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FUKIEN  
Administrative  
Board of Managers, Minutes  
and memoranda 1931-1935

FUKIEN

MINUTES OF MEETING  
FUKIEN CHRISTIAN UNIVERSITY  
BOARD OF MANAGERS

2:30 P. M. Saturday, February 14, 1931

Bishop Gowdy's Residence, Foochow.

List of Members

INDEXED

	<u>Church of Christ.</u> <u>(Mid-Fukien.ABCFM)</u>	<u>C.H.S.K.H.</u> <u>(C.M.S. IN Fukien)</u>	<u>Church of Christ</u> <u>(South Fukien. A.R.M.)</u>
1931	C. D. Sheng		H. Renskers
1932	W. L. Beard	W. P. W. Williams <sup>x</sup>	
1933	Huang Wen Yu <sup>x</sup>	(Treasurer)	
1934	Nga Geng Guang <sup>x</sup>		

Methodist

Co-opted

John Gowdy<sup>x</sup>  
Lin La Chuan  
Wang Chien Ho<sup>x</sup> (Chairman)  
Paul P. Wiant<sup>x</sup>

David S. Hung  
Wang Yung Chung  
Ting Chao Wu  
Lin Pu Chi (Secretary)

Ex-officio: Lin Ching Jun<sup>x</sup> (President)

Guest: Dr. Wynn C. Fairfield of the Board of Trustees<sup>x</sup>

Those whose names are starred above were present.

The meeting was opened with prayer by Rev. W. P. W. Williams.

Apologies for absence were presented on behalf of Rev. Lin Pu Chi, Mr. Lin La Chuan, Mr. C. D. Sheng, and Mr. Herman Renskers.

CHANGE IN ROSTER

The Board noted the election of Mr. Nga Geng Guang by the Church of Christ in China of the Mid-Fukien Synod to succeed Rev. Lin Yu Shu

Dr. Wang Chien Ho was elected Chairman of the Board, and C. J. Lin Secretary pro tem.

APPROVAL OF MINUTES

M-634 VOTED, to approve the minutes, as distributed, of the last meeting on November 8, 1930.

ADDRESS BY DR. FAIRFIELD

The Chairman extended a hearty welcome to Dr. Wynn C. Fairfield of the Board of Trustees, and asked him to address the Board.

Dr. Fairfield expressed his satisfaction of the work done at Fukien Christian University, and praised the fine and earnest Christian spirit of the faculty. "Fukien Christian University is the most encouraging thing I have seen in China this time." He assured the Managers the continued cooperation of the American Board. He said, "Though the American Board had too many children to look after, we shall support Fukien Christian University to the limit of our ability."

#### REGISTRATION WITH THE MINISTRY OF EDUCATION

The communication from the Nanking Ministry of Education, with regard to the granting of charter to our college of arts and science, was read. It was

M-635 VOTED, to acknowledge the receipt of the Government's communication to register us as a college of arts and science before we strengthen our school of education or the establishment of a third college, and to use the name of Fukien Hsieh Ho Hsueh Yuan (私立福建協和學院) in official communication with the Government.

#### CO-EDUCATION PLAN

President Lin reported the faculty plan for co-education. It was to build a new residence on an appropriate location on the campus which should have accommodations for two or three single-lady members of the staff (Dean of Women and Miss Asher) and about twenty-five girl students. When the girls student body should increase so as to call for a larger dormitory, the proposed residence would be used for the social center of the girls as well as for the living quarters of the dean of women, single-body teachers, and other members of the staff without children. It was also reported that Mr. Wiant of the Fukien Construction Bureau had been working on a general layout of the future women's unit. The preliminary sketch of the new residence was passed around among the Managers. Considerations were given to the desirability of having the University setting a standard for co-education, and the means of meeting the current expenses. The action of the Trustees on this matter (T-919) on November 18, 1930 was also read. No formal vote was taken.

#### URGENT LAND PURCHASES

The urgency in purchasing a few pieces of land connected with the University campus and needed for future development was brought for discussion. The Board, having in previous meeting informally instructed the President to negotiate for the purchases, now

M-636 VOTED, to borrow from the anticipated gain on gold exchange of this year a sum of five thousand dollars (\$5,000) local currency for the purchase

of several pieces of land near the campus.

APPROVAL OF PROFESSOR BEEMAN'S FURLOUGH PLAN

Professor Beeman of the Department of Chemistry will leave on furlough on June 27 From Hongkong via Suez, arriving New York on September 5. Oberlin College is considering to give him the Charles M. Hall Research Fellowship in Chemistry for 1931-32, which carries a stipend of \$2,000 gold with the obligation of about one-fourth time teaching. He plans to print his thesis, and will go to Chicago to receive his Ph. D. degree in February, 1932. It was

M-637 VOTED, to approve Prof. Norvil Beeman's 1931-32 furlough plan.

THE WESTERN STAFF AND MISSION BOARDS' APPOINTMENTS

President Lin and Bishop Gowdy both reported their correspondences with the New York Office and their respective conferences with the Western members on the staff with regard to the latter's assignment to the various cooperating Mission Boards for appointments. It was thought that the Trustees meant to ask the cooperating Boards to take over the Western members now on staff as their regular missionaries, and that the University would pay to the Mission Board concerned the present salary and allowances of the teacher or teachers thus taken over. It was

M-638 VOTED, to express the Managers' favor of presenting the Western members on the University staff to the cooperating Mission Boards for appointments as their respective missionary teachers to the University, provided the Trustees can make financial arrangement without encroaching on the regular University budget.

PRESIDENT'S LEAVE OF ABSENCE

M-639 VOTED, to approve President's leave of absence from the University in order to attend Dr. Butterfield's conference on rural reconstruction movement in Nanking on March 9, and the Council of Higher Education meeting in Shanghai on March 17.

The meeting adjourned.

C. J. Lin  
Secretary pro tem.

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MINUTES OF MEETING

BOARD OF MANAGERS, FUKIEN CHRISTIAN UNIVERSITY

April 4, 1931, 2:30 P.M.

In the residence of Mr. Paul

P. Wiant

List of Members

<u>Term Expires</u>	<u>Church of Christ Mid-Fukien (A.B.C.F.M.)</u>	<u>C.H.S.K.H. (C.M.S. in Fukien)</u>	<u>Church of Christ South Fukien (Reformed)</u>
1931	C.D. Sheng		H. Renskers
1932	W.L. Beard	W.P.W. Williams <sup>X</sup>	
1933	Huang Wen Yu <sup>X</sup>	(Treasurer)	
1934	Nga Geng Guong		

Methodist

Co-opted

John Gowdy	David S. Hung
Lin La Chuan	Wang Yung Chung
Wang Chien Ho <sup>X</sup> (Chairman)	Ting Chao Wu
Paul P. Wiant <sup>X</sup>	Lin Pu Chi <sup>X</sup> (Secretary)

Ex-officio

Lin Ching Jun<sup>X</sup> (President)

Those whose names are starred above were present.

The Chairman, Rev. Wang Chien Ho, presided, and Rev. Lin Pu Chi acted as secretary, and Rev. W.P.W. Williams offered the opening prayer.

Apologies of absence were presented for Bishop John Gowdy, Dr. W.L. Beard, and Messrs. Wang Yung Chung, Ting Chao Wu, David S. Hung and H. Renskers.

CHANGE IN ROSTER

A letter of resignation from the Board from Mr. C.D. Sheng was presented, and the President announced that he had not been informed by the Mid-Fukien Synod of the Church of Christ in China as who had been elected to take Mr. Sheng's place.

APR 4  
1931

APPROVAL OF MINUTES

M-640 VOTED to approve the minutes, as distributed, of the last meeting on February 14, 1931

PRESIDENT'S REPORT ON RECENT TRIP

The President then made a verbal report of his recent visit to Nanking to attend the Conference called by the China Christian Council in the Capital to meet Dr. Butterfield and Dr. Warnshuis. Fukien Christian University was among the five colleges which were invited to participate in the Conference. The discussion was on the rural church problems and leadership training for rural service. Fukien Christian University's work and future plans were favorably considered. No resolutions were passed. The Conference proved to be very profitable to all who attended it.

After the Nanking Conference, the President went to Shanghai to attend the annual meeting of the Council of Higher Education. No serious changes were effected with regard to the correlated program. The annual meeting of the China Christian Educational Association elected President C.J.Lin president for 1931-32.

VISIT OF THE LAYMEN'S INQUIRY COMMISSION

The recent visit of Dr. E.M.Knight and other members of the Laymen's Inquiry Commission to Fukien Christian University was also reported.

BUDGET FOR 1931-32

The budget for 1931-32 was explained as to its new form and rate of exchange at three to one. A copy of the budget having been distributed to the members of the Board for study about two weeks before, it was

M-641 VOTED that the budget for 1931-32 be adopted.

SUPPLEMENTARY BUDGET

The supplementary budget was then taken up and carefully considered. It was

M-642 VOTED that the supplementary budget which calls for \$85,750 local currency for urgent new needs, as presented by the president, be adopted. The order of the different items is however not necessarily an indication of their comparative urgency.

APR 4  
1931

UNIVERSITY TREASURERSHIP

There was discussed the problem of the treasurership at the University, and it was noted that Mr. James H. McCann, the present acting treasurer, would leave for the north shortly, and another person must be found to take his place before Mr. R.W. McClure's return to Foochow. It was

M-643 VOTED that the Board request Rev. Henry V. Lacy of the Methodist Episcopal Mission to kindly serve as acting treasurer of Fukien Christian University, beginning May 1, 1931.

M-644 VOTED that the Board of Managers of the Fukien Christian University heartily thank Mr. James H. McCann for his services as Treasurer of the University, and do wish to put on record their deep appreciation of his unflinching energy and great devotion to his work on behalf of the University.

BUILDING PROGRAM FOR 1931-32

Then followed a report from the President about the building program of the University for the calendar year 1931-32. All of the following undertakings had been approved by the Managers and the Trustees:

- |  |                       |
|--|-----------------------|
| 1. A New Two-Family Residence (now under construction)   | \$15,000 L. c.        |
| 2. Remodel of House No. 19 (now Wang-Kuo residence)<br>into a Three-Apartment House . . . . .            | 2,000                 |
| 3. Remodel of Double-Residence No. 5 (now Kellogg-<br>Farley Residence) into Student Dormitory . . . . . | 4,000                 |
| 4. Fence (provided in 1931-32 Budget) . . . . .  | 5,000                 |
| 5. Construction of a New Water Reservoir . . . . .<br>(provided in 1931-32 Budget)                       | 2,000                 |
| 6. One Double or Two Single Residences (for Kellogg<br>and Beeman upon their return in 1932) . . . . .   | <u>15,000</u>         |
|  | <u>\$43,000 L. c.</u> |

The meeting adjourned.

Lin Pu Chi  
Secretary.

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FUKIEN CHRISTIAN UNIVERSITY  
MINUTES OF ANNUAL MEETING  
BOARD OF MANAGERS

9:00 A.M., Saturday, August 29, 1931  
In the Residence of President C. J. Lin

List of Members

<u>Term Expires</u>	<u>Church of Christ</u> <u>Mid-Fukien</u> <u>(A.B.C.F.M.)</u>	<u>C.H.S.K.H.</u> <u>(C.M.S. in Fukien)</u>	<u>Church of Christ</u> <u>South Fukien</u> <u>(Reformed)</u>
1931	Lin Yu Shu		H. Renskers*
1932	W. L. Beard	W.P.W. Williams	
1933	Huang Wen Yu*	(Treasurer)	
1934	Nga Geng Guong*		
	<u>Methodist</u>		<u>Ex-officio</u>
1931	John Gowdy*		Lin Ching Jun* (President)
1932	Lin La Chuan		
1933	Wang Chien Ho* (Chairman)		
1934	Paul P. Wiant*		

Those whose names are starred above were present, as well as Mr. Henry V. Lacy, acting treasurer of the University.

The Chairman, Rev. Wang Chien Ho, presided, and President C.J.Lin was asked to be secretary pro tem. The Chairman asked Miss Huang Wen Yu to offer the opening prayer.

