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FUKIEN
Administrative
Board of Managers, Minutes and
memoranda 1921-1927

M I N U T E S
Fukien Christian University
BOARD OF MANAGERS MEETING
July 25, 1921 - Kuliang - Mr. Jones' Cottage.

Present: Bishops Keeney and Hind, Dr. Gowdy, Revs. Williams, Talman, and Smith, and Messrs. Jones, Christian, Lacy, and Newell.

Chairman, Dr. Gowdy.

Prayer was offered by Bishop Keeney.

Minutes of Board of Managers for past year were read and approved.

Minutes of the Board of Trustees in New York were read by Pres. Jones.

Report of Finance Committee was read and approved.

President Jones read his report reviewing the growth of the University for the year. The report showed the University to be in a healthy condition, with a fine spirit on the part of both the faculty and the students. The report was accepted.

Report from the Assistant Treasurer, Mr. Blakney, was presented by President Jones. Owing to its incompleteness it was suggested that the report be circulated upon its completion.

Report of the Language Committee was read by Mr. Lacy and accepted.

The matter of the Union Language School was presented by Pres. Jones. The Committee, Messrs. Williams and Jones, was continued with the addition of Dr. Beard.

The matter of the affiliation of University teachers with the Missions was presented by Pres. Jones and the recommendation of the Committee, that the status quo be continued for another year, approved.

The budget for the proposed College of Education was read and discussed. It was voted to approve and to forward it to the Trustees.

The matter of providing for theological education in Fukien Christian University was discussed. Voted: to leave the matter for decision until after the Tri-Mission Conference.

Adjourned to meet again at 2 P.M.

In addition to those present in the morning, Rev. F.T. Cartwright was present for part of the session.

Pres. Jones presented the matter of the University providing a sub-freshman course for graduates of government and mission schools who have not had sufficient English to meet present requirements, but the Board did not favor opening such a course this year.

Voted: to approve the course of study as printed in the catalogue of 1921.

Voted: to approve the plan of providing quarters for the workmen at Hui Gie, leaving it to the Finance Committee to receive estimates for the same, the cost to be charged to the building account of the University.

MINUTES - BOARD OF MANAGERS MEETING, July 25, 1921.

Voted: that Mr. Jones be our representative at the opening of the Peking Union Medical College, September 15, 1921.

Voted: to approve the action of Pres. Jones in asking Dr. William I. Chamberlain, President of the Board of Trustees, to represent the University at the inauguration of James Rowland Angell as President of Yale University.

Voted: that we ask the faculty to appoint proper representatives to the National Christian Conference.

Voted: that since the entire membership of the China Medical Board is to be in China this fall we invite them to visit Foochow during their stay and that Dr. Gowdy, President Jones, and Secretary Newell be a committee to draw up such an invitation and arrange for the visit.

Voted: that the above committee, with the addition of Mr. Williams, act as a Committee to present the case of Fukien Christian University to the Educational Commission (Prof. Burton, et al.)

Mr. Jones reported that according to the units provided by the different Missions, the representation of the Missions for 1921 is as follows: M.E. Mission - 3, A.B.C.F.M. - 3, C.M.S. - 1, and the R.C. in A. - 1. The coopted members for 1921 are as follows: Bishops Hind and Keeney, and Rev. W.P.W. Williams. A vote of approval was given.

Voted: that the University take over Mr. Lin's debt of not over \$900.00 at 6%, with the understanding that \$40.00 per month be held back from his salary until the amount is paid, and that his life insurance policy be held as security.

Voted: that we rent Mr. Nga Ung Siu's house for five months in the fall of 1921.

Voted: that we do not require Mr. and Mrs. Martin to go to Peking for their first year's language study.

Voted: that the matter of getting a Mandarin teacher for the Language School be left to the Language School Committee.

Voted: that the treasurer's books be audited from the beginning of the institution and that we ask Messrs. Bissonnette, Bosch, and Knoll to act on the committee.

Voted: that in the case of teachers supported in conjunction with the C.M.B. Mr. Jones bring the matter of the loss in exchange on salaries and allowances to the attention of the C.M.B. and request them to assist in meeting the loss.

Voted: that Mr. Beeman's furniture allowance be paid at the rate of 2 to 1.

Voted: that the expense of furniture repairs be borne by the individuals themselves.

Voted: that the matter of the rental of the University launch, "Fu-chu", be referred to the Finance Committee for recommendations.

Voted: that in the case of Mr. Bedient's baby which died a few days after birth we pay the allowance for one month.

Voted: to appoint Mr. Knell as Assistant Treasurer for the year 1921-22.

Voted: that the records of the Executive and Finance Committees be entered in the minute book of the Board of Managers.

Voted: that we unite in asking the C.M.S. to continue their grant of \$1,111.11 gold.

The approval of the Budget for 1922 by the A.B.C.F.M. and the M.E.M. was reported and also the plan of the Yenping Mission to become a participating ~~mission~~ Mission as soon as finances permit.

Voted: to refer to the Executive Committee the matter of approving and forwarding to the Trustees the names of the graduating class of 1922.

President Johns read letters from Secretary Baylis of the C.M.S. and Secretary Deuchar of the Australian Branch in re the appointment of Mr. and Mrs. F. C. Martin to the University.

Voted: that in the matter of Mr. Neff's teaching in the University we accept the proposal of the A.B.C.F.M. that they retain Mr. Neff as a missionary and continue his salary and that of the \$1,400 Mexican due Mr. Neff as per agreement, the University pay \$1,000 Mexican to the A.B.C.F.M. and \$400 Mexican to Mr. Neff.

Officers for 1921-1922 were elected as follows:

Chairman, Bishop John Hind,
Secretary, Mr. G. M. Newell,
Treasurer, Rev. W. P. W. Williams.

Finance and Executive Committees continued as for the past year:

Finance: Messrs. Williams, Newell, and Lacy.

Executive: the officers - Bishop Hind, Mr. Newell, and Rev. Williams - and Rev. Uong Gang Huo and Dr. John Gowdy.

Secretary.

FUKIEN CHRISTIAN UNIVERSITY

BOARD OF MANAGERS

AUGUST 22, 1922

*Rec'd for
The Board
9/6/22*

The meeting of the Board of Managers of Fukien Christian University was held at Kuliang at the home of President Jones, August 22nd, from 9 o'clock to 12 and from 2.30 to 5. Those present were Bishop John Hind (CMS), in the chair, Rev. W.L. Beard, D.D., (ABCFM), Mr. Herman Renskers, (BCA), Rev. G.H. Uong, (MEM), Mr. K.C. Ding, (ABCFM), Bishop F.T. Keeney, (MEM), President E.C. Jones, Mr. H.V. Lacy, (MEM), and Mr. G.M. Newell, (ABCFM).

Prayer was offered by Dr. Beard.

The minutes of the previous meeting were read and approved. The circular votes of April 20, 1922 and June 23, 1922, were read and approved.

President Jones first reported regarding the work of the Department of Missionary Training and it was voted that the work of this department continue another year. It was further voted that a committee of three be appointed to act as advisers to this department. Rev. G.H. Uong, Bishop Hind, and Dr. Beard were appointed on the committee, with President Jones to act as convener for the committee.

President Jones next gave his report of the work of the University, which showed that the institution was having a good normal growth. Not only had students and faculty increased, but the students were coming from many more high schools than previously. Mr. Mills report on the new buildings was also read and accepted.

The treasurer's report was then read and, subject to auditing, was accepted. It was voted to authorize the president to make inquiries regarding accredited auditors, and report the matter to the Finance Committee for action.

The recommendations of the China Educational Commission affecting the work of the University were next taken up and the following motions were passed.

✓ Par. 203. Voted that the president and secretary write the Board of Trustees regarding the possibility of unifying the appeals for funds in the U.S. and Great Britain for the different institutions in China.

Voted that the executive committee arrange for a conference of Chinese leaders preparatory to a financial campaign in China in the interest of the University, and that the executive committee be empowered to take any further action necessary.

Voted that we approve attempting to bring the agricultural work being done in the Province under the Bureau of Extension Work of the University.

Voted that we approach the Board of Managers of the Union Theological School with regard to the possibility of their supplying a teacher in theology for the University.

Voted that we add to the budget already adopted an item of

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1922

\$2000.00 for a Chinese business manager.

Voted to authorize the secretary to write to the different missions working in the Province, and send a duplicate of the letter to the home boards, asking them to consider the possibility of their appointing a representative off the staff of the University: namely, Amoy, R.C.A., E.P.M., L.M.S.; Shaowu, A.B.C.F.M.; Hinghwa and Yenping, M.E.W.

Voted that with regard to the employment of Mr. Stephen Wang as religious work secretary, the matter be left with the president to make further inquiries and report to the executive committee.

Voted that we approve the purchase of a launch for the use of the University for approximately \$1000. Mex.

Voted that in conformity with the request of the Trustees, we ask our Mission treasurers to pay the salaries and other expenses of their representatives on the faculty through the University treasurer.

Voted that we ask the president to write a letter of condolence to the relatives of Dr. John F. Goucher expressing our sense of grief at the loss to the University and to us personally of so staunch a friend.

Voted that the matter of publishing a book on Character Analysis by Mr. Blakney be referred to the executive committee.

Voted that we appropriate the amount of \$50.00 toward the dental expenses of Mr. and Mrs. Blakney.

Voted further that we ask the Trustees to give us a ruling on the payment of such expenses.

Voted that Mr. H. L. Lin be re-engaged for the year, 1922-1923.

Voted that the finance committee together with Messrs. Uong and Ding draw up a scale of salaries to present at the next meeting.

Voted that we pass a vote of thanks to Mrs. Mills for assistance in the department of construction and engineering.

The following officers were elected for the ensuing year:

President, Bishop John Hind, D.D.

Secretary, Mr. G. M. Newell

Treasurer, Rev. W. L. Beard, D.D.

Assistant Treasurer, Mr. H. A. Bedient.

Members of Executive Committee, Mr. K. C. Ding and Rev. J. Gowdy, D.D. in addition to the officers and President Jones.

Finance Committee, Dr. Beard, Mr. G. H. Uong, Mr. Newell and the President.

Voted that we ask the Trustees to become a holding body for property belonging to the Union Normal and Middle School.

Voted that the matter of co-opting more members be left to the finance committee, together with Mr. Renskers, to prepare names to present to the next meeting.

After prayer by Mr. Uong, the meeting adjourned.

G. M. Newell, Secretary.

FUKIEN CHRISTIAN UNIVERSITY

Minutes Board of Managers Meeting, March 31, 1923.

The Board of Managers of Fukien Christian University met at the home of Dr. Gowdy. Bishop Hind in the chair. Prayer was offered by Dr. Beard. Others present: Bishop Keeney, Mr. K. C. Ding, Rev. G. H. Wang, Dr. Gowdy, Mr. E. C. Jones, and G. M. Newell.

Bishop Hind stated the object of the meeting to be, primarily, the electing a temporary head of the University, in view of the early departure of President Jones for America on account of ill-health and also the home interests of the University.

After careful consideration, it was finally voted to invite Dr. Gowdy to be acting president during the absence of Mr. Jones.

Further voted that the Acting-President, the Dean and the Assistant Treasurer constitute the Administrative Committee of the University.

Voted that the Assistant Treasurer take over charge of the warehouse and act as purchasing agent for the University.

Voted that we approve the following askings as our needs to be presented in the finance campaign for F.C.U.:

3 Dormitories @ \$30,000.	<i>Gold</i>	\$90,000.00.
2 Recitation Halls @ \$50,000.		100,000.00.
20 Teachers' Residences:		
10 Foreign		45,000.00.
10 Chinese		25,000.00.
Power House		40,000.00.
Site Development		50,000.00.
Endowment, or equivalent income:		
Additional Teachers		500,000.00.
Running Expenses, upkeep, library, etc.		150,000.00.
		<u>\$1,000,000.00.</u>

Voted that we approve of allowing Mr. Hsi Hsiang Chen an additional \$40.00 per year.

Meeting of board of managers of F.C.U.

April 30, 1923.

Residence J. Gowdy

Meeting of the Board of Managers of Fukien Christian University, held at the home of Rev. John Gowdy with Bishop Hind in the chair. Bishop Keeney led in prayer. Others present were Rev. G. H. Wang, Rev. W. L. Beard, Dr. Gowdy and G. M. Newell.

The correspondence was read by Dr. Gowdy, being a letter regarding the qualifications of Mr. F. P. Metcalf, our latest appointee to the teaching staff of the University.

The question of furloughs was next considered, and owing to the fact that six of the teachers are due to have their furloughs at the same time, it was voted that we approve of Mr. & Mrs. Beeman taking their furlough beginning with February, 1924.

Voted that we acknowledge the following agreement made by President Jones with Mr. Beeman regarding his salary and allowances while on furlough:- Salary \$200 increase over the \$1200 received while on the field and house rent up to \$50 per month. Traveling expenses both ways, graduate study fees, medical attendance free, and a re-fit allowance of \$200 when returning to the field. The salary to be increased \$100 after the first six years and children's allowances as follows:- \$100 the first ten years and \$150 per year from then until 21 years old. (The first outfit allowance was \$500).

Voted that we appoint Mr. Beeman as our representative to the meeting in Shanghai of College Presidents and representatives.

Voted that in the event of having more regular students than we can accommodate this coming fall, we approve of postponing the opening of the Normal Course for one year. In receiving new students first preference shall be given to regular students and second to sub-freshmen.

Meeting adjourned.

G. M. Newell, Secretary

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Meeting of Board of Managers of F. C.U.

