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Corres.
Beech, Joseph 1934

(COPY)

WEST CHINA UNION UNIVERSITY

University Campus, January 20, 1934.

Copy of Statement sent to
the Secretaries of the Missions.

The statement at the top of the enclosed sheet explains why the constitution of the University Board of Directors requires amendment, and the proposed form of amendment is given together with the former sections of Article IV, the whole Article thus appears as it will stand when, and if, adopted -

Reference to the Missions Conferences or Colleges is not called for in proposing amendments to the Board of Directors constitution. A two-thirds vote of the Board of Directors with confirmation by the Board of Founders is all that is required. But owing to the importance of this proposed change it has seemed wise to report it to you to make sure that the statement of your organization is correctly stated, and to enable you to report to your home authorities prior to its consideration by the Board of Governors at their June meeting in Oxford, England, if you care to do so.

In addition to the changes called for by government order, a slight change has been made in some of the former paragraphs in this Article, as follows:

(1) The term of service of the members is listed as from "one to three years" in this amended form. Formerly it was three years on a rotating scale. It has not rotated and the change brings the statement more into conformity with present usage, permitting each organization to determine its own periods of election, but requiring a re-election if the period exceeds three years.

(2) Non-voting members are now of two kinds under present usage, ex-officio and honorary, but the statement in the former Article has only one member, ex-officio. Since we have now three ex-officio members and one honorary member it seemed wise to bring this section in line with usage and provide a statement re form of election.

(3) The number of Church members is changed from 3/4ths to 2/3rds in order to avoid dividing some member to permit exact compliance with this paragraph. The margin of Church members is believed to be adequate since all members must be in cordial sympathy with the "purpose of the Board."

You are requested to continue your membership, as stated in the former or original Article, namely, three members appointed by your Church Council on Conference, one of whom shall be a woman; one member appointed by your mission body - this includes the women's mission bodies who have representation on the Board of Governors.

Great care needs to be exercised in the selection of your first representative on the new body since to them is given the power of selecting six - co-opted members. You will confer a favor if you will make your election at this time, thus permitting the new Board to function after the constitution is amended in June of this year, as we believe it will be.

Respectfully,

(Sgd.) JOSEPH BEECH
CHANCELLOR

WEST CHINA UNION UNIVERSITY DIRECTORS CONSTITUTION

Statement -

Proposed change of the Constitution of the Board of Directors of the West China Union University to conform with the recent ruling of the Central Government Bureau of Education stating that the Board of Directors should not exceed fifteen voting members, that at least three members should be well-known educationalists, that one to three may be representatives of the Board of Founders (Governors), and that not more than one-third of the fifteen voting members may be foreigners.

Amend, Article IV, "Composition of the Board of Directors" by striking out all of the sections following the title, and substituting the following:

The Board of Directors shall be composed of not more than fifteen voting members, elected or chosen for periods of from one to three years, as follows:

(a) Two members, when available, designated by or representatives of the Board of Founders (Governors)

(b) Six members appointed or designated by the "participating organizations maintaining Mission Colleges, as follows:

American Baptist Foreign Mission Society----------One Member
Church Missionary Society, or Shen Goong Hwei----------One Member
Friends Service Council, or Goong Ni Hwei----------One Member
Board of Foreign Missions of the Methodist Episcopal Church, or their West China Conferences----------One Member
General Board of Missions or the West China Mission of the United Church of Canada, or Mei Dao Hwei----------One Member
Home Committee of the Women's Boards or Societies represented on the Board of Founders (Governors) of the Field Committee of the Woman's College----------One Member

Each "participating organization" shall determine the manner of appointing or designating its member on the Board, collaborating with other "participating organizations" to avoid exceeding the quota of foreign members.

(c) One member of the Alumni Association elected by ballot by the whold body of Alumni.

(d) Not more than six members co-opted by a two-thirds vote of the members of the Board of Directors present at any annual or special meeting of the Board.

Non-voting members: ex-officio and honorary, not exceeding four in number:

(1) Ex-officio - The President, and not more than two other officers or staff members designated by the Board.

(2) Honorary, one or more, as the number of non-voting members may permit, elected by three-fourths of the members present at any annual meeting of the Board.

All persons elected to membership on the Board of Directors shall be in cordial sympathy with the purpose of the Board, Article III, and at least two-thirds of the entire voting membership of the Board shall be members of the Christian Church.

No member of the University staff or employee of the University, not any member of the student body shall be elected or appointed to voting membership on the Board of Directors.

O
P
Y

Chengtu, West China
February 6, 1934

Rev. James Endicott, D.D.
299 Queen Street West
Toronto, Canada

My dear Endicott:-

Silence is the currency of friendship, so I will begin minus the otherwise appropriate apologies. I enclose the draft of an amendment to the constitution of the Board of Directors. The new facts and statements have been adopted by the Board of Directors, at their midyear meeting in January, and the Executive Committee passed upon them a week later. They now represent a combination of the former and the new items as a new section requiring your concurrence, that is the concurrence of the Governors, to give the amendment effect. It is hoped that this can be done at the next meeting of the Board, if not earlier.

The "participating bodies maintaining colleges" is the clause used in the original constitution of the Governors. It is repeated in this new section to admit of the Boards of Missions, the missions or the conferences or councils or conventions electing a member as they may desire. It was the intent of the mover of the resolution in the Directors meeting to provide for the election of the foreign representation permitted by this wording of the amendment. But as there are six such bodies and only five foreign members may be elected it was assumed that some of the bodies might prefer to elect Chinese. The language of the amendment permits them to do this directly or indirectly as they may prefer. The amendment has been passed on to the "college bodies" for their information through the Secretary of each of the several missions, with request that they report to their home Secretaries. It was hoped that home secretaries would be informed of the attitude of their mission prior to the concurrence by the Governors.

The reason for this amendment is stated in the preamble to the resolution of amendment. The method of compliance with the new conditions was evidently inspired by a desire to avoid the complications that the former method of elections permitted. You will note that there are four methods of election. (1) Two members of the Board of Governors who may be designated to represent the Founders on the Board of Directors; (2) Six members appointed or elected by the "participating bodies maintaining colleges"; (3) One member elected by the whole body of the alumni; (4) Coopted members not exceeding six.

I have written to Sir Joseph in considerable detail regarding the representation of the Governors on this Board of Directors. In order to comply with this new government regulation I am requesting that you appoint two representatives. To facilitate your action I desire to nominate at this time, Mr. Chang Kia-ngau (K.N.Chang) Managing Director of the Bank of China, Shanghai, and of its 181 branch and sub-branch banks, to membership on the Board of Governors, with the request that he be appointed as one of your representatives on the Board of Directors, with the approval of the Governors for Mr. C. C. Chang (Chang Chia-chu), manager of the Bank of China, in Szechwan, to represent him and the Governors on the Board of Directors in the absence of Mr. Chang Kia-ngau. Mr. C.C.Chang is the younger brother of Mr. Chang Kia-ngau. He is a western trained man holding a prominent place in business as the head of the Szechwan 10 branch banks and deeply interested in educational matters. I have consulted with others here and I am sure his appointment will be hailed with delight. I consider it a matter of considerable import that both of these gentlemen have agreed to serve the University in this fashion. I further request that this appointment be made early, if that be possible, in order to permit Mr. Chang Kia-ngau to be introduced as a member of our Governors and Directors when he visits Szechwan this spring. Please telegraph your action to Beech, Chengtu; and to Chang Kia-ngau, Bank of China, Shanghai. Mr. C.C.Chang

resides in Chungking but visits Chengtu frequently to oversee the bank here. At a later date I will suggest the name of another person as your second appointee.

I ought to add that I have Mr. Chang Kia-ngau's telegraphic consent to present his name to you as above stated and also the consent of Mr. C.C.Chang. It will be good news to you to report that we are in a fair way to supplying the wide gap in our Arts College occasioned by the failure of Miss Brethorst to return as head of the Department of Sociology. This is a position that should be filled by a Chinese, but we lacked money for the man needed and without it could do little toward interesting the proper sort of a person to fill it. I put this need before Mr. C. C. Chang a year ago and again on my recent visit to Chungking, stating that we must have a man whose heart was with the people and capable of contributing to the rehabilitation of Chinese society and rural reconstruction. He replied, "Find such a man and I will meet his support." I am writing, a now well know former student of mine and a native of Szechwan, Dr. "Jimmy" Yen, hoping he may start this department aright, even if he cannot remain permanently.

I will not repeat here what I have written in Sir Joseph's letter regarding the hospital project in Chengtu. I would welcome such a message as you and Dr. Edwards sent to Chungking, here in Chengtu, especially if it carried the name of Dr. Franklin also. One of the matters that will need consideration in connection with our proposed central clinic hospital is the recognition by Boards not doing hospital work in Chengtu that they should be partners in the "central" project. To any communication that may come, the president of the W.M.S. might well subscribe and if possible the W.FM.S. head also.

I will appreciate it if you will pass on the enclosed to your son "Jim", and in due time speed him and his fine wife back to West China despite "depression", for he is needed here and can find his fullest expression nowhere else.

University matters can be mentioned in no better single word than progress. One feature of which passes over my head as I write, a new electric line from the new city installation. It comes to the campus with 3300 volts, where it is transformed to 220 volts for use at any part of the campus. Heretofore we have had private units that sufficed for about half of our homes and buildings. Your church and mission are profiting by the mid-year vacation to assemble here on the campus for Annual Meeting. The delegates from the Church of Christ have not yet arrived owing to delay due to low water below Ichang. The communist threat to this province is less imminent. The combined forces of the 21st, 28th, 29th and 20th armies have them enclosed and have driven them into the mountains in the N.E. section of the province. With the coming of warmer weather it is proposed to complete the job of driving them out of this area or capturing them. Communists are being sought out wherever they lurk and executions are common affairs. Robber, is the usual accusation. It fits their actions in this region, though murder would be equally fitting.

With best wishes,

Respectfully,

(Signed) JOSEPH BEECH

WEST CHINA

INDEXED

West China Union University

February 19, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

Your letter of December 18th came to hand, and I am anxious to get off a reply in this mail. I will comment on the various items as they appear in your letter.

U.S. Income Tax Payments. Strangely enough, the Methodist Board and the Presbyterian Board got together last year, they both having discovered the old ruling which was quoted to you in letter #304, the latter having been passed in 1927. They communicated with the Department and the Department reaffirmed its position that those outside the United States more than six months of a given year need not file a return. We had no knowledge of this ruling or of the cooperation of the Boards, and our attitude was based on the information from the New York Office, which apparently was not correct.

Ambulance Funds. The $562.63 alluded to in our previous letter as belonging to the Ambulance Fund was analyzed in the communication of October 3, 1932, which shows that this amount consisted of $500.00 from Arthur V. Davis, and $62.63 as representing the balance on various gifts, the major portion of which had previously been drawn by the field. A check for $562.63 was sent to the Associated Mission Treasurers on September 1, 1933, and you should have been notified regarding it before this. We regret to state that the $6.74 scholarship fund was not sent through an oversight here in the office. It now amounts to $9.84, and I am asking that you let us know whether or not you desire it sent out immediately or to be held for a later date.

Dr. Graham's Report. We have on hand twenty-six reports covering the Harvard-Yenching work, and we will send to as many of the people you have listed as the supply permits.

Regents Reports. I note that you will give this topic further study, and will report at a later date.

$750. for Mr. Small's Building Services. We are allowing this to remain as indicated in Mr. Garside's letter of June 27th, as at that time we stated that if this procedure was not entirely satisfactory, to send a statement that could be presented to the Board of Governors. Apparently, however, you are in agreement with our procedure as the statement is not enclosed.

Sven Hedin's "Southern Tibet." This account has now been taken care of, and we trust the books have been received and are entirely satisfactory.

Your Account of the October Trip. This makes exceedingly entertaining and illuminating reading. It is one of the most fascinating parts of our work to get these touches of the human side of the work in which you are engaged; and you have an especially gifted manner of depicting these various sidelights of the daily task. Certainly I do not envy you on a hundred mile rickshaw ride. Apparently, however, the Christmas season ironed out the situation; and at this point may I thank you for your good wishes for Christmas joy? More later.

Very cordially yours,

CAE:RC

Assistant Treasurer

West China

February 20, 1934
ack 4/30/34 — to be answered later.

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

We have all been gratified to receive the supply of 1933-34 catalogs from West China Union University. This material has been of great assistance to us.

There is, however, one omission that is of some importance to our needs here in New York, though I presume you do not find it of any significance for your needs in China. There is no place in any of the catalogs where we can secure quickly and accurately the information we are constantly called on to supply with reference to the West China faculty. Every day or so there is some inquiry as to this individual or that, what his preparation has been, what missionary society supports him, and how long he has been on the field.

We would be very grateful indeed if you could pursuade some individual at the University to secure from each of the members of staff, both Chinese and Western, the information suggested on the blank attached hereto. You are so short of secretarial assistance in Chengtu that we hesitate to call on you for information involving quite a bit of clerical labor. But this particular need is really an urgent one. Our office here spends during the course of a year a good many tens of hours trying to dig out this information, writing to cooperating Mission Boards, and sometimes even to the field for information and in spite of our best efforts we frequently find it quite impossible to supply the information requested of us. It would be of great value not only to us but also to the University, if we could have this information available for ready reference.

