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Beech, Joseph 1933

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INDEXED

West China Union University

January 9, 1932³ No. 1

Mr. O. G. Starrett
West China Union University
Chongtu, Szechwan
China

My dear Mr. Starrett:

We are enclosing trial balance and closing entries for the year 1932.

It will be noted that \$5,232.10 has been carried forward as a first charge against the General Budget for 1933. This consists principally of \$4,000.00 charged against the field representing gain on exchange and which we have been authorized to charge against the 1933 Budget. The balance of the \$5,232.10 consists of purchases of various sort received after adjustments for the year had been made.

The J. A. Coles Estate Income was not closed out, although we do not find any action of the Board of Governors authorizing the setting up of the credit balance as a special fund.

We believe the rest of the transactions are clear and require no further comment.

Very cordially yours,

Assistant Treasurer

Enc.
CAE:C

CC: Dr. Beech

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INDEXED

West China Union University

January 9, 1932³ no. 1

ack. 2/23/33

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan
China

My dear Dr. Beech:

In closing our accounts for 1932, we carried forward \$1,800.00 received from the Athertons, as we find that Mr. Garside has written you for suggestions as to the use of this income.

For your information we are also enclosing copy of a letter sent to the Treasurer, but we might add that a memorandum you gave our office regarding the setting aside of income on the Coles Estate was never acted upon by the Board of Governors, at least we have not been able to locate any action in the minutes. Our procedure in the past has been to close this out at the end of the year.

With warmest personal regards, I remain,

Very sincerely yours,

Assistant Treasurer.

CAE:C

Enc.

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WEST
CHINA

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January 9, 1933 No. 2

ack. 2/23/33

Dr. Joseph Beach
Mr. O. G. Starrett
West China Union University
Chengtu, Szechwan, China

Gentlemen:

The annual meeting of our West China Board of Governors will probably be held about the middle of April. Probably the field is already working on the budget estimates for the year 1933-34, but I am sending along such additional information as I can for your use in case it is still of any value to you. At all events it is quite important that you have the 1933-34 budget estimates in our hands not later than April 1st, so that we will have time to study the material and get action from the Governors at their annual meeting.

It is quite impossible for us at this time to say just how our finances are going to look when we tackle the problem of the 1933-34 budget. Our income from all sources has decreased somewhat as a result of the present depression, and even though conditions improve steadily during the coming months it will be a year or more before we begin to feel the affects of the up-turn. On the other hand it will compensate in part at least for this shrinkage in income.

The Governors have voted to credit the Mission Boards during the calendar year 1933 with an additional G. \$4,000 or L.C. \$8,000 on account of gain in exchange. This will reduce by that much the amounts we would expect to receive from them. Even so, some of the Mission Boards will not be able to supply the full amount we are requesting. Of course, this reduction covers only the first six months of the fiscal year beginning July 1st, 1933. Whether any continuation of this rebate for gain on exchange will be made is still an open question. I set forth below the amounts we would ask from the cooperating Boards if no extension of the present rebate is made, together with the amounts we will actually receive if no further changes are made in the rates of payment.

Mission Boards	Asked	Probable Receipts	Comments
A.B. F. M. S.	\$5,520.00	\$5,000.00(?)	No definite word
N. A. B. F. M. S.	920.00	875.00(?)	" " "
Church Missionary Society	460.00	350.00	Same amount of sterling as previous
Friends Service Council	2,300.00	1,700.00	" " "
Methodists	5,520.00	2,857.00	Apprn. for 1933
N. F. M. S.	920.00	875.00(?)	No definite word
United Church of Canada	5,520.00	5,000.00(?)	" " "
" " " " Women	1,840.00	1,650.00	\$1,600 Canadian
Gain on Exchange	2,000.00	2,000.00	
	\$25,000.00	\$20,287.00	

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Very cordially yours,

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RECEIVED
UNIVERSITIES
WEST CHINA UNION UNIVERSITY
MAR 13 1933
CHENGDU WEST CHINA
PRESIDENT'S OFFICE
JOINT OFFICE

WEST CHINA TRANSFER

Feb. 6 1933

INDEXED

3-17

Dear Mr. Gairdner

Here with a copy of the
report - somewhat dim - but as
you will be copying to mail to
the Governors - and as I want
to send a few copies from this
side I am retaining the first
copies - I will send a copy to
Sir Joseph but to no other
of the Governors.

The budget is enroute to you
with explanations - also a financial
Statement for the year. Mr. Albertson
arrived Feb. 3rd at dusk. I had a
talk with him Mr. Stavrett today, requesting
Mr. S to continue as Bursar for a time &
requesting Mr. A to audit the accounts
since he closed his books, & to go
over all the accounts & clear up
items still not clear at both ends

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2-6-33

of our long line, before taking up Bureau duties.

One item you may need when settling with Mr. Wang. We will continue to pay his family \$60 or \$70.50 monthly till he arrives. Our budget provided for \$170. This will allow within our budget for \$100 monthly to be paid to him.

This is as approved by Bd. Directors.

Sorry to state that some of the Directors have aided Mr. Mei to oppose registration along with him. We may have avoided one pitfall in excluding salaried staff on the Bd. We fall into another by admitting those who are not but want to be.

Nothing new about the war except that the soldiers are back at drill - mostly new recruits - being licked into shape on our campus. When things settle a bit, will try a turn at moving them. Latest word from the Communists in N.E. Sze is that the 29th Army are driving them back - Best wishes cordially J.D.

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West China Union University

February 10, 1933

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

Dear Doctor Beech

Enclosed find a copy of a letter received from the University of the State of New York. A copy of our answer is also enclosed.

I shall be very glad to have your comments upon my reply. This, however, is just a very gentle and cordial hint that reports forwarded to the State Department should be consistent; secondly, that they should be mailed very promptly (you will notice that the 1932 report has not been received as yet); thirdly, that if there seem to be any undue proportions in any of the statistics, a word of explanation should be attached to the report.

One of the sorest spots in our routine work in the office is the question of getting these reports to the Department at Albany. Most of our universities seem to think it is a task which can be sidetracked until a convenient period and that the statistics or figures will never be scrutinized or used in any manner. As a matter of fact the State Department under present leadership is carefully investigating every institution on its list and just now is in process of preparing historical and statistical data of all foreign institutions under the jurisdiction of the Board of Regents.

So, with the most charitable feeling, may we say that from now on, if never before, particular pains and speed be used in dealing with the Department of Education. In view of the fact that you are such a genius for producing results and that people respond with joy and pride to your every request, you should be able to completely transform conditions at West China as regards this subject.

A personal word is not amiss at this time. Miss Sakmann and I have been discussing you. Simply because we do not write you every few days does not mean that you are out of mind. We miss you exceedingly, and we only wish that when the door opens the next time, we could see your pleasing countenance walk in upon us. With cordial good wishes I remain

Very sincerely yours

Assistant Treasurer

CAE:MS
Enc.

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TRANSFER

THE UNIVERSITY OF THE STATE
OF
NEW YORK

February 8, 1933

Mr. C. A. Evans
Associate Secretary-Treasurer
China Union Universities
150 Fifth Avenue
New York City

My dear Mr. Evans:

I do not remember whether I called your attention to the fact that the 1932 statistical report for Miss McCormick had not yet been received from West China Union University. Do you expect that this will be received in the near future?

I was very much surprised to note the ratio of faculty to students of West China Union University as it is so much higher than any other university. The 1931 report shows a faculty of 124 and total student body of only 183 or one instructor to every 1-1/3 student.

I note, however, that in the 1931 report of West China Union University by the Board of Governors the enrollment is given as 259 although the number of the faculty is not given. Was the statistical report of students for the previous year incorrect or is there some reason for the rapid increase as reported by the Board of Governors?

Very truly yours,

/s/ HORACE L. FIELD

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West China

February 15, 1933.

TRANSFER

President J. Leighton Stuart
Rev. L. J. Davies
President Y. C. Chen
President C. J. Lin
Dr. Joseph Beech
Dr. James M. Henry

Gentlemen:

It is quite probable that you have already received a copy of the attached vote adopted by the Educational Committee of the Harvard-Yenching Institute under date of February 8, 1933. However, I am sending you this copy to guard against the possibility of its failure to reach you promptly.

We all agree with the laymen on the Appraisal Commission in wishing to relieve overworked administrative officers of the annoyance and burden of preparing long and involved reports of what they are doing and why they are doing it. It would be much nicer if we could bundle up the people who wish to know about these things, and mail them out to where you could take them on a personally conducted inspection of your work. However, that solution seems a bit impracticable in the present case. About the only way we are going to succeed in keeping our friends at Cambridge informed of just what we are doing in the field of Chinese cultural studies, is to send them reports that are accurate enough to satisfy them and interesting enough to catch their attention and arouse their enthusiasm.

Verbum sat sapienti.

Very sincerely yours,

BAG:PW
Enc.

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TRANSFER

West China



Union University

WEST
CHINA

CHENGDU, WEST CHINA

Feb. 23/ 33

ack 5/23

My dear Mr. Garside and Mr. Evans:

I address you both in acknowledgement of letters which I am not at all certain have been acknowledged. I was so pre-occupied with the installation of the heating plants that I did not do anything that could be delayed to a better day. Here are the letters in my temporary file, listed that you may ascertain if any sent have not arrived, as well as to comment, on some of them. Financial statements and reports not listed.