May 17, 1923.
Residence J. Gowdy

A meeting of the Board of Managers of the Fukien Christian University was held on the above date at the home of Dr. Gowdy. Bishop Hind was in the chair, and Dr. Beard offered prayer. Others present were, Bishop Keeney, Dr. Gowdy and Mr. Newell.

The reading of the Minutes of the last meeting was omitted. A letter from Secretary Hodous, dated April 12, 1923 regarding the return of President Jones to the States, was read.

Voted that we approve of Mrs. Beeman's seeking the professional services of Dr. Mammons.

Voted that we ask the Trustees for a special appropriation of \$5000 Gold for the erection of houses for the Chinese teachers, and that they be asked to cable the reply, Dr. Gowdy to write the letter.

Meeting adjourned until Monday, May 21, at 2:30 P.M.

G. M. Newell , Secretary

The adjourned meeting of the Board was held at the home of Dr. Gowdy, May 21, 1923. Bishop Hind was in the chair. Dr. Gowdy led in prayer and others present were, Bishop Keeney, Dr. Beard, Rev. G. H. Wang and Mr. Newell .

Voted that we ask Dr. Gowdy to take up with Mr. Mills the matter of terminating his engagement with us, because of our dissatisfaction with the work he is doing, and leaving the final adjustment of the matter to Dr. Gowdy. The matter to be reported direct to the Trustees. 13a

Voted that we ask Dr. Beard to investigate the possibility of getting a Japanese teacher for the University who will also give part time to evangelistic work among the Japanese in port, as approved by the North Fukien Federation Committee.

Voted that we accept the resignation of Dr. Gowdy as Acting President to take effect at the end of the summer vacation.

The meeting was adjourned after prayer by Bishop Keeney.

G. M. Newell, Secretary

Meeting of Board of Managers of F.C.U.

Wednesday, June 13, 1923.
Residence J. Gowdy

A meeting of the Board of Managers of Fokien Christian University, was held on the above date, at the home of Dr. John Gowdy. Bishop Hind was in the chair, and those present were:- Rev. G. H. Wong, Mr. K. C. Cheng, Dr. W. L. Beard, Dr. John Gowdy, and G. M. Newell.

After prayer, the Minutes of the last three meetings were read and approved.

A letter from Mr. Moss, stating that the budget for the year had been approved, was read.

A letter from the Student Republic of F.C.U. was read, and it was voted to reply as follows:- After careful consideration of the matter contained in your letter of June 8, 1923, it was decided that since Mr. Neff's term of service with the University closes this term no further action is called for from this Board. Furthermore, we have information that Mr. Neff has asked leave of absence from his Mission.

Dr. Gowdy reported the matter of Mr. Mills continuing with the University, and it was voted that the Acting President, the President of the Board of Managers and the Secretary be a Committee to report this matter to the Trustees, and to say to them that it is our conviction that our contract with Mr. Mills should not be continued longer than the present term of service at most.

Voted that we continue the payment of Mr. Bah's salary to his widow for the rest of the year.

Voted to put into the budget for next year an estimate for the publication of Mr. Blakney's language study book. Also that Dr. Beard and Mr. Wang be a Committee on Publication for the same.

Voted that we ask the Board of Trustees to try and get Mr. Ling Ging Sung for the department of Social Science. (History and Economics.)

Voted to ask Dr. Beard to work with the committee of the Faculty to verify the estimates involved in the proposed change in the University Launch, and for this committee to proceed with the changes as seems best.

Voted that, in response to a letter from Mr. Blakney, that the lectures he gives in connection with the Language School be omitted for the fall term.

Voted to support the action of the faculty of June 12, "To recommend that the coming of the Physical Training man for the University be delayed until the fall of 1925."

The meeting was adjourned after prayer by Rev. Wang.

G. M. Newell, Secretary

**Minutes of the Board of Managers of
Fukien Christian University. Aug. 3, 1923.**

The Annual Meeting of the Board of Managers of F. C. U. was called to order by Bishop Hind at his residence on Kuliang at 9.15 o'clock. Those present were: Bishop Hind and Rev. W. P. W. Williams of the C. M. S. Mission; Rev. W. L. Beard D. D., Mr. K. C. Cheng and G. M. Newell, American Board Mission, Rev. John Gowdy D. D., and Rev. H. V. Lacy of the M. E. Mission, and Rev. S. Day R. C. A. Mission, Amoy.

After prayer by the chairman, the minutes of the last meeting were read and approved.

Dr. Beard then read a letter from Rev. E. S. Cobb of Tokio, Japan, stating it was very hard to get the kind of man we wanted, for Evangelistic work among the Japanese in this port and to teach Japanese in the University.

The secretary reported the receiving of a cable-gram from President E. C. Jones saying that he was sending in his resignation to the board of trustees. It was voted that we wish to express to him our gratitude for his years of devoted service to the interests of the university, and our deep sympathy for him in his ~~xxx~~ serious illness. We believe he is largely responsible for the present high reputation which the University enjoys. We earnestly hope he may quickly recover his health and soon be ready for many more years of service in China. The acting-president's report and the acting-dean's report were next read, and it was voted to accept same and have them published as Buletine No. 8, 1000 copies to be printed.

The treasurer's report, and the budget for '23 -'24 were referred to the finance committee for approval.

Mr. Kellogg's communication, regarding the continuation of his work while on furlough was read, and it was voted to ask the trustees to make an appropriation sufficient to engage Mr. Orin Main to carry on this work in seri-culture during the year 1924-1925.

Voted that the Board of Managers place themselves on record as heartily in favor of members of the faculty who are directly engaged by the University joining one of the constituent missions. Further, it is clearly understood that such men are not subject to appointment by their missions.

Voted that we authorize the President to find a Chinese pastor for the University.

Voted that we ask the M. E. Mission to consider the possibility of appointing Rev. E. P. Hayes to the department of Theology of the University.

AUG 3 1923

Brd. Mgrs. 2.

Voted to reiterate our urgent call of Feb. 15th, for Mr. Herman Renskers to join the staff of the University in the department of Education. 113e

Voted to authorize the President to find a Chinese teacher for the department of Physics.

At this point Bishop Hind placed the name of Dr. Gowdy before the board in nomination for the presidency and Dr. Gowdy immediately withdrew during the discussion and action which followed.

Voted that we unanimously nominate the Rev. John Gowdy D. D. to the board of trustees, for the president of F. C. U. and that we report this action to Bishop Keeney, hoping that in the event of his election by the trustees he will take the necessary action and appoint him to the University.

Voted, further, that we ask Dr. Gowdy to continue as acting president until the formal action is made.

Voted, further, that we extend to Dr. Gowdy our heartiest thanks for his self-sacrifice in taking up the duties of acting-president in addition to his other duties, and we assure him that his services at this critical period have proved most beneficial to the university and acceptable to the Board of Managers.

Voted, that we cable this action to the trustees and ask them to take immediate action and cable reply.

Voted, that we ask Mr. Day, Mr. Cheng and Mr. Williams to serve as a committee to go and conduct Dr. Gowdy back to the meeting.

The following resolutions from the M. E. Mission were received and placed on file:- "As one of the contributing missions in the support of F. C. U., we wish to reaffirm our belief in the necessity of positive Christian ideals and standards in the curriculum and teaching of the University, and we also urge that every possible means be used to keep the students in touch with the churches and practically related to their progress and activities.

We request our representatives on the Board of Managers to bring the above resolution to the attention of Board of Managers and also to keep the mission informed from time to time in regard to the Christian atmosphere in the University."

The following officers and committees were elected for the year 1923-1924.:-

President, The Rev. Bishop John Hind D. D. C. M. S.

Secretary Mr. G. M. Newell, A. B. C. F. M.

Treasurer, Rev. W. L. Beard, D. D. A. B. C. F. M.

Asst. Treasurer, Mr. H. A. Bedient, F. C. U.

Executive Committee:- the above officers together with Messrs. Cheng and Wang.

Finance Committee: The President, Dr. Board, Rev. W. P. W. Williams, and Mr. Wang.

Brd. Mgrs. 3.

AUG 3 1923

Finance Committee: The President, Dr. Board, Rev. W. P. W. Williams, and Mr. Wang.

Building Committee: The President, Mr. Mills, Mr. Bedient, Mr. Martin Mrs. Beeman, and Mrs. Kellogg.

That Dr. Gowdy, Bishop Hind, and Dr. Beard be appointed a committee to act with a similar committee of three to be appointed by the faculty, to draw up a plan for a union body composed of faculty members and the Board of Managers, to plan for the management of the University. Such changes may involve changes in our constitution.

Voted to reaffirm vote of last year as follows: "to authorize the secretary to write to the different missions working in the Province, and send a duplicate of the letter to the home boards, asking them to consider the possibility of their appointing a representative on the staff of the University: namely, Amoy R.C.A. E.P.M., L.M.S., Shaowu A.B.C.F.M., Hingwa and Yenping M. E. M."

After prayer by Mr. Cheng, the meeting was adjourned.

G. M. Newell,
Sec.

FUKIEN CHRISTIAN UNIVERSITY BOARD OF MANAGERS MEETING,
at Bishop Hind's.

RECEIVED
Nov. 27, 1923
UNIVERSITY
JAN 5 1924
SECRET

PRESENT: Bishop Hind in the Chair. Bishop Keeney,
Messrs. Gowdy, Williams, and Uong Gang Huo

W.P.W Williams , Acting Secretary.

FUKIEN

The Minutes of the Board of Trustees were read.

VOTED: Re. Minutes, T 573, Board of Trustees:

TRANSFER

Since the Gardiner Hall Jr. Memorial Dormitory is now nearing completion and the family presenting this building have promised to cover the cost, and since the money is at hand from special gift for the erection of the two Chinese faculty residences, now being contracted for, the Board of Managers cannot consent to the stopping of this work. The erection of the Science Building will be stopped, but in doing this, we believe we are imperilling our relations with the China Medical Board, and also running a serious risk of injuring the future of the University.

We, therefore, ask the Board of Trustees to recall Dr. and Mrs. Gowdy to America with a view to securing funds to tide over the present emergency.

Also, we ask for a cable in reply to this request for the recall of Dr. and Mrs. Gowdy.

W. P. W Williams,
Acting Secretary.

Letter sent Nov. 29, 1923.

BOARD OF MANAGERS MEETING OF F. C. U., June 6, 1924, 2:30 p.m.

At the home of Bishop Hind.

Rev. Bishop John Hind, C. M. S.
Rev. W. P. W. Williams, C. M. S.
x Rev. H. V. Lacy, M. E. M.
Rev. G. H. Wang, M. E. M.
Rev. W. L. Beard, D.D., A. B. C. F. M.
x Mr. G. G. Nga, A. B. C. F. M.
Mr. G. M. Newell, A. B. C. F. M.
x Rev. H. P. Depree, A. R. C. (Amoy).

TRANSFER
MEMBER

x Not present.

Bishop Hind was in the chair, and prayer was offered by Rev. W. P. W. Williams.

The following resolution was then read, and after prayer by Dr. Beard, was spread on the minutes:-

"This Board has heard with deep sorrow and with a sense of personal loss of the death of the late President, Mr. Edwin Chester Jones. His work was always characterized by earnestness and diligence and in all that he did he had a high missionary ideal to which it was his constant endeavor to attain. His personal charm and kindly sympathy endeared him to all his fellow workers. We would tender our deep sympathy to his brothers, other relatives, and all who with us, mourn his loss."

The minutes of the last meeting, having been circulated, were accepted as read.

VOTED: That the President be authorized to invite Mr. Chas. Scott to come to Foochow to help in teaching in the University.

VOTED: That we authorize the President to approach the Trustees with the idea of securing a single woman to aid in the Department of English.

VOTED: That the matter of language examination should be kept in the hands of the Board of Managers, and that we ask Messers Williams, Wang and Beard, to serve as this committee.

VOTED: That we appoint Dean Scott to be Acting-President during the absence of President Gowdy..

VOTED: That we approve the plans as submitted by the Construction Bureau for the President's residence.

After prayer by Rev. Wang, the meeting adjourned.

G. M. Newell,

Secretary.

MEETING OF THE BOARD OF MANAGERS OF FUKIEN
CHRISTIAN UNIVERSITY, at 2:30 p.m. AT MR.
SCOTT'S COTTAGE, KULIANG, AUGUST 4, 1924.

Bishop John Hind	C. M. S.
Rev. W. P. W. Williams	C. M. S.
x Rev. G. H. Wang	M. E. M.
x Rev. A. W. Billing	M. E. M.
Mr. Paul Wiant	M. E. M.
Rev. W. L. Beard, D. D.	A. B. C. F. M.
Mr. K. K. Ni	A. B. C. F. M.
Mr. G. M. Newell	A. B. C. F. M.
x Rev. H. P. DeFree	A. R. C.
Rev. F. P. Jones,	M. E. M. Hinghwa
Mr. Roderick Scott, Acting President	(A. B. C. F. M.)

x ABSENT. Rev. H. V. Lacy acted for Mr. Billing, who was out of port, and Mr. Day acted for Mr. DeFree who was in Anoy.

Bishop Hind was in the chair and prayer was offered by Mr. Lacy.

Mr. F. P. Jones of Hinghwa and Mr. W. W. Lacy of the M. E. M., Foochow, were co-opted as members of the Board.

VOTED:

That the minutes be accepted as read.

The Dean's report was read and accepted.

Mr. Kellogg's report on sericulture work was read by Mr. Scott and accepted.

VOTED:

That these reports, together with the Treasurer's report, should be printed.

The correspondence was next taken up:

A. A letter from Mr. Bedient offering his resignation as Assistant Treasurer, on account of his coming furlough, and shortage of teachers in Chemistry, was read, and it was voted to accept his resignation.

