CHRISTIAN UNIVERSITY for the salaries of six

instructors, on condition that the Trustees contribute

for the same purpose during the same period the sum of

1257

Professor E. C. Jones January 2, 1918 2

Five thousand dollars (\$5,000.00) per year, as shown in the following table:

	F.C.U.	C.M.B.
1919	\$5,000.00	\$10,000.00
1920	5,000.00	10,000.00
1921	5,000.00	10,000.00
1922	5,000.00	10,000.00
1923	5,000.00	10,000.00
	\$25,000.00	\$50,000.00

RESOLVED that the sum of Two thousand seven hundred dollars (\$2,700.00)

C M 2275

per year for five years beginning January 1.1919 be and it

per year for five years beginning January 1,1919 be and it is hereby, appropriated to the Trustees of the FUKIEN CHRISTIAN UNIVERSITY for the salaries of Chinese instructors in the Science Department as shown in the following table:

	_ U.M.B.
1919	\$2,700.00
1920	2,700.00
1921	2,700.00
1922	2,700.00
1923	2,700.00
	\$13,500.00

RESOLVED that the sum of Ten thousand dollars (\$10,000.00) per year C M 2276

for five years beginning January 1, 1919, be and it is hereby, appropriated to the Trustees of the FUKIEN CHRISTIAN UNIVERSITY for maintenance and expenses of the Science Department, as shown in the following table:

	C.M.B.
1919	\$10,000.00
1920	10,000.00
1921	10,000.00
1922 1923	10,000.00 10,000.00
	\$50,000.00

Professor E. C. Jones January 2, 1918 ð

I want to remind you, however, that these actions do not imply any certainty that the China Medical Board can continue in a similar way beyond the five years' period mentioned in the resolutions.

The China Medical Board has learned that steps are being taken to have an expert survey of Christian higher education in China made which will serve as an authoritative basis for making permanent plans and therefore the whole matter of premedical education in this area including the question of Fukien Christian University will be subject to further consideration during the period of the next five years.

Sincerely yours,

HSH.MKE

ann. Munical browned golf



JAN 18

1918

January Eighteenth Nineteen Eighteen

Dr. Henry S. Houghton, China Medical Board, Peking, China.

Dear Dr. Houghton:

In the early part of January I calledup the China Medical Board to try and make a date with you to talk over two things in connection with the grant of the C.M.B. to Fukien Christian University. I was told, however, that you were already on your way toward China and would sail the 17th. The matters I wished to talk over with you were a system of accounting and whether the C.M.B.'s custom was to allow two to one on the salaries of men sent out by the aid of their grants or not.

On the 17th I called on Dr. Buttrick and talked these things over with him. In reply to the first question he stated that a book was being prepared which would help us on that if we could wait for about a year. On the second matter we had rather a prelonged conversation due to another matter which grew out of this question. He finally answered the question of granting two to one in the probable affirmative. That ie, he did not say definitely yes, but thought the C.M.B. would grant two to one.

The question growing out of this was whether the University would pay \$5000 annually into a teacher's fund from which the salary and other expenses of the two men provided by the University would come. The resolution of the C.M.B. reads as follows: "That the sam of \$10,000 per year for five years beginning January 1st, 1919 be and is hereby appropriated to the Trustees of the Fukien Christian University for the salaries of six instructors on condition that the Trustees contribute for the same purpose during the same period the sum of \$5000 per year as shown in the following table." Dr. Buttrick said that the auditor would interpret the phrase "contributing \$***** The sum of \$5000 as an actual cash contribution and that if my understanding of it were to be followed it would require another action on the part of the Board.

I am not sure whether you will recall our attitude on that as expressed in my letter of August 10th, 1917 as follows: "The amount for two intructors which are to be furnished by Fukien Union College is reckoned on the same basis as the amount which we hope to receive from each instructor of the China Medical Board. Of course, we shall not put \$5000 actual cash into the salaries of these two men but we will be liable for the extra expense of transportation, children, medical care and the like which the Boards provide for out of other funds. In fact then, if each one of the instructors provided by the C.M.B. is to be reckoned at \$2500 it is only fair that each instructor furnished by the missions should be reckoned at the same rate." Dr. Buttrick was very kind and hoped that Child stating of the case would enable us to get more money from the Boards in question. I can think of no way to bring this result about, however. The excess of the C.M.B. grant cor the amount needed for actual salaries of four men will be put into a special fund to provide for the travel, children, etc., of these four men. If the mission Boards should pay actual cash it would hecessitate that we put aside the excess over the amount needed for salaries just as we did in the case of the C.M.B's men. We should, in addition, be required to free the mission Boards from there liablity for these outlays. I can see of no possible way to get these extra amounts from the Boards for any other usage.

Dr. Buttrick said that he would write you stating the case and that I should write you also stating the case in the hope, I presume, that you reach conclusion. Of course, as I see the matter it would be easier to have the C.M.B. change the wording of their resolution so as to allow these two men undertaken by the missionary societies to count as two of the six men toward which they are to provide \$10,000 annually. On the other hand, if this is going to complicate matters too much for them, perhaps the best way would be for me to raise the extra amount of money necessary to bring the grants of the mission Boards up to an average of \$2500 annually. I feel wuite sure that the Boards would not see their way clear to get under this burden. They would say it was my affair since I had done all the corresponding about it. But in this connection I may say that I would not have felt able to subscribe to our contributing 35000 cash annually if I had seen the wording of the resolution before it was passed by the C.M.B.

I regret exceedingly that there is a misunderstanding on this point and I want to have a solution reached which will be satisfactory to you and the China Medical Board. Whatever decision you reach will be satisfactory even to my raising the extra amount of money, though of course, I should rather have this the last resort because it would lead to other misunderstandings later on I fear.

DAN 18 1918

Dr. Henry S. Houghton, ---- #3

I hope you had a pleasant journey across the Pacific and that you are comfortably housed in Peking. With kindest regards to Mrs. Houghton and the children, I am

Yours very sincerely,

EC J ACK (E.C. Jones)

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TELEGRAPHIC ADDRESS
ROCKFOUND, PEKING.

THE ROCKEFELLER FOUNDATION CHINA MEDICAL BOARD PEKING, CHINA.

February 23, 1918.

Mr. E. C. Jones, 150 Fifth Avenue, New York, N.Y., U.S.A.

Dear Mr. Jones:-

Your letter of January the 18th concerning the resolution passed by the China Medical Board appropriating conditionally for the support of instructors in the Fukien Christian University is received.

My understanding of the salary provision made by mission boards has been that the sum of twenty-five hundred (\$2500.00) gold dollars represents not in any case the actual cash salary paid, but the average annual cost to the boards of placing an appointee on the field, supporting him and his wife and family for a six or seven year period and returning him for furlough. amount received from the China Medical Board is to be divided into two parts, one representing the salary paid and the other the reserve covering special allowances and transportation it would seem appropriate for the cooperating mission boards to do the same. If the staff of the Fukien Christian University is to be made up. moreover, by contributions of the support of instructors and not by the appointment of individuals from various missions to serve on the faculty, it seems to me reasonable to suggest to the cooperating mission boards that the University should be responsible for all expenses connected with the instructors coming from those boards throughout the full service period. Since the sum required for all expenditures during such a period is like-Vly to average \$2500.00 annually I see no reason why the mission boards should not make available this sum for the support of appointees called to the faculty of the University.

It is true that not all of the mission boards reckon so high an annual cost to them of keeping a married missionary on the field. The figures obtained from the Methodist Episcopal Board, however, even before the great increase in costs due to the war, show an estimated annual expenditure for this class of \$2265.00.

 $I \sim 7 = 7$

February 23, 1918.

Under present conditions, especially taking account of adverse exchange, the sum proposed does not seem to me excessive.

Another suggestion which occurs to me is that the China Medical Board be asked to amend the resolution in question by providing the actual cost of supplying the salary and allowances of four instructors up to a limit of \$2500.00 per annum for each on condition that similar provision be made by the mission boards contributing the other two instructors.

Perhaps the best solution, on the other hand, would be to ascertain from the boards concerned what lump sum they would be willing to appropriate yearly to the Fukien Christian University as representing the total support of one instructor and then request the China Medical Board to decrease its appropriation to correspond.

Yours sincerely,

HSH-IKL

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Copy

FMN: T



December Eighte enth, DEC 18

Dr. George E. Vincent, China Medical Board, 61 Broadway, New York.

My dear Dr. Vincent:

May I put in definite form the matter to which I briefly referred at the recent meeting of the Executive Committee of the Peking Medical College?

You will be familiar with the pending arrangement between the trustees of the Fukien Christian University and the China Medical Board, by which the latter has agreed to certain very generous proposals looking toward the development of the scientific and pre-medical department of the new University. are all deeply interested, not only in the development of the institution but in the special phase indicated in this effort to put an effective medical department into the curriculum. The President, Edwin C. Jones, while here was very effective in making the necessary adjustments and he secured very considerable sums for the University. The one item which was unsettled when he returned to the field in July was the amount of \$48,000 to be provided by the iriends of the University either through the participating Boards or individual contributions. Could he have remained two or three months longer this amount would undoubtedly have been subscribed by friends whose interest he had secured. Since, however, he was obliged, because of developments on the field with reference to property, to return, the trustees recognized the necessity of providing the pledges for this sum, and, without a formal vote, it was understood that it should be taken care of on a certain share basis which represents the participation of the Boards. On this basis the Board of the Methodist Episcopal Church willbe responsible for \$16,000, and this amount has been underwritten by us. The Board of Foreign Missions of the meformed Church will be responsible for \$15,333, its one-minth share of the total. The American Board makes no pleages unless the money is at hand. Dr. Strong, in writing of this, says that certain plans for raising money were postponed in the fall and it was not expedient to bring this matter to definite action. He writes, hwo ever, we follows: "I am sure our Prudential Committee would not wish to endanger the securing of the sum, and if you will let me know just how the matter stands today, I will endeavor to lay the case be for them or to consider some method whereby the American Board may not be responsible for the loss of the China Medical Board grant." The amount expected from or through the American Board would be \$16,000. The other participating Board is the Church Missionary Society, represented here by the Domestic and Foreigh Missionary Society of the Protestant Episcopal Church. Dean Robbins, Bishop Lloyd and Mr. Samuel Thorne, Jr. are actively sharing in the counsels but clearly there can be no immediate action in the nature of a guarantee.