Apologies of absence were presented for Dr. W.L.Beard, and Messrs. Lin Yu Shu, W.P.W.Williams and Lin La Chuan.

APPROVAL OF MINUTES

M-645 VOTED to approve the minutes, as distributed, of the last meeting of the Board on April 4, 1931.

ANNUAL REPORTS FOR 1930-31

The President submitted his Annual Report, together with the Report from the Dean and the Treasurer. A copy each of these Reports was distributed to the Managers before the meeting. Dr. Wang, the Chairman, expressed the gratification of the fine work done at the University during the year 1930-31, as shown by these reports. It was then



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M-646 VOTED that the President's Annual Report, together with the Dean's and the Treasurer's be received for file and recommended for publication.

APPRECIATION TO MR. HENRY V. LACY

Mr. Lacy has kindly taken over the Treasurer's Office after Mr. McCann left for the North. He takes over the responsibility as treasurer of the University, in addition to his already very heavy work as the Superintendent of the Foochow Union Hospital. It was, therefore,

M-647 VOTED that the Board expresses its hearty thanks to Mr. Henry V. Lacy in giving his service as acting treasurer of this University before Mr. McClure returns.

AUDITORS FOR THE ACCOUNT 1930-31

M-648 VOTED to appoint Mr. Robert W. McClure and Mr. W.P.W. Williams as auditors of the accounts of the University for the year 1930-31.

INCREASE OF SALARY TO THE STAFF

The high rate of the gold exchange which operates very unfavorably to the salaries of the foreign members of the staff who still receive their money in silver at two to one, and the general raise of the cost of living, make certain increase of salaries and allowances quite urgent. It was

M-649 VOTED that the following increase of salaries be effected for the year 1931-32, beginning August 1, 1931:

	<u>Basic Salary</u> <u>For 1930-31</u>	<u>Increase for</u> <u>1931-32</u>	<u>Amount of</u> <u>Increase</u>
Wang, T.H. ....			60.00
Chen, W. Y. ....	\$2,400 L.c.	5%	\$120.00 L.c.
Cheng, T. H. ....	2,400	5%	120.00
Farley, M. F. ....	3,500	10%	350.00
Salary	\$2,800.00		
Children	700.00		
Martin, F. C. ....	2,800	10%	280.00
Wang, C. S. ....	2,160		60.00
Sutton, W. J. ....	3,800	10%	380.00
Salary	\$2,800.00		
Children	1,000.00		
			<u>\$1,370.00</u> L.c.

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Finding that President C. J. Lin did not accept and draw the increase of fifty dollars per month for 1930-31 as voted by the Board of Managers in their last Annual Meeting, it was

M-650 VOTED that an increase of twenty-five dollars per month be given to President Lin for the year 1931-32 beginning August 1, 1931, making his monthly salary at two hundred twenty-five dollars local currency.

M-651 VOTED that the Chinese teachers of professorial rank be allowed to draw five per cent of their salaries in gold for actual personal or family purchases abroad at the budget rate of exchange of this year, that is, three dollars Mexican to one dollar gold.

FINAL ADJUSTMENTS IN THE BUDGET FOR 1931-32

M-652 VOTED that the following adjustments should be effected in the budget for 1931-32.

Increases

Salaries & Allowances (as already adopted)	\$1,670
2 Lecturers on Education .....	590
Biology Instructor .....	696
Telephone (Rental 240 Equipment 280) .....	520
Books on Education & Psychology .....	633
Language Study Allowances to Foreign Staff	480
Building Insurance .....	100
Dispensary .....	50
Miscellaneous .....	124
Faculty Children's School Equipment .....	180
	<u>\$5,047</u>

Cuts

Business Management .....	55
Postal Agent .....	210
Registrar .....	1,200
History Teacher .....	1,425
Math. Teacher .....	600
Contingency .....	1,557
	<u>\$5,047</u>

THE FIELD SURPLUS FOR 1930-31

The Treasurer reported a surplus in the field of \$23,566.49 local currency. It came chiefly from the gain in gold exchange from special grants and gifts and from economy of administration. It was

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M-653 VOTED that the surplus be disposed off as follows:

New Dormitory .....	\$12,000.00	L.c.
Gas Plant .....	5,000.00	
Land .....	4,000.00	
Plant Maintenance Reserve Fund	1,000.00	
New Furniture (Chapel & Dormitory)	1,566.49	L.c.
	<u>\$23,566.49</u>	L.c.

GOLD SURPLUS IN NEW YORK FOR 1930 -31

From the final financial statement from our New York Office and the recent letter from Mr. B.A.Garside, Assistant Treasurer of our New York Office, it is found that a surplus of gold \$10,237.26 has been accumulated there, and that the Board of Managers has been asked to suggest ways and means of using the same. It was

M-654 VOTED that the surplus in New York Office of gold \$10,237.26 be used for the following purposes:

Provision for two gifts of Chinese Library .....	C\$2,500.00
Research work on Fukien Culture at the University .....	1,500.00
Sabbatical Reserve Fund for Chinese Professors .....	1,000.00
New Women's Dormitory Fund .....	4,500.00
Dormitory Equipment and Athletic Provisions for Women .....	737.26
	<u>C\$10,237.26</u>

M-655 VOTED an Investment Committee consisting of two members from the Board, together with the President and the Treasurer of the University, be created with the authority of making the best investments for the money on the field.

APPROVAL OF APPOINTMENTS

M-656 VOTED that the following new appointments by the President be approved:

W. Y. Chen (Associate Professor in Psychology),  
Chairman of Arts College. (B.A., Syracuse,  
1919; M.A., Syracuse, 1919; Ph.D., Duke,  
1930. Joined F.C.U. 1927.)

Willard J. Sutton (Professor of Chemistry),  
Chairman of Science College. (Ph.D.,  
Pittsburg, Joined F.C.U. 1925.)

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Lin Yu-Chi, Lecturer in Mathematics. (Dak. Wesleyan 1921-23; Ford's Foreign Service School and Detroit City College 1923-26; M.B.S. in E.C. Michigan State College, 1929; Michigan State Highway, 1929-31)

Mi I Ying, Instructor in Chemistry. (B.A. 1929. Assistant Instructor in Chemistry, F.C.U., 1929-30. Post graduate work in Chemistry, F.C.U. 1930-31.)

Cheng Ching Tuan, Instructor in Biology. (B.A. January 1929; Dean of Government Experimental School, Foochow, 1929. Assistant Instructor in Biology, F.C.U., 1929-30. Post graduate study, Yenching, 1930-31)

#### THE CORRELATED PROGRAM

After carefully discussing over the letters sent from Mr. B.A. Garside and Mr. E.H. Cressy, as well as a letter from Dr. Warnshuis and his memorandum on the Correlated Program, it was

M-657 VOTED that this Board recommend to the Trustees the approval of the Correlated Program. The Board would suggest to our Trustees to bring the matter of the organization of the East China Federated Universities and its relation with Shanghai College for further study to the Committee of the Christian College in China.

#### THE CO-OPTED MEMBERS OF THE BOARD

The Board noted the resignation of Rev. Lin Pu Chi from the Board and the absence of Messrs. David S. Hung, Wang Yung Chung and Ting Chao Wu in the province on account of their public services outside. It was

M-658 VOTED that a vote of thanks should be given to each of these members for their valuable service to the Board and to the University, and to express the regret that their absence from Foochow makes them unable to participate in discharging the duties of the Board.

M-659 VOTED that the following persons be co-opted as members of the Board for a term of three years beginning with September, 1931:

Mr. Lau Keng Guong, Treasurer of the Chung Hua Shen Kuan Hui (C.M.S.) Foochow.

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Rev. Diong Guong Euk, Teacher in Trinity College,  
Foochow.

Dr. James Ding, Principal of Anglo-Chinese College,  
Foochow

Mr. Wu Chu Kwei, '19, Principal of Hui-Jen Normal  
School, Amoy.

OFFICERS OF THE BOARD FOR 1931-32

M-660 VOTED that the following officers be elected for 1931-32:

Chairman .....	Rev. Lin Yu Shu
Secretary .....	Rev. Diong Guong Euk
Treasurer .....	Rev. W. P. W. Williams

Additional Members of the Executive Committee	Bishop John Gowdy Dr. W. L. Beard
--	--------------------------------------

M-661 VOTED that Mr. Lau Keng Guong and Mr. Paul P. Wiant  
be elected to serve as members of the Investment  
Committee.

The meeting adjourned.

C. J. Lin  
Secretary pro tem.

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**FUKIEN**

**INDEXED**

FUKIEN CHRISTIAN UNIVERSITY  
MINUTES OF THE SPRING MEETING  
BOARD OF MANAGERS

Time: 8:30 A.M., Saturday, January 30, 1932.  
Place: Mr. Wiant's house, Foochow.

List of Members

	<u>Church of Christ</u> <u>in Mid-Fukien</u> <u>(A.B.C.F.M.)</u>	<u>C.H.S.K.H.</u> <u>(C.M.S.)</u>	<u>Methodist Church</u>	<u>Church of Christ</u> <u>South Fukien</u> <u>(Reformed)</u>
1932	W. L. Beard*	W.P.W. Williams*	John Gowdy*	H. Renskers
1933	Huang Wen Yu*	(Treasurer)	Wang Chien Ho*	
1934	Nga Geng Guong		Paul P. Wiant*	
1935	Lin Yu Shu (Chairman)*		Lin Le Chuan*	
	<u>Coapted Members, 1934 Class</u>		<u>Ex-officio</u>	
	G. H. Diong (Secretary)*		Ching Jun Lin, President, F.C.U.*	
	James Ding*		R.W. McClure, Treasurer, F.C.U.*	
	Wu Chu Kwei			

Those whose names are starred above were present, Rev. Lin Yu Shu took the chair. The meeting opened with prayer led by Dr. Wang Chien Ho

Letters apologizing for absence from Messrs. Nga Geng Guong, H. Renskers, and C. K. Wu were reported.

The chairman extended welcome to the two new members present: Dr. James Ding and Rev. G. H. Diong.

APPROVAL OF MINUTES

M-562 VOTED: to approve the minutes, as distributed of the last meeting of the Board on August 29, 1931.

Acceptance of Auditors' Certificate for Accounts of University.

M-563 VOTED: to accept the Certificate for the accounts of the University for the fiscal year 1930-31 ending July 31, 1931, presented by the auditors, R.W. McClure, W.L. Beard, E.L.K. Beard.

Appreciation for Grant of Rockefeller Foundation for Gas Plant.

The President reported the grant of \$5,000 local currency made by the Rockefeller Foundation toward the building of a gas plant of the University. A gas plant would be a tremendous boon in view of the difficulty of processing alcohol on account of the boycott of Japanese goods.

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M-664 VOTED: to express to the Rockefeller Foundation the Board's deep gratitude for their gift.

Glencoe Church's Gift of \$4,000.00 Gold.

The President reported that while Mr. McClure was in America be mentioned in this Church the lack of residences for professors at the University, with the result that the Church came forward with a gift of \$4,000 gold toward the building of residences for two professors.

M-665 VOTED: to ask the President to write a letter expressing our grateful thanks for this most generous gift.

Items from Trustees' Meeting

(1) Gold Surplus in New York

M-666 VOTED: that Bishop Gowdy be asked to write on behalf of the Board a letter of explanation and apology to the Trustees about the use of this surplus and to explain the situation to them in person on his arrival in the states.

(2) Joint Board of Trustees in America

M-667 VOTED: that this Board agree to the idea of a Joint Board of Trustees in America, and express our readiness to follow the lead of our Trustees.

Congratulations to Dr. & Mrs. Hill

M-668 VOTED: that a letter be sent to Dr. & Mrs. William B. Hill expressing our deep sense of gratitude for all that he has done for the University, and conveying to him our warmest congratulations on his coming 75th birthday.

