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FUNIEN

B A GARSIDE=

150 FIFTH AVE=

AM CALLED NEWYORK FOR MEETING FRIDAY NOON ATTENDANCE
PROBABLE MEETING FUKIEN EXECUTIVE NEEDED FOR IMPORTANT
DECISION CONCERNING MAJOR PIERCE GIFT ADDITION TO TRUSTEE:
UNION DETAILS REACH YOU TOMORROW MORNING PLEASE CONSULT
MOSS AND IF POSSIBLE MAKE ARRANGEMENTS TODAY FOR EXECUTIV
COMMITTEE MEETING FRIDAY MORNING OR AFTERNOON=
WYNN C FAIRFIELD.

WESTERN UNION CIFT ORDERS SOLVE THE PERPLEXING QUESTION OF WHAT TO GIVE

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET

BOSTON, MASS.

HAROLD B. BELCHER, TREASURER FREDERICK A. GASKINS. ATTORNEY AND ASSISTANT TREASURER S. EMMA KEITH, ASSISTANT TREASURER

Tenasury Department FUKIEN

HARVEY L. MEEKEN PUBLISHING AND PURCHASING AGENT EARLE E. SMITH DEPARTMENT ASSISTANT

March 31, 1936

EXED

Mr. B. A. Garside, Asst. Treas. 150 Fifth Avenue New York, N. Y.

Dear Mr. Garside:

Dr. Willis F. Pierce of Los Angeles, who has as you remember made the gift to the University of \$20,000 for the Woman's Dormitory thru President Lin, has now made a proposal that he will provide \$50,000 for other buildings for the University, provided the University will change its name to the Willis F. Pierce Memorial University. I understand from Dr. Fairfield that there will probably be a meeting of the Executive Committee of the Trustees this coming Friday, but anyway within the next week or two, and I would be very glad, therefore, if you will present the matter to them.

This offer of Dr. Pierce is the result of correspondence that he has had with President Lin and he has stated that the suggestion was made by President Lin that the name might be changed in consideration of this proposed gift. I have had some correspondence with President Lin in which he has outlined the needs of the college for additional buildings which he hoped might be provided by Dr. Pierce. His first request was for \$50,000 for a Biology Building. He also made a further suggestion about a Home Economics Building for the women students at a cost of \$30,000. In his letter to me and in the copy of one of his letters to Dr. Pierce which he sent to me, I find no mention of the proposal that in consideration of this gift the name of the University should be changed. I have therefore written to California to ask for a copy of President Lin's specific proposal regarding the change in name, and I hope that it will be here in time to reach you for the Trustees meeting.

There is another condition which is attached to this proposed gift and that is that between the time of the acceptance of the gift and the completion of the building, Dr. Pierce should continue to receive the annuity which he is receiving at the present time on his gifts, namely 8%, and that the amount of this annuity be deducted from the principal of the gift to the extent that interest on the gift during the period of the construction does not provide the amount necessary for the annuity.

MAR 31 1936

Mr. B. A. Garside, Asst. Treas -2-

If there are any questions that you have concerning this I will be glad to answer such as I can and will either send a letter to you or hand it to Dr. Fairfield to take over with him. I have shared all of the correspondence with Dr. Fairfield so that he will be able to present it in the Trustees meeting on the basis of whatever information is available here.

Yours sincerely,

Horold Whelehen

HBB/EP

Treasurer

March 31, 1936

De. Wynn C. Feirfield, 14 Beacon Street, Boston, Mass.

Dear Fairfield.

Just as I was on the verge of acknowledging the note you sent us ten days ago, written neatly around the border of the excerpt from your P. C. minutes of December 15, 1931, your telegram of this morning arrived.

A check-up by telephone indicates that most or all of the in-town members of the Fukien Executive Committee can be present at a meeting on Friday afternoon at 2:30. That is also in harmony with the plans Mess has for his luncheon meeting. So I'm announcing the meeting of the Executive Committee, and am hurrying off notices to out-of-town members (Miss Welcher and Dr. Arlo Brown) in the hope that they too can come in. Dr. K. G. Warner is to be away until April 8th, we understand, so he won't be present unless he should happen to return earlier than he had been planning.

We hope that the "major Pierce gift" mentioned in your wire holds the promise of some additional source of income for the future - for certainly our Fukien financial situation just now does not look at all encouraging. We await further word with interest.

I attach a copy of the form letter going to all members of the Committee. I have tried to outline in general the matters which will be coming up, so will probably not send out any further docket in advance of the meeting unless that seems called for when I receive from you further details concerning the proposed Pierce gift.

I have written to Mrs. Peel suggesting the joint Hwa Nan Fukiem trustees meeting in Columbus on Saturday, May 16th, with the evening of May 15th as an alternative if for any reason the 16th is not satisfactory. I suppose we can scarce hope for a very large representation
from the F. C. U. board, aside from Edwards, Cartwright, and yourself.
But we should try to stimulate as many others as can to attend. We must
find some common basis of cooperation with our Hwa Nan friends soon, or
they may be following Al Smith's tendency to "take a walk".

Our special committee appointed to explore the possibilities of a United Board holds its first meeting temorrow morning. I hope we will have something fairly tangible to report to our meeting on Friday. Will not try to report further on that just now.



April 4, 1936

Dear Pairfield,

The enclosed wire arrived after you left. Since there seems no great haste now, I'm sending it along by letter.

I'm not sure whether the message means that C.J. asked whether Dr. Pierce would give \$50,000 if the University adopted the memorial name, or whether he'd give another \$50,000 beyond this gift we were discussing yesterday. In any event there still seems a possibility that Dr. Pierce misunderstood something C.J. may have said, or (less probably) may have written.

I'll hold up the writing out of the minutes of yesterday's meeting until you send me the minute to be inserted at this point.

Glad to have the privilege of beholding your genial countenance yesterday.

Cordially.

Copy of Telegram Forwarded: -

NBH 463 17 COLLECT LOS ANGELES CALIF 3:202P

REV WYNN FAIRFIELD CHINA COLLEGES 150 FIFTH AVENUE

NO LETTER WHEN HERE LIN ASKED WHETHER FIFTY THOUSAND ADDITIONAL POSSIBLE IF UNIVERSITY ADOPTED MEMORIAL NAME.

