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Fukien  
Administrative  
Board of Managers, Minutes  
and memoranda  
1949-1950

FUKIEN CHRISTIAN UNIVERSITY

Board of Managers

Executive Committee

June 9, 1949 (2:30 p.m.)

Present: Bishop Michael Chang (Chairman), Rev. D. M. Paton, Mr. H. C. Wang, Dr. James L. Ding, Dr. David Cheng and the Rev. T. R. Wilkinson from the Administrative Committee.

Dr. James L. Ding opened the meeting with prayer.

Bishop Chang reported on his contacts with the China Christian Universities Association and speaking for it and for F. C. U. in England, and his meetings with the United Board for Christian Colleges in China and with Dr. William Hung in the United States; and also upon his visit to the campus last week.

Voted: To give the Administrative Committee full authority to make plans for the next semester, including matters of admissions and personnel changes, on the lines of the document "A Tentative Program for F. C. U. for the Academic Year, 1949 - 50" submitted by the Administrative Committee.

Voted: To approve the following appointments reported by the Administrative Committee:

Mr. Yu Mi-liang: Head of Extra-curricular Activities and Executive Secretary of the Alumni Department.

Mr. Kao Chih-en: Professor of Physics

The next meeting of the full Board was fixed for June 25, at 2:00 p.m., at 8 Doi In Road.

Bishop Chang closed the meeting with prayer at 3:30 p.m.

David M. Paton

English Secretary

A Tentative Program for FCU for the Academic Year, 1949-50

PREAMBLE:

History marches on! Time and tide wait for no man! These two dicta, familiar as they may sound, are to be kept constantly in mind as we live in these days of rapid and vigorous social changes.

Again, "survival of the fittest" may be an oversimplified evolutionary interpretation of history, but the truth still remains that no matter whether it is an individual or an institution adjustments of one kind or another must be made from time to time as external circumstances change. It is exactly because of its capability in making adjustments besides many other things that Christianity has grown from a humble religious sect into a world-wide religious body. With the same conviction and confidence in the future of FCU as a Christian institution, and in view of the fact that we are being confronted with a diametrical principality, we strongly feel that we must arm ourselves both intrinsically and extrinsically in order that we may be able to cope with the new situations adequately and to come out of it all triumphantly. We, therefore, earnestly recommend:

- I. That the University should be continued, to bring Christian testimony to the Chinese people and to serve as an agent for the spread of His Kingdom here on earth.
- II. That the Board of Managers should continue their efforts to secure a new president before the fall term. Failing this, a new administrative committee should be appointed as the present one will terminate at the end of July.
- III. That the student enrollment be reduced to less than 500 (because of both external and internal reasons).
- IV. That the faculty and personnel of the University be streamlined proportionately, but should retain all those who have made outstanding contributions to the institution in the past and those who are vital to the spirit and administration of the University.
- V. That special emphasis be put upon the Christian quality of the faculty members.
- VI. That the old system of giving priority to the accredited Christian Middle Schools be revived.
- VII. That a Promotional Committee be organized (or appointed by the Board).
- VIII. That the Alumni Department be strengthened.
- IX. That plans be made for a summer session for the year 1949.
- X. That an overhauling of the University administrative machinery be made, to become effective at the beginning of the new academic year, August 1, 1949, in the following aspects:
  - A. The University Constitution
  - B. The Contract Regulations for all employees, such as a teaching load, working hours, vacation, extra-curricular activities, housing, medical fees, etc.
  - C. Salary Scale and the form of payment, etc.

Respectfully Submitted by  
The Administrative Committee

Minutes of the Board of Managers Meeting  
Fukien Christian University

Time: June 25, 1949, 2:00 p.m.  
Place: The Rev. David M. Paton's Home

List of Members

<u>Church of Christ</u> <u>Mid-Fukien Synod</u> (A.B.C.F.M.)	<u>Sheng Kung Hui</u> <u>Diocese of Fukien</u>	<u>Methodist Church</u> <u>South China Area</u>	<u>Church of Christ</u> <u>South Fukien</u> (Reformed)
1949 *Helen H. Smith	*Bishop M. Chang	Bishop C. Lacy	*Henry A. Poppen
1950 *Donald Hsueh	*David M. Paton		
1950 *Chen Yang-chen		*K. P. Lin	
1951 *Amelia Wang		*E. Pearce Hayes	
1952		*James L. Chen	

Co-opted Members

1952 Wang Hsien-chang  
1953 General Li Liang-yung

Guest

\*Dr. Harold Matthews, Secty,  
American Board Mission and  
member of the UBCCC

Ex-officio

\*David Cheng, Chairman, Administrative Committee  
\*T. R. Wilkinson, Secretary, " "  
\*Tan Jen-mei, member " "  
\*Li Lai-yung " " "  
\*Joseph Chen " " "  
\*Wang Jen-yu " " "  
\*Eva M. Asher, Associate Treasurer, F. C. U.

Persons whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting  
was opened with prayer led by Miss Helen H. Smith.

I. Minutes

M-1231 Voted: That we approve the minutes of the full Board meeting on March 30, 1949  
and the minutes of the Executive Committee on June 9, 1949, which had  
been circulated.

II. Reports

Bishop Chang reported on his speaking for F. C. U. in Britain and  
America, and of meeting with the China Christian Universities Associa-  
tion in London, and the United Board for Christian Colleges in China,  
in New York.

Dr. David Cheng, Chairman of the Administrative Committee, presented  
the report for the committee for the current semester.

M-1232 Voted: That the Board accept the report with deep appreciation of the work  
done by the Committee (Schedule A).

III. Appreciation of Service

Dr. Cheng reported that Dr. and Mrs. Roderick Scott, after thirty-  
three years of service at F.C.U., had recently returned to the United  
States to retire; that Miss Eunice T. Thomas who had given fourteen

years of service is planning to return home at the end of the current semester with a view to retiring, and that Mr. and Mrs. Donald MacInnis, and the Rev. Henry V. Lacy left in May due to the political situation.

M-1233 Voted: That we ask Bishop Chang to prepare a resolution of appreciation for the services of Dr. and Mrs. Scott and to write to them on behalf of the Board, the terms of the resolution to be inserted in the minutes; and that the Secretary be instructed to acknowledge the services of Miss Thomas, Mr. and Mrs. MacInnis, and the Rev. Henry V. Lacy (Schedule B).

#### IV. Election of Treasurers

The departure of the Rev. Henry V. Lacy from Foochow in May left vacant the office of the Treasurer of the Board and the Treasurer of the University.

M-1234 Voted: 1) That Miss Eva M. Asher be appointed to succeed the Rev. Henry V. Lacy as Treasurer of the University, and  
2) The Rev. E. Pearce Hayes as Treasurer of the Board of Managers.

#### V. Co-Option of Members

M-1235 Voted: That we co-opt Mr. Chang Sheng-tsai, an alumnus of F. C. U. ('25), as a member of the Board, to fill the vacancy left by the Rev. Henry V. Lacy (1952).

M-1236 Voted: To remit the question of further co-options to the Executive Committee.

#### VI. Candidates for Graduation

The Chairman of the Administrative Committee presented a list of students who completed their work for graduation in January, 1949, and a list of those who expect to complete their work for graduation before commencement on July 2.

M-1237 Voted: 1) That upon the recommendation of the faculty of Fukien Christian University, we approve for graduation the list of students who completed their work in January, (Schedule C), and  
2) We approve for graduation the list of students who expect to complete their work soon, provided all requirements are completed before commencement on July 2 (Schedule D).

#### VII. Budget Estimates for 1949-50

Miss Asher presented the Budget Estimates for 1949-50. Attention was called to the fact that only the known sources of regular income, US\$42,975.68, with fairly fixed amounts are included in the estimates, and that the items of expenditure are based on prices prevailing at the present time, US\$74,975.68, leaving a deficit of \$32,000. It was further explained that the United Board, after making a study of the needs and finance of F. C. U. along with all of the other Christian Colleges, had decided that F. C. U. should have a minimum reserve of

US\$25,000 for the current year, as follows: US\$10,680 from our own reserves, US\$5,000 previously granted by the UBCCC, and an additional grant by the UBCCC of US\$9,320 to bring the total up to US\$25,000. This still leaves a deficit of US\$7,000 which we hope may be covered by gain on exchange and some grants yet to be made.

M-1238 Voted: That we approve the budget estimates as presented. (Schedule E).

#### VIII. Audit of Accounts

M-1239 Voted: That we ask Mr. G. G. Ralston, agent of the Hongkong and Shanghai Banking Corporation, to audit the university accounts for 1947-48, and 1948-49.

#### IX. Missionary Personnel

Dr. Cheng has already reported the departure of certain missionary personnel on the university faculty, and these together with a vacancy previously unfilled bring the total vacancies to four for the American Board and two for the Methodist Board.

M-1240 Voted: To request the American Board to supply its usual quota of four persons, or if this is impossible on account of political conditions, that the equivalent be made in a cash grant.

M-1241 Voted: To request the Methodist Board to bring its usual quota up to four by supplying two additional persons if possible, failing which an equivalent cash grant be made.

#### X. Readjustment of Faculty-Staff Personnel

It was explained that with a view to increasing the efficiency of the University, with the possibility of five former members returning from abroad this fall, and the desire further to strengthen the faculty and raise the standards by securing some new teachers of high caliber, it would be necessary to discontinue the services of some of the present members at the end of the current academic year, July 31, 1949.

M-1242 Voted: That we approve the policy of the Administrative Committee to increase the efficiency of the University, and recognizing the necessity of reducing enrollment, we suggest the re-engagement of certain of the well-qualified former members of the faculty now returning from abroad.

#### XI. Adjustment of Faculty-Staff Contracts

The Administrative Committee recommends that on account of many uncertainties, and as a means of protection to the university in case factors beyond our control should compel us to close the school, the new contracts for the coming year, beginning August 1, be issued on a one-term basis, with no guarantee of salary beyond the three-months severance pay recommended and provided by the United Board, no medical fee compensation, no outside work for full-time employees, and with the understanding that the administration has the right to delay sabbatical leave when necessary.

M-1243 Voted: To approve in principle the suggested lines upon which the new contracts should be drawn up.

XII. Co-ordination

M-1244 Voted: To request the Joint Conference Committee to consider and correlate the three drafts of the Constitution of the Co-ordinated Christian Colleges of Fukien passed by the three respective Boards of Managers.