Budget for 1932 - 1933

(1) The President reported decrease in the income of the University on account of the following reductions:

a. The reduction in the grant from the Methodist Mission Board of \$ 600 gold. The reason for this inevitable reduction was explained to the Board by Bishop Gowdy.

b. The expiration of the Rockefeller Foundation agreement this coming June. The President reported his own appeal to the Rockefeller Foundation for a further grant of \$5,000 gold a year, to continue for five years, owing to straitened funds and he further announced the coming visit of Mr. N. Gist Gee, representation of the Rockefeller Foundation in China, in connection with this appeal.

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(2) Loan of \$2,000 gold.

The President reported that Miss Eva M. Asher spent her furlough years in study at Boston University, for<sup>which</sup> she incurred a debt of about \$2,000 gold. She would not be able to return to China without first meeting her financial obligation in the states.

M-669 VOTED: to loan Miss Asher the a sum of money up to \$2,000 gold, which sum to be returned to the University in 6 years' time. The administration to arrange the details of making the loan.

(3) Western Faculty Members' Salary Schedule

M-670 VOTED: to pay one half of Western Faculty Members' salaries and children's allowances in gold.

(4) Increase in the Salaries of some Chinese Members of staff.

M-671 VOTED: to increase the salaries of the following Chinese professor to \$200 Mex. a month on the basis of service rendered:

Theodore H.E.Chen, associate Prof. in Education, & Dean of the University.

C. S. Wang, associate Prof. in Chinese Literature and Religion.

Wang Tieu Hsin, assistant Prof. in chemistry.

Keats H. Tseng, assistant Prof. in Economics.

(5) The President's Salary.

M-672 VOTED: that the President's salary be increased to \$250 and that he be asked to yield in this matter this time to the judgment of the Board of Managers.

(6) Increase in Tuition.

M-673 VOTED: that in consideration of the fact (1) that our tuition fee is low compered with that of other colleges and University of the same standing and of the further fact (2) that our income has been reduced, we raise our tuition fee from \$35 a term to \$40 a term i.e. to \$80<sup>a</sup>year beginning with the Autum of 1932.

(7) The Whole Budget.

M674 VOTED: that we pass the whole budget for 1932-1933 as amended in M-672 and recommend it to the Trustees for adoption.



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The Return of Professor Kellogg

M-675 VOTED: that a letter be sent to Professor Kellogg asking him to return to F.C.U. and assuring him of our warm welcome.

The Request of the Finance Committee of the  
M. E. Church in Foochow.

M-676 VOTED: that the President be asked to write a letter in answer to the request of the Finance Committee of the Methodist Church in Foochow for free tuition of of Pastor's children at F.C.U., showing the difficulty of our acceding to their request and our request for being unable to grant the same.

Bishop Gowdy as the Managers Representative in America

M-677 VOTED: that we ask Bishop Gowdy to kindly represent the Board of Managers in America.

Sabbatical Year for Chinese Professors.

M-678 VOTED: that a man of professorial standing be granted a year's leave of absence after 6 years of service on half pay for a year, or full pay for 6 months, on the understanding that he spends such time for further training and study.

Investment Committee

The President reported that on account of Mr. Lau Kieng Guong not accepting our election to become a member of this Board, the Investment Committee now consists of Mr. Wiant, the University treasurer, and the President.

M-679 VOTED: that we pass a vote of confidence in the Investment Committee and that the same be asked to go on with all arrangements.

Telephone Deposit Fund

The President reported that the Telephone Company asked for a deposit of about \$2,000 before they could undertake the work of setting up the telephone for the University.

M-680 VOTED: to empower the President to make necessary arrangements for the installation of the telephone at the University.

The Special Supplementary Budget, 1932-1933

M-681 VOTED: that if and when money is secured for this special budget on science equipment, faculty residences, and scholarship the Executive Committee of the Board of Managers be asked to pass on it.

The meeting then adjourned.

G.H.Diong  
Secretary.

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MINUTES OF MEETING  
BOARD OF MANAGERS, FUKIEN CHRISTIAN UNIVERSITY

Time: 3 P.M. 10th June 1932.  
Place: Wenshan Girls' School, Foochow

List of Members

*Mailed to Secretaries 11/14/32*

	Church of Christ in Mid-Fukien	C.H.S.K.H. (C.M.S.)	Methodist Church	Church of Christ South Fukien (Reformed)
1932	W.L. Beard*	W.P.W. Williams	John Gowdy	H. Renskers
1933	Huang Wen Yu*		Wang Chien Ho*	
1934	Nga Geng Guong		Paul F. Wiant	
1935	Lin Yu Shu (Chairman)*		Lix Le Chuan	
	Co-opted Members		Ex. Officio	
	G. H. Diong (Secretary)*		Ching Jun Lin, President, F.C.U.*	
	James Ding		R. W. McClure, Treasurer, F.C.U.*	
	Wu Chu Kwei			

There were present those members whose names are starred above. The Rev. Lin Yu Shu took chair, and the meeting opened with prayer led by G. H. Diong.

APPROVAL OF MINUTES

M 682. VOTED to approve the Minutes of the Previous meeting of the Board held on 30th January, 1932 - as distributed to the members.

Gift of Chinese Library - terms of Acceptance.

The President reported that the negotiations regarding the actual handing over of the Chinese Library, the gift of Dr. Ding Baik Cieng (tutor to the last Manchu Emperor) were about to be completed, having gone on for over a year, and entailing the necessity of several visits to the ancestral home of Dr. Ding. The library consists of over 34,000 volumes some of which are most rare, and valuable.

Terms of acceptance. The President then submitted to the consideration of the Board, a letter he had prepared accepting the gift of the library, in which letter were stated the terms of acceptance.

1. The University gratefully accepts the Chinese library, the gift of Mr. Ding Baik Cieng, and propose to have it placed in the University library and to have all the books belonging to it catalogued and numbered with the other books of the University so as to form permanently a part of the University library.

June 10, 1932.

2. These Chinese books are to be placed in a special alcove in the University library, to be called "The Ding Baik Cieng Alcove".

3. We propose to hang on the wall a framed photograph of our benefactor Mr. Ding Baik Cieng and a scroll inscribed in his own writing.

4. We propose to secure a sum of \$3000 by subscription, with which to institute a prize to be called "Ding Baik Cieng Chinese Culture Prize" - the prize each year to come from the interest of the fund.

5. Whenever the eldest son of our Benefactor (through whom the President made all necessary arrangement regarding the presentation of the Chinese Library to the University, and who resides in the ancestral home near Foochow) comes to read in the University library, he is to be the official guest of the University.

After some discussion it was

683 VOTED to approve the terms of acceptance of "The Ding Baik Cieng Library".

#### Presentation of the Gift at Commencement.

The President announced that he had asked Mr. Ding Baik Cieng's eldest son to be present at the coming Commencement - on which occasion was to make in the name of his father, a formal presentation of the gift of the Chinese Library to the University, so that the University might formally and publicly acknowledge the gift.

#### Aid to Education in our Benefactor's Village

The President further told the Board that the Ding Baik Cieng had always had a deep interest in education in Fukien and that it was his great hope to found later on a middle school in his own willage and that he was anxious to have the help of the University when such a plan was materialize. After some discussion it was felt that as there was nothing definite we must leave the question until such time as a more definite appeal is made.

#### Question of having Honorary Members on the Board.

The President presents the idea of asking a few prominent and public men as benefactors of the University like Mr. Ding Baik Cieng, to become honorary members of the Board of Managers. As it was felt that more time was needed to consider the question and that the Board should like to have the opinion of the Trustees on this question it was

June 10, 1932.

M 684 VOTED to lay on the table the question of honorary members on the Board of Managers.

Budget for 1932 - 1933

The President made clear that <sup>this</sup> they should wait until the annual meeting of the Board; but as the Administration had to proceed to pay out salaries and secure necessary apparatus, he would ask the Board to authorize him to do what is necessary until sanction for the budget comes from the Board of Trustees. So it was

M 685 VOTED that before the consent of the Board of Trustees reaches us, we authorize the President to proceed on the basis of the budget for 1932 - 1933.

Correlated Programme.

The President reported that with the exception of the Universities of Shanghai all were in favor of this programme and that the joint Conference with reference to the Correlated Programme seemed to expect more of F. C. U. than had been anticipated e.g. they thought we should undertake training in education and theology and that we should have an enrollment not exceeding 400.

M 686 VOTED to record our approval of (a) the Programme as a whole and (b) to record on special approval of the part of the programme which concerns F.C.U.

Arrangement for Western Staff

M 687 VOTED to approve of this arrangement which our Trustees are trying to make for our Western Staff as in T-986.

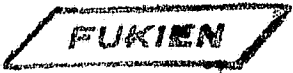
The Rev. W.P.W. Williams' Furlough.

The President announced that Mr. Williams was going to start for England and so it was

M 688 VOTED to ask the secretary to write a letter to Mr. Williams expressing our appreciation for his past service on the Board of Managers and to ask him to be our representative to C. M. S. Headquarters.

The Meeting then adjourned.

G. H. Diong  
Secretary



MINUTES OF THE ANNUAL MEETING  
THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY

Time: 9 A.M. October 8th, 1932. *Distributed to Members with*  
Place: Fukien Christian University *date of April 20, 1933*

List of Members

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Church of Christ in Mid-Fukien    C.H.S.K.H. Methodist Church (C.M.S.)    Church of Christ South Fukien (Reformed)

- |      |                                    |                           |                            |                  |
|------|------------------------------------|---------------------------|----------------------------|------------------|
| 1932 | W. L. Beard <sup>x</sup>           | E. M. Norton <sup>x</sup> | John Gowdy <sup>x</sup>    | Wm. Van der Meer |
| 1933 | Huang Wen Yu <sup>x</sup>          |                           | Wang Chien Ho              |                  |
| 1934 | Nga Geng Guong <sup>x</sup>        |                           | Paul P. Wiant <sup>x</sup> |                  |
| 1935 | Lin Yu Shu (Chairman) <sup>x</sup> |                           | Lin Le Chuan <sup>x</sup>  |                  |

Co-opted Members

Ex. Officio

James Ding<sup>x</sup>  
Wu Chu Kwei<sup>x</sup>  
G. H. Diong (Secretary)<sup>x</sup>

Ching Jen Lin, President, F.C.U.<sup>x</sup>  
R. W. McClure, Treasurer, F.C.U.<sup>x</sup>

There were present those members whose names are starred above. The Chairman, the Rev. Lin Yu Shu was in the chair. The meeting opened with prayer led by Rev. E. M. Norton.

Approval of Minutes of Last Meeting

M689 VOTED to approve the Minutes of the last meeting of the Board held on June 10th, 1932, as distributed to the Members.

Bishop John Gowdy's Address

Then followed an address by Bishop Gowdy in which he gave the members a vivid description of the financial depression in the States and in England.

Acceptance of the Annual Reports

M 690 VOTED to accept the Annual Reports of the President, the Dean, and the Treasurer of the University.

Acceptance of the Auditors' Report

After noting that the Auditors found all the accounts correct, and that they recommended certain improvements in the ~~method~~ of keeping of the accounts it was

M 691 VOTED (1) to accept the Report on the Accounts of the University for the fiscal year 1931-1932, ending June 30, 1932, presented by the Auditors, Messrs. Hu Sie Guong and E. M. Norton.

(2) to tender to them the grateful thanks of the Board.

New Appointments

The President then announced the appointment of the following full time members on the University Staff.

1. Lin Tien Lan - Professor of History and Political Science.  
B.A. Southwestern University, Kansas U.S.A., 1914.  
M.A. Princeton University 1916  
Formerly Professor of History and English Literature,  
National Southeastern University, Nanking; Amoy  
University, Fukien; Greater China University, Shanghai.  
Professor at F. C. U., 1927 - 29.  
Secretary in Ministry of Communications, National Govern-  
ment, Nanking, 1930 - 1931; Secretary in the Ministry  
of Finance, Nanking, Spring 1932/
2. Miss Yu Chang Feng, Dean of Women, and Lecturer  
B.A. Ginling College, 1921.  
M.A. Hartford School of Religion, U.S.A., 1930.  
Graduate studies in Yale University, 1930-1931.  
Teacher in Government School, Anking, 1921-1925.  
Principal of W.F.M. Girls' High School, Wuhu, Anwei, 1925-29,  
Teacher in Hui Wen Methodist Girls' High School, 1931 - 1932.
3. Miss Eva M. Asher, Associate Treasurer, and English Secretary.  
B.S. in Business Administration, Boston University.  
Secretary and Treasurer of F. C. U., 1923 - 1929.
4. Chu Wei Tze, Instructor, Chinese Literature.  
Student in Nanking Theological Seminary 1924 - 1927.  
Post-graduate student in Central College, Tokyo, Japan, 1930-32.  
Instructor in F. C. U., 1929 - 1930.
5. Yang Ming Sheng, Business Manager.  
B.A. Yenching 1922, B.D. Yenching 1924.  
Pastor American Board Mission, 1924 - 1926.  
Secretary of China Christian Education Association, 1926-27.  
Inspector in Bureau of Public Works, Fukien, 1927-29.  
Treasurer of Fukien Kuomintang, 1929-1932.