Dr. Vincent.

In addition to these facts is the rather substantial one that in the budgets of our Centenary askings for the Foochow Conference the Fukien Christian University participates to an amount very much larger than that represented by the Total \$48,000.

With all these conditions in mind, our Executive Committes has taken the following action:

> "That the Executive Committee makes record of its recognition of the obligation to provide \$16,000, its proportion of the sam of \$48,000, for the Fukien Christian University in addition to amounts already contributed, and further accepts its obligation in connection with the other participating Boards to provide the balance of this total amount of \$48,000? which is to be secured, either:

First: Through the acceptance by these Boards of their pro rate amount of the total \$48,000 or

Second: By special amounts to be raised from other sources, or

From the sums secured for the Fukien Christian University under the plans of the Centenary of the Methodist Episcopal Board.

It is the expectation of the Methodist Board that having provided for its pro rata amount of \$16,000, the balance will be secured through the other Boards. It is stated, however, that a much larger sum than the total amount stated, is included in the askings for the Fukien Christian University in connection with the Methodist Missionary Centenary and that it is confidently believed that in the last resort. the total amount would be secured from these funds."

My hope is that the Executive Committee of the China Ledical Board will see in these facts and statements what is practically the pledge or guarantee of the \$48,000 necessary to warrant that Board in proceeding with the actual arrangement.

I do not know just what sums may be necessary immediately but we would like to feel that the arrangement as originally contemplated is effective. I am, myself, more concerned about this, as I am leaving for Europe, to be gone probably until the first of March, and would wish to have this matter, which was left in my care, disposed of satisfactorily.

I assume that must be taken up by oyour Executive Committee. If, however, you will address me at the office my associates will be in a position to take care of any details involved.

> With best wishes. Yours cordially.

(Signed) Frank Mason north

The Rockefeller Foundation, CHINA MEDICAL BOARD.
61 Broadway,
New York.

January 3, 1919.

My dear Dr. North:

I have held your letter of December 18 until I could thoroughly acquaint myself with conditions of the appropriation of the China Medical Board, and until I could task the whole matter over with my associates of that Board.

The China Medical Board's appropriation was, as you doubtless have in mind, as follows:

RESOLVED that the sum of Fifty Thousand Dollars (\$50,000) C.M.2273 be, and it is hereby, appropriated to the Trustees of the FUKIEN CHRISTIAN UNIVERSITY for the following purposes:

Part cost of Science Building... \$25,000.00 Equipment of Science Building... 25,000.00 50,000.00

on condition that the Trustees shall contribute before December 31,1918, the sum of Forty-eight thousand dollars (\$48,000.00) for the following purposes:

payment is not to be made by the China Medical Board until the contributions have been received from other sources amounting to \$48,000.00 or until those contributions have been guaranteed by pledges of unquestioned validity, under which latter case an arrangement might be made for payment by the China Medical Board, to be made pro rata as contributions are received from other sources/

Dr. F. M. North, January 3, 1919.

The condition of the original appropriation also reads that the contributions must be received before December 31, 1918. I can understand and fully sympathize with the conditions you recite in your letter, which made the collection of the outside contributions exceedingly difficult during 1918. If a formal request is received for an extension of time for the receipt of these contributions, say to December 31, 1919, I shall take pleasure in reporting and favorably recommending such an application to the China Medical Board. That is the only alteration of the terms of the appropriation that seems to me desirable. The payments under the appropriation I think should be made only under one or the other conditions outlined above.

Will you kindly accept the assurance of my interest in the important work of the Fukien Christian University, and my very best wishes for the new year to you personally.

Very truly yours.

(Signed) George E. Vincent, Secretary.

Dr. Frank mason North, 150 Fifth avenue, New York City.

ERE: AM

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FUKIEN CHRISTIAN UNIVERSITY Board of Trustees Rev. Frank Mason North, D.D. Rev. Wm. I. Chamberlain, Ph.D. President Secretary January 24, 1919 Dr. George E. Vincent China Medical Board 61 Broadway, New York Dear Dr. Vincent: In view of the absence from the United States at this present time of Dr. Frank Mason North, President of the Board of Trustees, Fukien Christian University, there has come to me, as Secretary of the Board, the correspondence that has passed between him and yourself, being his letter of December 18th, 1918, and your reply of January 3rd, 1919. We appreciate the circumstances under which the China Medical Board feels constrained to adhere strictly to the conditions attached to their appropriations. sure that the China Medical Board will also appreciate the circumstance that in view of the disturbed conditions of last year, 1918, it was difficult to meet the conditions set down for the appropriation of the China Medical Board. feel assured that these conditions will be satisfactorily met if we are given an extension of time within which to meet them. In behalf, therefore, of the Trustees of the Fukien Christian University, I desire to apply for an extansion of the time within which may be met the conditions of the appropriation of \$50,000 from the China Medical Board to Fukien Christian University, from December 31, 1918 to December 31, 1919. Yours very sincerely. love? WIC: LW

FORM 168

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK



TO

Mr. Wm. W. Carman Treasurer, Fukien ChristianUniversity, 99 John Street, New York City. voucher No.515026

DATE May 17, 1919

OUR CHECK No. 17093

. ENCLOSED HEREWITH, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

Payment in accordance with Mr. E.R. Embree's letter of May 13, 1919, of China Medical Board Appropriations as follows:

C.M. 2274 - Toward the total budget covering salaries of six instructors . . .

C.M. 2275 - Salaries of Chinese instructors in science department

C.M. 2276 - For maintenance and expenses of the science department

10,000.00

\$10,000.00

2,700.00.

\$22,700.00

Twenty two thousand seven hundred dollars.

Pay UNITED STATES TRUST CO.

OR ORDER,

FUKIEN CHRISTIAN UNIVERSITY,

Treasurer

Letter and Touch Fell No J. 10

NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

THE ROCKEFELLER FOUNDATION

CHINA MEDICAL BOARD

61 BROADWAY, NEW YORK

FUKIEN

WALLACE BUTTRICK SIMON FLEXNER FREDERICK L. GATES FRANK T. GOODNOW

ROGER S. GREENE HARRY PRATT JUDSON JOHN R. MOTT

STARR J. MURPHY FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR.

GEORGE E. VINCENT WILLIAM H. WELCH

Dr. Cheen for lune December 31, 1919

My dear Dr. North:

As you have already been informed by telephone, the following action was taken at a meeting of the Executive Committee or the China Medical Board held this morning:

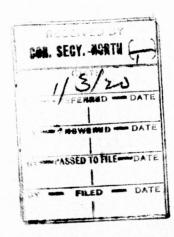
RESOLVED that an extension of time to December 31, 1920 be granted to the FUKIEN CHRISTIAN UNIVERSITY for securing the supplemental sum required to make available appropriation C.M. 2273 toward the BUILDING AND EQUIPPING of a SCIENCE BUILDING for that university.

This extension should enable the Trustees to secure the funds they are proposing to raise.

Sincerely yours,

Secretary

Dr. Frank Mason North 150 Fifth Avenue New York City



THE ROCKEFELLER FOUNDATION



61 BROADWAY, NEW YORK

TO

Mr. Wm. W. Carman, Treasurer, Fukien Christian University, 99 John Street, New York City. VOUCHER No. 520210

DATE April 22, 1920

OUR CHECK NO. 22399 , ENCLOSED HEREWITH, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

China Medical Board Appropriation's as per Mr. Embree's letter of April 20, 1920

C.M. 2274 - Toward the total budget covering salaries of six instructions \$10,000.00

C.M. 2275 - Salaries of Chinese instructors in science department 2,70

2,700.00

C.M. 2276 - For maintenance and expense of the science department

10,000.00

\$22,700.00

Twenty two thousand seven hundred dollars.

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NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

FORM 168

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

TOMr. W.W.Carman, Treas., Fukien Christian University, 99 John Street, New York. VOUCHER No. 521530
DATE June 29, 1920

OUR CHECK NO. 2375/ , ENCLOSED HEREWITH, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

The Pro Rata share of the China Medical Board's contribution towards the new science building.

\$27,084.00

Departure Com 200

Twenty seven thousand eighty four dollars.

With m touch of 30

NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

FUKIEN GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR ROGER S. GREENE MARGERY K. EGGLESTON RESIDENT DIRECTOR IN CHINA ASSISTANT SECRETARY THE ROCKEFELLER FOUNDATION CHINA MEDICAL BOARD 61 BROADWAY, NEW YORK MEMBERS WALLACE BUTTRICK SIMON FLEXNER FREDERICK L. GATES FRANK J. GOODNOW ROGER 8. GREENE HARRY PRATT JUDSON JOHN R. MOTT STARR J. MURPHY FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR. WICKLIFFE ROSE GEORGE E. VINCENT WILLIAM H. WELCH December 29, 1920. My dear Mr. Carman:

EDWIN R. EMBREE

I have the honor to inform you that at a meeting of the China Medical Board held December 28, 1920, the following action was taken:

RESOLVED that in view of conditions outlined, a further extension of time to December 31, 1921, be granted to the FUKIEN CHRISTIAN UNIVERSITY for securing the supplemental sum required to make available appropriation C.M. 2273, for science building and equipment.