XIII. University Administration

Bishop Chang announced that it was necessary to elect a president or to appoint a new Administrative Committee, as the term of the present committee would expire on July 31, 1949. Since Bishop Lacy is expected to arrive in Foochow very soon (it was hoped he could be present at this meeting, but due to engine trouble his plane was delayed in Amoy) it was suggested that this question be referred to the Executive Committee for consideration when Bishop Lacy can be present.

M-1245 Voted: That the Executive Committee meet on Monday, June 27, at the home of the Rev. E. Pearce Hayes to consider the new administration for the university; and that the full Board meet again on the 29th at 3:00 p.m., at Wenshan.

XIV. Summer School and Fees for Fall Semester

M-1246 Voted: That we approve the plans of the Administrative Committee to conduct a summer school on the Campus, July 18-August 27; and the fees to be charged for the fall semester (Schedule F).

XV. Adjournment

The meeting closed with prayer led by Dr. Poppen.

David M. Paton

English Secretary

FUKIEN CHRISTIAN UNIVERSITY Board of Managers  
Executive Committee

Time: June 27, 1949, 9:00 a.m.  
Place: At the home of the Rev. E. P. Hayes

Executive Committee Members:

*Bishop Michael Chang, Chairman	*E. Pearce Hayes, Treasurer
*Mr. Lin Kuan-pin, Vice-Chairman	*Bishop Carleton Lacy
*David M. Paton, English Secretary	Mr. Wang Hsien-cheng
*Mr. Chen Yang-chen, Chinese Secretary	

Administrative Committee Representatives:

*David Cheng, Chairman	*Tan Jen-mei	*T. R. Wilkinson
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Member of Board

Persons whose names are starred were present.

\*H. A. Poppen

Bishop Chang was in the Chair. The meeting opened with prayer led by Mr. Lin Kuan-pin.

I. University Administration

Bishop Lacy reported that Dr. William Hung had finally declined the offer of the Presidency.

The three members of the Administrative Committee present expressed their views upon the course that the Board should take.

After full and careful discussion, the Executive Committee passed the following resolution:

Voted: That we ask the Administrative Committee, as at present constituted, to continue in office until January 31, 1950, with power to co-opt such additional members (whose names would be submitted to the Board for approval) as may enable the Committee better to meet the requirements of the situation inside and outside the University.

Dr. Cheng, Dr. Tan, and Mr. Wilkinson all expressed their willingness to continue to serve on the Committee.

II. Mr. Wang Hsien-cheng

Voted: To ask the Secretary to write a letter to Mr. Wang Hsien-cheng, incorporating the following resolution:

The Board of Managers of Fukien Christian University has learned with sorrow of the attempt to kidnap Mr. Wang Hsien-cheng and of the injuries which he sustained as a result; and expresses its warm sympathy and best wishes for a speedy recovery

Bishop Lacy led the closing prayer.

David M. Paton  
English Recording Secretary



Minutes of the Board of Managers Meeting  
Fukien Christian University

Time: June 29, 1949, 3:00 p.m.

Place: Wenshan School

List of Members

<u>Church of Christ</u> <u>Mid-Fukien Synod</u> (A.B.C.F.M.)	<u>Sheng Kung Hui</u> <u>Diocese of Fukien</u>	<u>Methodist Church</u> <u>South China Area</u>	<u>Church of Christ</u> <u>South Fukien</u> (Reformed)
1949 *Helen H. Smith	*Bishop M. Chang	*Bishop C. Lacy	Henry A. Poppen
1950 Donald Hsueh	*David M. Paton		
1950 *Chen Yang-chen		*K. P. Lin	
1951 *Amelia Wang		*E. Pearce Hayes	
1952		James L. Chen	

Co-opted Members

1952 Wang Hsien-chang  
1952 Chang Sheng-tsai  
1953 General Li Liang-yung

Ex-officio

\*David Cheng, Chairman Administrative Comm.  
\*Joseph Chen, Member " "  
\*Li Lai-yung, " " "  
\*Wang Jen-yu, " " "

Guest

\*Dr. Harold Matthews, Secretary American Board and member of the UBCCC

Persons whose names are starred were present

Bishop Michael Chang was in the Chair. The meeting was opened with prayer led by Mr. Chen Yang-chen.

I. University Administration

The resolution of the Executive Committee asking the Administrative Committee to remain in office until January 31, 1950, was reported; and it was

M-1247 Voted: To re-affirm the decision of the Executive Committee.

Dr. Li Lai-yung, Dr. Joseph Chen, and Mr. Wang Jen-yu (who had not been present at the meeting of the Executive Committee meeting) agreed to continue to serve on the Administrative Committee.

II. Agricultural College

Bishop Lacy reported on the meeting of the United Board in New York which he and Bishop Chang had attended at which the question of the Agricultural College was raised; and after discussion it was

M-1248 Voted: To ask the Administrative Committee to consider the request from the F.C.U. Committee of the United Board for Christian Colleges in China with regard to the College of Agriculture and to report to the Board.

III. Social Allowance for Administrative Committee

M-1249 Voted: To ask the Treasurer of the Board to discuss with the Treasurer of the University the size of the special allowance for the Administrative Committee to take the place of the special allowance of the President.

IV. Adjournment

The meeting adjourned after prayer led by Dr. Cheng.

David. M. Paton

# FUKIEN CHRISTIAN UNIVERSITY

Report of the Administrative Committee, February-June, 1949  
to the Board of Managers

## Introduction

I stand here before you this afternoon with great humility as I represent the Administrative Committee in trying to give an account of its work during the short term of the past five months, because I am afraid our record will fall into the third category with that servant who received the one talent.

In spite of this lack of achievement, my heart, however, is filled with joy and thanksgiving that at least we can unashamedly put into the record book that this is the first semester since 1947 which has had a normal beginning and a peaceful ending, on the day originally scheduled in the college calendar.

F.C.U. has certainly passed through a great crisis this spring, and I cannot help but look back with deep gratitude to every single member of the Board of Directors who worked day and night for a period of several weeks to get the Administrative Committee organized. I also owe my fellow-committee members a big debt which I shall never be able to repay, for each and every one of them has given me a hundred percent co-operation and has given many of their precious hours and their energy for the precarious enterprise of running the university on a committee basis, a job which could not otherwise be accomplished.

This strong unity in the Administrative Committee itself has, to a great extent, provided the much needed central stabilizing force of the life and work on the campus, which had been so disorganized and disintegrated for some time. Consequently, this stabilized strength gradually revitalized the faculty spirit and built up the student morale and welded them together into the old F.C.U. family bonds again. I was deeply touched by the firm support the faculty gave the Administrative Committee in pledging themselves to stay on the campus and carry on their work when we were confronted with the imminent political change in the middle of May, and I greatly admired the calmness and poise the student body maintained. In the midst of a whole week of general strike in Foochow, the student leaders proposed a one-day symbolic strike (which broke all the records of the past), and throughout the remainder of the week all classes went on as usual. While many colleges and high schools in Foochow were shortening their spring term and many students left for their homes, our students organized a night patrol jointly with faculty members and workmen for the protection of the campus, and found ways and means to give rice to 250 students whose homes had been "liberated" thus cutting off their financial support.

I have no false pretense on behalf of the administration to paint only a rosy picture. However much we have been encouraged by the marked change in the general spirit on the campus, we are at the same time fully aware of the unpredictableness of the future. But let not the unknown future stop us from giving thanks to our Gracious God who has led us through the dark hours, and with thankful hearts let us now enter into the report from the statistical point of view, as follows:

## I. Students

A. *Enrollment.* The average enrollment for the year 1948-49 is 568, of whom 210 were in the Arts College, 201 in the Agricultural College, and 157 in the Science College. The sex ratio is about 1 to 4. There were 29 guest students from 14 colleges in the second semester. And we have the unprecedented number of 183 students in the graduating class, including those who completed their work at the end of the fall semester.

B. *Activities.* Student activities come under two main organizations, namely, the Student Self-Government Association and the Student Christian Association. The latter has a membership of 230 while the former includes the whole student body. In addition to these two, there were 30 other organizations and clubs of an academic and social nature, 16 of which published their wall papers.

C. *Scholarships*. As the general economic situation deteriorated, the demand for scholarship aid rapidly increased. This year we had eight different kinds of scholarships and student aid funds, either given by or administered through the university, to 186 students. In the month of May when over 30 out-province students had their financial resources cut off because of the war, the faculty raised more than 1,200 catties of rice for emergency relief. The Student Self-Government Association has recently distributed over 8,000 catties of rice to 250 needy students.

In general, we may say that the student body has been very cooperative, and the program of the Student Self-Government Association very constructive.

## II. Faculty

It has been our policy in connection with the rehabilitation program for the last three years to try to raise the quality of our faculty. In spite of the fact that our pay is rather low and that Foochow is not very attractive as a cultural center, we have been able to secure better and better teachers every year to fill up the various departments. I must point out, however, that the faculty in the three departments in the College of Science is particularly weak. For the past academic year this College has had no dean at all and the three department heads are acting heads. We hope we will be able to persuade some of the former members of this College who are studying in America to come back this fall and gradually build up these departments again.

The total number of faculty members is 68 for the fall term and 63 for the spring term. There were 150 courses with 411 credits and 138 courses with 384 credits given in the fall and spring terms, respectively.

We keenly feel the loss of the services of Dr. and Mrs. Roderick Scott and Miss Eunice T. Thomas who plan to retire, and Mr. and Mrs. Donald MacInis who left early in May due to the political situation. We hope that teachers of high academic standing and spiritual qualities can be found to replace them in the fall.

Special mention should be made in this report that Dr. Li Lai-yung, Dean of the College of Agriculture and Head of the Department of Horticulture, has been awarded the Chair of Horticulture recently established by the Imperial Chemical Industries through the good offices of the Rev. Noel B. Slater of the China Christian Universities Association, and that Miss Chang Yu-ying of the Department of Western Languages was awarded a fellowship by the United Board for Christian Colleges in China for the year 1949-50. Negotiations for UNESCO Scholarships in New Zealand for two young graduate assistants in the College of Agriculture are in process. We must encourage every college and every department to follow this same line in order to develop our personnel, for this is the best way to build up a good university faculty.

## III. Research Program

Besides providing a liberal education, a research program is vitally important in a university which should train young men and women who are able to make discoveries and add new knowledge for the uplifting of humanity.

A. *College of Agriculture*. The College of Agriculture has been very active in carrying on research for the last three years. With special emphasis on the problems of Hill-culture, it is trying to develop tree-crops, aiming eventually to establish a permanent type of agriculture for Fukieu. A good deal of work has been done in plant introduction and plant exchange with institutions all over the world. Its selected cabbage seeds help to sell the college to the farmers of Fukien. This winter-spring crop will yield around 40 catties of seeds. This is only a beginning.