The President then announced the appointment of the following part-time Lecturers on the staff.

1. Edwin Ding, Economics.  
B.A., M.A. Harvard University.  
Teaching Fellowship, University of Southern California, 1927-28  
Professor and Head of Banking Department, College of Com-  
merce, Amoy University, 1928-1932.
2. Chiang Liu, Sociology.  
B.A., M.A., Ph. D. State University of Iowa, U.S.A.

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3. Chen I Yuan, Fukien Literature.  
B.A. Waseda University, Tokyo, Japan.  
At one time Professor of National Peking University.
4. Wei Ying Chi, Fukien Customs and Religion.  
Author of several books on Fukien Folk Lore.
5. Chen Shao Sung, Animal Husbandry; Agriculture.  
B.S., M.S. Mississippi A. & M. College, U.S.A.  
President of Foochow Agricultural College.

The following are graduate assistants:

1. Lin I, B. A. 1932, Chemistry
2. Chiang Jen Yu, B. A. 1932, Biology
3. Lin Chi Tin, B. A. 1932, Library

The President noted that all the full time professors and Lecturers are Christians, and that of the part-time appointees only one man is a non-Christian.

M 692 VOTED to approve the appointment of the above.

Revised Budget for 1932-1933

The President explained that the following cuts:-

- G\$1,000.00 by the American Board Mission
- G\$1,111.11 by the C. M. S.
- G\$ 100.00 by Dutch Reformed Church of America
- 30% reduction from the Harvard-Yenching Institute Fund

made it necessary to revise the budget. These cuts also necessitate the counting of M\$6,909.74 from the gold exchange over and above the rate of 3 to 1, which is the budget rate, in order to balance the budget for the present fiscal year, 1932 - 1933.

M.693 VOTED to accept the New Budget for 1932 - 1933, as revised.

Disposal of Surplus from Budget of 1931-32

The University Treasurer reports a surplus of M\$26,046.83 from the operation budget for 1931-32 due to increased student enrollment, gold exchange, and economy in administration.

M.694 VOTED to dispose of the surplus from the Budget of 1931 - 1932 as follows:

- |  |                    |
|--|--------------------|
| 1. Field General Endowment . . . . .     | \$10,000.00        |
| 2. Land Purchases . . . . .              | 2,000.00           |
| 3. Toward Building Staff Living Quarters | <u>14,046.83</u>   |
| TOTAL: . . . . .                         | <u>\$26,046.83</u> |

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### Reduction of Grants from the Missions Boards

After some discussion it was clear that the favorable exchange on gold has been the one thing that has enabled the University to go on with her work financially, that added to her other financial difficulties has now come the reduction in grants from the various missions and Churches concerned. It was therefore

M. 695 VOTED to send a letter to the C.M.S. through Bishop Hind and another through the Board of Trustees pleading for further consideration of the question before withdrawing their support. (The President to write this letter.)

M. 696 VOTED further to ask the C.M.S. to continue to send their representative to this Board even if they find it impossible to continue their subsidy.

M. 697 VOTED to send to each of the other Mission Boards - Methodist, American Board, and Reformed, a letter of thanks for their generous help all these years, accepting their decision to reduce the grants and expressing the hope, if things improve, they may find it possible to continue as in the past to help this University. (The President to write this letter.)

### English Presbyterian Mission and the University

The President pointed out that for many years the University has received students from the schools under the English Presbyterian Mission in South Fukien. So Fukien Christian University has been able to serve that Mission in the same way as she has been able to serve the other Missions in this Province. Various members of the Board then expressed the hope that in this time of difficulty the English Presbyterian Mission may come forward to give a helping hand. After some discussion it was therefore

M. 698 VOTED (1) to ask the English Presbyterian Mission to help the University by sending a teacher or making a grant, seeing the share they have in our work here.

(2) and that Mr. Wu Chu Kwei be asked to represent the Board in this matter.

### Need of a New Library Building

The President reported, in connection with the Ding Baik Cien Library, that only ten boxes of books had been packed as the work was interrupted by the illness of the Donor's son who was arranging for the packing and sending of the books. He further pointed out that when the Chinese books come, there will be no place in the



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present library to accommodate them. The present library is growing far too small for the number of students who are constantly using it.

M.699 VOTED that the Board recognize the urgent need of a new library building and sanction the appeal for \$50,000 gold or \$200,000 Mex. for that purpose.

Need of an Additional Teacher for the English Dept.

The President informed the Board that there is at present only one regular member of the Staff in the English Department and though Professor Farley is for the time being assisted by Professors Scott and Lin Tein Lan, he has to do much of the work of the Department single-handed. Considering the importance of English at the University, the need is most urgent for another teacher of English.

M.700 VOTED that the Board put on record the very urgent need for an additional teacher in English.

Purchase of Land

The President reported the negotiations regarding purchase of land.

M.701 VOTED to authorize the President to complete the transaction.

Alumni Representatives to Board of Managers

M.702 VOTED to ask the President to go into the matter carefully, and to present the results of his investigation to the consideration of the Board at their next meeting.

Election of Officers and Appointment of Executive Committee

M.703 VOTED (1) to elect the following officers for the ensuing year.

Chairman: Rev. Lin Yu Shu  
Secretary: Mr. G. H. Diong  
Treasurer: Rev. E. H. Norton

(2) that the following constitute the Executive Committee of the Board.

The Chairman  
The Secretary  
The Treasurer  
Bishop Gowdy  
Dr. Beard

The Meeting then adjourned.

G. H. Diong  
Secretary

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Send to members  
See Com. &  
Com. on Governance  
7/16/33

MINUTES OF THE MEETING OF THE  
BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY

Time: 9:00 a.m., May 27, 1933  
Place: Bishop Gowdy's Residence, Foochow

Members

Church of Christ in Mid-Fukien	C.H.S.K.H. Methodist Church (C.M.S.)	Church of Christ So. Fukien (Reformed)
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1933	Huang Wen Yu <sup>x</sup>		Wang Chien Ho(1)	
1934	Nga Geng Guong <sup>x</sup>		Paul P. Wiant <sup>x</sup>	
1935	Lin Yu Shu (Chairman) <sup>x</sup>		Lin Le Chuang <sup>x</sup>	
1936	W. L. Beard <sup>x</sup>	E.M.Norton <sup>x</sup>	John Gowdy <sup>x</sup>	Wm. Vander Meer <sup>x</sup>

Co-opted Members

Ex Officio

James Ding <sup>x</sup>	Ching Jen Lin <sup>x</sup> , President, F.C.U.
Wu Chu Kwei	R. W. McClure, Treasurer, F.C.U.
G. H. Diong (Secretary) <sup>x</sup>	

The members whose names are starred above were present.  
(1) Deceased.

The Chairman, Rev. Lin Yu Shu, was in the chair. The meeting opened with prayer by Rev. E. M. Norton. Members of the Board rose to express their welcome to Mr. Wm. Vander Meer, representative of the Dutch Reformed Mission on the Board, who was attending the meeting for the first time.

Approval of Minutes of Last Meeting

M 704 VOTED to approve the minutes of the last meeting of the Board held on October 8, 1932, as distributed to the members.

Report of the President

President C. J. Lin gave a brief report of the state of the University at the present time, covering the following points:

1. Students. Fall term, 185; spring 165; coeducation working out satisfactorily; fine religious spirit.
2. Staff. Professor N. Beeman not returning; Prof. C. R. Kellogg will stay in America another year; considerable research has been carried on; Miss Asher's return; death of Mrs. T. H. Cheng last August; death of Mrs. F. P. Beach last January.

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Report of the President (Continued)

3. Equipment. Two new homes just completed (Hill-Warner house); gas plant near completion; Science Hall repainted, gift of Bishop Gowdy; Arts Hall needs to be repainted, \$300; Biology department added 15 microscopes to its equipment; Physics Work Shop and Electrical Laboratory increased its equipment, made possible by gift from Rockefeller Foundation; Chemistry department added four laboratory tables.

4. Financial and Educational Problems

Great decrease in income; policy in regard to accepting private and public gifts; cultivation work in China and America ought to be considered; educational policy on quality against quantity still maintained, but there should be more vitalization of studies and more direct means of service to society provided.

Announcement of the Death of Rev. Wang Chien-Ho, D.D.

The president announced the death of Rev. Wang Chien Ho, M.A., D.D., last January, and called attention to the fact that Rev. Wang had been a member of the Board of Managers of Fukien Christian University almost from the beginning of the institution, and made mention of the valuable service he had rendered.

M 705 VOTED to instruct the Secretary to write letters of sympathy, and appreciation of service rendered, to the families of Dr. T. H. Cheng, Rev. F. P. Beach, and Rev. Wang Chien Ho. Also to write letters to the American Board Mission and Methodist Church expressing this Board's appreciation of the service of the representatives of these two boards, Mrs. F. P. Beach, and Rev. Wang Chien Ho, respectively.

Appointment of Auditors

M 706 VOTED to ask Mr. Hu Sie Guong and Mr. P. P. Wiant to audit the university books for the year July 1, 1932 - June 30, 1933.

Mrs. E. G. Warner's Gift of G\$3,000.00 for Endowment

It was announced that Mrs. Warner left in her will G\$3,000.00 as a gift to Fukien Christian University for endowment purposes. It was recalled that Dr. and Mrs. Warner have been generous friends of the university since the early days of its existence. Their first gift was for \$1,000.00 and since then they have given \$500.00 yearly. Perhaps no one, in proportion

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to their means, has done so much for the university as has Dr. and Mrs. Warner, and the Board of Managers wish to express their gratitude for the untiring interest of these two friends.

M 707 VOTED that a letter of sympathy and gratitude be sent to Dr. E. G. Warner, in the name of the Board, to be signed by the Chairman and the Secretary, Bishop Gowdy and President Lin to prepare the letter.

Permanent Charter from the New York Board of Regents

M 708 VOTED to ask the administrative authorities of the university to make application to the Board of Regents of the University of the State of New York for a permanent charter.

Reply from the Chung Hua Sheng Kun Hui - Church Union

The President reported the reply to his letter to the Chung Hua Sheng Kun Hui last fall asking for the continued support of the Church to the university, stating that on account of financial difficulties they would not be able to offer any assistance to Fukien Christian University this year as they would like to, but they might try to appropriate a small sum from the Fukien Synod funds in the near future so as to express their appreciation of and cooperation in the Christian Higher Educational work at F.C.U.

Financial Adjustments at the Close of the Present Year

The President reported that there were certain non-budget items which needed to be cleared off before the end of the present fiscal year, June 30.

M 709 VOTED to authorize the treasurer to pay from the un-expended balances, amounting to approximately \$15,000.00, the following non-budget items:

- \$8,000. to clear off building debit balances
- 4,000. to Sabbatical Fund for Chinese Professors
- 2,000. to Land Purchases
- 1,000. to Scholarship Edowment.

Budget for 1933-34

M 710 VOTED that the university personnel for next year be adjusted as follows:

- (1) To ask Prof. H. Kuo to postpone his sabbatical leave, due this summer.
- (2) To ask Prof. and Mrs. F. C. Martin to postpone their furlough, due in 1934.
- (3) To accept the resignation of Prof. Keats Tseng and

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ask the President to write him a letter expressing our gratitude for his four years of service at the university

- (4) To approve the following reappointments:

Edwin Chen as Assistant Professor of Economics  
Tai Wen Sai as Graduate Assistant in Physics and Math.  
Lu Tsung I as Graduate Assistant in Music.

