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January 5, 1932

*ack. 5/3*

Dr. Joseph Beech,  
West China Union University,  
Chengtu, West China.

My dear Dr. Beech,

Let me acknowledge receipt of your letter of December 8th, written from Honolulu. Too bad the boat was a bit unsteady on the first lap of the journey. Hope things went better as you neared the peaceful shores of China.

We are cancelling the \$1.00 check issued to Mr. Ricker.

We are sending Mrs. Beech a check for the \$35.60 shown as due on your account.

Enclosed is a copy of the report we prepared showing the contributions of cooperating mission boards. Replies from the various boards show that they cannot for the most part make any corrections to these figures, and look to the field to do this wherever necessary. We hope that you on the field will now be able to verify or to correct these figures to a fair degree of accuracy, so we can put this long-kicked-about report in final shape and be done with it.

The financial depression is more and more depressed in spots. One would have difficulty selling ten-dollar gold pieces for fifty cents each these days. Mission Boards suffering serious depletion of income and feeling more and more poverty-stricken, so we may find ourselves in a financial hole before the end of the year. Hope for a turn in the tide.

With all good wishes, I am

Cordially yours,

BAG/G

Enc.

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BOARD OF GOVERNORS

OF THE

WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN

CHENG TU, SZECHWAN, CHINA

REV. JOSEPH BEECH, D.D., PRESIDENT OF THE UNIVERSITY



CO-OPERATING BOARDS

AMERICAN BAPTIST FOREIGN MISSION  
SOCIETY

CHURCH MISSIONARY SOCIETY, ENGLAND

FRIENDS' SERVICE COUNCIL, ENGLAND

BOARD OF FOREIGN MISSIONS OF THE  
METHODIST EPISCOPAL CHURCH, U.S.A.

BOARD OF FOREIGN MISSIONS OF THE  
UNITED CHURCH OF CANADA

OFFICE OF THE TREASURER

150 FIFTH AVENUE, NEW YORK CITY

Shanghai, Jan. 12/ 1932

My dear Mr. Garside:

Just a few days ago I ~~wrote~~ asked Mr. Main to draw

on you for a bill of goods from Schmidt and Co a German firm

here for a gold order bill for the Science Faculty amounting

to three hundred odd dollars, the bill not before me as I write

so I cannot quote exactly. This bill was for 1932 order and is

chargable to the 1932 budget. I will report the matter to Mr.

Starrett the acting treasurer. He advised me to pay in consulta-

tion with Mr. Main. This I did and the sight draft is the outcome.

I am today asking Mr. Main to pay a gold bill to Kelly and

Walsh for H-Y account. The bill is for purchases which came at

a saving by paying in gold, so I draw on you rather than charge

with the silver account with Mr. Main. I will also report

this to Mr. Starrett. There will be other accounts of a like

character, but will not mention here as exact amount lacking.

Well the unexpected happens in auto shipments. On arrival here I learned the ambulance was due on Jan 9th instead of about Christmas time as promised. But what with purchasing libraries and an endless lot of duties to perform I have been kept on the go. I am told the ambulance will be in today and I am booking passage on the next through boat to Ichang leaving here, so said, the end of this week, "about" again. I have ordered heating plant for the Library but as it is not on stock must go on without most of this. I will leave advices with Mr. Main re the payment of this. It is chargable to the accumulated balances, unspent, though reserved for some time. There is not much of interest to report of other matters, so I will close with the remark that we are facing one crisis after another in government, every day like the last, but worse tomorrow. Remembrances to all.

Joseph Beech

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BOARD OF GOVERNORS

OF THE

WEST CHINA UNIVERSITY

CHENGDU, SICHUAN, CHINA

RECEIVED  
UNIVERSITIES

JAN 30 1932

JOINT OFFICE

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INDEXED

February 3, 1932. #1

*ack. 5/3*

Dr. Joseph Beech  
Mr. O. G. Starrett  
West China Union University,  
Chongtu, Szechwan, China

My dear Dr. Beech and Mr. Starrett:

I am enclosing herewith copies of the West China Treasurer's Report as of December 31, 1931, and also the Minutes of the meeting of the Executive Committee held in Toronto on January 20, 1932. No doubt Dr. Anderson has already sent copies of the Executive Committee Minutes with a general covering letter. This present letter deals only with financial items growing out of these and other Minutes.

Treasurer's Report for 1931. I believe this report is self-explanatory, and does not require any extended comments. You will note that the Treasurer's Report was prepared before we had received any final report from the United Church of Canada as to the amount of expenditures they made during 1931 on account of salaries and allowances of their representatives who are supported by the Board of Governors. As a matter of fact this figure from the United Church of Canada has not yet been received, so we do not know just what status our 1931 current account will have when adjustments are made. It appears however, that we will probably have a small surplus.

You will note that a problem has risen as to the method of payment to be followed by societies outside the United States, as a result of the fall in the gold value of the British pound and the Canadian dollar. In the second resolution under Action E-1003 the Executive Committee voted that the Boards outside the United States be required to pay during 1931 only the same amount in their own national currency as they expended in 1930 to cover their West China appropriation. This means that the Church Missionary Society instead of paying G \$500, will send us approximately £103, worth about G \$350. The Woman's Board of the United Church of Canada in paying the last \$1,000 of their appropriation will send us \$1,000 in Canadian currency, worth about \$850 U. S. currency. This will mean a loss in exchange of approximately G \$300. The Committee authorized us to charge this against the field gain in exchange account, but I hope that we will have a sufficiently large surplus so that we can take care of this shortage of income here in New York without asking for any adjustment on any of your field accounts.

You will note that the Committee decided that for the time being we

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February 3, 1932.  
February 3, 1932.

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continue to hold Mrs. Moore's gift of \$10,000 here in New York. The Finance Committee has been asked to make a suitable investment of this fund, and I believe that under the circumstances interest should be added to the principle.

Reduction of Income from Mission Boards for 1932 Budget. The economic trend has been very decidedly downward during the last few months. As a result all of our Mission Boards are suffering from disturbing losses in income, and are becoming alarmed as to their ability to meet their commitments during the coming months. All the Boards have been told to make substantial reductions in practically all their appropriations. There is a strong feeling that our Union institutions should bear their share of this reduction. The Methodist Board took the lead in cutting all its appropriations to China Colleges by 15%. This was not an actual reduction in case of West China, since the Methodist Board's share of G \$4,000 redistributed to the Boards from gain on exchange amounted to slightly more than the reduction announced by the Methodist Board. However, the Methodist Board's action was taken by some other cooperating Boards as a signal for them to do likewise. The proposal for further reduction of grants to West China during 1932 was so warmly supported at the Executive Committee meeting, that I was very much afraid that the Committee would recommend that the cooperating Boards reduce their appropriation to West China by 30%, from the accepted figure of G \$6,000 for full participation. This would have meant that the three major boards would this year give only \$4,200.

The only possible compromise anyone could think of was to keep the Mission Board's appropriations at the same figures as have been maintained heretofore, but to provide further relief by refunding an additional G \$4,000 or L.C. \$8,000 from the gain in exchange held on the field. The Executive Committee therefore, recommended to the next meeting of the Board of Governors that such an additional refund be made. The next Governors' meeting will probably not take place until about September, so if the field wishes to raise any objections you will probably have ample time to do so.

There is one item which we failed to clear while you were here, and which should probably now be adjusted on the field:- Last September Dr. W. R. Morse sent us ten volumes of his book "The Three Crosses in the Purple Mists" which you suggested that he send us for any promotional use we might be able to make. He stated that the price of the book was \$2.00.

We failed to pay Dr. Morse for these books before Dr. Beech sailed for China so the account is still open. Perhaps the simplest procedure would be for you to settle the account with Dr. Morse through the Bursar's office, having the Bursar charge our New York account for whatever amount in gold he pays to Dr. Morse. If the Bursar will then notify us as to the amount of his charge we will make a corresponding credit in the field account on our books here, and will debit the Board of Governors account. I would also appreciate it if Dr. Beech would send us suggestions as to the best use of the ten copies of this book.

I am writing a separate letter on the 1932 Budget and various related matters.

Very cordially yours,

BAG:PG  
Enc.

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TRANSFER

WEST  
CHINA

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February 3, 1932. #2

ack. 5/3/32

Dr. Joseph Beech  
Mr. O. G. Starrett  
West China Union University,  
Chengtu, Szechwan, China

My dear Dr. Beech and Mr. Starrett:

This will continue our discussion of various financial matters.

1932 Budget. We are enclosing herewith copies of our 1932 Budget Analysis as of January 31st, prepared on the basis of Action G 978 (c) passed by the Governors at the annual meeting of September 29th and 30th, 1931. The full details of the budget are set forth in the Governors' Minutes, so I believe no further comments are necessary.

Allocation of G \$4,000 from Gain on Exchange. We have this month credited to the cooperating Mission Boards, in accordance with Action G 978 (c) the G \$4,000 refund from the gain on exchange now in the hands of the field authorities of the University. At the same time we have charged this G \$4,000 to account #31.1 as having been disbursed to the field to apply on the 1932 current appropriation of the Governors. I believe that the proper procedure for the Bursar is to take Mex. \$8,000 from the surplus in the gain on exchange, and to transfer this amount to his current budget funds, crediting this Mex. \$8,000 as having been received on the Governors' appropriation of Mex. \$50,000 (G \$25,000). If this is satisfactory will you please put through the necessary adjustments on the books and notify us that this has been done? If you prefer some other procedure will you please let us know?