You will note that this is the third extension of time granted to the Fukien Christian University for securing the supplemental sum required to make available the appropriations of the China Medical Board. I trust that early in the coming year it will be possible for you to secure these funds.

Sincerely yours,

Secretary.

Service Thurs

Mr. William W. Carman, 99 John Street, New York City.

ERE: KR

FUKIEN

December 7th, 1921.

Mr. Edwin R. Embree, Secretary, China Medical Board, 61 Broadway, New York, N. Y.

My dear Mr. Embree: -

In accordance with the request of the Board of Trustees of the Fukien Christian University in annual meeting, held at #25 Madison Avenue on December 6th, we are writing to give you the information necessary to show that the participating Boards have fulfilled their obligations in connection with the China Medical Board grant #2274, amounting to \$10,000.

On May 3rd we received \$1.110.10from the Church Missionary Society.

" " 16th " " 1,666.66" " American Board of Commissioners

of Foreign Missions.

" Oct.21st " " 555.57" " Reformed Church in America.

" 31st " " 1,666.67" " Board of Foreign Missions of the Methodist Episcopal Church

Total - \$5,000.

#2275 or grant #2276. We have not thus far received the grant

Thru the kindness of the China Medical Board, the time in which the \$48,000. was to be secured, in order to obtain the \$50,000. grant from your Board, was extended until December 31st of this year. We hope now within a few days, to meet the requirements necessary, and will advise you at once, so as not to let the grant lapse.

Yours sincerely,

RLT

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C.M. B. Hunt 2243 Mr. Edwin R. Embree, Secretary, China Medical Board,

December 13th, 1921.

61 Broadway, New York, N. Y.

My dear Mr. Embree:-

In further reference to the last paragraph of our letter under date of December 7th, we beg to advise that the participating Boards have now made available the entire sum of \$48,000. necessary to meet the offer of the China Medical Board of \$50,000. for a Science Building. provided the aforementioned \$48,000. was obtained.

Yours sincerely,

RLT MEW FORM 168

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

Rev. Ray L. Torrey, Fukien Christian University, 150 Fifth Avenue, New York.

VOUCHER No.

DATE Dec.19,1921

OUR CHECK No.

, ENCLOSED HEREWITH, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

Payment of third year of pledge of the following China Medical Board's Appropriations;

C.M.2274 for salaries of six instructors

\$10,000.00

C.M.2275 for salaries of Chinese instructors

2,700.00

C.M.2276 for maintenance expense

10,000.00

\$22,700.00

Twenty two thousand seven hundred dollars.

Letter in brusher file The \$ 35

NO ACKNOWLEDGMENT REQUIRED, THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

FORM 168

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

Rev. Ray L. Torrey, Fukien Christian University, 150 Fifth Avenue, New York. VOUCHER No. 531150
DATE Dec.19,1921

OUR CHECK No.

, ENCLOSED HEREWITH, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

Final payment of the China Medical Board's Appropriation C.M.2273 to cover part cost of Science Building and Equipment of Science Building.

\$22,916.00

Twenty two thousand nine hundred sixteen dollars.

Seller in Forecher Feb No. \$ 42

NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

Becember 2nd, 1922 Mr. Edwin R. Embree. Secretary, China Medical Board, 61 Broadway, New York, N. Y. My dear Mr. Embree:-I write to notify the China Medical Board that we have secured from the co-operating Boards, the sum of \$5,000 for the year

1922, necessary to make available the sum of \$10,000 under Appropriation C.M.2274 for the salaries of instructors in our Fukien Christian University.

We would be very grateful to have your remittance, to cover this fourth yearly payment on the China Medical Board's pledge to the University, under Appropriation C.M.2274, at your convenience.

Very truly yours.

RLT-W MEW

Assistant Treasurer.

See toucher file f 46

FORM 168

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

Fukien Christian University
TO Dr Ray L. Torrey
150 Fifth Avenue,
New York.

VOUCHER No. 538238

DATE December 13, 1922

OUR CHECK No.

ENCLOSED HEREWITH, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

Payment to cover China Medical Board's appropriation C.M. 2274 for the salaries of six instructors at the Fukien Christian University for the year 1922, fourth year of pledge.

\$ 10,000.00

Ten thousand dollars.

NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

FUKIEN

December 19th, 1922

Mr. Roger S. Greene, Director, China Medical Board, 61 Broadway, New York. N. Y.

My dear Mr. Greene: -

I write in reply to your letter of December 12, and also in acknowledgment of your check in the amount of \$10,000. which covers the 1922 payment on the China Medical Board's appropriation C.M.2274 for the salaries of six instructors at the University, for the year 1922.

Refarring to your letter while the Budget submitted to us by the Board of Managers of the University indicates the amount of your grant, together with the \$5000. provided by the co-operating Boards, there is no identification as to which six instructors are receiving their support from these funds. We are writing President Jones today, for this information, and upon receipt of same shall be glad to send it on to you.

May we apply at this time - in keeping with your reminder of the 12th - for the 1922 payments of \$2,700. under C.M.2275 and \$10,000. under grant C.M.2276. We shall be very glad to receive remittances for these grants at your convenience.

Please accept our thanks for your prompt remittance of the \$10,000. above acknowledged.

Wishing you the Season's greetings.

I am

Sincerely yours,

an bound of the 11 Assistant

Assistant Treasurer.

GEORGE E. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR

THE ROCKEFELLER FOUNDATION
CHINA MEDICAL BOARD
61 BROADWAY, NEW YORK

MEMBERS

WALLACE BUTTRICK
SIMON FLEXNER
RAYMOND B. FOSDICK
FREDERICK L. GATES

FRANK J. GOODNOW
ROGER S. GREENE
HARRY PRATT JUDSON
JOHN R. MOTT
FRANCIS W. PEABODY
JOHN D. ROCKEFELLER, JR.

EDWIN R. EMBREE
SECRETARY
MARGERY K. EGGLESTON
ASSISTANT SECRETARY

,

WICKLIFFE ROSE
FREDERICK STRAUSS
GEORGE E. VINCENT
WILLIAM H. WELCH

December 26 1922

Dear Dr. Torrey:

Your letter of December 19 arrived duly. I have asked our Comptroller to make payments for the year 1922 on account of C.M. 2275 (\$2,700) and C.M. 2276 (\$10,000). These are to cover the salaries of Chinese instructors and a contribution toward maintenance at the Fukien Christian University.

I note that you will let us know later which are the six instructors receiving support under appropriation C.M. 2274.

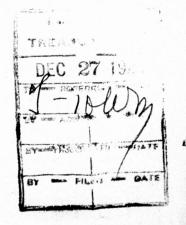
It would be interesting to us also to have the names of the Chinese doctors.

Sincerely yours,

loger J. Eslene
Director

Dr. R. L. Torrey 150 Fifth Avenue New York

RSG: EVW



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March 2, 1923.

Mr. Roger S. Greene.
61 Broadway.
New York.

My dear Mr. Greene:

Last December you inquired as to the names of the instructors whose salaries were being paid from the China Medical Board grant to Fukien Christian University. We have received today from President B. C. Jones of the university, the following list of those whose salaries up to the present time are being paid from the China Medical Board grant:

Chemistry: Norvil Beeman, M. A. Harold A. Bedient, B.A.

Zoology: Claude M. Kellogg, M.A.

Botany: Franklin P. Metcalf.
Expectant Ph.D. (June 1923)

Physics: Francis C. Martin, B. Mech. E. (Melb.)
B.Sc. Eng. (Lond.)

I trust that this covers the point that you

had in mind.

Very sincerely yours,

FUKIEN GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR ROGER S. GREENE MARGERY K. EGGLESTON DIRECTOR THE ROCKEFELLER FOUNDATION CHINA MEDICAL BOARD 61 BROADWAY, NEW YORK FRANK J. GOODNOW ROGER S. GREENE HARRY PRATT JUDSON VERNON KELLOGG JOHN R. MOTT FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR. WICKLIFFE ROSE GEORGE E. VINCENT WILLIAM H. WELCH WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES March 15 1923 My dear Mr. Moss:

Thank you for your letter of March 2, giving names of instructors whose salaries are paid from the China Medical Board grant to the Fukien Christian University. I note that while the appropriation was for six instructors, only five are there at present, and there have been times when there were fewer. Disregarding the fact that as the appropriation was made it is a question whether we should have paid anything at all unless the full staff was provided, it would seem at any rate that we have overpaid our share this time. With a view to adjusting the matter, I suggest that you send us a schedule of the persons appointed under this appropriation since the first payment was made, together with the expenditures on this account.

Sincerely yours,

EDWIN R. EMBREE

SECRETARY

ASSISTANT SECRETARY

Mr. Leslie B. Moss China Union Universities 150 Fifth Avenue New York

RSG: EVW

ye!

CIJ.

March 17, 1923.

Mr. Roger S. Greene, 61 Broadway, New York City.