- (5) To authorize the President to appoint a Lecturer in Botany and Agriculture, as a temporary substitute for Prof. C. R. Kellogg.

M 711 VOTED to ask the Board of Foreign Missions of the Methodist Episcopal Church to provide \$600.00 gold toward the salary of a temporary substitute teacher for Professor Kellogg.

Tuition Scholarships

M 712 VOTED to authorize the founding of twelve tuition scholarships (full tuition \$80.00), as follows:

3 for best entering freshmen beginning fall 1933  
3 for best sophomores based on freshman work, 1934-35  
3 for best juniors based on sophomore work, 1935-36  
3 for best seniors based on junior work, 1936-37

M 713 VOTED that we approve of including as a budget income item for next year \$8,030.74 from gain in gold exchange from the Harvard-Yenching Institute fund and the Rockefeller Foundation grant over and above 3:1.

*Signature: 1933-34 - May 27, 1933*

M 714 VOTED that we approve of the budget as a whole as presented.

Correlated Program

The President made a report on the Correlated Program as revised by the Council of Higher Education in January 1933. He stated that there were a few minor changes in the program as passed in 1930 and approved by our Board of Managers, but there was no change so far as Fukien is concerned.

M 715 VOTED that we reaffirm our approval of that part of the 1935 Correlated Program with regard to Fukien, as follows:

"Fukien should put its emphasis on training in education, religious education, social work, and other forms of community uplift as may be needed for its constituency. Pre-professional training in medicine and theology may be offered at Fukien, but all professional and graduate work should be taken elsewhere. The student body should not exceed 300."

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and that we approve the Correlated Program for China in general.

Then there followed a careful discussion regarding cooperation between Hwa Nan and Fukien, as mentioned in the Correlated Program. A number of means of cooperation were discussed as being quite practical, but as this Board has many times in the past expressed its readiness to consider any means of cooperation with Hwa Nan, it was thought advisable not to approach the Hwa Nan authorities again with any specific recommendations until they show some interest in considering with us the ways and means of cooperation.

M 716 VOTED that we report to the Council of Higher Education at its next meeting our readiness to consider any practical means of cooperation that will be acceptable to Hwa Nan.

Rural Extension Service

The President reported that there have been demands from both the Church people and the government for us to give more direct service with regard to rural reconstruction work in this province. He also stated that F.C.U. has done a considerable amount of work along this line in sericulture, rice selection, frog research, water analysis, poultry growing, bee keeping, etc. The name of Professor Kellogg is widely known in connection with our rural extension work, and his work has been of great value, but on account of the delay of his return and our financial stringency, we have not been able to meet those urgent demands during the last few years. Recently Rev. E. H. Smith of the American Board Mission offered us a grant of \$5,000.00 gold out of a special fund which he raised some time ago for rural work in Fukien, if we would enlarge out extension service.

M 717 VOTED that we accept Mr. Smith's offer of \$5,000.00 gold, and to express to him our appreciation of his cooperation with us in our rural service work, the President being asked to convey to Mr. Smith the acceptance and appreciation of the Managers.

M 718 VOTED that a committee of three, consisting of Dr. W. L. Beard, Mr. Lin Lei Chuan, and President Lin, be appointed, with power to coopt other members, to draw up a program for rural service for F.C.U., and to report same back to the Board.

Financial Policy

A general discussion of the financial conditions of the university was carried on. It was noted that we should have some means of carrying on promotional work abroad in connection with the newly organized Associated Boards in the interest of Fukien. The possibilities of doing some promotional work in China and in the South Sea Islands were also considered. The advisability of accepting specific grants from government and other public institutions was also discussed.

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Financial Policy (Continued)

M 719 VOTED that whenever there are no conditions attached, the President be authorized to go forward with arranging for the acceptance of gifts from both private and public sources.

Cooperation of the Boards of Managers of Other  
Christian Schools in Foochow

The Secretary read a letter addressed to this Board, signed by Dr. W. Y. Chen, temporary chairman, and Mr. Nga Geng Guong, temporary secretary of a meeting of the representatives of the Boards of Managers of Christian Schools in Foochow, to advise whether or not there should be organized an association consisting of two representatives elected from each of the Boards of Managers in Foochow for the purpose of the exchange of ideas with regard to educational policies and closer friendship and cooperation among the various boards.

M 720 VOTED that we are in favor of a closer cooperation among the various boards of managers of the Christian Schools in Foochow, but we do not consider that the proposed organization would be able to accomplish the object stated, and we hope some better means of accomplishing that goal can be found, and that we stand ready to cooperate.

Appreciation of Bishop and Mrs. Gowdy's Hospitality

M 721 VOTED that we extend to Bishop and Mrs. Gowdy our thanks and appreciation for the use of their home all day and the luncheon served.

G. H. Diong

Secretary

Letter 6/18/35

Minutes of the Special Committee on Rural Service  
Appointed by the Board of Managers of Fukien Christian University

FIRST MEETING: May 30, 1933, at Dr. Beard's House, Foochow City

Present: Dr. W. L. Beard, Messrs. Lin Le Chuan,  
Guy Thelin, Howard Chang, C. J. Lin

Dr. Beard was elected as Chairman and  
C. J. Lin as Secretary.

The meeting was opened with prayer by  
Howard Chang.

The Chairman called for the following reports.

1. Report by C. J. Lin. The purpose of the meeting was stated as being to work out a program for rural service in the university, as requested by the Board of Managers of Fukien Christian University. The movement is to take in the rural life as a whole which embraces economics, health, education and the spiritual side of community life. The present resources at the university and other movements in Fukien were also briefly stated.
2. Report by Mr. Howard Chang on the work at Foochow Union High School. He gave an account of the experimentation work on horticulture, pig raising and beekeeping. A certain amount of social education, health work and social service to the families were also reported.
3. Report by Mr. Lin Le Chuan as Principal of the Government School of Forestry and Agriculture. Rural service work has been conducted in a village about two miles from North Gate. Help of various kinds has been given to villagers. They secured the village gentry as directors of the work with school representatives on the local board. A graduate was employed at \$20.00 per month to conduct two night schools, one reading room and one tea garden, and to carry on a certain amount of investigation work.
4. Mr. Guy Thelin of the Union High School reported on the Rural Service Union in North China, pointing out ten points of work which we might do in Fukien.

A general discussion was carried on as to the kinds of service needed in Fukien and how the various agencies which are already in operation for such service could be coordinated. It was finally agreed to ask Mr. C. J. Lin to work out a program based on the discussion, same to be presented for further consideration on June 5.

C. J. Lin  
Secretary



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1933

Minutes of the Special Committee on Rural Service  
Appointed by the Board of Managers of Fukien Christian University

SECOND MEETING: June 5, 1933, at Dr. Beard's house, Foochow City

Present: Dr. W. L. Beard, Messrs. Lin Le Chuan  
Guy Thelin, Howard Chang, C. J. Lin

The meeting was opened with prayer by  
Mr. Guy Thelin

Copies of the program which was worked out by  
C. J. Lin on the basis of the last meeting were  
distributed, and consideration was given to  
each item with modification and amendment. The  
program was adopted in general, and it was recommended  
that it be reported back to the Board of Managers  
of Fukien Christian University.

C. J. Lin

Secretary

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FUKIEN

MINUTES OF THE ANNUAL MEETING  
THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY

Time: 9:00 a.m. November 4, 1933

Place: Home of Mr. and Mrs. Paul P. Wiant, Foochow.

List of Members

Church of Christ in Mid-Fukien	C.H.S.K.H. Methodist (C.M.S.)	Church	Church of Christ South Fukien (Reformed)
1933 Miss Huang Wen Yu <sup>x</sup>			
1934 Nga Geng Guong		Paul P. Wiant <sup>x</sup>	
1935 Lin Yu Shu (Chairman) <sup>x</sup>		Lin Le Chuan <sup>x</sup>	
1936 Dr. W. L. Beard <sup>x</sup>	E.M. Norton <sup>x</sup>	John Gowdy <sup>x</sup>	Wm. Vander Meer

Co-opted Members

Ex-Officio

James Ding <sup>x</sup>	Ching-Jun Lin, President, F.C.U. <sup>x</sup>
Wu Chu Kwei	R. W. McClure, Treasurer, F.C.U. <sup>x</sup>
G. H. Diong <sup>x</sup> (Secretary)	

The members whose names are starred were present. The Chairman, the Rev. Lin Yu Shu, was in the chair. The meeting opened with prayer led by Bishop John Gowdy.

Approval of Minutes of Last Meeting

M 722 VOTED to approve the minutes of the last meeting of the Board, held on May 27, 1933, as distributed to the members.

Report of the President

President C. J. Lin gave a report of the state of the University covering the following points:

- Students. The first year of co-education in the university; splendid spirit prevailing; deeper interest in religion.
- Plant and Equipment Two new faculty residences completed; new scientific apparatus acquired.
- Deaths. As already reported, this year has seen the loss of Mrs. Beach, Mrs. Amy T. H. Cheng, and the Rev. Wang Chien Ho. (A matter which may be of some interest to the members of the Board: the son of Rev. Wang Chien Ho who graduated from Anglo-Chinese College won with distinction one of the three tuition scholarships offered to students matriculating.

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Minutes of Fukien Christian University Board of Managers Annual Meeting, November 4, 1933.

Report of the President (Continued)

4. Autumn Term. Number of students 175. A new feature is that the Weekly Bulletin (in Chinese) is sent to all old boys. Deeper interest in religion manifested, over 100 students joining religious fellowship groups, Bible study classes etc; improvement in curriculum; a new addition to the staff in the person of Mr. C. N. Yang, Lecturer in Agriculture and Botany.
5. Policy, a few questions connected therewith.
- (1) Financial -- decrease in income affecting the institution.
  - (2) Some definite contribution to society at large in the form of social work in villages.

M 723 VOTED to accept the President's report.

Treasurer's Report

M 724 VOTED to accept the Treasurer's report subject to a favorable report from the auditors.

Appointment of Mr. C. N. Yang as Lecturer in Botany and Agriculture

M 725 VOTED to approve of the appointment of Mr. C. N. Yang, B.A., M.A., M.S., as Lecturer in Botany and Agriculture.

Report of Gifts

Gift of the Chen Library. The President reported that the larger part of the Chen Library has been moved into a room in the Science Hall, as the University Library, in the Arts Hall, is over full. There are already 21,814 books, consisting of about 80,000 volumes, and divided into 2,513 sections. These are placed in twenty-seven Chinese book shelves. Some of the books are in special boxes, of which there are about 90. According to the Librarian's rough estimate the books are worth at least M\$40,000. Among the collection there are some very valuable books and editions from the Tang, Sung and Ming Dynasties, and some of those from the early part of the Ching Dynasty could not be duplicated anywhere in China. There is still a portion of the library in Peiping and Tientsin which has not been moved to the university.

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1933

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Minutes of Fukien Christian University Board of Managers  
Annual Meeting, November 4, 1933.

The President then recommended the two following amendments to the original terms of acceptance of the Chen Library (see Minutes of Meeting of Board of Managers held on June 10, 1932): Item 5: "Whenever the eldest son of our benefactor, through whom the President made all necessary arrangement regarding the presentation of the library to the university, and who resides in the ancestral home near Foochow, comes to read in the University Library, he is the official guest of the University."--which is to be amended to read as follows:

- (1) When our Donor, Dr. Chen, himself, comes to the University, he is to be the guest of honor of the University.
- (2) The University prepares five admission tickets with names and photographs attached, to be issued when required to the five sons of the Donor, which tickets shall admit bearers to the University Library subject to the rules of the library. If, and when, the University finds this privilege is abused, the University retains the right of cancelling the said tickets.
- (3) The University issues a special admission ticket to our Donor, Dr. Chen, which shall admit him to the library, and to all the rights enjoyed by regular members of the faculty in the use of same.