B. Correspondence from Secretary Moss, under date of June 18, 1924, regarding the recommendations of the Committee of Reference and Council regarding the China Educational Commission's report, was read by Mr. Scott, and he was asked to answer the letter for the Board.

copy attached

C. A letter from a meeting of the heads and deans of the Foochow Middle Schools, asking us to consider the need of opening a special course to train teachers of Modern Chinese, was read. This subject was referred to a later meeting, as involving Budget.

BOARD OF MANAGERS' MEETING, August 4, 1924.

- RESOLVED: The recommendations submitted by Mr. Kellogg in his report were read and it was
- VOTED: That we ask the Acting President to correspond with President Gowdy and ask him to take up with the C.M.B. in New York the question of the sericulture work remaining a part of the Biological Department of the University.
- VOTED: That we ask the American-Oriental Bank to audit the books of the University.
- VOTED: That all consideration of any changes in the constitution be deferred until President Gowdy returns.
- VOTED: That we ask the A. R. C. Board of Missions in New York, and the Amoy Mission of the A. R. C., to furnish a teacher in F. C. U., the Acting President to write the letter.
- VOTED: That we refer the Budget to the Finance Committee, and that their report be presented at the later meeting when the Treasurer's report is also presented.

The following officers for the coming year were elected:

President - Rev. W. L. Beard
Secretary - Rev. W. P. W. Williams
Treasurer - Mr. W. N. Lacy

MEETING ADJOURNED.

G. M. Newell

Secretary.

MEETING OF THE BOARD OF MANAGERS OF THE FUKIEN CHRISTIAN UNIVERSITY? at 2:30 p.m., at MR. SCOTT'S COTTAGE, KULIANG, August 22, 1924.

Rev. W.L. Beard, D.D.	A. B. C. F. M.
Mr. G.M. Newell	A. B. C. F. M.
* Mr. K. K. Ni	A. B. C. F. M.
Bishop John Hind	C. M. S.
Rev. W. P. W. Williams	C. M. S.
Mr. W. N. Lacy	M. E. M.
Mr. Paul Wiant	M. E. M.
Rev. F. P. Jones	M. E. M. Hinghwa
* Rev. G. H. Wang	M. E. M.
* Rev. H. P. DePree	A. R. C.
Mr. Roderick Scott, Acting President,	A. B. C. F. M.

* ABSENT

Dr. Beard was in the chair and prayer was offered by Rev. W. P. W. Williams.

Voted: That the minutes be accepted as read.

Voted : That the Normal Course for teachers of Chinese, as previously planned for, be offered in Sept. 1925, and that the Acting President be asked to make the necessary arrangements for it.

Voted: That the request of the Faculty regarding courses in Religion for Pre-Medical students, be not agreed to.

Voted: (Vote of the Faculty): To ask the Board of Managers to approve of Junior and Senior Premedical students omitting the required courses in Religion, but that they shall take the required Freshman and Sophomore courses in those years. The new plan makes it almost impossible for a student to take the full B. A. requirements and the full premedical requirements. Omitting the Jun. and Sen. requirements would give a leeway of 8 hrs.

Voted: That the Board recommends that the problem be met by adjustments under groups 3, 4, and 8.

Voted : That the Secretary write to the Assistant Treasurer, thanking him for the work he has done and asking him to hand over all accounts and books to the President of the Board of Managers on or before September 1, 1924, and that the Finance Committee arrange for the auditing, and handing over to the new Treasurer.

Voted: That the following members be asked to act as the Finance Committee:

Dr. Beard
Mr. Scott
Mr. Williams
Mr. Wiant

Voted: That this Board is not in favor of a sub-Freshman course being continued in the University.

Voted : That the Faculty be asked to bring in recommendations regarding the rewarding of scholarships to Accredited Middle Schools.

BOARD OF MANAGERS MEETING; August 22, 1924.

Voted: That the Dublin University Fukien Mission be asked to allow Mr. Norton to help in the University in the direction of Student Religious Activities once or twice a week.

Voted: That Mr. Bedient be asked to continue his negotiations in buying land for the university.

Voted: That the Board is in favor of adding to House No. 9, servants' quarters, and offices, in order to make it suitable for occupancy by a foreign member of the Faculty.

Voted: That the Acting President be authorized to contract for the making of a new road leading to the Memorial Dormitory and the charges be determined by the Finance Committee.

MEETING ADJOURNED.

W. P. W. Williams,
Secretary.

MEETING OF THE BOARD OF MANAGERS OF F. C. U.

December 19, 1924. At the residence of W. N. Lacy

PRESENT: Messrs. Beard, Goertz, Nga, Scott, Lacy
and Wiant.

The meeting was opened by prayer by Mr. Wiant

W. N. Lacy was elected Secretary Pro tem

- VOTED: To recommend to the Board of Trustees that they request the resignation of Professor H. A. Bedient at the expiration of his furlough in June 1926. It is understood that if this action is taken by the Board of Trustees, notice thereof will be sent to the Secretary of the Board of Managers; notice of same to be given to Professor Bedient at such time before he leaves on furlough as may seem advisable.
- VOTED: To refer back to the Faculty the recommendation regarding the invitation to Rev. Charles W. Reeves to take a two-hour course in Senior Bible for the Spring term.
- With reference to the vote of the Faculty recommending that beginning with the Fall term of 1925, Freshmen be admitted only in the Fall term, it was
- VOTED: To take no entering class in the Spring of 1926, and thereafter Freshmen classes to be admitted at the beginning of the Fall term only.
- With reference to the request of Professor Ch'en for an additional loan of \$200, it was
- VOTED: To authorize the Treasurer on behalf of the University, to go security for Professor Ch'en and ask him to arrange this loan directly with the American Oriental Bank.
- VOTED: Also to permit Professor Ch'en to defer payments on his present loans from the University, on condition that the Loan now to be negotiated with the bank have prior claim and be paid off as promptly as possible.
- VOTED: To ask the Board of Trustees to add to the amount now included in President Gowdy's campaign askings \$500.00 Gold, to make up the deficit on Residence No. 9 and to add servants quarters to Residence No. 7. This action is taken on the grounds that Professor and Mrs. Martin by taking Residence No. 7 as their residence will give the University an additional residence, available at once.
- VOTED: That in view of the diversity of size of residences, to ask the Faculty to take up for reconsideration the existing rules regarding the relation of furniture to Faculty members and residences.

MEETING OF THE BOARD OF MANAGERS OF F. C. U. (Con't)
December 19, 1924.

VOTED: That we allow Professor Ch'en up to \$200.00 for furniture to furnish the quarters now occupied by him, the status of such furniture to be decided after the decision on the previous motion. The \$200 thus appropriated to be found in the 1925 Budget.

VOTED: With reference to the request that the former owner of property belonging to the University in the neighborhood of Sie Buo, or Liang Au, be allowed to redeem same and have his deeds returned to him. In view of inadequate information, the request was referred to the Finance Committee with power to act.

Adjourned

Walter N. Lacy
Secretary Pro tem.

MEETING OF THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY
March 31, 1925, 3:00, at Mr. Lacy's house.

PRESENT: Dr. Beard, Messrs. A. W. Billing,
W. N. Lacy, R. Scott, Rev. W. P. W. Williams.

Dr. Beard in the Chair

Rev. W. P. W. Williams, Secretary
The Minutes of the Last meeting were confirmed.

Correspondence was read - Letters from Dr. North,
Dr. Gowdy, Mr. Anderson, Miss Overden, A.B.C.F.M.

VOTED: That the Secretary write to Mr. Bedient informing
him of the action taken by the Board of Trustees, and
that Dr. Beard be asked to hand him the letter.

VOTED: That Dr. Beard and Mr. Lacy be asked to investigate
the details concerning the land purchased at Sie
Buo and Liang Au in 1918 with money advanced by
the American Board Mission.

VOTED: That the Board of Managers recommend the following
candidates for the Degree of B.A., June, 1925.

Chang Sheng Tsai
Ch'en Hsin Tao
Ch'en Ping En
Ch'en Tien Lien
Chuang Chu Lin
Chuang Chuan Sheng
Hsieh Chen Ya
Huang Chia Li
Li Hsueh Kung
Lin Shao Shiu
Lin Teng Shui
Shih Yu Chung
Wang Shih Chang
Yang Chang Tung

VOTED: That Dr. Sutton's special medical expenses of \$65.00
be granted.

VOTED: To approve the recommendation from the faculty for
an increase in fees as below; but that the total
amount under Student Activities be raised to make it
an even amount without cents:

That Biology, Chemistry, and Physics Laboratory
fees be increased from \$3.00 for materials and
\$1.00 for breakage, to \$4.00 for materials and
\$2.00 for breakage, a total of \$6.00 Lab. fee.

MEETING OF BOARD OF MANAGERS OF F.C.U., March 31, 1925

FINES (Con't)

Chinese Syllabuses, the same as last term,	\$1.00
Student Medical Fee, same as last year	1.00
Student Activity " increased from \$660 to	1.00
Student Athletics " " .50 "	1.00
Fukien Star " " .45 "	.50

VOTED: To accept the Treasurer's report, July 1, 1924 to January 31, 1925, and thank him for his work; also, to authorize him to close off all Departmental and other operating balances on January 31, 1925.

NOTE: A letter was received from the American Board Mission in reply to one from Dr. Gowdy asking for Mr. Goertz for the Chair of Religion, stating that the Board could not agree to release him for that work.

W. P. W. Williams,

Secretary.

The Annual Meeting of the Board of Managers of
The Fukien Christian University
October 9, 1925, at 2:00 p.m.
At W. P. W. Williams' residence, Trinity College, Foochow.

PRESENT: Rev. John Gowdy M. E. M.
Rev. G. H. Wang M. E. M.
Rev. A. W. Billing M. E. M.
Mr. E. L. Ford M. E. M.
Mr. W. N. Lacy M. E. M.
Rev. W. L. Beard A. B. C. F. M.
Mr. K. K. Ni A. B. C. F. M.
Rev. W. P. W. Williams C. M. S.
Professor R. Scott by invitation

Dr. Beard was in the Chair and opened the meeting with prayer.

VOTED: That the minutes be accepted as read.

The President, Dr. John Gowdy, was welcomed back and reported the results of his visit to America as follows:

"Report of President John Gowdy for the Academic year 1924-25, covering only the work done in America in a financial campaign for the University.

The following sums were raised -

For endowment:

The Hall estate	\$ 50,000.00	Gold
China Medical Board	35,000.00	"
For Scholarships	6,000.00	"
For Chair or Mathematics	20,000.00	"
General	<u>1,000.00</u>	" 112,000.00

For Buildings and Equipment

Edwin C. Jones Science Hall	75,000.00	
A. B. C. F. M. House	4,500.00	
Servants' Quarters for Hill house	<u>350.00</u>	79,850.00

For Teachers:

For a man in the Department of Religion		18,000.00
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CARRIED FORWARD		<u>\$ 209,850.00</u>
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OCT 9
1925

Annual Meeting of the Board of Managers of the
Fukien Christian University, October 9, 1925.

(President Gowdy's Report Continued)

Brought Forward \$209,850.00 Gold

The following sums raised -

For Electric Light 3,500.00 "

For new dam 1,352.00 "

For Debt 82,000.00 "

Total \$ 296,702.00

Counted Twice -

C.M.B. gift . . \$35,000.00

Electric Light 500.00

35,500.00

Final Total \$ 261,202.00 Gold

'It should be realized that some of this money for endowment is not immediately available. The C.M.B. gift of \$35,000.00 has already been spent on the science building, and is to be repaid from the \$75,000.00 subscribed for that purpose. This is being paid at the rate of \$15,000.00 per year, of which two payments have already been made. Moreover, the income from endowment that is available will, during the next three years probably be used by the Trustees towards the \$22,000.00 of the debt which was not subscribed, so it will be 1929 before we begin to realize what it means to have an income from endowment. Therefore, in spite of the fact that the campaign was in a measure successful, the years immediately before us will be very lean.

It should be understood that the China Medical Board gift of \$35,000.00 had been promised before this campaign began and during the past year was transferred from the science building to endowment for the science departments."

(Signed) John Gowdy.

VOTED: The Board of Managers wishes to place on record its deep appreciation of the work Dr. Gowdy has done for the University and to offer him its sincere gratitude for all his efforts, and at this same time to congratulate him on the results of his visit to America.

VOTED: That the Dean's report as read be accepted, and that he be asked to receive our best thanks for the strenuous year's work he has rendered as Acting-President.

OCT 9 1925

Annual Meeting of the Board of Managers of the
Fukien Christian University, October 9, 1925.

- VOTED: That Professor H. H. Ch'en's salary be raised to \$100.00 per month as from August 1, 1925.
- VOTED: That the vote of the Faculty in the matter of the Sericulture work be endorsed and the work be discontinued.
- VOTED: That a special meeting of the Board be called to meet at 2:00 p.m. on Saturday, October 24, at Trinity College, to consider the question of making courses in Religion elective.
- VOTED: That the Treasurer's report be accepted with grateful thanks, and that Mr. Reeves and Mr. Christian be asked to audit the accounts.