My dear Mr. Greene:

In response to your letter of March 15th regarding the members of the faculty at Fukien Christian University who are supported from the China Medical Board grant, allow me to report that we do not have in our office here the information for which you ask. We are referring this matter to President Jones on the field at once, and trust that we may have an early reply. I think in my previous letter I did not quote a paragraph of President Jones' letter, which perhaps should have been included for your information. He says, -

"The second man in physics has not yet been appointed, but the salary has not been used, except to make up loss in exchange on the salaries of the other men."

In a letter from President Jones to Mr. Torrey, dated February 6th which has just come to hand, President Jones says, -

"I have already sent the list of instructors whose salaries are paid in connection with the China Medical Board. With regard to Chinese, I may say that we have only one who is being paid for in this connection. Mr. Wang Tiao Hsin, B. A., graduate of Fukien Christian University. I searched high and low in America for assistants of biology and physics, as well as chemistry. I was on the track of more than one man who had just been engaged by the China Medical Board. We unfortunately had no Fukien students in America who had specialized in these departments and whom we wished to ask for our faculty. I also investigated in China, and got track of only one man in biology, who was not highly recommended. I could find no one, however, for physics.

"This money, as much of it as was necessary, was therefore used to provide as well trained assistants as we could get. The fund, according to my own thinking, has been kept intact for its purpose, and is available for a similar use when we get the men. We are negotiating

[2

Roger S. Greene

- 2 -

March 17, 1923.

now with a graduate of Hongkong University for physics. and are in touch with the young biologist of whom I spoke. We are, however, feeling the necessity of raising our own product, and have our eye on several men now in college who will eventually be good material for these departments."

Very sincerely yours,

GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR ROGER S. GREENE DIRECTOR

THE ROCKEFELLER FOUNDATION

CHINA MEDICAL BOARD

61 BROADWAY, NEW YORK

WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES

FRANK J. GOODNOW ROGER S. GREENE HARRY PRATT JUDSON

VERNON KELLOGG JOHN R. MOTT FRANCIS W. PEABODY

FUKIE EDWIN R. EMBREE SECRETARY RECEIVEBON

UNIVERSITIES MAR 24 1928

JOHN D. ROCKEPELLE JOINT OFFICE
WICKLIFFE OFFICE
GEORGE E. VINCENT
WILLIAM H. WELCH

March 23, 1923

Dear Mr. Moss:

I thank you for your letter of March 17 in regard to the status of our grants to Fukien Christian University. I note that you are referring the matter to President Jones for details which are lacking in your office.

It may be just as well that further discussion of this matter should be postponed, as we are expecting Mr. N. Gist Gee, our adviser on pre-medical education, to be in the United States for the latter part of the spring and for most of the summer, and we would naturally wish to consult with him before making any final decision.

Yours sincerely,

Joger S. creen

Mr. Leslie B. Moss, China Union Universities, 150 Fifth Avenue, New York City.

RSG: KR \



The University has four separate agreements with the China Medical Board:

- 1. For property. \$25,000 and \$25,000.
- 2. For instructors \$10,000. a year for 5 years.
- 3. For Chinese instructors \$2,700. a year for 5 years.
- 4. For maintainance of Science Building. \$10,000. for 5 years.
- 1. \$25,000 for part cost of Science Building: \$25,000 for equipment of Science Building,
 on condition that the Trustees shall contribute before 12/31/18
 the sum of \$48,000. for the following purpose:

Part cost of Science Building Residence and staff Equipment of Science Building \$15,000. 30,000. 3,000.

\$48,000.

This agreement was extended to 12/31/19

2. \$10,000 a year for 5 years beginning 1/1/19 for the salaries of 6 instructors, on condition that the Trustees contribute for the same purpose during the same period, the sum of \$5000. per year, as shown in the following table:

\$5000 from the Co-operating Boards per year) beginning 1919, thru 1923

- 3. The sum of \$2,700. per year for 5 years, beginning - for the salaries of Chinese Instructors.
- 4. \$10,000 a year for 5 years beginning 1/b/19 for maintenance and expenses of the Science Department.

[2]

All of the following figures are based upon the total payments of all China Medical Board grants to Fukien Christian University.

Depoply B.

Fukien Christian University Expenditures.

Buildings

Science Hall

C.M.B. Grant for Science Hall F.C.U. Fund " "

Time some

\$25,000.00 15,00.00

\$40,000.00

About \$45,000 Mexican has been spent for materials which are now on the ground for the proposed building. These materials are:

- 1. More than enough brick for the building
- 2. Tiles, roofing paper and copper sheeting for the roof of the building.
- 3. Electrical equipment, wiring, etc.
- 4. Screening for windows and doors
- 5. Rough plumbing
- 6. Hardware, locks, bolts, hinges, water pipes.
- 7. One half the necessary paint
- 8. Solignum for the woodwork
- 9. Some excavations for the foundation have already been made.

We are informed that the F.C.U. funds up to the amount originally agreed upon are available for this building.

Residences

F.C.U. agreed to put \$30,000.00 into residences. While Dr. Gowdy did not have figures availabe here, he was sure that nearly twice this sum had already been expended for this purpose.

Equipment me it

Expendedate July 31, 19231 22.

Department of Biology Department of Chemistry Department of Physics \$2,729.69 11,876.43 3,619.34

\$18,225.46

Estimated expenditure for Equipment from July 31 to December 31, 1923

4,253.60

Total expenditure for Equipment from 1919-1923

\$22,479.06

Equipment (Continued)

Funds for Equipment

C.M.B. Grant \$25,000.00 F.C.U. Fund 3,000.00 Total for equipment 1919-1923 \$28,000.00 22,479.06 BALANCE 5,520.94

Pro rata expenditure of $C \cdot M \cdot B \cdot$ and $F \cdot C \cdot U \cdot$ funds

C.M.B. F.C.U. \$20,070.59 2,408.47 22,479.06

Unexpended balance of C.M.B grant for apparatus

Grant 25,000.00 Used 20,070.59 UNUSED BALANCE

\$4,929.41

11,400.00

Salaries (foreign)

Chemistry Department

Mr. Beeman to July 31, 1923 7,791.70
Mr. Bedient " " " " 5,873.90
Mr. Sutton (estimate to Dec.31/23 200.00 13,865.60

Physics Department

Mr. Doolittle
Mr. Martin to July 31/23

5,252.00
2,650.86
5,902.86

Biology Department

Mr. Kellogg (estimate to Dec.31/23)12,500.00 Mr. Metcalf to Dec.31,1923 854.92

Travel to China & equipment allowances for Messrs. Beeman, Bedient, Martin, Metcalf, Sutton and Doolittle

Each - travel \$1,100.00
" - equipment 500.00

Return to U.S.A.
Mr. Doolittle 700.00

Mr. Beeman (1924) 1,100.00 1,800.00

Sálaries (Foreign) Continued

Estimates for last six months of 1923
Mr. Martin
Mr. Beeman \$687.56
746.49

Mr. Beeman Mr. Bedient

930.48

Two-thirds of this sum should come 46.887.91 from the C.M.B. funds. This would be 31,258.60

C.M.B. grant for foreign salaires for 5 years 50

50,000.00 V

Amt. actually expended through 12/31/2331,258.60

Unexpended Balance Dec. 31,1923

18,741.40

Salaries (Chinese)

Chemistry Department

Mr. Wang Mr. Twan \$572.43 941.62

C.M.B. grant for Chinese salaries \$ 2,700 a year for 5 years

1,514.**6**5 13,500.00

Amt. actually expended through 12/31/23 1,514.05

Unexpected $C \cdot M \cdot B$. balance from this fund

11,985.95

Maintenance

Expended to July 31, 1923

Department of Biology
Department of Chemistry
Department of Physics

2,143.21 4,889.12 450.62

Estimated maintenance from July 31,1923 to December 31, 1923

1,746.40 111

Total expenditure for maintenance 1919-1923 C.M.B. Grant for Maintenance \$19,000 a year for 5 years, 1919-1923 50,000.00 9,229.35

7,482.95

Expended for maintenance to end of 123 9,229.35

C.M.B. balance on maintenance

40,770.65

This figure is obtained by dividing the \$6,000 estimated for maintenance and equipment for July 31,1923 to Dec. 31, 1923 in the proportion of expenditures for maintenance and equipment from Jan.1,1919 to July 31,1923. The balance of the \$6,000 or \$4,253.60 is charged to equipment.

C.M.B. Unexpected Balances

Balance on foreign salaries

\$18,741.40

" Chinese

11,985.95

Total balance on salaries

\$30,737.35

Balance on Maintenance

40.770.65

Balance on Equipment

4,929.41

TOTAL UNEXPECTED PORTION OF C.M.B.GRANTS

76,437.41

This does not include any unused balance of the fund for the Science Building.

Prepared for China Medical Board. FUKIEN South Retingues. H. 1923.

FUKIEN CHRISTIAN UNIVERSITY

Chemistry Department

Estimates, 1924-1929.

COURSES:

1. Practical Chemistry
2. Inorganic
3. Qualitative
4. Quantitative
5. Organic
6. Sanitation and Public Health
7. Theoretical (Physics)
8. Microscopy
9. Mineralogy and Crystallography
10. Industrial Applications

n STUDENTS:

Freshmen 60 Sophomores 25 (Majors) Juniors 15 " Seniors 10 "

CAPITAL EXPENDITURE:

Gas
Water, still and pipe
Electricity (direct)
Furniture:
Laboratory
Office
Apparatus (Research)
Compressed air and blower system
\$2000.00
450.00
875.00

\$6925.00 Gold

ANNUAL EXPENDITURE:

Salaries:

2 foreigners
2 Chinese
2 Chinese
2000,00
Employees
312,00
Materials
350.00
Student Assistants
Books and Magazines
Apparatus
300.00

\$ 9512.00

FUKIEN CHRISTIAN UNIVERSITY

Proposed Budget for Physics Department, 1924-1929.