Very sincerely yours,

B A GARSIDE

BAG:MP

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

March, 9th, 1934.

ack 5/4/34

INDEXED

My dear Mr. Garside :

There was, and is still, a special endowment listed in your statements as the "Kate Atherton, Special Endowment", amounting in capital account to $4000.00 . Request was made that the income from this account be set aside for special library books or works of art etc. The idea back of it as agreed with the Family at Honolulu, being the creation of a memorial to Kate Atherton in the form of special books in our library which will bear the name of the "Kate Atherton Memorial Library". This will be stamped in volumes as they are purchased from time to time.

$257.66 Income April 23, 1934

We must keep this clear of our regular budget as the fund created from the income is to be used for special purchases which are needed but which for some reason cannot be provided in our current grants to Library.

I enclose an order, the first I believe against this income, for the "Oxford Dictionary" . It is quoted on the enclosed at 21 pounds sterling, freight paid at Shanghai as quoted by K&W. Perhaps you can do better than this quotation. Please order it shipped to the Libriarian, West China Union University, with clear markings "BOOKS". This latter word will perhaps prevent the box or package being opened . If shipped by freight the shipping papers should be sent in duplicate to Gordon Jones, Canadian Mission Agency , Chungking , Szechuen, with instructions to forward to the University. The volumes will require special wrapping against rain enroute to Chengtu . Please notify us when order is placed so that we may be on the look-out for its arrival. Better write me as changes are taking place in the library personnel due to sickness and other causes. Freight can be prepaid by the publishers to Chungking . Insurance should be to Chengtu, and should cover loss by water, theft and other reasons .

Formerly you were good enough to send to me duplicates of financial statements forwarded to the Bursar: It was not so necessary during former times as it now appears to be . For some reason it is difficult to have financial affairs moving in time for reports , etc. etc. I was surprised to find that the H.Y. financial statement had not been rendered along with the other reports. I have asked for this with "tears" , pronounce with long "a" or "e" as you think fitting. Hope to get it some of these days. I have to keep up on all such matters, hence the request that all financial dublicates be sent to me.

We are trying to get on here with finance. I have secured the support of our Sociology Department from a friend of mine in Chungking. This is the first gift without strings, to recapture it in some way, for quite a time. You will have heard that Mr. Chang Kia-ngau , one of my tycoon friends in Shanghai has agreed to serve on our Boards. I hope this may mean some help from that "New York of the Orient" some time. Demands grow apace and they have a way of coming onto my pillow in my waking and sleeping hours. Perhaps we are the only university of which you know that needs more funds! Cordially yours, Joseph Beech → over.

PS.

There are 12 volumes, plus one supplementary volume. The size is 12½" x 9¾", bound in blue buckram. Published by Clarendon Press (Oxford Press).

Unless you have information to contrary re cost of shipment - it might be advantageous to send these will bound by mail direct to Librarian. West China Union University. Chengtu, Insured - instead of by freight as stated over page.

Will be writing you again soon. When last in touch with the Atherton's they said they would send you the usual remittance to be credited as I see fit. Credit as heretofore to my Salary account - if received when -

Cordially

3-9-34

Sent w/ Dr. Beech's letter 3/9/34

LIBRARIAN

West China Union University

CHENGTU, WEST CHINA

March 9th, 1934

ordered 5/11/34

Dear Dr. Beech,

You have doubtless seen in the press reference to the new Oxford English Dictionary which was published last year. It deals, primarily, with the historical principles of the words of the English language, their etymology and so forth, and is considered the finest piece of work on the philology of English ever done. Anything that we have on that important subject here in the Library is lamentably inadequate. Several of the faculty members in Arts have been most urgent in their appeal that we purchase a set of this dictionary.

When the first announcements of it arrived, I realised that despite our grave need there was no possibility of our securing it at the first quoted price of £90. The other day a further announcement came in which stated that it was a re-issue at about quarter of the original price, £21. Even this, as you know, is quite beyond the limits of our annual budget for year books, dictionaries and books on library science for which we have Gold $100.

It is this "Re issue" that we want. JB

Is there any possible way of our being able to buy this through any special fund? We ARE in need of it, not only for the student body but also for the Faculty members; in this whole city there is no other place for teachers to secure information for their lecture work but this university library. No teacher can personally finance such a set though questions are constantly being asked of him and should be answered--correctly and fully.

Could you give us any advice or assistance in this matter? We would be most grateful.

Thanking you for taking this important request under your consideration,

Yours very sincerely,

Alice W. Lindsay

(Mrs. Ashley W. Lindsay)
English Librarian

Re Board Members
+
Visit of Sidney Young

OFFICE OF THE ~~PRESIDENT~~ CHANCELLOR

West China Union University

INDEXED

CHENGTU, WEST CHINA

March, 24, 1934.

ack 5/10/34

My dear Mr. Garside:

Your cable message regarding the appointment of Mr. Chang Kia-ngao to the Board of Governors and to the Board of Directors arrived as I was about to write regarding the appointment of a second member as per the amended article of the constitution re " Constitution of the Board of Directors ".

Regarding Mr. Chang Kia-ngao, I cannot say more than I have already stated in outline in the letters to Dr. Endicott and Sir Joseph . I am not aware that Mr. Chang, or his younger brother who it is suggested act for Mr. Chang Kia-ngao in his absence, are Christians in the sense that they are Church members. That they are in sympathy with the aims of the University and are doing many things for the well fare of mankind, and endeavoring to live upright lives I am confident. The younger Chang received his education in Massachusetts School of Technology and is quite familiar with our Churches and their work . As I wrote , he is interested in bringing the best social worker that we can secure to our staff, at his expense. We are endeavoring to get Jimmy Yen , a former student of mine, before the University was organized , to come here and inaugurate that department. Such acts manifest the spirit of the man better than any formal declaration . His elder brother has the esteem of the responsible elements in Shanghai, and I am sure the fact of his presence on our boards would enhance us in the estimation of many and contribute to the furtherance of our mission here. Connection, such as membership on our boards and participation in our work, may prove to be the best way to win men like these to mambership with us in the Church of Christ, and declared Christians. Then, it ought not to be forgotten that our constitution made place for such men by permitting some members who might be non-Christians to a place there on . I commend heartily, and all to whom I have felt free to mention the matter , also have expressed delight, Mr. Chang for membership on the Board under the terms stated in the letter to Dr. Endicott and Sir Joseph. I trust the Governors will elect him and wire that fact to him , Bank of China , Shanghai.

I was about to write you regarding the coming visit of Mr. Sidney Young and his father to Europe and America. They are going via the Ports and so I cannot state when they will reach London or New York. I have asked them to call on Mr. H.T. Silcock and at your office, and Toronto. I wish you would be on the look-out for them and endeavor to show them some of our best life. Sidney is a fine Christian, a graduate of St. John's and Pennsylvania Univ. I enclose you Sidney's personal letter from which you will catch the estimate of his father. The Sr. Young is the head of the Young Brothers Banking Corporation, of Szechuen and other China centers. His reputation in Chungking ranks high . He has been friendly to the Methodist Church people , to whom he is close neighbor. He patterned after them by establishing one of the first schools in the city. Though not so intimate with the father as I would like, I think I am right in recommending him for membership on the Board with the added provisor that his sone Sidney or son-in-law Mr. Hsieh be authorized to act for him in his absence .

As I did not know they were leaving till I received the enclosed I was unable to talk with them re this proposal to you and our Governors.

MAR 24
1934

OFFICE OF THE PRESIDENT

West China  Union University

CHENGTU, WEST CHINA

Mr. Hsieh is a graduate of St. John's College also, and a professing Christian , one of the finest types and spirits I have met in all my years in China. I mention both of these men as proxy for the father as it is probable one of them may be assigned to their Chengtu Bank in the near future, and that one would be the natural proxy.

When these gentlemen arrive I wish you would approach them on this subject if the Governors are pleased to extend an invitation to them. I am sure the election of Mr. Young would be very acceptable here, and acceptable to the members of the new personnel of the Directors.

About a year and a half ago the 24th Army quarrelled with the managers of the Bank of China here because they refused to extend a forced loan to that army. False reports were spread about the insolvency of the bank , the banks notes were bought in great quantities and a run staged on the bank that had all the marks of a raid. It was impossible for the bank to find all the silver needed to meet demands and it could not be safely conveyed from other Bank of China centers. In this crisis the Young Brothers on the order of the head of the firm delivered a half million dollars to their chief competitors, and the run collapsed . This seems to accord with the son's estimate of his father. As I read between the lines of his letter , he evidently hopes his father may see the light that he has seen .

I will be writing to Mr. McBrier asking that he introduce the Youngs to the Church that has had such close relation with West China all these years. I have also given a letter of introduction to Sir Joseph. I hope that all can assist in the fine aims of Sidney to further Christian ideals and work in this province through this visit to the Western Christian world.

We note the date and place of the Annual meeting . Will endeavor to report to London and to you in plenty of time. I will appreciate it if you can cable or write by air mail through Mr . Main's office the estimated amount you believe we may count on for next year's budget . This word ought to be here before we close the school year. If that is asking the impossible , cable from London at the earliest date. Our Contracts to teachers must be renewed before the end of July, at latest.

All going well here. Reports from the N.E. part of the province indicate that the reds are driven into the mountains , having lost most of their captured cities . Missionaries driven out are now returning with prospects of finding ruins instead of residences and famine where otherwise there should be plenty.

With best wishes for you all , and in prayer with you that God's Spitit may be with you at the Meeting in Oxford,

Cordially yours,

Joseph A Beech

West China Union University

CHENGTU, WEST CHINA

Mr. Helen is a graduate of St. John's College also, and a professing Christian, one of the finest types and spirits I have met in all my years in China. I mention both of these men as proxy for the Father as it is probable one of them may be assigned to their Chengtu Bank in the near future, and that one would be the natural proxy.

When these gentlemen arrive I wish you would approach them on this subject if the Governors are pleased to extend an invitation to them. I am sure the election of Mr. Young would be very acceptable here, and acceptable to the members of the new personnel of the Directors.

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I will be writing to Mr. Horner asking that he introduce the Youngs to the Church that has had such close relation with West China all these years. I have also given a letter of introduction to Sir Joseph. I hope that all can assist in the fine aims of Sidney to further Christian ideals and work in this province through this visit to the Western Christian world.

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With best wishes for you all, and in prayer with you that God's spirit may be at the Meeting in Oxford,

Cordially yours,

West China Union University

BURSAR'S OFFICE

CHENGTU, WEST CHINA

WEST CHINA

March 24th, 1934.

ack 5/10/34

Re- change of bank in China holding Moore gift 10771, 76 See letters

Mr. W. A. Main,
The Associated Mission Treasurers,
S h a n g h a i .

INDEXED

Dear Mr. Main,

We are sending you herewith a copy of a letter written to Mr. Garside regarding the Moore Gift now on deposit with the Hongkong & Shanghai Bank. It was not good policy on the part of the Board of Governors to designate the Hongkong & Shanghai Bank for the deposit of this account. They did so without knowing the disparity of rates of interest. Even after depositing it at a rate of 2½% the Bank automatically reduced it, we learn, to 2%.

We have received a request from our New York office asking if we would recommedn that this gift be withdrawn from the Hongkong & Shanghai Bank and deposited with secure Banks at a higher rate of interest.

We are replying, as you will see, that this amount be withdrawn and deposited 50 : 50 with the American Oriental Banking Corporation and with the Underwriters Savings Bank.

In view of the fact that we know these two Banks to be secure institutions we think you might do well to consider transferring this money immediately, providing that there would be a gain to this account by making the transfer now and losing the 2% interest for a part of the year

. Since the New York office has asked for advice, we feel certain that this suggestion will meet with approval. It seems therefore as though you would be acting to the Board's best interests and to the interests of the donor if you made this transfer at once without waiting for another meeting of the Board of Governors and subsequent information from them,

Kindly let us know when you make this transfer and also what rate of interest has been secured.

Yours sincerely,

Joseph T Beech

Guilford B. Albertson,

We are sending a copy of this letter to Mr. Main.

2 8 4

4 4 6 0

0443

March 26, 1934 #1

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

We enclose herein confirmation copy of the cablegram (March 23) sent you a few days ago, also of the minutes of the informal meeting of our West China Executive Committee held on March 15th.

Dr. Endicott forwarded to us immediately your letter of February 6th dealing with the proposed amendment to the constitution of the Board of Directors, and proposing the names of Mr. Chang Kia-ngua and Mr. Chang Chia-chu as representatives on the Board of Directors. A meeting of the Executive Committee was called at once to take as much action as was legally possible on both these matters.

So far as the proposed amendment to the constitution is concerned, the Executive Committee is without power to take final action. All that it can do is to recommend these amendments to the Board of Governors for their final approval in the next meeting of the Board of Governors which takes place in London on June 25th and June 26th. Under the circumstances it is not practicable to call the Board together before that date. Action E-1097 covers, therefore, all that is possible for us to do at the present time.

