

no # 106 2378
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UBCHEA ARCHIVES
COLLEGE FILES
RG 11

FUKIEN
Administrative
Provisional charter 1918
Recognition by State of N.Y. 1922
Amendment to charter 1923
Absolute charter 1934
See Oversize Material

106 2379

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

FUKIEN

Administrative

Charter and By-laws

1921,
nd.

CHINA UNION UNIVERSITIES
CENTRAL OFFICE
150 FIFTH AVENUE
NEW YORK, N. Y.

Bulletin No. 4.

Copy

Fukien Christian University

Charter and By-laws.

1921.

(Charter Amended October 18, 1923)

FUKIEN - Charter & By-Laws

TRUSTEES OF FUKIEN CHRISTIAN UNIVERSITY.

William I. Chamberlain, President

Lewis Hodous, Secretary

William W. Carman, Treasurer

American Board

Lewis Hodous

William E. Strong

Edwin G. Warner

Church Missionary Society

Howard C. Robbins

Samuel Thorne, Jr.

John W. Wood

Methodist Episcopal Board

William W. Carman

John F. Goucher

Frank Mason North

Reformed Church in America

William I. Chamberlain

William H. S. Demarest

William Bancroft Hill

Fukien Christian University

Charter and By-laws.

1921.

Published at
Foochow, China.

**PROVISIONAL CHARTER
OF
FUKIEN CHRISTIAN UNIVERSITY**

The University of the State of New York.

This instrument witnesseth that the Regents of the University of the State of New York have granted this provisional charter incorporating Charles W. Congdon, Howard C. Robbins, William W. Carman, William I. Chamberlain, William E. Strong, Samuel Thorne, Jr., John F. Goucher, William H. S. Demarest, John W. Wood, Frank Mason North and William Bancroft Hill and their associates and successors, under the corporate name of Fukien Christian University, to be located at Foochow, in the Province of Fukien, in China, with twelve trustees, or more, as hereinafter provided, to be at first eleven persons named as incorporators, and one other to be chosen by them to complete their board, to hold, the first four, through the year 1918, the second four, through the year 1919, and the last four, through the year 1920, and their successors to hold for terms of three years to be chosen, four each year, one by the American Board of Commissioners for Foreign Missions, one by the Church Missionary Society for Africa and the East, one by the Board of Foreign Missions of the Methodist Episcopal Church, and one by the Board of Foreign Missions of the Reformed Church in America.

In furtherance of its intended aiding of youth in China to acquire literary, scientific and professional education, the university may establish and maintain elementary, secondary and higher departments; but it shall not have power to confer degrees, except such as shall be authorized by the absolute charter by which this provisional one will be replaced, if within five years the corporation shall acquire resources and equipment, of the value of at least five hundred thousand dollars (\$500,000), available for its use and support and sufficient and suitable for its chartered

purposes, in the judgment of the Regents of the University of this State, and be maintaining an institution of usefulness and character satisfactory to them; and, until the granting of the absolute charter, suitable degrees of the University of the State of New York will be conferred upon the graduates of the university hereby incorporated who, in the judgment of the Regents, shall duly earn the same.

Other incorporated missionary organizations may, at any time, be affiliated with and made constituent, trustee-electing members of the corporation of the university, by the favoring vote of the managing boards of all its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the board of trustees of the university, and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term.

Granted June 6, 1918 by the Regents of the University of the State of New York, executed under their seal and recorded in their office. Number 2767.

PLINY T. SEXTON,
Chancellor.

THOS. E. FINEGAN,
Acting President of the University.

BY-LAWS OF FUKIEN CHRISTIAN UNIVERSITY

I. NAME:

The name of this institution shall be Fukien Christian University. In Chinese, the name shall be

福建協和大學校

II. OBJECT:

The object of the University is to educate Chinese and other youth for Christian leadership, and to promote higher education in China under Christian influences, and in harmony with the Word of God and the faith held in common by the constituent bodies.

III. PROPERTY AND TITLE TO THE SAME:

The property of the University shall consist of such land, buildings, apparatus and other equipment, monies, securities, and invested funds, as may be procured by contributions from the cooperating missions, or from any other source. The title to such property shall be vested in the Board of Trustees of the University.

IV. THE BOARD OF TRUSTEES:

Section 1. Duties and Powers.

It shall be the duty of the Board of Trustees:

(a). to hold all the property of the University in trust for its use; to take appropriate steps for increasing the endowment and equipment of the University; to invest and control all endowment funds; to transmit to the Board of Managers hereinafter provided for, at stated times and in such manner as may be hereafter agreed upon by these two Boards,

the income from all property in its possession, the interest of the endowment fund, and such other funds in whole or part as the Trustees may deem expedient, or as may have been donated for special purposes. The Board of Trustees shall have power to withhold the payment of any aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in By-law II.

(b.) to determine the departments of the University and the acceptance of affiliated schools.

(c.) upon nomination by the Board of Managers, to elect the President of the University.

(d.) If the President of the University, for any reason be requested to resign by the Board of Trustees either on its own initiative or on recommendation of the Board of Managers, and fail to do so, then the Board of Trustees shall have power to declare his place vacant and proceed in the prescribed manner to fill the vacancy so caused.

Section 2. Officers.

The officers of the Board of Trustees shall be a president, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to those offices.

Section 3. Executive Committee.

There shall be an Executive Committee consisting of the officers of the Board and two members elected annually by the Board. The Executive Committee shall have the functions of the Board of Trustees between meetings, and upon approval by the Board the record of its *ad interim* acts shall be incorporated in the minutes of the Board.

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least three of the participating Boards shall constitute a quorum.

Section 4. Meetings and Quorum.

Upon notice of at least five days, meetings of the Board of Trustees shall be held annually in the first half of the month of October, and upon like notice at other times on the request of three members of the Board, or at the call of the Executive Committee.

A quorum shall consist of a majority of the entire membership of the Board, provided that at least three of the cooperating Boards are represented.

V. THE BOARD OF MANAGERS:

Section 1. Membership.

(a.) Each of the cooperating missions shall, upon meeting the conditions of representation described in Section 2 of this Article, be entitled to appoint four members of the Board of Managers. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the missions shall annually appoint a person for a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur. The persons so appointed shall form the Board of Managers of the University.

(b.) The Board of Managers may co-opt as full members of that Board not more than five men for terms of four years each.

(c.) Members of any faculty of the University shall not be members of the Board of Managers, except under special circumstances and with the consent of this Board.

(d.) The representatives on the Board of Managers from each mission shall be, where practicable, one-half Chinese.

Section 2. Basis of Representation.

(1.) Each mission cooperating in the University shall be entitled to full representation (i.e. by four members) on the Board of Managers upon meeting the following conditions:

(a.) At least two missionary teachers, who shall be specialists in their departments, shall be provided for, who may become members of the Faculty upon appointment by the Board of Managers.

(b.) An annual appropriation of not less than \$3000 gold toward current expenses shall be guaranteed until such time as these expenses together with those arising from development, are so amply covered by endowment that such funds are no longer required for the maintenance and proper development of the University.

(2.) Any mission which cannot meet all the conditions for full representation as stated in clauses (a) and (b) of paragraph (1) of this Section, may secure partial representation as follows:

By providing two missionary teachers and \$1500 gold for current expenses, a mission may secure three representatives on the Board of Managers; for one missionary teacher and \$1500 gold for current expenses, a mission may have two representatives; for one missionary teacher, or for \$1500 gold for current expenses, a mission may have one representative.

Section 3. Officers.

(a.) The officers of the Board of Managers shall be a chairman, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to these offices.

(b.) The President of the University shall be ex-officio a member of the Board of Managers, with a vote.

Section 4. Executive Committee.

The officers of the Board, the President of the University, and two members elected by the Board shall constitute the Executive Committee, who shall exercise the functions of the Board of Managers during the interim between meetings. Upon approval by the Board, the record of all actions taken by this committee shall be incorporated in the minutes of the Board.

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least three of the participating Boards shall constitute a quorum.

Section 5. Accountability.

The Board of Managers shall be accountable to the Board of Trustees for the safe keeping and disposition in accordance with the object of the University of all funds received by them from whatever source.

Section 6. Duties.