[2]

ANNUAL CHARGES:

Tw	o foreign instructors' salaries	La\$6000.00	
TV	To Chinese instructors' salaries	2400.00	
	tudent Assistants	300.00	
	olie Hire	50.00	
	ooks. Periodicals, etc	350.00	
В	JOKS, Periodicals, euc.	150.00	
St	applies and renewals	150.00	
		\$9250.00	
CAPITA	AL EXPENDITURE fittings, et.	8000•00	
COURSE	ES IN PHYSICS OFFERED:		
1.	. Meteorology and Astronomical Geography No credit given for this course towards a Major	Oredits	3
2.	Primarily for freshmen who have not offered Phy for entrance. Not counted twwards a major. Pr	sics	
	requisite to Physics 3 - 4. Statics, Hydrostati and Heat. One semester	••••	5
3.	-4. Elementary Physics. Emphasizing the qualitative pect of Physics, dwelling on principles rather	as- than	
_	quantitative applications. Dynamics, Light, Pr perties of Matter, sound, Electricity and Magne	0-	10
5	Two semesters	• • • •	10
	aspect of Physics. Introduction to methods of exact measurement and theory of selected topics		
	over the whole field of physics. Two semesters	1 · · ·	10
7	. Molecular Mechanics. A course in the theories of matter and its internal forces. Radiation phen	omena.	
•	Laws of Thermodynamics, etc. One semester	***	3
0	and applications of harmonic motions in the far fields of Physics. This course is based on lab atory practice. One semester	ious or-	3
9	 Special topics in Light, Sound and Heat. This co will include laboratory study and discussion of 	urse the	
1	more difficult problems in these fields. One Solo. O. Theory and use of Electrical Apparatus. The study of th	ly of	3
	important electrical apparatus, such as the X-r machine, motors, etc. One semester	ay II	3

Pre-medical students are recommended to courses 2, 3, 4, 9, 10.

1714

BUDGET

Biology Department. Fukien Christian University.

Five Year Period, 1924-1929.

CAPITAL EXPENDITURE:

Furniture, specimen cases, etc., Gold	\$ 1200.00
Glassware, containers	300.00
Compound microscopes (20)	1200.00
Dissecting microscopes (20)	135.00
Equipment for botanical collecting and herbarium	575.00
Miscellaneous supplies, as dissecting tools.	
renewals, upkeep, etc	400.00
Research equipment, for two departments	1200.00

ANNUAL EXPENDITURE:

TOTAL

Instructors, two foreigners		6000.00
Instructors, one Chinese		1000.00
Student Assistants	\$200.00	
Employes, collectors, gardener	380.00	
Instructional materials	150.00	
Magazines	60.00	
Books	300.00	
Chemicals, stains	250.00	1340.00
Wages for sericulturist	150.00	
Income from sale of silk	150.00	
TOTAL		

Gold

\$ 8340.00

GOLD \$ 5010.00

COURSES

BOTANY

Elementary Biology I General Morphology Taxonomy Advanced Taxonomy Pemology

ZOOLOGY

Elementary Biology II Invertebrate Zoology Vertebrate Zoology Entomology of Parasitology Evolution of Eugenics Sericulture

Number of Students

Freshmen 65 Juniers 15 Sophemores 30 Semiers 16

1305

FUKIEN CHRISTIAN UNIVERSITY

GENERAL BIOLOGY:

U

Biology I (Zoology) First Term Biology II (Botany) Second Term

A course in Elementary Botany, primarily for those who wish to have a general knowledge of the subject but will not take any further work in the department. This course intends to introduce the student to the gross structure of plants and plant parts, the functions of these plants, respiration, photosynthesis, transpiration, pollinization, fertilization, reproduction, ecological relations, and plant associations. In a general way familiarize the student with the manifold aspects of applied Botany, such as the field of Physiology, Floriculture, Horticulture, Plant Breeding, Vegetable Gardening, Landscape Architecture, Forage Crops, Dendrology, Agronomy, Forestry and Pathology.

BOTANY

BOTANY III

General Morphology - First Term

A course primarily directed to inform the student of the morphological relationships between the larger plant groups, beginning with the smallest and least complex and studying a series of representative plants among the Slime Molds, Algae, Lichens, Fungi, Liverworts, Mosses, Club Mosses, Ferns, Gymnosperms and Angiosperms, in such a way as to bring out the increased complexity of plant body, alternation of generations and the Evolutionary relationships.

BOTANY IV:

General Taxonomy - Second Term

A course in the classification of the higher plants - the Ferns, Club Mosses, Gymnosperms and Angiosperms. It chiefly consists of an intensive study of the largest and most characteristic families of the flowering plants, emphasizing those families or genera that are of economic or commercial importance. The student is also taught how to collect, press, dry, mount plants and how to make a plant herbarium.

BOTANY V and VI:

Advanced Taxonomy - First and Second Terms

A course for the advanced student that wishes to go on with the clawsification of plants. An intensive study will be made of the local flora of the region, primarily a field course.

BOTANY VII:

Dendrology

A course designed primarily to introduce the student to the trees.

BOTANY (Continued)

and shrubs of Fukien Province with special emphasis to those species that are of value to agriculture and Forestry. A study will be made of the timber and fruit trees, not only from the standpoint of their botanical classification, and, methods of growth and cultivation, but also their economic importance.

BIOLOGY

Biology I and II. These two elementary courses are designed to answer the requirements for a one year course in Biology and at the same time to prepare students for further work in Botany and Zoology.

Biology I. The course is introduced by a study of protoplasm, the properties of living matter, cell structure and physiology, and cell division, followed by a discussion of the nutritional, circulatory, reproductive, nervous, and other great physiological phases of animal life. A comparison of the groups of animals naturally leads to a brief discussion of evolution and evolutionary theories. The next section deals with ecology, adaptations to environment and social relationships among animals. Considerable attention is given to heredity, eugenics, mendelism etc. At the close of the course, the topics are chosen to familiarize the student with some of the economic phases of Zoology, such as, harmful and beneficial insects, fisheries, parasitic animals, genetics, and animal improvement.

Fall term. Two laboratory and three recitation periods per week. 5 hours credit. Text book, not yet chosen.

Zoology 3. Invertebrate Zoology. Dissections are made first in the Crustacea and Insecta because the specimens are obtainable at that time, and in the class work special emphasis is given to the insects. Then, beginning with Paramecium, studies are made in each of the Phyla in an ascending series till all have been studied. The recitations emphasize the structure and comparative anatomy, but not to the exclusion of a study of the life history and economic importance of each group considered.

Two recitations and three laboratory periods weekly. Credits, 5 hours. Textbook: Galloway, College Zoology.

Zoology 4. Vertebrate Zoology. Representatives of the vertebrate groups are dissected, beginning with the shark, and continuing with the frog, pigeon, and cat, especial emphasis being placed on the latter. The class work emphasizes the comparative anatomy of the groups, and also their life histories and economic importance.

Two recitations and three laboratory periods weekly, second semester. Credits, 5 hours. Textbook: Galloway, College Zoology, with readings in Newman, Vertebrate Zoology.

Zoology 5. General Entomology. The locust is taken as the type and its structure studied during the first six weeks of the course, after which representatives of the other orders are studied in succession.

In the recitations, the life histories of the more common insects are studied, their economic importance considered, and experiments carried out in their control. Very elementary classification is given.

One recitation and two laboratory pariods weekly, first

Biology

semester. Credits, 3 hours. Textbook: Sanderson and Jackson, Elementary Entomology.

Zoology 6. Parasitology. Prerequisite Biology I and Zoology 3. In this course, representatives of the main groups of parasites are studied in the laboratory and dissections made of the larger ones. Methods of mounting and staining are included in the laboratory work and life histories and methods of control are discussed in the class.

Two recitations and two laboratory periods weekly, second semester. Credits, 4 hours. Textbook: Stitt, Bacteriology, Parasitology, and Blood work. (Alternates with Zoology 8).

Zoology 7. Organic Evolution. Prerequisite Zoology 4. A course in the evolution of animal life in the world, dealing with the adaptations of animals to their surroundings, the various evolutionary theories, a full discussion of the evolution of the different groups, and ending with a discussion of the evolution of man.

Four recitations per week, first sem ster. Credits, 4 hours.

Textbook: Lull, Organic Evolution.

Zoology 8. Comparative Anatomy and Physiology of Insects. Prerequisite Zoology 3 or 5. A study of the anatomy, physiology, and embryology of insects, intended as a basis for further work in applied entomology.

Two laboratory periods and one recitation weekly, second semester. Credits, 4 hours. Textbook; Folson, Entomology. (Alternates

with Zoology 6)

Zoology 10. Eugenics. Elective for all who have had Biology I or II. The first part of the course takes up the study of the cell as a basis for heredity, the mechanics of heredity, Mendelism, and allied subjects, while the latter part of the course is devoted to a study of Eugenics and the practical application of the principles involved to the improvement of the human race.

Two recitations weekly, second semester. Credits 2 hours.

No laboratory work. Textbook: Guyer, Being Well Born.

Simulation of the state of the

March 25, 1924.

Mr. Roger S. Greene, 61 Broadway, New York City.

My dear Mr. Greene:

We have now received from Foochow the material we have been awaiting, and in accordance with our understanding reached during the conference held with you February first, by Dr. Chamberlain, Dr. Ward, and the undersigned, on behalf of Fukien Christian University, I am writing to present the information asked for by you.