Letter, Evans, regarding	general items	Dated Aug 25, '32
" Garside	" Dr. Dsang, and cable re him	Sept 19, "
" "	" Board Minutes, 2 copies (Starrett)	Nov 5, "
" "	" Copy or letter to Mr. Main re funds	" 7, "
" "	" Personal note re excg gains and secy. Budget cable	" 7, "
" "	" regarding H.Y. reports (ditto Nov 28)	" 9, "
" "	" Copy of Starretts exchange letter	" 7, "
" Evans	" Re Dawson & Sons, London, deposit, done.	" 11, "
" Oct Garside	" Re, Dsang's case	Oct. 20, "
" "	" Gain in Exchange & account	" "
" "	" Preparation of items for Bd Meeting, (See below)	" "
" "	" Budget 1932-33, Finance statement,	" 24, "
" 14 "	" Finances, budget and prospects (JB&S)	Jan 9, "
" Dec Evans	" Atherton gift and Coles Estate (See below)	" 9, "
" "	" (also copy of Starrett letter re accts)	Jan 10, "
" Dec, Garside	" Agnews visit to N.Y. etc.	

And letter from Garside, Oct 3 and Evans Nov .11 re Ambulance & Wesleyan /
To be acknowledged in answer later.

Let me first deal with matters referred to in the above letters.

1. Dr. Dsang. The reason for my last telegram in regard to his return, simply stated, that Fong would remain. The Faculty refused to take action on your last wire and the Bd. Directors did not attend the meeting called to consider the question. I interviewed Fong and wired the result. Credit the matter of his stay to Fong, even if it might have cost him his scholarship, he agreed to remain, as to go, would have put in a bad situation. Re his allowance, we have noted the Bd. Governors action. As reported in previous letter, his travel to and from U.S. paid by M.E. Gen'l Conf. His promised absence allowance for the entire year at Silver \$170 per month for 1932 was paid to him and family in full. The Executive at a recent meeting to pass the budget, agreed to continue the \$170 per month till return here. (It was expected that he would be here before college opens in early Sept.) We are paying the family at the rate of \$70 per mo. The balance \$100 Silver may be paid by you and charged to the field account, as per your Board action. Dr Dsang's letter had the phrase, 'when the chrysanthemums are in bloom' as the time of his arrival. They are in bloom through the autumn to December. My note re return in the report sent forward should be heeded, because there are other aspirants to the office here that a vacancy for even a month may invite or incite to enter.

2. Gain in exchange. You will note from the Bursar's letter that we have \$100,000 on deposit as endowment. In that there is included \$12,000 from current, general funds. We urge that this amount be set aside from

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your gains or other funds available in ~~this~~ investment may be as intended in my last recommendation, \$100,000. (Personal: If this cannot be brought about authorize Main to credit interest to the principal to the extent of \$12,000 or in some other manner make it "fair & accompli")

Unfortunately, we do not know what gains you have ~~have~~ or will have for the year, but I hope that you will manage to increase this silver endowment each year that substantial gains are realized. I regret that you are retaining the gains in U.S. I fear you will not succeed in keeping them intact as we have done. Under the arrangement we have adopted of depositing in ~~the~~ Board's name they are out of sight of both the home and field administrators and cannot be touched without Board authorization. The American Oriental Bank has paid 12~~7~~ again this year to its stockholders and have undivided profits of over 1/5 of their total deposits of ten million plus. I deem it safer than most banks in N.Y. under present conditions. Its common stock is not on the market, or otherwise you might wish to be an owner.

3. My request that the G\$1419.40^{Heating plant item} be paid by you, was with the understanding that you would charge it to your H.Y. funds on hand. They as supporters of our Chinese library should pay at least that amount, as we assume that they occupy much more than half of the building. By a fair division it should be more, but I am retaining the original figure quoted though the cost installed exceeded original estimates. So do not charge it to building account as you evidently implied in your letter, but to H.Y. ^{library} equipment chargeable to H.Y. Fund.

4. Once in my life I secured the promise of \$10,000 U.S. from a Methodist friend for a secretary. That fund was used and there has never been any prospect of continuing that service unless another gift of grant can be forth coming entirely outside of and independent of our present income or prospective income. A secretary is desirable, very much so, but ~~the~~ charge should not come on our present resources, neither should that person ~~preceed~~ others asked for staff members; now asked for or detained at home by the Mission Boards.

5. Atherton gift. Credit the \$1800 gold received from the Athertons to my salary. It was given with that idea at first, and though they kindly allow me to designate it, I deem it best to keep it as stated. Then, I have an expensive family and this helps relieve the Governors from an excessive charge on my account. Only 3 children in college next year! Mrs. Beech ^{still} requiring some one's care for her most of the time. These two items prevent me from serving as I would like, without salary, but this old friend's gift helps the exchequer of the Board to some slight degree. So credit it to J.B. salary ^{and expense} as heretofore. On a home-going some years ago while stopping at Honolulu, I was asked "What is your salary?" I answered and got the comment "Its too meagre, how do you manage it? We'll add to it." Since there were three partners, each sent \$600 or rather gave \$600 to the amount sent. I am free to say that I preferred to let the salary item take its course in the usual way and do yet, so credit to the B.G. to apply on the salary they fix.

Mr Albertson is now here and will take over the office of Bursar on the First of March, first giving an audit of the books he takes over.

We are now at work clearing up accounts and bringing them in harmony ~~with~~ with N.Y. office. A completed statement will come to you later on. Mr. Starret has done fine work in that office, not only in keeping things in order but in instituting methods that simplify matters and reduce the labors required of the Bursar. He goes on furlough in May or June. I will ask him to see you and talk things over and get acquainted.

You have referred to the fact that the Coles Account has not been set aside by minute of the Board. That raises a question that I have intended to take up with you, viz, why not that account and others of the same class?

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I. I have already asked, and the request has been complied with, that the Kate Atherton gift be set aside as special, outside the annual budget, endowment for specific works for our foreign ^{books}, ~~etc.~~ magazines and the like. There is no question of Exchange involved in this item, irrespective of the currency used in purchases.

II. The Hall Estate trustees set aside for us \$300,000 to be administered in the first instance through the Harvard - Yenching Institute Trustees, for our Chinese cultural activities. There is no question of exchange involved in this, even though a large part of the expenditures are in silver. The entire income is for the purpose named, irrespective of currencies used.

III. The Coles Estate was given for a distinctive purpose. It follows that the income therefrom should likewise be set aside for its specific objects irrespective of the currencies of the expenditures.

IV. The Board of Governors, Minute G895, voted to set aside \$100,000 of the Hall estate grant for endowment of the Medical-Dental Faculty. Although this income is a part of the current budget I take it that it is in a class by itself, on the same basis as the above, to be used for the M-D College both as to principal ~~and~~ income and exchange.

If this procedure is followed the gains or losses in exchange on the annual budget granted by the Governors will be reduced by the gains or losses on these items, on the basis of present or past usage. I believe that the Governors will readily grant that gains on these items are not subject to allocation to the general budget to compensate for reduced income from the Boards.

If you agree to this procedure, we will in future present in our estimates and budget, two sources of income for med-dent, and property committee; one income from fixed endowment with exchange, another ~~income~~ from the Board of Governors general grant in gold or silver without exchange.

I deem it wise to keep to our two to one rate on general budget for our problem in finances will come later on more acutely than in this ~~present~~ present time of inflated exchange from gold to silver. If we should lift it to three to one or four to one and exchange drop without a corresponding rise in the Boards' income we would be in dire straits at once. The total amount of exchange will be considerably less in ~~future~~ future with the above items excluded from the reckoning.

A problem foreseen when the Directors Contract was drawn up, stating that they agree to keep the standard of equipment up to the scale as when the university was placed under their financial administration, is becoming acute and will be continued for two or three years more at least. Future teachers were selected and sent to Yenching or abroad on fellowships that involve the engagement of them when they return. We have an established system of annual increases for staff members, that was evidently instituted with the idea that funds would be forthcoming for such annual increases as called for. We have the problem now arriving here, as it has done with the Governors the past year, of making provision of sabbatical study years, and pensions.

With a budget income, fairly rigid as to income, and with some of these items taking precedence in its distribution it can be sensed that only a remnant of the budget will be available for equipment unless special provision is made for this item. I am getting a figure which is to be recommended to the Board annually as a minimum sum reserved by them for equipment charges only. That sum will be arrived at on the basis of expenditures for the two years '31-'32 and perhaps, '33. I believe it will be wise for the Board to approve this in principle, the amount to be stated later in fixed sum or percentage of their grants.

Again let me urge that the silver endowment be made up ^{at least} to \$100,000 by setting aside \$12,000 or more ~~for~~ that account in Shanghai from the gains of the present year.

With best wishes for a successful Bd meeting and your happiness,

Cordially, Joseph Tacech

0388

I. I have already asked, and the request has been complied with, that the Kate Atterton gift be set aside as special, outside the annual budget, endowment for specific works for our foreign books, etc. magazines and the like. There is no question of exchange involved in this item, irrespective of the currency used in purchases.

II. The Hall Estate trustees set aside for us \$300,000 to be administered in the first instance through the Harvard-Yenching Institute trustees, for our Chinese cultural activities. There is no question of exchange involved in this, even though a large part of the expenditures are in silver. The entire income is for the purpose named, irrespective of currencies used.

III. The Gates Estate was given for a distinctive purpose. It follows that the income therefrom should likewise be set aside for its specific objects irrespective of the currencies of the expenditures.