Thus far we have sent Mr. Main one remittance of G \$2,000 to apply on the 1932 Budget. For the present we will continue making remittances to him at this same rate of G \$2,000 per month. This however, would more than cover the amount remaining to be disbursed in accordance with the Governors' appropriation. Also since remittances be converted into Mex. are sent at the rate of 2 to 1, there will undoubtedly be a substantial gain on exchange. At the annual meeting of the Governors last September the hope was expressed that we could work out some accounting procedure by which the Governors would transmit each year only the amount required to meet their obligations under the budget, and would retain here in New York any gain in exchange that might accrue, rather than transmit it to the field. Where funds are disbursed here in the West for expenditures made under the budget, or where disbursements are made in gold in China to meet expenditures within the budget, there is usually no gain or loss in exchange.

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February 3, 1932.

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The only place therefore at which gain in exchange accrues is where budget funds are transmitted to China and are there converted into Mex. Could you give us an estimate as to how the funds appropriated by the Governors for this year's budget are likely to be divided into the following classes:-

- (a) Hold in New York for disbursements in gold.
- (b) Disbursed in China in gold.
- (c) Converted from gold into Mex. at prevailing rates of exchange

If you were to estimate, for example, that the amount to be converted from gold into Mex. would be around Mex. \$10,000, it would be necessary for us to send to the field, or authorize the field to draw, only that amount in gold which would be required to purchase Mex. \$10,000. The rest of the \$5,000 set aside for meeting this obligation in the budget would then be retained here in New York as gain on exchange. This, in effect, is the procedure we are following with several of our China colleges, and I believe it has done much to simplify our financial transactions and to make it easy for us to account promptly and accurately for all gains and losses on exchange.

*Attached to Mr. O. G. Starrett's letter*

Status of gain in exchange account as of December 31, 1931. We attach copies of the tabulation prepared under Mr. Albertson's direction at the time of the annual meeting of the Governors on September 29 and 30, 1931, showing that on December 31, 1930 the surplus in the gain in exchange account held on the field was Mex. \$47,811.04. The Governors are very anxious to have as promptly as possible a report as to the status of this account on December 31, 1931. Inasmuch as the exchange ratio during 1931 was quite favorable the field no doubt added a substantial amount to this earlier figure. Will you please send us a statement showing just what additions were made to the account during 1931, and how the balance stood on December 31, 1931?

I understand that the field is keeping a separate and distinct account for gain in exchange, so that it will be a simple matter for you to make such a report as this.

Very cordially yours,

B A GARSIDE

BAG:PC  
Enc.

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ESTABLISHED 1910 IN

CHENG TU, SZECHWAN, CHINA

REV. JOSEPH BEECH, D.D., PRESIDENT OF THE UNIVERSITY



OFFICE OF THE TREASURER

150 FIFTH AVENUE, NEW YORK CITY

Ichang - Feb 4/32  
ack 3-21-32

AMERICAN BAPTIST FOREIGN MISSION  
SOCIETY

CHURCH MISSIONARY SOCIETY, ENGLAND

FRIENDS' SERVICE COUNCIL, ENGLAND

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METHODIST EPISCOPAL CHURCH, U.S.A.

BOARD OF FOREIGN MISSIONS OF THE  
UNITED CHURCH OF CANADA

My dear Mr Garside:-

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What a year of floods, famine & then no water & too much to eat. Two weeks and a day from Shanghai to Ichang partly due to such low water that we had three days wait at "low point" at which point too little water & too much communists. Gunboat stood by & a guard on board had 50,000 rounds of ammunition. No use for it. The captain a few days ahead of us is still in the mountains with "Soviet" demands running into millions. He had no guards and the Naval Patrol is under fire from other than Communists because he did not.

Low water & accidents out of all proportion to boats have cut off a good share of Up River Steamers. So here I am anchored since Sunday the 31st looking for a smoke cloud that indicates a steamer is coming down for Chungking to take me my impedimenta up. Expect one tomorrow or next day. By the time I get to Chengtu I shall promise my record for delays. Meantime we get rumors of all kind of things - war ahead & partition behind Japan burning up China & US Marines fighting the Japanese. Fortunately the Gunboat lives & gives us some real news & that is bad indeed. You have it & know full well what is fiction.

So far the Ambulance has come along OK. It rests on a flat boat, waiting like my self for that steamer. (Later Jan 6. Steamer here leaves tomorrow)

Business over

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Item -

While at Shanghai I placed an order for heating plants for the library bldg & partly for Administration Bldg.

The contract includes - as estimated at the time

US\$ 1419.40, Library Bldg Boiler radiators ~~and~~ <sup>and</sup> heater for Adm. Bldg.  
TIs. 293.98 Arcola Heater & materials for Adm. Bldg.

TIs. 2120<sup>53</sup> For large Library hot water piping etc.

? Tools for the Job -

Lake out? 3 ← Freight from Shanghai & inland taxes.

For the Library Bldg there is or should be a part of this amount on hand. I felt it necessary to place the order while I was where it could be done to advantage. I am proposing the following sources for

RECEIVED  
UNIVERSITY

MAR 12 1932

JOINT OFFICE

1. The amt already voted & on hand <sup>figures later</sup> (included in ~~1932~~ special)
2. The balance paid from --

a) accrued balances on hand in Shanghai  
(Not designated for specific ends)

b) The Library share in H.Y. appropriation.

The bill will fall due when the goods reach Shanghai in April or May. Will you bring the matter to your Executive or Finance Committee and authorize payment as per a) & b) as may be found equitable & permissible as between a) & b, and as shall not involve the Governors in any indebtedness.

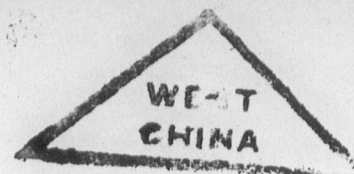
Regret that I cannot be more specific as to the exact amounts until after reaching Chengtu. I thought it advisable to report it, however, that general assent might be had before the payment of bills fall due.

I ought to add the advance information that other buildings will require heating plants if we are to avoid the present waste of fuel & danger to buildings from fire. But that will come later. Very truly  
Joseph Meach



2-4-32

WEST CHINA UNION UNIVERSITY



While at Shanghai I placed an order for heating plant for the library building and partly for administration building.

The contract includes - as estimated at the time.

U.S.\$	419.40	- Library Building Boiler, radiators and Vecto heater for Administration Building.
Tls.	293.98	- Arcola Heater and Materials for Administration Bldg.
Tls.	2,120.53	- For large Library job mostly piping, etc.
	?	Tools for the Job
Later on	?	Freight from Shanghai and inland taxes.

For the Library Building there is or should be a part of this amount on hand. I felt it necessary to place the order while I was where it could be done to advantage. I am proposing the following sources for payment.

1. The amount already voted and on hand, figures later (included in 1928-29 special)
2. The balance paid from
  - (a) Accrued balances on hand in Shanghai(not designated for specific ends.)
  - (b) The Library share in Harvard-Yenching appropriation.

The bill will fall due when the goods reach Shanghai in April or May. Will you bring the matter to your Executive or Finance Committee and authorize payment as per (a) and (b) as may be found equitable and permissible as between (a) and (b), and as shall not involve the Governors in any indebtedness.

Regret that I cannot be more specific as to the exact amounts until after reaching Chengtu. I thought it advisable to report it, however, that general assent might be had before the payment of bills falls due.

I ought to add the advance information that other buildings will require heating plants if we are to avoid the present waste of fuel and danger to buildings from fire. But that will come later.

(Signed\* Joseph Beech

0280





West China Union University

February 11, 1932

*ack. 5/3*

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan, China

Dear Doctor Beech

Your letter of January 12 from Shanghai addressed to Mr. Garside came to hand.

We hope you and your ambulance left Shanghai before the Japanese began operation. Otherwise you would probably have some difficulties.

Two drafts have been received up to date, one charged against General Budget account for \$313.27 and another for \$355.55 charged against the Harvard-Yenching account.

The crisis in government which you mention might be solved by the Japanese in their aggressive tactics in Shanghai. It appears as though the Chinese Government is becoming solidified, and there is some sentiment of unity at the present time. We sincerely trust that this continues.

You cannot imagine how we miss you around the office. Miss Sakmann frequently sheds tears because you do not put in your usual appearance, and we frequently wish that we had one of your large photographs which could be hung on our walls so as to more frequently remind us of your genial personality.

I trust you will write us frequently and keep us informed of conditions, and we are also praying and hoping that the Good Lord will see China through these trying times.

Very cordially yours

*C. A. Evans*  
Assistant Treasurer

CAB:MS

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TRANSFER



West China Union University

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February 26, 1932

*ack. 5/3*

Dr. Joseph Beech  
West China Union University  
Chengtú, Szechwan, China

My dear Doctor Beech

Due to your relentless effort and captivating personality the money is still rolling in for the ambulance. We are looking forward to the time when this fund will so increase that it will provide an endowment fund for operation. \$300.00 has been received through the Methodist Board from various donors at Wesleyan University, Middletown, Connecticut. We are therefore authorizing you to draw this amount in the usual manner and as you may see fit.

We would like to write several pages on the prevailing conditions in China but must resist the temptation at the present time.

Very cordially yours

Assistant Treasurer

CAE:MS  
CC: Later Mail  
CC: Accounting Office

0282





March 8, 1952.

ack. 5/3

Dr. Joseph Beech,  
West China Union University,  
Chengtu, Szechwan, China

My dear Dr. Beech:

Congratulations on your safe arrival at Chengtu! We were very happy to receive this morning your cablegram from Chengtu, which we have decoded as follows:-

"ARRIVED HERE SAFELY. ALL IN GOOD ORDER. PLEASE INFORM MY WIFE  
WESLEYAN. AM DRAWING ON YOU FOR G \$1,450 HARVARD-YENCHING  
INSTITUTE LIBRARY HEATING PLANT MAY 1ST 1952. BEECH."

I am passing on this good word to Mrs. Beech and Wesleyan University, and am also communicating it to Dr. Anderson.