The College of Agriculture is also leading in publications. *The Fukien Agricultural Journal* has now become internationally known. Besides going to 250 home libraries, it reaches 220 libraries in Britain, Canada, the United States, New Zealand, Africa, India, and Europe. In the past year the Journal has included 46 articles in different fields.

B. *College of Science*. The College of Science used to be the strongest college in F.C.U. It suffered many great losses during the war both in equipment and material supplies. Some of the research projects carried on by the Chemistry Department during the period under review are:

1. The Pulping properties of Fukien Pine
2. The Vitamin content of Fukien Tea
3. The Acetyl derivative of L-ascorbic acid
4. Preparation of sulfide dyes from cheaper materials
5. The drying property of Tung oil (comprehensive study)
6. The chemical study of Kutien red koji

C. *College of Arts*. The Committee on Chinese Cultural Studies is an organization formed under the auspices of the Harvard-Yenching Institute for the purpose of fostering research work in Chinese culture. It formerly put out two publications, namely, *Hsieh Ta I Wen* and *Fukien Culture*. In order to strengthen the program required by the head office of the Institute, we have obtained a full-time worker in the person of Mr. Chen Cheng-hui, an alumnus of F. C. U. who had many years of studies and research experience in Yenching University after he received his Master's Degree in History in that institution. For the sake of economy both as to the budget and editing work, the Committee has decided to merge the two journals into one, to be published under the new title *Hsieh Ta Hsueh Pao*. The first issue will include such research papers as:

1. The Life of Yeh Hsiang Kao (by Wen-chieh Wang)
2. A Study on the Book Censorship in the Ching Dynasty (by Sh-tien Hsu)
3. Mateo Ricci and the Jews (by Cheng-hui Chen)

To facilitate and reinforce the tools for research, several important work and periodicals have been acquired, the outstanding ones being *The True History of the Ching Dynasty*, a rare book of 1220 volumes; and the *Toung Pao* and *Monumenta Serica*, two of the internationally known magazines for Oriental Studies.

#### IV. Library

Well has it been said, "If you want to facilitate your work, you should first of all sharpen your tools." Among other equipment, books are the first pre-requisite. Since the war, we have been trying to catch up with the world by acquiring books and periodicals of recent dates. New additions to the library this year amount to 3,576 volumes in Chinese and 706 in Western languages, making a total of 4,282. Of magazines, 1,586 copies in Chinese were added, and 1,688 in Western languages, or a total of 3,274 new copies. The library now numbers a total of 79,268 volumes in Chinese, 22,574 in Western languages, and more than 43,274 periodicals and pamphlets, making a grand total of considerably more than 145,116 publications.

The new additions include several valuable gifts, such as a set of Buddhist canon of 1,434 volumes, presented by Professor Yen Shu-hsia, Head of the Chinese Department; 63 volumes from the American Library Association, 137 volumes from Dr. Lora G. Dyer, 115 volumes by Dr. and Mrs. Roderick Scott, 107 volumes by Miss Eunice T. Thomas, and 68 volumes with a set of Encyclopedia from Britain (exact donor or agency not known.)

#### V. Religious Life

There are three organizations which take care of the religious life of the campus: 1) the Student Christian Association, 2) the Union Church, and 3) the Religious Activities Committee.

A. *The Student Christian Association*. It seems to be a perennial irony that even our religious life cannot escape the environmental influence. In the fall term of 1948 when the whole university was in a topsy-turvy condition, many of us, including myself, were greatly disappointed in our Christian students who resented the irrationality of the whole business, and yet not a single one would dare to raise a finger or speak his mind. To make it worse, several of our Christian student leaders were also prominent ring-leaders.

As the university pulled itself together in February, and after the general feeling of dissatisfaction had been released, things gradually moved into the normal course in the spring term. One most comforting thing was that, in spite of all of the chaos, the ten Christian Fellowships carried on just the same. This was the only link between the faculty and the students which was not broken. The student Christian Association with a membership of 200 has, this term, taken the lead in launching several constructive projects, 1) It participated in the

city-wide Student Aid Campaign sponsored by the North Fukien Lien; 2) It collected over two loads of rice toward the medical fee of a faculty member, Dr. Hu, who has been a patient in the Union Hospital since early in March; 3) It raised another two loads of rice for the needy students whose financial resources were cut off because of the civil war. Although there have been some signs of improvement, there are still many places where careful guidance is needed for gradual development. One of the urgent needs is the development of Christian leaders. As the university increased in size during the past ten years, it took in a great variety of new elements, some of which so diluted and overwhelmed the original elements that they face the danger of disintegration. To give a concrete example, at one time we even had a non-Christian as the president, and others who held cabinet positions, in the Student Christian Association.

There were, however, several activities which high-lighted the religious life on the campus. First and foremost, was the Christmas celebration, to which program every Fellowship group contributed. The Student Christian Association also gave a party to the workmen and their children, both from the families on the campus and the Kwei-chi Village. At the Easter season, we had a special program for Holy Week. We had special guest speakers for Tuesday and Wednesday evening, a Communion Service on Thursday evening, and concluded with a musical worship service on Good Friday at which time the Church choir sang selections from Steiner's "The Crucifixion".

*C. The Union Church.* The Union Church was first organized when we were in Shaowu, and it was reorganized soon after we moved back to Foochow. But it was not until the Anglican Church sent to us the Rev. T. R. Wilkinson, who serves as our Chaplain, that we had a full-fledged University Church with a membership of about 100. The Rev. Gordon and Mrs. Van Wyk have both contributed much toward the building up of a "Church consciousness," which is so conspicuously absent among the Chinese young people, by their ministry through music, pulpit, and communion services.

There are several new projects worthy of mention: 1) The St. Paul's Fellowship, consisting of ten students who are preparing for full-time church work, either as pastors or religious workers in schools, 2) A Foochow Dialect service was organized not long ago. It is still in the beginning stage and cannot yet be called a real success, but we still feel that the need for worship in the Foochow dialect must be further explored. 3) Although the number of baptisms alone is not enough to measure the real influence of Christian evangelism, it remains however, as a fairly reliable indication of it. I am sure you will rejoice with us that we had eleven baptisms this year, three in the spring and eight in June. Let us pray that God will continue His work through our Church in bringing testimony to the students and faculty members of F.C.U.

*C. Religious Activities Committee.* This is a committee appointed by the university administration to oversee, co-ordinate, and supervise all the religious activities on the campus. This committee appoints an official adviser to the Student Christian Association; it appoints a sub-committee to plan for the morning chapel services and the bi-weekly faculty prayer meeting on Thursday evening; it also raises funds for the S. C. A. to meet its budget deficit. The Rev. Gordon Van Wyk has ably served as the Chairman of this committee this year.

## VI. Rehabilitation

Since the university moved back from Shaowu in the early winter of 1947, an active program of rehabilitation has been carried on, with most of the major construction and repairs being completed before the end of 1948. The campus is now quite well illuminated by the new electric light plant installed in the summer of 1947. The faculty and students are now sleeping on spring beds contributed by the UBCCC. The residences and general student kitchens are supplied with running water. A new wooden building was erected last summer. It provides a student social room on the second floor, a physical education office, a barber shop and a cake shop on the first floor. The freshmen's dormitory under the auditorium has been enlarged so that it now accommodates about 80 students.

With us, communication is always a problem. We were most fortunate to have an UNRRA truck allocated to us by the International Relief Committee. Yet the increasing need

for supplying our own transportation is more than the truck can bear. We are also grateful to the IEC for allocating a jeep to us, but it consumes a great deal of oil and needs constant repairs. So recently, we bought the four-door sedan Ford from the Rev. Henry V. Lacy when he left Foochow. It will be convenient and more economical for special college functions.

In addition, we are still trying to improve the river communication in two ways: 1) by improving the jetty so that the river launches can stop at the University Jetty, and 2) the building of a new boat. The jetty was completely rebuilt in the winter, and the V-8 Marine Engine given to the university by the China Christian Universities Association arrived on the campus in April of this year. According to the blue print made by the Vospers Company the boat could accommodate 80 passengers. This will greatly improve river transportation between the campus and Foochow.

I must add that many of these accomplishments were possible only with the able help of Mr. Wang Jen-yu who has proved himself to be a very reliable and trustworthy person. He has also done much in obtaining for us the most precious substance of life—rice and money—besides his already over-burdened responsibilities as Acting Dean of General Affairs.

We regret very much that the three larger construction projects which have been planned for the last couple of years, namely, the Gate House, the C. J. Lin Memorial, and the Library, have had to be postponed again and again, but we have never given up hope of building them.

### Conclusion

In this brief report I have tried to point out the several aspects of the development of F.C.U. and the progress it has made during the past year. This, however, does not mean that F. C. U. is now well on its way to success and prosperity. If I have created this impression in your mind, then my words have belied my real intention, for I fully realize that there are myriads of mistakes and short-comings to be corrected and overcome. Besides, we are facing one of the most critical moments in human history, of which this is only the beginning. We are like a small ship tossing in a stormy sea without a compass or a chart. Our only way to salvation is to ask Jesus to be our pilot as the hymn says:

“Jesus, Savior, pilot me  
Over life's empestuous sea;  
Unknown waves before me roll  
Hiding rock and treacherous shoal;  
Chart and compass came from Thee:  
Jesus, Saviour, pilot me.”

And may we hear Him say to us,  
“Fear not, I will pilot thee.”

Respectfully submitted,

*David Cheng*  
Chairman, Administrative Committee.

Foochow  
June 25, 1949.

Resolutions of Appreciation of Services

1. The Board of Managers of Fukien Christian University wishes to place on record its deep appreciation of the services of Miss Eunice T. Thomas to the University during the fourteen years she has been a member of the faculty. Her wide scholarship and deep love of English Literature have been of the greatest possible service to the Western Languages Department, and successive generations of students owe her a profound debt of gratitude for the gracious and lively hospitality of her home. The Board wishes her every happiness in her retirement.
2. The Board of Managers of Fukien Christian University wishes to place on record its appreciation for the services to the University of Mr. and Mrs. Donald MacInnis, its sense of regret for the circumstances which have compelled their early return to America, its best wishes for their future, and its hopes that the way may open for their return to China.
3. The Board of Managers of Fukien Christian University wishes to place on record its deep appreciation of the services of the Rev. Henry V. Lacy as Treasurer of the Board and of the University in the extremely difficult period in which he filled those offices; the benefit of his wide experience was of the greatest possible assistance in the Administration; and the Board deeply regrets the circumstances which compelled him to leave Foochow.