The Board of Managers shall administer all funds received from the Board of Trustees; shall establish departments upon authorization of the Trustees, and approve courses of study; except in the case of the President, shall appoint officers and members of the faculties and make recommendations to the Trustees concerning the salaries of those who are not regular missionaries under appointment of a Mission Board, but in emergencies it shall have power to determine such salaries; shall in the first instance, and whenever a vacancy occurs, nominate a suitable person for the President of the University, and forward the nomination to the Board of Trustees; shall provide suitable buildings and appliances; shall fix, and through the administrative offices of the University, collect and distribute all tuition fees; shall recommend to the Trustees candidates for degrees and perform all other duties necessary to the general administration of the University.

Section 7. Meetings.

A meeting of the Board of Managers shall be held annually in the month of July, at which meeting a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be forwarded, with the minutes of the Board of Managers, to the Board of Trustees, and also to the local governing bodies of the cooperating Missions for their information.

Special meetings shall be held at the request of three members of the Board, or at the call of the Executive Committee.

Section 8. Quorum.

Two-thirds of the Board of Managers, at least a majority of the cooperating missions being represented, shall constitute a quorum. All matters shall be decided by a majority vote, which shall in no case be less than half the members of the Board.

Section 9. Rules and Regulations.

The Board of Managers shall have power to make for itself any rules and regulations not inconsistent with these By-laws.

VI. AFFILIATED SCHOOLS:

The University will entertain proposals for the affiliation of professional or other schools under missionary auspices, giving credits for work done and receiving their students for available courses. The enrollment of affiliated schools shall be made upon recommendation of the Board of Managers in consultation with the Senate and with the approval of the Board of Trustees.

VII. INTERNAL ADMINISTRATION OF THE UNIVERSITY:

Section 1. The Senate. Its Duties.

(a.) The Senate shall consist of the President of the University, the deans of all departments, and the other members of the several faculties.

(b.) It shall decide upon all matters of government or discipline referred to it by the dean of any department.

(c.) It shall pass upon the estimates of expenses presented by each department and make its recommendations regarding the same to the Board of Managers.

(d.) It shall have under its consideration and oversight all of the various departments of the University, may plan for their development and expansion, and make recommendation to the Board of Managers regarding existing departments, or in regard to the establishment of new departments.

(e.) It shall do such work and have such powers as may from time to time be delegated to it by the Board of Managers.

Section 2. Duties of the President.

The duties of the President shall be:

(a.) To supervise and guard the interests of all departments of the University.

(b.) To be official representative of the University.

(c.) To exercise a general oversight of the property and business of the University.

(d.) To appoint, and, for sufficient cause, discharge all employees whose appointment and discharge are not otherwise provided for.

(e.) To make an annual report of the University to the Board of Managers.

Section 3. Duties of a Dean.

The duties of a Dean of a department shall be:

(a.) In the absence of the President to preside at meetings of the faculty of his department.

(b.) To supervise the teaching of his department.

(c.) To receive, and, upon consultation with the faculty, dismiss when necessary the students of his department.

(d.) To maintain discipline and order in the department.

(e.) To inform the President of the University of all important matters relating to his department.

Section 4. Faculties.

(a.) The faculty of a department shall consist of the President of the University, the Dean of the department, and all teachers in that department, regularly designated by the Board of Managers as members of the faculty.

(b.) The faculty of a department shall prepare the course of study for its department, and submit the same to the Senate for its approval. (See By-law V, Section 6).

(c.) The faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.

(d.) The faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.

(e.) Any member of a faculty may, for sufficient cause and after due notice, be removed by the Board of Manager.

VIII. AMENDMENTS:

After consideration by the Board of Managers, and upon notice of the proposed amendment in the call of the meeting, these By-laws may be amended at any regular meeting of the Board of Trustees by a three-fourths ($\frac{3}{4}$) vote of those present.

(Adopted by the Board of Trustees, June 14, 1918.)

FUKIEN CHRISTIAN UNIVERSITY

Form of Subscription

.....19....

In consideration of my interest in Christian Education in China, and on condition that the above named University secures other subscriptions for this cause, and for value received, I hereby promise to pay the Treasurer of said University at 150 Fifth Avenue, New York City, the sum of.....

.....Dollars (\$.....)
payable.....19...

Name.....

Address.....

.....

Form of Estate Pledge

.....19....

In consideration of my interest in Christian Missions and the subscriptions of others, and for value received, I hereby promise and agree to pay the Board of Trustees of Fukien Christian University at No. 150 Fifth Avenue, New York City, the sum of.....

.....Dollars (\$.....)
which shall become due one day after my death, payable out of my estate.

Name.....

Address.....

.....

Form of Bequest

.....19....

I give and bequeath to Fukien Christian University the sum of.....Dollars
for an endowment fund, to be called.....
.....Fund (or Professorship, or Scholarship).

(Name).....

Make all checks payable to W. W. Carman, Treasurer.

Provisional Charter Granted

Fukien Christian University. Voted, That a provisional charter, containing the hereinafter stated provisions, be granted incorporating Charles W. Congdon, Howard C. Robbins, William W. Carman, William I. Chamberlain, William E. Strong, Samuel Thorne, Jr., John F. Goucher, William H. S. Demarest, John W. Wood, Frank Mason North and William Bancroft Hill, and their associates and successors, under the corporate name of Fukien Christian University, to be located at Foochow, in the Province of Fukien, in China, with twelve trustees, or more, as hereinafter provided, to be at first the eleven persons named as incorporators and one other to be chosen by them to complete their Board, to hold, the first four, through the year 1918, the second four, through the year 1919, and the last four, through the year 1920, and their successors to hold for terms of three years to be chosen, four each year, one by the American Board of Commissioners for Foreign Missions, one by the Church Missionary Society for Africa and the East, one by the Board of Foreign Missions of the Methodist Episcopal Church, and one by the Board of Foreign Missions of the Reformed Church in America.

In furtherance of its intended aiding of youth in China to acquire literary, scientific and professional education, the University may establish and maintain elementary, secondary, and higher departments; but shall not have power to confer degrees, except such as shall be authorized by the absolute charter by which this provisional one will be replaced, if within five years the corporation shall acquire resources and equipment, of the value of, at least, five hundred thousand dollars (\$500,000), available for its use and support and sufficient and suitable for its chartered purposes, in the judgment of the Regents of The University of this State, and be maintaining an institution of educational usefulness and character satisfactory to them; and, until the granting of the absolute charter, suitable degrees of The University of the State of New York will be conferred upon the graduates of the university hereby incorporated who, in the judgment of the said Regents, shall duly earn the same.

Other incorporated missionary organizations may, at any time, be affiliated with and made constituent, trustee-electing members of the corporation of the university, by the favoring vote of the managing boards of all of its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the board of trustees of the university, and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term.

CONSTITUTION OF THE FUKIEN UNIVERSITY.

We, the members of.....(the co-operating Missions)with grateful acknowledgment to God for His goodness and guidance, and with the approval of our several Missionary Societies and Boards, in order to educate men for Christian leadership, and to promote higher education in China under Christian influences, and in harmony with the Word of God, do found and establish,

THE FOOCHOW CHRISTIAN UNIVERSITY.

Article I. - Name.

The name of this institution shall be "The Foochow Christian University." In Chinese the name shall be.....

Article II. - Property and Title to the same.

The property of the University shall consist of such land, buildings, apparatus, and other equipment, as may be secured by funds contributed by the co-operating Missions, or from any other source. The title to such property shall be vested in the Board of Trustees of the University.

Article III. - The Board of Trustees.

Section 1. How constituted.

The several Mission Boards or Societies above named, shall each, at the time of its formal approval of this Constitution, appoint three persons as its legal representatives in forming the Corporation. From the time of appointment, one of these persons shall serve for one year, one for two years, and one for three years. Thereafter, each of the co-operating Boards shall at its

first succeeding regular meeting appoint some one for three years to fill the vacancy caused by the expiration of the term of service. Vacancies caused by death or resignation may be filled at any regular meeting of the Mission Board whose representative has died or resigned.

The above persons shall, as soon as possible after their appointment, incorporate under the laws of the....., to be known as "The Board of Trustees of the.....Christian University." Their articles of incorporation shall be framed in harmony with the spirit of this Constitution.

Section 2 . Duties and Powers.