EDWARD D. GAYLORD

PUBLISHING AND PURCHASING AGENT

FARIF E SMITH

DEPARTMENT ASSISTANT

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET

BOSTON, MASS,

HAROLD B. BELCHER, TREASURER
FREDERICK A. GASKINS,
ATTORNEY AND ASSISTANT TREASURER
S. EMM'A KEITH, ASSISTANT TREASURER

Treasury Department

FUKIEN
April 4, 1936

The state of the s

Mr. B. A. Garside, Asst. Treas. Fukien Christian University 150 Fifth Avenue New York, N. Y.

Dear Mr. Garside:

In accordance with the arrangement in regard to the support of Miss Thomas, we have made payments here for her travel to the field, and our Treasurer on the field has paid her salary similar to that of other missionaries of the Board. I am enclosing statement covering the expense incurred with the estimate to June 30, and will appreciate your reimbursing the Board for \$592.19 on this account. We will send you similar statements in October and April of each year.

Yours sincerely,

1 | 3 | 3 6 9 8 MBB/EP

Enc.

Treasurer

Harold BRelshe

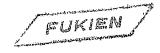


COPY

Fukien Christian University Foochow, China

April 27, 1936

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Mass.



Dear Dr. Fairfield:

We are quite surprised to hear from Mr. Belcher that Dr. Pierce thought that F.C.U. would be willing to change its name for his \$50,000 gift. In my letter to you on January 21 I enclosed a copy of my letter to Dr. Pierce on this subject, dated January 20. I do not believe you can find anything in that letter to that effect. We are, however, pleased to note that Dr. Pierce is definitely interested in our building propostion, and we do hope that both Fukien and Wen Shan will receive the fund before long.

Should Dr. Pierce be so insistent on having his name attached to the institution as a whole we talked some time ago among our staff members here in Foochow of the possibility of naming our women's department as a separate college of the university. We might, for instance, call our women's department the Pierce Women's College at F.C.U., provided he would give the \$50,000 U.S. for a Premedical and Biology Building and \$30,000 U.S. for an additional women's building as proposed in my letter of January 20 to him, and provided our Trustees approved of this additional name at tached to our women's department. There would be no legal or physical change in any way if our women's department were changed into a College for Women, and if our Trustees do not object to that I believe the field here will be quite ready to favor it. I mention this for your consideration in connection with your negotiations with Dr. Pierce, and the Trustees can do what they think is advixable. We have already named the women's dormitory after Mrs. Pierce (The Orlinda Childs Pierce Memorial).

We have asked the Trustees to release the Pierce building fund for our library building, and we hope that the request will be granted. We are planning to launch a campaign in China in the early part of May to raise additional funds for this purpose. We have been much handicapped on account of the lack of space in our library in the Arts Hall. The rare collection of the famous Ch'en family, as you probably saw when you were here, is still crowded into a room in the attic of the science hall, and Mr. Farley's museum in the Arts Hall is overflowing. We have now filled every space in our present library; we have even had to put small shelves in the aisles between the stacks. We have nearly 100,000 volumes of books which is the largest collection in the whole province. With the low cost of building material and the still comparatively cheap labor, the Fukien Construction Bureau has made plans for which we can complete the library building, of the same size and style as the present Arts Hall, at the cost of \$60,000 Chinese Currency. We have also decided to name the building in honor of Bishop John Gowdy.

Our work here has been going on very well. Both our students and faculty are in good spirits, and we shall have had a fine year of service when we close the spring semester on June 16. One or two of

UNIVERSITY OF 1936

1936

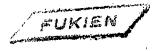
our Chinese staff members will be coming to America for further study this coming fall. We are also recommending four or five former graduates for study in America next year. Probably two of our students will be selected by the National Y. M. C. A. as delegates to represent Chinese Christian students at the students conference in California during the summer.

You have probably been informed by our New York office that Dr. W. Y. Chen, Chairman of our Arts Faculty, will be loaned on a leave of absence to the National Christian Council to serve as the General Secretary to make plans for the International Missionary Conference to be held in China in 1938. Both the Christian constituency and the public in this country are realizing more and more that they cannot get along well without some leadership from Fukien.

With kindest personal regards,

Yours very sincerely, s/ Ching-Jun Lin

Fukien Christian University



April 50, 1956

Br. Wynn G. Fairfield 14 Beacon Street Boston, Massachusetts

Dear Dr. Fairfield:

I am wondering if my letter of last Saturday miscarried — anyway the Pierce resolution has not shown up.

We are working toward getting all of the minutes in the China mail on Monday. If we receive this resolution by Saturday morning, it will be possible to get the Fukien minutes out on time.

Sorry to make life miserable for you!

Very cordially yours, C.A. Evans

CAE: RC

ACTING ASSOCIATE SECRETARY

ASSISTANT SECRETARY

HERBERT E. B. CASE

JOHN J. BANNINGA, D.D.

MRS. WILLIAM H. MEDLICOTT

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET

BOSTON, MASS.

SECRETARIES

ALDEN H. CLARK, D.D. MISS MABEL E. EMERSON WYNN C. FAIRFIELD, D.D.

MEDICAL SECRETARY
MARK H. WARD, M. D.

Foreign Department

May 1, 1936

FUKIEN 1936

Mr. C. A. Evans Christian Colleges in China 150 Fifth Avenue New York City

My dear Mr. Evans:

Your letter to Dr. Fairfield of April 24, and your special delivery of April 30 - which arrived this morning -, have not been overlooked. Dr. Fairfield prepared the resolution for the minutes of the Fukien Christian University Executive Committee and left it for approval by our Treasurer, Mr. Belcher. It has been given his approval, and is as follows:

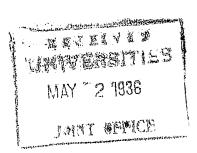
"Whereas it is the judgment of the Executive Committee that giving the name of an individual to Fuklen Christian University in consideration of a gift of \$50,000 would embarrass the University in meeting the whole program of future building needs,

VOTED to express to Dr. Willis F. Pierce The Trustees' appreciation of his generous offer of \$50,000 to the University on condition that it be named the Orlinda Childs Pierce Memorial University and regretfully to decline the offer."

Sincerely yours,

Herbert E. B. Case

Herbert & Care



REKWELL HARMON POTTER, D.D., PRESIDENT

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET

BOSTON, MASS.

SECRETARIES

ALDEN H. CLARK, D.D. MISS MABEL E. EMERSON WYNN C. FAIRFIELD, D.D.