The President further reported that of the \$6,600. Mex. set apart for the mending of old manuscripts and books belonging to the Chen Library, \$3,000 has already been given to the Chen family for the delicate and costly task of making good lost pages, mending torn and worm-eaten volumes, and mending all the volumes, and seeing that all sets are complete. \$3,600 more will be sent to the Donor when the transaction is completed and the last word comes from our Donor, whose final statement signed by himself once secured, will settle all questions to our rights to the Library which may be raised in the future by other members of the family or by descendants thereof. The President further proposed that out of \$10,000 set apart several years ago for this Library, \$7,000 being paid for the actual cost of restoring, rebinding, removing and shelving of the books, the remaining \$3,000 be used as the basis of the Chen Scholarship.

M 726 VOTED to accept the above amendments to the original terms of acceptance, and the apportionment of the sum of M\$10,000 set apart for this Library, with grateful thanks to the President for the trouble he has gone to, and the many difficult hours spent, in securing for the University one of the best Chinese libraries, which will be a tremendous asset to the university in years to come.

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Minutes of Fukien Christian University Board of Managers Annual Meeting, November 4, 1933.

Report of Special Grants

The President reported a special grant from the China Foundation of M\$12,000 given in three installments, of which sum \$10,000 will be used to secure better scientific apparatus, and \$2,000 devoted to special research work conducted by Professor T. H. Wang and Professor W. J. Sutton, both of the Chemistry Department.

The President reported a special grant of G\$600 from the Methodist Board for the salary of a temporary substitute for Professor C. R. Kellogg. On account, however, of unfavorable exchange, less than M\$2,000 will be realized instead of \$3,000 as had been anticipated.

M 727 VOTED to send in the name of the Board our grateful thanks to the Methodist Board for their generous grant; our grateful thanks also to the China Foundation for their special grant.

Revised Budget for 1933-1934

After listening to the President's explanation of this year's deficit and the proposed plan to balance the Budget, it was

M 728 VOTED to accept the Revised Budget, same to be balanced by the following:

(1) Omit from Expenditures Foreign	
Furlough Reserve Items 1933-34 . . .	\$9,600.00
(2) From 1932-33 Surplus . . . . .	<u>2,635.24</u>
	<u>\$12,235.24</u>

Problems Relating to Finances

The President pointed out that the grants from the various mission boards are becoming less every year, that there is no increase to come from our endowment, and that the generous grant of the Rockefeller Foundation will cease after another year, and so the university is now facing a serious financial situation. At the same time expenses are going up, salaries go up, and more sums are needed to keep up our scientific equipment. Yet we must advance. We live by growing. After some discussion, it was

Minutes of Fukien Christian University Board of Managers  
Annual Meeting, November 4, 1933.

M 729 VOTED that we approve of the President being absent during the coming year for "cultivation" work both in China and abroad.

M 730 VOTED that in the absence of the President an Acting President be appointed.

M 731 VOTED that funds from other sources failing, the Treasurer be authorized to finance the President in his cultivation work from the Furlough Reserve Fund.

✓ Land Purchase and House Building

The President reported the completion of the new road which is bound to bring the general public to the university. It seemed clear to the Board that not only would land soon increase in value, but also that godowns and residences would be put up in the neighborhood. So after some discussion it was

M 732 VOTED that to prevent undesirable buildings being erected in the neighborhood of the university, marring its beautiful views and shutting it in, the President and Treasurer be authorized, if, and when, necessary, to purchase land in the neighborhood of the university up to the amount of \$10,000.00 with money from the Reserve Fund, as a form of investment.

M 733 VOTED that from our last year's surplus money, we designate \$1,500 for the purchase of miscellaneous pieces of land.

M 734 VOTED that President Lin, Mr. Wiant, and Mr. Norton, the Treasurer of the Board, be appointed to form an Investment Committee.

It was pointed out that new buildings were urgently needed for the teaching staff and administrative officers of the University.

M 735 VOTED that we refer this question of erecting houses with Field Investment Funds (Not to exceed \$10,000) to the Investment Committee with power to act.

M 736 VOTED that the matter of the charging of rent be referred to the Investment Committee.

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Minutes of Fukien Christian University Board of Managers  
Annual Meeting, November 4, 1933

Rural Service Work

M 737 VOTED that the Board accept the report of the special committee on Rural Service Work and approve of the plan to form the Fukien Council on Rural Service; that to form the said Council the Board elect three members, and to request the Board of Managers of the Union Middle School to do the same; at the same time requesting each cooperating Church to elect a member as well.

M 738 VOTED that the President, Dr. Beard, Mr. Ling La Chuang be the three members elected by this Board.

M 739 VOTED that Dr. Francis Chen, B.A. (F.C.U.); M.A., B.D. (Yenching); Ph.D. in Rural Economics (Yale) be appointed Lecturer in Rural Economics.

M 740 VOTED that the salary of Francis Chen (\$200 per month) and all expenses connected with the Rural Service work be defrayed from the special grant of G\$5,000 for Rural Service Work given by Mr. E. H. Smith.

Election of Officers and Appointment of  
Executive Committee

M 741 VOTED (1) to elect the following officers for the ensuing year:

Chairman - Rev. Lin Yu Shu  
Secretary - G. H. Diong  
Treasurer - Rev. E. M. Norton

(2) that the following constitute the Executive Committee of the Board:

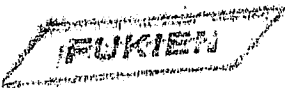
The Chairman  
The Secretary  
The Treasurer  
Bishop Gowdy  
Dr. W. L. Beard

Vote of Thanks to Mr. and Mrs. Wiant

M 742 VOTED that we extend to Mr. and Mrs. Wiant our grateful thanks for their kind hospitality in the use of their home for the meeting and serving lunch to those present.

The meeting adjourned.

G. H. Diong  
Secretary



MINUTES OF THE SPRING MEETING  
THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY

Time: 9:00 a.m., March 3, 1934.

Place: President C. J. Lin's Residence

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List of Members

	Church of Christ in Mid-Fukien	C.H.S.K.H. (C.M.S.)	Methodist Church	Church of Christ South Fukien (Reformed)
1933	Miss Huang Wen Yu			
1934	Nga Geng Guong		Paul P. Wiant <sup>x</sup>	
1935	Lin Yu Shu (Chairman) <sup>x</sup>		Lin Le Chuan <sup>x</sup>	
1936	Dr. W. L. Beard <sup>x</sup>	E. M. Norton	John Gowdy <sup>x</sup>	Wm. Van der Meer
	<u>Co-opted Members</u>		<u>Ex-Officio</u>	
	James Ding <sup>x</sup>		Ching-Jun Lin, President, F.C.U. <sup>x</sup>	
	Wu Chu Kwei		R. W. McClure, Treasurer, F.C.U. <sup>x</sup>	
	G. H. Diong			

The members whose names are starred were present. The Chairman, the Rev. Lin Yu Shu, was in the chair. The meeting opened with prayer led by Dr. W. L. Beard.

Approval of Minutes of Last Meeting

M 743 VOTED to approve the minutes of the last meeting of the Board as distributed to the members.

Auditors' Report

M 744 VOTED to accept the auditors' report that the accounts have been audited and found correct.

Report of the President

President C. J. Lin gave a report of the state of the University covering the following points:

1. Finishing up of fall semester's work

On account of political disturbance in Foochow, the University was closed on January 10 without final examinations. The make-up examinations were given at the beginning of this term.

2. Rural Service Program.

A joint committee composed of three members from the Board of Managers of the University and three from the Board of Managers of the Union High School, has worked out a tentative united program for Rural Service. This term the University is offering three new courses in connection with the Rural Service Program, besides reorganizing the existing curriculum for general rural emphasis. The University has also established a rural experimental station in a neighboring group of villages under the direction of Dr. Francis Chen.



MAR 3 1934

Minutes of Fukien Christian University Board of Managers  
Spring Meeting, March 3, 1934.

Report of the President (Cont'd)

3. Spring Outlook and Plans

150 students already registered. A number of old students could not return on account of the financial difficulties of their families. Spirit in school fine. The Chinese Librarian, Chin Yun Min, is given three months to study the Library Systems in other Universities in China. Mr. Chin has been connected with our Library work for about 8 years. The Business Manager will also be sent to other parts of China to investigate business management and campus care.

M 745 VOTED to accept the President's report.

Promotional Work in America

1. Length of the proposed trip of the President

M 746 VOTED to commission President C. J. Lin to go to America for at least six months; if all conditions are favorable after the expiration of six months, we ask him to extend his stay in America up to the full year.

2. Arrangement for administrative duties during President C. J. Lin's absence.

M 747 VOTED to appoint Dr. W. Y. Chen to act as Acting President during President C. J. Lin's absence.

Budget for 1934-35

1. President Lin recommended the following points in connection with the Budget Estimates for the Year 1934 to 1935.

- a. Omission of furlough reserve items
- b. Sabbatical expenses outside of budget
- c. Rural Service Budget on special fund
- d. Surplus from former years as income.

M 748 VOTED to accept the President's recommendations

2. Budget Estimates for the Year July 1, 1934 to June 30, 1935.

We noted that in the budget which President Lin prepared for the Year 1934 to 1935 there is a deficit of M\$19,416.05

M 749 VOTED that we approve of giving President Lin the authority to balance the budget from new resources and, if necessary, from salary and personnel cuts.

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1934

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Minutes of Fukien Christian University Board of Managers  
Spring Meeting, March 3, 1934.

Budget for 1934-35 (Cont'd)

3. Rate of exchange

✓ M 750 VOTED that we give the Administrative Council of the University the full authority to decide on the rate of exchange.

Correlated Program 1933 to 1938

✓ M 751 VOTED that the Board reaffirm our approval of Fukien Christian University's share in the correlated program as stated in its report to the Council of Higher Education on April 2, 1933.

Mr. Paul P. Wiant's Return to America

M 752 VOTED that the Board express our deep appreciation for the service which Mr. Wiant has rendered to the University as a Board member during the last few years.

Standing Vote of Thanks

The Investment Committee

M 753 VOTED to appoint Bishop John Gowdy as a member of the Investment Committee in place of Mr. Paul P. Wiant.

The meeting adjourned.

James L. Ding

Secretary Pro-tem

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JOINT OFFICE

FUKIEN CHRISTIAN UNIVERSITY

October 18, 1934

To the Board of Managers  
Fukien Christian University

Dear Friends:

I am sending you herewith a copy of the minutes of the annual meeting which was held on September 29. As you will see from the minutes, in some way we failed to elect a Treasurer of the Board. Perhaps some members were confused in thinking that Mr. McClure is Treasurer of both the University and the Board of Managers. But we have two Treasurers, a Treasurer of the Board of Managers and a Treasurer of the University, Mr. Horton having served as Treasurer of the Board for the last two years.

Instead of calling a meeting to elect a Treasurer of the Board, I am going to ask you to please vote by mail. You will find a slip of paper for the purpose in a self-addressed, stamped envelope which I am enclosing herewith. Please write one name on the slip and mail it to me at your earliest convenience. When I have received replies from all the members, I shall let you know the result of this vote.

Yours very sincerely,



Acting President.

WYC:A

FUKIEN

THE BOARD OF MANAGERS SOUTHERN CHINESE UNIVERSITY

Time: 9:00 a.m., September 29, 1934.

Place: Fukien Christian University

Sent to  
Committee  
by copy  
Rull  
Regulation  
1/14/2

List of Members

	Church of Christ in Mid-Fukien	C.H.S.K.H. (C.M.S)	Methodist Church	Church of Christ South Fukien (Reformed)
1934	Nga Geng Guong <sup>x</sup>			
1935	Lin Yu Shu (Chairman) <sup>x</sup>		Paul P. Wiant	
1936	Dr. W. L. Beard <sup>x</sup>	E. M. Norton	Lin Le Chuan <sup>x</sup>	
	Howard Diong		John Gowdy <sup>x</sup>	Wm. Vander Meer
1937			Phillip S.S.Yu	
	<u>Co-opted Members</u>		<u>Ex-Officio</u>	
	James Ding <sup>x</sup>		W. Y. Chen, Acting President, F.C.U. <sup>x</sup>	
	Wu Chu Kwei		R. W. McClure, Treasurer, F.C.U. <sup>x</sup>	
	G. H. Diong (Secretary)			

The members whose names are starred were present. The Chairman, the Rev. Lin Yu Shu, was in the chair. The meeting opened with prayer led by Mr. Lin Le Chuan.