It shall be the duty of the Board of Trustees:

1. To hold all the property of the University in trust for its use; to take appropriate steps for increasing the endowment and equipment of the University; to invest and control all endowment funds; to transmit to the Board of Managers hereinafter provided for, at stated times and in such manner as may be hereafter agreed upon by these two Boards, the income from all property in its possession, the interest of the endowment fund, and such other funds in whole or in part as the Trustees may deem expedient, or as may have been donated for special purposes. The Board of Trustees shall have power to withhold the payment of any aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in the preamble of this Constitution; and if such departure shall continue, after written notification by the Board of Trustees, for more than one complete academic year,

all property and funds shall be used anew by the Trustees for the accomplishment of the aims set forth in the preamble of this Constitution.

2. Upon election by the Board of Managers, to confirm the appointment of the president of the University.

3. If the president of the University, for any reason, be requested to resign by either the Board of Trustees or the Board of Managers, then the Board of Trustees shall have power to declare his place vacant, and proceed in the ordinary manner to fill the vacancy so caused.

Section 3. Additions to the Corporation.

Any other Mission Boards hereafter desiring to join the Corporation may, with the approval of the above-named founders, and upon complying with the provisions of this Constitution, be added to the Corporation, and shall have the right to appoint members on the above-named Board of Trustees, and shall enjoy all the rights and privileges of the original incorporators. The representation upon this Board of Trustees shall be upon the basis of three (3) members for each co-operating Missionary Society.

Article IV - The Board of Managers.

Section 1. Each of the co-operating Missions shall, upon meeting the conditions of representation described in Section 2 of this Article, be entitled to appoint four (4) members of the Board of Managers. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the Missions shall annually appoint a person for

a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur. The persons so appointed shall form the Board of Managers of the University.

Members of any faculty of the University shall not be members of the Board of Managers, except under special circumstances and with the consent of this Board.

Section 2. Basis of Representation.

1. Each mission entering the Union shall be entitled to full representation (i.e. by four members) on the Board of Managers upon meeting the following conditions:

(a) Two missionary teachers, who shall be specialists in their departments, shall be provided, who may become members of the Faculty upon appointment by the Board of Managers.

(b) An annual appropriation toward current expenses, of not less than \$3,000 Gold, shall be guaranteed until such time as these expenses, together with those arising from development, are so amply covered by endowment that such funds are no longer required for the maintenance and proper development of the University.

2. Any Mission which cannot meet all the conditions for full representation as stated in clauses (a) and (b) of paragraph one of this section, may secure partial representation as follows. By providing two missionary teachers and \$1,500 Gold for current expenses, a Mission may secure three representatives on the Board of Managers; for one missionary teacher and \$1,500 Gold for current expenses, a Mission may have two representatives; for one missionary teacher or for \$1,500 Gold for

current expenses, a Mission may have one representative.

Section 3. - Officers.

1. The officers of the Board of Managers shall be a chairman, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to these offices.

2. The president of the University shall be ex-officio a member of the Board of Managers, with a vote.

Section 4. Accountability.

The Board of Managers shall be accountable to the Board of Trustees for the safe keeping and disposition of all funds received by them from whatever source.

Section 5. Duties.

The Board of Managers shall administer all funds received from the Board of Trustees; shall establish departments and approve courses of study; except in case of the president, shall appoint officers and instructors and determine the salaries of those who are not regular missionaries under appointment of the several Mission Boards; shall in the first instance, and whenever a vacancy occurs, elect a suitable person for president of the University, subject to the approval of the Board of Trustees; shall provide suitable buildings and appliances; shall through the administrative offices of the University fix, collect, and disburse all tuition fees; shall confer degrees and perform all other duties necessary for the general administration of the University.

Section 6. Meetings.

The Board of Managers shall hold at least one meeting

each year, at which a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be presented, and a copy of which report and statement shall be forwarded, with the Minutes of the Board of Managers, to the Board of Trustees, and also to the local governing bodies of the co-operating Missions for their information.

Section 7. Quorum.

Two-thirds of the Board of Managers, at least a majority of the co-operating Missions being represented, shall constitute a quorum. All matters shall be decided by a majority vote, which shall in no case be less than half the members of the Board.

Section 8. By-laws.

The Board of Managers shall have power to make for itself all necessary By-laws, not inconsistent with this Constitution.

Article V. - Affiliated Schools.

The University will entertain proposals for the affiliation of professional or other schools under missionary auspices, giving credits for work done and receiving their students for available courses. The enrollment of affiliated schools shall be made at the discretion of the Board of Managers in consultation with the University Council. (See Art. VI.)

Article VI. - Internal Administration of the University.

Section 1. Constitution and Duties of the Senate.

1. The Senate shall consist of the president of the University, the deans of all departments, and the other members

of the several faculties.

2. It shall decide upon all matters of government or discipline referred to it by the dean of any department.

3. It shall pass upon the estimate of expenses presented by each department and make its recommendations regarding the same to the Board of Managers.

4. It shall have under its consideration and control all of the various departments of the University, may plan for their development and expansion, and make recommendation to the Board of Managers regarding existing departments, or in regard to the establishment of new departments.

5. It shall do such work and have such powers as may from time to time be delegated to it by the Board of Managers, and in emergencies shall have power to take immediate action in matters not affecting the policy of the institution, such as the temporary employment of teachers, or other matters connected with administration, but shall make a full report of such action at the next regular meeting of the Board of Managers.

Section 2. Duties of the President.

1. To superintend and guard the interests of all departments of the University.

2. To be the official representative of the University.

3. To exercise a general oversight of the property and business of the University.

4. To appoint and, for sufficient cause, discharge all employes whose appointment and discharge are not otherwise provided for.

5. To make an annual report of the University to the Board of Managers.

Section 3. - Duties of a Dean.

The duties of the dean of a department shall be:

1. In the absence of the president to preside at meetings of the Faculty of his department.
2. To superintend the teaching of his department.
3. To receive, and, upon consultation with the Faculty, dismiss when necessary the students of his department.
4. To maintain discipline and order within his department.
5. To inform the president of the University of all important matters relating to his department.

Section 4. - The Faculties.

1. The Faculty of a department shall consist of the president of the University, the dean of the department, and all teachers in that department, regularly designated by the Board of Managers as members of the Faculty.
2. The Faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.
3. The Faculty of a department shall suggest the course of study for its department, and submit the same to the Senate for its approval. (See Art. IV., Sect. 5.)
4. The Faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.

5. Any member of a Faculty may, for sufficient cause and after due notice, be dismissed by the Board of Managers.

Article VII. - Amendments.

This Constitution may be amended, due notice having been given at least six (6) months previously, at any regular meeting of the Board of Managers. Such amendments shall require a three-fourths (3/4ths) vote and must be ratified by the Board of Trustees.

BY-LAWS
OF
FUKIEN CHRISTIAN UNIVERSITY

Article I. Chapter I - NAME AND OBJECT

Article I. The name of this institution shall be (ssu li Fu Kien hsieh ho ta hsueh). In English, the name shall be Fukien Christian University.

Article II. The object of the University is to provide higher education for youth in China under influences which will develop Christian character and personality to meet the deeper needs of society.

Chapter II - THE BOARD OF MANAGERS

(A) Membership

Article III. The Board of Managers shall consist of representatives appointed by the cooperating Churches of the University.

Article IV. Each of the cooperating churches shall, upon meeting the conditions of representation described in Chapter II, Article VII of these By-laws be entitled to appoint four members of the Board of Managers.

These four members are appointed in the following way. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the churches shall annually appoint a person for a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur.

Article V. The Board of Managers may co-opt as full members of that Board not more than five persons for terms of four years each.

Article VI. Members of any faculty of the University shall not be members of the Board of Managers, except under special circumstances and with the consent of this Board.

(B) Basis of Representation

Article VII. Cooperating churches may secure their representation in the Board of Managers in accordance with the following:

(a) Each church cooperating in the University shall be entitled to full representation (i.e. by four members) on the Board of Managers, upon meeting the following requirements:

(1) At least two teachers, who shall be specialists in their departments, shall be provided for, who may become members of the Faculty upon appointment by the Board of Managers.

(2) An annual appropriation of not less than \$6,000.00 Mex. or \$3,000.00 Gold toward current expenses shall be guaranteed until such time as these expenses together with those arising from development, are so amply covered by endowment that such funds are no longer required for the maintenance and proper development of the University.