(Resolution re Dr. and Mrs. Scott not available at the moment)

**FUKIEN CHRISTIAN UNIVERSITY**

*Fees List for Fall Semester 1949*

<i>A. TUITION ETC.</i>		<i>Rice</i>	
1) Tuition Fees .....	300	catties	
2) Dormitory Fees.....	13	"	
3) Dormitory Light Fees.....	22	"	
4) Library Fees .....	8	"	
5) Library Light Fees.....	18	"	
6) Examination Paper Fees.....	7	"	
7) Physical Education Fees.....	7	"	375 catties
<i>B. MATRICULATION FEES</i>			
1) Matriculation Fees.....	75	catties	75 catties
<i>C. LABORATORY FEES</i>			
1) Chem. Lab. Fees @10 catties rice per credit			
2) Phys., Biol., Agron., & Hort. Lab. Fees @6 catties per Cr.			
<i>D. MISCELLANEOUS FEES</i>			
1) Diploma Fees .....	5	catties	
2) Caps & Gowns Rent Fees.....	10	"	
3) Make-up Exam. Fee.....	5	"	per course
4) Transfer Fees .....	10	"	
5) Medical Fees .....	10	"	
6) Piano Fees .....	75	"	
7) Vocal Fees .....	50	"	
8) Violin Fees .....	75	"	
9) Late Registration Fees.....	5	"	Plus an additional catty per day



FUKIEN CHRISTIAN UNIVERSITY

June 21, 1949

Budget Estimates for the Year from July 1, 1949-June 30, 1950      Schedule E  
(All U. S. Currency Items at 1:1)

I N C O M E,

I. FROM NEW YORK TREASURER

1) New York Treasurer Appropriation (Mission Boards etc.).....	US\$ 8,396.00	
2) Harvard-Yenching Institute .....	US\$ 8,947.36	
3) Income from Pierce Fund .....	US\$ 350.00	
4) Income from Directors' Current Fund .....	US\$ 1,000.00	
5) Miscellaneous Gifts for Current Budget .....	US\$ 1,000.00	
6) Income from the Andrew Gray Scholarship Fund .....	US\$ 32.36	
7) Special Scholarships .....	US\$ 54.00	
8) Special Endowment Income .....	US\$ 181.00	
	<u>US\$19,960.72</u>	<u>US\$19,960.72</u>

II. FROM FIELD INCOME

1) Student Fees General .....	S\$18,047.00	
2) Miscellaneous Income .....	S\$ 1,587.96	
3) Special projects .....	<u>S\$ 1,700.00</u>	S\$21,334.96

III. FROM OTHER SOURCES

1) China Christian Universities Association L300 @ 3:1.....	S\$ 900.00	
2) Modern Culture & Education Fund Committee Scholarship .....	S\$ 90.00	
3) Church Missionary Society Appropriation L230 @3:1 .....	<u>S\$ 690.00</u>	<u>S\$ 1,680.00</u>
	Total	<u>S\$42,975.68</u>

E X P E N D I T U R E S

I. FOR STRICTLY EDUCATIONAL PURPOSES

1) Governing Board .....	S\$ 100.00	
2) Administrative Offices .....	S\$ 525.00	
3) General Expenses .....	S\$ 1,550.00	
4) Operation & Maintenance of Physical Plant .....	S\$ 4,847.50	
5) Instructional (General) .....	S\$ 1,325.00	
6) Instructional (College of Arts) .....	S\$ 4,575.00	
7) Instructional (College of Agriculture) .....	S\$ 1,445.00	
8) Instructional (College of Science) .....	S\$ 1,225.00	
9) Faculty and Staff Salaries and Allowances .....	S\$44,760.00	
10) Workmen's Wages and Rice Subsidies .....	<u>S\$ 8,640.00</u>	<u>S\$68,992.50</u>

II. FOR SPECIAL DESIGNATED OBJECTS

1) Scholarship and Aidship .....	S\$ 1,836.00	
2) Student Service .....	S\$ 915.00	
3) General .....	<u>S\$ 180.00</u>	<u>S\$ 2,931.00</u>

III. CONTINGENT EXPENSES

1) Contingent Expenses .....	S\$ 3,052.18	<u>S\$ 3,052.18</u>
	Total - Expenditures . . .	<u>S\$74,975.68</u>

Total Expenditures .....	S\$74,975.68
Total Income .....	<u>S\$42,975.68</u>
Total Deficit .....	<u><u>S\$32,000.00</u></u>

NOTE: 1) Re Income ----- Only the known sources with fairly fixed amounts of regular income have been included in these estimates.

2) Re Expenses ---- Estimates are based on prices prevailing at this time.

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers  
Executive Committee

Time: July 16, 1949, 3:00 p. m.

Place: Home of the Rev. David M. Paton

Members of the Executive Committee

\*Bishop Michael Chang, Chairman  
Lin Kwan-pin, Vice-chairman  
\*David M. Paton, English Secretary  
Chen Yang-chen, Chinese Secretary  
\*E. Pearce Hayes, Treasurer  
\*Bishop Carleton Lacy  
Wang Hsien-cheng

Ex-Officio

\*David Cheng, Chairman, Adms. Comr.  
\*Tan Jen-mei, Member " "  
\*T. R. Wilkinson, " " "  
\*Eva M. Asher, Treasurer, F.C.U.

Those whose names are starred were present.

Bishop Chang was in the Chair. The meeting opened with prayer led by Bishop Carleton Lacy.

A letter was read from Mr. Wang Hsien-chen thanking the Board for its resolution about the attack upon him.

I. Audit of Accounts

Miss Asher reported that Mr. G. G. Ralston who was asked to audit the university books (M-1239, June 25, 1949) was not able to do so because of his responsibilities in Foochow.

Voted: To ask Mr. John Fairfield to audit the University Accounts, 1947 - 1949, and to engage such assistance as he may need at the expense of the university.

II. Contribution of Residences by C.M.S. and R.C.A.

The American Board and the Methodist Board contributed funds for two residences each on the new campus at Kwei-chi (1922), in return for which the university accepted the responsibility of providing adequate housing for their representatives on the faculty, two families from each mission. The other two cooperating Boards, namely, the Church Missionary Society and the Reformed Church in America, did not contribute personnel until early in 1947, when each sent a family. Therefore, the question of these Boards contributing residences to the university has not come up until now. After discussion, it was

Voted: 1) That we request the Church Missionary Society to provide one faculty residence for the university, in return for which the university would guarantee adequate housing for the representative of the Mission on the faculty.

Voted: 2) That we request the Board of Foreign Missions of the Reformed Church in America to provide one faculty residence for the university, in return for which the university would guarantee adequate housing for the representative of the Mission on the faculty.

III. Cash Appropriation of C.M.S. and R.C.A.

It was reported that for some years the annual cash appropriation of the

July 16, 1949

Church Missionary Society to the university was US \$1,111.11. In 1932, because of financial difficulties, the appropriation dropped off entirely and was not resumed until 1945 at the rate of £230. For a number of years the annual cash appropriation of the Reformed Church in America was US \$1500. In 1932 it dropped to \$1,400 and later to \$500, but has been at US \$1200 since 1946. Representation of co-operating churches or missions on the Board of Managers according to the by-laws of the Board, is determined by the amount of cash appropriation and the number of representatives on the faculty which each Board contributes. At present, both the C.M.S. and the R.C.A. are entitled to only one representative on the Board, though the C.M.S. has had two for many years. The requirements for two representatives are: 1) a cash contribution of US \$1,500 per year, and 2) a family or two single persons on the faculty. After discussion, it was

- Voted: 1) That we express to the Church Missionary Society our gratitude and appreciation of the increased contribution it has made in recent years, both in personnel and in funds, to the university; and ask that it attempt to bring its annual cash appropriation up to the constitutional quota for two representatives on the Board of Managers as soon as feasible.
- 2) That we express to the Board of Foreign Missions of the Reformed Church in America our gratitude and appreciation of the increased contribution it has made in recent years, both in personnel and in funds, to the university; and ask that it attempt to bring its appropriation up to the constitutional quota for two representatives on the Board of Managers as soon as feasible, and further that it appoint a second representative to the Board.

#### IV. Housing

Dr. Cheng, Chairman of the Administrative Committee, reported that the university is facing an acute housing shortage to take care of the faculty and staff, due to the fact that: 1) the faculty and staff doubled while in Shaowu (1938-45); 2) there have been only two temporary buildings built, providing for five families, to take care of the increase; 3) in the past new faculty members usually did not bring their families until the second or third year, but due to present conditions all new members want to bring the family when he comes.

Voted: That we re-affirm M-1190, October 7, 1948, ("To authorize the administration to raise funds immediately and proceed with plans and estimates for the construction of a gate and gate house, and three faculty apartments"), and ask the United Board for Christian Colleges in China to contribute funds for two buildings for faculty apartments, one for single men and one for single women.

Voted: That before the site of any building is fixed, the question be referred to the Joint Conference Committee.

#### V. Practice School

Dr. David Cheng reported that a letter from Dr. Fenn of the UBCCC, June 30, stated that "at its annual meeting, the United Board voted not only to endeavor to maintain support of current budgets but to give further evi-

July 16, 1949

dence of its faith in the Christian Colleges by encouraging some projects more in the nature of development". . . "While the United Board will be glad to consider any proposal you care to make, it wishes to suggest that it is likely to look with especial favor on a cooperative project in which F.C.U. and Hwanan combine resources".

Voted: That we approve the recommendation of the Administrative Committee for the improvement of the Practice School of the Education Department, and authorize that the plan submitted for discussion this afternoon be sent to the UBCCC for consideration (Appendix A).

VI. Election of Representatives to Joint Conference Committee

Voted: 1) That Mr. Donald Hsueh be a representative of the Board on the Joint Conference Committee, and that

2) Miss Helen Smith serve as alternate for Dr. Henry A. Poppen.

VII. Salary of Chairman of the Administrative Committee

Voted: That a person who serves as Chairman of the Administrative Committee should be classified as a Dean of a College for salary purposes if he is not already so classified.

VIII. Social Allowance for Administrative Committee Members

Voted: That in recognition of their added responsibility, the social allowance received by members of the Administrative Committee should be doubled. (Note: the social allowance received at present is not as members of the committee, but as deans, etc.).

David M. Paton

English Secretary

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers  
Executive Committee

Time: September 8, 1949, 10:30 a.m.