MEDICAL SECRETARY MARK H. WARD, M. D. Foreign Department

ACTING ASSOCIATE SECRETARY MRS. WILLIAM H. MEDLICOTT

ASSISTANT SECRETARY HERBERT E. B. CASE

> JOHN J. BANNINGA, D.D. MISSIONARY ASSISTING

May 2, 1936

Mr. B. A. Garside 150 Fifth Avenue New York City

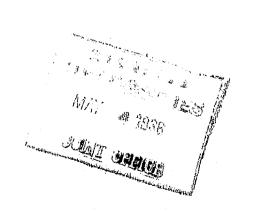
Dear Mrs. Garside:

Dr. Fairfield has asked me to send to you the enclosed paragraph from Foochow, with his "compliments."

> Sincerely yours, Cauline M. Baker

For Dr. Fairfield

Enclosure



Security of the contact of the programme

The following paragraph is from a letter to Dr. Fairfield from Rev. Edward H. Smith, Foochow, China, written under date of January 26, 1936:

"All mission work in Fukien feels the stimulus of President C. J. Lin and his fine Christian faculty. He has truly Christian prophetic vision and youthful initiative that makes us thrill with joy! Five thousand dollars was never better used than that special we turned over to him for Rural work. Frances Chen is a live wire and making good. That small item in the F.C.O. budget gives the University a place in the eyes of the government and people it could not claim for its excellent academic work."

COPY



Fukien Christian University Foochow, China

May 20, 1936

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Mass.

Dear Dr.Fairfield:

I wrote you under date of April 27 about the possibility of making our women's department into a College for Women in memory of Dr. Pierce, should he give us the funds requested. I hope you made some decision at the last Trustees meeting with regard to this plan. We now have another proposition which you can present to the Trustees and to Dr. Pierce in case he turns down the Women's College idea.

We are definitely organizing a new College of Rural Reconstruction with two departments, one in Agricultural Science and one in Rural Economics. The agricultural side is to carry on experimental and extension work which will meet the immediate and fundamental needs of the farmers in Fukien, as well as to train students who will carry out agricultural improvement work throughout this province. The Rural Economic division will have work in rural cooperatives, rural education, rural social service, as well as health and sanitation work. We have both the personnel and the necessary equipment to start the work in the fall of 1936. The Government of Fukien is already supporting our rural extension service at Wu Li Ting, and has contributed money towards agricultural experiment work on the camps under Professor Kellogg. Dr. Francis Chen stands very high in the eyes of the government in rural reconstruction work. There is a great probability that the government will contribute more money to us for this work. We shall also approach the Rockefeller Foundation for this project.

We shall use the temporary buildings as the seat of the new college. Our entire land possession, about 800 mou, will be given for agricultural experiment work. There are good rice farms, gardens for horticulture, fruit orchards, and forest lands already planted. If Dr. Pierce will give us \$100,000 as we requested the last time, or even \$50,000, we shall be glad to name this new college after him.

I am not writing to Dr. Herce direct as I do not know how far you have gone in negotiating with him. He might be willing to accept our College for Women proposition, in which case we would not need to present this new project to him. Should he definitely decline to accept our former proposition, will you please present this new plan to him with the consent of our Trustees. This new college will be a part of the university, but could also be considered as a separate college. I shall send you pictures of the buildings to be assigned for the college which you and Mr. Belcher can send to Dr. Pierce when needed.

AUG 26 1836

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The college work has been going on very well. We shall have final examinations in three weeks time. We shall graduate a class of about twenty, and more than half of the seniors have already been engaged, and quite a number of calls are waiting for our recommendations. The Nanking Government has just sent us blanks to fill in for unemployed graduates for the last two or three years, for they are arranging for a special institute in Nanking to train those persons for specific service. We have to reply to them with no names, for all of our graduates so far have been satisfactorily employed, and at the present time we do not have enough to meet the demands that are constantly being made on us.

With kindest regards,

Yours very sincerely,

s/ Ching-Jun Lin

FUKIEN !

FUKIEN

June 8, 1936

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Mass.

Boston, Mass.

Dear Fairfields

Let me acknowledge receipt of your letter of June 5th, with the enclosed letter and minutes from Cressy dealing with problems of Christian Middle Schools in China.

I am having copies of this material made for distribution to the members of our Associated Boards Committee on Secondary Education. I will send out this material, accompanied by a letter asking the members to indicate whether they can attend a meeting of the Committee on June 24th, 25th, or 26th. When a majority of the members have had time to reply we will communicate with you again.

You seem to be quite a peripatetic Secretary this month. We have been hoping that you could attend the meeting which our Fukien Trustees are planning to have with Bishop Gowdy on the afternoon of June 15th. I note you are planning to attend meetings of your General Council at South Hadley from June 16th to June 23rd, so no doubt you are reserving June 15th for an extremely busy day in your office. But if it is at all possible for you to attend the Fukien meeting that afternoon, we hope you will try to do so. This will be the only chance the Fukien Board will have to meet with the Bishop, and we certainly would like to have the Fresident of the Board on hand to give dignity and leadership.

Very cordially yours.

BAG*MP

COPY

Fukien Christian University

Foochow, China



June 26, 1936

Dr. Wynn C. Fairfield 14 Beacon Street Boston, Mass.

Dear Dr. Fairfield:



From the minutes of the meeting of the Trustees Executive Committee on April 3, 1938, we learned about the action with regard to Dr. Pierce's offer. I have written you several times about possible offers to Dr. Pierce for his gift. The first is the organizing our women's department as a women's college, the whole women's college to be named after Mrs. Pierce. I hope that you have already presented that proposition to Dr. Pierce. I wrote you also a little later about our organizing a College of Rural Reconstruction and offered that college in honor of Dr. Pierce himself if he should turn over to us \$50,000 U.S. Currency. Enclosed herewith I am sending you two sets of pictures relating to our College of Rural Reconstruction. The explanation in each case is written on the back of the picture. You can send one set to Dr. Pierce and keep one set for your own reference. I am also sending a set to Dr. Garside of our office in New York.

I have not written directly to Dr. Pierce since my letter of April 27 to him, for I did not want to write him about either the women's college or the college of rural reconstruction until I knew definitely what you had taken up with him. Kindly let me know whether or not I should communicate with him directly about either, or both, of these projects. If you have come to any definite decision as to what to do we would appreciate it if you would send us a brief cable, so that we can push things from this end if necessary. We are taking definite steps to register our College of Rural Reconstruction with the Ministry of Education, Nanking. The governor of Fukien Province has verbally consented to give us some financial assistance, and I am approaching him officially now for a definite grant of money which will enable us to start the work in the fall of 1936.