(b) Any church which cannot meet all the conditions for full representation as stated in (a) of this Article, may secure partial representation as follows:

(1) By providing two qualified teachers and \$3,000.00 Mex. or \$1,500.00 Gold for current expenses, a church may secure three representatives on the Board of Managers.

(2) For one qualified teacher and \$3,000.00 Mex. or \$1,500.00 Gold for current expenses, a church may have two representatives.

(3) For one qualified teacher or for \$3,000.00 Mex. or \$1,500.00 Gold for current expenses, a church may have one representative.

(C) Officers of the Board

Article VIII. The officers of the Board of Managers shall be a chairman, a secretary and a treasurer. These officers shall be charged with the duties usually pertaining to these offices.

Article IX. The President, or the Chairman of the Administrative Commission, of the University shall be ex-officio a member of the Board of Managers, with a vote.

(D) Meetings

Article X. A meeting of the Board of Managers shall be held annually in the month of August or September, at which meeting a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be made.

Article XI. Special meetings shall be held at the request of three members of the Board, or at the call of the Executive Committee.

(E) Quorum

Article XII. Two thirds of the Board of Managers, at least a majority of the co-operating churches being represented, shall constitute a quorum. All matters shall be decided by a majority present voting.

(F) Rules and Regulations

Article XIII. The Board of Managers shall have power to make for itself any rules and regulations not inconsistent with these By-laws.

(G) Executive Committee

Article XIV. The officers of the Board, the President or the Chairman of the Administrative Commission of the University, and two members elected by the Board shall constitute the Executive Committee.

Article XV. These members shall exercise the functions of the Board of Managers during the interim between meetings. Upon approval by the Board, the record of all actions taken by this committee shall be incorporated in the minutes of the Board.

Article XVI. Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least three of the participating churches shall

constitute a quorum.

(H) Duties

Article XVII. The duties of the Board of Managers shall be :

- (1) To control and keep up all the property of the University.
- (2) To provide and control all the finances.
- (3) To establish departments and approve courses of study.
- (4) To appoint the President, or the Administrative Commission.
- (5) To establish salaries of all teachers and officers.
- (6) To provide suitable buildings and appliances.
- (7) To fix all tuition fees.
- (8) To grant degrees upon recommendation from the faculty.
- (9) To perform all other duties necessary to the general administration of the University.

Chapter III - AFFILIATED SCHOOLS

Article XVIII. The University will entertain proposals for the affiliation of professional or other schools under Christian auspices, giving credits for work done and receiving their students for available courses.

Article XIX. The enrollment of affiliated schools shall be made by the Board of the Managers in consultation with the Senate.

Chapter IV - THE SENATE

Article XX. The Senate shall consist of the President or the Administrative Commissioners of the University, the deans of all departments, and the professors of the several faculties.

Article XXI. It shall plan courses of study, establish rules of government and discipline, and decide such cases as referred to it by the dean of any department.

Article XXII. It shall pass upon the estimates of expenses presented by each department and, through the President or the Chairman of the Administrative Commission, make its recommendations regarding the same to the Board of Managers.

Article XXIII. It shall have under its consideration and oversight all of the various departments of the University, may plan for their development and expansion, and, through the President or the Chairman of the Administrative Commission, make recommendation to the Board of Managers regarding existing departments, or in regard to the establishment of new departments.

Article XXIV. It shall do such work and have such powers as may from time to time be delegated to it by the Board of Managers.

Chapter V - THE PRESIDENT OR THE ADMINISTRATIVE COMMISSION.

The duties of the President of the Administrative Commission shall be:

Article XXV. To supervise and guard the interests of all departments of the University.

Article XXVI. To officially represent the University.

Article XXVII. To exercise a general over-sight of the property and business of the University.

Article XXVIII. To appoint, and, for sufficient cause, discharge all employees.

Article XXIX. To make an annual report of the University to the Board of Managers.

Article XXX. To recommend, in consultation with the deans of the departments involved, appointment or dismissal of members of the faculty to the Board of Managers.

Chapter VI - DUTIES OF A DEAN.

The duties of a Dean of a department shall be:

Article XXXI. In the absence of the President or the Chairman of the Administrative Commission, to preside at meetings of the faculty of his department.

Article XXXII. To superintend the teaching and to maintain order in his department.

Article XXXIII. To receive and to dismiss when necessary the students of his department according to such rules as the Senate may enact.

Article XXXIV. To inform the President or the Administrative Commission of the University of all important matters relating to his department.

Chapter VII. - FACULTIES.

Article XXXV. The faculty of a department shall consist of the President or the Chairman of the Administrative Commission of the University, the Dean of the Department, and all teachers of professoral rank in that department.

Article XXXVI. The faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.

Article XXXVII. The faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.

Article XXXVIII. Any member of a faculty may, for sufficient cause and after due notice, be removed by the Board of Managers.

Chapter VIII - AMENDMENTS

Article XXXIX. These By-laws may be amended at any annual meeting of the Board of Managers, by a three fourths ($\frac{3}{4}$) vote of those present, provided that all members shall have been notified at least two weeks in advance.

Proposed Agreement

Between the Board of Managers (In Foochow) and the Board of Trustees (In New York) of Fukien Christian University.

The Board of Managers and the Board of Trustees of Fukien Christian University are united in the desire to further the purpose for which the University exists:

"The object of the University is to provide higher education for youth in China under influences which will develop Christian character and personality to meet the deeper needs of society."

(Chapter I, Article II of the University By-laws) and therefore make the following agreement to make clear the basis of co-operation.

PROPERTY:

The land, buildings, apparatus and other equipment, monies, securities, and invested funds which have been or may in the future be secured by the Trustees are recognized as belonging to them in trust for the University. A schedule for all such property is attached hereto (see inventory list).

The Board of Managers requests the Trustees to rent all land, buildings, apparatus and equipment to it for a period of three years, beginning August 1, 1927, at an annual rental of 5% of the value of the property, such lease to be renewable by mutual agreement at the end of that time.

The Trustees shall have the right, with a notice of one year, to abrogate the rental contract whenever they deem that their property is not being used for the purposes for which the University was founded.

The Board of Managers undertakes to keep said property in good condition, including ordinary repairs for the time of the lease.

For the sake of clarity, property held for any Mission Board by the Trustees will also be dealt with through the Trustees and not direct with the Mission or Mission Board.

CONTRIBUTED FACULTY MEMBERS:

Members of the Faculty who are provided for by the cooperating churches in accordance with Article VII of the University By-laws, are dealt with exclusively through the church organizations. It is sincerely hoped that the Mission Boards will assist the church organizations to maintain their full quota and, if possible, increase same.

RUNNING EXPENSES AND FUNDS:

The Board of Trustees continues to transmit to the Board of Managers the annual amounts contributed by the cooperating churches, the income from all the property in its possession, the interest from endowment funds, and such other funds, in whole or in part, as the Trustees may deem expedient, or as may have been donated for special purposes.

The Board of Trustees shall have power to withhold the payment of any of the aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in Article II of the University By-laws.

DEGREES:

Upon registration with the Chinese Government, the Board of Managers will have authority to grant degrees approved and stamped by the Government. For the present, and until this matter may be adjusted satisfactorily, the Board of Managers requests the Board of Trustees to continue to recommend University graduates to the Regents of the University of the State of New York for suitable degrees.

REPORTS:

There shall be regular transmission of information and reports about the affairs and financial conditions of the University to the Board of Trustees.

AMENDMENTS:

The relation between the Board of Managers and the Board of Trustees shall not be changed except by mutual consent, that is, it is not to be amended as a part of the By-laws, but to be considered as a contract.

BY-LAWS.

I. NAME:

The name of this institution shall be Fukien Christian University. In Chinese, the name shall be

Object:
II. THE OBJECT OF THE UNIVERSITY:

Is to educate men for Christian leadership, and to promote higher education in China under Christian influences, and in harmony with the Word of God.

III. PROPERTY AND TITLE TO THE SAME:

manages
secures
and other
assets
The property of the University shall consist of such land, buildings, apparatus, and other equipment, as may be secured by funds contributed by the co-operating missions, or from any other source. The title to such property shall be vested in the Board of Trustees of the University.

IV. THE BOARD OF TRUSTEES:

Section I. Duties and Powers.