Place: Home of the Rev. David M. Paton

Members of the Executive Committee

\*Bishop Michael Chang, Chairman  
Lin Kwan-pin, Vice-chairman  
\*David M. Paton  
Chen Yang-chen, Chinese Secretary  
\*E. Pearce Hayes, Treasurer  
Bishop Carleton Lacy  
Wang Hsien-cheng

Ex-Officio

\*David Cheng, Chairman, Admin. Comm.  
\*Tan Jen-mei, Member " "  
\*Chen Chin-pan " " "  
\*T. R. Wilkinson " " "  
\*Eva M. Asher, Treasurer, F.C.U.

Those whose names are starred were present.

Bishop Chang was in the Chair. The meeting opened with prayer led by the Rev. E. Pearce Hayes.

I. Approval of Minutes

Voted: To approve the minutes of the Executive Committee meeting on July 16.

II. General Report from the Campus

A. By Dean Chen Chin-pan

1. Summer School, July 18 -- August 27

- a) 40 students registered
- b) 4 courses offered - 2 College of Arts, 1 each Science and Agriculture
- c) 8 teachers participated
- d) Good spirit throughout on part of both students and teachers; classes went on "as usual" during the time of liberation.

2. Admissions for Fall Term

- a) 917 students took our entrance examinations which were held in three centers: 358 in Foochow, 295 in Amoy, 264 in Hingwa. 173 of these have been accepted.
- b) Others recommended from the accredited mission schools without taking the entrance examinations totaled 66 (each accredited school can recommend at least 5 students whose grades have averaged 80 for the past three years, or if a large class not more than 10% of the total). 55 so recommended indicated their decision to come by paying half of the tuition fee in advance.
- c) Others have applied to attend as guest students, probably about 10. Thus the total possible enrollment of new students is 238. How many will actually come under present conditions is uncertain.

B. By Dr. David Cheng

1. Student life on campus during summer. About 120 Students stayed on the campus, including 50 from outside provinces which had been liberated and thus were cut off from their families. There were other "poor" students on the campus. The University not being in a position to give them financial aid outright, gave them some manual labor to do in digging up land and planting potatoes. Some of the girls formed a co-operative and made bean milk to sell to fellow-students and faculty

members. Several worked in faculty homes. Others did knitting. Some 100 students organized a campaign for raising funds to help meet living expenses, each receiving about \$9.

2. Liberation went off smoothly (August 17). Very soon after the new soldiers began passing our campus, students went out to welcome them, singing and clapping. 200 came in the following day for a day and a night, occupying two dormitories and the assembly hall. Both students and faculty have organized a forum for study and discussion of the "New Democracy", presented by Dr. Tan Jen-mei who has been asked to translate it into English for Western friends.
3. Call on the new authorities. Three members of the Administrative Committee called on the Governor and the Commissioner of Education this morning; They will not interfere with salaries, fees, etc., but suggest there should be mutual consideration on the part of the administration and the students. Recommend workmen, clerks, and students participate in the administration. Curriculum unchanged except for reactionary courses, such as the San Min Chu-I. No policy yet as to foreign exchange and religion.
4. Salary Adjustment. Due to uncertainty of number of students, (likely to be greatly reduced), and the policy of the government re foreign exchange, we have to consider the possibility of reducing salaries to subsistence level: 135 catties of rice for a single person, or per person in case both husband and wife work; 180 catties for a married man if the wife does not work, and 30 catties for each child up to 16 years of age.

Voted: That the above report be accepted with thanks and appreciation.

### III. Dr. C. T. Yang Travel Expenses

The Chairman of the Administrative Committee reported the request of the United Board for Christian Colleges in China, per Dr. Fenn's letter of July 5, 1949, that the Board of Managers grant Dr. Yang US \$500 towards travel from the Furlough Reserve for Western Staff Members (Directors Current Fund). It was further reported that the Fukien Committee had granted Dr. Yang US \$500, and F.C.U. had paid him on the field salary for eight months after he left the university. After discussion it was

Voted: To instruct the Secretary to reply to the United Board that we consider that the university and its Board of Managers has discharged its share of the responsibility for this matter and request the United Board to assume the share that remains.

### IV. Transfer of Endowment Items in Director's Current Fund

Upon the suggestion that certain of the Endowment Items for specially designated purposes, such as scholarships, etc., in the Directors Current Funds be transferred to the Endowment Section of the Accounts, it was

Voted: That we ask Mr. Hayes, Treasurer of the Board, and Miss Asher, Treasurer of the University, to make a further study of how these funds can best be protected for the specific purpose for which they are held in trust and report back to the Board for final consideration.

V. Student Petition

The attached ten-point petition from the students to the Administrative Committee was presented, and after discussion it was

- Voted: 1) To approve the recommendation of the Administrative Committee that the tuition fee be reduced to 250 catties of rice as against 300 formerly announced, which follows the general trend of thought among the leaders of Christian education in Foochow, and that other fees remain unchanged.
- 2) That we approve the publication of a summary of the finances of 1948-49 such as was presented at the meeting.
- 3) That we approve in principle the broadening of the constitution of the University Council so as to allow of representation of all sections of the University, leaving the details to the Administrative Committee.
- 4) That all of the other items be left to the discretion of the Administrative Committee.

VI. Adjournment

The meeting closed with prayer led by Dr. Tan Jen-mei.

David M. Paton

English Secretary

APPENDIX A.

FUKIEN CHRISTIAN UNIVERSITY - STUDENT PETITION, Sept. 2, 1949

1. That tuition be reduced to 100 lbs. of rice (originally set at 300 lbs.).
2. That other fees (Library, Library light, etc.) be reduced to 26 lbs. (original 75 lbs.).
3. That all fees in Music courses, and laboratories be reduced to half of the original amount.
4. That fees may be paid in two installments; and for those who are not able to come on time because of the disruption of communication, or those whose homes are in areas where Postal Money Order is not available, a special grace be given and be exempted from paying late fee.
5. That all those students whose family economy has been uprooted be granted free tuition.
6. That needy scholarship be changed into relief fund, and the academic qualification for the applicant be abolished; and that a representative from each department should be included in the Scholarship Committee.
7. That the last day of registration be extended.
8. That free physical examination be given at school when the school opens.
9. That the school finances for the fiscal year 1948-49 be made public.
10. That there should be student representatives on the University Council.



## FUKIEN CHRISTIAN UNIVERSITY

Summary of Annual Report of the Treasurer for the Fiscal Year 1948-49INCOMEI. FOR STRICTLY EDUCATIONAL PURPOSES

From Student Fees.....	S\$ 6,287.05	7-7/8%	
From University Income - General.....	S\$ 10,151.29	12-5/8%	
From Trustees & Supporting Mission Boards...	S\$ 34,207.56	42-5/8%	
From Emergency Fund.....	S\$ 6,825.11	8-1/2%	
From Harvard-Yenching Institute.....	S\$ 6,175.11	7-3/4%	
From Gifts.....	S\$ 529.16	0-5/8%	
From Exchange.....	S\$ 13,245.32	16-1/2%	
From Other Sources.....	S\$ 686.22	0-7/8%	
Total, Income for Strictly Educational Purposes....	S\$ 78,107.82		97-3/8%

II. FOR SPECIALLY DESIGNATED OBJECTS NOT A PARTOF THE STRICTLY EDUCATIONAL WORK

From Student Service Fees.....	S\$ 863.93	1-1/8%	
From Scholarship Income.....	S\$ 1,225.85	1-1/2%	
Total, Income for Specially Designated Objects....	S\$ 2,089.78		2-5/8%

GRAND TOTAL, INCOME..... S\$ 80,197.60 100 %

EXPENDITURESI. FOR STRICTLY EDUCATIONAL PURPOSES

Administration and General Expenses.....	S\$ 11,628.57	14-1/2%	
Operation & Maintenance of Physical Plant...	S\$ 7,329.24	9-1/8%	
Instructional.....	S\$ 53,968.85	67-1/4%	
Total, Expenditures for Strictly Edu. Purposes....	S\$ 72,926.66		90-7/8%

II. FOR SPECIALLY DESIGNATED OBJECTS NOT A PARTOF THE STRICTLY EDUCATIONAL WORK

Scholarships and Aidships.....	S\$ 1,225.85	1-1/2%	
Student Services.....	S\$ 2,703.35	3-3/8%	
General.....	S\$ 1,988.66	2-1/2%	
Land and Equipment.....	S\$ 966.02	1-1/4%	
Emergency Measures and Contingent Expenses..	S\$ 387.06	0-1/2%	
Total, Expenditures for Specially Designated Objects	S\$ 7,270.94		9-1/8%

GRAND TOTAL, EXPENDITURES..... S\$ 80,197.60 100 %

BUILDING, GROUNDS, AND EQUIPMENT

The total cost of the University Campus, Buildings, and Equipment on June 30, 1949, amount to S\$636,824.51 divided as follows:

Buildings.....	S\$ 259,999.01
Grounds.....	S\$ 33,650.39
Equipment.....	S\$ 343,175.11
Total.....	S\$ 636,824.51

FUKIEN CHRISTIAN UNIVERSITY

Foochow, China

June 24, 1950

Dr. Robert J. McMullen  
United Board for Christian Colleges in China  
150 Fifth Ave.  
New York 11, N. Y.

Dear Dr. McMullen:

I enclose herewith for what they may be worth minutes of the Board of Managers from January 9 - April 20 inclusive. While they do not contain much concrete information, they will serve to indicate the struggle the Board of Managers has had in trying to get a president for F.C.U. and in the meantime to maintain a general administration in the university in the form of an Administrative Committee.

You will know the outcome, of course, long before this letter reaches you of the Board's invitation sent a few days ago to Dr. Yu Chu-kuang who was recommended by Dr. Theodore Chen. If he turns down the offer the whole struggle will begin all over again. The possible candidates are fast narrowing down to one or two, namely, Dean Wang Tiao-hsin and Dr. James Ding, with little prospect of either one being willing to accept the office. Until the matter of the presidency is settled fairly satisfactorily to all parties concerned, there is little hope of our internal situation improving. We have "internal politics" in this connection, as well as politics in a certain bloc in the Board (though not recognized as such by most Board members). Thus the whole problem of the presidency is quite complicated.

On the whole, however, viewed from the surface, things in general have been going on fairly well. Everybody keeps very busy with so much time required for political training over and above regular duties whether as students, faculty, or staff. There are just not enough hours in the day for students to put in normal time for serious study after political training requirements have been met. They press more and more to have the courses so arranged that they can swallow the kernel of a given course in tablet form!