The proposal that Mr. K. N. Chang and Mr. C. C. Chang be elected representatives of the Board of Governors on the Board of Directors was a much more important and complex question. All members of the Committee are anxious to follow out your suggestions to the limit, and to uphold your hands in every possible way. But the Committee found itself confronted not only by serious difficulties in technical procedure, but also by some fundamental questions of the general policy.

In the first place it would seem logical that the two representatives of the Governors on the Board of Directors should be men who are thoroughly acquainted with the views and policies of the Governors, and therefore in a position actually to represent them. This would seem to indicate that one or both of these representatives would be Westerners who are well acquainted with the Governors and their past record and present views. If possible these representatives should be men who have been present at a good many Governors' meetings, and who in the future can attend at least occasionally.

Looked at from these angles, the Governors would probably be inclined to choose you as one of their representatives, and some outstanding mis-

sionary leader in West China as the other. It would not have occurred to them to choose one or more Chinese representatives whom they know only by reputation, and who know the Governors not at all.

However, the Executive Committee was quite willing to accept your suggestions that at least one of the Governors' two representatives should be an outstanding Chinese leader, such as Mr. K. N. Chang. We understand that Mr. C. C. Chang would be his brother's alternate, and that therefore one place would still remain in the Governors'representation which they could fill by choosing a Westerner if they so desire.

Final action on the appointment of these two Chinese gentlemen should by all means be taken by the full Board of Governors, rather than by the Executive Committee. But before the Governors can deal with the nomination intelligently they will need more definite information regarding these gentlemen then they now possess. In particular, the Governors will wish to know something of the religious character and background of the two men. At most point our Governors do not insist upon formal Christian profession and church membership on the part of our Chinese Colleagues. But where a man is the formal representative of the Board of Governors, it might give occasion for a great deal of misunderstanding and criticism both in the West and in China if our representatives were not avowed Christians. Our cablegrams should give you plenty of time to supply the Board of Governors with full information on such points as these. I hope that the steps we have taken will be sufficient to enable you to keep the cooperation and active assistance of Mr. K. N. Chang and his brother until final decisions are reached by our Governors at the end of June. I have not thought it wise to write direct to them as yet. The most that I could say to them just now would be so indefinite and guarded as to seem lacking in cordiality and enthusiasm. I have no right to assure them that the Governors will approve the recommendation of the Executive Committee, even though I am quite sure that the Governors will take this step if anything like satifactory information is available when the meeting is held in June.

Very cordially yours,

B A GARSIDE

BAG/OP

Minutes sent in letter #6.

Mek

WEST CHINA

INDEXED

West China Union University.

April 28th, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

This morning's mail brings us a letter from T. G. Ho, who apparently is located in Washington, D. C. Copy of the letter is enclosed herewith. We cabled immediately as per the enclosed. - (Letter dated 4/28/34 See cable 4/28/34

We are also enclosing two copies of the minutes of the Executive Committee of the Board of Governors, held on April 24th. I was not present at the meeting, but as practically all of the items have been discussed here in the office, and as the minutes are very clear, there seems to be no necessity of very much further elucidation.

The first item regarding the appointment of Mr. K..N. Chang was not very seriously considered as the Executive Committee referred same to the Annual Meeting of the Board.

The financial item covering the change of safe deposit boxes need no further comment, and little need to be said regarding the Committee on Audit. Auditing Committees have to give little thought to this task with all of our universities as the auditing is done by a certified public accountant and very little review is required of the finances.

The deposit of the gift from Mrs. Moore is an item arising from a direct request from the field, which had been referred to the Annual Meeting by the Executive Committee at its meeting held on January 24th. The pending situation in the Far East is one which is arresting the attention of all internationally-minded people. The grave possibilities of a major struggle is not to be dismissed lightly. The attitude of Japan, and the resultant strained relations with other nations, does not brood of any good will. This morning's paper brings a reassuring gesture on the part of Japan which slightly modifies the situation. From financial sources we learn of exceedingly unsettled attitudes regarding the silver question, and there are grave possibilities of China decreasing the silver content of its dollar. This situation is so serious and threatening that various agencies in contact with the conditions have begun to hedge on the holdings of silver. The action of the Executive Committee in suggesting the continuation of the present form of deposit seems to be justified, and more than warranted in the light of information available.

The action regarding the Engineering course is extremely interesting. Lingnan University has a building on its campus donated by the government, and the budget is supposed to be supplied by the government. Within late years, however, there has been a great deal of trouble in securing the money, and the University has now threatened to close out the courses. It has been a very insignificant department even though supported by the government up until last year, when sixty were enrolled. It is quite possible that there are other circumstances entering into the picture of which we know not, but up to date there seems to be a general idea that there is no necessity for branching out into new activities, especially along these lines.

The request for an English Secretary for publicity was referred to the Annual Meeting for consideration.

The request regarding the personnel supplied by cooperating Mission Boards is very vital. A few days ago we were endeavoring to compile a comparative list of personnel supplied by the various Boards and after a careful study of the catalog, we came to the conclusion that West China possessed anywhere from sixty down to seventeen. For our purposes, and for the information of others who are interested, we should have a list from the field as well as from the various Boards giving us the exact information as to the activities of the various people supplied by the Boards. In a prayerful mood we are begging you to set aside ten minutes and do this little task so that we will get it in the next mail.

You will note that there will be a good representation at the Annual Meeting as the probabilities and hopes expressed at the meeting are becoming more of a reality as the days go by.

One very important change in the personnel of the Board is caused by Dr. Franklin's leaving to go to Crozer Theological Seminary. This appears to be a real opening for him; one wherein he can find expression for many ideas he has entertained for this class of work, and also one wherein the Seminary undoubtedly will greatly benefit. We are the losers here and we regret his going very much. It is hoped that he will be able to continue his membership on the Board of West China, and I believe he is deeply interested in such an extent that he will seriously consider this proposition.

If time permitted I could ramble on covering a variety of things which I would like to take to you about, but time does not permit.

You greatly enhearten us with your good letters, and the work that West China is doing is a joy to all of those who are interested in the welfare of China. More strength to you and to yours.

Very sincerely yours,

Assistant Treasurer

CAE:HV
4 Encs.

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

April 3o, 1934.

ack 7/30

My dear Mr. Garside:

Re Cable:

Will you cable me after the meeting at Oxford the following: (1) The amount in silver at 2to 1 that the Governors will supply , or agree to supply at the Oxford meeting. (2) If Chang is approved for membership and appointed to Directors , and also if Young is approved on same basis. (3) If constitution change is approved. (4) If the hospital building has action permitting its erection as funds permit. See Bd. Directors favorable action re this in their minutes.(5) Amount H.Y. silver use here expected,($28,000?).

Re making the message brief I suggest the following in the order indicated. $50,000(?);Chang (and if Youngapproved) Young; constitution; hospital; $$$$$.

If these words appear,or other words in order,it will suffice. A word omitted will be interpreted as no action in that case.

The reason for cable is as follows: We must know what our prospective budget grant is prior to engaging teachers in July, The meeting of the new board of directors will be held if permissible on July 25 Or 26, after commencement, hence news re elected men and constitution. I will get in touch with Dr. Gunn as soon as he gets to China re hospital and want to know what I am free to do with the Boards approval and cooperation. (I know my request has gone before the R board ere this and I also know that Gunn considers there will be no action as the R board are,on pOlicy, moving on other lines. Nevertheless, I would like to know if the Governors take favorable action as per my visit to Toronto and N.Y.that I may make the next move properly.)

Re Cadbury;

If you go to Birmingham , call, at my request on Mrs. George Cadbury, Bournville near Selly Oaks, and say that the George Cadbury Memorial Educational Building is a bee-hive of activity and serving our cause in fine manner, hence my thanks to her and the family ."George"gave the building himself after I was there some years ago , But the family are with us , hence a visit of thankfulness will be right if you are to go that way.

Miscellaneous;

Received the cable re Mr. T.G.Ho , thank you. If I did not write you that Mr. Sidney Young and his father would be calling on you , with a letter addressed to Mr. McBrier, with request that he introduce him to the Montclair Church, just take this as notice and pass on the word to Mr. McBrier. Be on the lookout for them, coming via England, and see that all possible is done for them. Mr. Young and his son are ~~one~~ of the first families in Szechuen.The son is a Christian and he hopes the father may be favorably influenced by Christian contacts on this journey.

Will you please call up Mr. Cartwright and say for me "Thank you for your letter of March 6th re M.E Bd appropriation to the University , and for your efforts ."

In reply to yours of Feb. 20 re information of staff members , let me have a little longer time; vacation days, and I will try to get the facts you ask for,

Tell the Governors we have not encroached on Directors in faculty of adms.units. We have had a good deal of mix up with relations and duties of bodies. With the new directors we will get down tobusiness, I trust. I asked the ex. of Directors to report to you with the aid of president . I hope they will . Then please answer them through their secretary. Your Jan. Ex. actions calling for matters to go to Directors, will await the June meeting. Greetings to Mr. Evans and the staff who remember,

Joseph Beech

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0448

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

April 30, 1934.

My dear Mr. Garside:

Just to make sure that somethings do not escape you I am jotting down a few items. First , there is a feeling here that quite regardless of estimates , the grant will be only so much and no more. I, in fact have stressed that point of view to such extent that most of the items in the estimates have been limited to last year's budget grant, quite re-regardless of the amount desired. Only five items show increased askings, as follows: Maintenance, L.C.$300 due to furnishings and altereations in house for the president; Arts Faculty$1100 , on the expectation that T.G.Ho was returning and full time for Mr. Mong-instead of parttime; Science, $2574, mostly for new men who are returning after study or needed for additional classes in pharmacy; Education Faculty $770 general distribution ; Medicine & Dentistry, L.C. $3530 , an increase of 25% without particulars . A new item, under new heading -Directors expense for travel, entertainment, etc. $ 650. This last item has been paid from fees in excess of estimates heretofore. It has seemed right to list it in the estimates this time. This is a total of $9550 in excess of this year's expenditures, but the item includes a deficit of $726 for scholarships. This due to the fact that we budgeted for $402 whereas the expense was $1128.

The total amount spent or spending for 1933-34 including the item of $726 for scholarship deficit is $68345. The amount of estimates, on basis of above increases, is $ 77169. By reference to the printed budget for this year you will notice that the total being expended this year is in excess of the printed statement , which amount is covered by additional receipts, above those listed in the printed statement . Some accounts for this year are not yet in, so the final list of expenditures will be in excess of the above amount. The excess grant made will, however cover these expenses, and I hope leave a small credit as we face the next year.

I do not see how we can get on next year for less than we are spending this year. There will be a small deficit in rents, but this will be equalized by income from fees. It has not seemed possible to advance fees again, as they were advanced two years ago and the financial condition of the people, from heavy taxation and losses due to communist invasion, is very bad.

On the otherhand , I do not see from this distance and the reports of reduced income you are receiving , how the Governors can increase their grant above the $50,000 they are called upon to grant in fulfillment of their promise with the Directors.

As a personal note to you, I hope you can, for the moment you spend in London, forget the terms of my proposals to the Governors regarding the amount we have listed as "endowment" in Shanghai. The income is of coures available for the budget grant, but touch not a hair of the principal before you are compelled to do so at your next autumn Executive. I am of the opinion that the two British societies should make a great effort to equal the Americal and Canadian standard of giving for the regular expenses of the university. Of course we are profoundly thankful for their staff quotas, but staff without equipment for them to work with is like plates without food. The burden of my report will deal with the future of the university and the Boards part in it. That will go direct to Mr. Silcock. Others will report on the years work etc . Cordially,

Joseph Beech

N.Y. Estimates reduced to $28990 L.C. for 1934-5 Budget for 1933-34 is - 32000

WEST CHINA

INDEXED

May 10, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

I have not formally acknowledged your letter of March 24th though this was referred to by Mr. Evans in his letter of April 28th commenting on the minutes of the meeting of the Executive Committee on April 24th.

There is little I need add to what Mr. Evans has already written. The matter of Mr. K. N. Chang's appointment to the Board of Governors has already been reported to the Annual Meeting so the Executive Committee did not go into the matter at any length. Neither did they take up ~~with~~ at great length the suggestion that Mr. Young be appointed as the other representative of the Trustees on the Board of Directors, with his son as alternate. I suspect that the Governors will feel, however, that no matter how thoroughly Mr. Young and Mr. Chang are qualified it would be unfortunate to have both the representatives of the Board of Governors men who are complete strangers to the Board, and know nothing whatever about their thinking and general policies. It would be much more logical for the Governors to appoint you as one of their representatives, and some other man who knows them, and is known by them, as the second representative. They might be willing to compromise by having only one of the two places filled by someone they know, and the other by some distinguished gentleman nominated on the field. But it is asking a quite a bit of them to have total strangers as ~~as~~ both their representatives.

You ask for tentative information as to the amount the field can count on from the Board of Governors for next year's budget. It is very difficult at this time to make any accurate forecast as to what the Board will do, so I will not attempt to send a cable or air mail letter until after the meeting of the Governors. It appears, however, that we are going to close the present year with a rather substantial deficit, and that, therefore, the Governors will be compelled to take a conservative position with regard to next year's appropriation. There is also likelihood of further decreases in the appropriations from the Mission Boards.