The draft of G \$1,450 of Harvard-Yenching Library funds on May 1st, 1952 is quite in order. We will await receipt of your draft in due course.

Very cordially yours,

B A GARSIDE

BAG:PC

Auth. entered  
J.O.C.

0283



*H. Joseph Beech*

TRANSFER

WEST  
CHINA

West China Union University,  
Chengtu, April 14, 1932.

INDEXED

The Romance of the Wesleyan University-West China Ambulance.

Like many another romance it has a touch of adventure and affection back of it. Thirty-three years ago the students of Wesleyan began "a nickle-a-week" enterprise for Christian foreign missions. It has never stopped. The first contributions helped to send Fletcher S. Brockman to China. Two years later the students' committee wrote "Joe" Beech '99, who was then in West China, (and is here now) asking if he could use the six hundred and seventy-five dollars they had collected. Could he? Rather! For he had forty poor boys in his Chungking Boys' School, no mission funds available, his own earnings consumed, and no homes to which the large majority of the boys could go when the last bowl of rice was served. That is how the romance began.

After the Chungking Boys' School, came the Chengtu Methodist College, and then, the West China Union University, each of them adopted as the child of Wesleyan. In addition to the yearly contributions of the students and the faculty, and the gifts of alumni and others at commencement; Neumann '95, Yard '95, Larkin '18 gave valuable years of service here, Neumann being supported by Theodore Richards '88 and Larkin by the faculty and student contributions. Alexander M. Atherton '97, whose name in the Alumni Record is marked (\*) lives on here in the spacious and beautiful memorial building given by Frank C. Atherton '98 and the Atherton family. From this same source other gifts have come and are continuing like the student gifts each year. President Raymond served on the organizing committee of the university and assisted in formulating the constitution. Professor Rice followed him as a member of the Board of Governors, serving with that same devotion and ability that have endeared him to Wesleyan. President McConoughy now fills the vacancy occasioned by his death. This brings us to the Romance of the Wesleyan Ambulance, for President McConoughy remarked, "Interest in Wesleyan would be stimulated if we had a specific project". That project was given in the call for \$1750 for the purchase of a West China ambulance, needed to serve the hospitals associated with our Medical-Dental College.

On the morning of October 16th, 1930, a sample Ford ambulance blocked the approach to the Wesleyan Chapel. A large banner covered it, inscribed, "Send me to West China". That morning the story of its need was told, and at noon subscriptions were solicited in all the "Houses". By two that afternoon Professor Herron reported that \$1100 had been subscribed by the faculty and students. He said, "You can order your ambulance, we will pay the \$1750". They did. But I didn't order. I saw another bill that ~~after~~ must be met before the ambulance reached the West China campus, and that bill exceeded the cost of the car in America, plus trials and difficulties that the dollar sign could not express. How that account was met is another chapter.

0284



APR 14  
1932

The story of the Wesleyan Ambulance was told to Mr. Edsel Ford. He paid for the transportation to Shanghai. It was repeated to a friend in New York. He paid for all the extraparts and more. It was just referred to at the First Methodist Episcopal Church, Montclair, N. J. and \$400 came. Encouraged to this degree, I visited the Ford general offices and ordered the car and equipment and started for China. The ambulance, shipped from Edgewater, N. J. via Panama, was well on its way before I passed the Golden Gate.

Customs, taxes and surtaxes, delays and impositions stretch out like hurdles that the carrier of merchandise must mount and surmount if his destination is the far interior of China. I approached Shanghai in a hopeful mood that the 33% automobile customs charge could be escaped. The car complete and the transportation to Shanghai amounted to about \$2100, upon which about \$700 might be claimed. When I arrived the government had fallen, there was no minister of finance to whom I could appeal. Later, when one was appointed, he "knew not Joseph" and could not be found. The Chinese Superintendent of Customs declared he knew me, although I did not know him. He wrote a letter to the Commissioner of Customs asking that official to pass the ambulance free of duty. "I would like to", said he, "but can do so on the Finance Minister's order only." He lifted the palms of his hands in a gesture of despair. "Who is the minister and where can I find him?", I asked. Phone messages gave us the wrong address, but by chance I stumbled on to the right one. He was not there, but his friend and my friend ~~was~~ there. The next day the assistant minister presented me with a large seal-covered envelope with the request that it be presented to the Commissioner. <sup>That official</sup> glancing over the Chinese document he remarked, "Never saw anything like this before, but your ambulance is free of customs charge and surcharge." Two days later, at the Ford headquarters, I had my first look at the ambulance. It was a far more beautiful car than that shown at Wesleyan. The Wesleyan colors encircled it, a cardinal cross with the Wesleyan seal in bronze was on each side of the car, the main colors being very delicate green and grey. "There is nothing like it in Shanghai. It excels anything Ford Company has exhibited," said the representative. The China Press man had learned of its arrival and was there with camera to get the picture and the story. A half-page photograph and the story of the Wesleyan Ambulance was on the front page of the next Sunday edition.

When I climbed aboard the Yangtze Rapids Steamship "I-fung" in the early mists of the next morning, Sunday, January 17th, I found the ambulance on deck in need of a friend. It had one near by for the remainder of the long journey of 1750 miles. Nuts were tightened, removable parts were removed and every effort made to preserve it intact. Remember this was the first ambulance seen west of Shanghai. Many of the passengers and laborers at the ports of call fondled it to such an extent that the newly painted Chinese characters began to disappear. The nickled objects were kept bright, and some muttered as they expressed, "Who wouldn't be sick to get a ride in this." Such was the affectionate reception along the way.

The great floods of the Yangtze had passed out to sea leaving little evidence of their visit except in wreckage and silted channels. Shallows and constantly shifting channels made progress slow. The "I-fung" dropped anchor at Ichang, 1000 miles west of Shanghai, Sunday morning, January 31st. From the American gunboat anchored at this port we received our first information of the outrageous attack on Shanghai and the wanton destruction of life and property. The Ichang officials had the news and were fearful lest a similar fate awaited their city from the two Japanese gunboats anchored there. Troops were moving.



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but not toward Shanghai, and so far as is known we still have our full quota of more than 500,000 soldiers in this province. Students ~~classes~~ have agitated, special editions of daily papers have been hawked on the streets, enlistments have increased and the "goose step" shakes the earth on every vacant lot that soldiers can commandeer. Our university campus has had thousands of these soldiers and our students have petitioned that they move to Shanghai. Like the poor, they are still with us. It's a long cry from Szechuen to Japan.—We return to the ambulance.

There was only one steamer on the Upper Yangtze, at this stage of water, that could take the ambulance on its decks. The "I-fung" drew too much water and lacked the power to go beyond Ichang. It lowered the ambulance to a flatboat and departed. Eight days thereafter it was safely on the top deck of S.S. Chichuen when she lifted anchor and headed for the gorges and rapids of the Upper Yangtze. During those eight days the ambulance <sup>had</sup> its own troubles. Buried under a foot of snow on the flat-boat anchored in mid-stream, it looked <sup>the</sup> victim of circumstances <sup>that</sup> it was, when a few days later it was hauled aboard the steamer. Having no crane we built a gangplank from the flat-boats to the "Chichuen" top deck. <sup>between the steamer and</sup> This we propped up by bales of cotton on other boats ~~lower~~ than the flatboat. The car was next man-handled toward the gangplank and the forty man power push-pull started. When fully on the 25 foot climb the cotton braces began to topple and one hind wheel crashed through the plank. The pushers and the brace-holders took that for a signal to depart. The rope to the deck and the broken plank saved it from a bad retreat. A wind-storm, rough water that started each boat rocking in its own uncontrollable fashion made propping a difficult and somewhat dangerous task. "Let it down," yelled the crowd. "Pull it up!" I cried, for once down, I feared it would stay down for many a day. It was ticklish business as the crowd of coolies pushed, pulled and held props in place. But groaning in discordant unison they lifted it a foot, then another and it was on its way. I got my first look at the bottom of the car as it went overhead. It did not look like the admired Wesleyan ambulance from that place of vision. I felt so fine and breathed so freely as it went on deck that tips were akin to thanksgiving.

Astride of the deck, shielded from soot by a tarpaulin that enveloped it, the ambulance danced its merry way over the Yangtze rapids, and at the end of the fourth day was tied up at the wharf at Chungking, having made over a hundred miles a day. Here and beyond tax stations are as common as gas stations on an American highway. A motor car agent informed me that over three thousand six hundred dollars in silver currency would be required for taxes ~~had been added that brought the~~ from Chungking to Chengtu. His estimate was too low. Another tax had been added that brought the figure beyond four thousand dollars. This was equivalent to U. S. \$1000. Fortunately I was in the land of my friends. "Robbers", some call them, when these taxes are encountered.

I told the story of the Ambulance to the Marshall of the twenty-first army, who governs the southern half of the province and <sup>an</sup> army of more than 120,000 men. He placed his seal on an order to pass free through all his territory. By way of recompense I treated him to a ride in the ambulance which had been pulled up the steep cliff by the Ford agent <sup>of</sup> the city. I dined with another official whose station must be passed. His signature and seal to the order was the first course of the meal. Two passes came from the commanders of the twenty-fourth and twenty-eighth armies in response to messages to Chengtu. These passes covered the ambulance, and eleven pieces of baggage and freight that would have cost in taxes another sum of about \$350 American money. They saved a vast amount of trouble also. Stopped by officious tax

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TRANSMITTED APR 14 1932

gatherers and soldiers, they saluted instead of haggling, when the orders were opened to their gaze. When we got upon the highways, the road commissioners, whose joy it is to collect road taxes, had "no words to say". The ambulance costs in America were equaled by the taxes forgiven. It was a gracious act for the Finance Bureau to pass the ambulance in Shanghai when money was their greatest need. It was an indication of a friendly attitude that deserves more than a passing notice that the Szechuen officials let us through their many stations. Friends to noble endeavors are not confined to one side of the Pacific.