In case you have already taken up the women's college proposition you might still organize a ladies committee to be affiliated with our Board of Trustees. We already have Miss Welcher and Mrs. Henry I. Harriman on our Board. Recently I have received a personal letter from Mrs. George R. Wilson, 230 E. First Street, Hinsdale, Illinois. I believe she is a member of the Prudential Committee of the American Board. In her letter to me she expressed her interest in our work at Fukien and suggested that if she could be of service to our cause in America as a woman member of our Board of Trustees she would be glad to do so. You will know best what to do about this suggestion. If you think it is worthwhile to co-opt her on our Board, I hope you will take the initiative after consulting Dr. Garside about the available vacancies for such a person.

Dr. Beard left Foochow for America, by way of Europe on June 18. He preached our baccalaureate sermon on June 14, and stayed over with us that night. The Board of Managers expressed formally our gratitude for what he has done for Fukien, and our faculty also gave a similar expression. We are sorry to lose the presence of such a sympathetic and wise man from our midst, but he has done his part and we shall do all that we can to carry on the work which fine missionaries like the Boards have so faithfully laid a good foundation.

The Foochow Christian Union Hospital will formally lay the corner stone of the Pierce Memorial Hospital in the city this afternoon. I have been asked by the authorities to give an address at that time, and we hope that the Governor of the Province will also be there. The building is going up very nicely. It will be of real service to the Foochow community when it is completed. It is our hope that with the Pierce gift the money left by Dr. Coole may be saved for endowment to support more and better trained Chinese doctors in the hospital, for only in this way can the Christian group lead in medical service in this community. I hope that the American Board will use its influence to work along this line.

We had a very fine closing of the college here. We had one of the best services ever held on the campus, and Dr. Beard preached one of his best sermons. The Commissioner of Education of Fukien Province was our commencement speaker (June 15), and Governor Chen I also spoke. Admiral Sah, the grand old man of this country, also honored us with his presence and made a few remarks to the graduating class.

Among the 20 graduates, only four have not definitely secured work. On the other hand, we have had several applications which we cannot yet fill. The demand for our graduates is quite gratifying. One of the members of the class, Miss Huang Siu Chi, has been selected as one of the six student delegates from China to attend the Pan Pacific Christian Students Federation to be held at Mills College, California, August 23- September 2. The Fukien Government made a contribution towards her traveling expenses.

Most of our faculty and families are still working on the campus. Some of them will leave for the summer vacation within a week or two. Many of us will still be working steadily throughout the summer. We are looking forward to a better year of service beginning in the fall of 1936.

With kindest personal regards,

Yours sincerely,

s/ Ching-Jun Lin

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

INCORPORATED 1812

14 BEACON STREET

BOSTON, MASS.

SECRETARIES

ALDEN H. CLARK, D.D. MISS MABEL E. EMERSON WYNN C. FAIRFIELD, D.D.

ACTING ASSOCIATE SECRETARY
MRS. WILLIAM H. MEDILICOTT

Foreign Department

MEDICAL SECRETARY
MARK H. WARD, M. D.

ASSISTANT SECRETARY HERBERT E. B. CASE

July 14, 1936

A PC I was the last to the las

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y.

Dear Garside:

I find that I have not reported to you the action of the Prudential Committee on June 9 making appropriations from the income of the Higher Educational Work Endowment Fund for the year July 1, 1936 to June 30, 1937. Those grants affecting the Associated Boards for Christian Colleges in China are as follows:

Yenching University - Budget - Salary T. T. Lew	900. 1482.
Yenching Woman's College - Budget - Equipment and graduate study	750.
for faculty	500.
Cheeloo Theological School	800./
New York Office - A.B.C.C.C.	370.
Council of Higher Education - The China Christian Educational Association	750.

These items are on the same basis as last year with the amount for Yenching University buget that which was reached by the revision. The grants will be forwarded to your office in accordance with the usual procedure.

Very sincerely yours,

lynn C. Fairfield

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7/17/36 -

Mr. Harold Belsher American Board of Commissioners 14 Beason Street Boston, Mass.

Dear Mr. Belsher:

Mr. McClure, the Treasurer of Pukien Christian University, has written us that he is not in agreement with the method proposed in handling the salary for Miss Thomas at the University. As a matter of fact he requested the return of the estimated expenses from January to June. We are not doing this however, but have written that adjustments can be made when the first report is received.

It would seem to be fully as convenient to wait until these reports are reserved before billing as for the expenditures and we trust that this will be convenient with you. It is quite possible Mr. McClure will be writing you along similar lines when he sends the report on expenditures for Miss Thomas.

Very truly yours,

O. G. Evans

CAE : ER

FUKIEN

July 28, 1956

Dr. Wym C. Fairfield 14 Beacon Street Boston, Mass.

My dear Dr. Pairfield:

Let me acknowledge with thanks receipt of your letter of July 14th in which you itemise the various appropriations made by your Prudential Committee from income of the Higher Educational Work Endowment Fund for the year beginning July 1, 1986.

We certainly appreciate the way in which the American Board has stood by our China Colleges during the period of the depression. Of course appreciation is always a compound of gratitude for past favors, and of hope that these favors may be continued, and even increased in future!

Hoping you are getting through the summer in excellent style, I am,

Very cordially yours.

B.A. Laude

BAG.A

COPY

INDEXED

14 Beacon Street Boston, Mass. August 18, 1936

President C. J. Lin Fukien Christian University Foochow, Fukien, China FUKIEN

Dear C. J.:

I have been very remiss in the matter of correspondence with you, partly assuming that Mr. Garside was keeping you in touch with the developments at the New York end of things. Apparently between us we have failed to make clear to you the change that has come over Dr. Pierce since you and Neil Lewis first saw him in Los Angeles. At that time, you were fortunately able to persuade him to give the \$20,000 for a girls dormitory named in honor of his wife. That was the last and only time when he consented to make a gift in a case where the name of the whole institution involved would not be changed to read either "Orlinda Childs Pierce Memorial School" or "Willis F. Pierce Memorial Hospital". Mr. Belcher and I have both had personal interviews with him, others have tried to get him to accept a unit in a larger whole and in a very diplomatic way we have all tried to get him to modify the conditions of his gifts, but without success.

Therefore, it seemed very clear to Mr. Belcher and myself that it was absolutely useless to present for his consideration either a woman's college or a college for rural reconstruction in a university which would carry another general name. He wished to secure the naming of a whole independent college for Mrs. Pierce and we finally found it in the Athens Junior College for Girls to the buildings of which he gave his last substantial gift of \$50,000. That left a balance of \$14,200, approximately, which he was ready to give to the Wenshan School on condition that it change its name, for building only. There is no possibility of using any of his gift there or elsewhere for endowment. The only reason we were able to mease endowment for the Union Hospital by his gift was that the building was already financed by funds which we could use for endowment.