I should say, therefore, that if the Governors are able to renew their appropriation of L.C.$50,000 toward the general field budget, this is as much as we can expect them to undertake. They could also continue to give the L.C.$32,000 asked from the Harvard-Yenching Institute since the Institute has now guaranteed an appropriation which will produce about that amount unless the exchange becomes very unfavorable. At the present time the reserve in our Harvard-Yenching Institute Restricted Account amounts to U.S.$23,905.91 but at least U.S.$8,000 of this must be used for meeting this year's appropriation toward the current budget; this would leave around U.S $15,000 in reserve for Dr. Graham. How long this will last depends upon the future trend in income from the Institute.

Your other letter of March 24th is a copy of the communication you sent to Mr. Main with regard to the deposit of the Moore gift. Our West China Governors are pretty conservative on the question of Chinese banks, even though they seem very substantial just now. So there must be no change in the form of this deposit unless and until the Governors give their approval.

Very cordially yours,

B A GARSIDE

BAG:MP

COPY

Chungking
February 28th, 1934

Dear Dr. Beech,

Thanks for your letter of the 17th. We have just returned from a conference on the other side of the River, attended by our branch managers from all of our offices and this may account for my neglect in answering you so late.

My father and I are leaving for a trip around the world and we are taking the plane on Thursday, March 8th for Shanghai and expect to leave there on March 27th. After seeing Europe, we will cross the Atlantic to America. Personally, I think the trip will bring some good results to this part of China for I believe he is the first person of any commercial and social prominence to have the opportunity of obtaining some first-hand information regarding the Western Culture and Ideals. If he sees through the right eye, he will not only interest other people to do the same but also bring home for adoption the good qualities, thus helping to settle the present chaos of transition economically and socially. My father has the Christian ways and he has alwayd aimed at the betterment of society. May he see and introduce the Good to Szechwan. Unfortunately, I will have to be his eyes and ears and I pray God to enable me to do my job well. Will you be kind enough to give me some advise on this matter? Any introductions that you can make that will further this aim will be much appreciated.

I'm most grateful for your recommendation of Mr. Ma. I shall get in touch with him when we reach the States. If you can write him and tell him of our coming, it will be even better.

When I reach Shanghai I'll take up the insurance with the company. I am sure we can do better to the University in curtailing its expenses. If it is possible, please specify the amount of insurance of the risks required and also the date fo expiration. If I can have them before I leave here, I can probably do something definite before we are on the high seas. If a general plan of the risks can be had, we will be most pleased.

My Shanghai address is 0- 14 Kiunkiang Road.

Sincerely

(signed) Sidney Yang

P.S. This is 3:00 a.m. and I'm pressed for time, so please excuse the terrible handwriting and English.

West China Union University

May 21, 1934

ack- 9/17/34

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

Your letter of March 9th, addressed to Mr. Garside, has been under consideration for several days and we have decided at last to order the Oxford English Dictionary from Kelly and Walsh, Ltd., in London, as per the letter mailed to Mr. Garside under date of March 28th. I am enclosing a copy of the order we have sent, and you will note that the volumes will be shipped direct to Shanghai, and that we are making payment for twenty-one pounds (21 £) covering the cost. The freight will be charged against you, and if it is necessary to take this item from the Atherton Library Fund, kindly let us know the amount, and we will make the reimbursement. The balance in this fund as of April 23rd, was $257.66.

We note that you desire duplicates of the financial statements forwarded to the Bursar. We have conferred on this here in the office and have decided to send you the second copy which in the past has been sent to the Treasurer.

If your vigorous efforts to procure the Harvard-Yenching report are not productive of results, I am afraid you will be "out of luck," but Mr. Garside has written you, I am sure, regarding the last action of the Harvard-Yenching Institute.

So, West China needs more funds! What an amazing situation! It was our impression that with your superb ability, a simple request over your handwriting would bring means to meet every desire. Surely, we know of other universities having difficulties with finances, but for West China to be in this dilemma is just amazing. Somewhere there are people, if not single persons, who are able to give all you need. We have been trying to solve the question as to whom the person or persons are, and when we arrive at that conclusion you will need to worry no more. In the interim, please do not hold your breath. We sympathize with you in your dilemma, although we have hopes for the future.

Most cordially yours,

Assistant Treasurer

CAE:HV
Enc.

OFFICE OF THE PRESIDENT

rec'd

West China Union University

CHENGTU, WEST CHINA

INDEXED

June 15/34

ack 7/19

My dear Mr. Evans:

Thank you for forwarding the list of Bd. Govrs members, Aprigh + for minutes of the last Executive with comments thereon. Apr. 28

I would like to comment on the financial items but will defer till after the Board meeting - when I hope for some enlightenment on such matters.

You will of course know of the April 30, 1934 meeting of N.Y. Inst Trustees, and of the minutes re the Restricted Income, Total grants of $60000 for 1934-35 - Also that "no funds will be voted unless satisfactory reports received."

We failed to get the financial report to them last year. Consequently I have set folks to work writing-up a detailed account for 1932-33 also 1933-34 and will send this direct to Dean Chase in time to comply with request for material by August.

Mr. Albertson has reported expenditures for

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The W.Y.I. account for the year 1931, 1932, 1933 and 1934 to End of March. These statements should be in your possession before now. I judge they are not in sufficient detail. That will be remedied in my statements to Dr Chase.

These statements are for expenditures in our own account, and should be supplemented by statements from your office. Your statements of account rendered us appear on our books only as they come within our Current Budget. This is not the best! It makes two reports necessary - I am now writing asking that a receipt of this, you supplement the account rendered to you by your expenditures and total receipts & report the complete account to Dr Chase in our behalf.

I note that you have as $15,905.91 on W.Y.I. credit, "outside budgeted amount" on your April 30, 1934 statement, "Budget Analysis". No such credit as that should be reported to W.Y.I. as unexpended. You doubtless have a Dr Graham, or Bap. Bd. Acct for him. I suggest that you credit part of this balance to that account, or pay direct to Baptist Bd. on account of our $20,000 Guarantee. We should pay to them or transfer the cash to their account to the full $20,000 while it is available. Unless conditions & exchange improve our field budget

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

will consume the total of our receipts from H.Y.J. in the next few years. As I am involved in that $20,000 I want payment guaranteed while the cash balance permits — And I do not want to report $4,905.91 Cr balance while we have a deficit in the form of unfilled promise. When the Trustees are pressed for funds they may take from those who have, for those who have not any "oil in their lamps".

As I see it this $60,000 from or for "Restricted accounts" means that we will get about $4,US 9596 from the H.Y.J. Trustees, if we get our estimated share of "Restricted funds". You gave us $8,US 000 for this years field use Budget. That was at $4 to $1US. We cannot estimate safely above $3 to $1US 00 this coming year, or a total when exchanged for L.C. = $28788.

You will observe that we "shaved-down" our expense for 1934-35 in the H.Y. estimates to L.C. $28990. We should therefore keep a small amount — say $5000 $8000 in your reserve account for possible deficit, due to exchange less than $2 to $1.

A word to the wise is sufficient. I have given the word & in addition the request to make complete "itemized financial statement" (quotation from Chase) to H.Y.J. Trustees

With best wishes. Cordially Joseph Beech

West China Union University

OFFICE OF THE PRESIDENT

CHENGTU, WEST CHINA

MLR

Ack
wrote Chas
Wolff

OFFICE OF THE PRESIDENT

West China Union University

WEST CHINA

ac 8/13/34

CHENGTU, WEST CHINA
July 5/34

INDEXED

My Dear Mr. Garside

Thank you for cable from London. The Directors Meeting had adjourned - but we had guessed your figures, Co-opted Mr. Chang, to be regular, & elected him Chairman of the Bd. and C C Chang Honorary Treasurer.

I am writing at this time giving you partial reports of our N.Y. activities as forwarded to Dean George H Chase, as follows: ① my statement on Finances, ② English statement, based on Chinese Directors Chinese report, on Chinese Dept, Library, publications, research. Also the Bursars "Summary of Expenses, or Accounts.

There went to Dean Chase, copy of Dr Graham's report & photos of museum objects. As only 1 copy left with me I cannot forward to you also. For it There also went forward a detailed list with prices of all objects in museum & all expenses thereof; - a detailed list of all book & magazines purchased for Library in Chinese & other languages China Books. Also a detailed statement of all Staff Salaries in Dept Chinese, Library & Museum. So far as these have been paid by us. These detailed lists furnish a complete Exhibit of all things done & obtained since we began using N.Y. funds. Since there were about 95 sheets we are not burdening you with them.

I have written Dean Chase, saying that you were being requested to supplement our expenses by reporting your payments to Dr Graham's acct. & all other payments made that were not paid through our budgeted accounts, - thus making the statement complete to June 30/34.

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Do 10

When that letter from you was received stating that we might only get about H.Y. $4700 gold for the next year we had a meeting of the H.Y. Committee to consider how we could meet our obligations for fixed expense if only that amount forth coming. We ordered all three divisions of our Committee to spend no money, except for fixed charges or completion of work uncompleted until such time as we could hear from you re our estimated expenditure for 1934-35. Our present (credit) balance ($56,61.73) marks the manner of our shut-down on expenses. Now that your cable has come stating about $29,000 promised, we will begin at once the things left undone. The credit balance will be reduced by time this reaches you. So do not unduly delay remittances because of this unexpended credit balance on our sheet.

There may be some slight adjustments to this report as we have rushed this job day & night in order to get it to Dean Chase by about Aug 5th. It has been sent in 3 sections via Air Mail to Hankow or Shanghai. If such are discovered we will adjust on next years statement (if not before).

Since it is now 20 minutes to one AM (Aug 6) I am signing off. Mr. Albertson is about ready to seal the 3rd section for tomorrow AM Air Mail.

We had a good Directors Meeting & Graduation, & things look "rosy" for next year - despite some moaning re shortage of money. With greetings to you all

Cordially Joseph Beech

Re 1933-4 Budget
To: Yenching
Re required $32,000 H.Y. which you limited at 4 to 1 has been short by $8184.49 silver
Hence this report
Gen. Cr. balances to Cambridge
Answer need not be before reporting
Yenching

file

Take up with M.E.B.

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

June 20/34

ack. 8/1. 3/34

My dear Mr. Garside

This notification - the first of its kind that I have received - seems to contradict ans. the "special exemption clause" copy of which I later sent to you. At this distance I deem it wiser to write you and ask that you make reply to them in my behalf as distance & time elements are too great to carry on correspondence with the office direct from here.

As I wrote you some months ago my daughter Margaret (Mrs. H. J. Gregg) filed in my behalf a statement, as she thought correct, in the summer of 1932. She made payment of tax on the basis of her returns.

When I reported the "exemption clause" reported to you also. I requested that she make no payment. Perhaps the report should have been made. If so will you fill out such report as may be called for. Oblige

Yours truly Joseph Beech

O/W

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6-20-34

PS. I enclose letter to Mr. Niess which you are at liberty to mail if you deem it necessary or desirable. Yours JB

COPY

file

WEST CHINA

West China Union University

July 27, 1934

ack - 9/7/34

INDEXED

President Lincoln Dsang
Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

Dear Dr. Dsang and Dr. Beech:

In this same mail we are sending to each of you under separate cover a copy of the following material:-

Minutes of Annual Meeting of the Board of Governors.
Minutes of June 25th meeting of Executive Committee.
Minutes of Business Meeting of the Board of Trustees.
By-laws of Board of Governors, with amendments to date.
Constitution of Board of Governors. (omitted)
Reports of President and Directors dated May 26 and 27.

Under separate cover we are also sending to the field the thirty copies of the Minutes of the Annual Meeting of the Board of Governors.

I believe that there is not much that needs to be added in the way of comment, since the minutes are quite extensive and detailed.

It may be said in general that we had an unusually pleasant and profitable meeting. Our surroundings at University College, Oxford, were ideal, both from the standpoint of personal enjoyment and from the encouragement they gave to careful and unhurried study of the problems confronting us. The attendance from the British Section was very gratifying, and the interest shown by those present was even more pleasing. Our representation from North America was somewhat disappointing, because at the last minute neither Dr. Edwards nor Mr. Cartwright could attend to represent the Methodists, and because all of our efforts to secure some woman representative were unsuccessful. The arrangement of having a joint meeting between the British United Committee and the Associated Boards on the day after the West China meeting, followed on the next day by a meeting of the Cheeloo Governors, helped us to secure and hold a good attendance.

EXECUTIVE COMMITTEE MINUTES

These minutes are quite brief and do not require any special comment.

MEETING OF THE BOARD OF TRUSTEES

This, as you know, is a pro forma meeting held merely in accordance with requirements of our charter.

ANNUAL MEETING OF BOARD OF GOVERNORS.

G-1116. Correspondence. A letter from the society of Friends led to a very careful discussion. It, together with the communication from Dr. Edwards, reminded us of the serious problems involved in our efforts to maintain at as high a level as possible the support of our cooperative Mission Boards. With tremendous decreases in income, it is practically impossible for any of our Mission Boards to avoid substantial cuts in eahh of the appropriations they make.

G-1117. Report of the University. The Chancellor's report was given very careful and detailed study, and was referred to constantly throughout the meeting as various items on the agenda were brought up. The report of the Woman's College was also reviewed carefully.