After the ambulance had been lowered down the steep Chungking cliff by an army of coolies, it next rested on a junk that was pulled up stream for eight days by trackers to the town of Tunglan, the southern terminus of the Chengtu motor road. Here the twenty-fourth army tax station and several flights of stone steps had to be surmounted before we could reach the road. <sup>4</sup> The tax station was easy, its personnel courteous. The steps were difficult and not without danger to the car. We resorted to ropes and an army of coolies, the method used to get it up the gangplank of the "Chuchuen", ~~and~~ off that steamer at Chungking, ~~and~~ <sup>and</sup> got it up the and down the cliff at Chungking. It did not work at Tunglan. Coolies distributed along the flights of steps grasped the cable and took a running start. The Chinese driver, who had come from Chengtu to drive the car there, stepped on the gas. It responded to this double power in an unexpected manner, reared up like a frightened horse and plunged ahead. The pullers near the car scrambled for safety. Those at the top continued to run. It had to be full speed ahead now for the man in the car. Bang, crash, it went in to the succeeding flights. Scraping at the rear, raring at the front, it raced its way to the top and landed on the highway. Improving ground ever treated a car like that ambulance <sup>was treated</sup>, and we demonstrated that we might use the attic for a garage. Aside from damage to the rear step, it was safe and sound. The populace and soldiers ran from both ends of the town to get a look at it. I acted as riot squad and pushed them away from it, saying, "This is a sick man's car, get off". The commissioner of roads joined the crowd and announced that a heavy car like that could not go over the road. Three days of rain and another after, our arrival determined that we must at least wait. The commissioner became friendly, stored the ambulance in his garage, dined us and presented us with a free road pass. Tales of 'seas of mud' <sup>caused</sup> us to ~~decide~~ <sup>decide</sup> make two trips in order to transport our baggage to Suining. We refused friends a ride, insisting that our load was too heavy, and were in the act of bidding farewell when a military officer arrived. He begged to go with us, we begged him to take the next day's bus. He pleaded haste and urgent duties. Unwillingly we capitulated and told him to get aboard. He, turned out to be two, for a wife appeared. Then he turned out to be three for she had a son. Another look and "he" had become four for his soldier guard was in the ambulance. That look was vocal. "Oh, he must go along to protect me," said the officer. "I'll protect you," I replied. "But my revolvers," he retorted. "They may ride", I conceded, "but the guard walks." He did, and the wife was custodian of the weapons. Such is life with an auto and an inch of spare room, for favors are the lubricants of the road. Three trips, 130 miles, consumed the whole day, and gas a plenty.

The next day was spent at Suining, a flourishing city burdened with thousands of soldiers. By unboxing our freight it was possible to get all our goods in the ambulance. "The heavy, look at that tire," said the driver. "Free air" remedied that manifestation. Then came the road commissioner with a free road-pass, and with him came the sister of the

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commanding general of the city who wanted a free ride. We accepted the pass, and successfully declined the lady. By noon we had passed over the worst section of a muddy and bumpy road that tested the springs adjusted for ambulance uses, and were negotiating with ferry-men to carry us across the river at Kienchow. Five men, two dollars and a big flat-boat did the business. Stopped by the soldiers, we served notice that we had the freedom of the road and the country, and were soon on the last 50 miles lap of our journey from Detroit to Chengtu. This road was in excellent condition. The section over the mountains bordering the Chengtu Plain is a tribute to the builders. The run down to the Plain was an experience to be remembered. Our top-heavy load called for caution in rounding the many sharp turns, and governing speed. The driver had a minus quantity of it. We overtook a fine family sedan, running on its rims. It would not hear us, it did not see us, but it always swerved toward us when we aimed to pass. "Lu tsu" would translate our American term for that type, but it would be lost in Chinese.

Villages multiplied as we neared Chengtu. Barrows, rickshaws, buffalo-cows foot passengers and companies of soldiers called for incessant blowing of our horns. It looked like circus day with the country-side all in the highway as we approached the East Gate suburb. "Slow," I called to the driver. He replied with more gas and more noise. I worked the siren. The crowd split like the opening gates of a canal ~~lock~~ as we rushed ahead. The East Gate guards halted us and that jammed the traffic in both directions. We felt for the pass, but before we could produce it, the University Chinese charters, "Hwa Hsi," on the sides of the ambulance, sufficed for us to get on.

Sidewalks are in the middle of the roads in this populous city. So we continued through the city as we had approached it, and on through the South Gate to the University Campus, arriving at 5.30 P.M. March 3rd, just fifteen hours ahead of the telegram I had despatched that early morning informing the university when we expected to arrive.

The ambulance was promised at Wesleyan, October 16, 1937, the order was placed at the Ford Dearborn offices, October 24, and ~~left~~ <sup>to be sent</sup> shipped from Edgewater, November 9. It arrived in Shanghai, January 14, ~~and~~ left January 17, ~~and~~ <sup>arrived at</sup> ~~Shanghai~~ <sup>Chengtu</sup> on March 3rd, 1937, just in time to convey a member of our staff who was afflicted with cancer, the first hundred and fifty miles on his homeward journey to Canada. Radium and apparatus for deep X-Ray therapy we do not have in this part of the world, so treatment could not be given here. On its return, it was exhibited <sup>at</sup> the home of the commander of the Twenty-eighth Army, and driven through the city with him as a guest. The story of the Wesleyan Ambulance was told to the Student-body at the Sunday evening chapel service and continued at the Wednesday ~~at the~~ assembly. It blocked the approach to the Chapel in much the same fashion that the sample car stood before the Chapel of Wesleyan. It made the rounds <sup>of</sup> the city hospitals, was visited by the Mayor and other officials; the former remarking, as he was invited to take a ride, "I hope to keep out of that car".

It is now in the keeping of the Hospitals' Board, who have written their thanks to Wesleyan through President Mc. Conoughy. It is not enough that I should have shared in that expression, I take this opportunity to salute the Old College in genuine appreciation, and quote from the Hospitals' Board resolution the statement of our hopes for the first ambulance in the interior of China, the "Wesleyan University-West China Ambulance": "The ambulance increases the opportunities for service of the hospitals and their various staffs to a very marked extent over the whole province. It gives a broader basis to the applied field in our work of medical education". As I write these words the ambulance is on a mission of great urgency. Four boys, in the school for missionaries' children here, were bitten by a dog that later examination revealed had hydrophobia.



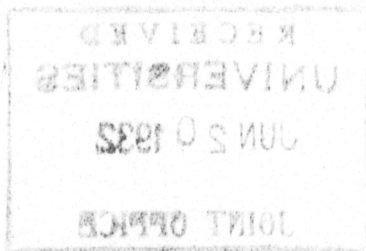
The Wesleyan Ambulance, 6.

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TRANSFER

Anti-toxin was telegraphed for to Shanghai, to be sent to Chungking by aeroplane. Time may be life in this case, and the ambulance may prove to be the saving element. The ambulance, the boys and the doctor are racing to Chungking.

14/ Joseph Deech



~~Copy made by one of our students, explains typing errors which under the circumstances I trust you will pass over forgivingly. JB~~

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APR 14 1932

The Hawaiian Ambulance, 6.

Anti-toxin was telegraphed for to Honolulu, to be sent to Honolulu  
by aeroplane. Time may be life in the case, and the ambulance was  
proved to be the saving element. The ambulance, the boys and the  
for are racing to Honolulu.

*Joseph B. ...*

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TRANSFER

WEST  
CHINA

INDEXED

West China Union University

April 21, 1932

Dr. Joseph Beech  
West China Union University  
Chengtú, Szechwan,  
China

My dear Doctor Beech

Another \$200.00 has been received through the Methodist Board from the friends and alumni of Wesleyan University, Middletown, Connecticut. This is for the ambulance and shows how your good work is bearing fruit.

Accordingly we are authorizing you to draw this \$200.00 as you may see fit either directly from your office or through the Mission Treasurers in Shanghai.

Very cordially yours

Assistant Treasurer

CAE:MS  
CC: Accounting Office

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West China

CHENGDU, WEST CHINA  
May, 3rd, 1932.

INDEXED

My dear Mr Garside and Mr. Evans:

Please take this as an attempt to acknowledge letters from both of you, including joint letters to Mr. Starrett and me, as follows: Nov. 14; Dec. 14; Dec. 28; -Feb. 3 with enclosures to JB&S; Feb. 4 to S with copy J.B; Jan. 5; Feb. 11; Feb. 26; Mar. 6.

The last letter to you of which I have copy here was sent you on Jan 12. Since arriving here I find that the last paragraph of that letter will need amendment as far as the heating plant item is concerned for reserved balances have been used to a considerable extent for furniture etc.etc. Will state the case later, in ans. Mar. 8.

I will let Mr. S deal with some of the financial items, but I can say that there is still confusion in adjusting the accts as they appear here. I will appreciate it if you will send the list of items, credit balances which the Governors did not appropriate, but returning the same to the University as they were more or less "ear-marked" for use here. Mr. Albertson, read that list, I did not have a copy and no copy is available here. We have a list which Mr. A. left with Mr. Taylor, but I believe the list as read at the Governors meeting is not identical with the list we have.