Arising from the report it was

- VOTED: That the Treasurer be asked to get new financial report forms printed in conformance with the new system of accounting.
- VOTED: That overdrafts on the past term's account be charged against the Budget for the present year.
- VOTED: That the Treasurer be instructed not to handle gold drafts on personal accounts for members of the Faculty.
- VOTED: That an increase be made on charges for books from the Book Store and a uniform scale be adopted for students and members of the Faculty.
- VOTED: That Messrs. Beard and Williams be asked to examine the Budget for 1925-26 and report at the meeting on October 24.
- VOTED: That Mrs. Gowdy be asked to take Mr. Blakney's place on the Language Study Committee.
- VOTED: That the request of the Faculty re Mr. Albino Cy Sip be acceded to and he be invited to the University and a house be rented to him at \$50.00 per month.
- VOTED: That the following officers of the Board of Managers be elected for the ensuing year:

Chairman	Dr. Beard
Secretary	Rev. W. Williams
Treasurer	Mr. W. N. Lacy
Finance Committee	Dr. Gowdy (Convener)
	Messrs. Beard, Williams and Lacy

W. P. W. Williams
Secretary.

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The first part of the report is devoted to a description of the
 experimental apparatus and the method of measurement. The
 results of the measurements are given in the following table.
 The values of the constants are given in the following table.
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 JOHN C. ...

The adjourned Meeting of the Board of Managers
of Fukien Christian University was held at
Trinity College on October 24, 1925, at 2:00 p.m.

PRESENT: Dr. Beard (Chairman), Messrs. Gowdy, Ford,
Billing and Williams.

VOTED: That a course in Religion, giving the History and
Contents of Christianity, of years (8 credits) be
required for graduation.

VOTED: That the Board is not willing to pass a budget which
exceeds the estimated income, and much regret to have
to cut the proposed Budget \$6,430.00.

VOTED: That the Budget amounting to \$55,700.00 be approved.
It may be possible for the Trustees to undertake the
responsibility for raising the difference between
this and the Budget proposed by the Faculty, namely,
\$6,430.00.

VOTED: The matter of the reception of new students was
referred to the Faculty with power.

W. P. W. Williams

Secretary.

Binder

MINUTES OF THE BOARD OF MANAGERS' MEETING OF FUKIEN CHRISTIAN UNIVERSITY, at Trinity College, Foochow, January 11, 1926.

PRESENT: Dr. Beard (Chairman), Dr. Gowdy, Bishop Hind, Messrs. Billing, Ford, Lacy, Newell, and Williams (Secretary).

Minutes

The meeting was opened with prayer.

The minutes of the last meeting were confirmed.

VOTED: To ask the Faculty to make suggestions of definite two character Chinese names for the University and submit same to this Board.

VOTED: That the sale of land at Sie Buo be committed to Dr. Gowdy and Beard with power.

VOTED: That we thank the Faculty for its resolution and beg to inform it that we are investigating what the probable effects of Registration would be on the following questions: Charter of the University, Name of the University, Relations with Board of Trustees. Effect on Middle and other Schools. Effect on Christian cause generally in China.

VOTED: That the President be asked to take up the matter with the Board of Trustees and other Universities in China.

(Signed) W. P. W. Williams
Secretary.

RECEIVED
FEB 9 1926
1926

Trustees action

ANNUAL MEETING OF THE BOARD OF MANAGERS
of
FUKIEN CHRISTIAN UNIVERSITY, FOOCHOW

The Annual Meeting of the Board of Managers of Fukien Christian University was held at Dr. Gowdy's cottage on Kuliang, July 29, 1926, at 9:00 a.m.

The meeting was opened with prayer by the Chairman, Dr. Beard.

PRESENT: Dr. Beard, Dr. Gowdy, Dean Scott, Rev. Uong Gang Huo, W. N. Lacy, G. Newell, Bishop Hind, H. Renskers, and Rev. W. P. W. Williams, Secretary

The minutes of the last meeting were passed.

President's report: Dr. Gowdy's report was read and accepted.

Dean's report: Professor Scott's report was read and accepted.

VOTED: To empower the President and Dean to get out a report of F. C. U. for general publication dealing with the policy and work of the University.

Treasurer's statement: W. N. Lacy recommended the employment of a Chinese office assistant. At the close of the fiscal year his report will be circulated.

VOTED: To recommend to the Board of Trustees that the Annual Meeting of the Board of Managers be held in the month of August.

VOTED: To ask President Gowdy to approach Messrs. Dodwell and Company, failing them, Messrs. Harrison, King & Irwin, with a view to getting the University books audited.

VOTED: That the Rev. E. D. Miner's resignation from the Faculty as from the spring of 1927 be accepted. The Secretary was asked to write expressing regret.

VOTED: To invite Rev. Nguong Lung Ding to accept the appointment of College Pastor to the University and to work in the Department of Theology, and to ask the M. E. M. Bishop to appoint him to this work.

VOTED: Letter from the Alumni was read.

VOTED: To ask the President of the University, the Dean, the Chairman of the Board of Managers, and the Secretary to take up and consider this letter on the recommendation.

Board of Managers Meeting of F. C. U., July 29, 1926

Language Committee report as follows:

"Kuliang, July 27, 1926

Report of Committee on Language Study of the Board of Managers of Fukien Christian University.

The Committee met with Dr. and Mrs. Sutton, Professor Beeman and Professor Farley at 9:00 a.m., July 27, at the Kuliang Club.

"Dr. Sutton has spent most of his time thus far on the lesson sheets which Prof. Blakney prepared. He will plan to take up the 600 character book and devote his time from now on to this.

"Mrs. Sutton has nearly finished the Blakney Lesson Sheets and has read in Romanized some Bible stories. She will plan to take up the 600 character book and the Bible Picture Book in Romanized.

"Professor Beeman has finished the Blakney Lesson Sheets and has made a collection of Chinese Idioms. He will plan to take up the 600 character book. ~~He will also learn to~~ ~~write~~ find the characters from the radicals and to write the characters of the 600 character book.

"Professor Farley has worked collecting Chinese poems and Nursery Rhymes of Fukien. He has done quite a bit of original work in this line and has translated many poems and rhymes. He has in mind the publishing the results of his work sometime in the future. The committee heartily approve of his continuing this work, and hope he can be given time to devote to it.

"The committee would suggest that the Board of Managers consider the advisability of asking language students in the future to study Mandarin instead of the Foochow Dialect.

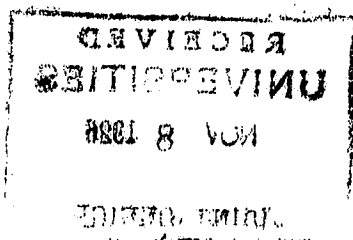
Respectfully,

W. L. Beard."

Election of Officers: 1926-1927

- Chairman - Dr. W. L. Beard
- Secretary - W. P. W. Williams
- Treasurer - W. N. Lacy

W. P. W. Williams, Secretary.



MEETING OF THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY

At Trinity College, Foochow

TRANSFER

December 23, 1926, at 2:30 p.m.

PRESENT: Dr. Beard in the Chair, Dr. Gowdy, Bishop Hind, Messrs. Wiant, W.N. Lacy, Sing Ce Ding, Billing, Newell, Uong Gang Huo, and W. P. W. Williams, Sec'y

The meeting was opened with prayer by Dr. Beard.

Correspondence was read, and votes of Faculty meetings.

VOTED: To approve of the request from the Faculty that Dr. Gowdy be asked to correspond with the Regents of the State of New York and investigate what can be done in the matter granting the M. A. degree.

VOTED: To reply to the letter from the student body, stating that this Board of Managers is most anxious to obtain government recognition, and many attempts have been made in the past to obtain it. The student body may rely upon this Board to watch every opportunity for obtaining such favorable regulations as will enable us as a Christian university to register with the Chinese Government.

VOTED: To appoint a committee of three members of the Board of Managers to be a committee to cooperate with the Provincial Board of Christian Education in investigating conditions for the registration of Christian schools and colleges. That Messrs. Uong Gang Huo, Sing Ce Ding and W. P. W. Williams be asked to act.

VOTED: That this Board is grateful to the President for the action that he has taken in sending his resignation to the Board of Trustees, which shows that he is willing to make any personal sacrifice in order to further the interests of the Fukien Christian University; but this Board is persuaded that the time has not yet come for accepting his resignation and considers that it is essential to the welfare and stability of the institution that Dr. Gowdy continue as President, and we would therefore request the Board of Trustees to make every effort to continue the service of Dr. Gowdy in his present position.

VOTED: That the Board meet again on January 15, 1927, at Dr. Gowdy's house, at 9:30 a.m. Launch to leave Brunner Mond at 8:30 a.m.

W. P. W. Williams

Secretary.

MEETING OF THE BOARD OF MANAGERS

OF

FUKIEN CHRISTIAN UNIVERSITY

On Saturday, January 15, 1927, at Dr. Gowdy's house.

PRESENT: Dr. Beard, Dr. Gowdy, Mr. Lacy, Mr. Wiant,
Mr. Billing,, Rev. W. P. W. Williams (Secretary).

TRANSFER

Prayer by Mr. Wiant

Apology from Bishop Hind for absence.

VOTED: That the students recommended by the faculty for the degree of Bachelor of Arts be recommended to the Regents of the State of New York (University of the State of New York) for the degree, the candidates having fulfilled the necessary requirements, as follows:

Ch'en Hsuan Ching
Ch'en Kai Hua
Ch'en Ming Chien
Ch'en Won Hsing
Cheng Ju Chao
Chiang Ting I
Hsieh Feng Yuan
Lin Hsueh Lei
Lin Kuan Pin
Lo Chon Hsia
Tuan Chon Hsing
Yoh Hua Fen
Ch'ong Cheng

VOTED: To authorize the Treasurer, W. N. Lacy, to overdraw the University account at the Hongkong and Shanghai Bank up to \$5,000.00 until the end of February, if necessary.

VOTED: To refer the question of meeting financial obligations to the Finance Committee consisting of Messrs. Beard, Gowdy, Lacy, and Williams.

VOTED: That this Board considers it necessary for the well being of the University that there should be a Financial Agent in America, and a Business Manager and a woman to teach English Composition here on the field.

VOTED: To ask the President to furnish the Board of Managers with the Academic History of the Faculty with a view to ranking of same.

W. P. W. Williams

Secretary.

PRIVATE AND CONFIDENTIAL

Fukien Christian University

Faculty Meeting

March 17, 1927.

The Faculty met at the Home of President John Gowdy, at 8:30 A.M. on March 17. Present: Messrs. Gowdy, R. Scott, W. Y. Chen, C. J. Lin, Martin, Kellogg, Beeman, Blakney, Metcalf, Farley, Beach, and H. H. Chen for a brief time.

Mr. H. H. Chen, pleaded a previous engagement, and was asked to give a short address on his opinions concerning Registration.

After considerable discussion of the whole situation for some time it was Voted:- That we recommend to the Board of Managers that Fukien Christian University be adopted at once to a new organization which shall make it a Chinese College, with Christian atmosphere, under Chinese Administration.

The following items designated Group I were voted seriatim and then as a whole:

Group I - V:- That the Faculty recommends to the Board of Managers the following items:

- No. 1. That the Board of Managers secure a Chinese President for Fukien Christian University at an early moment. (unanimous.)
- No. 2. That the Faculty reaffirms the recommendation that the number of Chinese teachers on the Faculty be considerably increased, and in order to give the Chinese President a free hand, if it becomes necessary to decrease the number of foreign men on the Faculty, we declare ourselves in readiness to hand in our resignations, on the appointment of the new president, to take effect immediately or at his discretion. (unanimous.)
- No. 3. That the Board of Managers ask the Trustees of Fukien Christian University that the property and equipment be rented by the Trustees to the Board of Managers for a term of years at a nominal sum.

Adjourned to 2:00 P.M. Present: Messrs. Gowdy, R. Scott, Farley, Kellogg, C. J. Lin, Martin, Beeman, Metcalf, Beach.

- No. 4. That the Trustees be invited to send a deputation of at least 2 of their members to assist in the general reorganization with power to act. (suggested one be a lawyer.)

Group II - On Registration. The following were Voted seriatim and en bloc as Recommendations to the Board of Managers:

- No. 1. That all religious courses be elective, beginning next semester. (one dissenting vote)

- No. 2. That the Board of Managers constitute itself thru the contributing bodies, with a majority of Chinese members with a Chinese Chairman.
 - No. 3. That the Board of Managers find a Chinese President at once.
 - No. 4. That the Board of Managers write to the Educational Authorities of the Government at Wuchang stating that we wish to register and asking for the Regulations of Registration.
 - No. 5. That a copy of this letter to the Wuchang Educational Authorities be presented by the hand of a Chinese member of our Board of Managers to the Fukien Educational Authorities.
 - No. 6. That the Board of Managers cable to the Trustees for discretionary power to Register.
 - No. 7. That the Article 5, of the Peoples Government of Kuantung's Regulations for the Registration of Private Schools, re the liquidation of property in case of closing a school, be carefully investigated.
 - No. 8. We believe that Registration is necessary to our continuance, and desirable, and ask the Board of Managers to take these steps, and any others which may be required toward Registration.
- V. That a new Committee on Registration be appointed to meet with the Registration Committee of the Student Republic. The Committee to be Messrs. R. Scott and C. J. Lin.
- V. We ask our Registration Committee to report to the Student Republic Committee that the Faculty has considered the Regulations of the Peoples Government of Kuantung for Registration of Private Schools and have practically unanimously recommended all of these articles to the Board of Managers.

Further reports will be forthcoming when the Board of Managers meets and officially acts in this matter.

All the above votes were unanimous except Group II No. 1 had one dissenting.

Secretary of the Faculty

PRIVATE AND CONFIDENTIAL

Meeting of the Board of Managers of Fukien Christian University at
Trinity College, Foochow, China.

22 March 1927

Present: Dr. Beard with Dr. Gowdy, Bishop Hind, Mr. Uong Gang Huo, Mr. Billing, Mr. Wiant, and Mr. Williams.