G-1119. Absolute Charter. You will notice the action taken under this head. We are now preparing our petition for presentation to the Regents of the University of the State of New York. Similar applications are also being sent in for Nanking, Fukien and Ginling.

G-1121, 22. Investment of Funds Held in China. This matter was discussed at some length. You will note the action taken referring it to the Finance Committee for further study.

G-1123. Amendment to Directors' Constitution. This was adopted as recommended by the field.

G-1124, 25. Representation of Governors on Board of Directors. You will note the action confirming the appointment of Mr. Chang as a representative of the Governors on the Board of Directors. Action G-1125 is a very important one, and we commend it to you for careful study. After a prolonged discussion, the Governors recorded their judgment that at least one of its two representatives on the Board of Directors should be an individual who can be a real link between the Governors and the Directors, and can at least occasionally attend meetings of the Governors. In adopting this resolution the Governors were not thinking so much in terms of nationality as of ability to keep in close touch with what the Governors are doing and thinking. It would be not only an anomalous situation, but also a most unfortunate one, to have men serving on the Board of Directors who are nominally representatives of the Board of Governors, but who, as a matter of fact, know absolutely nothing about the Governors, their trends of thought, or their views as to policy. This would seem to indicate that we would probably choose some Westerner as one of the Governors' two representatives, since it is more likely that a Westerner could keep in close touch with the Board of Governors and could attend meetings at least occasionally. This, however, is a matter that deserves further study and correspondence.

G-1128, 1136. Request for English Secretary. I believe that all those present were in complete agreement as to the urgency of this need. The only problem is that of finding the necessary support. At this time of economic difficulty, any need that is classified as being outside the regular and fully recognized expenditures is almost certain to be left unsupported because of inadequate funds. That is what has happened thus far to this request for an English Secretary. Action G-1136 is left in such a way that the Executive Committee can reopen the question if any special income can besecured. Personally, I hope very much that we can provide a secretary for the University, for it is wretchedly burdensome for all of our administrative officers to try to carry on without any adequate secretarial assistance.

G-1130. Report of Treasurer. You will note the steps taken to clear the very substantial deficit with which we closed the year.

G-1131. Henry T. Hodgkin Memorial. The special committee created by the resolution in this minute will undoubtedly be corresponding with you direct with reference to this matter.

G-1135. Budget Estimates. The Governors were very anxious to appropriate in full the amount requested by the field. When they examined their sources of anticipated income, they found that something more than U.S.$2,000 additional would be needed to do this. It was a very courageous act of faith on their part to appropriate the entire amount requested by the field. As yet we do not know just where we can get the U.S. $2,266. still required (this might quite probably be increased by other losses in income during the year), but I believe we can rely on the Governors to exert every effort to raise the money without having to fall back on the small reserve fund that we have been building up in New York over a considerable period of time.

G-1137. Clinical Hospital. I trust that this resolution meets the wishes of the field. It is, of course, only a first step, something like the old recipe for rabbit stew that began by saying: "first catch your rabbit." Just where we are to catch the L.C.$240,000 estimated as necessary for the first three units of the original hospital is a question I cannot answer the Benjamin Moore fund supplies us with a little more than 20% of the amount. What about the remaining 80%? Of course if there is any thought of trying to secure any substantial part of this sum from North American sources, we should go to the Associated Boards and ask its endorsement and assistance.

G-1139. Correlated Program. The Governors expressed very sincere appreciation of the interest taken by the Associated Boards in the financial problems of West China and voiced the hope that during the coming year we might be successful in securing the amounts indicated in Action AB-295. We all recognize, however, that if any funds are to be secured, that the representatives of each institution must do their share.

REPORTS OF PRESIDENT AND DIRECTORS

Unfortunately, these did not arrive in time for consideration by the annual meeting. I believe, however, that we did give very careful and sympathetic study to all the problems presented in these documents. While we would have profited greatly by having this material before us, I believe that the Governors could not have made any very important changes in their actions. We are sending copies of these two reports to all of the Governors, and they can be brought officially before the next meeting of the Executive Committee if that seems desirable.

I am writing a separate letter to Mr. Albertson with reference to our budget estimates for 1934-35.

Very cordially yours,

B A GARSIDE

BAG:HC

Overk

WEST CHINA

West China Union University

July 30, 1934
ack- 9/17/34

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

9/17/34

I am attaching hereto a copy of a letter addressed jointly to Dr. Dsang and yourself, commenting in general on the West China meetings at Oxford.

I have not yet formally acknowledged receipt of your two letters of April 30th, which arrived just in time for me to take them to Oxford with me. We tried to carry out all of your wishes as fully as it was possible to do so.

It was something of a struggle for the Governors to appropriate the full L.C.$50,000 toward the budget for next year, but they finally did so. This will mean that we must either obtain something over U.S.$2,000 in new income during the coming year, or else incur a deficit for that amount. In facing the possibility of a further draft against the reserve fund held here in New York, the Governors were not contemplating any use of the principal of the endowment reserve on deposit in China. Whenever any mention of this latter fund is made, I always make it a point to remind the Board that this endowment reserve was built up from surpluses belonging to the University, and point out that the cooperating Mission Boards have already benefited from this reserve to an extent greater than the portion of it built up from surpluses on Mission Board grants.

There is one point, however, in connection with this endowment reserve where I am afraid that the Governors are likely to take a position with which the field will not agree - that of where and how this fund should be invested. Our Governors are very much afraid of Chinese banks paying six and seven per cent interest, and feel that a more conservative type of investment should be made. The matter has been referred to the Finance Committee for final decision. I think it likely that the Finance Committee will be inclined to recommend that this fund be invested in American securities. You may be sure that in any event we will continue to press for the preservation of the entire principal of this fund.

The Governors agreed, though with some hesitation, to the appointment of Mr. K. N. Chang as one of their representatives on the Board of Directors. While they agree that Mr. Chang is a particularly fine man to have on our Board of Directors, they feel that he can never be in any real sense a representative of the Board of Governors. With regard to the second representative of the Governors, no action was taken further than an expression of the Board's judgment that this representative should be someone who is thoroughly familiar with the Governors and their views and policies. No one knew anything about Mr. ~~Chang~~ Young. Mr. Silcock was under the impression that he had arrived in England and had been making efforts to

get in touch with him, but without success. I also have been on the lookout for him, but as yet have not seen or heard anything of him.

Immediately after the Oxford meetings, we had Miss Robertson, the secretary in the office of the British United Committee, send you a cablegram as you requested. I hope that this arrived promptly and was both intelligible and reasonably satisfactory.

I am sorry that I did not have an opportunity to get up to Birmingham, or to see Mrs. Cadbury.

We had a very pleasant and successful series of meetings in Oxford, but greatly missed your presence there.

Very cordially yours,

B A GARSIDE

BAG:RC

WEST CHINA

West China Union University

INDEXED

August 3, 1934

ak-9/7/34

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

In the letters I have already sent you with reference to the Oxford meetings, I believe I have not made any reference to my conversations with Mr. S. H. Fong relative to the suggestion that he might return by way of the United States, so as to spend some time in Harvard getting in touch with the program and the Trustees of the Harvard-Yenching Institute.

I understand that Mr. Fong now plans to spend the coming academic year in England, and that there seems little likelihood of his finishing up his work there until next June. This would make it too late for him to get to the United States in time to accomplish anything before the summer vacation. And since he could not do much at Harvard during the summer, it would be necessary for him to remain through most of the autumn at least before he could hope to derive enough benefit to repay his coming to America, and to justify us in asking the Harvard-Yenching Institute to meet the additional expenses of this journey.

Briefly, his coming to America would probably mean a delay of nearly six months in his return to Chengtu. Instead of getting back by the first of September, 1935, he would not be able to arrive until the beginning of the spring semester, 1936, and might even be a little late for that. Before taking the matter up any further with the Institute, we desire your judgment as to whether the field would approve this additional delay in Mr. Fong's return. We have no assurance, of course, that the Institute would be able to make this appropriation in any event.

Very cordially yours,

B A GARSIDE

BAG:RC

Int. chr. Hand

Shrewsbury Water & Light 6% Deb.
Shrewsbury Telephone Co. 6% Deb
Monmouth Council. 6% Deb.

PUER

WEST CHINA

West China

INDEXED

August 13, 1934

Dr. Joseph Beech
West China Union University
Chengtu, West China
China

My dear Dr. Beech:

Let me acknowledge receipt of your letters of June 20th and July 5th.

The letter of June 20th discusses the inquiries made by the Commissioner of Internal Revenue with reference to your income tax report for 1932. I am taking up the matter with the Department and will report to you later.

Your letter of July 5th comments briefly on the meeting of the Directors which had just been held. It appears that all the actions you took will fit in quite nicely with the actions taken by the Governors in Oxford.

We are glad that you were able to get off the report to the Harvard-Yenching Institute so promptly. I hope all this material reached Cambridge promptly and was in satisfactory condition. We have never been able to establish any kind of friendly and informal contact with the office of the Institute through which we can learn whether material has arrived and is in satisfactory condition. Miss Bailey, the grey-haired little secretary of the Institute, takes the position that she cannot give us any information with regard to Institute matters until after the Institute has taken formal action on them. So the first intimation we have that something is not right in the reports submitted by some college or other is usually in the form of a stern reproof adopted by the Annual Meeting of the Institute Trustees. I will send Dean Chase a summary of the expenditures made in New York since the account was set up here.

You ask us to send forward promptly the remittances due you on the Harvard-Yenching Institute account. We are anxious to do this but how shall we go about it? This is a question I have frequently asked Mr. Albertson's office, but as yet have had no reply. I would be grateful if you would check up the matter with him, and help us to reach a clearer understanding as to how we are to transmit funds in ways that will be most convenient and acceptable to the field. Last year our disbursements to the field budget of the University, both for general work and

for the Harvard-Yenching Institute program, were in a rather chaotic state. We were receiving small drafts drawn by the bursar at frequent intervals, and on various occasion Mr. Main drew on us for some substantial amounts. We never knew whether these drafts were for the general budget or for the special Institute account, nor would we know just what balance, if any, would be left in either or both of these accounts that we might send out by draft or check before the close of the year. Some of the details in last year's accounts are still to be cleared. I hope that for 1934-35 we can have a prompt and clear understanding.

You say that from the 1933-34 budget the remittances sent out by the Harvard-Yenching Institute fill it by Mex$8,184.49 of the required $32,000. This is the first and only report we seem to have had from the field on last year's Harvard-Yenching Institute account, and while we would be glad to have somewhat fuller details for our record, we will accept the figure without further delay, and will send the Associated Mission Treasurers a draft for Shanghai LC$8,184.49 to be credited to the bursar's account designated for the Harvard-Yenching Institute section of the budget.

Just now the whole problem of exchange rationsbbtween the United States and China has been given a new slant by the action of the United States Government in nationalizing silver. No one with any regard for his ability as a prophet iw willing to venture a prediction as to just what this new move will mean.

With best regards, I am

BAG:F

Very cordially yours,

B A GARSIDE

CABLE ADDRESS
"CENTROHEAD, SHANGHAI"

Bank of China
Head Office
22, The Bund,
Shanghai.

CHANG KIA-NGAU
GENERAL MANAGER

Sent w/ Dr. Beech's letter 9/17/34

September 13, 1934.

Dr. Joseph Beech
Chancellor
West China Union University
Chengtu, SZECHUEN

Dear Dr. Beech,

I have received your letter of September 1st informing me of the official news you have received that the Board of Governors of the West China Union University has passed the recommendations electing me as a member of the Board of Governors, also as one of its representatives on the Board of Directors, with Mr. C. C. Chang as alternate in my absence, and as the Chairman of the Board of Directors.

I very much appreciate the great honour you and your colleagues have thus conferred upon me, and I hereby accept these appointments with an assurance of my desire to assist in every way I can in the most useful work of the West China Union University.

Yours sincerely,

Chang Kia-ngau

325/52

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

INDEXED

September 17, 1934

ack 1/10

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, New York

My dear Mr. Garside:

I have yours of July 27th before me addressed to President Dsang and myself, yours of July 30th to me, yours of August 3rd to me and copies of the minutes of the Board of Trustees, ~~or~~ Governors Executive and Board of Governors annual meeting. I have also received letters from Mr. Silcock and Mr. Fong relative to the meetings at Oxford. I have to thank you for cablegram giving the vital points in the Boards action. I was rather surprised to receive it in English in such detail. I had expected that four code words would suffice as was suggested in my letter to you. However, Miss Robertson made it perfectly clear what they did.

First, let me thank you for your part in getting those things across. It is not my purpose to comment on the various actions except the following. I hope you keep us in touch with your efforts regarding an absolute charter from the Board of Regents. I think that is a move in the right direction. The M.D. and D.D.S. degrees have not been granted ~~outside~~ the charter heretofore. I hope that you will secure permission for these this time.

ok

Appendix A

Secondly. Investment of Funds in China.