In your copy of "Proposed Revision of Plant Accts" the words "Plant funds transferred from current(field)" occur five times. The Bursar has no building accounts here and he is at a loss to know from whence these cash items come. I am without record other than the "Journal Entries" you have sent. *Can you help us?*

Coming to yours of Feb. 3. and Exec. Minutes. I note with concern the proposals re reduction of income from the Boards and the methods of adjusting from exchange balances. Re the proposal to take another \$4000, or rather to recommend it to the Governors, something will be said in proper form, just now let me remark that I fear our gains in exchange are a temptation. I know some boards are having a harder time than others and that reduction may be inevitable, but at its worst I should hope that the Boards would do their best to meet their quota, failing, that the unpayable balance be made up from exchange gains. There have been many calls on the Board for funds for a variety of purposes that the budget could not supply. They have waited for just such a time as this. I deem it tragic if they cannot go forward in this favorable time. Of course I fully recognize that we must keep a workable reserve for contingencies such as the Boards now face and exchange imposes. *Heating plants are examples, electric light, etc*

For the present and in view of the Executive's action, it is almost necessary that Mrs. Moore's gift be placed on interest, the interest to apply on the principal. The war with Japan has of course created a condition which will justify us in holding the fund, or at least I hope Mrs. Moore will deem our action justified. I note that the clinical hospital is on the agenda for the Governors meeting. I will try to have something constructive to offer by that time.

*See 2948* In the Dec 31 endowment section, page 1, I note that the Kate M. Atherton fund is marked for "Repairs and upkeep". I suppose that you have not yet made the change stated in my notes of Oct. 15, or that you are waiting till the \$1421.90 belonging to that fund is transferred. We need that fund for "Special Requisition, Library."

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West China



TRANSFER

Union University

MAY 3  
1932

Garside-Evans 2

CHENG TU, WEST CHINA

The "Repairs and upkeep" account is well taken care of in the Coles endowment. What I fear is that some of our departments will go a starving because the budget drain for salaries will leave too little for some other things, such as Library. We will of course get what we can for English books in the budget, but we should have a special reserve to call on from time to time, interest being added to principal when the interest is not requisitioned. Please make this change in the name of that item. If I remember correctly, the Governors passed it after this fashion.

Dr. Morse will be given a gold order or draw the amount for his books here. I will send you names later after consultation with librarian. She has been confined to her home for about a month, with a sprained member.

I thought you might like a copy of the enclosed Romance. You will observe it was written from the Wesleyan angle. Will you pass it along to Dr. Edwards and Mr. Reed on the sixth floor after you have wept over it.

I wrote Dr. Graham re books and equipment he wants to bring out. I suggested that he see Dean Chase and then you. If he should fail to get to Dean Chase, I deem it in order to honor his bill, if as I stated to him, it is kept to a limited group of essentials for his work. This also covers the photostat copy of the shelves of the Chinese library at Washington. These charges are as you will see for H\*Y acct.

You will be interested to know what I have been doing these several days. It started when the folks here put in a "deficit" of G\$2107 in their 1931 budget income and spent it. They then overspent over Mex\$6000 for which they did not budget in that year. This piled up a deficit of over \$11000 Mex. Then they approached 1932 by adding G\$2576.50 as "income" investments. This was another "deficit" as there were no investments. I think some of them expected that my rich uncle would come out with me. He did not. We have done some drastic robbery of depts. and consumed the credit balances from 1927-30, insofar as we have them, and insofar as they were not actually spent or contracted for. We are balancing our account to the end of June<sup>30</sup> and on July 1 will start a new financial year, July-June 1932-33. We will allocate one half of the 1932 budget to the new account and budget our askings for the first half of 1933, only. Thereafter the budget will follow the school year July-June. I think you will like this, if I remember aright. See Faculty Min. 51, Jan 7/32 for the above items (pp 8)

Now just a word re the Heating plants for administration and library buildings. Mostly library. The charges as I now have it are as follows Gold HY \$1419\*. This will go to you for payment. Payable here Tls 293 and Tls 2120 and perhaps about Tls 600 for tools. These amounts are not final, as changes in piping have been ordered, but they will indicate about the costs at Shanghai. Transportation and taxes enroute will be added, and this will be quite an item if we cannot get the customs remitted (Taxes) I think I can find about \$1200 here in the original reserve balances for this purpose. I request that we be allowed to charge this bill for deficit to the Gain in exchange or interest on such gains. This is as I wrote at the time the goods were ordered.

All well here and conditions peaceful and work going on in good shape. Remembrance to my friends in your office, Yours Joseph Beck

P.S. Am glad the Adventure sent in their gift plus \$100. That \$100 comes from having the Richards as friends passengers to Hsinchu - Have pretty them.

\*This may be reduced further.

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CHENGDU, WEST CHINA

May 6/32  
ack. 6/20/32

Dear Mr. Evans: —

Yours of Mar 21 re the J.C. Williams

Gift of \$100 received —

Will you please send that gift of \$100  
to Mr. Dain subject to my order. I will,  
on notification from you or him (Please ask him  
to notify <sup>me</sup> of the exact exchange) then apply  
it as lubricant to some of the dry bearings  
in our machinery here in such a man-  
ner as will, or may, satisfy Mr. Williams,  
and help the local friction.

Will write him and you of the use made  
& thus end your suspense.

If you have any other detachable accounts  
that I might apply to causes that cry to  
the budget in vain because it is "blocked off"  
in such a manner as always over reaches  
and leaves difficulties that look to me  
for help. Yours — thankful for this reminder,

Joseph B. Beech  
Mailed Mr. G. You the "Ambulance Story" photos etc. etc. yesterday. Notify if recd.

The continue to show in good shape with a  
fine feeling among us and the Province is at peace  
though we have "Chicago pockets" in spots — JCB

0295



Great China and

CHENGDU, WEST CHINA



May 1932  
Mr. [illegible]  
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WEST  
CHINA

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West China Union University

May 23, 1932 #1

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan  
China

My dear Dr. Beech:

We are enclosing herewith four copies of the annual report to be submitted by the University to the State Education Department at Albany for the fiscal year ending June 30, 1932.

Last year our report from West China was rather badly delayed, had several errors and omissions, and was not properly sworn to by the President of the University as is required under item 10. Our friends at Albany have much more extra work when unsatisfactory reports are received, and it takes a long time to rectify errors when one has to correspond with the field, so I hope that the report this year will be complete and accurate. In lieu of a notary public, the American Councils *consul* at our various university centers usually administered the necessary affidavit under item 10.

Please send us back two copies of this report, one for our file in the office, and one for forwarding to Albany. If you care to send us a third copy, we could send it to Dr. Anderson for his files.

Very cordially yours,

B A GARSIDE

BAG/RC

0297





West China Union University

June 20, 1932

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan  
China

My dear Dr. Beech:

Those pictures of the ambulance are awfully good. The ones graced with your becoming presence are better still. You are a decided improvement to everything. (Miss Craig is taking this letter and is wondering when people look at you, if they would need the ambulance. Are you such a miracle man?)

The \$100.00 from J. C. Williams has been sent to the Associated Mission Treasurers, and I have asked them to tell you the exact amount of exchange.

I am reluctant and very sorrowful to state that there is no more grease of like nature for the squeaking machinery, and therefore your oily, smooth words will have to answer as a substitute. More power to you!

In the meanwhile, we are awfully glad to hear from you and always welcome the side remarks as well as the main topic of conversation.

Very cordially yours,

Assistant Treasurer.

CAB:C

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WEST  
CHINA

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West China Union University

June 29, 1932

ack. 8/22

Dr. Joseph Beech  
West China Union University  
Chengt'u, Szechwan  
China

My dear Dr. Beech:

We are enclosing herewith copies of journal vouchers Nos. 167 and 168.

Your memorandum dated October 15, 1931 issued to the New York Office reads as follows:

"The Board of Governors authorized that the Kate Atherton gift be set aside in a special account, the income therefrom to be used for special extra budget library purchases. I request that sufficient be taken from the income from this fund to raise the principal to \$4,000; that the income from this total principal be held in New York against requisitions which may be made upon it from time to time."

Journal voucher No. 167 transfers \$78.10 from the income account to the principal account, thus increasing the fund to \$4,000.00.

Oct. 31, 1931 - Acct. 117, Kate M. Atherton	
Endowment Fund. . . . .	\$3,921.90
June 29, 1932 - Income transferred. . . . .	78.10
	<hr/>
	\$4,000.00

Journal voucher No. 168 transfers the balance of Kate M. Atherton Endowment Fund income, \$16.81, from Acct. 137, Endowment Income General, to a new account 175.4, Income-Kate M. Atherton Endowment Fund. All income accruing on the principal of \$4,000.00 will be held in this new account pending requisitions which will be drawn against this income from time to time for special extra budget library purchases. We will look to you for instructions as to disbursements from this income.

Also enclosed please find check for \$67.46 representing income received on Rosemond and General Scholarship Funds July 1931 to June 1932, inclusive. This is sent in accordance with my letter to Mr. Starrett, March 19, 1932.

Very cordially yours,

Assistant Treasurer

C  
Encs.

0299





INDEXED

West China

July 2, 1932.

ack. 8/22

President Joseph Beech,  
West China Union University,  
Chengtu, West China.

My dear Dr. Beech,

We have received the pictures and description of the Romance of the Wesleyan-West China ambulance. I have forwarded to Professor Herron the pictures intended for him, and am forwarding the others to Mrs. Beech after showing them to Reed. I have also had the Romance mimeographed and distributed to the Governors and the others you mention. Am beginning to receive comments on how interesting a story it is.

President Daang has been around New York City at intervals for about a month now. He is a very delightful chap and we have all enjoyed the privilege of meeting him. He received his D.D. from Garrett last month, and is spending the summer at Drew. He is seriously considering spending a year at Drew in the expectation that he can get the requirements for his Ph.D. finished in that time.

We are not at all clear here as to the exact nature of the University's financial arrangements with President Dsang, or what the Governors should do to help him make his year in this country profitable for himself and the University. I have been asked to write you for information and advice on these matters. We do not know of any financial assistance the field administration of the University has planned to give Dr. Dsang in meeting the costs of living and of study in this country. The Governors have therefore made some modest advances to him to cover his expenses this summer, and will continue to care for his expenses till we have time to hear from you. He understands, that with the financial help he hopes to get at Drew, he could get through there for a year on G.\$400.00. I believe, however, we would have to allow more than that. He is hoping that the cost of his return journey will be covered by the Methodist General Conference. With what we have already advanced, plus the amount required to meet his expenses during the coming year, Dr. Dsang's needs will be around a thousand dollars. How much of that will the field provide, and how much do you look to the Governors to furnish?