IV. The Board of Governors, Minute 6825, voted to set aside \$100,000 of the Hall Estate grant for endowment of the Medical Dental Faculty. Although this income is a part of the current budget I take it that it is in a class by itself, on the same basis as the above to be used for the M-D College both as to principal and income and exchange.

If this procedure is followed the gains or losses in exchange on the annual budget granted by the Governors will be reduced by the gains or losses on these items, on the basis of present or past prices. I believe that the Governors will readily grant that gains on these items are not subject to allocation to the general budget to compensate for reduced income from the Boards.

If you agree to this procedure, we will in future present in our estimates and budget, two sources of income for medical and property committee; one income from fixed endowment with exchange, another income from the Board of Governors general grant in gold or silver with-out exchange.

Our problem is to keep to our original intention, general budget for our problem in finances will come later on more acutely than in this present time of inflated exchange from gold to silver. If we should lift it to three to one or four to one and exchange drop without a corresponding rise in the Boards' income we would be in dire straits. The total amount of exchange will be considerably less in the future with the above items excluded from the reckoning.

A problem foreseen when the Directors Contract was drawn up, stating that they agree to keep the standard of equipment up to the scale as when the university was placed under their financial administration, is becoming acute and will be continued for two or three years more at least. Future teachers were selected and sent to Yenching or abroad on fellowships that involve the engagement of them when they return. We have an established system of annual increases for staff members, that was evidently instituted with the idea that funds would be forthcoming for such annual increases as called for. We have the problem now arising here as it has done with the Governors the past year, of making provision of substantial study years, and pensions.

With a budget income fairly rigid as to income, and with some of these items taking precedence in its distribution it can be seen that only a remnant of the budget will be available for equipment unless special provision is made for this item. I am getting a figure which is to be recommended to the Board annually as a minimum sum reserved by them for equipment purposes only. That sum will be arrived at on the basis of expenditure in the past two years '31-'32 and perhaps '32-'33. I believe it will be in the neighborhood of \$100,000 in principle, the amount of their grants.

Again let me urge that the silver endowment be made up, to \$100,000 by setting aside \$12,000 or more for that account in Shanghai from the gains of the present year.

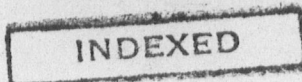
With best wishes for a successful 15 meeting and your happiness,

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UNIVERSITIES**
APR 7 - 1933
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TRANSFER



March 4, 1935.

Dr. Joseph Beech
West China Union University
Chengtú, Szechwan, China

My dear Dr. Beech:

We have been receiving suggestions from the University of the State of New York that it might be well for West China Union University to move at this time to secure an absolute charter to replace the provisional one granted in 1922.

I am enclosing herewith a letter from Dr. H. H. Horner, together with a copy of handbook #40.

I believe that West China will not have any difficulty meeting the requirements for an absolute charter, and the main question is whether or not we wish to make application. Many changes have taken place in Christian higher education in China during the past few years, and occasionally suggestions have been made that our university may wish, in the near future, to give up their American charters and to base their organization wholly on their registration with the Chinese government.

Will you please advise us as promptly as you can whether or not the judgment of the field favors our seeking an absolute charter. As I have told you in recent letters, West China has gotten into the bad graces of our friends up at Albany, due to delays and irregularities of reports from the field, and to the fact that you seem to have been granting unauthorized degrees in medicine and dentistry. If we wish to recover the good will of the men in Albany, we must act promptly.

Very cordially yours,

BAG:PW
Enc. 2

B A GARSIDE

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University of the State of New York
State Education Department
Albany

TRANSFER

March 8, 1935.

Mr. B. A. Garside, Secretary
Associated Boards for Christian Colleges in China
150 Fifth Avenue
New York City

My dear Mr. Garside:

I have not meant to overlook your letter of February 11. I enclose herewith a copy of handbook #40 which includes the regulations of the Commissioner of Education. From the professional standpoint a college which seeks an absolute charter would be expected to satisfy the requirements for registration appearing on pages 8, 9 and 10 of the enclosed handbook. A college holding a provisional charter would also have to make formal application for an absolute charter in accordance with advice which will be furnished upon request by the Deputy Commissioner of Education and Counsel for the Department, Dr. Ernest E. Cole. The assumption when a provisional charter is granted is that the institution will qualify for an absolute charter. I should be glad if you will canvass the situation as regards all the institutions under your direction holding provisional charters from the Regents to see whether or not the time has come for them to make application for absolute charters.

I hope that you will follow up as promptly as possible my inquiry concerning the medical and dental degrees conferred by West China University.

Cordially yours,

/s/

H. H. Horner

Assistant Commissioner

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TRANSFER



INDEXED

March 17, 1933.

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

Let me acknowledge receipt of your letter of February 6th, with which you enclosed the draft of your report to the Board of Governors for their spring meeting. We have had this report mimeographed and are beginning to distribute it.

Glad to learn that Mr. Albertson has now reached Chengtu. We trust that Mr. Albertson, Mr. Starrett, and yourself will be able to clear up the various accounting problems concerning which we have been corresponding during the last couple of years.

It seems to me that the simplest way of handling the payments to Dr. Dsang from January 1, 1933 to June 30, 1933, will be for us to charge G. \$50 per month or L.C.\$100 against our budget appropriation, and make disbursements to Dr. Dsang accordingly. Anything in excess of this G. \$500 for the six months' period will be met by a special appropriation from the Board of Governors. I will write a note to Mr. Albertson going into this more in detail.

Sorry that you are still having difficulty with registration problems, with wars, and rumors of wars. We have had a few difficulties of our own with the bank moratorium coming on top of the depression, but things seem to be picking up a bit just now. We hope that President Roosevelt can continue to exercise his beneficent charm.

Very cordially yours,

B A GARSIDE

BAG:PW

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West China



Union University

INDEXED

CHENGDU, WEST CHINA
May, 4th., 1933

My dear Mr. Garside:

Let me acknowledge yours of Feb. 15 re reporting to the H.Y. Inst. at Cambridge. This matter is under way and will be reported to Cambridge and Peiping in the early summer.

Also yours of Mar. 4th. Re replacing provisional for absolute charter with the Regents of Univ. of N.Y. I brought this matter to the attention of the faculty with recommendation that we ask for an absolute charter. This was, however, more in the way of an opinion for the guidance of the Governors as we were not quite clear what it involved in the way of expense or other added responsibilities. The matter was up about a year ago from another angle, viz. diplomas. We have been in the habit of asking for diplomas for all graduates in arts and sciences or for those who promised to take them if granted. Although we charged only one-fifth of the cost to you, at rate of 2 to 1, still we have accumulated quite a number of unpaid for copies. We decided to discontinue asking for them unless the full cost was prepaid before the application was sent to N.Y. Result so far, no requests. If, and when, a student goes abroad, no doubt the request would be forthcoming along with the deposit. As I understand it, an absolute charter permits the University to issue its diplomas. This, if printed here would bring them within the reach of most or all of the graduates, and consequently we saw no reason, unless opposition comes from the government, why an absolute charter should not be sought. *Two are better than one will be the point of view.*

Also yours of Mar. 17th. re Mr. Albertson having arrived, re Dr. Dsang's salary payments and note re registration etc. etc. Mr. Starrett's accounts have been fully balanced and turned over to Mr. A. I think all of the things that have troubled you were cleared-up. I asked Mr. A to certify to the balance sheet, which I trust has gone to you. I have also asked that a complete audit be had upon the close of the books for the year June 30th. A copy of this should likewise go to you, and then your and our books be kept in agreement. We have asked for quarterly statements and with these going to you matters ought to check, since yours come to us.

Under this, I might as well include the action of the Directors' Meeting on April 17-18, re Mr. Dsang. Approval was given to continue his salary payment of ~~Silver~~ \$170 per. month till August, and including August. With that action, we cannot charge more to our budget. We had a difficult time electing Dr. Dsang. The vote was 11 for, and 10 for his apponent, a Mr. Tsu, now at Nanking, who is a native of Szechuen. I will say nothing about Mr. Tsu, though I know him well. It may be that fuller reference may be called for next year, though I trust the opposition against Dr. Dsang may be removed. In this opposition you will understand why it was difficult to get any action in response to your cables regarding his stay in America. If he does not get here by the end of August, I fear there will be additional dissatisfaction. He has been written to by the Secretary who is a friend of his and the matter fully set forth to him. I mention it to you that you may not advise otherwise no matter how desirable it may seem to do so. He will start with a handicap that political events may make it doubly difficult to surmount by giving those who are against him political prestige.

It was this group that formed the spearhead of the registration troubles. They have I think played their last card in that matter and the game is ours. Its a story that can be told, but why?

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To return again to the Regents. There cannot be any doubt about remissness in reporting statistics . About as hard to get, and get correct, as you can imagine. I have had the 1931-2 report on my desk for some time . Will send that forward in this mail and then make an effort to get the next in more exact form. **TRANSFER**

Re the issuance of medical dental diplomas, there is no transgression on our part. We were issuing in our own name diplomas in arts and science before and when we applied for charter with the Regents. We also issued medical and dental diplomas in the same manner. These diplomas were recognized by the local provincial bureau of education and stamped by them where their qualifications were met. We continued to issue these diplomas in addition to the diplomas from N.Y. We would have liked to have registered with N.Y. for the med- dent colleges , but at that time we did not qualify in staff or equipment and they issued only the provisional B.A. and B.S. We therefore could do nothing other than continue our former procedure in Med- dent with tacit approval of the government here. Perhaps you can explain the matter and place us right on this score. No intention to transgress their procedures and no knowledge that we were doing so until I saw your letter . Had this item ever been brought to our attention ? The absolute charter should include M.D. and D.D.S. degrees. I am confident we can qualify now and confident that the Nanking will grant the M.D. They have as yet no dental schools and hence no degrees or provisions for registration or recognition of graduates in dentistry. We have started to get them to include dentistry in their system and include our dentistry degrees in distinction. We may have to give M.D.(in Dentistry) if no other way out that will get their seal on our diplomas. //

Other matters;

Land debtor account . Shortly after we had distributed the so-called " Undistributed drafts accounts" as reported to the Governors in Sept 1931, the property committee here purchased a piece of land adjacent to the hospital site for \$8200 and charged it against the credit of "undistributed drafts". On finding this after arrival , I of course said we must ask the property to find the amount since there was no such credit account as that against which they had charged it. Therefore it has been placed in a side account awaiting some form of settlement. In placing it thus we had in mind possible sources which we have not mentioned awaiting something tangible to report.