In view of the uncertain so-called conservative investment in America I cannot quite understand why there is such nervousness about funds in Shanghai. Neither can I quite share the feeling that so large a sum of money should be held in the Hongkong and Shanghai Bank at 2% for safety. The rreport of that bank reveals the fact that they are not particularly nervous about the situation in Shanghai. They invest in bonds of the municipality and other activities and industries in that area. which pays from 6 to 8% annually. I know for a certainty that the American Oriental Bank, from which I can secure 5%, has increased their capital stock and other earnings so that they have been enabled for the past five years to pay from 8 to 15% on the face value of their stock, and have accumulated reserves well on toward one half value of their capital stock figures. In other words, with a capital stock at slightly over $4,000,000 they have surplus and undivided profits of $2,000,000. in addition to their annual payments. This does not come from "wild-cat" banking, it is partly profits made without the chance of loss to the bank.

Sendback for your information & files the original copy of Mr. Chang's acceptance. The chairmanship of the Board is in addition to the Presidency in response to the election by them

JB

It grows largely out of the tremendous exchange business in which there is a daily quotation of from 2 to 5 or 10 points, with the bank always playing the matter ~~consafely~~ from their own interest or point of view. The public in Shanghai deposit with this bank no less than $10,000,000(at the end of 1932). It is considerably more now.

As for interest in China, the rate of interest does not indicate the security back of it. Just by way of securing information I have made inquiry here of the Bank of China and ~~other~~ banks that are going concerns what rate of interest they would give us on fixed annual or long time deposits. The annual rate given was 11%, the long time was 12%. I asked that in case the University needed money what interest we would have to pay them. They know we are fairly conservative and that we have vast property here to guarantee payments. The rate they quoted me was 18%. Upon my protest that it was far removed from the price at which they got their money, I was told they might reduce it to 17%. Chengtu is not Shanghai. There ~~It~~ is difficult to secure more than 9%, and it is always very difficult to secure loans from the bank at that rate. The Hongkong and Shanghai Banking Corporation charge us 7%, they pay 2%. Regarding the funds from Mrs. Moore you may be aware of the fact that I hope to secure additional funds from this source. I am sure that the lady will say to me that we have had the funds for so long a time and so little interest to show for it. She will probably remark: "It would have paid you to have left the funds with me!" I am anxious that we should have these funds perfectly safe. I am also anxious that we should not from unfounded fears (~~recei~~ receive an annual inadequate return from them during this period when they cannot be used for construction.

I am going to write to Mr Main and suggest he give you his reaction regarding the security back of the funds we have in Shanghai. The Raven Trust Company have very heavy investments in the American Oriental Bank. Unless my information is entirely wrong, the fine condition of one of these institutions gives us a basis of judgment on the other. The Trust Company may publish an annual report, but I do not have one at hand, ~~so~~ I can not quote as I have done in the case of the American Oriental. Mr. Main is a member of the Board of Directors of the Underwriters Savings Bank. He can furnish you with the inside statement regarding that institution. ~~tion~~. I have written thus in regard to investment of funds, hoping that it may be of help when your finance committee comes to consider this question. I am hoping that the fine reserve in China can remain such, ~~It is~~, until there are reasons which would justify a change. I also hope that Mrs. Moore's gift may be put where it will bring at least 5% such as the American Oriental Bank.

I am very glad for the action the Board took in regard to Mr. Chang. I hope that we can keep Mr. Chang on both of our Boards. I trust that you have communicated with him directly in regard to his appointment and send him minutes of the Board and such other reports as will increase his interest. — no letter sent —

Regarding the English secretary. I am dictating this letter to you through Mrs. Peterson of the Methodist Episcopal Mission. She has kindly volunteered to be here from 9 to 11 each morning; in emergency she might be able to extend that time. I have informed President Dsang of her kind offer and have told him that Mrs. Peterson is quite willing to render him any service - the same as she is rendering it to me this morning. I am not quite sure how much of Mrs. Peterson's time President Dsang may desire. Last year Mrs. Starrett volunteered to give him her services. as English Secretary. I do not know for certainty what advantage was taken of her offer, but not much. She will be in New York this summer and you can ascertain by direct inquiry.

The Clinical Hospital. You say that you have Mrs. Benjamin Moore funds to supply you with 2o% of the amount. Please extend your figures somewhat. I can guarantee that you have 1/3 of the amount needed instead of 1/5. You question what about the other 8o% should be, what about the other 65%? I make this statement with the hope that it may be easier to secure an endorsement of this project by your Associated Boards. That endorsement and a determination to go forward with this project is very much needed at this moment. These minutes of the Board of Governors have, I am informed, discouraged certain groups regarding this clinical hospital to such a degree that they are asking about and have been talking about making application for certain building funds to enlarge facilities elsewhere. I think that such a step is a backward movement. It can be stopped by furnishing evidence of real interest in moving forward with this project. I am going to do what I can to furnish that evidence and I hope that the Associated ~~society~~ Boards will cooperate to the extent of their ability. I will make this suggestion ~~in~~ a special letter to you and to the Board of Governors or its Executive in the near future.

ARCS

In reply to your question of Mr Fong's visit to Harvard, I may say I have a recent letter from Mr. Fong but he does not mention this subject. I have a letter from Dean Chase regarding Mr. Fong. If Mr. Fong must spend the fall academic year at Birmingham, I doubt if it would be advisable to accept the offer of the Harvard-Yenching Institute, offering a fellowship to Mr. Fong. As I now see it, it is desirable that he should be here in time to begin college work in September 1935. I will also write to Mr. Fong and Dean Chase in regard to this.

College work has begun and this is our fourth day of class enrolment. Paid enrolment this morning is 350. There is an increase this year among women students of 10%, Last year ~~was~~ 92 women, this year 110.

The political situation here is very unstable at the present moment. Marshall Liu Hsiang withdrew to Chungking in late August. His withdrawal was due to criticism of him because he refused money and ammunition to the generals on the "Red" front. These

generals have been fighting the Reds for over a year. The Reds only occupy one county. The government troops could easily have devoured them all if they had been cannibals. ~~Likewise~~ A portion of Wang Fang-chow's army was defeated, while his generals feasted. Rumor is that the generals demanded that the Marshall's priestly advisor be discharged. Liu Hsiang refused to discharge the priest and comply with the generals' request. He resigned his office, but has since withdrawn his resignation as General-in-Chief of the 21st army. Though urged to do so by Nanking, he ~~the front he~~ refused to take up his post as Generalissmo of the forces of the province. During this situation the Reds advanced thru the lines and defeated ~~and carried off~~ a portion of Marshall Liu's army, securing considerable supplies and arms. Following this, the entire line moved backward, piece by piece, relinguishing about 3 counties more to the Reds in addition to the one county they formerly held. Bishop Holden (C.M.S.) received a message from Paoting saying that the situation was tense. He has gone out to investigate. The 21st army troops that occupied the territory to the southwest are being withdrawn to Chengtu and the defeated (last year) general of the 24th army is reported to be moving in this direction. We may have the Reds on the northeast and the forces of Liu-Wen-hwei which are reported to be quite radical, on the southwest with Chengtu as one of the objects of both groups. It is difficult to say what the alignment of forces will be. We have seven armies in Szechuan. Marshall Liu's army, if it can be kept together, constitute about 1/3 of the entire forces. Chengtu kept the electric lights burning all night recently while they combed the city for communists. There has been something of a panic to transfer Szechuan funds to Shanghai. This may be to pay for arms. It may be from fear of what the Reds may do. I am inclined to believe that present trouble will end with an exchange of territories between these contending armies, ~~with~~ no serious implication for us.

Best wishes to you.

Cordially yours,

Joseph Beech

JB/P

P.S. In the Governor's Executive Minutes I find a statement passed to the finance Committee to modify the salaries of the Board staff members, as the Mission Bds. staff members had been reduced. In your financial statement, 3 of us here are grouped in one item. I cannot ascertain what my particular portion of the amount is. With three children in College I have to know what is coming to me if I am to keep out of the "red-camp". Will thank you to let me know & also let Mrs Beech know JB

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

WEST CHINA

INDEXED

September 17, 1934

ack 11/9

Mr. C. A. Evans,
Office Christian Colleges in China,
150 Fifth Avenue,
New York City

My dear Mr. Evans:

I have yours of May 21st (copy of letter to Kelley and Walsh) re: purchase of Oxford Dictionary. We have noticed that the volumes of that dictionary should be here in a few days. Thank you. (The 12 vols have arrived in fine condition)

I note that you have charged this dictionary against the special endowment of Mrs. Kate Atherton, Honolulu. I can ascertain from your statements, which you kindly send to hand regularly, what the credit balance will be and you may expect further word from me in the near future.

You will know before this that what you call my vigorous efforts to procure the Harvard-Yenching report procured it, in such detailed portions that the Harvard-Yenching Institute Committee may be called upon to engage special clerical assistance to read it. I hope that you were able to report your quota of receipts and expenditures so that the account of Harvard-Yenching Institute is complete.

No letter to Beach during July or Aug. BOS wrote on 8/13/34 attached facts

I also have yours of July 19th regarding this same matter of report to the Harvard-Yenching Committee. I suppose that you will not know the exact amount of the appropriation until the October meeting of the Institute. Kindly let me know when you hear, and oblige.

Mr. and Mrs. O. G. Starrett should be in the vicinity of New York this autumn. I would appreciate any favors that you may extend to them. You might inform them that Mrs. Lindsay has ended her labors at the Library & that Mr. Robertson is carrying on till Starrett's arrive.

Cordially,

Joseph Beach

JB/P

afternoon 18th Head of Chinese Dept just reported most of his teachers of Chinese had departed the city fearing trouble from Reds or other elements. There were also teachers in the Sze Coit University. This leaves us with two teachers of Chinese who live on the campus. Not yet Paging H.Y.I.

JB

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

OFFICE OF THE ~~PRESIDENT~~ CHANCELLOR

West China Union University

CHENGTU, WEST CHINA

WEST CHINA

October 3, 1934.

ACK 12/27

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, N.Y.

INDEXED

My dear Mr. Garside:

I have yours of August 16th calling attention to the fact that $4500 US for H.Y. was included in the general budget for 1931 and also that $5075 US was included in the general budget for Harvard-Yenching fund. I have consulted with Mr. Albertson regarding these two items. These two items in the statement from your office were not separated out from the general budget. Mr. Albertson was not here at that time and, consequently, these two items were overlooked in making up H.Y. acct. Not overlooked, however, in the sense that they have not been discovered. Notation does appear in Mr. Albertson's own handwriting that there was $4500 in 1931 and $5075 in 1932 more than field appropriation. The treasurer of those days kept no record of the rate of exchange on H.Y. as such and it will be something of a task, for which we might need an extra appropriation, if we endeavored to sift out the time of payment and the rate of exchange that prevailed at that time.

Since these items were in the general budget they have been entered at 2 to 1. Any gains in exchange which may have resulted was credited along with the gains and exchange included in the University account. If it could be found that a larger amount than 2 to 1 should be credited to this account, our general reserve account would be reduced to that extent. I have, therefore, suggested to Mr. Albertson that since the labor involved would be considerable and the facts very difficult to determine in view of the unknown time elements, I have suggested to him that this account be considered as 2 to 1, and that it be transferred from the general budget receipts to the Harvard-Yenching receipts. He has agreed and as soon as he can get around to it, this will be done. I write you immediately upon receipt of your letter in order that you may know what our proposals are in regard to these two items.

In the general statement that went forward to the Harvard-Yenching, receipts on the basis of expected exchange income showed that we had a credit balance of a little more than $5,000 silver. When the facts of exchange are fully ascertained, there will be $19,150 silver to be added to that credit balance. (from the US$9575 H.Y.)

You will see that we are now treating this account in a different manner than the regular budget, namely, we are applying the gain in exchange to the account itself. In order that this may be done, a separate account should be set up with Mr. Main against which, or towards which, losses and gains in exchange can be placed.

OCT 3 1934

As soon as the Bursar and myself can get around to it, we will clear up the question of drafts both upon your office and upon Mr. Main and the manner of transferring funds to the field. Anticipating this, I would suggest that you notify Mr. Main to open a separate account for HarvardYenching funds sent out to him on budget, of from July 1, 1934. It might be well to send out to Mr. Main each quarter the sum total of Harvard -Yenching funds received, less deductions made to meet obligations in your New York office. This to include any drafts on Harvard-Yenching that may be drawn against the account in gold. It should also be stated to Mr. Main that any gains on exchange on this particular account are to be credited to this account. We will give this information to him, but the authority should come from you as well as from us.

✓ charged to Mr. Evans 10/19/34

I have received your letter of August 13th but I do not think there are items calling for additional comment.

Cordially yours,

Joseph Beech

JB/P

P.S. Have left Mr. W. to look over this. He has his agreement — JB

2 8 4 4 4 6 0

0482

OFFICE OF THE ~~PRESIDENT~~

ACR 12/13

West China Union University

CHENGTU, WEST CHINA

October 5, 1934.