I enclose for your records a second copy of the minutes of the May 31st meeting of the Executive Committee.

With best regards, I am

Cordially yours,

0300



West China

WEST



Union

TRANSFER

CHENGDU, WEST CHINA  
July 18/ 1932. #1Mr.  
My dear Garside:

Confidential re. U. U.

INDEXED

I have marked this confidential because I think its contents belong to matters which ought to be strictly Board members affairs, for reasons which may be clear to you, and which you can use your good judgment as to time and place of dealing with these items.

But first, let me repeat some items in my letter to you dated May 3/32. Please note (1) The financial year has been changed to July-June beginning with July 1st, 1932. (2) The budget of 1932 included a "deficit" item of G\$ 2107 . which was treated as cash in hand and spent. Of the same sort was an over expn acct of \$6000 Mex, making a deficit of \$11000. plus , spent. In 1932 they likewise included "income" they did not have to extent of US\$2576.50. To square these we used the balances reported in N.Y. We changed the financial year and cut the current 6 months budget about 8%. We have now made a new budget for 1932-33 copy of which I enclose. *A marked drop from amt. expended in 1931 and quite a cut below the original 1932 budget, or about \$2000 on both sides.*

The 1932-33 budget.

This is the first report dealt with by the Directors. Some task getting them introduced, but on the whole they faced up hopefully. For simplicity in their thinking and to avoid the exchange problem, of which more later, the account is rendered in Local Currency. Aside from the H.Y account , it provides for an expenditure of LC\$65650. The assured income promises \$63350 . The \$300 they will contribute , the remaining \$2000 LC, they hope we can get from the Board . This request needs handling carefully lest it be a precedent, - "short?" "Expect it from the home base!" I suggested that I would get \$1000 and that they get \$1000 , but that will await other matters.

It needs to be said that in making out this budget, salaries were ~~not increased~~ <sup>increased</sup> for the first time in several years. The custom is \$5.00 or \$10. per month. Most of the teachers returned their contracts. We compromised on a flat \$5.00 to all full-time teachers provided it could be provided in the sum granted each faculty group. Of course it will be done, with the pinch on equipment. More re this later.

I will make recommendations which I hope you can support that will add enough to take care of this item and restore the equipment amount; and provide for safety in this equipment problem. I refer to the \$2000 LC and the \$700-800 LC which may be cut from equipment.

You will visage the problem we face in exchange by noting the HY account . You will note it is about  $\frac{1}{2}$  the total for all other items. How can you stop thirsty people from drinking freely when water is in sight?

The heating Plant. I had hoped to report the exact cost of the items. They have not come yet. You perhaps have them from Shanghai. The goods were put off at Ichang. Iron is contraband , lest it be used for Arms. Negotiations going on. I anticipate no trouble as the General in Chief promised to pass the stuff for me free of tax. Once it is made clear this is my order, I expect it to move upward. I will ask Mr. Main to report the full amount paid there, *direct to you*

0301



As I understand it this sheet was made up from the standpoint of the sheets turned over to Mr. Taylor by Mr. Albertson, and by Mr. Taylor turned to Mr. Starrett. The condition of accounts as turned over here and as adopted by the Governors is still a matter of some confusion, and adjustments may be called for at that juncture. Otherwise, I am informed that this represents the financial situation. Some accounts have been combined, and the sheet includes items "personal" and awaiting adjustment.

\* See later note on this matter pp. 3.

The item of Exchange: This appears larger than we expected as the drafts have come regularly to hand each month. Here we are dealing with an item which I have insisted could not be approached or relied upon for meeting overexpenditure as it was the property of the Board of Governors. I have requested the Bursar to regard it as confidential in order to lighten the demands on it. So far as I am informed it is known to him and to me and it is now yours. If you desire to make administration of finance a difficult matter, just report this item. I am almost afraid to report it to N.Y. in my absence, lest, in the present need for funds it be appropriated, and I am like minded here as the need for its use appears more urgent as the knowledge of its existence, even in vague terms, is surmised.

Its Use: I will treat the principle in my report to the Governors, but I hope, it can be dealt with in the Executive with only Board members present, before it comes to the Board for consideration of the principle.

You will note that we now have on deposit over \$36769 Mex. <sup>in Shanghai</sup> I propose that we regard this as gain in exchange, and deposit \$23293 more, <sup>from AMT balance.</sup> that this sum be carried in Shanghai Banks in the name of the Bd. of Governors. That this be treated as additional endowment, ~~to~~ the interest to be allocated to current needs, in addition to the contracted \$50,000 Mex stated in the Directors contract, as, and when, the Governors may determine, or that interest be added to principal to increase the endowment.

I make this recommendation, with the hope that it can be made general in its scope viz. That exchange be credited to the special exchange endowment fund, its income to be treated as above. Should deflation strike us, this reserve might be called upon to carry us out of the depression, of bad exchange. *And when salary demands consume the equipment, that this fund ensure that things be kept to standard.*

The Reduced Contribution to the Governors:

Unless there is a rapid fall in exchange I think we can place this Mex. \$100,000 at Shanghai and provide for the fall in income to the Governors and reduced "gold exchanges" during the coming year. I know how badly hit some of the Boards are, the M.E. in particular, but I hope we can keep the contribution steady at the 16.7% granted them last year. This reduction or rebate, to include differential between Canadian and English money. If it cannot be stopped at 16.6% plus, then try for a flat 20% rebate inclusive of the above "gold exchanges". Endeavor to keep the quotas we now have intact till better days come to the Boards. We must plan to keep the budget steady and a bit upward for some time or tragedy will befall us at this end of the line. With registration in process of consummation we must not appear to face to the rear, otherwise a real setback may happen that prosperity to the Boards of Missions cannot remedy. Of course you will continue to send on your payments as you can. I especially request that you send another \$5000 gold H-Y money to Main, our balance there is getting low in view of our next budget demands. I am still in hopes of getting that H-Y statement. Dye went off with his accounts in his pocket. He was to return them, but as yet no word. //

The Current Budget balances etc.:

It is expected that these will be adjusted. The first half of the year and the change of date has made the Dr balances heavy. We expect to adjust them in the 1932-33 budget. Re the balance (Dr) in the 1932-33 budget,

0302



1932

of \$2000 LC , and which the Directors have asked the Bd. of Governors to make up to them in addition to the \$50,000 . I suggest ~~TRANSFER~~ get authorization from the Executive to allow us to use ~~the~~ <sup>one of</sup> two funds to make up this deficiency . (1) the interest on deposits falling due as indicated on balance sheet (2) Gain , from transit of money between Shanghai and Chengtu .if that keeps up. The interest due on the June 12, Raven, deposit , (not yet reported here, will provide enough) . I make this suggestion because I deem it starting wrong to have the Directors going direct to the Governors for balances . I can report that the money has been forth coming, and end it for this time. I hope that added income from the silver endowment will help in future years, meantime keeping the Directors to the \$50,000 as a spur for them to seek support locally, when registration has been formally completed, and announced.

#### Charges against the Exchange:

In proposing that \$100,000 be added to endowment in silver, I am aware that there may be charges against it. For example the Heating plant, in excess of that portion chargeable to the H\*Y section , and other items. But , these can be taken care of in the current year . That is we will deduct the amount from exchange due the Boards as reduced payments or like items in the current year before investing the balance to endowment. This will be the plan followed in future years also, if the Board will O.K . the principle.

#### The balance sheet.

Above I have stated that this is a complete statement as far as our books show. There are however some items not reported , and can not be reported till we again clear N.Y. and Chengtu book items. For example. Land was bought a year and more ago after Mr. Albertson left. Since there was a credit in the Land and Bldg account this \$8000 was paid as against that balance. On our sheets it looks right enough, but I am of the opinion that we cut away that credit along with others in balancing accpunts in N.Y. I hope I am mistaken. This and perhaps a few other items, not dealt with by . Mr. Starret are left over to be settled. With this qualification , I think the statement on page 2 re accounts , stands.

I will have other matters , but this is quite enough, and as I am hurrying to get work off my desk and keep an appointment to leave town to- morrow night , I will stop this and seek your pardon for the general appearance of it all . I need a secretary , badly, and so many looking for a job . Another indication that the world is badly managed and a reason, ish it , for a vote against Hoover.

Kindli remember me to Mr. Evans and the staff who were ever over courteous to me, including the boss.

Cordially yours,

*Joseph B. Garside*

0303



Revised Budget for the College Year 1932- 33.

Passed by the Faculty Finance Committee and submitted to the Board of Directors, and by them amended and adopted.

**TRANSFER**

Expenditure: All amounts in silver dollars. 1932*		1932-33. July to June
Administration:	\$10560	\$10026
Operation and Maintenance, Prop, Comm.	10480	9642
Faculty ; Arts	4860	4200
Science	11690	13884
Education	4980	5000
Religion	1100	1010
College: Medicine	10250	9430
Dentistry	4818	4500
Library: Facilities: Arts	600	550
Science	600	550
Education	240	220
Religion	240	220
Medicine	1500	1000
Dentistry	500	350
Accounts -General Expense	2600	2400
Book Binding	50	350 ?
Athletic Committee	1250	1150
Scholarships	700	418
University Dispensary	480	1050 (1/4 Dr. Hu sal'y)
Totals	\$ 67489	\$65650
Reduction	\$1848	

Income:

Board of Governors :		
Home Grant	\$ 50,000	\$50,000
Rents UU properties	3,000	2,650
Fees, tuitions , labs.etc	9345	10,700
Advanced taxes, returned by missions	1000	00000
Other Income (Deficit) distributed	4153**	-----
	\$ 67,498	\$63,350
Promised by the Board of Directors		300***
Sought from Governors or elsewhere		2,000***
		\$65,650

Estimates for Chinese Department, Chinese Library and Museum #.