We now request that this item be written off in the following manner. First, credit any amounts which may come into our, and your treasuries for the services of Mr. Small in building for other than Governors account. The following has been received or will be paid in the near future.

Building C.M.S. Dormitory	\$900
" M.E. " Approx	2000
" Gen'l Chang house	1000
" U.C.C. " Approx	600
Repairing Bp. Mowll house"	250
Other building etc	" 100
Approx amt. due or pd.	\$4850
Building W College	\$750

We are informed the G\$750 has been paid by the Womens' Boards to your treasury. With the S\$4850, or thereabouts, here, we are of the opinion that the entire debt or balance could be cleared off if the Governors would send the G\$750 to us for this purpose. We therefore request that this be granted. The uncertainty in the G\$ total is due to the fact that some of

the jobs are not yet completed. Our payment is based on the total cost of the finished jobs. If there should be a credit balance when the G\$750 is placed to our credit , it will be held subject to your order. If exchange should fall to such a degree that a debtor balance would remain, we will, if the principle above stated is approved, continue this method till the account is balanced.

That G\$2500 for residences has realized over \$14000. We are about to put in foundation for the first double unit . Plans of the layout and houses will follow this to you. I will be leaving for Shanghai in a weeks' time to see Rockefeller V.P and others . Report later.

Cordially yours Joseph Szech

May 5th 10 Am. Have just learned that the 28th Army was into the city last night & that the 2nd Army has taken all the gates. The remnants of the 29th also got out. We have been anticipating a move on the part of the 24th to regain territory lost in the late war or its equivalent. The rumors had it that they would take the 28th territory to the North. Luckily the 28th suddenly decided not to take it lying down.

So it looks like another war to begin in a few days. But we are hoping it will be outside the city & not include our camps. In other words we hope for the favored treatment we had last time from all parties.

Will try to get a cable through to you if the condition gets serious. This may defer my Shanghai visit.

Yours B

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Union University

CHENG TU, WEST CHINA

Dear Mr. Evans -

The office typewriter is in use just now & just now is my chance to reread & comment on yours of

Feb 10, with enclosures from Horace L. Field of W. Regents re statistics and dated Feb 10th. In the same mail came Mr. Garside's letter of Feb 11 with enclosure from H. H. Horner of the Regents - dated Feb 10, dealing with degrees in med & Dent. I also have yours of Mar 16th acknowledging receipt of minutes report for Governors. I also have yours of Feb 16 enclosing tax, income items.

Re the Regents questions see reply made to Mr. Garside Mar 4. If there could be some final way of answering these I would be more happy. The Government orders re one thing - and another keep coming along, like holidays, without much reference to reason or continuity. In this process of transition we jump to obey. For instance re the statistics question. We followed the system of "University Proper" and University Preparatory division, a total of five years. The Governors probably got this enrolment of the Regents the University Proper in 1931.

Re staff. Sometimes we report all teachers. This includes all the wives here some of whom may be teaching three hours a week & by our arrangement with the three city hospitals the staffs there are included even though they may have an assistant relationship to one course in clinical medicine. These two factors together with inclusion of library assistants etc in the lists, while in one regard correct as to personnel, give a wrong impression on the student basis. Again University personnel teach in the Senior & Junior Middle Schools on our campus. The total University and

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Middle School enrolled body last term was exactly 900. In order to bring the reports to date I will try to get the 1932-3 report to you for the Regents will add some explanations for their better understanding. My reference to the letter to Mr Garide and remarks there you can tell them we are trying to be good & are finding it difficult to be understood. (Have just added a note to Mr. G's letter saying another war at our doors - worse than Depression)

Your answer to the Regents - states the case well - The sudden jump in Meds & Dents is due to the new ruling that the science pre-medical years (1st & 2nd years of college) must be included in listing & counting medical students. Our course in Medicine & Dentistry under this late (bad) classification includes 7 years - formerly it was 5 years. It may be 3 years next time. So! So!

I am in doubt as to what to reply re income tax returns. You have reported, and a letter from my daughter Margaret tells me they at Dixon were about to report. Since I am in the dark about details in both reports I will await further word. Margaret said she expected that something like a tax of \$15.00 might be due the government, but that she would consult a better authority than herself before reporting*. I could report losses on investments that would make the \$15 vanish in thin air - But will wait also till I can see the Consul at Hankow or get particulars of what has been done. Thank you!

Glad to note that you & Miss Seaman would not be frightened out of the office if I should be seen in the doorway - Your powers of resistance ought to be able to stand up under the "Depression"

Remembrance to her and others who may not have forgotten who I am & with best wishes

Cordially Joseph Reed

P.S. If you are holding or have on hand any Sp gifts of any sort such as Wesleyan Univ Gifts - Send to Main Trusty or ask him to notify me as to how credited & how much. JR

* Ask about description of Christmas order 18 yrs. who are incapable of self support through attendance at School or College? I have heard this in College. Advice be given in Refn 1933. Perhaps. JR

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May 15, 1935.

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

Enclosed herewith are copies of the following minutes:-

West China Executive Committee	- April 20th
West China Governors	- April 20th
West China Finance Committee	- April 28th

Dr. Anderson has asked me to write commenting on items of a financial nature. He will probably be writing you in due course regarding other matters which need attention.

1933-34 Budget. You will note this is dealt with by the Executive Committee under Minute E-1059. The Governors, in dealing with the problem of the 1933-34 Budget, were facing a very serious financial situation. It may quite honestly be said that scarcely a single item of anticipated income is entirely assured at this time. Each of our Mission Boards is constantly reducing its estimates as to the funds it will have available during the coming year, and it would be practically impossible to get any of our cooperating Boards to guarantee at this time that they will pay over any specific sum to West China during the coming year. The best we can ask of them is that they continue doing as much as possible, even though further decreases are unavoidable. Our endowment income is in almost as uncertain a condition. Dividends on Aluminum Preferred Stock were cut on April 1st from 75¢ per quarter to 37½¢ per quarter, and it is feared that within the near future they may be discontinued entirely. Most of our other investments have stood the depression unusually well, though the mortgage situation is now causing us a great deal of trouble, and some of the bonds will probably get into difficulties during the next few months unless conditions improve.

The Executive Committee discussed frankly whether it might not be better to postpone any action on next year's budget at this time, but realizing that the field must know at once what it can rely on if it is to make any definite plans for next year's work, it was decided to take definite action. You will notice in E-1059 that the usual L. C. \$50,000 is appropriated toward next year's budget, but that the Governors were unable to appropriate the additional L.C. \$4,000 which the field requested. This request for an additional L. C. \$4,000 was

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considered at some length, but it was deemed inadvisable at this time to make the extra grant. It is quite likely that the income for next year will be inadequate to cover the regular appropriations, and in that case the Governors would have to turn to the small reserves they have laid aside for an emergency. We know that everyone at the University will appreciate the seriousness of the present financial situation, and will be willing to carry on during the coming year at some substantial sacrifices of departmental needs, and possibly even at reductions in salary.

There is one technical omission we have just discovered in the Minutes. The Minutes of the Board of Governors as drafted do not show that the Budget for 1933-34 was approved as recommended by the Executive Committee. However, this action was taken in due form by the Governors, and I am now writing to Dr. Anderson to suggest a correction of the Minutes at this point.

The Budget was really the only item dealt with in these Minutes related specifically to finance. But I cannot close without commenting on the very excellent report of the work of the University you sent us this year. The Board spent quite a bit of time during the afternoon studying over this report with great care and interest. You will note that the Board is ordering it printed for the information of friends interested in West China. A substantial amount of time and thought was also given to the matters related to the correlation of Christian higher education in China referred to each of the college boards by the meeting of our Associated Boards for Christian Colleges in China on April 18th and 19th.

Practically all those present at the West China meeting had attended the Associated Boards' meeting during the two preceding days, and so were already familiar with these proposals. All the meetings of our individual college boards reflected a very friendly and active interest, and I believe we made some substantial progress in the direction of correlation. I am writing you a separate letter covering the Minutes of the Associated Boards' meeting.

Very cordially yours,

BAG:PW

Copy to Mr. Albertson

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May 23, 1933.

Dr. Joseph Beech
West China Union University
Chengtú, Szechwan, China

My dear Dr. Beech:

I have your letter of February 23rd. In this you acknowledge receipt of a long list of communications, and take up a number of items specifically. Some of these have already been dealt with in previous correspondence.

Dr. Dsang. We have already reported that Dr. Dsang is sailing for China by the most direct route as soon as possible after he finishes his work at Draw. We know that Dr. Dsang's absence from the field this year has been a real problem, but we hope that in the long run it will prove for the best interests of the University.