Voted: To ask Dr. Beard, Dr. Gowdy, Mr. Sing Ci Dung, Mr. C. J. Lin to interview the government authorities in Foochow city on the present critical situation in the University with a view to obtaining their advice and protection.

Voted: That the Board is in favor of appointing a Chinese President for the University, that a committee consisting of Dr. Gowdy, Dr. Beard, Bishop Hind, Messrs. Uong Gang Huo and Sing Ci Dung be asked to make inquiries with a view to acquiring the right man.

Voted: That with regard to the Property of the University the President be asked to communicate with the Board of Trustees.

Voted: That the Board favors registration with the Government and hereby instructs the Secretary of the Board to make application to the local Government authorities for registration.

Voted: That the Chairman of the Board cable the Board of Trustees for discretionary power on registration.

Voted: To co-opt Mr. Ding Ci Ting as a member of the Board of Managers.

Voted: We would agree that all courses in Religion may be made elective provided there is nothing in the regulations otherwise which would impair the Christian character of the institution.

Voted: Agreed to constitute the Board of Managers with a majority of Chinese members.

Meetings of the Board of Managers
of Fukien Christian University

March 28, 1927

Present: Dr. Beard, Dr. Gowdy, Bishop Hind, Messrs. P.P. Wiant, A.W. Billing, Sing Ce Dung, Ding Ci Ting and W.P.W. Williams.

Voted: To ask Mr. Williams and Mr. C.J. Lin to take the necessary preliminary steps to obtain the Regulations for Registration.

April 4, 1927

Present: Dr. Gowdy, Dr. Beard, Bishop Hind, Messrs. P.P. Wiant, A.W. Billing, Wong Gang Huo, and W.P.W. Williams.

Voted: That the Secretary write to the Faculty on the attitude of the Board towards registration and state that Bishop Hind and Rev. Wong are willing to receive an invitation from the Faculty if it wishes for further information, or the whole Board will visit them if so desired.

Voted: That Mr. H.H. Chen be paid to the end of the academic year, July 31, 1927 as he requests and that his debt to the University be deducted from the check.

April 19, 1927

Present: Dr. Gowdy, Dr. Beard, Bishop Hind, Messrs. A.W. Billing, P.P. Wiant, Wong Gang Huo, Ling Iu Cu, Sing Ce Dung, and W.P.W. Williams.

Telegram from Trustees: Trustees sympathetic consideration registration. Secure more understanding regulations. Await letter before taking action.

Voted: To pay the hospital bills of the University staff members at Baguio about 600 pesos.

Voted: To approve the President's action in connection with necessary bills and authorize payments for refugees in Baguio and Formosa.

Voted: To appoint Dr. Gowdy, Dr. Beard and Rev. Wong Gang Huo a committee to write fully to the Trustees on regulations for registration.

Voted: To ask Dr. Gowdy, Dr. Beard and Rev. Wong Gang Huo to represent the Board of Managers at the meeting of Christian Educationalists with Government Officials on 25th of April.

W.P.W. Williams
Secretary

PRIVATE AND CONFIDENTIAL

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

April 11, 1927

Dear Dr. North:-

Since I wrote you the long letter last week about the situation at the University, we have had a joint meeting of the Faculty and Managers. I don't think we accomplished very much, though the Faculty learned that no amount of pressure will stampede the Managers into action. We have since learned that a new set of registration regulations have been in process of preparation and the Managers will do nothing until these are ready. I agree with them in this. Quite apart from registration the Faculty thought the Managers ought to yield to the popular clamor for a Chinese administration either President or Commission. The position in which I find myself is intolerable so I have begged the Managers to free me but they positively refuse. So I suppose I must stay. These new regulations are out and I succeeded in getting a Chinese copy from the printer's but they are not yet translated. I shall have them translated at once and put them before the Managers for consideration.

The rules for the required observance of the weekly Sun Yat Sen memorial service are published and they are very stringent. The whole educational system within the University has to be partyized. There must be an organization of the Kuomintang in the institution and its members will see to it that all the requirements are met. This is to me intolerable for it places the students in a wrong attitude towards their teachers - that of spies. The government can require the dismissal of any administrator or teacher. It would be very easy for any disgruntled student to get a following and lodge a complaint and have a teacher removed.

My own attitude has been that I would vote for registration. I question very much whether it is possible to maintain a Christian institution under these conditions, but one cannot say a priori it is impossible. Only experiment would demonstrate. I do not mean that I would vote for registration, no matter what the conditions, and it may be that these new conditions shall modify my attitude. I shall send you a copy, also a copy of the Sun Yat Sen memorial service regulations. If I can be freed from my work here I shall take an immediate furlough, for which I have received permission from Bishop Brown and go home that I may lay the whole matter before the Trustees. Since we would go on furlough it would be at no expense to the University. It is not possible to write fully and explain everything.

One of your letters just received, that of March 2, suggests I get in touch with Dr. Edmunds of Canton. I have all the Canton data before me here. The Faculty would favor that, the Managers not; they think Lingnan has gone over to the enemy and sold her birthright! In ^{any} case I could not get away. For three months I have been trying to get away to go north but some crisis suddenly arises and I cannot leave. Everything is quiet locally and the moderates are in control, so we do not fear anything here, but we do not know how the Shanghai situation may affect us. Letters from some members of our mission who are there, including Lacy, say that they consider intervention almost inevitable. But then everybody in Shanghai is seeing "red" these days, and I must admit with good reason.

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-2-

Things are quieting down at the University. The leader of the trouble is moving his family away from the University as I write. This is a relief, for he had intimated he would not move. His cause has failed and has involved him in a great loss of face. He considers himself a martyr for his country. Many of his adherents have fallen away from him and two days ago one of his three leaders wrote a letter of apology to us confessing his error and asking if he could be taken back next term. So, most of those who were active with him are leaving and it is a great relief to be rid of them so easily. Of course they will continue their propaganda from Foochow but I think they cannot do us much harm. This victory is entirely due to our group of loyal students, and they have spent time and money lavishly, and it is undoubtedly true they have saved the mission schools of Foochow, for a time at least.

If we have to close, it will be some time before we can open and my judgment, after very mature deliberation, is that the staff should be sent home to get other work as soon as possible. When the University is re-opened there should be considerable changes in the staff and that would be more easily accomplished in that way than in any other way. Of course we shall do what the Managers decide if there should be opportunity to call them together.

With all good wishes

Cordially yours,

(Signed) JOHN GOWDY.

Summary of Inventory of Property and Equipment

of

Fukien Christian University

Buildings	Mex. \$ 453,354.68
Water Supply	13,804.90
Campus and Improvements	61,189.18
Electric Light Installation	7,443.63
Warehouse Stock and Equipment	27,536.97
Library	37,556.00
Furniture (dormitory, class room, dining room, etc.)	5,339.30
Biology Department Equipment and Materials	31,557.63
Chemistry Department Equipment and Materials	30,000.00
Physics Department Equipment and Materials	<u>12,528.00</u>
	\$ 680,310.29

Sent to Trustees and Drs. Gamewell, Stuart, Warnshuis and Messrs. Garside and Belcher

BOARD OF TRUSTEES

ANDERSON
M. I. CHAMBERLAIN
LOUIS DE V. DAY
W. H. S. DEMAREST
SAMUEL M. DORRANCE
JOHN R. EDWARDS
CHARLES GIBSON
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WM. BANCROFT HILL
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ARTHUR S. LLOYD
WILLIAM E. STRONG
SAMUEL THORNE
EDWIN G. WARNER
JOHN W. WOOD

Fukien Christian University

FOOCHOW, CHINA

(Incorporated in New York, U. S. A.)

American Office

150 Fifth Avenue, New York, N. Y.

PRESIDENT OF THE UNIVERSITY

JOHN GOWDY

OFFICERS OF THE TRUSTEES

WM. I. CHAMBERLAIN, PRESIDENT
LEWIS HODOUS, SECRETARY
SAMUEL THORNE, TREASURER
ERIC M. NORTH,
ASST. SECRETARY
ASST. TREASURER

TRANSFER

May 23, 1927.

To the Trustees of Fukien Christian University:

I enclose copies of Dr. Gowdy's letters of March 30 (received here May 17) and of April 11 (received here May 13) and Minutes of the Faculty of March 17 and of the Board of Managers of March 22.

These are very important and should be carefully studied. We have also a letter from Dr. C. M. Lacey Sites expressing dissent with the Faculty view.

Cordially yours,
ERIC M. NORTH,
Assistant Secretary.

EMN-S
Enc.

PRIVATE AND CONFIDENTIAL

FUKIEN CHRISTIAN UNIVERSITY

FOOCHOW, CHINA.

March 30, 1927.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North:

We have been passing through a very serious crisis in the University during the past ten days, and I fear the end is not yet.

Friday, March 18, was a holiday and our students went to Foochow to take part in a patriotic parade. The faculty spent the whole day in a faculty meeting, once more going over the requirements for registration. We were under great pressure from the students and it had become evident that if we did not attempt to register the students would leave. We accepted all of the conditions of registration, making a reservation on the one that said property would be liquidated if we closed, asking the Board of Managers to investigate this. We took the conditions which had been issued by the Canton government in December,

I went to Foochow the next day and arranged for a meeting of the Board of Managers to be held Tuesday, the 22nd.

For some time one of our teachers, Mr. C-H-H had been growing radical. He is a graduate of the Anglo-Chinese College, also of our University, and Mr. Jones sent him to the Government University in Peking for two years of graduate study on a fellowship. While in Peking he came under the influence of Chancellor Tsai who is really the originator of the anti-Christian movement, and of Bertrand Russell. His first year of teaching here was my year at home, 1924-25. When I returned I saw the change in him and talked with Dean Scott about it, and we agreed on a deliberate campaign of patience and kindness to try to win him back. The Board of Managers have thought he ought to go, but I asked for patience. It is evident I was wrong and he should have been dismissed long ago. In February Chancellor Tsai was in Foochow and gathered about him a little group who had all had their finishing education in Peking, nearly all at Yenching, so they have become known as the Yenching group. These were naturally outstanding leaders, and that is why they were sent to Peking, so it is not strange that they held influential positions here. They were trained with that in view. One had become the head of our Union Normal and Middle School, another (a girl) the head of Wen Shan (American Board) Girls' Middle School, one a teacher in Hwa Nan College, besides our Mr. C-. Chancellor Tsai took this group with him to Amoy where he thoroughly indoctrinated them so they came back here with the declared purpose of breaking up all the mission schools, particularly those in which they were located.

On Saturday the 19th, it became apparent there was a split in our student body, the radicals following Mr. C- with the openly expressed purpose of closing the University and handing the property over to the government, and the conservatives, who were keen for registration, but who said, "give the faculty and Board of Managers a chance." On Sunday morning the radicals began to sign up the students under threats. One boy who refused to sign came at once and told me what was being

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done. I called the faculty together and we got busy with the byal group. By their methods of intimidation and making their adherents sign a very strict oath, the radicals succeeded in getting a large number of followers. On Monday, the 21st, they brought down from Foochow (Mr. C- did) two officials who made most violent anti-Christian speeches to the students. As soon as these finished, the conservatives introduced the Commissioner of Education. They had planned, when he finished, to have questions asked from the floor, the answers to which would prove the radical propoganda to be lies. For example, the radicals told the students that the government had decided to take over our University for a Sun Yat Sen Memorial University. As soon as the Commissioner finished, one of the students rose and asked if the government intended to take our property. The chairman, a radical, objected and said that questions could not be allowed, making quite a speech on the subject. As soon as he paused, the student repeated his question to the Commissioner, thus forcing an answer, and the reply was that the government had no thought of touching private property. Other questions followed until the radicals had not a leg to stand on. Being unable to do anything else, they put out posters villifying the Commissioner. That evening they forced a meeting of the student body. Dean Scott attended this meeting and his presence precipitated a crisis. The radicals objected and the Dean offered to withdraw. The matter was, however, discussed and put to a vote, 53 - 44, in favor of the radicals, which showed them to be in control. The conservatives then began to filibuster and kept it up for about two hours before the radicals succeeded in getting their motion before the house, which was, "Moved, that we, the students of Fukien Christian University, invite the government committee on the reconstruction of education to come and take possession of the University property which the students wish to hand over to them." Then action could not be postponed any longer, just as the chairman was about to put the motion the lights went out, turned off by the conservatives so that they could not be turned on again all night. Then the conservatives left the hall in a body except the chairman (a conservative) and one other who stayed to see that the chairman should not be injured. For about an hour and a half the chairman held his own against the 53 radicals, refusing to put any motion because a quorum was not present. They tried in every possible way to cajole and to deceive him but it was no use, he held his ground. Finally Mr. C-, the teacher got up and resigned from the leadership of the party, thinking a conservative chairman would be so glad of the chance to get rid of him that he would call for a vote. The chairman saw the ruse and knew if he put that motion he would have to put others, so again refused. Finally Mr. C- wrote a note to the conservatives promising to compromise if they would come back. This showed they had won a victory, which they had not fully realized before, so they refused to return.