It shall be the duty of the Board of Trustees:

- (a) to hold all the property of the University in trust for its use; to take appropriate steps for increasing the endowment and equipment of the University; to invest and control all endowment funds; to transmit to the Board of Managers hereinafter provided for, at stated times and in such manner as may be hereafter agreed upon by these two Boards, the income from all property in its possession, the interest of the endowment fund, and such other funds in whole or in part as the Trustees may deem expedient or as may have been donated for special purposes. The Board of Trustees shall have power to withhold the payment of any aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in By-Law II, and if such departure shall continue, after written notification by the Board of Trustees, for more than one complete academic year, all property and funds shall be used anew by the Trustees for the accomplishment of the aims set forth in By-Law II.

- (b) Upon nomination by the Board of Managers, to elect the President of the University.

- and fill*
vacancy
(c) If the President of the University, for any reason, be requested to resign by the Board of Trustees either on its own initiative or on recommendation of the Board of Managers, then the Board of Trustees shall have power to declare his place vacant and proceed in the ordinary manner to fill the vacancy so caused.

Section - Officers (State minutes and others. See By Law V. Section III.)
Section II. Executive Committee.

There shall be an Executive Committee consisting of the officers of the Board and two members elected annually by the Board. The Executive Committee shall have the functions of the Board of Trustees between meetings, and upon approval by the Board the record of its and interim acts shall be incorporated with the minutes of the Board.

- and the responsibility of appointing and electing*
(d) Shall determine the departmental of the University (See By Law V. Section VII. 3rd line) (By Law VI. last line)

Section III. Meetings and Quorum.

Upon notice of at least five days, meetings of the Board of Trustees shall be held annually in the month of October, and at other times on the request of three members of the Board, ^{first half} at the call of the Executive Committee.

A quorum shall consist of a majority of the entire membership of the Board, provided that at least three of the co-operating Boards are represented.

V. THE BOARD OF MANAGERS:

Section I.

- (a) Each of the cooperating missions shall, upon meeting the conditions of representation described in Section 2 of this Article, be entitled to appoint four (4) members of the Board of Managers. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the missions shall annually appoint a person for a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur. The persons so appointed shall form the Board of Managers of the University.
- (b) The Board of Managers may co-opt as full members of that Board not more than five men for terms of ~~three~~ ^{four} years each.
- (c) Members of any faculty of the University shall not be members of the Board of Managers, except under special circumstances and with the consent of this Board.

Section II. Basis of Representation.

I. Each mission co-operating in the University shall be entitled to full representation (i.e., by four members) on the Board of Managers upon meeting the following conditions:

- (a) At least two missionary teachers, who shall be specialists in their departments, shall be provided, who may become members of the Faculty upon appointment by the Board of Managers.
- (b) An annual appropriation of not less than \$3,000 gold toward current expenses shall be guaranteed until such time as these expenses, together with those arising from development, are so amply covered by endowment that such funds are no longer required for the maintenance and proper development of the University.

II. Any mission which cannot meet all the conditions for full representation as stated in clauses (a) and (b) of paragraph I of this section, may secure partial representation as follows:

By providing two missionary teachers and \$1,500 gold for current expenses, a mission may secure three representatives on the Board of Managers; for one missionary teacher and \$1,500 gold for current expenses, a mission may have two representatives; for one missionary teacher, or for \$1,500 gold for current expenses, a mission may have one representative.

Section III. Officers.

I. The officers of the Board of Managers shall be a chairman, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to these offices.

II. The President of the University shall be ex-officio a member of the Board of Managers, with a vote.

Section IV. Executive Committee.

members who shall
The officers of the Board, the President of the University, and two others elected by the Board, shall constitute the Executive Committee. With the functions of the Board of Managers during the interim between meetings. Upon approval by the Board, the record of all actions taken by this Committee shall be incorporated in the minutes of the Board.

Section V. Accountability.

The Board of Managers shall be accountable to the Board of Trustees for the safe keeping and disposition of all funds received by them from whatever source.

Section VI. Duties.

The Board of Managers shall administer all funds received from the Board of Trustees; shall establish departments upon authorization of the Trustees and approve courses of study; except in the case of the President, shall appoint officers and instructors and make recommendations to the Trustees concerning the salaries of those who are not regular missionaries under appointment of a Mission Board, but in emergencies it shall have power to determine such salaries; shall in the first instance, and whenever a vacancy occurs, nominate a suitable person for President of the University, and forward the nomination to the Board of Trustees; shall provide suitable buildings and appliances; shall fix and, through the administrative offices of the University, collect and disburse all tuition fees; shall recommend to the Trustees candidates for degrees and perform all other duties necessary to the general administration of the University.

Section VII. Meetings.

allow time for sending report to Trustees in season for annual meeting.
A meeting of the Board of Managers shall be held annually in the month of , at which meeting a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be presented, and a copy of which report and statement shall be forwarded, with the minutes of the Board of Managers, to the Board of Trustees, and also to the local governing bodies of the cooperating Missions for their information. Special meetings may be held at the request of three members of the Board, or at the call of the Executive Committee.

Section VIII. Quorum.

Two-thirds of the Board of Managers, at least a majority of the cooperating Missions being represented, shall constitute a quorum. All matters shall be decided by a majority vote, which shall in no case be less than half the members of the Board.

Section IX. Rules and Regulations.

The Board of Managers shall have power to make for itself any rules and regulations not inconsistent with these By-Laws.

VI. AFFILIATED SCHOOLS:

The University will entertain proposals for the affiliation of professional or other schools under missionary auspices, giving credits for work done and receiving their students for available courses. The enrollment of affiliated schools shall be made upon recommendation of the Board of Managers in consultation with the Senate and with the approval of the Board of Trustees.

VII. INTERNAL ADMINISTRATION OF THE UNIVERSITY.

Section I.

1. The Senate shall consist of the President of the University, the deans of all departments, and the other members of the several faculties.

II. It shall decide upon all matters of government or discipline referred to it by the dean of any department. ?
and has authority to initiate inquiry into such matters.

(NOTE: It was proposed by the Preliminary Committee and approved by the Missions, February 11th, 1913:

"That the aim shall be to make Mandarin Chinese the medium of instruction, but for some time to come it may be necessary to teach some subjects in English.")

III. It shall pass upon the estimates of expenses presented by each department and make its recommendations regarding the same to the Board of Managers.

IV. It shall have under its consideration and ^{control} all of the various departments of the University, may plan for their development and expansion, and make recommendation to the Board of Managers regarding existing departments, or in regard to the establishment of new departments.

V. It shall do such work and have such powers as may from time to time be delegated to it by the Board of Managers.

Section II. Duties of the President.

The duties of the President shall be:

I. To superintend and guard the interests of all departments of the University.

II. To be the official representative of the University.

- III. To exercise a general oversight of the property and business of the University.
- IV. To appoint and, for sufficient cause, discharge all employees whose appointment and discharge are not otherwise provided for.
- V. To make an annual report of the University to the Board of Managers.

Section III. Duties of a Dean.

The duties of the Dean of a department shall be:

- I. In the absence of the President to preside at meetings of the faculty of his department.
- II. To superintend the teaching of his department.
- III. To receive, and, upon consultation with the faculty, dismiss when necessary the students of his department.
- IV. To maintain discipline and order within the department.
- V. To inform the President of the University of all important matters relating to his department.

Section IV. Faculties.

- I. The faculty of a department shall consist of the President of the University, the Dean of the department, and all teachers in that department, regularly designated by the Board of Managers as members of the faculty.
- II. The faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.
- III. The faculty of a department shall suggest the course of study for its department, and submit the same to the Senate for its approval. (See Art. IV., Sect. 5.)
- IV. The faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.
- V. Any member of a faculty may, for sufficient cause and after due notice, be dismissed by the Board of Managers.

VIII. AMENDMENTS:

After due notice six (6) months in advance, and after approval by the Board of Managers, these By-Laws may be amended at any regular meeting of the Board of Trustees by a three-fourths (3/4) vote.

of three present.

FUKIEN CHRISTIAN UNIVERSITY

BY - LAWS

I. NAME:

The name of this institution shall be Fukien Christian University. In Chinese, the name shall be

II. OBJECT:

The object of the University is to educate Chinese and other youth for Christian leadership, and to promote higher education in China under Christian influences, and in harmony with the Word of God and the faith held in common by the ~~Consistory~~ ^{Consistent} Bodies.