My dear Mr. Garside:

We had a long pow-wow yesterday afternoon and evening regarding the action of the Board of Governors approving of going ahead with the clinical hospital project. When I say we, I refer to the Hospitals Board composed of representatives from the hospitals, from the missions, from the University and from the Medical-Dental school. I happen to be Chairman of that organization and Dr. Peterson, Secretary. You will be receiving communication from him in the near future. This is just an advance word. There is now one member of that Board at home. Five more are due to go home this spring. Communications from the Board will go to the Board of Directors, the Board of Governors and to the interested Missions, asking united cooperation with us in an endeavor to secure sufficient funds to initiate this hospital project. They passed a special resolution asking that I should be at home at the same time, preferably before them in order to direct or prepare for this effort. I am just mentioning this here because I hope that we can also have the cooperation of the Associated Boards.

OFFICE OF THE ~~PRESIDENT~~

OCT 5
1934

West China Union University

CHENGTU, WEST CHINA

This is the outstanding project in our correlated program and the time has come when we must build this hospital or enlarge the present city hospitals, and thereby giv~~ing~~ notice that we are abandoning the University Clinical Hospital. Additional investments in the city will not only delay but make it difficult to move to the new site.

I hope, therefore, that when this idea comes before you in proper form, it may not only receive the endorsement but the active cooperation of the Associated Boards. More later, In the meantime with best wishes to you, + those associated with you

Yours cordially,

Joseph Beech

JB/P

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

INDEXED

October, 11, 1934.

ack 11/19

My dear Mr. Garside:

Paid 11/13/34 chgd. to a/c 176

We are asking Mr. Main to draw on you for US$750, the remainder of the Joseph B. Morrell gift of a long time ago for summer school, which balance you have long troubled to include in your statements.

Dr. Weigel is visiting China and we are planning to have him in Chengtu next summer , if possible. We have asked our West China delegate to the Shanghai conference to fix that time for his visit to this part of the country. It seems a good time for us to get all the Christian workers in this region here for a month or more for a kind of "Northfield" summer session. We need the money , or part of this for next summer, any balance over will be carried on account for next year or years.

I thought you would like to know about this draft and so this note, Please thank Mr. Evans for his letter re US Treasury Department.

Cordially,

Joseph Beech

Wilford B. Albertson

2844460

0488

Hospital Project re: ABCC
Relations relation to Gen Comm
ACR 1/1/13

OFFICE OF THE CHANCELLOR

West China Union University

CHENGTU, WEST CHINA

October ,15, 1934.

INDEXED

My dear Mr. Garside :

There has just come to my desk a copy of the letter that Dr. Peterson has written to you regarding the Central Clinical Hospital. As I find in it one omission, if my memory is not at fault, and other ideas that I wish to pass on to you and through you to the Governors, I am taking the first chance to write you to day.

(I) In minute 34-4 ,I believe the words "requesting then that they also ask the co-operation of the several mission boards".

This they might do , but as we talked about it some of us recalled the fact that some of the mission boards frown upon rather than encourage efforts to secure funds from their constituency. We will need the Boards approval if nothing more and the Governors can help us by asking for it.

I have already mentioned the request in Minute 34-3 to you and promised more information bearing upon it.

We are of course not unaware that the times are out of joint in-so-far as missionary collections indicate them. But that is reason why fine missionary projects should be pushed along. Giving is one thing interest is another . I fear we are suffering a decline in both.

Again I doubt if we will ever have as many men at home who are interested in this project as this coming year if their furloughs are not cancelled. Therefore it seems the time for doing something. Again if I am to help in realizing this project in which I have been so long associated the day should be not far distant.

As these men have had little experience in projects of this kind they were of the opinion that I should be at home to direct the efforts and to study conditions and suggest ways and means for going about this task. Hence this resolution asking for my services . There was a similar resolution asking the Directors to permit me to do this work and to co-operate with me in efforts to secure funds in China prior to leaving for America.

Events have a way of disconcerting us. I had planned and done some ground work re getting funds from Chinese for this hospital project. When it seemed fair to expect events favorable for starting something, the communists made the start. A planned forward movements by the troops, in which all were to co-operate, was begun by one of Marshal Liu's eastern division. Instead of co-operation they found communists passing through to their rear while the communists attacked in force in the front. Result, loss of many lives and large quantities of munitions and territory. The Marshal resigned as head of the united forces and governor general and went to Chungking. The generals on the front, unwilling to aid each other, were in turn attacked by the massed communists with the result that the communists are back where they were a year ago . The whole affair seems like a demand "money , more money, or communists , more communists", given credence by soldiers who refuse to fight without pay. What with the scare and demands for money for munitions etc we have just passed through the most hectic financial situation ever experienced, Every pot of money has been buried and banks refusing to pay out except at premiums."No money no monet" has been the slogan. So farmers have been raided for supplies.

Poor time for getting any money for a Christian hospital, as the Consul has been asking for information as to the propriety of taking steps to defend foreigners. Their method is usually , evacuation. The whole affair has a good deal of comic opera about it, but the people have certainly had to pay the price of admission, and this time the Nanking government is included. They have come in with money and with a limited number of troops under Marshal Liu. The situation is much more hopeful and a few days ago Marshall Liu returned to Chengtu. The other military leaders are also here. At a conference now being held , the Marshal has agreed to resume his office of generalissimo and governor general. Nanking is reported as supplying the funds he has agreed to advance to the armies. Meantime the communists are attacking the front city of the 28th army. They are now reported to have 80,000 rifles. As they enforce service from all within their lines , they have fully that many men behind the guns. They hold the northern half of the province east of the Kialing river . They formerly had two counties in the mountain area. Now they have five counties and supplies for another winter with whatever movable wealth the section contains. When attacked they can retreat enriched while the province is impoverished by its attackers and defenders. The times are out of joint here for hospital efforts also. But we will begin here, then go to Shanghai , hoping that we can have a nest egg to encourage more being added when we get to the home countries.

My present plan is to get to Shanghai in behalf of this project by next Spring. Should the Governors agree to this request, I will then go to America, it may be via England . A glance at your budget offerings discovers little as travelling funds. In view of this I expect that travel would or should not fall on the Board in their present condition. With funds now in hand and such other amounts as I can get or supply I believe that I can make the journey home without extra charge on their budget. If charge there is , it will be slight, and I hope it will be nil. For travel and expense in connection with the securing of funds for this hospital we will require money. If it can not be secured there, I might be able to transfer a small sum I have here for campaign purposes which I have thus far been able to keep on the books as a part of our ever needed cash reserve for current usage. I would like to retain it here . If it is necessary to do otherwise the Boards approval will be sought.

From these remarks and the letter of Dr. Peterson, I trust that hopes will not run too high. If we go forward in this affair we will go fearfully , though not dispairingly, trusting that it will have the favor and help of God who has led us and blessed us thus far.

I will appreciate it if you will bring this matter to the Board's Executive at its next meeting and let me know as soon as you can what action, if any, they may take. The sooner the better for there is much that needs to be done before we leave here, as the last paragraph in Dr. Peterson's letter indicates, and as the remarks above imply.

With best wishes, and hopes that you can interest your Associated Boards in this work so that it may have its blessing also,

Cordially yours,

Joseph L Beech

T H E

UNIVERSITY OF THE STATE OF NEW YORK

Absolute Charter of

W E S T C H I N A U N I O N U N I V E R S I T Y

THIS INSTRUMENT WITNESSET That the Regents of the University of the State of New York being satisfied that the required conditions have been met, have granted to West China Union University, located at Chengtu, in the province of Szechuan, China, provisionally incorporated on May 25, 1922, this absolute charter to replace its provisional charter, with power to confer the degrees of Bachelor of Arts (B.A), Bachelor of Science (B.S.), Doctor of Medicine (M.D.), and Doctor of Dental Surgery (D.D.S), in conformity with the rules of the Regents of the University and the regulations of the Commissioner of Education for the registration of institutions of higher education; and have continued the said corporation with all its powers, privileges and duties.

GRANTED October 18, 1934 by the Regents of the University of the State of New York executed under their seal and recorded in their office. Number 4246

S E A L

James Byrne

Chancellor

Frank P. Graves

President of the University
and
Commissioner of Education

West China

November 9, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

I am acknowledging your good letter of September 17th, and am glad to know that the Oxford dictionary arrived in good condition.

Yes, the correspondence regarding the Harvard-Yenching report came in while I was out of the office, and Mr. Garside wrote you on August 13th.

The October meeting of the Board was postponed until November 12th. As Mr. Barber, the Yenching representative, is in the west, Mr. Garside has been invited to sit with the Institute. He will attend and probably return with all of the details, and these will follow in a later communication.

We should be very glad indeed to see the Starretts and will look forward with pleasure to any calls they make upon us. We have heard nothing about them being in this vicinity other than from your letter.

We certainly sympathize with you all in the effects of the "Reds or other elements". The poise and courage with which you continue, however, always gives us hope and faith that the work will go on and accomplish the desired purpose.

Very cordially yours,

CAE:RC

Varier

OFFICE OF THE CHANCELLOR

West China Union University

CHENGTU, WEST CHINA

November 17, 1934.

Re Books for the Kate Atherton Memorial Library.

Mr. C. A. Evans,
Union Universities,
150 Fifth Avenue,
New York City, New York.

My dear Mr. Evans:

I wish to make formal report to you that the Oxford Dictionary, purchased through the Kate Atherton Memorial Fund, has arrived in good order and is now in use at the Library.

I send you herewith an order for a second set of books, fifteen volumes in the set, four volumes completed. This order for the Encyclopaedia of the Social Sciences, by Edwin Seligman, and is published by MacMillan Company, New York. We would like to have you order an entire set, volumes to be forwarded as published. I think it would be well to arrange with the Publishers to have these volumes sent under insured mail, so as to provide against possible loss or damage enroute. I am not quite sure as to the amount of income that may be available, consequently I hesitate to include the Survey of International Affairs, by A.J. Toynbee, Editor, Published by the Oxford University Press.

If an when the funds will permit, we would like to have this "Survey" set of books, also chargeable, as is the Encyclopaedia of the Social Sciences, to the Kate Atherton Memorial Fund.

Please let me know what you can do in regard to these two orders. I should add that these requests have come from faculty requests to me, and then I took them to the Library Committee, so they have something like University approval.

Cordially yours,

Joseph A. Beech

JB:R
encl.

Kindly pass on the enclosed — Given to Mr Lowide

OFFICE OF THE CHANCELLOR

West China Union University

CHENGTU, WEST CHINA

November 17, 1934.

Ccle 1/24/35

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, New York.

My dear Mr. Garside:

You are perhaps aware of the fact that the Ministry of Education has divided a sum of money among all of the registered Universities and Colleges in China. Registered Christian Colleges were included in the list, our own University was granted $20,000 Mexican as follows: $11,000 for the College of Medicine and Dentistry to be used as follows; for the Faculty of Dentistry, $4,000, additional teachers; $7,000 additional equipment; Science Faculty $5,000, equipment for the Department of Pharmacy; Arts College $,000 additional salaries for the Department of Chinese.

I enclose herewith a copy of the letter from the Ministry of Education in regard to these gifts. You will note that it is stated that the money is to be sent shortly. We have now received through the Bank of China the first monthly instalment of $1,666.67, and we expect that from how on, there will be these monthly advances.

I trust that no one will imagine that this will reduce our current budget. It does not. We asked for items outside of our budget and we are limited in the use of these funds to our askings. We are required to make detail statement of the use of the money and furnish receipts to the Government.

The political situation in Szechuan and also the financial situation has improved slightly, notwithstanding the report that 50,000 Communists have left Kiangsi and are now enroute across Kwangsi and Hunnan to Kweichow, bound for Szechuan. Troops from this area have been sent south to prevent them from entering the province from Kweichow and Human. Affairs on the Eastern front appear to be in a condition of stalemate. Marshal Liu Hsiang, Generalissimo of Szechuan has gone down river for conference with General Chiang Kai-shek. He was reported at Hankow by radio two dags ago. If Szechuan succeeds in joining up with the Nanking government, that Government will be so strong that Canton cannot longer remain outside the orbit of the Naking Government. This is the nearest that we have yet come in China to unification. There are many difficult questions that must be solved, chief of which is the use of the Salt Gabelle money of the province of Szechuan. I hope that unification can be brought about and with it, something like an end to the Communists menace. Things are going along nicely here at the University,

With best wishes,

Cordially yours,

Joseph Beech

JB:R

Mr B.A. Garside

Kindness of Mr Evans

Copies Sent to Dr Endicott + Sir Joseph Havelle.
JB

(COPY)
Mr. B.A. Garside

Sending Dr. Beech's letter 11/7/34

MINISTRY OF EDUCATION

OFFICE OF THE MINISTER NANKING, CHINA

November 2nd, 1934.

Chancellor Joseph Beech
West China Union University
Chengtu, Szechuen

Dear Dr. Beech:

I have received with pleasure your letter of October 23rd, and am glad to know that things are running smoothly at your University.

The grant from the Government to your University is $20,000; and due to the difficulty in getting the present remittance of $1666.67 to you through the Central Bank of China, the Ministry is trying to send it through some other bank within a few days. It will not be long before you will receive it.

I am enclosing copy of the regulations on applications for exemption from import duties on educational articles, including practically all acids and chemicals used in the laboratories. Only certain types of chemicals need special permits from the goverhment saltpetre Bureau in Szechuen.