Harvard-Yenching Budget	\$
Chinese Depts:	
Four Full -time teachers(12mo)	\$7600
Eight Part-time " (10" )	4730
Library, Chinese:	
Librarian (12 " )	700
" Assistant " "	250
Books and Maps etc	4000
Writing, records ,binding	500
Equipment and sundries, furnishings	1020
Museum, (Exclusive Dr. Graham salary acct)#	
Two full time men, teach(12mo)	3600
One part time " "	1200
Purchases, objects, furnishings	4000
Publicity, Publishing, photographs ect	3000
Travelling	1000
Expns. Miscellaneous, all depts , heat, lights etc	600
	\$ 31860

Receipts

Draw as needed at Current rate Silv \$ 31860. — 7/ 32,200  
or so much as may be needed within  
the above budget.

\* The 1932 budget Genl Factly distribution, Jan.7 was for entire year.

\*\* The deficit was distributed, later withdrawn for 6 month period

\*\*\*, \*\*\*\* This will be charged against redistributions if not forthcoming.

0304



WEST CHINA UNION UNIVERSITY  
CHENGDU, WEST CHINA  
PRESIDENT'S OFFICE

WEST  
CHINA

JUL 18 1932

#2

Dear Mr. Garside

Also Confidential  
**TRANSFER**

There has been too free an appropriation of money in 1931-32 - as you will see by my typed statement. To remedy this condition has been hard and at times somewhat bitter in certain quarters - Still it has been done - We fell into that condition because exchange was seen growing in volume. To use it was to be sure of it. Unfortunately for that view, the credit balances 1927-30 was not known in certain quarters - when it was known - to take it was a form of robbery.

We here who have to bear the burden of finances in relation to the Board of Commerce find it creates difficulties if cash is on hand but it is kept in a strong chest of the Governors - The old & the middle man get the troubles for so many will not look to the future. They cannot see the present need devised to build up security for future inflation on exchange

0305



JUL 18 1932

is just fine luck - profit of it quick  
is the desire - You will see I am  
aiming to build a better foundation  
in secured income - Here I may  
encounter the Mission. Mr. Debb  
who may need & want it - On the  
other hand we want to add more  
& more teachers etc etc & need it  
all spent here & now.

If our Staff Members are present  
at the <sup>Bo</sup> meeting I hope the amounts  
involved in my proposals can be  
dealt with in a preliminary  
Exec. Meeting - Bringing only the net  
principal gains in exchange &  
interest gains from fixed deposits  
shall be formed into a Silver In-  
dowment fund. The interest therefrom  
& principal if urgency demands be used  
as the Bd of Govs may from time  
authorize - A word to the wise has  
been spoken - Thank you for cooperation.  
"Blunders are there - bumps mine" Yours JTB

0306





INDEXED

West China Union University

August 8, 1932

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan  
China

My dear Dr. Beech:

Another payment has been received from the Methodist Board covering gifts from the faculty, students and friends of Wesleyan University, toward the ambulance.

The total amount is \$192.85, but as there is a small balance remaining from previous gifts, we are authorizing draft for \$200.00 against this account.

Up to date, we have authorized drawings totalling \$850.00, but no drafts have come through. If it is not your intention to use this fund on the field, it might be advisable to invest it and thereby endow the ambulance, especially in view of the fact that the source of income seems inexhaustible. The money keeps coming in. How did you do it?

Very cordially yours,

Assistant Treasurer.

CAE:C

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8  
4  
4  
4  
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TRANSFER

WEST  
CHINA

INDEXED

Dear Mr Garfield

Chengdu  
Aug 12/32  
ack 16-3-32

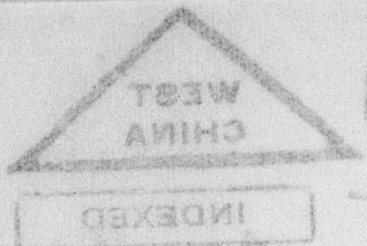
I have held these over for some  
time as an unsettled item of unknown amount  
paid by Ford Co for tax on freight bill has not  
come to hand. If it arrives it will not  
greatly alter the Amulance acct - about  
\$5 or \$6 U.S. I suppose -

So I send this on along with travel acct  
which asks for verification of receipts. Was un-  
aware so much had been drawn but I have  
notes that implies they were - <sup>Report for B.G. follows</sup> in next mail - Yours J.B.

0308



*[Faint, mostly illegible handwritten text, possibly a letter or report, covering the majority of the page.]*



TRANSFER

RECEIVED  
UNIVERSITIES  
SEP 22 1932  
JOINT OFFICE

2  
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4  
4  
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9030



West China Union University  
( 1931-2 ) Wesleyan Ambulance Account to Chengtu.  
Detroit Expense ,Hotel& RR, US-\$ 15.00

Shipping charge Shanghai  
to Chungking,-and Wanhhsien  
levy,-etc \$27.90 Sil\$447.19  
Oil cloth cover;light 17.50  
Tire guage and rickshaw fare 11.20  
2/5 wait Shanghai 22.50  
Expn,taxis etc re customs 6.50  
" delay at Ichang 26.00  
Transfer of car " Expn 3.00  
Ford Co transfer and other  
expenses for ambulance,ckg. 245.58/  
Hsu accompanying car to  
Tunglan , 50 and 10 60.00  
taxes and tips to stations 38.00  
Balance Boat charge toTlan 37.00  
Driving car T-lan -Chengtu  
and other Ford Chengtu acct60.00  
Ferry Kienchow 2.00  
Other miscel expn enroute 5.00  
Advance re running expn 100.00  
At \$4.10 silver \$1081.47=US\$263.77  
~~Advanced toward building garage~~ Total charges \$278.77  
Total US\$278.77  
Advanced toward garage 65.39  
Total expended by J.B. US \$344.16  
Expended for extras on ambulance,  
in excess of Wesleyan \$1775, and  
paid to the Ford Co by N.Y Office 55.84  
Total expns. US \$400.00 -----US\$400.00

Received from Montclair donors	\$280.00	
" " "	20.00	
" " "	E.M.McB 100.00	
Total gifts	US \$400.00	US \$400.00

Chengtu, July 12, 1932

My dear Mr. Garside:

It is about time that I returned you a statement re the ambulance account. Expenditures are not yet all in as the garage is un-completed, but the builder assures me that this amount will about clear the cost. I have therefore charged \$65.39 to this account in order to bring the expenditures , in excess of Wesleyan gift of \$1775, to exactly \$400 . This, as you will see includes the \$344.16 expended by me and the \$55.84 , in excess of Wesleyan gift , paid out on ambulance account to Ford Co by you, as per your statement dated Nov.11/31.

These items exactly cover the Montclair and E.M.McBrier gifts of \$400. I have made the account in this form in order that the Mont-clair end of the account can be clean-slate. I will report to them as per the form above.

There remains the \$500 given by Mr. Davis . I will write him re this amount and endeavor to get him to permit the gift for another proje-ject or projects. That will be reported after consultation with him.

Well , this reveals the "Romance" end of the bringing out of the ambulance . Where-as I expected that the charges would or might be expected to equal or even exceed the cost of the car at Detroit, it has cost me the magnificent sum of \$263.77 for the China end, the \$15 exp-  
pense at Detroit is car costs expn. yours truly, Joseph Beech

0310



Re Ambulance

**JOINT OFFICE**

0311



Autumn 1931 to  
West China Union University  
President's travel account from Dixon, Ill. to Chengtu

**TRANSFER**

To Chicago for special ticket G\$	4.72
Phone calls to Chicago re enforced change of route, train late	2.70
R.R. ticket to Galesburg	2.59
Double transfers of baggage and taxi	4.88
Transfer enroute, taxi	.50
R.R. special ticket to Los Angeles	23.50
Sleeper charge part way to "	9.60
Telegrams re sleepers	1.40
Train meals	7.20
Transfr baggage L.A to S.S. Dock	4.50
RR ticket, sleeper, bags to S.F.	15.41
Chinese visa, and expense	10.45
Japanese visa expense	1.00
Hotels expenses LA&SF	6.50
U.S. Passport renewal	2.00
Steamer wireless	3.00
Steamer extras	6.00
Steamer ticket (\$316.40 with tax?)	