III. PROPERTY AND TITLE TO THE SAME:

The property of the University shall consist of such land, buildings, apparatus, or other equipment, monies, securities, and invested funds, as may be procured by contributions from the co-operating missions, or from any other source. The title to such property shall be vested in the Board of Trustees of the University.

IV. THE BOARD OF TRUSTEES:

Section 1. Duties and Powers.

It shall be the duty of the Board of Trustees:

(a) To hold all the property of the University in trust for its use; to take appropriate steps for increasing the endowment and equipment of the University; to invest and control all endowment funds; to transmit to the Board of Managers hereinafter provided for, at stated times and in such manner as may be hereafter agreed upon by these two Boards, the income from all property in its possession, the interest of the endowment fund, and such other funds in whole or in part as the Trustees may deem expedient, or as may have been donated for special purposes. The Board of Trustees shall have power to withhold the payment of any aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in By-Law II.

(b) To determine the departments of the University and the acceptance of affiliated schools.

(c) Upon nomination by the Board of Managers, to elect the President of the University.

(d) If the President of the University, for any reason be requested to resign by the Board of Trustees either on its own initiative or on recommendation of the Board of Managers, and fail to do so, then the Board of Trustees shall have power to declare his place vacant and proceed in the prescribed manner to fill the vacancy so caused.

Section 2. Officers

The officers of the Board of Trustees shall be a president, a secretary, and a treasurer. These officers shall be charged with duties usually pertaining to those offices.

There shall be an Executive Committee consisting of the officers of the Board and two members elected annually by the Board. The Executive Committee shall have the functions of the Board of Trustees between meetings, and upon approval by the Board the record of its ad interim acts shall be incorporated in the Minutes of the Board.

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least three of the participating Boards shall constitute a quorum.

Section 4. Meetings and Quorum.

Upon notice of at least five days, meetings of the Board of Trustees shall be held annually in the first half of the month of October, and upon like notice at other times on the request of three members of the Board, or at the call of the Executive Committee.

A quorum shall consist of a majority of the entire membership of the Board, provided that at least three of the cooperating Boards are represented.

v. THE BOARD OF MANAGERS:

Section 1. Membership

(a) Each of the cooperating missions shall, upon meeting the conditions of representation described in Section 2 of this Article, be entitled to appoint four (4) members of the Board of Managers. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the missions shall annually appoint a person for a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur. The persons so appointed shall form the Board of Managers of the University.

(b) The Board of Managers may co-opt as full members of that Board not more than five men for terms of four years each.

(c) Members of any faculty of the University shall not be members of the Board of Managers, except under special circumstances and with the consent of this Board.

(d) The representatives on the Board of Managers from each mission shall be, where practicable, one half Chinese.

Section 2. Basis of Representation.

1. Each mission cooperating in the University shall be entitled to full representation (i.e. by four members) on the Board of Managers upon meeting the following conditions:

(a) At least two missionary teachers, who shall be specialists in their departments, shall be provided for, who may become members of the Faculty upon appointment by the Board of Managers.

(b) An annual appropriation of not less than \$3000. gold toward current expenses shall be guaranteed until such time as these expenses, together with those arising from de-

velopment, are so amply covered by endowment that such funds are no longer required for the maintenance and proper development of the University.

2. Any mission which cannot meet all the conditions for full representation as stated in clauses (a) and (b) of paragraph 1 of this Section, may secure partial representation as follows:

By providing two missionary teachers and \$1500. gold for current expenses, a mission may secure three representatives on the Board of Managers; for one missionary teacher and \$1500. gold for current expenses, a mission may have two representatives; for one missionary teacher, or for \$1500 gold for current expenses, a mission may have one representative.

Section 3. Officers

(a) The officers of the Board of Managers shall be a chairman, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to these offices.

(b) The President of the University shall be ex officio a member of the Board of Managers, with a vote.

Section 4. Executive Committee.

The officers of the Board, the President of the University, and two members elected by the Board shall constitute the Executive Committee, who shall exercise the functions of the Board of Managers during the interim between meetings. Upon approval by the Board, the record of all actions taken by this Committee shall be incorporated in the Minutes of the Board.

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least three of the participating Boards shall constitute a quorum.

Section 5. Accountability.

The Board of Managers shall be accountable to the Board of Trustees for the safe keeping and disposition of all funds received by them from whatever source in accordance with the object of the University.

Section 6. Duties.

The Board of Managers shall administer all funds received from the Board of Trustees; shall establish departments upon authorization of the Trustees and approve courses of study; except in the case of the President, shall appoint officers and members of the faculties and make recommendations to the Trustees concerning the salaries of those who are not regular mis-

sionaries under appointment of a Mission Board, but in emergencies it shall have power to determine such salaries; shall in the first instance, and whenever a vacancy occurs, nominate a suitable person for the President of the University, and forward the nomination to the Board of Trustees; shall provide and forward the nomination to the Board of Trustees; shall provide suitable buildings and appliances; shall fix, and through the administrative offices of the University, collect and distribute all tuition fees; shall recommend to the Trustees candidates for degrees and perform all other duties necessary to the general administration of the University.

Section 7. Meetings.

A meeting of the Board of Managers shall be held annually in the month of July, at which meeting a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be presented, and a copy of which report and statement shall be forwarded, with the Minutes of the Board of Managers, to the Board of Trustees, and also to the local governing bodies of the cooperating Missions for their information.

Special meetings shall be held at the request of three members of the Board, or at the call of the Executive Committee.

Section 8. Quorum.

Two-thirds of the Board of Managers, at least a majority of the cooperating Missions being represented, shall constitute a quorum. All matters shall be decided by a majority vote, which shall in no case be less than half the members of the Board.

Section 9. Rules and Regulations.

The Board of Managers shall have power to make for itself any rules & regulations not inconsistent with these By-Laws.

VI. AFFILIATED SCHOOLS:

The University will entertain proposals for the affiliation of professional or other schools under missionary auspices, giving credits for work done and receiving their students for available courses. The enrollment of affiliated schools shall be made upon recommendation of the Board of Managers in consultation with the Senate and with the approval of the Board of Trustees.

VII. INTERNAL ADMINISTRATION OF THE UNIVERSITY.

Section 1. The Senate: Its Duties.

(a) The Senate shall consist of the President of the University, the deans of all departments, and other members of the several faculties.

(b) It shall decide upon all matters of government or discipline referred to it by the dean of any department.

(c) It shall pass upon the estimates of expenses presented by each department and make its recommendations regarding the same to the Board of Managers.

(d) It shall have under its consideration and oversight all of the various departments of the University,

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may plan for their development and expansion, and make recommendation to the Board of Managers regarding existing departments, or in regard to the establishment of new departments. (e) It shall do such work and have such powers as may from time to time be delegated to it by the Board of Managers.

Section 2. Duties of the President.

- The duties of the President shall be:
- (a) To supervise and guard the interests of all departments of the University.
 - (b) To be official representative of the University.
 - (c) To exercise a general oversight of the property and business of the University.
 - (d) To appoint and, for sufficient cause, discharge all employees whose appointment and discharge are not otherwise provided for.
 - (e) To make an annual report of the University to the Board of Managers.

Section 3. Duties of a Dean.

- The duties of the Dean of a department shall be:
- (a) In the absence of the President to preside at meetings of the faculty of his department.
 - (b) To supervise the teaching of his department.
 - (c) To receive and, upon consultation with the faculty, dismiss when necessary the students of his department.
 - (d) To maintain discipline and order in the department.
 - (e) To inform the President of the University of all important matters relating to his department.

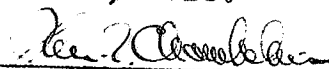
Section 4. Faculties.

- (a) The faculty of a department shall consist of a President of the University, the Dean of the department, and all teachers in that department, regularly designated by the Board of Managers as members of the faculty.
- (b) The faculty of a department shall prepare the course of study for its department, and submit the same to the Senate for its approval. See By-Laws V, Sect. 6)
- (c) The faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.
- (d) The faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.
- (e) Any member of a faculty may, for sufficient cause and after due notice, be removed by the Board of Managers.