You will find enclosed three exhibits.

Exhibit "A" is a Balance Sheet of the Trustees' books as of October 5, 1923. The item on the credit side, "Science Dept. Building Fund" includes the capital grant of the China Medical Board and of the Mission Boards together with an item of accrued interest, amounting to G\$6,163.18

I should, perhaps, point out for the sake of clearness, that in this balance sheet we have not debited the China Medical Board with G\$22,700.00 for 1923 payments on their current grant for the Science Department. We have not done this because of the letters received from you on March 15, 1923 in which you stated that the China Medical Board appeared to have overpaid on their appropriations.

Exhibit "B" is the University Budget for the Year 1924. In accordance with the instructions of the Trustees, we carry the contributions of the Mission Boards in personnel on our books at the rate of G\$3,000 for a married man, per year, and G\$1,500 for a single man. This budget is drawn up on the basis of a continued income from the China Medical Board for the science work. Of course, we understand that no definite action has been taken on this matter, as yet, and that final decision is delayed, pending the return of President Gowdy to this country during the coming summer.

Exhibit "C" is a copy of the statement presented to you at the time of our conference, revised on the basis of President Gowdy's report to Mr. Gee, although we are not convinced that President Gowdy has included all the facts in this report.

EXHIBIT "A"

FUKIEN CHRISTIAN UNIVERSITY

BALANCE SHEET OCTOBER 5, 1923.

UR.		CR.	
Am. Bd. Comm.	\$ 2,364.89	Methodist Board	\$ 871.66
Ch. Miss. Soc.	2,222.22	Capital contrib.	295.62
Ref. Ch. Am.	1,442.24	Special contrib.	1,467.00
U. S. Trust Co.	30,457.52	Suspense	24.40
Investments	25,500.00	Robt. W. Jones Fund	500.00
Foochew Treas.	3,029.71	New York Budget	107.19
General Budget Income	11.15	Sci. Dept. Budget Income	28,707.29
Land Costs	48,000.00	Land Funds	49,888.17
I. H. J. dorm. costs	26,800.00	I. H. J. dorm. Funds	28,291.92
Sei. Dept. Bldg. costs	64,000.00	Sci. Dept. Bldg. Funds	104,163,18
Residence costs	4,500.00	Residence Funds	4,500.00
General Bldg. costs	10,488.70	General Bldg. Funds	0 00
	\$218,816.43		\$218,816.43

[3]

fund for the furlough expenses and the salaries of the men in the Science Department. Some proportionate amount should be set aside each year from the yearly grant to cover these extra expenses, if a true statement of the cost of the work is to be presented. This item, apparently, has not been taken into consideration.

I am inclined to think there are perhaps other facts that are not included.

I believe these three exhibits set forth the information that you asked for when we met together. If there is anything further I should supply, please let me know.

Very sincerely yours,

Assistant Segretary, Pukien Christian University.

LBM/KJL

FURIER CHRISTIAN UNIVERSITY.

BUDGET FOR 1924 (MEXICAN DOLLARS).

BUDGET OF INCOME

Students' fees			
Tultion		\$ 6,000.00	
Dormitory fees		720,00	
Laboratory fees		270.00	
Other fees		440,00	
Miscellaneous receipts	*	1,000,00	
		\$ 8,480,00	
Missien Board Personnel		27,000,00	
Trustees' Income for Gener			
American Beard	G#4,000 @ 1.90	7.600.00	
Methodist Board	G\$4,000 " 1.90	7,600.00	
Reformed Board	G\$2,644 " 1.90	5,023,00	
		\$20,223.00	
Trustees' Income for Scien	ee Budget		
American South	G\$1,666.67 @ 1.90	3,166.67	
Mothodist Board	G\$1,866.67 " 1.90	3,166.67	
Reformed Board	G\$,555.55 " 1.90	1,055.56	
Church Mission Society	G\$1,111.11 " 1.90	2,111,12	
		\$ 9 ₀ 500 ₀ 02	
China Hadimal Beard			
	G\$10,000 @ 1.90	19,000,00	
Chinese Salaries		1,800,00	
Science Equipment & Sup	plies	4,780,00	
		\$25 ₂ 550 ₂ 90	
		TOTAL	\$90,703.02

FUKIEN CHRISTIAN UNIVERSITY.

BUDGET FOR 1924 (MEXICAN DOLLARS).

CURRENT EXPENDITURES

(1). For Strictly Educational Purposes.

A. University Administration & General Expense

(1) Executive		
(I) DATEMENT		
a. Prosident' Office.		
	\$ 6.000.00	
b. Treasurer's Office		
	280.00	
	200-00	
	•	
o. Registrer's Office		
	200.00	
d. New York Office G\$600 @ 1.90	1,140.00	
(2) General Expense		
	125.00	
	75.00	
	50.00	
	500.00	
	1. Salary of President Gowdy (Meth. Board) 2. Salary of Mr. Jones (Meth. Board) 3. Salary of Secretary 4. Office expense and supplies b. Treasurer's Office 1. Salary of assistants 2. Office expense and supplies c. Registrar's Office 1. Office expense and supplies	1. Salary of President Gowdy (Meth. Board) \$ 6,000.00 2. Salary of Mr. Jones (Meth. Board) \$ 3,000.00 3. Salary of Secretary 1,400.00 4. Office expense and supplies 200.00 b. Treasurer's Office 1. Salary of assistants 260.00 2. Office expense and supplies 200.00 c. Registrar's Office 1. Office expense and supplies 200.00 d. New York Office G\$600 3 1.90 1.140.00 (2) General Expense 2. Ustalog 3.00.00 4. Publicity 50.00 6. Reports 50.00 6. Reports 50.00 6. Commencement & Public Occasions 500.00

Total University General

\$13,370.00

B. Operation & Maintanance of Plant.	
1. Superintendence	no charge
2. Care and maintenance of grounds	605,00
3. Care and maintenance of buildings	975.00
4. Care and maintenance of equipment	75.00
5. Care and maintenance of residences	150.00
6. Insurance and taxes	578.00
7. Seration of launch	2,280,00
8. Dormitory and Dining Hall operation	190,00
	4.798.00

C. College of Arts & Salences
1. Operation and maintenance (under Dormitory)
2. Dean's office
a. Salary of Dean (under Instruction)
b. Supplies and expenses

200,00

C. College of Arts & Salances - continued.		
	(Brought forward - \$200	•00)
3. Salaries for Instruction		
a. Department of Religion		
(1) Sites - 1/2 time by Meth Board	\$ 5,000,0 0	
b. Department of Chinese		
(1) H. F. Kuo	1,500,00	
(2) Second and third men	920,00	
c. Department of Education		
(1) F. P. Beach - American Board	6,000,00	
d. Department of English		
(1) R. Scott - American Board	6,000,00	
(2) M. Farley	2,605,00	
e. Department of Mathematics		
(1) R. B. Blakney	2,900,00	
f. Department of Social Science		
g. Department of Hiology		
(1) C. R. Kellogg - Meth. Board - 1/2	5,000,00	
(2) P. P. Metealf	5,500,00	
h. Department of Chemistry		
(1) H. A. Bedient	5,600,00	
(2) N. Beeman (on furlough)	5,600,00	
(3) T. H. Wang - salary	600.00	
(4) W. J. Sutton	5,600,00	
i. Department of Physics	0,000,00	
(1) F. C. Mertin	5,600,00	
(2) Chinese teacher salary	1,200,00	
(c) common amount person.	4,550,600	
	Total	\$55,925.00
4. Department of Supplies & Expense		
a, Religion, assistants, materials, books	300.00	
b. Chinese	300 ,00	
a. Civio Welfaro	50.00	
d. Education	800.00	
e. English	200.00	
f. French	25,00	
g. Mathematics	800,00	
h. Philosophy	80.00	
i. Social Science	65.00	
j. Biology	1,900,00	
k. Chendatary	1,900,00	
1. Physics	980,00	
		9 4 840 M

¥ 6,340,00

5. Departmental Equipment
a. Hology (to 1:
b. Chamistry if Sc to limit of G. M. B. appropriation if Science Building advances sufficiently to justify)

e. Physics

(Costs included on pro rate basis in salaries above. The following on furlough this year.)		
C. M. Lacy Sites (Moth. Board) M. Farley (summer trip to be married and immedi-		
ate return.)	\$ 3,300.00	
C. R. Kellogg (Meth. Board)		
Of the measure toward		
7. Ammities. a. Malcolm Parley	400.00	
b. R. B. Blakney	400.00	
c. F. P. Motealf	400,00	
d. H. A. Bedlent	400,00	
o. N. Beaman	400.00	
f. W. J. Sutten	400.00	
g. F. C. Martin	400,00	
	\$ 2,800.00	
D. Library	***	
Paralture	200,00 800,00	
Salarios	300,00	
Expanses		
	\$ 1,300.00	
		\$87,833.00
(2) For Special Purposes (not strictly educational.)		
A. Athletics	560,00	
B. Y.M.C.A. & Religious Work	100,00	
C. Scholarships	340,0 0	
D. Publicity	200,00	
E. Student Newspaper	160,00	
F. Diploma	170.00	
	\$ 1,520,00	
		\$69,855.00

REPORT FOR CHINA MEDICAL BOARD covering CURRENT APPROPRIATIONS Nos. 2274, 2275 and 2276, to FUKIEN CHRISTIAN UNIVERSITY Jan. 1, 1919/Dec. 51, 1923. (all figures are in Gold)

Appropriation C. M. 2274 - Gold \$10,000 per year matched by Gold \$5,000 per year from the Mission Boards, to support six foreign teachers for Science :

Received from C. M. B. to date (four years)

G\$ 40,000.00

Received from Mission Boards (five years)

25,000.00

Total

\$ 65,000.00

Expenses against these receipts:

Salaries (foreign)

Chemistry Department

Mr. Beeman to July 31, 1923 \$ 7,791.70 Mr. Bedient " 5,873.90 Mr. Sutton (estimate to Dec. 31/23) 200.00

\$13,865.60

Physics Department

Mr. Doolittle Mr. Martin to July 31/23 3,252.00 2,650.86

5,902.86

Biology Department

Mr. Kellogg (estimate to Dec. 31/23) Mr. Retealf to Dec. 31/23

12,500.00

854.92

13,354.92

Travel to China and equipment allowances for Messrs. Beeman, Bedient, Martin,

Metealf, Sutton and Declittle Each - travel

\$1,100,00

Each - equipment

500.00 9,600.00

Return to U. S. A.