The program for the use of \$350,000 in institutions connected with the American Board is thus complete. We lost \$20,000 to Wheaton College in Illinois at one stage of the negotiations because an institution which had agreed to accept his terms changed its mind and he was so disgusted that he would not allow us to redesignate it to any other objective connected with the American Board. We are negotiating with him at the present time with regard to the interpretation of his will, which makes the American Board the residuary legatee of anything else there may be in his estate. There is also one other conditional gift the income of which he is receiving at the present time and expects to receive until his death, when the residuum if any will be available in accordance with the conditions governing his other gifts.

C. J. Lin --2

I know that this letter will be disappointing to you, and you may feel that we ought at least to have put your propositions up to him and let him make a negative decision himself. a very natural reaction. All I can say is that our experience with him had been such that we believed for us to put up to him fresh propositions to do something that he had categorically refused to do under any circumstances not only was a waste of time, but also at any stage of the negotiations might have queered him with regard to the use of conditional gifts already given and have led him to change the disposition of his estate provided for in his will. In the interests of the Cause as a whole, therefore, we felt that we must exercise our right of judgment in the matter. The decision not to present the Woman's College proposition to Dr. Pierce somewhat leaves the matter of a formation of a specific Woman's College committee up in the air. I shall talk over with Mrs. Medlicott and with Mr. Garside your suggestion regarding the election of Mrs. George R. Wilson to the Board of Trustees. Before electing her I should want to be sure that she definitely understood what was to be the basis of her membership. Certain difficult questions have arisen concerning provision for her traveling expenses to attend certain meetings which make me wonder whether she would be willing to meet her own traveling expense to the meetings of the Trustees and if not, whether she would be willing to serve. We will take this question up, however, and try to maintain a strengthened woman's participation in the work of the University. Of course, a rather delicate situation arises from the fact that the election of women members perhaps needs to come from the American Board group, although I have been talking with Mrs. Diefendorf about the possibility of her accepting election as a member at large.

I must confess that from the point of view of China as a whole I am somewhat disturbed over the proposal to organize in Fukien Christian University a new college of rural reconstruction without having its maintenance financed adequately from the very beginning. As I understand the present situation of our faculty, Professor Kellogg and Professor Francis Chen are the only two who are really specialists in these departments. You know far better than I the restrictions under which our budget has labored. It is possible that you have assurances from Mr. Gunn concerning appropriations for the remaining two years of the three year period during which he had \$1,000,000 U.S. Currency to spend in China, mainly in rural reconstruction work. As I have indicated above, Dr. Pierce is out of the question unless we are willing to name the whole university for him, as the Trustees have refused to do, and at the present time is financially out of the question anyway, as he has disposed of most of his estate and wishes to hold the rest as it is.

I am bringing the whole correspondence to the attention of Mr. Garside with the suggestion that this proposal calls for very serious consideration by the Trustees and presumably by the Associated Boards for Christian Colleges in China as well.

One of the major difficulties with the whole situation is that with the approaching exhaustion of the Famine Relief funds

which have been used to finance the work at Nanking University, the strongest unit of our Christian agricultural program is very seriously threatened. Furthermore, as is evidenced by the demand from so many directions for Dr. Y. P. Mei with only an amateur acquaintance with, but a deep interest in rural problems, there don't seem to be enough good men, Christian rural reconstruction experts, in all of China to staff even the higher educational work in rural reconstruction which we have already under way. This difficulty was strongly impressed upon me during my recent visit to China and the discussion over the re-staffing of Cheeloo to carry out its assigned part in the correlated program.

Your letters certainly bring encouraging news of progress in the increasing recognition of the University by the local government and the way in which the University graduates are being absorbed by the needs of China. We appreciate how great a loss to the University is the loan, even temporary, of Dr. W. Y. Chen to the National Christian Council. We appreciate your generous spirit in being willing to cooperate in making him available. I was greatly impressed with his genuine ability and deep Christian spirit in the various contacts which I had with him on my last visit.

Regretting that this letter cannot be more cheerfully optimistic at the present time,

Very cordially yours,

Wynn C. Fairfield

WCF: b



Excerpt of letter from W. W. Overholt dated August 22, 1936 to Mr. Cartwright.

"I don't know how much you have been hearing of the set-up of the new School of Rural Reconstruction at F. C. U. but I want to write you to tell of later developments of their program and their proposal to me.

"They announced the opening of the school for this fall last spring and during the spring chose Ling La-chuang to head it up. That was all I knew until it came time for the educational meeting on Kuliang last week, at which Governor Chen Yi spoke outlining the government's plan for reorganizing the educational system of the province, a plan that involves complete commitment to vocational education and adult education and that they were ready to support the rural program of F. C. U. They are promising \$60,000 for the first year increasing to \$100,000 in three years. Pres. Lin who was supposed to preside at the meeting was not able to open the meeting as he was in Naming trying to secure recognition of the National Educational Commission for their new department. He walked in during the course of the morning and reported that he had secured recognition in a few minutes negotiations when he had expected to spend two or three days in getting his papers through. Governor Chen had the skids all greased to put the program through.

"Dr. Cressy was also present at this meeting and asked President Lin and President Iong Chung-dong of Union High and meto get whatever people would be interested in this new rural program of the University to get together that evening (Guy Thelin was in bed with dengue and could not be present). At that meeting we went over the organizations that might be of help in their program and Dr. Cressy urged us all to make our work an integral part of the new program. Three possible places were suggested that should become part of the work: Angus of the Reformed Church Mission in Chuanchow, the Methodist Church land in Hinghwa, and my work in Yenping.

"Pres. Lin reported on what the University was planning to do to the meeting of Methodist missionaries last week and his proposals received enthusiastic support. On his way to the meeting he dropped in at our house and gave me a definite invitation to come to the University to head up the work in Animal Husbandry as I am the only man available for that work and no Chinese are available with that training.

"Of course he would like to have me assigned to them from the Yenping Mission with all my salary paid and promised to provide a substitute or even two men to carry on my work in Yenping. The only basis on which I have considered this new program is that the agricultural work in Yenping be carried on as a branch station. They would like to have me come to them this fall, but I only promised my help as advisor until F. B. returns to the field and we can plan with him. Until then I will sit in on whatever committees they may wish to get together and help them as much as help as I can in my field.