We welcome the continuation of the rainy season as a means of keeping planes based on Formosa rather than crossing the Strait. They come and look the area over almost every sunny day, and occasionally drop leaflets urging the people to keep away from the wharfs, etc., but very few bombs have been dropped since a rather severe bombing some six weeks ago. As a result of the warning by leaflets the people from the two nearby villages come to our campus every sunny day.

Those of us who wish to leave Foochow have little encouragement about travel conditions, but we are on the lookout for the first opportunity. We get conflicting reports about the boat service between Amoy and Hongkong. Anyhow, it would be foolhardy to start to either Amoy or Shan-jao before the roads have dried up and there has been time for the bridges to be repaired.

We have had almost no mail from abroad within the last six weeks, which is no doubt largely due to rain and roads. Our outgoing mail is probably also much delayed in reaching its destination.

Sincerely yours,

/s/ Eva M. Asher

FUKIEN CHRISTIAN UNIVERSITY

Board of Managers  
Executive Committee

Time: January 9, 1950

Place: The Rev. David M. Paton's Home

Membership

Bishop Michael Chang, Chairman  
\*Dr. James L. Chen, Vice-chairman  
\*Mr. Chang Hsiao-liang, Chinese Secretary  
\*Rev. David M. Paton, English Secretary  
\*Rev. E. Pearce Hayes, Treasurer  
\*Dr. Lucy Wang  
\*Mr. Donald Hsueh

Ex-Officio

\*Dr. David Cheng, Chairman, Administrative Committee  
\*Dr. Joseph Chen, Member, " "  
\*Dr. Tan Jen Mei, " " "  
\*Dr. Li Lai Yung, " " "  
\*Mr. Wang Jen Yu, " " "  
\*Rev. T. R. Wilkinson, " " "

Member of Board

\*Mr. Lin Kwan-te

Those whose names are starred were present.

Dr. James L. Chen was in the Chair. The meeting was opened with prayer by Mr. Lin Kwan-te.

The Chairman expressed the regrets of the Committee that Bishop Chang had not returned to Foochow in time for the meeting.

I. Minutes

VOTED: To approve the minutes of the meeting of December 23, the same having been previously circulated.

II. New Member of the Board from the  
Reformed Church of America Mission

The English Secretary reported that Mr. Shen Sheng Yu had been elected as the second representative of the Reformed Church of America Mission, Amoy.

III. Bishop Lacy

The English Secretary read a letter from Bishop Carleton Lacy declining with thanks the place on the Board to which he had been co-opted (M-1265, December 16, 1949).

Voted: To refer this matter to the full Board for action.

IV. Student Petitions

Dr. David Cheng gave a report from the campus and presented a series of petitions from the Student Association.

- VOTED:
1. From next academic year, no matriculation fee will be charged.
  2. The matriculation fee charged the class of 1953 will be refunded.
  3. The Board believes that the present financial difficulties of the University preclude a reduction of tuition fees; but that exceptionally needy students should ask the Administration for special aid.
  4. The Board recommends that the income from late fees should be used for some student activities.
  5. The salaries of the foreign members of the faculty are paid not from University funds but by the Mission Board to which they belong (which make this a free contribution to the University) and are no concern of this Board.

V. Dr. Tan Jen-mei

The Chinese Secretary read two letters, from the class of 1952 and from the Education Department Association, urging that Dr. J. M. Tan not leave the University. After discussion it was

VOTED: With regard to the invitation from the Mid-Fukien Synod of the Church of Christ in China to Dr. J. M. Tan, in view of the earnest request from students that Dr. Tan should continue his service to the University, the Board expresses its sympathy with this request and urges Dr. Tan to continue his services to the University.

VOTED: To ask Dr. Lucy Wang to explain the Board's attitude to the Church of Christ in China.

VI. Letter from Dr. David Cheng

The English Secretary read a letter from Dr. David Cheng to the Board. In view of the lateness of the hour, and the hope that Bishop Chang would be back shortly, discussion of this and of the question of the Presidency was deferred till the meeting fixed for Thursday, January 12.

VII. Adjournment

The meeting closed with prayer led by the Rev. E. Pearce Hayes.

David M. Paton  
English Recording Secretary

FUKIEN CHRISTIAN UNIVERSITY

Finances

For Study by Small Committee of the Board

I. GENERAL

A. Results of Actions taken by the Executive Committee of the Board of Managers, October 24, 1949, and Full Board October 25, 1949.

1. Request of Board to UBCCC to make available F.C.U. Surplus and Reserve, US\$6,770.93, granted per cablegram dated March 21, 1950

2. Re Adjustment of Directors' Current Fund

The Board approved that F.C.U.'s share of US\$10,680 of the \$25,000 Minimum Reserve Fund established for FCU by the UBCCC last spring be taken from the Directors Current Fund, as follows:

Furlough Reserve (Western Members)	US\$7,366.33	
Funds Invested for General	3,313.67	US\$10,680

leaving a balance of \$3000 in the Furlough Reserve Fund to cover Miss Asher's travel and furlough.

Further, the balance of the Fund Invested for General, \$1,111.38 be transferred to Scholarship Fund General, making a total of \$3,433.12 in the latter after adjustment.

Thus the Directors Current Fund stood as follows after adjustment:

	<u>As of June 30/49</u>	<u>After Adjustment</u>
Furlough Fund Reserve (Western Members)	US\$ 10,366.33	US\$ 3,000.00
Sabbatical Reserve for Chinese Professors	2,680.07	1,780.07
Chen Pao Chen Scholarship . . . . .	941.27	941.27
Methodist Jubilee Scholarship . . . . .	313.76	313.76
Pre-medical Scholarship (Neil Lewis). . .	341.37	341.37
Scholarship Fund General . . . . .	2,321.74	3,433.12
Fund Invested for General . . . . .	4,425.05	10,680.00
Alumni 15th Anniversary Fund. . . . .	182.10	182.10
Rural Service Extension Fund. . . . .	3,075.34	3,075.34
Library Campaign Fund . . . . .	661.11	661.11
	<u>US\$ 25,308.14</u>	<u>US\$24,408.14</u>

\$900 used from Sab. Res. Chinese Professors for T.H. Wang and Kao Tzi-en travel from U.S. to China after June 30 and before adjustment		900.00
	<u>US\$ 25,308.14</u>	<u>US\$25,308.14</u>

Income from the following accrues to the Principal

- Sabbatical Reserve for Chinese Professors
- Alumni 15th Anniversary Fund
- Library Campaign Fund
- Rural Service Extension Fund (Principal may be used when needed, or income may be made available for current use any time)

Income from Following available for current use

Furlough Fund Reserve (Western Members)  
Chen Pao Chen Scholarship  
Methodist Jubilee Scholarship  
Scholarship Fund General  
Fund Invested for General

3. Investment of other Funds

Of \$5,150 in the Library Memorial Fund and \$905.41 in the C. J. Lin Memorial Fund, a total of \$6,055.41, the amount of \$6,049.50 has been invested in U. S. Savings Series "F" Bonds (Per N.Y. Statement for January, 1950).

B. Results of Actions taken by the Executive Committee of the Board, July 16, 1949.

1. In response to the Board's request to the C.M.S. and the Reformed Board to consider bringing their annual appropriation up to the amount required for two representatives on the Board of Managers (\$1,500), and to contribute a residence, the following replies have been received:

a. From the C.M.S. (Canon Wittenbach's letter of Oct. 12, 1949)

"The Committee, while recognizing the importance of Christian Universities and the need of continuing their work and witness as long as it proves possible to do so, regrets that at the present moment the Society is in no position to increase the grant made to the Fukien Christian University or to provide a faculty residence at the University."

b. From the Reformed Board (Dr. L. J. Shafer's letter of March 2, 1950)

"We have agreed to put into our budget for next year an additional \$300, making our appropriation to Fukien Christian University \$1500, which was the amount we used to appropriate.

"We also approved an appropriation of \$7,000 for a residence on the campus, to become the property of Fukien Christian University for the housing of the staff. However, I was asked to correspond with you with regard to this matter, as there was some feeling that it was perhaps not an appropriate time to build a house. At the same time, we felt that if missionaries and others are to be on the campus, we must, of course provide suitable housing for them and we stand ready to advance the money if in your opinion it is feasible and appropriate to go into a building program at this time. I am sure there are many difficult problems of this sort which arise in the life of the University. We are ready to follow the advice of the Board of Managers."

2. Practice School Grant of US\$3000 from the UBCCC per Dr. W.P. Fenn's letter  
in response to our request for \$5,000; available any time we are ready to use it.

II. CURRENT NEEDS

- A. Revised Budget Estimates for Jan. 1 - June 30, 1950
- B. Budget Estimates for July 1, 1950 - June 30, 1951

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers  
Executive Committee

Time: January 16, 1950

Place: The Rev. E. Pearce Hayes' Home

Membership

- \*Bishop Michael Chang, Chairman
- \*Dr. James L. Chen, Vice-Chairman
- \*Mr. Chang Hsiao-liang, Chinese Secretary
- \*Rev. David M. Paton, English Secretary
- \*Rev. E. Pearce Hayes, Treasurer
- \*Dr. Ludy Wang
- \*Mr. Donald Hsueh

Bishop Michael Chang was in the Chair. The meeting was opened with prayer by Mr. Chang Hsiao-liang.

I. Minutes

Voted: To approve the minutes of the meeting of the Executive Committee held on January 12.

II. The Presidency

The Chairman reported his interview with the student representative. After long and careful discussion on the question of the Presidency, it was

- Voted:
- 1) To call a full Board meeting for Wednesday, January 18, at 9:30 a.m., at the Rev. E. Pearce Hayes' house.
  - 2) To ask the Chinese Secretary to reply to the Student Association that we acknowledge with thanks the receipt of the ideas of the student mass meeting about the Presidency of the University; and are now carefully considering the question.

III. Alternate for Dr. Henry A. Poppen  
on the Joint Conference Committee

Voted: To appoint the Rev. David M. Paton to be alternate for Dr. Henry A. Poppen on the Board's representation on the Joint Conference Committee.

David M. Paton

English Secretary

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers

Time: January 18, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> <u>Mid-Fukien Syned</u> <u>(A.B.C.F.M.)</u>	<u>Sheng Kung Hui</u> <u>Diocese of Fukien</u> <u>(C.M.S.)</u>	<u>Methodist Church</u> <u>South China Area</u>	<u>Church of Christ</u> <u>South Fukien</u> <u>(Reformed)</u>
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		*Lucy C. Wang	
1953		*Lin Kwan-te	
<u>Co-Opted Members</u>			
1952 *Wang Hsien-cheng			
1952 Chang Sheng-tsai			

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting was opened with prayer led by Mr. Donald Hsueh.