Meanwhile things had been moving to a head in the other schools in Foochow, and the battle was transferred there, the stake being the mission schools. Hwa Nan dismissed their radical teacher, Wen Shan has got rid of theirs but the school is closed. I understand the Union Normal and Middle School is also closed. On Thursday of last week this radical element staged what proved to be an anti-Christian parade. They caught a young Church of England clergyman, Chinese, a returned student and put him on their platform with a big cap on his head, a rope around his waist and his hands tied behind his back. They asked him if he was a Christian, to which he said, "yes". Then they said they would free him if he would renounce his faith to which he replied, "I will never renounce my faith, you may kill me if you want to." So they led him through the streets in their procession but finally let him go. They subjected him to great humiliation, slapping his face etc. He did not receive any serious physical injury. The next morning I dismissed Mr. C- giving him until March 31 to move. That will be tomorrow. I am told he does not intend to move. It would be a serious matter to use force, so I scarcely know what I shall do. I am told the recalcitrant students also will not move, that is, the

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leaders. Their number has steadily dwindled until they are almost down and out, but a handful cling together, enough to make trouble, while the conservatives have grown in number and strength and confidence. This is something new in China, a belligerent conservative body, determined to oust the radicals and succeeding. It has been worth all it cost.

Now a word about the Board of Managers' meeting of the 22nd. I put before them the recommendations of the faculty concerning registration. They did not wish to take action beyond saying they were in favor of registration. They have said that repeatedly, but the time had come when something had to be done. However, I could not persuade them. I know the University would close in five minutes after I got back if I had nothing to report. I could not bear to think of thus going back on that group of loyal students who had fought so valiantly and had saved the mission schools and who had contended that the faculty and Managers should have a chance. Finally when nothing else would do, I demanded immediate acceptance of my resignation. They begged me to take it back. I refused; I would never return to the University as President unless they took some action. I did not demand favorable action, but merely that they should say "yes" or "no". That forced the issue and they approved. It has done no good, however, for they will not proceed to carry out what they decided. We have another Managers' meeting on Monday of this week the 28th. The latest regulations ask for a Commission form of government instead of a President. The members of the Commission must all be Chinese, but may have foreign advisers. They would not accept it, or at any rate did not, so we are just where we were. I am being ground to powder between the faculty and student on one side and the Managers on the other, and I cannot stand it much longer. Two nights this last week I have had almost no sleep, and very little the other nights. I am having most difficult and delicate things to do these days that require calmness and poise, and I am being unfitted to do such things. This morning I had to dismiss our Chinese librarian, one of our own graduates and it required a great deal of finesse. I am told that Mr. C- will refuse to leave the University and just how to get him out I don't know. I promised to stay here until December 16 on the supposition that an honest attempt would be made to find my successor and that is not being done. I myself had W- H- in mind as a possibility, but now no one from Yenching would be considered for anything in any mission school here. This is very unjust to Yenching for I am sure the leaders of this revolt are not the normal output of the institution. Recently there was an anti-Christian outbreak in Yen Ping and two of our leading church workers, one of them a returned student, had to flee for their lives. The leader of this was also a Yenching man. It is this peculiar combination of circumstances that has made people feel as they do about Yenching. I do not think W- H- would come, but in any case he would not be considered.

In connection with the proposed re-organization, I have been asked by the Board of Managers to consult with you about the property here. If the re-organization results in a Board of Managers, of which the majority is Chinese, the present Managers are anxious to safeguard the property. They proposed that a normal rental should be charged (not a nominal rent as in Canton) and that the check should actually be paid and then returned to the Board in addition to its regular contribution from the Trustees. It would be necessary to draw up a lease and it should be done by your attorney in New York. If the tenant is to take care of the property, then the rent should accordingly be less. In any case, it seems to me the tenant should care for the property if the rent money is all to be paid back. What the Board of Managers wants is to have the Trustees send two of their number out here, authorized to help in the re-organization and make whatever adjustments may be necessary. They should come with power to act, and they should come this summer. I do hope such a commission will be possible. But in any case a lease, agreeable to you, should be drawn up. It seems to me it ought to be able to be broken by either party on six

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months notice, and be made for only a year at a time. The property is valued at about \$600,000.00 Mex., including land, buildings and equipment.

I do hope there will be prompt action as we shall otherwise not be able to hold together.

Just as I am finishing this letter word has come of a new development. Mr. C-, failing in what he proposed to do to the University, has taken up an anti-foreign campaign, the kind of thing that is very popular just now and easily worked up, and last Sunday had a meeting in the city in which forty different organizations were said to be represented - labor unions, etc. This is the biggest thing he has yet attempted. A group of our loyal students went up to Foochow as soon as the word reached here, to get in touch with the government officials and with the newspapers. The whole situation carries with it possibilities of serious danger.

Yours sincerely,

(Signed) JOHN GOWDY
President.

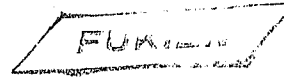
JG:A

7000

June 15, 1927.

To the Members of the Board of
Trustees of Fukien Christian University:

Gentlemen:



Below we quote, for your information, minutes of recent meetings of the Board of Managers, Fukien Christian University.

B. A. GARSIDE,
Acting Secretary.

Meetings of the Board of Managers of
Fukien Christian University

April 25, 1927.

- Present: Dr. Beard in the Chair, Dr. Gowdy, Bishop Hind, Messrs. Uong Gang Huo, P.P. Wiant, A. W. Billing, and W.P.W. Williams, Secretary.
- Voted: That the Candidates for Degree of Bachelor of Arts recommended by the Faculty be approved, on the understanding that all necessary requirements shall be fulfilled, and that the names be forwarded to the Board of Trustees.
- Voted: That we agree to the Commission form of Government for the University provided this change is sanctioned by the Board of Trustees.

April 30, 1927.

- Present: Dr. Beard in the Chair, Dr. Gowdy, Mr. Billing, Mr. Ling Iu Cu, Mr. Sing Ce Dung, Mr. W. P. W. Williams, Secretary.
- Voted: To accept Dr. Gowdy's resignation.
- Voted: To accept Mr. Williams' resignation as Secretary of Board of Managers.
- Voted: To accept Bishop Hind's resignation as a member of Board of Managers.
- Voted: To appoint Mr. Sing Ce Dung as Secretary of Board of Managers.
- Voted: To accept Mr. Blakney's resignation from the Faculty as from June, 1927.
- Voted: To co-opt the following new members of the Board of Managers: Mr. Lin Pu Chi to take Bishop Hind's place. (Bishop Hind to invite him) Mr. Uong Ung Dung (Dr. Gowdy to invite him) and Mr. Hung Sing.
- Voted: To appoint a commission of five to take charge temporarily until the sanction of the Board of Trustees is obtained.
- Voted: To appoint Mr. C. J. Lin, Chairman, Mr. Sing Ce Dung, Mr. Lin Pu Chi, Mr. Hung Sing, and Advisers Dr. Gowdy and Mr. Scott.
- Voted: To accept Mr. Scott's resignation as Dean.

W. P. W. Williams,
Secretary.

June 29, 1927.

BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY

1928 Class

Wang Chien Ho M.E.M. Foochow Graduate Anglo-Chinese College, 1906; B.A. Cornell College, Iowa, 1912; M.A. Cornell College, Iowa, 1919. District Superintendent, Foochow Conference.

Joseph C. D. Sheng A.B.C.F.M. Foochow Graduate Foochow College, 1915; Yale, Graduate School, 1922; Minnesota, 1922. Principal of Foochow College. Moderator of the Foochow Congregational Church.

F. P. Jones M.E.M. Hinghwa B.A. South-Western, 1912; M.A. Chicago, 1915; B.D. Garrett Biblical Institute, 1915. Principal, Hinghwa Guthrie High School.

1929 Class

Lin Fu Chi C.M.S. Foochow B.A. St. Johns University, Shanghai, 1917; M.A. University of Pennsylvania, 1920; B.D. Philadelphia Divinity School, 1920. Dean of Christ Church Cathedral, Foochow.

P. P. Wiant B.S., Ohio Wesleyan, 1911; C.E., Cincinnati, 1914. Fukien Construction Bureau, Foochow.

S. H. Leger A.B.C.F.M. Foochow City M.A., Columbia University, 1916; B.D., Union Seminary, 1916; Ph.D. Columbia University, 1926. Union Theological Seminary, Foochow.

W. N. Lacy M.E.M. Nantai, Foochow M.A. Harvard. Secretary, Methodist Mission, Foochow (resignation to take effect on July 1, 1927)

1930 Class

Ting Chao Wu A.B.C.F.M. Foochow City Foochow College, 1910; Central Executive Commissioner, Nationalist Government, Nanking; Executive Commissioner of Fukien Province; Provincial Commissioner on Construction.

A. W. Billing M.E.M. Nantai, Foochow B.A., 1905. Principal, Union Normal Middle School, Foochow. (Columbia University, M.A., 1915)

H. R. Renskers R.C.A. Changchow B.A., 1908; M.A., Columbia University, 1924. Principal, Talmage College, Changchow.

1931 Class

Lin Yu Shu A.B.C.F.M. Nantai, Foochow Foochow College, 1910; President, Foochow Union Seminary, 1918-1926. Executive Secretary, Foochow Congregational Church.

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Board of Managers of Fukien Christian University
1931 Class (Con't.)

Chen Kuang Tou M.E.M. Nantai, Foochow First and Second degree, Imperial Examinations; Chicago, 1922; M.A., Northwestern, 1924. Head, Chinese Department, Hwa Nan College, Foochow.

Wang Yun Chun Co-opted Nantai, Foochow Anglo-Chinese College, 1910. Government Salt Revenue.

David S. Hung Co-opted Nantai, Foochow Tsing Hua College, 1920; C.E. Rensselaer, 1924. Highway Commissioner of Fukien Province.

Ex-officio

Lin Ching Jun F.C.U. Foochow B.A., Fukien Christian University, 1919 (Class of 1920); M.A., Oberlin, 1920; M.A., Harvard, 1922; Columbia, 1922-25; Drew Seminary, 1925-26. Chairman, Administrative Commission.

OFFICERS OF THE BOARD OF MANAGERS

Chairman, Rev. Lin Yu Shu

Secretary, Dean Lin Pu Chi

(Acting) Treasurer, A. W. Billing

EXECUTIVE COMMITTEE

Lin Yu Shu

Lin Pu Chi

A.W. Billing

Wang Chien Ho

S. H. Leger

Lin Ching Jun

FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA

June 30, 1927.

TRANSFER

To the Board of Trustees
Fukien Christian University
150 Fifth Avenue
New York City:

Gentlemen:

On June 21 the following cablegram was sent to you:

"Have received your recent letter. Christian character guarded. The first thing to do is register Board of Managers. Therefore doing so. Letter will be sent you soon. Chairman Board of Managers."

The Board of Managers voted also that in addition to sending you a copy of the By-laws as amended and the proposed agreement between the Board of Managers and the Board of Trustees, that an explanatory letter should be prepared, in order that you might know more in detail the reasons for the proposed changes. It is also understood that long before you receive this letter, Dr. Gowdy, formerly President of the University, and Dr. Beard, formerly Chairman of the Board of Managers, will have had an opportunity to present in person the situation as it was when they left the field. In this way, it is hoped that the Board of Trustees may be able to understand a situation which is still in process of rapid change, which today opens up great hopes for the future of the University, but which requires prompt and decisive action on the part of all concerned.

IN dealing with the complex and difficult problems of the University, the Board of Managers has had continually in mind three guiding principles:

First and foremost, the Christian character of the University must be safeguarded. The Board of Managers is itself made up largely of church leaders. There was no hesitancy or indecision as to the out and out Christian declaration of purpose. Nor has there appeared any tendency to minimize the Christian character of the school in applying for registration. Since this was the main point stressed in the letter of April 29, 1927, from the Trustees, and since the Board of Managers believed that proper safeguards were provided, they felt justified in taking the first step in registration, namely, the registration of the Board of Managers as a legal body.

The second point which had to be kept in mind was, naturally, the government requirements for registration. Here the main change made necessary is that control of the school should be predominantly Chinese and should be located in China. It was in no spirit of grasping for power, but rather with a keen consciousness of the heavy responsibilities involved, and with a conviction that this is the only way in which the University can be carried on, that the Board of Managers finally agreed to undertake the full responsibility for management of the school. It was frankly recognized that the Board of Managers cannot at present assume full financial responsibility without the assistance of the Trustees; it seems quite as evident that under the present conditions, or any conditions likely to arise in the near future, the Trustees can only hope to see the University work continued by giving over the actual management to some body largely Chinese.

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The third point which the Board of Managers had in mind was that control should be vested in a body which should actually represent the churches. Whether this is wise or not, the futuro can determine. You will at once recognize that it is quite different from the new constitution of Canton Christian College. All we can say is that after long consideration we felt that this was, on the whole, the best method of insuring the steady growth and Christian character of the University.

In the light of these three principles, you will have little difficulty in understanding why we are herewith submitting two documents for your approval instead of one. The By-laws with the statement that we are working in rented property and that the Board of Managers takes responsibility for the raising of current expenses will go in to the Government. If the Trustees are willing to join with us in this difficult, but in our opinion hopeful experiment, we believe the outlook is good for Fukien Christian University to fulfill the function which its founders originally intended.

The important changes in the By-laws are:

(a) The putting of relations between the University and the Trustees into separate agreement and appointment of President, etc., by the Board of Managers already referred to.

(b) Making the unit of cooperation here on the field the Church rather than the Mission, and

(c) The alternative of an Administrative Commission instead of a President.

The first is inevitable under government regulations; the second seems, to say the least, highly desirable; the third concerns an administrative matter with regard to which we will have to conform to the Government regulations which are not yet quite settled. (The present local regulations call for a Commission; the national regulations provide for a President; we rather expect that eventually the latter will prevail).

The proposed Agreement is intended to safeguard the interests of the Board of Trustees and includes for the most part the important items in the old By-laws, which are not included in the new. It is, of course, to be expected and hoped that the Board of Trustees will themselves secure competent legal advice and suggest any changes that may seem desirable. It is sincerely hoped, however, that any such changes will not make necessary further delay in proceeding with registration, etc., here, as in the opinion of the Board of Managers such delay might be very nearly fatal to the University.