"It would seem that my future field of service should be in connection with F. C. U. There is no one available who has my training and experience. The I have not accomplished much in a concrete way

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at Yenping during this term, all my experience has been to the good, and the flock of Indian goats that I have built up would be available for this larger work. If we go on furlough next year, we will not be of much actual use to them for two years but I can help with the set-up of the program, and getting in touch with the work, can use my time more effectively while on furlough.

"The ideal solution would be for me to find my support outside the present appropriation of the Board, leaving the Yenping Mission free to get another man, perhaps an ordained man as I suggested in my last letter to you who could carry on the type of work I have been doing in the Middle School as long as that type of work is desired, and acting as understudy to F. B. My past accomplishments in the money-raising line don't give me much confidence in the possibilities of that way out. Going on furlough, will give me a chance for attempts in that direction and between C. J. and me, we may be able to get it out of Southern California.

"There is no doubt in my mind but what this is the opportunity I have been praying for ever since my first year in China. I don't know how it is to be accomplished, but I feel it must be done. Any help you can be able to give me in making this change will be most deeply appreciated."

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

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BOSTON, MASS.

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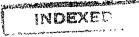
Foreign Department

MEDICAL SECRETARY MARK H. WARD, M. D.

ASSISTANT SECRETARY HERBERT E. B. CASE

FUKIER

August 25, 1936



Mr. B.A.Garside 150 Fifth Avenue New York City

Dear Garside:

I am sending to you a copy of a letter which I have just written to President Lin together with the letters to which it was a reply. I really am very much distressed over this idea of the plans to develop a college of rural reconstruction. While I believe in rural reconstruction, I do not believe that we have resources to go into the higher education aspects of it as deeply as the development of anything approximating a college in the region between Nanking and Canton. I wonder whether you ought not to bring this to the attention of the Executive Committee and arrange for a meeting this fall to consider it, although it may be already a fait @ccomplis as far as public announcement and beginning of classes is concerned.

I have had nothing further from you on the date for the Cheeloo Executive Committee, but have suggested to Miss Brown of Moss' office that she keep in touch with you as to the hour in case you should decide to have it on September 3.

Cordially yours,

Wynn C. Fairfield

WCF:b Encs.

Reu. Bd. FUKIEN August 31, 1936 Dr. Tynn G. Fairfield 14 Beacon Street New York City Dear Fairfield: I enclose herewith a copy of the letter I have just written to President Lin. It is obvious that we must get our Fukien Trustees together at the earliest possible date. We are confronted by a long list of important questions, related not only to the work and plans of the University iteself, but also to the knotty problem of whether we are going to succeed in any cooperation with Hwa Nan. The two sets of questions are very intimately related, for one cannot deal with questions of policy and program affecting F. C. U. except in the light of some decision as to what is to be our attitude toward cooperstion with Hwa Nan-September is not a particularly good month go get an important meeting of the Board of Trustees, but perhaps something might be arranged during the latter part of September. or - at latest - during early October. We would welcome your suggestions both as to dates, and also as to whether we should try to arrange for a meeting in cooperation with the Hwa Wan Trustees shortly before we come together as a Fukien Board of Trustees. When you are here in New York on September 3rd, we can talk these matters over further. Cordially B. A. Sprinde BAGAMP Incl.

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Foreign Department

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MARK H. WARD, M. D.

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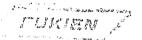
October 15, 1936



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Mr. B. A. Garside 150 Fifth Avenue New York, N. Y.

Dear Garside:



I received your minutes of the meeting of the Executive Committee of Fukien Christian University of October 8. It seems to me that you worked it out in a way that very accurately conveyed the feelings of the Committee.

The end of the week I sent you a post card from the South Station suggesting that before you wrote out to President Lin you see a copy of a letter from W. W. Overholt to Cartwright. For fear that you have not been able to do that, I am enclosing herewith a copy of that letter, which as you will note reports that the National Education Commission had already granted recognition to the new department of F. C. U. and that Cressy was present at the meeting and seemed to give it his blessing. It seemed to me that you might want to have these facts in mind in writing to Lin.

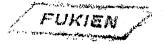
I wonder whether you were able to get the vote concerning the Hwanan cooperation to Mrs. Diefendorf before she left New York. I understand that the W.F.M.S. meetings are now in session at Muncie, Indiana. If there is any question about it, will you please find out from their office in your building the correct address and be sure that the action gets to them as soon as possible.

I shall be out of the office the next three days but expect to be back the first thing Monday morning.

Cordially yours,

Wynn G. Tairfield

Wynn C. Fairfield



October 20, 1936

Fukien

Dr. Wynn C. Fairfield 14 Beacon Street Boston. Mass.

Bear Fairfields

I have your letter of October 15th. Thanks for enclosing the copy of the letter written by Overholt to Cartwright on August 22nd.

After one or two unsuccessful efforts we were able to discover Mr. Overholt's letter, and read it through with some care, together with a letter which President Lin wrote to Mr. Cartwright on the topics discussed by Mr. Overholt. Obviously we are once more up against the familiar situation where a new development on the field is a fait accomplished before the Trustees have had an opportunity to express their judgment. In writing President Lin, therefore, I did no more than comment briefly on the action of the Executive Committee and refer to the letters you and I wrote him in August by saying that we would await replied to those letters before attempting any more detailed comments.

I sent Mrs. Peel, as Chairman of the Hwa Man Board of Trustees, twenty mimeographed copies of an excerpt from our Executive Committee minutes giving the discussion and actions on the suggestion of cooperation with Hwa Man. Since a similar batch of material sent to Mrs. Peel once before was "lost" until after the Hwa Man Trustees had met, I took the precaution this time to send along a copy of my letter to Mrs. Peel and also of the excerpt, to Mrs. Diefendorf.

We look forward to seeing you at the Cheeloo meeting on Friday... Castleton came in yesterday. He is going along with Decker, Cartwright and myself to Toronto tonight for the West China meeting on Wednesday and Thursday. We get back early Friday morning.

Cordially,

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ACTING ASSOCIATE SECRETARY MRS. WILLIAM H. MEDLICOTT

Foreign Department

MEDICAL SECRETARY MARK H. WARD, M. D.

HAROLD B. BELCHER, TREASURER

Assistant Secretary

HERBERT E. B. CASE

November 4

Mr. B. A. Garside 150 Fifth Avenue New York, N. Y.

Dear Mr. Garside:

There are a number of matters acted upon by our Prudential Committee on October 27-28 which should be reported to you.