VIII. AMENDMENTS

After consideration by the Board of Managers, and upon notice of the proposed amendment in the call of the meeting, these By-Laws may be amended at any regular meeting of the Board of Trustees by a three-fourths (3-4) vote of those present.

Adopted by the Board of Trustees, June 14, 1918.


Secretary

PROPOSED REVISION OF THE
BY-LAWS OF FUKIEN CHRISTIAN UNIVERSITY

(Note: The present form of the By-laws is shown on the right, the proposed form on the left. When large sections are the same in both the present and the proposed forms, they are written full page. Changes in wording are underscored.)

Proposed Form

Present Form

ARTICLE I. NAME

The name of this institution shall be Fukien Christian University. In Chinese the name shall be: -

ARTICLE II. OBJECT

The object of the University is to provide higher education for youth in China under influences which will develop Christian character and personality to meet the deeper needs of society.

The object of the University is to educate Chinese and other youth for Christian leadership, and to promote higher education in China under Christian influences, and in harmony with the Word of God and the faith held in common by the constituent bodies.

ARTICLE III. PROPERTY AND TITLE TO THE SAME

The property of the University shall consist of such land, buildings, apparatus and other equipment, monies, securities, and invested funds, as may be procured by contributions from the cooperating missions, or from any other source. The title to such property shall be vested in the Board of Trustees of the University.

ARTICLE IV. THE BOARD OF TRUSTEES

Section 1. Duties and Powers

(a) It shall be the duty of the Board of Trustees to hold all the

It shall be the duty of the Board of Trustees

(a) to hold all the

property of the University in trust for its use; to take appropriate steps for increasing the endowment and equipment of the University; to invest and control all endowment funds; to transmit to the Board of Managers hereinafter provided for, at stated times and in such manner as may be hereafter agreed upon by these two Boards, the income from all property in its possession, the interest of the endowment fund, and such other funds in whole or part as the Trustees may deem expedient, or as may have been donated for special purposes. The Board of Trustees shall have power to withhold the payment of any aforementioned funds in case there shall be a departure on the part of the Board of Managers from the principles enunciated in By-law II.

(b) to determine the departments of the University and the acceptance of affiliated schools.

(c) upon nomination by the Board of Managers, to elect the President of the University.

(d) If the President of the University, for any reason be requested to resign by the Board of Trustees either on its own initiative or on recommendation of the Board of Managers, and fail to do so, then the Board of Trustees shall have power to declare his place vacant and proceed in the prescribed manner to fill the vacancy so caused.

(b) The Board of Trustees may in its discretion from time to time and insofar as may be permitted by law, delegate to the Board of Managers of the University, constituted as hereinafter provided, such matters of university administration as it may determine.

Section 2. Officers

(a) At the annual meeting the Board of Trustees shall elect by ballot the following officers to serve for one year or until their successors have been elected and have qualified: a President, a Secretary, a Treasurer, an Assistant Secretary, and one or more Assistant Treasurers. The President, the Secretary, and the Treasurer shall be chosen from among the members of the Board.

The officers of the Board of Trustees shall be a president, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to those offices.

(b) The duties of the officers shall be as follows:

1. The President of the Board shall preside at the meetings of the Board and shall discharge the duties which ordinarily pertain to that office. He shall sign and shall execute, with the Secretary or the Assistant Secretary attesting, contracts and instruments authorized or issued by authority of the Board, requiring his signature.

2. The Secretary shall perform the usual duties pertaining to this office. He shall

have the custody of the corporate seal and shall with it attest all documents requiring the seal.

3. The Assistant Secretary shall perform any or all of the duties of secretary as the Secretary may, at his discretion, delegate from time to time.

4. The Treasurer shall be the custodian of the funds and securities belonging to the University. He shall file with the Secretary a bond for the faithful performance of his duties at such sum as may be fixed by the Board, and if not so fixed, then in the sum of \$5,000.00, with some responsible surety company approved by the Finance Committee of the Board of Trustees, the premium on said bond to be paid by the Board of Trustees. Access to the securities of the University shall be had by the Treasurer or the Assistant Treasurer jointly with any one of the other officers of the Board of Trustees.

5. The Assistant Treasurer shall be the chief business officer of the Board of Trustees. He shall see that all the rules and regulations prescribed by the Board of Trustees for the government of the business affairs of the University are faithfully observed. He shall take the initiative in seeking investments for the funds of the University and shall report promptly thereon to the Finance Committee. He shall be responsible for the economical purchase of all supplies and materials bought by the University in the United States and shall see that all contracts made by the Board are faithfully executed. He shall receive all monies arising from any source for the benefit of, or due to, the University, and shall deposit promptly all such monies to the credit of the University in such banks as may be determined by the Board of Trustees. He shall keep proper books of accounts, setting forth the financial conditions and transactions of the University, shall exercise a general supervision over all accounts of officers and employees of the University which have to do with the receipt and disbursement of funds and securities, and shall supply the Board and its committees and the authorities on the field with such statements as may be required of him. He shall examine all accounts,

claims and demands presented in the United States against the University, and no money shall be drawn from the Treasury of the Board of Trustees unless the amount thereof be adjusted and settled by him and found to be within the budget appropriation, or provision therefor. He shall file with the Secretary a bond for the faithful performance of his duties in such sum as may be fixed by the Board, and if not so fixed, then in the sum of \$20,000.00, with some responsible surety company approved by the Board; the premium on said bond to be paid by the Board of Trustees. He shall see that all officers and employees in all departments of the University having custody of, or responsible for, funds and securities shall furnish bonds in such amounts as may be determined and fixed by the Finance Committee; all premiums thereon to be paid by the University. No money shall be drawn from the treasury except by voucher checks prepared and signed by the Treasurer or the Assistant Treasurer.

Section 3. Executive Committee

There shall be an Executive Committee consisting of the officers of the Board and two members elected annually by the Board. The Executive Committee shall have the functions of the Board of Trustees between meetings, and upon approval by the Board the record of its ad interim acts shall be incorporated in the minutes of the Board.

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership.. Where this is impossible, however, representatives of at least three of the participating Boards shall constitute a quorum.

Section 4. Meetings and Quorum

Upon notice of at least five days, meetings of the Board of Trustees shall be held annually in the first half of the month of June, and upon like notice at other times on the request of three members of the Board, or at the call of the Executive Committee.

Upon notice of at least five days, meetings of the Board of Trustees shall be held annually in the first half of the month of October, and upon like notice at other times on the request of three members of the Board, or at the call of the Executive Committee.

A quorum shall consist of a majority of the entire membership of the Board, provided that at least three of the cooperating Boards are represented.

Section 5. Field Representative

The Board of Trustees shall be free to appoint a Field Representative whose duty shall be to represent the Board of Trustees in problems connected with the physical

plant of the University and financial support contributed by the Board of Trustees; and who shall supervise all details of the maintenance of the foreign staff supported by said Trustees, but who shall have no responsibility with reference to their work, which shall be supervised by the proper officers of administration in accordance with both University and Government regulations.

ARTICLE V. THE BOARD OF MANAGERS

Section 1. Membership

(a) Each of the cooperating missions or churches shall, upon meeting the conditions of representation described in Section 2 of this Article, be entitled to appoint four members of the Board of Managers. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the missions or churches shall annually appoint a person for a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur. The persons so appointed shall form the Board of Managers of the University.

(b) At least one-half of the representatives on the Board of Managers from each mission or church shall be Chinese.

(See (d))

(c) Members of any faculty of the University shall not be members of the Board of Managers, except under special circumstances and with the consent of this Board.

(d) The Board of Managers may co-opt as full members of that Board not more than five men for terms of four years each, and shall so co-opt members that there shall be a majority of Chinese on the Board.

(See (b))

(a) Each of the cooperating missions shall, upon meeting the conditions of representation described in Section 2 of this Article, be entitled to appoint four members of the Board of Managers. In the first instance one shall be appointed for four years, one for three years, one for two years, one for one year, and the missions shall annually appoint a person for a term of four years to fill the place of each retiring member, and shall fill vacancies whenever they occur. The persons so appointed shall form the Board of Managers of the University.

(See (d))

(b) The Board of Managers may co-opt as full members of that Board not more than five men for terms of four years each.

(See (b))

(d) The representatives on the Board of Managers from each mission shall be where practicable, one-half Chinese.