Approval of Minutes of Last Meeting

M 754 VOTED to approve the minutes of the last meeting of the Board, held on March 3, 1934, as distributed to the members.

Report of the Acting President

The Acting President, Dr. W. Y. Chen, gave a report of the state of the University covering the following points:

1. Finishing up of Spring Term, - Departure of President Lin and family for America; commencement, 29 graduates, Governor Chen I and other officials present, Governor Chen giving the commencement address.
2. Summer Plans for faculty and staff, - Beginning with the summer of 1934, each member of the staff is requested to submit to the President in writing his plans for the summer, including details of time of departure, return, and address if he plans to leave the campus.
3. Faculty Personnel, - W. Y. Chen attended the meeting of college presidents, at Mokanshan, and the Chinese Christian Writers Conference held at Yenching University, Peiping; Dr. Francis Chen and Mr. Chang Tien Fu visited rural service stations in North China, Japan, Korea, and Formosa; T. H. Wang attended the annual meeting of the China Chemical Association in Shanghai; other members of the faculty and staff remained on the campus, or went to

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1934

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Kuliang; Prof. C. S. Wang and Prof. H. Kuo of the Chinese Department resigned at the end of the spring term; C. N. Yang of the Botany Department resigned during the summer; Mrs. Martin spent the summer in the Matilda Hospital, Hongkong, and returned to her home in Australia, sailing from Hongkong on September 18, upon the recommendation of doctor in charge; Mr. Martin will stay on until the end of the school year next June.

4. Fall Term, - Number of students 154, 119 men and 35 women; data concerning 49 new students as furnished by the Personnel Department; Mr. Li Chao Ming of Soochow University secured for the Chinese Department; Mr. Chu and Mr. Chen I Yuan asked to help with Fukien Culture in the place of C. S. Wang; preessional faculty conference; fine spirit.
5. Rural Service, - Dispensary work with the help of two nurses from the Soochow Christian Union Hospital and Dr. Chiu Shao Lin ('27) at Nieu Tien Village; two day schools and two night schools opened; villagers themselves are thinking of making roads with money from the fund they use for idol worship; Dr. Chen trying to start a Cooperative Farmers Association.
6. Policy for this year, - Trying to maintain insofar as possible what President Lin has been doing; not attempting to start anything new.

M 755 VOTED to accept the Acting President's report.

#### Treasurer's Report

M 756 VOTED to accept the Treasurer's report.

#### Appointment of Auditors

M 757 VOTED to ask Mr. Hu Sie Guong and Rev. E. M. Norton to audit the university books for the year July 1, 1933 - June 30, 1934.

#### New Appointments

M 758 VOTED to approve the following appointments:

1. Li Chao Ming as Lecturer and Acting Head of the Chinese Department
2. Cheng Chung Fu as Graduate Assistant in Biology
3. Lin Fa Tung as Graduate Assistant in the Library.

#### Revised Budget for 1934 - 35

M 759 VOTED to accept the Revised Budget for the year 1934-35.

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1934

Change In Rank of Faculty Members

M 760 VOTED to approve the change in rank of the following faculty members from Assistant Professor to Associate Professor:

1. Mr. T. H. Cheng, Ph. D.
2. Mr. T. H. Wang, M. D.
3. Mr. Edwin Chen, M. A.

Extension of Term of Service of Foreign Members of the Staff

M 761 VOTED to ask all of the foreign members of the staff directly under the university to make their present term of service seven years instead of six.

Honorary and Co-opted Members of the Board of Managers

M 762 VOTED to give the Executive Committee full authority to invite His Excellency President Lin Sen to be an Honorary Member of the Board, and Messrs. Ding Buoi Kong and Ling Di long to be co-opted members if the Acting President finds that it is not in conflict with the Constitution of the Board.

Election of Officers and Appointment of Executive Committee

M 763 VOTED (1) elect the following officers for the ensuing year:

Chairman - Rev. Lin Yu Shu  
Secretary- Mr. G. H. Diong  
Treasurer-

(2) that the following constitute the Executive Committee of the Board:

The Chairman  
The Secretary  
The Treasurer  
Bishop Gowdy  
Dr. W. L. Beard  
The Acting President of the University, Ex-officio

The meeting adjourned.

Nga Geng Guong

Secretary Pro tem

Minutes of the Meeting of the Board of Managers  
FUKIEN CHRISTIAN UNIVERSITY

Time: 9:00 a.m., May 18, 1935.

Place: The Residence of Mr. Wiant, Foochow.

List of Members

	Church of Christ in Mid-Fukien	C.H.S.K.H. (C.M.S.)	Methodist Church	Church of Christ South Fukien (Reformed)
1935	x Lin Yu Shu (Chairman)		x Lin Le Chuan	
1936	x W. L. Beard	x E. M. Norton	x John Gowdy	Wm. Vander Meer
1937			x Phillip S.S. Yu	
1938	x Nga Geng Guong		x Paul P. Wiant	

Co-opted Members

x James Ding  
Wu Chu Kwei  
x G. H. Diong (Secretary)

Ex-Officio

x W. Y. Chen, Acting President, F.C.U.  
x R. W. McClure, Treasurer, F.C.U.

Members whose names are starred above were present. There were present also Dr. W. C. Fairfield and Mr. F. T. Cartwright, Trustees of the University, and Mr. Theodore H. E. Chen, the Dean of the University. The Chairman, the Rev. Lin Yu Shu was in the chair. The meeting opened with prayer led by the Rev. E. M. Norton.

Welcome to Dr. Fairfield and Mr. Cartwright

The Chairman on behalf of the Board of Managers extended a very warm welcome to Dr. Fairfield and Mr. Cartwright, Trustees of the University. The Managers rose to signify their appreciation of the presence of the two members from the Board of Trustees in their midst.

Approval of Minutes of Last Meeting

M 764 VOTED to approve the minutes of the last meeting of the Board held on September 29, 1934, as distributed to the members.

Report of the Acting President

1. Scholastic: Though the number of students has slightly decreased since the last meeting of the Board, yet a splendid spirit has been manifested by the staff and the student body.

Two Inspectors were sent by the Nanking Government to inspect the University recently. One of the inspectors was



specially interested in the teaching of Science, the other was an authority on the teaching of Arts subjects. They were extremely pleased with the work done at the University. They were particularly pleased with the Science work. They considered the equipment for scientific studies at F.C.U. far superior to that of many a college and university in China. They were greatly interested in the Workshop of the Physics Department, as most of the implements and appliances were manufactured locally. They were impressed with the Research work carried on by the Professors of the various departments, on subjects connected with local conditions in Fukien, e.g., Professor Sutton's research work in Fukien Clays, Professor Wang's analysis of the water of the Min River, Professor Cheng's study of Fukien Birds, and the research work done by the department of Chinese in Fukien Folklore.

2. Religious: The students have been showing a deeper interest in things spiritual. Near the end of the fall term a special evangelistic campaign was held for three successive mornings during the chapel period. Practically the whole student body was present. This was followed by personal interviews and discussion groups, some of which are still meeting.
3. Visit to the Ministry of Education: The Acting President reported on his recent visit to Nanking and his interviews with the Minister of Education and other government officials. Most of them have heard something of the good work done at F.C.U. but they complained of the meagerness of literature on the subject!

#### The Dean's Report

1. The Problem of Small Number of Students Matriculating. The number of students has decreased, that is to say the men students have decreased but the number of women students has steadily increased. In the first year when women were admitted as students, we had seventeen women students; the second year we had 26; in this third year we have 35. We are thus faced with the problem of how to increase the number of students and how to induce students from places other than Foochow and its vicinity to come to F.C.U. The Dean reported that since Swatow Academy was placed on the list of recognized schools there has been a closer relationship between the two institutions, Swatow Academy sending one woman student and four men students to F.C.U. He also mentioned a school in Canton long petitioning to be "recognized" by the University, and the delay due to the difficulty of sending some one to inspect the school. Finally Mr. Munson was authorized to act as our representative to investigate the scholastic standard of the school. There is now every likelihood of the school being affiliated with F.C.U., and therefore some prospect of students from Canton for F.C.U.

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2. The Special Place of F.C.U. The Dean pointed out two obvious but fundamental principles in the development of F.C.U. First, the development of F.C.U. must be directed toward quality rather than quantity. We must be content to remain a small college - say with a roll of three hundred students. Second, we must remain more or less a provincial college serving provincial needs. We have therefore an important place in this vast province and a very special contribution to make - e.g. rural service, teacher-training, neither of which is undertaken by any institution in our province.
3. The Problem of the Future Careers of Our Graduates. The Dean begged to have the advice and help of the gentlemen of the Board on this subject. Each year, he finds greater difficulty in finding employment for graduates. The question he pointed out will also affect the number of students matriculating.

#### Discussion Following the Reports

The Chairman expressed the Board's deep sense of thankfulness in hearing these reports and in hearing about the special contributions F.C.U. is making to the country in general and to Fukien in particular.

Some discussion then followed in the course of which the need of developing and strengthening particular departments in order to better equip the students to meet the demands of the times, was recommended.

#### Budget for the Coming Year 1935 - 1936

The Treasurer, Mr. R. W. McClure, presented the Budget for the coming year and made the following statement about the financial difficulties with which the University is faced:

"The net decrease in our income through the Trustees for the year 1935-36 as compared with the year 1934-35 is \$8,717.79 Gold. This includes the \$5,000 which has been coming from the Rockefeller Foundation, but which will not be paid after this year.

"This decrease in income from America is further augmented by the sharp drop in exchange so that our predicted income for next year will be at least \$30,000 Mex under our income for the present year.

"There is some hope that President Lin, now in America, will be able to raise some special funds. Also that Mr. Stowe now on furlough, may be able to raise special funds. We cannot however rely on these sources of funds with confidence.

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"Our furlough reserve fund holds about \$40,000.00 from which we are obligated to pay the expenses of President Lin in America, and also the travelling expenses and furlough allowance of Professor Martin, who goes home on furlough this summer. It does not seem the part of wisdom to underwrite next year's budget to the extent of \$30,000 Mex. from the furlough reserve fund. The treasurer would recommend that not more than \$10,000 be taken from the reserve fund for this purpose."

After some discussion it was

M 765 VOTED to refer the Budget back to the Treasurer, the Acting President and the Dean, with specific instructions to try to bring it within the income.

Appointment of Dr. S. C. Chen and Reduction of Staff.

The Acting President informed the Board of the long and faithful service rendered by Professor Martin, and of his return to Australia this summer. He also informed the Board of Dean Marie Yu's leaving the University after three year's service as Dean of Women. The Acting President then asked the Board's approval to the appointment of Mr. S. C. Chen, M.S. (Pennsylvania) Ph.D. (Pennsylvania) as lecturer in Physics and Mathematics. Mr. Chen has had several years of teaching experience in Howard University, Washington, D.C. President Lin met him in America and invited him to come back to China to join the F.C.U. staff.

M 766 VOTED to approve of the appointment of Dr. S. C. Chen as lecturer in Physics and Mathematics, and to consent to Professor Martin and Dean Yu leaving the University at the end of the term.

M 767 VOTED that the Secretary be instructed to write to Professor Martin and Dean Yu to express the Board's deep appreciation of faithful service rendered to the University.

Co-operation Between F.C.U. and Hwa Nan College

The Report and Recommendations of the Joint Committee representing the Boards of Hwa Nan College and Fukien Christian University were distributed to the Members and after the perusal thereof and some discussion it was

M 768 VOTED that on the return of President Lin and President Wang, the Executive Committee meet with the Executive Committee of Hwa Nan College and the two Presidents to discuss this matter more thoroughly.