Mr. Doolittle Mr. Beeman (1924)

700.00 1,100.00

1,800.00

11,400.00

(Forwarded)

44,523.38

(Report for China Medical Board covering Current Appropriations Nos. 2274, 2275, and 2276, to Fukien Christian University - Jan. 1, 1919/Dec. 31, 1923.)

(2)

(Brought Forward)

\$ 44,523.38

Estimates for last six months of 1923

Mr. Martin 687.56 Mr. Beeman 746.49 Mr. Bedient 930.48

2,364.53

46,887.91

Unexpended balance

18,112.09

G \$ 65,000.00

Appropriation C. M. 2275 - Gold \$2,700 per year for five years to support Chinese Science teachers:

Received four years of the appropriation

G\$10,800.00

Spent by the University

1,514.05

Unexpended balance

G\$ 9,285.95

Appropriation C. M. 2276 - Gold \$10,000 per year for five years for Scientific Maintenance:

Received from C. M. B. (four years of the appropriation)

G\$40,000.00

Expenses for Maintenance as reported January 31, 1923

G\$ 9,229.35

Unexpended balance

30,770.65 G\$40,000.00

SUMMARY

Amount received from China Medical Board

Gold \$90,800.00

Amount received from Mission Boards

25,000.00

115,800.00

Amount expended

Appropriation 2274 -

Appropriation 2275 -

Appropriation 2276 -

G\$46,887.91

1,514.05

9,229.35 G\$57,626.31

(31,31

Unexpended balance

58,173.69

G\$115,800.00

17 IA

REPORT FOR CHINA MEDICAL BOARD COVERING CAPITAL GRANT NO. 2273

FURIEN CHRISTIAN UNIVERSITY
Jan. 1, 1919/Dec. 31, 1923.
(All figures in Gold)

C. M. B. Gra	nt:	
--------------	-----	--

Unexpended balance

Receipts.

Ori

Original Plant			
For Science Building For Equipment	Total	G\$25,000.00 25,000.00	G\$50,000.00
Mission Boards to Meet Above:			
For Science Building Residences Equipment		15,000.00 30,000.00 3,000.00	
ndarbuone	Total	0,000.00	48,000.00
	Grand Total		G\$98,000.00
	Expenditures		
Residences are built actual cost in	excess of	30,000.00	
Dr. Gowdy gives value of materials of erection of Science Building @ M		22,500.00	
Dr. Gowdy gives value of science equi	lpment pur-	22,479.06	

Total

23,020.94 G\$98,000.00

G\$98,000.00

[1]

GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR ROGER S. GREENE DIRECTOR



CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION 61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES

ROGER 8. GREENE HARRY PRATT JUDSON

JOHN R. MOTT FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR.

WICKLIFFE ROSE FREDERICK STRAUSS GEORGE E. VINCENT WILLIAM H. WELCH

April 4 1924

My dear Mr. Moss:

I acknowledge your letter of March 25 covering figures on the appropriations of the China Medical Board for the Fukien Christian University as shown on the books of the university. We have had a recommendation from Mr. Gee and have given the matter very careful consideration in New York. While we do not feel inclined to recommend to the Board that the Fukien Christian University be asked to return the payments already made, we cannot, of course, permit these amounts to be used for purposes other than those authorized by the China Medical Board. We are therefore proposing to take the matter up with the China Medical Board and recommend that the funds already paid and those still available but not yet paid be used for the science department for the future. I enclose a rough copy of a memorandum that I am prepared to present to the Board embodying such recommendations. May I ask you to look this over at your very earliest convenience and let me know by telephone whether this will be satisfactory to you, as I am most anxious to put this into the docket of business for a meeting of the China Medical Board to be held within a few days.

Sincerely yours,

Mr. Leslie B. Moss Fukien Christian University 150 Fifth Avenue New York

RSG: EVW Enclosure Hoger J. Green Director

RESOLVED that the sum of Seventy six thousand four hundred twenty-seven dollars and forty-one cents (\$76,427.41) appropriated for the Fukien Christian University under approximations C.M. 2273, 2274, 2275 and 2276, but not yet expended by it shall be used for the following purposes instead of those originally planned:

- 2. Ten thousand dollars for additional equipment for the science building on condition that Fukien Christian University provide an additional sum of \$5,000.....\$10,000
- 3. Forty eight thousand one hundred sixty-seven dollars and forty-one cents for the salaries of science teachers during a period of five years beginning January 1, 1924, with the understanding that the staff will be kept during this period at a level at least as high as at present and with the further understanding that that Fukien Christian University will provide annually amounts for the same purpose as shown in the following table:

Supplemental sum required from FCU Contribution 1924 \$5,000.00 \$10,000.00 1925 5,000.00 10,000.00 1926 10,000.00 5,000.00 1927 10,000.00 5,000.00 1928 6,832.59 26,832.59 8,167.41 48,167.41

4. Eight thousand two hundred sixty dollars toward maintenance of the science laboratories on condition that the university will provide sums as indicated for the same purposes:

	Supplemental sum required from FCU	CMB Contribution	
1924	\$1.140.00	\$2,160.00	
1925	1.400.00	1,900.00	
1926	1,650.00	1,650.00	
1927	1,900.00	1,400.00	
1928	2,150.00 8,240.00	1,150.00	8,260.00
		*	76.427.41

GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR ROGER S. GREENE DIRECTOR

EDWIN R. EMBREE SECRETARY MARGERY K. EGGLESTON ASSISTANT SECRETARY

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION 61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

UKIEN

MEMBERS

WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES

FRANK J. GOODNOW ROGER S. GREENE HARRY PRATT JUDSON JOHN R. MOTT FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR.

WICKLIFFE ROSE FREDERICK STRAUSS GEORGE E. VINCENT WILLIAM H. WELCH

April 11, 1924

Dear Mr. Moss:

Referring to your letter of March 25 in regard to the appropriations made on December 19, 1917 to the Fukien Christian University for the development of its science departments, I presented the matter to the Board at its meeting on April 10. After some discussion the following resolution was adopted:

RESOLVED that upon receipt of formal application from the Trustees of the Fukien Christian University, the Executive Committee be, and it is hereby, empowered to modify previous appropriations for the FUKIEN CHRISTIAN UNIVERSITY, C.M. 2273, 2274, 2275, and 2276, so that the sum of Seventy-six thousand four hundred twenty-seven dollars and forty-one cents (\$76,427.41) not yet expended shall be used for the following purposes instead of those originally planned:

- 1. Ten thousand dollars toward the erection of a science hall in addition to the original grant of \$25,000, this additional sum to be payable on condition that the Fukien Christian University provide an equal additional sum for this purpose and that work on the building proceed at once \$10,000
- 2. Ten thousand dollars for additional equipment for the science building on condition that Fukien Christian University provide an additional sum of \$5,000 \$10,000
- 3. Forty-eight thousand one hundred sixty-seven dollars and forty-one cents for the salaries of science teachers during a period of five years beginning January 1, 1924, with the understanding that the staff will be kept during this period at a level at least as high as at present and with the further understanding that the Fukien Christian University will provide annually amounts for the same purpose as shown in the following table:

Mr. Leslie B. Moss, April 11, 1924

Z =UKIEN /

required from FCU Contribution	
1924 \$5,000.00 \$10,000.00	
1925 5,000.00 10,000.00	
1926 5,000.00 10,000.00	
1927 5,000.00 10,000.00	
1928 6,832.59 26,832.59 8,167.41 48,16	7.41

4. Eight thousand two hundred sixty dollars toward maintenance of the science laboratories on condition that the university will provide sums as indicated for the same purposes:

	Supplement	al sum	CMB	
	required f	rom FCU	Contributi	on
1924	\$1,140.00		\$2,160.00	
1925	1,400.00		1,900.00	
1926	1,650.00		1,650.00	
1927	1,900.00		1,400.00	
1928	2,150.00	8,240.00	1,150.00	8,260.00
				\$76,427.41

If this settlement meets with the approval of your Trustees we shall be glad to have a formal proposal from you which may be presented to the Executive Committee of the China Medical Board and acted upon without further delay.

You will note that in the case of the grant for salaries the contribution remains the same for four years. In the fifth year it is slightly less. I did not feel justified in asking from the Board a supplemental contribution to bring this installment up to the sum of \$10,000 in view of the fact that our new appropriations for premedical education usually provide for a diminishing scale and in the other circumstances attending this matter I feared that the Board would not be favorably disposed toward an increase of the appropriation.