Gains in Exchange. This also I dealt with in previous correspondence. We are anxious to set up as large a gain on exchange fund as we possibly can, ~~for~~ we must not forget that the cooperating Mission Boards are just now passing through a time of terrific difficulty, and it would not be reasonable to expect them to agree to continue making grants to the University on a basis large enough to permit some of these grants going into a reserve account for gain on exchange, when all their denominational work is being radically reduced, salaries heavily cut all down the line, and workers withdrawn from the field. At every opportunity I have pressed as vigorously as I thought it wise for favorable action by the Governors on this gain on exchange account. But we have had to be content with somewhat less than we might desire, otherwise we might have lost practically everything.

I notice your expression of regret that we are not continuing to make payments to the field on the basis of gold, so that all gains in exchange can be held in reserve there. As you know, my personal feeling is that the Governors should make their appropriation on the gold basis, and leave the field free to use gains on exchange in whatever way you find to be wisest. But since the Governors are making their appropriation on a local currency basis, it would be neither logical nor right for us to send the money out to China in any other way than that in which it is appropriated. As one of the servants of the Board of Governors, I can do nothing else than transmit their appropriations in the way these appropriations are made. You are quite right in your prediction that we will not, for the present at least, be able to keep any gains on exchange intact and set aside as a special reserve fund. If we attempted to do so, we would not only be going

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contrary to the instructions of the Board of Governors, but would alienate all of our cooperating Mission Boards. Everyone agrees to the wisdom of "saving up for a rainy day" but our Mission Boards are under the impression that they are now struggling as best they can through the "rainy day" for which everyone has been saving. The maximum anyone hopes to accomplish at present is to get through the year without a staggering deficit. Laying aside new reserves this year is quite outside anyone's wildest dreams.

Charge for Heating Plant. The draft for G. \$1,419.40 on account of the heating plant item was charged to the Harvard-Yenching Institute funds on hand as you instructed.

Secretary. Since it is your judgment on the field that no secretary should be employed unless her support can be found outside of and independent of your present or prospective income, we may as well forget about the matter. The question is one in which we ~~must~~ look to the field for decision. Personally I feel that you need a competent secretary just as much as you do a bursar or a president, and that the support of such a secretary is just as logical a charge on the University budget, as the support of a teacher of history. Both you and Mr. Albertson spend a lot of valuable time each year that could be saved for more important and more productive uses if you had a competent secretary to relieve you of a lot of desk work. Need for such a secretary will become much more urgent when our Chinese President gets on the job, for English correspondence is a much harder task for our Chinese colleagues. I would even add a mild comment that a good stenographer at West China would save a lot of time, patience, and eye-strain for various individuals at 150 Fifth Avenue.

Atherton Gift. From year to year we are applying the \$1,800 Atherton Gift against your salary as you have frequently instructed us in the past. It was a clerical error on our part here that this was not done when we closed our books December 31, 1932.

Handling of Special Funds. On the last page of your letter you discuss the desirability of handling outside the University budget several special funds. The Kate M. Atherton Gift has already been set aside as a special fund to be administered outside the budget, and so is the income from the Harvard-Yenching Institute, (though the Institute is now taking action which will allow the University greater freedom in using this income than has been the case in the past).

You suggest that the income from the Coles Estate and also from the \$100,000 of Hall Estate Funds set aside for the medical-dental faculty, should be taken outside the budget and dealt with as special funds. If this is to be done, the first step will necessarily be to take the expenditures covered by these funds out of the budget. So long as the expenditures to be made from these sources are included within the regular budget, it would be very difficult, and probably impossible, for us here in New York to divide up our remittances to the field in any way that would separate Coles Estate income and the Hall Estate income designated for medical-dental work from the regular budget remittances.

For the fiscal year beginning July 1, 1933, the Governors have made one all-inclusive appropriation which includes both these funds. As I

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Dr. Joseph Beech

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May 23, 1933.

study through the budget estimates as submitted by the field, I find that you apparently are continuing to include in your expenditures both these funds.

Coles Estate Income. Our understanding is that this income was designated by Mr. Coles to be used for the maintenance and extension of the University plant. Your estimate in the 1933-34 budget for operation and maintenance is L.C. \$9,742. Since we are estimating that around G. \$2,000 will be received from the Coles Estate, it appears that this entire amount, and possibly more, will be needed to meet this item of operation and maintenance in the University budget. In the past the Governors have taken action to the effect that they consider the use of the Coles Estate income to cover operation and maintenance as being in accordance with the designation of the donor. Do you agree with this general policy? If not, how would you suggest that it be modified? Specifically, how do you want us to handle this Coles Estate income during the fiscal year 1933-34? If this G. \$2,000 is taken out of the income the Governors have available for covering their appropriation toward the field budget of the University, it will simply mean that much less income is available, and the amount we can send out within the regular budget will be reduced by that amount. Since we are using the exchange ratio of 2 to 1 on all disbursements to be made in gold, and are figuring disbursements in local currency at whatever rate is current when such disbursements are made, we are estimating that this G. \$2,000 will produce approximately \$5,000 L.C. Therefore, if this G. \$2,000 is removed from the regular budget appropriation, the amount we can send to the regular field budget will be approximately L.C. \$45,000.00.

Quite independent of the procedure we may follow for 1933-34, what policy do you wish us to use for handling the Coles Estate income in future? I would suggest that you take out ~~all~~ ^{other} regular budget estimates for 1934-35 ~~all~~ items which can properly be met from Coles Estate income, and that you set up these items as non-budget expenditures. Please inform us as to the details of these expenditures, and if they will not require the full amount of income from the Coles Estate, please send us your recommendation as to what shall be done with the balance of this income. We can then submit all this information to the Governors and ask their decision.

Hall Estate Fund for Medicine and Dentistry. In your budget estimates for 1933-34 the expenditures for medicine and dentistry are given as L.C. \$15,542.00. We are estimating that the income from the \$100,000 of Hall Estate funds set aside for medicine and dentistry will be approximately \$4,500. Since a substantial part of the expenditures for medicine and dentistry will be made in gold at 2 to 1, this income will obviously not be any larger than the amount needed to cover this item in the budget. Do you wish us to take this income of approximately \$4,500 out of our regular remittances for the 1933-34 budget, and to reduce general appropriation to the field by that amount? If not, what, specifically, do you wish us to do?

What policy shall we follow in future? When your estimates for the 1934-35 budget are made up if you wish this matter handled outside the

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Dr. Joseph Beech

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regular budget, your estimates should be prepared with that in view just as I have suggested above in the Colas Estate Income.

In all our financial affairs I feel that there should be a complete understanding between the field and the supporting Mission Boards. While on the one hand we must try to protect the interest of the University, and avoid having the Mission Boards take advantage of gain on exchange of University endowment funds to reduce their own contribution, on the other hand we must keep the Mission Boards informed of the true financial situation of the University, so we will lose their good-will and support entirely.

Very cordially yours,

B A GARSIDE

BAG:PA

With reference to the procedure we may follow for 1933-34, what point do you wish us to use for handling the Colas Estate income in future? I would suggest that you take out a regular budget estimate for 1933-34 which can properly be set from Colas Estate income. This would set up these items as non-budget expenses. Please inform us as to the details of these expenditures, and if they will not require the full amount of income from the Colas Estate, then your recommendation as to what shall be done with the balance of this income. We then submit all this information to the University and the Board of Trustees.

Half Estate Fund for Medicine and Dentistry. In your budget estimate for 1933-34 the expenditures for medicine and dentistry are given as \$100,000. We are estimating that the income from the Colas Estate for Half Estate funds and salaries for medicine and dentistry will be approximately \$4,000. Since a substantial part of the expenditures for medicine and dentistry will be made in 1933-34, this income will probably not be sufficient to cover the amount needed to cover this item in the budget. Do you wish us to take this income of approximately \$4,000 out of the regular expenditures for the 1933-34 budget, and to reduce general expenditures to the field by that amount? If not, what specifically do you wish us to do?

What policy shall we follow in future? When your estimates for the 1934-35 budget are made up I will with this matter handled outside the

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Dr. Joseph Beech
OFFICE OF THE PRESIDENT
UNION UNIVERSITY
1933

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Union University

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over
Arrived Shanghai June 1st 2 PM.
Left Chengtu May 18th 3:30 PM

Yangtze May 20/33
CHENG TU, WEST CHINA

Oct-6/30/33

My dear Mr. Evans

I send to you rather than direct to B.R.N.Y.
the enclosed letter & 19 record sheets for B.A. & B.S.
degrees from the Regents, with the expectation that
you will send them forward & in due time return the
Diplomas to Chengtu -

As you will see no M.D. or D.D.S. Degrees are
asked for because we were not registered or incor-
porated for Medical & Dental degrees. This matter
was dealt with in my letters of about two months
ago to Mr. Gass & to you & I deemed it wiser not
to raise the question at this time

The same sort of wisdom if such it is - led me
not to mention the fact that we asked for no Diplomas
for the Class of 1932. I wrote you re that matter
also. - If they require information give them the
reasons sent on to you - viz. we tried to make
them pay in advance for the N.Y. Degrees the sum
of \$5.00 US. Since few of them expected to go to U.S.A.
or elsewhere that such Diplomas would have
value beyond our own Certificate of graduation,
stamped by the Chinese Government, they did

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not "come across" with the U.S. V.