Minutes of the Board of Managers

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Rural Service Programme

The Acting President reported the splendid results of the work of the Department of Rural Service at Nieu Tien and of the coming visit of Dr. Gunn of the Rockefeller Foundation, to see the work already accomplished at Nieu Tien. It was felt by the members of the Board that F.C.U. ought to try to meet in a more practical way the needs of the Province. It was suggested that a course in Agriculture be added to meet the need of North Fukien. Dr. James Ding reported that at the meeting of the Heads of the Christian schools in Foochow an earnest request was made that F.C.U. open a summerschool for teachers giving special attention to the Principles of Education and to Science and Mathematics.

Raise in Salary for Prof. T. L. Lin

M 769 VOTED that in view of the shortage of funds the question of raising Prof. T. L. Lin's salary be referred to the Committee on Budget.

Publicity Work

The Acting President reported that President C. J. Lin has been able to meet many old supporters of F.C.U. and to create interest in prospective supporters. Hence the importance of continuing this work.

The Chairman remarked on the "Cultivation Work" accomplished by the Acting President, Dr. W. Y. Chen, in his visit to Nanking and other parts of China.

It was pointed out that there is still much ignorance even within the country about F.C.U.; people often confusing F.C.U. with the Union Medical College in Peiping or the Union Theological College in Canton!

M 770 VOTED that the Acting President write on behalf of the Board of Managers to the Board of Trustees asking them to take measures to follow up the work that President C. J. Lin has started, suggesting the name of Mr. Stowe with a view to his being asked to give what assistance he can.

After sitting for three and a half hours the meeting adjourned.

G. H. Diong  
Secretary

FUKIEN CHRISTIAN UNIVERSITY

Minutes of the Meeting of the Board of Managers

Time: 9:00 a.m., October 26, 1935.  
Place: Residence of Dr. C. J. Lin, the  
President of the University

*Sent to  
Board  
of Managers  
1/9/36*

List of Members

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	Church of Christ in Mid-Fukien	C.H.S.K.H. (C.M.S.)	Methodist Church	Church of Christ South Fukien (Reformed)
1935	x Lin Yu Shu (Chairman)		x Lin Le Chuan	
1936	x W. L. Beard	E. M. Norton	x John Gowdy	Wm. Vander Meer
1937	x Chen Kuang Kao		x Phillip S.S. Yu	
1938	x Nga Geng Guong		x Paul P. Wiant	

Co-opted Members

Ex-Officio

- x James Ding
- Wu Chu Kwei
- x G. H. Diong (Secretary)

- x C. J. Lin, President, F.C.U.
- x R. W. McClure, Treasurer, F.C.U.

Members whose names are starred above were present. It was an exceptionally well attended meeting. All members resident in Foochow and its neighborhood were present to welcome President Lin back. The Chairman, the Rev. Lin Yu Shu was in the chair. The meeting opened with prayer led by the Rev. Phillip S. S. Yu.

Approval of Minutes of Last Meeting

M 771 VOTED to approve the minutes of the last meeting of the Board held on May 18, 1935, as distributed to the members.

The President's Report

The President referred first to his printed Report sent out some time ago to Members of the Board. What he said this morning was mainly about the new term's work and a supplement to what he had already given in his printed report. He dwelt on the following points briefly:-

1. Last term's graduates. There were twenty-nine graduates at the last Commencement - the largest class to graduate in the history of the University. Of the twenty-nine graduates practically every one is now engaged in some useful work. Some of them were invited to important posts three or four months before their graduation.
2. Closer relationship between the University and the Government. After conducting the Rural Reconstruction Experiment Station at Wu Li Ting (a group of twelve villages) for six years, the Government has handed over this work to the University, together with a grant of \$350 a month. To give an idea of the vastness of the task the President gave the following interesting statistics:

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Wu Li Ting consists of 12 villages, 1050 families, a population of 7602, 1764 children of school age. The University has already undertaken work in rural production and social education among the twelve villages. The President also reported that the Ministry of Education has endowed a chair of Mathematics and Physics (\$4,000 Mex. year) in addition to the special grant of \$5,000 for the Science Department.

3. Students this term: At the Entrance Examinations we had the largest number of applicants - some 120 students. Of this we received sixty - about fifty percent of the applicants were admitted. The present number of students is 163 - one fourth of this number are woman students. Over sixty percent of the students are Christians and about sixty one percent are majoring in science.
4. Teachers. The staff has been reduced by five. On account of the difficulty of balancing the budget a number of assistants had to be dropped. Mr. Stowe is on furlough. Dr. W. Y. Chen has been loaned to the Youth and Religion Movement and is doing splendid work throughout the country. Over eleven thousand students have been to hear him and his colleagues in Peiping and Tientsin. In Tientsin over two hundred students decided to become enquirers.

All the teachers on the staff of F.C.U. are Christians.

The general opinion is that we have never had a stronger faculty at any time in the past five or six years.

M 772 VOTED to accept the President's Report.

#### The Treasurer's Report

The Treasurer referred to the Annual Report for the Fiscal Year July 1, 1934 - June 30, 1935, which has been distributed to the members of the Board.

A word of explanation about the surplus - M\$2,734.14. On account of financial difficulties expenses were cut down. Hence the surplus.

Auditors. At the last meeting the Acting President forgot to bring the matter to the attention of the Board. So the Treasurer asked that auditors be now appointed.

M 773 VOTED to elect Messrs. Hu Sie Guong and Lau Kieng Guong to act as auditors.

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Absolute Charter: Question of Granting Degrees

The President informed the Board of the Granting of the Absolute Charter to Fukien Christian University by the University of the State of New York. Heretofore every year the University has had to report the work of the graduates before the University of the State of New York could grant them their degrees. Therefore it usually took a year for a graduate to get his diploma from America. Now that the University has been granted the Absolute Charter it ought to simplify matters. But the University of the State of New York only recognizes the Trustees of Fukien Christian University. So the difficulty remains. The Administration still has to send an account of the graduates' work to the Board of Trustees, and it will therefore still take about a year's time for a graduate to get his diploma. The President pointed out that in the case of Yenching and Cheloo, the Boards of Managers act for the Board of Trustees. After some discussion it was

M 774 VOTED that we greatly appreciate the offer of the Board of Trustees to delegate their authority of granting degrees to the Board of Managers and accordingly request that we be so authorized hereafter to grant degrees, as is being done with Yenching and Cheloo Universities.

Government Recommendations

The President read part of the memorandum sent to the University by the Ministry of Education in which the Ministry shows their deep appreciation of the work being done at the University. In the memorandum the Ministry of Education goes on to make some recommendations. They are:

1. Re-adjustment of names of the various departments and faculty committees.
2. Financial Endowment. The Ministry noted that almost every year there is a deficit. They recommended to the Board of Managers that they secure definite endowment funds. They pointed out that the Administration and General Expenses were above the standard fixed by the Government. This last President Lin explained was due to the big nominal sum put down as Property Rent and Plant Depreciation.

After some discussion it was

M 775 VOTED to re-adjust the names of the various departments according to Government regulations.

M 776 VOTED that we should work for a substantial increase in our endowment fund, and we appeal to the Board of Trustees, urging them to lend their influence and effort toward this end in America.

M 777 VOTED to approve of the idea of re-organizing the various Departments in the Arts College and to delegate to the President authority to do so.

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Staff Appointments

1. Miss Eunice Thomas, Lecturer in English  
B.A., M.A., Boston University  
1918-1933 connected with Wen Shan Girls' School

The President stated that Miss Thomas has been taking special studies in English and method of teaching the same in Columbia University last summer and in the University of California this fall. A member of the Board of Trustees has given a special sum of money to make here coming possible. She will be here for the spring semester.

M 778 VOTED to accept the appointment of Miss Thomas as lecturer in English.

2. Miss Li Gwan Fang, Dean of Woman and Lecturer in Sociology.  
B. A., Ginling College, Nanking  
M. A., M.R.E., Boston University

The following offices have been held by her.  
Editor-in-chief of the Women's Guide Magazine  
Secretary of the Home Department of the N.C.C.  
Editor of the Chinese Year Book  
Founder and Principal of the Kun Shan Experimental School

Teacher at McTyer's School.  
She is also author of several books and pamphlets on social problems.

The President explained that she was to come next February.

M 779 VOTED to accept the appointment of Miss Li as Dean of Women and Lecturer in Sociology.

3. Mr. Lin Hsi Chien, lecturer in Political Science.  
Graduate of the Foochow Law College, 1914.  
B. Pol.Sci. Waseda University, Japan, 1920.  
Prof. Amoy University, 1921-30.  
National Labour College, Dept. Head, Shanghai, 1931-32.  
Greater China University, Head of the Department of Political Science, 1933-35.

The President informed the Board that he is taking the place of Prof. Lin Tien Lan, and that Mr. Lin is a member of the Methodist Church. Mrs. Lin is a medical doctor.

M 780 VOTED to accept the appointment of Mr. Lin as lecturer of Political Science.



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Promotion of Rank

M 781 VOTED to approve of the following promotion in rank:-

1. Associate Professor Malcolm F. Farley, M.A., advanced to the status of full Professorship in Western Literature and Arts, after fourteen years of service.
2. Dr. Francis Chen advanced to the status of Assistant Professor of Rural Economics, after two years of service in the University as a lecturer.
3. Mr. Y. C. Lin, B.S., C.E., to be advanced to the status of Assistant Professor of Physics and Mathematics after four years of service as lecturer and instructor.
4. Mr. Cheng Ching Tuan, B.A., M.S., to become Instructor in Biology after three years of service.
5. Mr. Lin I, B.A., M.S., to become Instructor in Chemistry after two years of service.

M 782 VOTED to appoint Mr. Kan Ching Hao, B.A. 1935, Graduate Assistant in Chemistry.

Budget for 1935 - 36

The Treasurer pointed out that he has been able to balance the budget only by reducing the expenditure almost by half.

It was also pointed out that by taking out the nominal property rent and plant depreciation which amounted to some \$90,000 we would be able to reduce the Administration Expenses, the presence of this big sum having led to some misunderstanding on the part of the Government.

M 783 VOTED to request the Board of Trustees to reduce the nominal rent to a thousand dollars.

Honorary Teachers

M 784 VOTED that the names of Honorary teachers in the University be placed on the list of faculty members in the catalogue and that the Administration be authorized to give them appropriate faculty rank.

M 785 VOTED to put on record the Board's deep gratitude for the many years of devoted service rendered by Mrs. Roderick Scott as a teacher of music, and as an expression of our gratitude we vote to set apart a special sum of \$235 from the Contingent Fund, which sum, together with the \$155 put down in the Budget for the department of Music, making the total sum of \$400 - be allotted to her work.

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M 786 VOTED that Bishop Gowdy as one of the oldest members of the Board, be asked to write to Mrs. Scott in the name of the Board to express our most heart-felt thanks.

#### The Budget Again

The Board then returned to the question of the Budget. It was explained how the administration did its best to reduce the deficit, but that after all their efforts there was still a deficit of about \$20,000, Chinese currency. At the meeting of the Board of Trustees in New York, the Trustees undertook to underwrite US\$8,000 which made it possible to balance the Budget.

M 787 VOTED to approve the revised budget for 1935-36.

The President then gave a short account of his visit to Salisbury Square and his appeal to C.M.S. Headquarters for help, and their promise to do what they could.

M 788 VOTED to write to the Chung Hua Sheng Kung Hui and to the C.M.S. asking them to continue their support of the University.

The Surplus. It was noted that there were old building debts amounting to over one thousand and seven hundred dollars.

M 789 VOTED to dispose of the surplus in the following way (1) To clear off the old building indebtedness (2) To assign the rest to the building and land fund.

#### Co-operation Between Hua Nan College and F.C.U.

After some discussion it was

M 790 VOTED to signify the Board's approval of what has already been accomplished in the Exchange of Professors (2) to indicate our desire for more exchange of professors (3) to request the two Presidents to discuss the question for a much closer co-operation between the two institutions and arrange for a joint meeting of the Executive Committees of the two Boards of Managers for a thorough discussion of the Trustees' agreement.

The meeting then adjourned.

G. H. Diong  
Secretary