Yours truly,

Mr. Leslie B. Moss, China Union Universities, 156 Fifth Avenue, New York City. hoger p. heere

RSG: KR

wek

FUKIEN /

May 6, 1924.

Mr. Roger S. Greene, 61 Broadway, New York City.

My dear Mr. Greene:

Following the receipt of your letter of April 11th, regarding the suggested modification in the terms of the appropriations made to Fukien Christian University, I secured a meeting of the Trustees of the University, at which the following actions were taken:

That the Secretary be instructed to make application to the China Medical Board, on behalf of the Board of Trustees of Fukien Christian in versity, for a modification of the terms of the original appropriations C.M. 2273, 2274, 2275, and 2276, so that the sum of Gold \$76,427.41 shall be used for the following purposes instead of those originally planned:

- 1. Ten thousand dollars toward the erection of a science hall in addition to the original grant of \$25,000, this additional sum to be payable on condition that the Fukien Christian University provide an equal additional sum for this purpose and that work on the building proceed at once... \$10,000
- 3. Forty-eight thousand one hundred sixty-seven dollars and forty-one cents for the salaries of science teachers during a period of five years beginning January 1, 1924, with the understanding that the staff will be kept during this period at a level at least as high as at present and with the further understanding that the Fukien Christian University will provide annually amounts, for the same purpose as shown in the following table:

	Supplemental sum required from FCU	CMB Contribution
1924	\$5,000,00	\$10,000,00
1925	5,000.00	10,000,00
1926	5,000.00	10,000,00
1927	5,000,00	10,000.00
1928	6,832.59 26,832.	

4. Eight thousand two hundred sixty dollars toward maintenance of the science laboratories on condition that the university will provide sums as indicated for the same purposes:

	Supplement required f		CMB Contribution	
1924	\$1,140.00		\$2,160.00	•
1925	1,400.00		1,900.00	
1926	1,650.00		1,650,00	
1927	1,900.00		1,400,00	
1928	2,150,00	8,240.00	1,150.00	8,260.00
				\$76,427.41

VOTED To request the China Medical Board to make the terms of this grant applicable from July 1, 1924, for a period of five years, since this is in accordance with the new fiscal year of the University.

In accordance with the above action, I am presenting this formal application for the modification of the terms of the former appropriations.

I may say that the Trustees appreciate very much the willingness of the China Medical Board to make this modification.

They made the request that the new grant go into effect July 1, 1924, if agreeable to the China Medical Board. This will make the accounting easier for the University, since its fiscal year now extends from July 1st to June 30th.

If, from your point of view, there is any serious difficulty in such an arrangement, I am sure the Trustees of the University would not wish to urge the matter.

Very sincerely yours,

Assistant Secretary, Fukien Christian University.

LBM/KJL

GEORGE B. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR



EDWIN R. EMBREE
SECRETARY
MARGERY K. EGGLESTON
ASSISTANT SECRETARY

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

FUKIEN

MEMBERS

WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES FRANK J. GOODNOW ROGER S. GREENE HARRY PRATT JUDSON JOHN R. MOTT FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR.

WICKLIFFE ROSE FREDERICK STRAUSS GEORGE E. VINCENT WILLIAM H. WELCH

May 8, 1924

My dear Mr. Moss:

I have the honor to inform you that at a meeting of the Executive Committee of the China Medical Board, held May 7, 1924, the following action was taken:

RESOLVED that, in accordance with the authorization of the China Medical Board at its meeting of April 10, 1924, the sum of Seventy-six thousand four hundred twenty-seven dollars and forty-one cents (\$76,427.41) appropriated for the FUKIEN CHRISTIAN UNIVERSITY under appropriations C.M.2273, 2274, 2275, and 2276, but not yet expended by it, shall be used for the following purposes instead of those originally planned:

- 1. Ten thousand dollars toward the erection of a science hall in addition to the original grant of \$25,000, this additional sum to be payable on condition that the Fukien Christian University provide an equal additional sum for this purpose and that work on the building proceed at once\$10,000
- 2. Ten thousand dollars for additional equipment for the science building on condition that Fukien Christian University provide an additional sum of \$5,000 10,000
- 3. Forty-eight thousand one hundred sixty-seven dollars and forty-one cents for the salaries of science teachers during a period of five years beginning July 1, 1924, with the understanding that the staff will be kept during this period at a level at least as high as at present and with the further understanding that the Fukien Christian University will provide annually amounts for the same purpose as shown in the following table:

	Supplemental sum required from FCU	CMB Contribution
1924	\$5,000.00	\$10,000.00
1925	5,000.00	10,000.00
1926	5,000.00	10,000.00
1927	5,000.00	10,000.00
1928	6,832.59 \$26,832.59	8,167.41 \$48,167.41

4. Eight thousand two hundred sixty dollars toward maintenance of the science laboratories during a period of five years beginning July 1, 1924, on condition that the university will provide sums as indicated for the same purposes:

	Supplemental required fro		CMB Contribution
1924	\$1,140.00		\$2,160.00
1925	1,400.00		1,900.00
1926	1,650.00		1,650.00
1927	1,900.00		1,400.00
1928	2,150.00 \$	8,240.00	1,150.00 \$8,260.00
			\$76,427.41

We should like to have the President of Fukien Christian University satisfy Mr. Gee that the conditions of our appropriation have been met before any further payments are made under the new conditions. Payments will be made here as usual but only on request from our Peking office as well as from the Fukien Christian University.

Sincerely yours,

hoges of Green,

Mr. Leslie B. Moss China Union Universities 150 Fifth Avenue New York

RSG:EVW

GEORGE E. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR

FUKIEN

BOWLING, EMBREE
SECRETARY

MARGERY K. EGGLESTON
ASSISTANT SECRETARY

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

MEMBERS

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PAUL MONROE
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR. WICKLIFFE ROSE
GEORGE E. VINCENT
WILLIAM H. WELCH

October 2, 1924

Dear Dr. Gowdy:

Under our appropriations to the Fukien Christian University
there is a balance of \$22,700 still held by the China Medical Board on
which payments would be made in the years 1926, 1927 and 1928 as follows:

	Reallotment Appropriatio May 7, 1924		From balance held by Fukien University	New payments to be made by C.M.B.
1926	Salaries Maintenance	\$10,000.00 1,650.00 \$11,650.00	\$9,667.41	\$1,982.59
1927	Salaries Maintenance	\$10,000.00 1,400.00 \$11,400.00	none	11,400.00
1928	Salaries Maintenance	\$ 8,167.41 1,150.00 \$ 9,317.41 32.367.41	none	9,317.41 \$22,700.00

You will observe that no payments are contemplated for 1924 and 1925 and only a small cash payment in 1926 in view of the fact that the University holds a considerable balance of unused funds previously paid over by the China Medical Board.

I trust that the above arrangement will be satisfactory.

Yours sincerely,

Toyor S. Ereene

Dr. John Gowdy, Fukien Christian University, 150 Fifth Avenue, New York City.

RSG: KR

TRANSFER

STATEMENT REGARDING THE CHINA MEDICAL BOARD'S GRANT

CHINA MEDICAL BOARD

FUKIEN CHRISTIAN UNIVERSITY

1924 - 1928 Inclusive

1924 - 1928 Inclusive

(All Figures in Gold)

Science Hall \$ 10,000.00 Science Hall \$ 10,000.00 10,000.00 Science Equipment Science Equipment 5,000.00 Salaries 48,167.41 Salaries 26,832.59 Maintenance 8,260.00 Maintenance 8,240.00 \$ 76,427.41 \$ 50,072.59

This \$76,427.41 from the China Medical Board has already been paid to the University and spent, except \$22,700.00. None of this sum is available before 1926. It will be paid as follows: -

1926	1927	1928
\$ 1,982.59	\$11,400.00	\$ 9,317.41
China Medical Board Fukien Christian University	\$76,427.41 50,072.59	
Total	\$126,500.00	
To be paid by China Medical Board	22,700.00	
To be paid by Fukien Christian University	\$103,800. 00	
To be secured before December 31,		\$ 104,000.00
To be secured between January 1, 1 June 1, 1925 -	and	122,500.00

1 additional dormitory \$ 35,000.00 electric lighting 3,500.00
2 missionary residences 9,000.00 endowment of a chair in Bible Department & upkeep of that department 75,000.00

In addition to the above, the following were approved:	(Gold Dollars)
2 Dormitories, each \$35,000.00	\$ 70,000.0 0
Biology	60,000.00
Library & Administration Building	30,000.00
4 Foreign residences	18,000.00
3 Chinese residences	7.500.00
Professor Social Sciences (Chinese)	30,000.00
Professor of Mathematics	30,000.00
Professor of Education (Chinese)	30,000.00
English Teacher (American woman)	30,000.00
Business Manager	50,000.00
Endowment for Repairs & Upkeep of Buildings & Grounds	30,000.00
6 Science Professors	300,000.00
Total	\$685.500.00

(27

In addition to the above, the following were approved:	(Gold Dollars)
2 Dormitories, each \$35,000.00 Biology	\$ 70,000.00
Library & Administration Building	60,000.00 30,0 00.00
4 Foreign residences 3 Chinese residences	18,000.00
Professor Social Sciences (Chinese)	7,500.00 30,000.00
Professor of Mathematics Professor of Education (Chinese)	30,000.00
English Teacher (American woman)	30,000.00 30,000.00
Business Manager	50,000.00
Endowment for Repairs & Upkeep of Buildings & Grounds 6 Science Professors	30,000.00 300,000.00
Total	\$685,500.00

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