Since we are in such a transition period re the Central Govt registration and the matter of "Absolute Charter" with the Regents - we decided to ask for the usual N.Y. degrees this year at the old charge to the students of \$200 - the balance of cost charge to profit & loss. When another year comes round we may know what the Central Govt will do & what if anything the Regents will do re Absolute Charter for T.O.A.; P.S.; M.T.S.; D.T.S. degrees. We therefore send these records on as per custom to continue to conform - With this brief explanation I trust you can advise them if they want reasons for actions & failure of actions. So if when the diplomas come to you - pay for same & charge to our current budget acct.

That "budget" word scared the ink out of my pen & no more here just now. So I continue by lead.

Wind & steam failing to hinder we should be in Shanghai tomorrow night. As I may have written I go to see T.V. Song to get rid of Govt Customs taxes on our goods & the V.P. of the Rockefeller Foundation to get him to aid us or visit us. Marshall Liu of Chungking has asked me to interview Wang Chin Wei & T.V. Song regarding eye & banking matters etc. If I cannot find T.V. here soon I may chase after him. if the financial

Stress seems promising for us -

With best wishes (Write me case in Main)

over

~~TRANSFER~~
WEST
CHINA

Shanghai June 4/33
ack 6/27/33

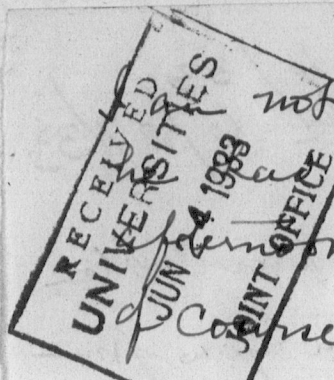
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I came here to put the University before the new representative of the Foundation, Vice Pres. Gurn & get him to go to West China. He has agreed to go in Sept or about Oct 1st together with another man he has asked to come to China from N.Y. I plan to remain over and go up with them

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6-4-33



not prepared to say what may come of it, but
have a three hour session with me on Friday
afternoon & another is planned for this week. I am
of course expecting that something worth while will
come of it. ~~But~~ instead of returning to W. China Mts
for the summer I am thinking of returning to
U.S.A for family and University reasons on
a special summer tourist excursion, round trip
good till Sept, at cost of \$222 to S.F. ^{+ return} \$50
if you have any problems you may prepare to sweat
them out with me in mid summer. Of course there
is a large "IF" still in the way for I am here on
Spec Govt Commission with Hanking which includes
call on Wang Chin-wei & T.V. Soong. This was
planned before T.V. left for U.S & Europe but my date
with Gurn brought me here despite the other business
This note for publication as you can see & its not
that startlingly important. But by delaying return
I can hope to get in touch with T.V. ^{sails} So all
considered I may get your way by June 10 or 24
Dollar Line Pres Wilson at Coolidge

With best wishes Cordially Joseph Beech

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West China

June 6, 1933.

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Dr. J. Leighton Stuart
Dr. Joseph H. H. H.
Rev. L. J. Davies
Dr. Y. C. Chen
Mr. C. J. Lin
Dr. James E. Henry

Gentlemen:

Dean George H. Chase has very kindly sent me a copy of the letter he wrote you on May 28th, setting forth the recent actions of the Harvard-Yenching Institute relating to cooperation of the Institute in the general Correlated Program for Christian Higher Education in China.

I believe that all of you will agree that these actions of the Institute constitute a very important and constructive step in the direction of more effective and more unified work. Heretofore, the policy of the Institute has been to restrict their appropriations entirely to the development and strengthening of the departments of Chinese language, literature, and history, and allied objects. Now the Institute has taken the position that after the support of each University's program of work in these Chinese departments has been provided for in a way that harmonizes with the other departments of the institution, and after any definite non-recurrent items related to this specific work have been provided for, that any remaining part of their appropriation may be used "to meet other needs of the institution in ways that will most effectively advance its participation in the Correlated Program."

All the Trustees of the Institute have displayed a very fine attitude, and have shown a warm spirit of friendly interest in the work of our Christian colleges in China. President Stuart has also rendered all our colleges a very fine service during his recent visit in proposing to the Institute that its Educational Committee undertake this study. The specific things we must do are as follows:-

1. Through the Advisory Committee for undergraduate studies we must work out a unified program for the field of Chinese Cultural Studies, in which each institution will be able to make its maximum contribution. This program in the field of Chinese studies should fit in smoothly and harmoniously with the other departments of each institution, and should be in line with the general program for Christian higher education in China.
2. After the support of this work in Chinese Cultural Studies has been provided from Harvard-Yenching Institute Funds, any remainder should be used in whatever ways will most effectively

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June 6, 1933.

assist each university to cooperate loyally in the Correlated Program. This will mean that each institution will deal with its surplus in a different way. But in each case these available funds should very clearly be used in a way that helps forward the Correlated Program, and should not simply be absorbed in "general expenses".

There is one other matter which I have already mentioned a number of times, but which is of such great importance as to deserve repetition. Each University should take care to see that the best possible annual reports are sent to the Institute promptly after the close of the academic year. These reports should give as clearly and concisely as possible the financial and statistical information the Institute desires, but they should not stop there. They should be prepared from a standpoint that will give them life and interest.

I am enclosing for your information a copy of a statement drafted for the Educational Committee's study in advance of the meeting on May 18th. Most of you are already familiar with much of the information contained in this statement, but you may find it of some interest.

Very cordially yours,

EAC:77
Enc.

*Statement Filed under
Harvard-Yenching Inst. "Documents Misc."*

0409



West China Union University

June 19, 1933

ack - 12/18/34

Dr. Joseph Beech
West China Union University
Chengt'u, Szechwan, China.

My dear Doctor Beech:

Miss Sakmann is overloaded with other work but Miss Chenick is pinch-hitting. I do not suppose it is possible for you to dig up a reserve typewriter when "the office typewriter is in use." This is in response to yours of May 5th. We are always glad to hear from you, however, and when your letters are written in longhand, it gives us a sense of the personal which is not present in the typewritten page even if the letter is more legible.

We are conscious of wars and rumors of wars; conditions which are not wars but resemble them; faculty meetings which are not wars but serve as a good substitute; urgent matters of all kinds; these ---- more than occupy your time and make detailed attention to reports a difficult matter. However, as long as we have governments and agree to operate under certain authorizations, more or less attention will have to be paid to the requirements of the powers that be.

We are endeavoring to formulate a reply to the State Department of Education which will cover some of their questions. Your letter is a good defensive document and we understand perfectly the why and wherefores of certain omissions and statements which seem to be contradictory; but our dear friends in Albany prefer specific statements and we must endeavor to satisfy them.

Probably Margaret has made a report to the government regarding income tax returns and undoubtedly she has sought competent advice. As to personal exemption, the following sentence appears on the instruction blank attached to Form 1040:-

"A credit of \$400 may be claimed for each person (other than husband and wife) under 18 years of age, or incapable of self-support because mentally or physically defective, who received his or her chief support from the taxpayer during the taxable year."

Under these circumstances, it would appear as though the tax must be paid upon children attending college. I presume, however, that Margaret checked this before filling in the blank. When I am up-town the next time, I will investigate this point. We will check balances on special funds before the closing of the books and notify you if there are any available for the field.

Cordially yours,

0410

TRANSFER



June 19, 1933

ack - 1/18/33

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

INDEXED

Dear Doctor Beech:

Since writing you this morning we find we have the following
balances on hand which will be forwarded before we close our books:

Scholarship fund - - \$ 6.74
Ambulance fund - - - 562.63

This will not be forwarded in today's mail but will be sent to the
Associated Missions Treasurer at the earliest possible moment.

Very truly yours,

Assistant Treasurer

CAE:HV

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TRANSFER

WEST
CHINA

INDEXED

June 27, 1933.

ak-1/18/33

Dr. Joseph Beech
West China Union University
Chengtu, Szechwan, China

My dear Dr. Beech:

Let me acknowledge receipt of your letter of May 4th. This deals with quite a number of items.

Regents of the University of the State of New York. We are writing in a tentative way to the Regents telling them that the University favors the securing of an absolute charter and asking for specific information as to the procedure we should follow in applying for this charter. In accordance with our University catalogue, it seems to me that a charter should cover the College (or colleges) of Arts and Science, the College of Religion, and the College of Medicine and Dentistry. This should include the right to grant degrees of Bachelor of Arts, Bachelor of Science, Bachelor of Divinity, Doctor of Medicine, and the Doctor of Dental Surgery.

I suspect that the action of the New York Regents on such a request will depend in large measure upon our ability to impress them with the fact that the University has an adequate plant, staff, and assured support to do all this work effectively. At this point we are going to be dreadfully handicapped by the lack of information which we have sought for a number of years to secure. For example, your report to Albany for 1931-32 shows a total expenditure of only L.C.\$69,098.00. This, I take it, covers only the actual cash handled by the Field Treasurer, and does not take into account a much larger contribution of the cooperating Mission Boards in men and money, and physical plant. We will have to give the New York Regents a far more impressive report than this before we can hope to secure a charter authorizing us to carry on in these fields.

I am explaining to Dr. Horner as best I can the reasons for the University granting the M.D. and D.D.S. degrees. Let us hope that the explanation will be satisfactory.