You will understand that the present Board of Managers, the present Administrative Commission, and the present Faculty are united in their judgment that the University should register this summer. The first step, namely, the registration of the Board of Managers, has already begun. Naturally, the formal application for registration of the University itself cannot be long delayed. If the Board of Trustees felt unable to approve of proceeding with registration, we should doubtless by this time have received a cable closing the school; we, therefore assume that in the spirit of your last letter, and with the added light that Messrs. Cowdy and Beard were able to throw on the situation, that you are willing to have us proceed. Nevertheless, we would be glad to receive a cabled approval upon receipt of this letter.

In closing, we wish to emphasize again that the long hours spent by the Board of Managers in revising the By-laws and in working out the proposed Agreement are given altogether in the spirit of working together to conserve the

6/30/27

Christian purpose and prospects of Fukien Christian University and to build the Kingdom of God here in Fukien. The heavy burdens the Board of Managers are assuming and the new and difficult experiment which they are undertaking are only made bearable by the conviction that they are called on by God to undertake them. With His help we cannot fail in the high aims for the University which we share with you.

Faithfully yours,

Fukien Christian University Board of Managers.

Lin Yu Shu

Chairman _____

Secretary Lin Pu-Chi

Enclosures:

- 1 By-laws
- 1 Proposed Agreement
- 1 List of Board of Managers
- 1 Summary of Inventory of
Property & Equipment
- 3 Minutes: June 9, 20 & 30.

BOARD OF TRUSTEES

C. C. ANDERSON
 WM. I. CHAMBERLAIN
 LOUIS DE V. DAY
 W. H. S. DEMAREST
 SAMUEL M. DORRANCE
 JOHN R. EDWARDS
 CHARLES GIBSON
 HENRY I. HARRIMAN
 WM. BANCROFT HILL
 LEWIS HODOUS
 ARTHUR S. LLOYD
 WILLIAM E. STRONG
 SAMUEL THORNE
 EDWIN G. WARNER
 JOHN W. WOOD

PRESIDENT OF THE UNIVERSITY

JOHN GOWDY

Fukien Christian University

FOOCHOW, CHINA

(Incorporated in New York, U. S. A.)

American Office

150 Fifth Avenue, New York, N. Y.

OFFICERS OF THE TRUSTEES

WM. I. CHAMBERLAIN, PRESIDENT
 LEWIS HODOUS, SECRETARY
 SAMUEL THORNE, TREASURER
 ERIC M. NORTH,
 ASST. SECRETARY
 ASST. TREASURER

FUKIEN
nailed 7/27

TRANSFER

August 25, 1927

The Board of Trustees
 Fukien Christian University

Gentlemen:

We are forwarding herewith for your information and study
 the following material:-

- Letter from Board of Managers, dated June 30, 1927.
- Minutes of Board of Managers, Meeting of June 9th, 1927.
- Minutes of Board of Managers, Meeting of June 20th, 1927.
- Minutes of Executive Committee of Board of Managers,
 Meeting of June 30th, 1927.
- Board of Managers' suggested Revised By-laws of Fukien
 Christian University; and Proposed Agreement between
 Board of Managers and Board of Trustees.
- List of Members of Board of Managers.
- Inventory of Property and Equipment of Fukien Christian
 University, prepared on the field.

This material is of vital importance in considering the
 question of reorganization of Fukien Christian University, and it
 is hoped that each member of the Board will be able to make a care-
 ful study of it before the next meeting of the Trustees, which
 will be held at the earliest practicable date.

Faithfully yours,
B. A. Gabriel
 Assistant Secretary

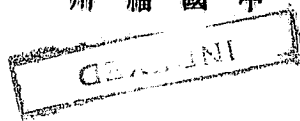
BAG/EH

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.

州福國中

OFFICE OF THE PRESIDENT

室公辦長校



June 30, 1927.

TRANSFER

To the Board of Trustees
Fukien Christian University
150 Fifth Avenue
New York City

Gentlemen:

On June 21 the following cablegram was sent to you:

"Have received your recent letter. Christian character guarded. The first thing to do is register Board of Managers. Therefore doing so. Letter will be sent you soon. Chairman Board of Managers."

The Board of Managers voted also that in addition to sending you a copy of the By-laws as amended and the proposed agreement between the Board of Managers and the Board of Trustees, that an explanatory letter should be prepared, in order that you might know more in detail the reasons for the proposed changes. It is also understood that long before you receive this letter, Dr. Gowdy, formerly President of the University, and Dr. Beard, formerly Chairman of the Board of Managers, will have had an opportunity to present in person the situation as it was when they left the field. In this way, it is hoped that the Board of Trustees may be able to understand a situation which is still in the process of rapid change, which to us here opens up great hopes for the future of the University, but which requires prompt and decisive action on the part of all concerned.

In dealing with the complex and difficult problems of the University, the Board of Managers has had continually in mind three guiding principles:

First and foremost, the Christian character of the University must be safeguarded. The Board of Managers is itself made up largely of church leaders. There was no hesitancy or indecision as to the cut and out Christian declaration of purpose. Nor has there appeared any tendency to minimize the Christian character of the school in applying for registration. Since this was the main point stressed in the letter of April 29, 1927, from the Trustees, and since the Board of Managers believed that proper safeguards were provided, they felt justified in taking the first step in registration, namely, the registration of the Board of Managers as a legal body.

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1927

The second point which had to be kept in mind was, naturally, the government requirements for registration. Here the main change made necessary is that control of the school should be predominantly Chinese and should be located in China. It was in no spirit of grasping for power, but rather with a keen consciousness of the heavy responsibilities involved, and with a conviction that this is the only way in which the University can be carried on, that the Board of Managers finally agreed to undertake the full responsibility for management of the school. It was frankly recognized that the Board of Managers cannot at present assume full financial responsibility without the assistance of the Trustees; it seems quite as evident that under the present conditions, or any conditions likely to arise in the near future, the Trustees can only hope to see the University work continued by giving over the actual management to some body largely Chinese.

The third point which the Board of Managers had in mind was that control should be vested in a body which should actually represent the churches. Whether this is wise or not, the future can determine. You will at once recognize that it is quite different from the new constitution of Canton Christian College. All we can say is that after long consideration we felt that this was, on the whole, the best method of insuring the steady growth and Christian character of the University.

In the light of these three principles, you will have little difficulty in understanding why we are herewith submitting two documents for your approval instead of one. The By-laws with the statement that we are working in rented property and that the Board of Managers takes responsibility for the raising of current expenses will go in to the Government. If the Trustees are willing to join with us in this difficult, but in our opinion hopeful experiment, we believe the outlook is good for Fukien Christian University to fulfill the function which its founders originally intended.

The important changes in the By-laws are:

- (a) The putting of relations between the University and the Trustees into a separate agreement and appointment of President, etc., by the Board of Managers already referred to.
- (b) Making the unit of cooperation here on the field the Church rather than the Mission, and
- (c) The alternative of an Administrative Commission instead of a President.

The first is inevitable under government regulations; the second seems, to say the least, highly desirable; the third concerns an administrative matter with regard to which we will have to conform to the Government regulations which are not yet quite settled. (The present local regulations call for a

JUN 30
1927

- 3 -

Commission; the national regulations provide for a President; we rather expect that eventually the latter will prevail).

The proposed Agreement is intended to safeguard the interests of the Board of Trustees and includes for the most part the important items in the old By-laws, which are not included in the new. It is, of course, to be expected and hoped that the Board of Trustees will themselves secure competent legal advice and suggest any changes that may seem desirable. It is sincerely hoped, however, that any such changes will not make necessary further delay in proceeding with registration, etc., here, as in the opinion of the Board of Managers such delay might be very nearly fatal to the University.

You will understand that the present Board of Managers, the present Administrative Commission, and the present Faculty are united in their judgment that the University should register this summer. The first step, namely, the registration of the Board of Managers, has already begun. Naturally, the formal application for registration of the University itself cannot be long delayed. If the Board of Trustees felt unable to approve of proceeding with registration, we should doubtless by this time have received a cable closing the school; we, therefore, assume that in the spirit of your last letter, and with the added light that Messrs. Gowdy and Beard were able to throw on the situation, that you are willing to have us proceed. Nevertheless, we would be glad to receive a cabled approval upon receipt of this letter.

In closing, we wish to emphasize again that the long hours spent by the Board of Managers in revising the By-laws and in working out the proposed Agreement were given altogether in the spirit of working together to conserve the Christian purpose and prospects of Fukien Christian University and to build the Kingdom of God here in Fukien. The heavy burdens the Board of Managers are assuming and the new and difficult experiment which they are undertaking are only made bearable by the conviction that they are called on by God to undertake them. With His help we cannot fail in the high aims for the University which we share with you.

Faithfully yours,

Fukien Christian University Board of
Managers.

Enclosures:

- 1 By-laws
- 1 Proposed Agreement
- 1 List of Board of Managers
- 1 Summary of Inventory of
Property & Equipment

Chairman

Lin Yu Shu

Secretary

Lin Pa-chi

[3 Minutes: June 9, 20 & 30.]

minutes filed in binder of Man. Min.

Meeting of the Board of Managers of
Fukien Christian University
June 9, 1927, (7:00 P. M.)

Methodist Mission Office Building, Foochow

Present: Messrs. Ching-jun Lin, Ch'en Kuang Tou, Wang Chien Ho, Wang Yung Chung, S. H. Leger, W. N. Lacy, David S. Hung, C. D. Joseph Sheng, Lin Fu Chi.

The Chairman Rev. Lin Yu Shu being absent on account of illness, Mr. C. J. Lin was appointed Chairman pro tem.

The opening prayer was offered by Mr. W. N. Lacy.

The minutes of the previous meeting were read and approved, and sealed by the Acting Chairman.

The proposed agenda for the meeting was accepted.

Voted: That Mr. Ch'en Ci Ting's resignation from the Board of Managers be accepted.

Voted: That Archdeacon Ding Ing Ong be co-opted as a member of this Board, in place of Mr. Ch'en.

Voted: That we ask Rev. W. Conlin and Mr. F. F. Wiant to audit the University books for the years 1924-1927.

The letter from the Board of Trustees re registering Fukien Christian University with the Nationalist Government was read and discussed at length, after which it was

Voted: That this Board itself first be registered with, and recognized by, the Government (In accordance with Article I of the government regulations for the Board of Directors of a private School) and that a cablegram be sent to the Trustees, as follows:

"Have received your recent letter. Christian character guarded. The first thing to do is, Register Board of Managers, Therefore doing so. Letter will be sent you soon. Chairman Board of Managers"

A report was given by the Committee on the Revision of the University By-laws, after which the Board went through both the Chinese and English versions article by article.

Voted: That the proposed revisions of the University By-laws be accepted and recommended to the Board of Trustees.

Respectfully Submitted

Lin Fu Chi

Secretary

Minutes of the Meeting of the Board of Managers
of
Fukien Christian University
June 20, 1927, 7:30 P.M.
in the
Methodist Mission Building, Foochow.

Members of the Board of Managers:

x Joseph C. D. Sheng	A.B.C.F.M.	- 1928
S. H. Leger	A.B.C.F.M.	- 1929
x Ting Chao Wu (In Nanking)	A.B.C.F.M.	- 1930
Lin Yu Shu	A.B.C.F.M.	- 1931
Wang Chien Ho	M.E.M.	- 1928
x P. P. Wiant (In Peking)	M.E.M.	- 1929
A. W. Billing	M.E.M.	- 1930
x Ch'en Kuang Tou	M.E.M.	- 1931
x Lin Pu Chi (co-opted)	Shen Kuan	- 1929
	Hui	
x F. P. Jones (In Hinghwa)	Co-opted	- 1928
Wang Yung Chung	Co-opted	- 1930
x David S. Hung	Co-opted	--1931
Walter N. Lacy	Co-opted	
x H. R. Renskers (In Changchow)	R.C.A.	- 1930
Lin Ching Jun	Ex-officio	

x - Absent: Messrs. Lin, Hung and Sheng were absent on excuses and had given their approval to the actions of the meeting, having previously received the agenda and agreement.

The proposed agreement between the Board of Managers and the Board of Trustees was read section by section, and was approved in the whole.

Voted: That a letter be prepared explaining the revised By-laws, the proposed agreement and the cable, to be circulated among the Managers and sent to the Board of Trustees.

Voted: That the Board ask the Faculty to prepare a definite plan for the development of a Department of Theology in the University, and report it to the Executive Committee of this Board.

After some discussion, the question of co-education in the University was tabled.

Samuel H. Leger

Secretary pro tem

Minutes
of the
Executive Committee
Board of Managers of Furien Christian University
June 30, 1927, 10:00 A. M.
Methodist Mission Office Building, Foochow

Present: Messrs. Lin Yu Shu, Lin Chung-Jun, A. W. Billing, S. H. Leger.

Department of Theology:

Voted: That we ask Rev. Wang Chien-Ho, Archdeacon Ding, Dr. S. H. Leger, together with the Chairman of the Board of Managers and the Chairman of the Administrative Commission, to plan for the development of a strong Department of Theology in the University. Chairman of the Administrative Commission as Convener.

Raising Funds:

Voted: That we authorize the Chairman of the Administrative Commission to raise funds for the University as opportunity offers.

Office of the Board

Voted: That we fix the office of the University Board of Managers in the Methodist Mission Office Building.