I. Minutes

M-1271 Voted: To approve the minutes of the meeting of the Board on December 16, 1949.

M-1272 Voted: The Board notes that the Chinese text of the minutes is the original, and the English text is a translation.

II. The Presidency

The Chairman reported on the meetings of the Executive Committee about the Presidency, on the appointment of the delegation to interview leaders on the campus (whose findings were briefly stated by Mr. Chang Hsiao-liang), and on the receipt of a letter (Dec. 17, 1949) from Dr. R. J. McMullen, United Board for Christian Colleges in China, to College Presidents emphasizing the importance of maintaining the Christian character of the China Colleges (which was read by Mr. Hayes). Dr. James L. Chen also reported on the last meeting of the Executive Committee, Jan. 16.

After full and careful discussion, it was

M-1273 Voted: To call a meeting on Sunday, January 22, at 9:00 a.m., at the Methodist Office of all members of the Board and the Administrative Committee together with Dr. Harold S. Matthews, Bishop Carleton Lacy, Mr. Lin Yu-chi, Mr. Wang Yueh, Mr. Philip Meng, Mr. W. W. Overholt, Miss Edna Tsai, Mr. Cheng Hsi-jung, Mr. Chin Yun-min, Mr. Yu Min-liang, and to lay before them the letter from the UBCCC and face together the question of the future of the University. To ask Bishop Chang to begin the meeting with a service of worship, and to ask Dr. Harold S. Matthews to speak at this service; and to ask Dr. James L. Chen to be responsible for all practical arrangements.

The meeting was closed with a prayer by Mr. Alden Matthews.

David M. Paton  
English Secretary



FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers

Time: January 25, 1950  
Place: Wen Shan

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		*Lucy C. Wang	
1953		*Lin Kwan-te	

Co-Opted Members

1952 \*Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting was opened with prayer led by Miss Amelia Wang.

I. Approval of Minutes

M-1274 Voted: To approve the minutes of the Board of Managers held on January 18, 1950.

II. Contracts

M-1275 Voted: To ask the Administrative Committee to renew the contracts for the next semester.

III. Next Meeting

M-1276 Voted: To meet again on January 28 at 10:00 a.m. at the Home of the Rev. E. Pearce Hayes.

The meeting closed with prayer led by Mr. Lin Kwante.

David M. Paton

English Recording Secretary

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers

Time: January 28, 1950  
Place: Wen Shan

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		*Lucy C. Wang	
1953		*Lin Kwan-te	

Co-Opted Members

1952 \*Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. Prayer led by Mr. A. Matthews.

I. Approval of Minutes

M-1277 Voted: To approve the minutes of the Board of Managers meeting held on January 25, 1950.

II. The Presidency

The question of the presidency was discussed.

III. Next Meeting

M-1278 Voted: To meet again on January 30 at 7:00 p.m. in the home of the Rev. E. Pearce Hayes.

IV. Adjournment

The meeting was closed with prayer led by the Rev. David M. Paton.

David M. Paton

English Recording Secretary

Minutes of the Board of Managers Meeting  
Fukien Christian University

Time: January 30, 1950, 7:00 p.m.  
Place: The Rev. H. P. Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Kui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> (South Fukien) (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		*Lucy C. Wang	
1953		*Lin Kwan-te	

Co-Opted Members

1952 \*Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting was opened with prayer led by the Rev. Alden E. Matthews.

I. Approval of Minutes

M-1279 Voted: To approve the minutes of the Board meeting held on January 28, 1950.

II. The Presidency

The Chairman reported on the results of the previous discussion of the question of the presidency, and after further discussion it was

M-1280 Voted: To elect Dr. James L. Chen President of F.C.U., but to delay final decision until Dr. Chen should reply.

III. Adjournment

Bishop Chang closed the meeting with prayer.

David M. Paton  
English Recording Secretary

A translation of the official Chinese Minutes issued for the purpose of reference.

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers  
Executive Committee

Time: February 1, 1950.

Place: The Rev. David M. Paton's Home

Membership

\*Bishop Michael Chang, Chairman  
Dr. James L. Chen, Vice-chairman  
Mr. Chang Hsiao-liang, Chinese Secretary  
\*Rev. David M. Paton, English Secretary  
\*Rev. E. Pearce Hayes, Treasurer  
\*Dr. Lucy C. Wang  
Mr. Donald Hsueh

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. E. Pearce Hayes.

I. The Presidency

Bishop Chang reported the receipt of a letter from Dr. David Cheng for the Administrative Committee reporting that the Administrative Committee had notified the University that its term of office expired on January 31. He further reported on a talk with Mr. Wang Jen-yu.

**Voted:** To ask the Chairman and the Chinese Secretary to go down to the University at once to ask the Administrative Committee to carry on until the end of February, and empowered if this proves impossible to set up the best workable committee possible.

II. Adjournment

The meeting closed with prayer led by Bishop Chang.

David M. Paton  
English Recording Secretary

A Translation of the Official Chinese Minutes issued for Purpose of Reference.

FUKIEN CHRISTIAN UNIVERSITY

Board of Managers  
Executive Committee

Time: February 3, 1950

Place: The Rev. David M. Paton's Home

Membership

- \*Bishop Michael Chang, Chairman
- \*Dr. James L. Chen, Vice-chairman
- \*Mr. Chang Hsiao-liang, Chinese Secretary
- \*Rev. David M. Paton, English Secretary
- \*Rev. E. Pearce Hayes, Treasurer
- \*Dr. Lucy C. Wang
- Mr. Donald Hsueh

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by Dr. Lucy C. Wang.

I. Approval of Minutes

Voted: To approve the minutes of the meeting on February 1.

II. Bishop Chang's Report on Visit to University

Bishop Chang reported on his visit to the University with Mr. Chang Hsiao-liang; and that they had been able to secure only that the members of the Administrative Committee (apart from Dr. J. M. Tan who had not been on the campus) were willing to serve for a further two weeks; no one was willing to serve as Chairman, and it was agreed that Mr. Wilkinson as Secretary would call the first meeting.

III. Meeting of Full Board

It was agreed to call a meeting of the full Board for February 7.

David M. Paton

English Recording Secretary

A translation of the Official Chinese Minutes Issued for Purpose of Reference.

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: February 7, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950*Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950*Alden E. Matthews			
1951*Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952*Donald Hsueh		*Lucy C. Wang	
1953		*Lin Kwan-te	

Co-Opted Members

1952 Wang Hsien-cheng  
1952 Chang Sheng-tsai

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. David M. Paton.

I. Approval of Minutes

M-1281 Voted: To approve the minutes of the Board meeting held on January 28 after alteration; and the minutes of the Executive Committee meetings of February 1 and 3.

II. The Presidency

Mr. Chang Hsiao-lang presented the results of the committee of three (Mr. Chang Hsiao-lang, Mr. Lin Kwan-te, and Mr. Wang Hsien-cheng):

1. Dr. James L. Chen had said that he could not accept the presidency of the University.
2. To ask the Board to press him further.
3. If Dr. Chen still refused, it recommended:
  - a. To telegraph Dr. Cheng Tso-hsin an offer of the presidency asking for a telegraphic reply.
  - b. To elect Professor Wang Tiao-hsin to serve as Acting President until the new president could reach the campus.
  - c. To continue all present members of the faculty until July 31, and to leave new appointments to the new president.

Dr. James L. Chen finally refused the presidency.

M-1282 Voted: To elect Dr. Cheng Tso-hsin to the presidency and to ask the Chairman and the Chinese Secretary to draft an urgent telegram.

M-1283 Voted: To ask Professor Wang Tiao-hsin to act temporarily as Acting President and ask Dr. Chen to approach him.

III. Letters to the University

M-1284 Voted: To ask the Chinese Secretary to draft a letter to the Administrative Committee asking them to inform the faculty and staff of the University of the election of Dr. Cheng Tso-hsin, and to notify them that the Board wished to continue their service to the University until July 31, but that formal contracts would not be issued until the new president was able to take office.

M-1285 Voted: To ask the English Secretary to write to Miss Eva M. Asher asking her to pay salaries for February to all members of the staff and faculty who had not voluntarily left the service of the University.

IV. Adjournment

The meeting closed with prayer led by Dr. James L. Chen.

David M. Paton

English Recording Secretary

(A Translation of the Official Chinese Minutes issued for Purpose of Reference)

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers  
Executive Committee

Time: February 14, 1950

Place: The Rev. David M. Paton's Home

Membership

\*Bishop Michael Chang, Chairman  
\*Dr. James L. Chen, Vice-Chairman  
\*Mr. Chang Hsiao-liang, Chinese Secretary  
\*Rev. David M. Paton, English Secretary  
\*Rev. E. Pearce Hayes, Treasurer  
\*Dr. Lucy C. Wang  
Mr. Donald Hsueh

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. David M. Paton.

I. The Presidency

Bishop Chang reported the receipt of a telegram from Dr. Cheng Tso-hsin to the effect that his responsibilities prevented him from accepting our offer of the presidency.

Voted: 1) To ask the Chairman and the Secretary to telegraph Dr. Cheng urging him to reconsider his decision.

2) To ask Mr. Cheng Shou-jen also to telegraph Dr. Cheng.

Voted: To ask Dr. James L. Chen to try to persuade Professor Wang Tiao-hsin to be Acting President.

Voted: If by Friday night no acceptance was received from Professor Wang, to ask Mr. Chang Hsiao-liang to represent the Board on the Campus.

Voted: To ask the English Secretary to write to the Mid-Fukien Synod of the Church of Christ in China about the request to Mr. Chang.

David M. Paton  
English Recording Secretary



(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: February 27, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950*Chang Hsiao-ling	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950*Alden E. Matthews			
1951*Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 Donald Hsueh		*Lucy C. Wang	
1953		Lin Kwan-te	

Co-Opted Members

1952\*Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by Mr. Chang Hsiao-liang.

I. Approval of Minutes

The minutes of the last meetings of the full Board and of the Executive Committee were read (Full Board, January 30, February 7; Executive Committee, February 1, 3, 14).

M-1285 Voted: To accept these minutes.

II. The Presidency

Bishop Chang reported the sending of a wire to Dr. Cheng Tso-hsin, and Mr. Chang Hsiao-liang reported on his visit to the University.

The Secretary read a telegram from Dr. Cheng Tso-hsin declining the office of President.