Report to New York Regents 1931-32. After spending some time patching up this report, I am now sending it on to Albany. For your information I am sending a copy of the report in the form we have forwarded it, so you will have this form as a basis for future reports. I am afraid that this 1931-32 report is still in very sketchy form, that many of the figures are incomplete, and that others are not entirely accurate. In future we should, if at all possible, show Item 7 Receipts and Item 8 Payments in terms of U. S. dollars instead of Chinese dollars. It is impossible for the office

0412

June 27, 1933.

of the Regents at Albany to include the figures coming from West China into their various reports without first reducing these figures to the same currency as the other institutions they have chartered.

Return of Dr. Dsang. We note your comments on Dr. Dsang's return, but I think there is nothing we need to add to what we have written before. Dr. Dsang has now started for the field and we hope that he will arrive before this letter reaches you.

Land Debtor Account. You tell of the debt created by the purchase of land adjacent to the hospital site at a cost of L.C.\$8,200, and propose that we liquidate this by applying the U.S.\$750 received from the W. F. M. S. for Mr. Small's services to the Women's College last year, together with any other special income for Mr. Small as may be required.

When we closed our West China accounts on December 31, 1932, we applied this \$750 from the W.F.M.S. against the item of Mr. Small's salary within the Governors' budget. It seems to me that this was the logical course to follow. We have no special fund from which Mr. Small's salary is provided, and it merely becomes a charge on each year's budget. It would seem illogical to charge the Governors' budget the full amount of Mr. Small's salary without applying against this the amount received from the W. F. M. S. for work done by Mr. Small which did not probably belong within the Governors' budget.

If you feel that we were in error in our treatment of this \$750, and still believe that this should be applied against the purchase of the hospital site, please write us again setting forth your views in such form that I can present the matter to the next meeting of our West China Governors or their Executive Committee for fuller consideration.

Let me also acknowledge receipt of your letter of June 4th. This has just arrived. It clarifies the mystery of your cablegram.

I am very glad indeed that the trip to Shanghai seems to promise valuable results, and trust that those results will really materialize. We would be mighty happy to see you here in New York if you decide to make the trip across the Pacific this summer.

Very cordially yours,

B A GARSIDE

BAG:PW
Enc.

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TRANSFER

WEST
CHINA

West China Union University

June 30, 1933

Dr. Joseph Beech
c/o Mr. W. A. Main
Associated Missions Treasurer
23 Yuen Ming Yuen Road
Shanghai, China

Dear Doctor Beech:

I am acknowledging your letter of May 30th wherein you spent Memorial Day on the Yangtze River. Apparently you made good use of your time.

We are communicating with the Department of Education enclosing the applications for degrees and giving full information regarding your method of reporting on the statistics of the University. We will do the best we can to adjust the matter, and feel confident, after this fluent explanation you have made, that you at your end will likewise make every effort to present a consistent report.

I will write you later on as to what reaction we receive from the Department, sending a copy of the letter to West China, and one in care of Mr. Main.

The news we are receiving regarding the floods in China is very distressing. We hope that it will not reach the magnitude which some correspondence predicts.

Very cordially yours,

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TRANSFER



West China Union University

July 7, 1933.

Dr. Joseph Beech
239 West Chamberlain St.,
Dixon, Ill.

My dear Dr. Beech:

I attach hereto a copy of a letter *See letter from Methodist Bd.* we have just received from Mr. DeVesty regarding our Wesleyan Ambulance Fund.

I am sending Mr. DeVesty a note stating that we are asking you whether this \$700.00 should be turned over to our office here in New York, or should be forwarded to the field. What are your wishes?

We still have on hand here a balance of \$562.63 in this account. Some months ago the field was authorized to draw this, but as yet has not done so.

Very cordially yours,

BAG:PW
Enc.

B A GARSIDE

0415

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Board of Foreign Missions
Methodist Episcopal Church
150 Fifth Avenue
New York City



TRANSFER

July 6, 1933

INDEXED

West China Union University
150 Fifth Avenue
New York City

Attention of Mr. B. A. Garside:-

We are in receipt of \$700.00 from the Faculty and Students of Wesleyan University, Middletown, Conn. per C. V. Herron, for expense of ambulance or work under the direction of Joseph Beech.

All previous gifts for the cost and transportation of the ambulance had been sent to you, and we do not know whether all expenses have been paid. If they have, we shall remit all future gifts including this \$700.00 to the field.

We shall appreciate your informing us whether or not there is a balance due on the expenses for the cost and transportation of the ambulance.

Sincerely yours,

/s/ Chas E. DeVesty

Accountant

CDV
GB

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check

TRANSFER



West China Union University

July 13, 1933.

Dr. Joseph Beech
239 West Chamberlain Street
Dixon, Ill.

My dear Dr. Beech:

This is in reply to your letter of July 10th. I am writing with great regret, as apparently you will be in the office while I am absent on a trip upstate. This causes me great anguish of heart, but possibly Miss Sakmann will be able to make up for my absence. Undoubtedly, Mr. Garside will give you a much more cordial welcome, although it could be no more fervent or sincere than that which I would extend to you. Therefore, it appears as though I cannot comply with item 1 in your letter.

Item 1A likewise appears to be unable of fulfillment. The report which the Board of Governors voted to have published caused such deep feeling illicited so much praise, inspired so much eloquence, all because you portrayed in such vivid language and in such moving style the work of the University and the opportunities presented for carrying on the task of the enterprise. Each new item on the budget seemed to find a link with your report and at last Dr. Franklin was authorized to publish the document with certain additions as to the attitude of the Board of Governors in receiving the report and such other annotations as he felt necessary to impress the prospective readers, with the unexcelled opportunity for service in Szechwan province in China. Under the benign influence of your effusion the meeting flowed on like a deep flowing river, and the speeches made on various subjects somewhat reflected the smooth well-oiled literary effect of your report, until it reached the place where Lincoln Dsang asked to return to China by way of Europe.

At that point, under the leadership of Sir Joseph Flavelle, your report took wings and the river turned to turbulent muddy rapids and full of rocks. They then overlooked voting on the budget, and when reminded of the omission, took hasty action which the Secretary forgot to incorporate in the minutes.

I have conferred with Dr. Franklin's office and find that he is out of town and will not be back until the first of the week. In language similar to that which you would use, I tried to impress upon his secretary, the necessity of hasty action, and we will see how that works. I threatened, however, to ask Mr. Garside to call up every three days to check the progress on getting your dissertation in proper form.

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Dr. Joseph Beech

July 13, 1933.

I can readily carry out the wishes in LB and have asked that all members of the staff greet you with open arms, and any individual may be just as effusive as the ^{occasion} action inspires. If you are not in a habit of meeting a number of young ladies at one time, it will be necessary for you to pluck up courage to face the situation which will confront you. Please stick around until August 1st.

Very cordially,

CAE:PW

0418

TRANSFER
WEST
CHINA

INDEXED

August 1, 1933

Memorandum

Since the four thousand silver dollars asked for as a supplementary grant of the budget of the West China Union University was to be used solely to meet contractual obligations for increase to teachers salaries, or for the payment of new salaries to former teachers of the University, who have been taking post-graduate study preparatory to resuming their duties at the University, it would be found impossible to keep faith with these teachers, and to forestall criticisms that are now ripe in regard to the promotion of Chinese teachers, unless in some manner these four thousand dollars could be forthcoming.

Appreciating to the full the endeavors which the Board of Governors have made for the finances of the University, and the financial circumstances under which the contributing Boards find themselves, I am not asking that an additional sum to what they have already agreed to grant to the 1933-34 budget, but owing to the circumstances that exist, I am asking that approval be given to pay these increased salaries provided the amount asked for, namely, four thousand dollars, can be provided without asking for supplementary grants from the Mission Boards.

Joseph Beech
Joseph Beech, Chancellor,
West China Union University.

JB:HV

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TRANSFER

WEST
CHINA

West China Union University

August 17, 1935.

INDEXED

Dr. Joseph Beech
239 West Chamberlain Street
Dixon, Illinois

My dear Dr. Beech:

Think you might be interested in the following which is copies from a note written by Mrs. Ashley W. Lindsay:-

"A decisive attempt, supposedly, is being made by the Nanking Government through General Liu Hsiang who has control of Eastern Szechuan to displace General Liu Wen Hui from his control of this section.

All roads are closed to ordinary travel and there is tremendous movement of troops and ammunition. Impressions of men is exceptionally barbarous as they go out in the early hours of the morning and break into the houses. A boatload of students of the Baptist Dormitory, attempting to get home, were fired at not far from here and two of the boatmen killed. No one is able to get away to the mountains. There was an attempt yesterday to flag our buildings for billets and last night at one the river gate was broken down to allow troops to pass through.

In the meantime the Reds are creeping down from the north and our protectors are thus engaged. By 'our' I mean the civilian population.

Prices are soaring and cholera is rumoured. We and our servants have all been inoculated.

Fortunately the weather remains cool and rainy, but some of the children are drooping and don't want to eat, for rice fields full of water are all around us even in parts of the campus and mosquitoes in the evening in myriads."

We now have a majority voting in favor of the extra L.C.\$4,000.00 appropriation. Dr. Endicott takes exception however, to paragraph two of your letter dealing with the application for a portion of the salt tax. He suggests that this be taken up by the Executive Committee.