Letter to Trustees

Voted: That we approve of the letter prepared to be sent to the Board of Trustees explaining cable, the new By-laws and the proposed Agreement between the Board of Managers and the Board of Trustees.

Treasurership

Voted: That in as much as Mr. Billing has offered his resignation as Treasurer, we ask him to serve as Acting Treasurer until the Board of Managers meets.

S. H. Leger

Secretary pro tem

[REDACTED]

Proposed Agreement

*See letter from
Ad. of Man. - 6/30/27
P. C. H. W.*

FUKIEN

Between the Board of Managers (in Foochow) and the Board of Trustees (in New York) of Fukien Christian University.

(10) The Board of Managers and the Board of Trustees of Fukien Christian University are united in the desire to further the purpose for which the University exists:

"The object of the University is to provide higher education for youth in China under influences which will develop Christian character and personality to meet the deeper needs of society."

(Chapter I, Article II of the University By-laws) and therefore make the following agreement to make clear the basis of co-operation.

PROPERTY:

The land, buildings, apparatus and other equipment, monies, securities, and invested funds which have been or may in the future be secured by the Trustees are recognized as belonging to them in trust for the University. A schedule for all such property is attached hereto (see inventory list).

The Board of Managers requests the Trustees to rent all land, buildings, apparatus and equipment to it for a period of three years, beginning August 1, 1927, at an annual rental of 5% of the value of the property, such lease to be renewable by mutual agreement at the end of that time.

The Trustees shall have the right, with a notice of one year, to abrogate the rental contract whenever they deem that their property is not being used for the purposes for which the University was founded.

The Board of Managers undertakes to keep said property in good condition, including ordinary repairs for the time of the lease.

For the sake of clarity, property held for any Mission Board by the Trustees will also be dealt with through the Trustees and not direct with the Mission or Mission Board.

CONTRIBUTED FACULTY MEMBERS:

Members of the Faculty who are provided for by the co-operating churches in accordance with Article VII of the University By-laws, are dealt with exclusively through the church organizations. It is sincerely hoped that the Mission Boards will assist the church organizations to maintain their full quota and, if possible, increase the same.

RUNNING EXPENSES AND FUNDS:

AUG 5
1927

RUNNING EXPENSES AND FUNDS:

The Board of Trustees continues to transmit to the Board of Managers the annual amounts contributed by the cooperating churches, the income from all the property in its possession, the interest from endowment funds, and such other funds, in whole or in part, as the Trustees may deem expedient, or as may have been donated for special purposes.

The Board of Trustees shall have power to withhold the payment of any of the aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in Article II of the University By-laws.

DEGREES:

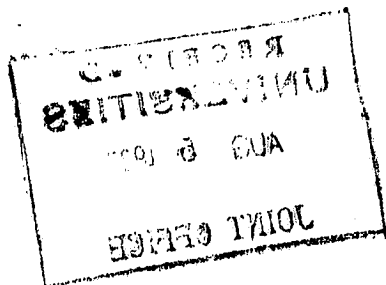
Upon registration with the Chinese Government, the Board of Managers will have authority to grant degrees approved and stamped by the Government. For the present, and until this matter may be adjusted satisfactorily, the Board of Managers requests the Board of Trustees to continue to recommend University graduates to the Regents of the University of the State of New York for suitable degrees.

REPORTS:

There shall be regular transmission of information and reports about the affairs and financial conditions of the University to the Board of Trustees.

AMENDMENTS:

The relation between the Board of Managers and the Board of Trustees shall not be changed except by mutual consent, that is, it is not to be amended as a part of the By-laws, but to be considered as a contract.



MINUTES OF THE ANNUAL MEETING OF THE BOARD OF MANAGERS

FUKIEN CHRISTIAN UNIVERSITY, FOOCHOW

President's Residence, University

Monday, November 14, 1927, 8:00 a.m.

MEMBERS OF THE BOARD OF MANAGERS

	<u>A. B. C. E. M.</u>	<u>C. M. S.</u>	<u>M. E. M.</u>	<u>R. C. A.</u>
1928	S. H. Leger		Wang Chien-Ho ^x	
1929	Ting Chao-Wu		F. C. Havighurst	
1930	C. D. Sheng		H. R. Caldwell	H. Renskers
1931	Lin Yu-Shu ^x	E. M. Norton	Ch'en Kuang-Tou ^x	

Co-opted

1928	F. P. Jones ^x
1929	Lin Pu-Chi
1930	David S. Hung ^x
1931	Wang Yun-Chung

Ching-Jun Lin, Ex-officio

The members whose names are starred above were absent. Excuses were presented for Rev. Lin Yu-Shu, Rev. Wang Chien-Ho, Rev. Ch'en Kuang-tou, and Mr. David S. Hung, Rev. Lin Yu-Shu being absent on account of illness, Mr. C. J. Lin was elected to act as Chairman of the Meeting.

Rev. H. R. Caldwell offered the opening prayer.

SECRETARY'S REPORT

The Secretary of the Board, Rev. Lin Pu-Chi, reported the work of the Board during the year; and the minutes of the two meetings of the Executive Committee (dated June 30 and July 30 respectively) were read and adopted as parts of the minutes of the Board.

THE AGENDA

The agenda of the Annual Meeting were agreed upon and adopted as the basis for discussion.

THE ANNUAL REPORT OF THE CHAIRMAN OF THE
ADMINISTRATIVE COMMISSION

The annual report of the Chairman, of which copies were sent to the Managers beforehand, was presented to the Board. After some questions for information, it was

MINUTES OF THE ANNUAL MEETING OF THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN
UNIVERSITY, November 14, 1927 (Continued)

M-501 VOTED: To accept the annual report of the Chairman of the Administrative Commission as received.

The Managers then went as a body to attend the Weekly Memorial Meeting in the Lecture Hall in Jones Building, at 10:00 a.m. Commissioner Ting Chao-Wu of Public Works and Industries of Fukien Province addressed the gathering.

The Managers went to attend the Daily Chapel Service at 12:00 a.m. Mr. C. D. Sheng spoke.

Lin Pu-Chi
Secretary.

THE AFTERNOON SESSION

Election of Officers

The afternoon session began at 1:30 at the President's Residence. Rev. H. Renskers led in prayer. Mr. Wang Yun-Chung was elected Secretary Pro tem.

M-502 VOTED: (a) That Miss Eva M. Asher be elected Treasurer for the University. (Unanimous)

(b) That we request Mr. C. J. Lin, Chairman of the Administrative Commission, to convey our thanks to Miss Eva M. Asher for the valuable services rendered by her as Assistant Treasurer, and also to ask her to postpone her furlough for one year if possible.

M-503 VOTED: That we elect Rev. F. C. Havighurst Treasurer of the Board. (Unanimous)

M-504 VOTED: That we ask Rev. A. Sills to audit the books of the University, and that failing this the Executive Committee will make arrangements to have the books audited.

M-505 VOTED: That we elect Rev. Lin Yu-Shu Chairman of the Board. (Unanimous)

M-506 VOTED: That we elect Mr. Lin Pu-Chi Secretary of the Board (Unanimous)

M-507 VOTED: That we elect Rev. E. M. Norton and Rev. Wang Chien-Ho members of the Executive Committee.

STUDENT FEE

M-508 VOTED: That we raise the student tuition by \$5.00 per semester, to take effect at the option of the Executive Committee, not earlier than the fall of 1928.

MINUTES OF THE ANNUAL MEETING OF THE BOARD OF MANAGERS OF FUKIEN CHRISTIAN UNIVERSITY, November 14, 1927 (Continued)

EXPANSION MEASURE

- M-509 VOTED: (a) That we request the Executive Committee to work out a plan for raising money from Chinese sources.
- (b) That we ask the Executive Committee to immediately get full information about the experiences and means of other universities in China in raising money from the Chinese, and
- (c) That we ask them to report the findings of the above immediately to the Board of Managers at a special meeting.
- M-510 VOTED: (a) That we ask the faculty to work out a course leading to the A.B. degree, requiring only a minimum of instruction in English and to report to the Executive Committee who shall have power to carry this into effect.
- (b) That at the same time it is our intention that the present standard of English should be maintained, and
- (c) That it is our judgment that we need our existing foreign teaching staff for the time being.

CAPITAL FUNDS

- M-511 VOTED: That we request the Board of Trustees in New York to provide M\$6,000.00 for the removal of graves in the University compound and for the purchase of certain strips of land needed for new buildings.

REVISED BUDGET

- M-512 VOTED: That we adopt the revised budget for the fiscal year ending July 31, 1928.

APPRECIATION TO DR. GOWDY

- M-513 VOTED: That we request our Secretary to write to Dr. Gowdy expressing our appreciation for his invaluable service now being carried on in America for the Managers and the University.
-
- M-514 VOTED: That we extend to Mr. C.J. Lin and members of the faculty and their wives our vote of thanks for their hospitality.

It was agreed that the question of co-education and other problems not thoroughly discussed at this meeting should be taken up in the next meeting in Foochow.

Meeting adjourned.

Wang Yun-Chung
Secretary Pro tem.

Minutes of the Executive Committee of the Board of Managers
of the Fukien Christian University
in the M. E. Office Building
2 P.M. Dec. 10, 1927

Members present: Messrs. Lin Yu-Shu, (Chairman) Lin Pu-Chi,
(Secretary) Havighurst, (Treasurer) Lin
Ching-Jun, E.M. Norton, and Wang Chien Ho.

The meeting was presided over by the Chairman.

The Rev. Mr. Havighurst was asked to say the opening prayer.

Motions passed as follows:

1. Letter to the Board of Trustees.

M-515 VOTED: (a) That in the memory of the Executive Committee, the following motion was passed by the Managers at their annual meeting on Nov. 14, but somehow or other got deleted from the copy of the secretary's minutes, and should therefore be incorporated in the annual minutes as originally adopted.

"That a letter be written to the Board of Trustees in New York City, reassuring them of the earnest desire of the Chinese people to maintain such an institution as F.C.U. which is the crowning point of Christian education in this province, and to solicit the continual co-operation and financial help of the American people, who have in the passed years, so generously contributed for the building up of this University."

(b) That the three following gentlemen - Messrs. Lin Yu-Shu, Chairman of the Board of Managers, Lin Pu-Chi, Secretary, and Lin Ching-Jun, Chairman of the Administrative Commission, - be requested to sign this letter to the Trustees as representatives of the Board of Managers.

2. Faculty's plan of the Degree of A.B. through the use of the Chinese Language as medium as far as possible.

M-516 VOTED: That the Executive Committee accept in principle the proposed plan of the Faculty in regard to the Degree of A.B. through the use of the Chinese Language as far as possible;

That the Faculty be requested to go on in their preparation of the plan; and

12/10/27

That it is the hope of the Executive Committee that the proposed plan may be put in execution in the Fall of 1928.

3. The Question of Co-Education.

M-517 VOTED: That the Executive Committee accept in principle the proposed means of the Faculty for carrying out Co-education in the F.C.U., but meanwhile feel the grave difficulties that lie in the way at present to put it in practice, and would therefore advise that the proposition be laid on the table.

4. Raising Funds from Chinese Sources.

Considerable time was spent for the discussion of the problem of raising funds from Chinese sources. Views were expressed of the importance of cultivating the friendship of those prospective contributors, both in this city and elsewhere, by keeping them informed of the work of this University and by inviting them to visit the campus; and of the formation of a Board of Supporters (Chinese characters) or Honorary Board of Managers, (Chinese characters) which is a method much used by both private and public institutions in China. The need of a Chinese dean to take full responsibility for internal administration and discipline was much felt.

M-518 VOTED: That the Administrative Commission be requested to advise and report to the Board, means for raising money from Chinese sources.

Lin Pu-Chi
Secretary.

學大和協建福立私
FUKIEN CHRISTIAN UNIVERSITY
FOOCHOW, CHINA.
會董校
BOARD OF MANAGERS



To the Board of Trustees
Fukien Christian University
New York City, U. S. A.

December 15, 1927 A.D.

TRANSFER

Gentlemen:-

The undersigned have been instructed by the Executive Committee of the Board of Managers of the Fukien Christian University to ^{write according to} convey to you a resolution of the Managers at their annual meeting held on November 14 as follows:-

Resolved, that a letter be written to the Board of Trustees in New York City, reassuring them of the earnest desire of the Chinese people to maintain such an institution as the Fukien Christian University, which is the crowning point of Christian education in this province, and to solicit the continual co-operation and financial help of the American people, who have in the passed years so generously contributed for the building up of this university.

The Managers are fully aware of the fact that in recent years, there have been anti-Christian attacks on institutions supported by foreign funds, but these attacks have invariably been conducted by a very small group of people, who bear personal grudge against these institutions, or who cherish very mean and selfish ambitions. In certain cases they are people of extreme nationalistic tendencies, and radical atheism. But the Chinese people as a whole are quite level headed, they see plainly the good work that these institutions do to China, they are same enough to give unbiased judgment on Christian schools. They want them to be maintained and supported as long as possible. China has a very long and complicated programme of education, which the Government cannot possibly carry out, without the help of a vast number of private schools and mission schools. The Chinese people as a whole do appreciate the sympathetic co-operation and generous contributions that the American people have given in the past, and they do desire that they be continued. On your side, there may have been rumours and misrepresentations to the disadvantage of mission schools out here, but let us solemnly reassure you that they are untrue. We do pray that you will steadfastly continue to do the good work that you have been doing for the youths of this Land, and for Christ; and may God grant you success even more than before.

Yours very faithfully,

Lin Yu-shu (Chairman of the Board of Managers)
Lin Pu-chi (Secretary, B. of Managers)
Ching-jun Lin (Chairman of the Administrative Commission)