The following elections took place:

Dr. E. G. Warner - a member of the Board of Trustees of Fukien Christian University, for the

three year term ending December 31, 1939.

Mr. Franklin Warner a member of the Board of Trustees of Yenching University for the four year term ending in April 1940.

liss Helen B. Calder - a member of the Yenching College Committee for the three year term ending in April 1939.

Pratt, 116 North Lincoln Street, Hinsdale, Illinoisa member of the Yenching College Committee for the remainder of the three year term ending in April 1937 and for the full three year term ending in April 1940.

Leonard M. Outerbridge - general alternate on the Boards of Trustees of Fukien Chris
University and of Yenching
University and the Board of
Governors of Shantung Chris of Trustees of Fukien Christian Governors of Shantung Christian . University for a three year term terminating in 1939.

In connection with this last, you will note that the Yenching term will close in April while the other two close on December 31 in accordance with our understanding.

Mr. Garside -- 2

The following appropriations in which you are somewhat interested were also made:

China Christian Educational Association

General budget

Yuan 960.

Yenching'Woman's College

General budget

U.S.\$ 583.33

Nanking

Toward salary C. H. Riggs

U.S.\$ 500.

These appropriations cover the Board's fiscal year from September 1, 1936 to August 31, 1937. You will notice that in accordance with the vote concerning Mr. and Mrs. DeVargas, the \$636 formerly included toward the salary of a member of the Yenching College faculty is now omitted. The American Board has assumed the salary of Mr. and Mrs. DeVargas from August 1, 1936, although for the period until August 31, 1937 Dr. DeVargas has arranged for a contribution from the Swiss Committee to the American Board to cover Mrs. DeVargas' basal salary.

I believe our understandings on these matters are clear.

Cordially yours,

Wynn C. Fairfield

P. S. Darry that my committee meeting on backmand lasted so long I had no time to get back to your affece. I wish you would suggest a group that can get bogether on secondary WCF: b education. I hat to work the same and gang but can be do better than Carloright. Declar Parson, Shafer, Seatt and wondhis?

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MEDICAL SECRETARY MARK H. WARD, M. D.

ASSISTANT SECRETARY

HERBERT E. B. CASE

Jer 3/3/36

December 24, 1936

Mr. B. A. Garside 150 FifthAvenue New York, N. Y.

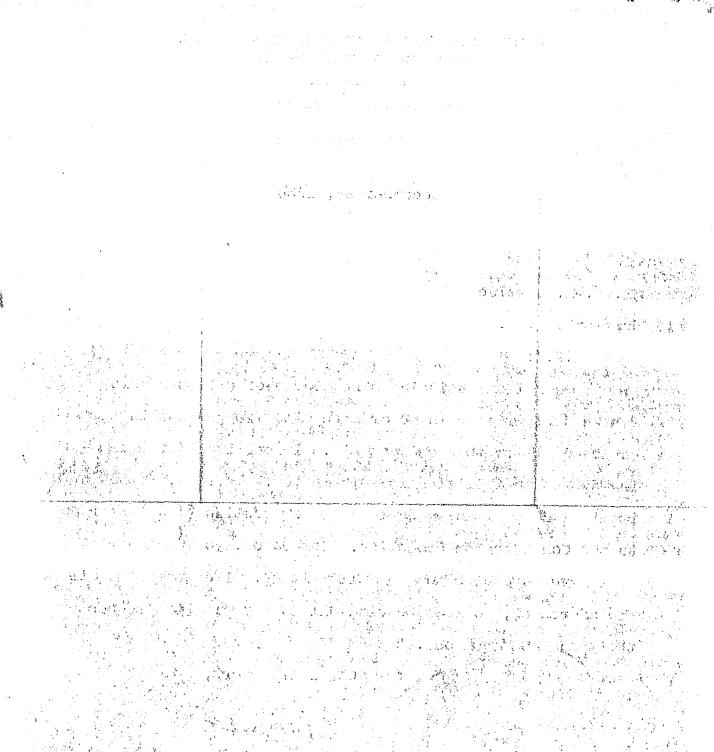
Dear "B.A.":

I am enclosing nine copies of a letter which I have just written in accordance with the promise in the enclosed letter to President Lin. I hope I am not exceeding my responsibilities in this matter. In fact, I thought it might do a bit of good to have an unstimulated letter go to the Committee on Promotion. Of course, you and Hedrick will have to decide how to follow it up. I do not have all the addresses, so I am sending all to you with the request that you send them out.

Cordially yours,

Fairfield

WCF:b Enc.





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WYNN C. FAIRFIELD, D.D.

ASSISTANT SECRETARY HERBERT E. B. CASE

ACTING ASSOCIATE SECRETARY MRS. WILLIAM H. MEDILICOTT

December 23, 1936

Mr. Journ coldina

President C. J. Lin Pukien Christian University Foochow, Pukien, China



Dear "G.J.":

Thank you for your letter of September 29 which has been here almost two months. They have been busy ones, as during the first month and indeed up to December 9 a great deal of our time went into consideration of possible ways of weathering the years ahead as far as the Board's finances are concerned, without creating an impression of lack of confidence in the methods which are being used to build up the income of the Board. There are signs of a slight increase in giving for this present apportionment year which closes on January 10 but so slight that they might be offset by the developments of any one day in the crucial period when the state offices send in their remittances. By the end of January, we should know considerably more as to hopes for the future and by the end of April the trend of actual giving for 1937 ought to be somewhat clear.

You have mentioned the matter of members for the Fukien Board of Trustees. Mrs. Diefendorf's spirit is of the very finest. I have been a little disturbed recently by one or two evidences that she does not take her responsibilities with full seriousness, but may be quite unfair in that respect. One cannot, of course, judge voluntary workers by the same standards by which we judge those who are receiving remuneration for full time service and it is easy to forget the tremendous amount of voluntary service some of our friends of the W. F. M. S. render when we notice their failure to carry through processes in which we are interested. However, we shall keep this matter in mind and quite definitely try to get some one who can serve as a link between the W. F. M. S. and the University.

Thank you for the very full answer to my inquiries concerning the matter of rural reconstruction. The encouragement and support which you have received from Dr. Cressy as well as from the Ministry of Education and the Governor of Fukien certainly seem to justify your striking while the iron was hot.