Very cordially yours,

CAB:PW

0420

Dr. Beech

OFFICE OF THE PRESIDENT



M.C.U. Expense acct Dixon - Toronto N.Y. Return. *Dixon, Ill. Aug 29/33*
CHENG TU, WEST CHINA *ack 9/19/33*

Dixon - Chicago + Taxi -	3.90	Detroit - Toronto	7.90
Western & Eastern Chugy Pass.	4.00	Train meals	1.50
Chicago - Detroit via Elkhart.	8.77	Hotel, phones, & meals	5.55
and taxi -	1.00	To Wholly Coburg St. C.	2.00
Train meals -		Boat + RR Rochester.	3.35
Rochester - N.Y. Star	6.78	4 meals	1.40
Steeperv tip	3.10	Telegram to Toronto.	1.75
Bus - Bag check	20		23.15
Hotel Expense during 8 day stay in N.Y.	14.00	Rec'd from Sir J. J. J.	25.00
Part cost meals -	5.25		1.85 Cr.
Montclair trip	.80		
N.Y. Chicago + St. C.	16.40		
Reaper	3.00		
Meals	2.50		
Chicago - Dixon (taxi + St. C.)	2.80		
Cr. Bal from Sir J. J. J.	72.50		
Rec'd from Sir J. J. J.	1.85		
	90.65		
Rec'd from Sir J. J. J.	50.00		
	20.65		

Super *Sent Check 9/19/33*
Dr. Bal. Please send check to Mr. J. J. J.

Dear Mr. Garfield I am rendering no statement for Chengtu - Shanghai or Shanghai Dixon via Chicago, I will do that provided the University Governor or Exas. request it, or authorize payments from University funds under the N.Y. Office acts - or from funds in China - I had intended using funds on hand in Chengtu for President's Campaign exp. for the Shai trip - Yours truly Joseph Beech

0421

CHENOTU WEST CHINA

RECEIVED
UNIVERSITIES
SEP 5 1933
JOINT OFFICE

0422

284459

TRANSFER



239 W. Chamberlin St.,
Hixson, Ill.

Sept. 21. 1933

File

Mr. B. G. Garside

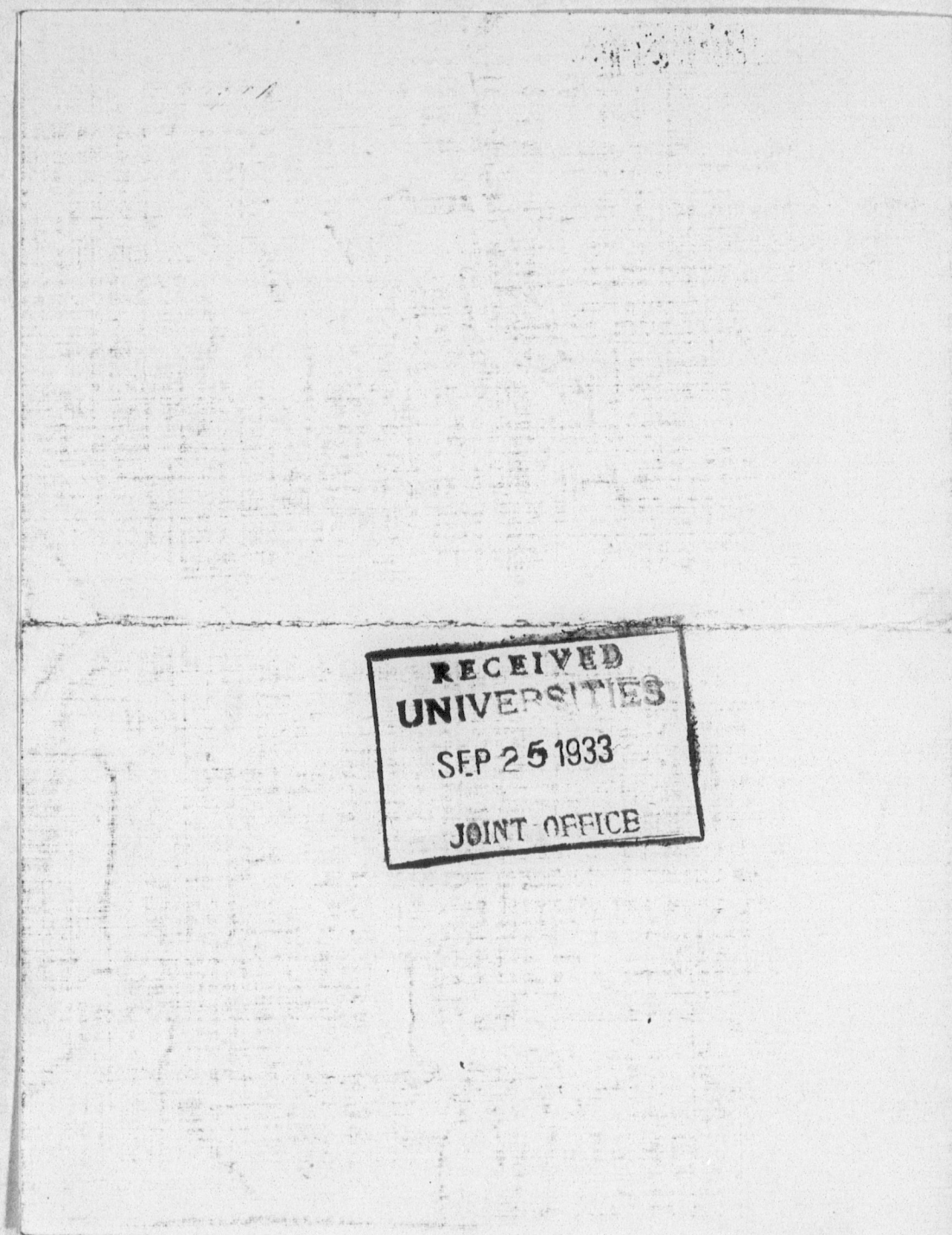
150 Fifth Avenue,
New York City.

My dear Mr. Garside:-

I write to acknowledge and
thank you for the check for \$20.⁶⁵ just
at hand.

Mr. Beech sailed, as you probably
know, on the eighth. We received good
word from him mailed out at sea
saying all was well and the sea
very smooth. We miss him and are
sorry that it seemed best for him to
return alone. Thank you for your
good wishes. Very truly yours -
(Mrs. Jas) Minna D. Beech.

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0424

TRANSFER *over*

West China

Union University



CHENG TU, WEST CHINA
Dec. 18/1933

Dear Mr. Evans :

About a year ago you wrote me re returns you had made to the Income Tax department. I take it that the same questions will come to you again. They also came to us in Dixon, Ill. and my daughter figured something for U.S., whereas you let us off entirely.

I now have some information that has come to me through the M.E. Board of Foreign Missions on this subject. You may have it, but, to make sure I am sending the item to you.

News

See the "Field/Letter" of the said Board for May 1933, under section, 304.

" 304., U.S. Govt Income Tax Returns:"

" In Feb., 1933 letters were sent to several of our missionaries re filing Income Tax Returns."

" A Ruling of the Income Tax Bureau states that citizens who are non-resident for more than six months during the year are not required to file a return regardless of the source of their income."

This seems to release you from further trouble on my behalf as long as the period abroad is as at present. This seems to have been made for capitalists who sojourn at Monte Carlo, but it also cuts out proletarians at Chengtu. Regard this as answer to yours of June 19/33 re this subject.

Yours of same date re, scholarship fund \$6.74 and ambulance \$562. 63 states that you were sending these amounts to Mr. Main. As the ambulance gift came through the M.E. Bd, I am at a loss to know what this item means. What did you do with it?

Yours re the H.Y. report sent forward by Dr. Graham, send a copy to the Bd members, with extras to Friends and C.M.S. as they covet information of the university. Please keep these folks in touch with you as also Mr. R.J. Davidson, one of our old members who has taken over the China Universities Office job from Mr. Sewell who has just arrived here to continue his teaching in dep't of Chemistry.

Re yours of June 27 in the "Regents" topic, I will endeavor to help you but soon, although I am quite sure you have a pretty complete statement in that table of values and contributions prepared while I was in U.S. A two years ago. Have tried to fill some of the gaps in that statement and will now try again and let you have the statement before long.

I note that you have applied the \$750 WMS item for Mr. Small's building services to the budget of the Bd. Governors. We will remove that item from ^{hoped for} "our land" credit. We will understand that future payments made to the Bd Governors direct will be handled by you. Odd jobs here will be credited to this land item, we will also credit all income from that land to clear it off as otherwise I fear it will be in the "bad debt" class, permanently.

Pease say to Mr. Garside that I will soon go over all of his letters now unacknowledged and answer the questions he lists.

over

0425

12-18-33

Since yours of July 11th is the last in my file I will not add another sheet. Swan Hedine's "Southern Tibet" & vols. are here - so there is only one answer to your letter - viz Pay the bill & charge us for library account on H.Y. funds. All books of this character on Mr. China Cultural subjects are chargeable to H.Y. Section of our budget.

Left Chungking in late October by steamer for Kiating as the so called "Big Road" to Chengtu was "mud locked." The steamer dropped us off at Suifu & returned with soldiers to the Communist area of the Province - As many native boats had been commandeered, we spent 5 days getting away from Suifu & 7 1/2 days pull to Kiating. There I got a rickshaw for the 100+ Eng. miles to Chengtu. Arrived Nov 18th, having spent 22 days from Chungking much in "pressed" "well shaken" & "running over" with blisters. A bath, a Christian dinner & re-dressing put me right. Since when have been trying to catch up & keep going with calls & wants.

The Semi Annual Bd. Directors Meeting just over. We dealt with "New" Bureau of Education regulations re Universities. One calls for a re-organization of Bd. of Directors - limited to 15 members. So expects amendments before the first document has had all round approval, and then expects again. But of this matter more later.

With greetings to you all Christmas Joy
among you
Cordially
Joseph D. Beach

0426