M-1286 Voted: To ask Dr. James L. Chen to accept the Presidency, and to ask Bishop Chang to see Dr. Chen privately.

III. Next Meeting

M-1287 Voted: To call the next meeting of the Board for March 2.

IV. Adjournment

The meeting closed with prayer led by Bishop Chang.

David M. Paton  
English Recording Secretary

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: March 2, 1950

Place: The Rev. Alden E. Matthews' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Shen Kung Hue</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		*Lucy C. Wang	
1953		Lin Kwan-te	

Co-opted Members

1952 \*Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by Dr. Lucy Wang.

The Rev. Alden E. Matthews was asked to serve as English Recording Secretary.

I. Approval of Minutes

The minutes of the meeting of February 27 were read, and it was

M-1288 Voted: To approve the minutes.

II. Interview with Dr. J. L. Chen

Bishop Chang reported upon his interview with Dr. James L. Chen.

III. Next Meeting

M-1289 Voted: To call a meeting of the Board for March 4.

IV. Adjournment

The meeting closed with prayer led by Mr. Donald Hsueh.

Alden E. Matthews  
English Recording Secretary Pro Tem.

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: March 4, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-lang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		*Lucy C. Wang	
1953		Lin Kwan-te	

Co-opted Members

1952 Wang Hsien-cheng  
1952 Chang Sheng-t sai

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. E. Pearce Hayes.

I. Approval of Minutes

The minutes of the meeting of March 2 were read.

M-1290 Voted: To accept the minutes.

II. Interview with Prof. T. H. Wang

Dr. J. L. Chen reported on the interview that he, Mr. Donald Hsueh, and Mr. Chang Hsiao-liang had with Professor Tiao-hsin Wang.

A letter from Professor Wang was read.

III. Letter from Students

Bishop Chang and Mr. Chang Hsiao-liang reported on a letter from students on the campus.

IV. Appointment of Administrative Committee

M-1291 Voted: To ask Professor Wang Tiao-hsin, Dr. Joseph Chen, and Dr. David Chang to form an Administrative Committee, the Chairman to be elected from their own number; to ask Bishop Chang and Mr. Hsueh to represent the Board in negotiations with these three.

V. Next Meeting

It was decided to hold the next meeting on March 8.

David M. Paton  
English Recording Secretary

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: March 8, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 Donald Hsueh		*Lucy C. Wang	
1953		Lin Kwan-te	
<u>Co-opted Members</u>			
1952 *Wang Hsien-cheng			
1952 Chang Sheng-tsai			

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. Alden E. Matthews.

I. Approval of Minutes

The minutes of the meeting of March 4 were read.

M-1292 Voted: To approve the minutes of the meeting of March 4.

II. Interview with Dean Tiao-hsin Wang  
and Dean Joseph Chen

Bishop Chang reported on interviews with Dean T. H. Wang and Dean Joseph Chen.

III. The Presidency

M-1293 Voted: To ask Dr. James L. Chen to accept the Presidency.

IV. Letters from Students

Bishop Chang and Mr. Chang Hsiao-liang reported on the receipt of letters from students.

V. Interview with Dean Chen and Dean Wang

M-1294 Voted: To ask Bishop Chang, Dr. James L. Chen, and Mr. Chang Hsiao-liang to consult with Dean T. H. Wang and Dean Joseph Chen to solve the problem.

David M. Paton  
English Recording Secretary

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Fukien Christian University

Minutes of a meeting of a Sub-Committee of the Board of Managers,  
March 10, 1950, at the home of the Rev. E. Pearce Hayes'.

Present: Bishop Michael Chang, Dr. James L. Chen, and Mr. Chang Hsiaoliang.

Voted: As the time for opening the Spring Semester has arrived, to ask Dean T. H. Wang to call a meeting of the faculty, to discuss the situation and advise the Board upon the measures to be taken for this semester.

David M. Paton  
English Recording Secretary

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: March 13, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 Donald Hsueh		*Lucy C. Wang	
1953		Lin Kwan-te	

Co-opted Members

1952 Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. E. Pearce Hayes.

I. Report on Interviews

Bishop Chang reported on interviews with Dean T. H. Wang and Dean Joseph Chen, and upon the meeting of the sub-committee, and upon Dean T. H. Wang's letter in answer.

II. Appointment of Administrative Committee

M-1295 Voted: To accept the suggestions of the faculty meeting and to ask Dr. Joseph Chen, Dean of Studies, Professor T. H. Wang, Dean of Science, Dr. Li Lai-yung, Dean of Agriculture, and Dr. Tan Jen-mei, Dean of Arts, to be an Administrative Committee for this semester, with Dean T. H. Wang as Chairman.

M-1296 Voted: To ask Bishop Chang as Chairman of the Board to make the announcement re the Administrative Committee.

To write to each member of the new Administrative Committee in the name of the Board separately.

To ask Bishop Chang to write in reply to Dean T. H. Wang that we are grateful for the suggestions made, which we have accepted.

To ask the English Secretary to write to Miss Asher to say that March salaries can be paid upon the signature to the new Administrative Committee.

The meeting closed with prayer led by the Rev. Alden E. Matthews.

David M. Paton  
English Recording Secretary

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: March 15, 1950

Place: The Rev. E. Pearce Hayes' Home

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 *Donald Hsueh		Lucy C. Wang	
1953		Lin Kwan-te	

Co-opted Members

1952 Wang Hsien-cheng  
1952 Chang Sheng-tsai

Those whose names are starred were present.

Bishop Chang, Chairman, was in the Chair. The meeting opened with prayer led by Mr. Donald Hsueh.

I. Report by Bishop Chang

Bishop Chang reported on conversations with Dr. Joseph Chen and Mr. Wang Jen-yu.

Mr. Chang Hsiao-liang read a letter from Professor Tiao-hsin Wang.

II. Administrative Committee

M-1297 Voted: To ask the University Council to elect an Administrative Committee of not more than five persons to be responsible for the University this term, until a President can be appointed; and to ask the Chairman to inform the Council of this request.

David M. Paton  
English Recording Secretary

(A Translation of the Official Chinese Minutes Issued for Purpose of Reference)

Minutes of the Board of Managers  
Fukien Christian University

Time: March 22, 1950  
Place: Home of E.P. Hayes

List of Members

<u>Church of Christ</u> Mid-Fukien Synod (A.B.C.F.M.)	<u>Sheng Kung Hui</u> Diocese of Fukien (C.M.S.)	<u>Methodist Church</u> South China Area	<u>Church of Christ</u> South Fukien (Reformed)
1950 *Chang Hsiao-liang	*David M. Paton	*E. Pearce Hayes	Henry A. Poppen
1950 *Alden E. Matthews			
1951 *Amelia Wang	*Bishop Michael Chang	*James L. Chen	Shen Sheng Yu
1952 Donald Hsueh		*Lucy C. Wang	
1953		Lin Kwan-te	
<u>Co-opted Members</u>	<u>Ex-Officio</u>		
1952 Wang Hsien-chang	*Dean T. H. Wang, Chairman, Administrative Committee.		
1952 Chang Sheng-tsai			

Those whose names are starred were present.

Bishop Chang, Chairman, was in the Chair. The meeting opened with prayer led by Dean T. H. Wang.

I. Approval of Minutes

The minutes of the last meeting, March 15, were read.

M-1298 Voted: To accept the minutes.

II. Reports

Bishop Chang reported on the various measures taken to implement Vote 1297

Dean T. H. Wang reported upon his acceptance of the Chairmanship of the new Administrative Committee, and upon the affairs of the University.

III. Finances

After discussion it was

M-1299 Voted: To ask the Chairman, Vice-Chairman, Treasurer, and Mr. Alden E. Matthews to consult with Dean T. H. Wang and Miss Eva M. Asher about the finances of the University.

IV. Adjournment

Dr. James L. Chen led in prayer.

David M. Paton  
English Recording Secretary



FUKIEN CHRISTIAN UNIVERSITY

Board of Managers  
Small Committee

on  
Finances

Time: March 31, 1950

Place: Rev. E. Pearce Hayes Residence

Present: Bishop Michael Chang, Chairman of Board  
Rev. E. Pearce Hayes, Treasurer of Board  
Alden E. Matthews  
T. H. Wang, Chairman, Administrative Committee  
Eva M. Asher, Treasurer of F.C.U.

The Rev. E. Pearce Hayes was asked to serve as Chairman.  
The meeting opened with prayer led by the Rev. Alden E.  
Matthews.

Voted: To present the accompanying report on F. C. U. finances prepared by  
Miss Asher to the Board of Managers.

Voted: To approve the accompanying budget estimates for the half fiscal year  
from January 1, 1950 to June 30, 1950 for presentation at the next  
Board meeting.

Voted: To recommend that the Board give careful study to the problem of  
sabbatical leave for faculty members.

(A Translation of the Official Chinese Minutes issued for Purpose of Reference)

FUKIEN CHRISTIAN UNIVERSITY  
Board of Managers  
Executive Committee

Time: April 20, 1950

Place: The Rev. David M. Paton's Residence

Membership

- \*Bishop Michael Chang, Chairman
- \*Dr. James L. Chen, Vice-chairman
- Mr. Chang Hsiao-liang, Chinese Secretary
- \*Rev. David M. Paton, English Secretary
- \*Rev. E. Pearce Hayes, Treasurer
- \*Dr. Lucy Wang
- \*Mr. Donald Hsueh

Ex-Officio

- \*Dean T. H. Wang, Chairman, Administrative Committee

Those whose names are starred were present.

Bishop Michael Chang, Chairman, was in the Chair. The meeting opened with prayer led by the Rev. David M. Paton.

I. The Presidency

- Voted: 1) To ask the Chairman to write to Dr. Cheng Tso-hsin in such a way as to make sure what his attitude is.
- 2) To ask the Administration to circulate an alumni list to all members of the Board.
- 3) To call a full meeting of the Board on May 4 at 10:00 a.m. at the home of the Rev. E. Pearce Hayes.

II. Miss Asher's Resignation

- Voted: 1) To accept with profound regrets the resignation of Miss Eva M. Asher.
- 2) To ask Mr. Hayes to prepare a resolution in appreciation of Miss Asher's services.
- 3) To ask the Administrative Committee to consider the whole question of Miss Asher's successor, and make recommendations to the next meeting of the Board.
- 4) To ask Mr. Hayes to find out the regulations of the American Board with regard to furlough allowances, travel allowances, etc., in order that clear and adequate arrangements may be made with Miss Asher.

David M. Paton  
English Recording Secretary