I am especially pleased that you are thinking in terms of giving a rural emphasis to the regular courses in economics and sociology as well as to the science courses. The work of Professor Winfield at Cheeloo University is a convincing demonstration of how very high grade courses from academic point of view can be concerned with practical problems of Chinese life. The Department of Chemistry at Yenching has also done much in this direction. I hope that you

DEC 23 1936

President Lin -- 2

will have success in approaching Mr. Gunn of the Rockefeller Foundation and that these various sources of income may provide a permanent supplement the budgetary situation which led me to write as I did.

As I review the situation in the light of an accomplished fact in the begin ing of this college work, I am led to wonder whether if the rural situation is so urgent and the need for specialized attention in Fukien is so pressing, the whole emphasis in all departments should not be concentrated on this one theme. It may be that Fukien now has the opportunity which Cheeloo practically declined to demonstrate how the whole life of a university can be concentrated on a problem with such wide implications as the rural problem in China. While I recognize that the addition of this third college would probably entitle us to use the full term for a university (ta hsuch) as you do at the top of your letterhead, I wonder whether it would not be better to retain the Chinese terminology of ta haueh yuan so that if later it should be wise to concentrate on the rural college and one other which definitely contributed to that, there would not be the difficulty of surrendering the University title for that of a college. The simple fact is that all the combined resources of Fukien Christian University at the present time would still be inadequate to do a first-class piece of rural education work of university grade. I know that you share with me the desire to keep this work on a very high level of academic efficiency as well as practical service and will do all that you can to see that both of these objectives are conserved.

Thank you for sending to me a copy of your letter to Er. Garside of the same date. I hope very much that it will be possible during this present year to make the full \$20,000 available for the library building, but so far we have not made much progress in that direction. I am writing again to the Promotional Committee on this matter and hope that we may give more positive cooperation in the plans of the Associated Boards and also carry on our own campaign within the framework of the promotional plans of the A. B. C. C. C.

We have shred with you the deep anxiety of the past two weeks concerning the situation in which Chang Hsiao-liang's rash act has placed the country. The perplexities of those in Nanking at the present time are quite obvious. Even though there is the attempt to dissociate the negotiations of T. V. Soong and Madam Chiang from the formal action of the Government, we realize that in reality there cannot be such a division of responsibilities and that whatever arrangement may be made by the negotiators personally will be regarded by the Japanese as the act of the governing powers of China. It is useless to cry over spilled milk. All that one can hope and pray for is that as much as possible of the milk can be kept in the original container and that Japan's forbearance in these days of stress and difficulty may help to make friendly relations between the two countries easier and more sincere.

With best wishes in the spirit of the Christmas and New Year season which is upon us here and for the Chinese New Year which

President Lin -- 3

which will be with you soon after you receive this letter and greetings to our associates on the faculty,

Cordially yours,

Wynn C. Fairfield

WCFIb

Organization and General Program. Fukion Christian University was established in 1915 as the union of the higher educational work of four Mission Boards - The American Board, the Church Missionary Society, the Methodist Board, and the American Referend Board. These four Boards have continued to carry the major responsibility for the support of the University.

The University has, from the time of its establishment, been the only institution in Fakien province providing Christien higher education for young men. For some years it has, in line with the regulations of the Chinese Ministry of Education, admitted young women students as well.

and unduplicated program designed to meet the special needs of Fukien province. It is placing large emphasis upon rural problems, since the population of the province is predominantly rural. Its program is coordinated with the work of the other Christian Colleges in China in that it sends many of its graduates to these institutions for professional work in Medicine, Religion, and Agriculture, as well as for post-graduate work.

The enrollment at Fukien Christian University, after suffering some losses during the depression, has been increasing steadily during the last three years, as shown by the following figures:-

Academic Year	Mon	Homon	Total	
1928-29	89	0	89	
1929-30	142	0	142	
1930-31	125	1	126	
1931-32	173	1	174	
1932-33	166	19	185	
1933-34	149	28	175	
1934-35	119	36	155	
1935-36	1.35	38	163	
1936-37	131	44	175	

For 1935-36 the faculty at Fukien Christian University included 22 full-time members of staff and 5 part-time members, equivalent in all to the full time of 24 members of staff. Of these the Western staff consisted of 5 full-time members and 3 part-time members, and the Chinese staff consisted of 16 full-time members and 2 part-time members. While the total number of members of the faculty has not changed greatly during recent years, the proportion of Western members has been decreasing, and of Chinese members has been increasing.

Finances. The trend in income during the last six years is revealed by the following tabulation:-

	1930-31	1951-5?	1932-35	193354	1934-35	1935-38
Western Sources						
Mission Boards:-						
Cash Grants US\$	11,611.00	10.655.61	6,396,25	6,331.00	5,432,00	5,582,00
Personno l	15,000.00	16.500.00	10,500.00	10,800,00	12,000.00	12,000.00
Endowsont Income	8.567.70	7.542.00	5,576,87	6,825.20	6,700.46	6,774.57
Special Gifts	2,883.63	1,950.00	250.00	250.00	1,104,50	3,449,60
Rockefeller Fdm.	5,000.00	2,500.00	5,000.00	5,000.00	5,000.00	state
Harvard-Yenching In.	10,821.35	9,655.92	7,368.42	7,263.43	6,315.80	8,421.05
TOS	53 ,883.60	48,803.6 2	35,091.54	36,274.62	36,632.76	35,227,22
Equivalent in LCS	213,918.21	200,582.88	d62 ,77 2,85	120,500,70	97,809.47	114,369.33
Chinese Sources LCS	10,010,00	21,711.07	30,002,36	26,578,00	27 242 26	41,317.16
Grand Total LC\$	229,956.30	222, 295.96	192,775.21	147,078,70	125,051.73	165,686.49

year period there has been a substantial decrease in support from western sources.

The item of income in which there has been the largest decrease has been the cash grants of the cooperating Mission Boards. During this same period the income from thinese sources has increased about two and one-half times, but this increase has not been sufficient to compensate for the drop in income from western sources.

Helationship of Support from American Board. For a number of years the American Board's cash grant toward the support of Fukion Christian University was \$4,500, and during the two fiscal years 1950-31 and 1931-32 was increased to \$5,000. In the last five years this appropriation has been successively reduced until it now stands at \$3,500.

This grant has been applied from year to year toward the general budget of the University and has been used chiefly to pay malaries of Chinese members of staff, to provide equipment and supplies, and to assist in the general cost of administration and operation of the University. The reductions in the American Beard's grants have therefore reduced the amount of income available for each of these purposes. If the American Beard could take the lead in restoring its appropriation to previous levels and urge the other cooperating Mission Beards to do the same, the very critical financial situation which now confronts the University would in large measure be relieved.