Section 2. Basis of Representation

1. Each mission or church cooperating in the University shall be entitled to full representation (i.e. by four members) on the Board of Managers upon meeting the following conditions:

(a) At least two missionary teachers, who shall be specialists in their departments, shall be provided for, who may become members of the Faculty upon appointment by the Board of Managers.

(b) An annual appropriation of not less than \$3000 gold toward current expenses shall be guaranteed until such time as these expenses together with those arising from development, are so amply covered by endowment that such funds are no longer required for the maintenance and proper development of the University.

2. Any mission or church which cannot meet all the conditions for full representation as stated in clauses (a) and (b) of paragraph (1) of this Section, may secure partial representation as follows:

By providing two missionary teachers and \$1500 gold for current expenses, a mission or church may secure three representatives on the Board of Managers; for one missionary teacher and \$1500 gold for current expenses, a mission or church may have two representatives; for one missionary teacher, or for \$1500 gold for current expenses, a mission or church may have one representative.

1. Each mission cooperating in the University shall be entitled to full representation (i.e. by four members) on the Board of Managers upon meeting the following conditions:

2. Any mission which cannot meet all the conditions for full representation as stated in clauses (a) and (b) of paragraph (1) of this Section, may secure partial representation as follows:

By providing two missionary teachers and \$1500 gold for current expenses, a mission may secure three representatives on the Board of Managers; for one missionary teacher and \$1500 gold for current expenses, a mission may have two representatives; for one missionary teacher, or for \$1500 gold for current expenses, a mission may have one representative.

Section 3. Officers

(a) The officers of the Board of Managers shall be a chairman, a secretary, and a treasurer. These officers shall be charged with the duties usually pertaining to these offices.

(b) The President of the University shall be ex-officio a member of the Board of Managers, with a vote.

Section 4. Executive Committee

The officers of the Board, the President of the University, and two members elected by the Board shall constitute the Executive Committee, who shall exercise the functions of the Board of Managers during the interim between meetings. Upon approval by the Board, the record of all actions taken by this committee shall be incorporated in the minutes of the Board.

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least

Meetings of the Executive Committee shall always, if possible, be attended by its entire membership. Where this is impossible, however, representatives of at least

three of the participating organizations shall constitute a quorum.

Section 5. Duties

The Board of Managers shall administer all funds received from the Board of Trustees and from any other source and shall be accountable to the Trustees for the use of such funds and for the care and maintenance of all property of the University. The Board of Managers shall establish departments and approve courses of study. They shall appoint officers and members of the faculties, including the President, and shall determine all salaries except those of the missionaries under appointment of a Mission Board. They shall fix and through the administrative offices of the University, collect and distribute all tuition fees; shall recommend to the Trustees candidates for degrees, and shall perform all other duties necessary to the general administration of the University.

Section 6. Meetings

A meeting of the Board of Managers shall be held annually in the month of August or September, at which meeting a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be presented, and a copy of which report and statement shall be forwarded, with the minutes of the Board of Managers, to the Board of Trustees, and also to the local governing bodies of the cooperating missions or churches for their information.

three of the participating Boards shall constitute a quorum.

Section 5. Accountability

The Board of Managers shall be accountable to the Board of Trustees for the safe keeping and disposition in accordance with the object of the University of all funds received by them from whatever source.

Section 6. Duties

The Board of Managers shall administer all funds received from the Board of Trustees, shall establish departments upon authorization of the Trustees, and approve courses of study; except in the case of the President, shall appoint officers and members of the faculties and make recommendations to the Trustees concerning the salaries of those who are not regular missionaries under appointment of a Mission Board, but in emergencies it shall have power to determine such salaries; shall in the first instance, and whenever a vacancy occurs, nominate a suitable person for the President of the University, and forward the nomination to the Board of Trustees; shall provide suitable buildings and appliances; shall fix, and through the administrative offices of the University, collect and distribute all tuition fees; shall recommend to the Trustees candidates for degrees and perform all other duties necessary to the general administration of the University.

Section 7. Meetings

A meeting of the Board of Managers shall be held annually in the month of July, at which meeting a full report of the operation and condition of the University, and a statement properly audited of all receipts and disbursements during the year, shall be presented, and a copy of which report and statement shall be forwarded, with the minutes of the Board of Managers, to the Board of Trustees, and also to the local governing bodies of the cooperating Missions for their information.

Special meetings shall be held at the request of three members of the Board, or at the call of the Executive Committee.

Section 7. Quorum

Two-thirds of the Board of Managers, at least a majority of the cooperating missions and churches being represented, shall constitute a quorum. All matters shall be decided by a majority vote of those present.

Section 8. Quorum

Two-thirds of the Board of Managers, at least a majority of the cooperating missions being represented, shall constitute a quorum. All matters shall be decided by a majority vote, which shall in no case be less than half the members of the Board.

Section 8. Rules and Regulations

The Board of Managers shall have power to make for itself any rules and regulations not inconsistent with these By-laws.

Section 9. Rules and Regulations

ARTICLE VI. AFFILIATED SCHOOLS

The University will entertain proposals for the affiliation of professional or other schools under Christian auspices, giving credits for work done and receiving their students for available courses. The enrollment of affiliated schools shall be made by the Board of Managers in consultation with the Senate.

The University will entertain proposals for the affiliation of professional or other schools under missionary auspices, giving credits for work done and receiving their students for available courses. The enrollment of affiliated schools shall be made upon recommendation of the Board of Managers in consultation with the Senate and with the approval of the Board of Trustees.

ARTICLE VII. INTERNAL ADMINISTRATION OF THE UNIVERSITY

Section 1. The Senate. Its Duties.

(a) The Senate shall consist of the President of the University, the deans of all departments, and the other members of the several faculties.

(b) It shall plan courses of study, establish rules of government and discipline, and decide such cases as may be referred to it by the dean of any department.

(b) It shall decide upon all matters of government or discipline referred to it by the dean of any department.

(c) It shall pass upon the estimates of expenses presented by each department and make its recommendations regarding the same to the Board of Managers.

(d) It shall have under its consideration and oversight all of the various department of the University, may plan for their development and expansion, and make recommendation to the Board of Managers regarding existing departments, or in regard to the establishment of new departments.

(e) It shall do such work and have such powers as may from time to time be delegated to it by the Board of Managers.

Section 2. Duties of the President

The duties of the President shall be:

- (a) To supervise and guard the interests of all departments of the University.
- (b) To be official representative of the University.
- (c) To exercise a general oversight of the property and business of the University.
- (d) To appoint, and, for sufficient cause, discharge all employees whose appointment and discharge are not otherwise provided for.
- (e) To make an annual report of the University to the Board of Managers.

Section 3. Duties of a Dean

The duties of a Dean of a department shall be:

- (a) In the absence of the President to preside at meetings of the faculty of his department.
- (b) To supervise the teaching of his department.
- (c) To receive, and, upon consultation with the faculty, dismiss when necessary the students of his department.
- (d) To maintain discipline and order in the department.
- (e) To inform the President of the University of all important matters relating to his department.

Section 4. Faculties

(a) The faculty of a department shall consist of the President of the University, the Dean of the department, and all teachers in that department, regularly designated by the Board of Managers as members of the faculty.

(See Art.VII, Section 1 (b))

(b) The faculty of a department shall prepare the course of study for its department, and submit the same to the Senate for its approval. (See By-law V, Section 6).

(b) The faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.

(c) The faculty of a department shall be under the direction of the Senate and shall be responsible to that body for the faithful performance of its duties.

(c) The faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.

(d) The faculty of a department shall prepare annually a list of estimates of expenses, and present it to the Senate for its approval.

(d) Any member of a faculty may, for sufficient cause and after due notice, be removed by the Board of Managers.

(e) Any member of a faculty may, for sufficient cause and after due notice, be removed by the Board of Managers.

ARTICLE VIII. AMENDMENTS

Upon notice of the proposed amendment in the call of the meeting, these By-laws may be amended at any regular meeting of the Board of Trustees by a three-fourths ($\frac{3}{4}$) vote of those present.

After consideration by the Board of Managers, and upon notice of the proposed amendment in the call of the meeting, these By-laws may be amended at any regular meeting of the Board of Trustees by a three-fourths ($\frac{3}{4}$) vote of those present.