Yours very truly,

(SIGNED) SHIH-Chieh Wang
Minister of Education

(Note The first check received here. via Bank of China for $1666.67 Nov. 14/34)
JB

(COPY)

MINISTRY OF EDUCATION

OFFICE OF THE MINISTER NANKING, CHINA

November 2nd, 1934.

Chancellor Joseph Beech
West China Union University
Chengtu, Szechuen

Dear Dr. Beech:

I have received with pleasure your letter of October 23rd, and am glad to know that things are running smoothly at your University.

The grant from the Government to your University is $30,000; and due to the difficulty in getting the present remittance of $1500.07 to you through the Central Bank of China, the Ministry is trying to send it through some other bank within a few days. It will not be long before you will receive it.

I am enclosing a copy of the regulations on applications for exemption from import duties on educational articles, including practically all acids and chemicals used in the laboratories. Only certain types of chemicals need special permits from the Government Antipetre Bureau in Szechuen.

Yours very truly,

(SIGNED) SHIH-CHIAN HANG
Minister of Education

West China

December 8, 1934

Dr. Joseph Beech
Mr. W. B. Albertson
West China Union University
Chengtu, Szechwan, China

Dear Friends:

We are writing regarding the minutes of the last meeting of the Finance Committee. Several items on the docket are of very deep interest to you, but we will take them up in order as they were considered.

Report on Investments. The situation is changing very much here in New York and the whole area hereabout as regards real estate conditions. There is a very decided tightening of rents where a very slight raise is possible, which puts large apartment houses in a much different condition than has been prevailing over the last two years. Those that have been properly managed are beginning to see daylight, and two on our list will be caught up as to interest and taxes by January 1st. The other $10,000 participating proposition will require a number of years before it can come back to a normal paying position. The difference in these properties is in management. I had the privilege of telling the manager of the 125 Eastern Parkway property that I would be ashamed if I were a business man to go before the court with such a beautiful property and ask for an adjustment in the management plan. The situation, however, is not a theory but an actual practical problem, and we have to face it as best we can.

Absence of Frank T. Cartwright. Mr. Cartwright has already left for the Orient, with the understanding that he is to spend some considerable time with you at West China. I believe it will be the first time a Methodist Secretary has actually visited your campus. Surely you should give him a warm welcome.

Recommendation for Laymen on Finance Committee. The thought lying back of this suggestion is the fact that our Canadian brethren have seriously questioned the investment procedure of the Finance Committee, but have failed to recognize their obligation to serve on the Committee or approve the investments of the committee. The reason given for this latter attitude is that the money was secured in the United States and should be administered there. Another reason for appointing additional lay members is that Board Secretaries have such a large part in determining investments. Personally, I am thoroughly convinced that the attitude of the committee is correct. If laymen can be found who will become interested, they are of much more value than secretaries and remove the criticism that they are doing all the work.

Treasurer's and Auditors' Reports. You will note from 1145 the action taken regarding these reports. We have not as yet found any good reason why the August 15th market values were attached to the audit for last year. Apparently it was a crazy notion on the part of the auditor who was handling this account. The reason for Section B of the motion is that the Moore Fund was carried on our books in one account, showing a receipt and disbursement which balanced the account. Through a process of elimination, the auditor felt that the inclusion of these items was unnecessary. We are having this corrected. Item 6 will be included in our books in the next financial statement on the basis of 2 to 1.

Investment of Funds Held in China. This is another situation where the conservative attitude of our Canadian brethren has so influenced the Finance Committee that nothing excepting the very highest grade of securities will be considered. The letters from Mr. Main including financial statements of these companies had been submitted to the committee in advance, and at the meeting we had further data as to the type of institution in which this L.C.$100,000. is invested. There was much sympathy shown toward your desire to secure a larger income but at each turn the committee faced the resolution of the Board of Governors, which is quoted in the minutes, and in a sort of rotary motion the discussion would start all over again. We have also had some conferences with treasurers who are home from China and who have given us information, particularly regarding these two institutions. Personally, I might follow the committee in its recommendation regarding the Raven Trust Company, but the Underwriters Savings Bank seems to be a more conservative institution and would merit further consideration. The committee, however, did not desire to open themselves to criticism from the Trustees or other sources and decided the safest course would be to use the most reliable institution. Since the meeting, a circular vote of the Executive Committee has been taken and a cable sent, of which I enclose a copy.

In defense of the Committee's attitude it is only just to remark that any institution or individual working with such an interlocking situation as the four or five groups largely controlled by Mr. Raven does not present a very attractive picture to the conservative investor. Two of these institutions might be seriously hampered through the death of Mr. Raven, and if threads were untangled to show a picture such as some of the institutions in America have revealed, the result might be very sour indeed. There is the additional consideration that, argue as we may, the return on a given investment is a very satisfactory index as to its security. The Hongkong Shanghai Banking Corporation pays a good deal less than these other institutions. Their statements reflect just about that much difference in stability. The question has arisen in my own mind as to whether or not it might be more advantageous in case there is a favorable turn in exhhange to send this money back to the United States where a larger rate of income could be secured from equally good securities. The AAA bonds which were purchased in 1928-29, while suffering marketwise by a few points, have stood up with remarkable strength. Government securities are now

yielding around 3%. Long-term securities in industrials can be purchased to yield from 3½ to 4%. Anything higher than that represents just the amount the promoter has to pay because of the undervaluation the public places upon his offering.

The committee noted the December and May maturities and suggested that a cable be sent advising the switching to the more conservative institution when the deposits expired. If it is your desire to have the Board vote authorization to invest on a 6% basis, I am afraid the case is hopeless. Why would it not be better to play along with the Board until you return and then bring up-to-date data regarding these institutions and try your mesmerism. You, in your suave, smooth way seem to wangle a lot of seemingly impossible deals. Possibly y u can hypnotize them into doing your will.

You will note that the committee recommended the continuance of the Benjamin Moore fund with the Hongkong Shanghai Banking Corporation.

Investment of Henry T. Hodgkin Memorial. A special committee was appointed to care for this investment, the understanding being that only government bonds should be considered. Since the meeting we have decided on some long-term government bonds yielding 3%.

The last item is a mere formality of changing the management of mortgages from the Trustees' account of the J. Ackerman Coles Estate.

Very truly yours,

CAE:RC
Enc.

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WEST CHINA

West China

December 13, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Doctor Beech:

I am acknowledging several letters which have accumulated and which should have been answered before this. Some of them were awaiting a meeting of our Finance and Executive Committees, but at least you should be told that they are here and awaiting a decision of either the Board or the Executive Committee.

Your letter of September 17, 1934. This has been acknowledged in my covering letter accompanying the minutes of the Finance Committee. Your letter deals largely with the exchange situation, which was presented to the committee. We have written to Mr. K. N. Chang regarding his membership on the Board and will see that material and minutes are mailed to him as you suggest.

We note what you say regarding the English secretary and regret that we did not raise this question with Mrs Starrett when they were in the office a short time ago. They promised to come down again and I will question her at that time if the Methodist Board have agreed to send them back to the field.

Clinical Hospital. Your reaction regarding Mr. Garside's reference to the amount raised for the Clinical Hospital indicates that we were not quite as fully aware of the amount required for the building and that apparently you had more complete information before you. As you suggest, this subject will be discussed at the next meeting of the Executive Committee of the Associated Boards, and after that meeting you will receive further information as to the attitude which is taken.

As you are writing to Mr. Thorne and Dean Chase regarding a fellowship, there is no further necessity for comment at the present time. We note the increase in enrollment this year and presume this will in no way hamper the effectiveness of your work. Up to a certain degree an increase in numbers is a good thing. Beyond that it gets to be a liability from an educational standpoint. From all that we know of West China, there is no danger of that occurring as yet.

You will be interested in knowing that it is rather necessary for us to watch our step here in the office. One of the other

University Treasurers was in the other day speaking in no mistaken way about his own school. The trend of the conversation by way of illustration and comparison dwelt somewhat upon West China until I was accused of being partial to your University. There are times when I cannot help but seem to be that way.

Your picture of the political and military movements in Szechwan is exceedingly interesting.

Aside from the transfer of funds from the Province to Shanghai for protective purposes, we also understand from rather reliable sources that enormous sums of silver are being smuggled out of the country to be sold for the high price which the U. S. government is paying for that metal. One of these days the United States government will be in the samp position that India was in 1927-28 when they started to unload.

I will write you further regarding the salaries as set forth in the budget.

Your letter of October 5th is more or less of a personal note regarding the hospital and its place in the Correlated Program. As previously indicated, this will be taken up at the Executive Committee meeting of the Associated Boards.

Your letter of October 15th deals with certain phases of the new Clinical Hospital and the appeal of the various Boards to assist morally if not otherwise in furthering the program for raising funds for the hospital.

There is no question but what among the personnel of the Mission Boards interest in West China there is a very keen and definite interest. I am quite convinced that any help that could be rendered they would gladly give. When it comes to the point, however, of enthusiastically pushing a program for raising funds for the hospital, the mere fact that they have faced such heavy reversals themselves mitigates against their cooperating in any material way. To illustrate more clearly, our promotional program for the Associated Boards started with a group of cities in the middle west and will continue to Boston. This is more largely a cultivation and educational affair, and when any requests are made for funds it is based on their modest askings for this year's program.

We have asked various cooperating Boards to write to their churches in the states where we have been working, merely stating their alliance with the movement and their support of it, indicating their responsibilities in various institutions. Reports have been received that very few of these letters have ever gone out from the Board headquarters. I, personally, checked up all of them available in New York and found, while they were ready to voice their approval of the work, that when it came to the point of writing an individual church and endorsing a movement of this kind, it was a different matter; and on too many occasions I found where our requests had been sidetracked for one reason or another, or "lost and cannot be found". You will understand there are many ways where one can avoid complying with such a request.

Very definite plans to cash in on the Associated Boards preliminary work are being developed for the next six months. The mere fact that we are establishing a strong Mission-minded consciousness in various centers would aid in any project.

Your whole plan will have to be aired by the Associated Boards Executive Committee as well as the West China Executive Committee. As soon as that is done, we will communicate with your further.

Very cordially yours,

CAE:RC

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WEST CHINA

West China

December 27, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

Your letter of October 3rd has been returned from the files with the statement that I did not cover same in my previous communication. If we have made a mistake and some reference has been made to this letter, you will understand we are endeavoring to be thorough in our method. As a matter of fact, there is not much to be said regarding the Harvard-Yenching report.

We note your explanation regarding the two items of $4,500. and $5,075, and can do no more than accept same at face value. The report for Harvard-Yenching has gone in and no further criticism has been raised. It is possible that some auditor will scrutinize the figures and bring the subject up again. In that case, you will hear from us.

As regards to the rate of exchange, you are best fitted to judge the justice of the rate you have established. Possibly we could take a great deal of time to sit down and average up the rates over a given period and would reach no better conclusion than you have proposed. We will be very much interested in what results this will produce. You state that approximately $19,150. will be added to the $5,000 silver balance already on hand. The actual figures undoubtedly will modify this somewhat. We note that you are now treating the Harvard-Yenching account as a separate item, and that gain on exchange accruing thereon will revert to the Harvard-Yenching account. This seems to be the only logical method of handling these remittances.

One of the very annoying questions which constantly arise is regarding the method of making remittances to the field. Two drafts have come in which have embarrassed us considerably as they caught us without means at hand for immediate payment. It also happened at a time when Mr. Garside was away from the office and I was compelled to scurry around to get an extra signature for the drawing of deposits from our savings accounts. Had we some method in making remittances, this would not occur, and we could prepare in advance for these emergencies. I note that you state that you and Mr. Albertson will get together on this proposition and work out some feasible plan. We certainly will appreciate this greatly. Meanwhile, we will write to Albertson regarding the gain in exchange on the Harvard-Yenching funds, although we believe that authorization from your end is fully as authentic as from ours.

It is lunch time now and I am famished for something to eat, and the young lady that is taking this dictation is even worse than I am. You must spare us, therefore, from any further labor at this point.

Very cordially yours,

CAE:RC

WEST CHINA

Mrs Varian
Send our orders
1/31/35

West China

December 28, 1934

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

Dear Dr. Beech:

Your letter of November 17th enclosing orders to be charged to the Kate M. Atherton Memorial Fund has been received. We find that there are ample funds available for both of the orders you list.

THE ENCYCLOPEDIA OF THE SOCIAL SCIENCES is finished, with the exception of Volume XV, which was slated to come from the press the latter part of this month. They now think that it will be ready the middle of January. Macmillan has suggested we hold the entire shipment until the last volume is ready and have the entire consignment go forward at one time.

We have also communicated with the Oxford University Press and find that with the index the cost will be $79.05 plus carrying charges, which will bring it to less than $100.

As the total amount of accrued income in the Atherton Fund is now $241.07, you will see that we are able to fill both orders and have a small balance of around $50.00 still remaining. My estimate on both shipments is as follows:-

ENCYCLOPEDIA OF THE SOCIAL SCIENCES -	$87.37
Carriage	10.80
SURVEY OF INTERNATIONAL AFFAIRS -	$79.05
Carriage	10.00

If these figures are approximately correct, you will have in the neighborhood of $50.00 left in the account.

With cordial good wishes, I remain,

Very sincerely yours,

CAE:RC