Rec'd from Bd. Fr. Mis. M.E. Ch.	
to be charged to travel account, Am. Exp. Chks. \$240.00 +	
Telegraphic order to Mr. Main for travel	350.00 +
Steamer ticket from M.E Bd Office	316.40 +

Shanghai and beyond	Silver \$
Baggage transfr, Telegram	3.40
Customs storage, 2 pkgs	7.90
Transfr " "	1.50
Taxis	2.20
Stamps	2.00
Packing case	1.24.00
SSTicket & excess Baggage	231.75
Shanghai-Chungking, special,	
Shanghai, part, stop over, etc	25.50
Baggage transfer to SS	14.50
Motor boat to steamer	1.65
Steamer service, part	3.00
Chungking Jones charges for transfer, telegrams and steamer tips	9.83
Stop Chungking, part	8.00
Postage	1.20
Chkg to Tunglan chairboat	6.50
Baggage " carry and "	3.75
Da ho bah Inn chg	2.00
Yung lan " " 2 days	3.00
Suiling unloading and telegrams etc	5.00
Chengtu "	2.00
@4.10-----Silver	338.68 = 82.60
	U.S\$ 188.55

Steamerticket by MEBd and tax, subject to verification	316.40 (?)
Total travel costs	U.S \$ 504.95
Retained for return to U.S	401.45
	US \$ 906.40

Total received US\$ 906.40

The amount can be credited back if you prefer, but I think it better to retain it here as it has been exchanged.  
Respectfully submitted with what I hope is the record for a real depression rate of travel to Chengtu  
Yours truly.,

*Joseph Beach*

+ = Subject to verification with thanks *JB*

03 12



TRANSMITTAL

President's Travel Account from Dixon, Ill. to Chicago

To Chicago for special ticket \$1.75  
Phone calls to Chicago to get ticket \$1.00  
Carriage of baggage to Chicago \$1.00  
R.M. tickets to Chicago \$2.50  
Hotel accommodations \$4.00  
Transfer to Chicago \$1.00  
R.M. special ticket \$1.75  
Sleeper charge \$1.00  
Telephone to Chicago \$1.00  
Transfer to Chicago \$1.00  
R.M. ticket \$1.75  
Chinese visa \$1.00  
Japanese visa \$1.00  
Hotel expenses \$1.00  
U.S. passport \$1.00  
Steamer tickets \$1.00  
Steamer extras \$1.00  
Steamer tickets \$1.00

Chicago and beyond \$1.00  
Hotel expenses \$1.00  
Transfer to Chicago \$1.00  
R.M. ticket \$1.75  
Chinese visa \$1.00  
Japanese visa \$1.00  
Hotel expenses \$1.00  
U.S. passport \$1.00  
Steamer tickets \$1.00  
Steamer extras \$1.00  
Steamer tickets \$1.00  
Chicago and beyond \$1.00  
Hotel expenses \$1.00  
Transfer to Chicago \$1.00  
R.M. ticket \$1.75  
Chinese visa \$1.00  
Japanese visa \$1.00  
Hotel expenses \$1.00  
U.S. passport \$1.00  
Steamer tickets \$1.00  
Steamer extras \$1.00  
Steamer tickets \$1.00

RECEIVED  
UNIVERSITIES  
SEP 22 1932  
JOINT OFFICE

0313

284458



Contents. 1. Board's Report and recommendations. 2. Teacher List. 3. Balance Sheet June 30/32. 4. Budget 1932-33.

*See Field Inves. Reports 6/30/32*

West China



Union University

CHENGDU, WEST CHINA

August, 14, 1932.

My dear Mr. Garside:

INDEXED

Herewith the report promised, I expect it will reach you in -in plenty of time to copy and send to the members in advance of the meeting, if you think it advisable. I am sending a copy direct to Dr. Anderson, but will tell him I have asked you to make copies for the members.

The report is longer than I desire it to be, but to keep it within limits I have condensed at the expense of clarity and form in some places, I fear. However, you will know what I am driving at, hope you will put strenght to my elbow especially in the matter of keeping up the Boards contributions and in the treatment of exchange gains and the recommendations.

Please make it clear that my hope is/ that the amount returned to the Boards last year includes within it the losses of British and Canadian Exchange, and that they will not exceed the mean-  
 1/3/ \$4000 returned to the Boards, /while keeping up the standard contributions.

The sum of money asked for teachers houses is the gift you have had for some time, listed as \$ 2500 US. in your quarterly balance sheets. I see no reason why that should lie sheltered in your strong box while the teachers are out in the cold. I have not specified the amount, thinking that unnecessary. Even if the request to build is not granted, I think it advisable to exchange to silver while the weather for exchange is so fair.

I will write you again, when I send the second copy of the report. An appointment which may take all the day now calls for me. It is dining, at public restaurants - worse luck with cholera and inspectors for company. Yours - Joseph T. Seech

*P.S. I am sending "second" copy to Dr. Anderson with request to forward to you*

03 14







Revised Budget for the College Year 1932-33.  
 Passed by the Faculty Finance Committee and submitted to  
 the Board of Directors, and by them amended and adopted.

Sent with N. Beech's letter of  
 August 14, 1932.

→ Expenditure: All amounts in silver dollars. 1932-33. July to June

Administration:	\$10560	\$10026	
Operation and Maintenance, Prop, Comm.	10480	9642	
Faculty ; Arts	4860	4200	
Science	11690	13324	
Education	4980	5000	Extension work
Religion	1100	1010	" "
College: Medicine	10250	9430	
Dentistry	4818	4500	
Library: Facilities: Arts	600	550	
Science	600	550	
Education	240	220	
Religion	240	220	
Medicine	1500	1000	
Dentistry	500	350	
Accounts -General Expense	2600	2400	
Book Binding	50	50	
Athletic Committee	1250	1150	
Scholarships	700	418	
University Dispensary	480	1050	(+ Dr. Hu sal'y)
Totals	\$ 67489	\$65650	
Reduction	\$1848		See Report to Bd Gove pp 2 "Budget".

TRANSFER

#### Income:

Board of Governors :		
Home Grant	\$ 50,000	\$50,000
Rents UU properties	3,000	2,650
Fees, tuitions, labs. etc	9345	10,700
Advanced taxes, returned by missions	1000	00000
Other Income (Deficit) distributed	4153**	
	\$ 67,498	\$63,350
Promised by the Board of Directors		300***
Sought from Governors or elsewhere		2,000****
		\$65,650

→ Estimates for Chinese Department, Chinese Library and Museum #.

#### Harvard-Yenching Budget

Chinese Depts:		
Four Full -time teachers(12mo)		\$7600
Eight Part-time " (10" )		4730
Library, Chinese:		
Librarian (12 " )		7700
" Assistant " "		250
Books and Maps etc		4000
Writing, records, binding		500
Equipment and sundries, furnishings		1020
Museum, (Exclusive Dr. Graham salary acct) #		
Two full time men, teach(12mo)		3600
One part time		1200
Purchases, objects, furnishings		4000
Publicity, Publishing, photographs ect		3000
Travelling		1000
Expns. Miscellaneous, all depts, heat, lights etc		600
		\$ 31860

To be revised in September-Oct.

#### Receipts

Draw as needed at current rate silv\$ 31860.  
 or so much as may be needed within  
 the above budget.

\* The 1932 budget Genl Factly distribution, Jan.7 was for entire year.  
 \*\* The deficit was distributed, later withdrawn for 6 month perion  
 \*\*\* The deficit was distributed against redistributions if not forthcoming.



Revised Budget for the College Year 1932-33.  
 Passed by the Faculty Finance Committee and submitted to  
 the Board of Directors, and by them amended and adopted.  
 1932-33, July to June

Administration:	10000	10000
Operation and Maintenance, Prop. Comm.	10480	10480
Faculty: Arts	4800	4800
Science	11280	11280
Education	4880	4880
Religion	1100	1100
College: Medicine	10280	10280
Dentistry	4818	4818
Library: Facilities: Arts	800	800
Science	600	600
Education	840	840
Religion	840	840
Medicine	1200	1200
Dentistry	300	300
Accounts-General Expense	2800	2800
Book Binding	72	72
Athletic Committee	1280	1280
Scholarships	700	700
University Dispensary	450	450
Totals	67488	67488
Reduction	11888	11888

1932-33, July to June

Income:

Board of Governors:	50,000	50,000
Home Grant	2,000	2,000
Rents, Properties	10,700	10,700
Rents, Buildings, etc.	1000	1000
Advanced taxes, returned by missions	4188	4188
Other Income (Deficit) distributed	67,488	67,488
From the Board of Directors	2,000	2,000
Bought from Governors or elsewhere	46,580	46,580

Estimate for Chinese Department, Chinese Library and Museum.

Chinese Dept:	7800
Two full-time teachers (12mo)	4750
Eight part-time "	1200
Library, Chinese	7000
Librarian	250
Assistant	4000
Books and maps etc	300
Writing, records, binding	1080
Equipment and supplies, furnishings	3000
Museum (Exclusive of Graham salary cost)	1200
Two full-time men (12mo)	4000
One part-time "	3000
Purchases, etc.	1000
Travelling	600
Expns. Miscellaneous, all other heat, lights etc	3180

RECEIVED  
 UNIVERSITY  
 SEP 23 1932  
 JOINT OFFICE

Received 1932-33  
 June 30th  
 July 1st

Receipts  
 Draw as needed for the year 1932-33.  
 or so much as may be needed within  
 the above budget.  
 The 1932 budget shall be fully distributed, Jan. 1, 1933, for the entire year.  
 The deficit was distributed, later withdrawn for 6 months portion.  
 The deficit was distributed, later withdrawn for 6 months portion.





H. Joseph Buch

1932  
Report of the

August 15, 1932 #1  
**TRANSFER**

West China



Union University

to the Board----- of Governors. CHENGDU, WEST CHINA

Honored Members of the Board:

War, tragedy, and communism with "ills a-plenty" have played such a prominent part in the China news during the past year that surprise must greet the following statement. West China has continued in peace and the enjoyment of normal times despite rumors of impending troubles, recruiting, heavy taxation; and, the University has enjoyed one of its best years with an absence of troubles within and without. "Growing pains" are the cause of our most acute problems, and it is to these rather than the usual review of activities that the major part of this report will be devoted.

I Change in Organization:

Though constitutionally permissible, it has not seemed wise, or necessary, for the Senate to exercise its usual functions. The General Faculty and the Cabinet appointed by the Senate, and the Board of Directors and its Executive have assumed its duties. With registration of the University imminent and with the Board of Directors recognized by the Central Government, they desired to exercise the authority given them under the government regulations and it seemed fitting that they should be initiated into their responsibilities prior to assuming the duties that will fall upon them when registration is completed and the Contractual agreement signed.

Although they have met and conducted business under the constitution sent to them by the Board of Governors, they have not yet given weighty consideration to the constitution, and the Contractual Agreement has not been signed.

On May 12th the Annual Meeting of the Board was held. The <sup>chief</sup> ~~chief~~ items of business were: methods of organization, constitutional procedure, the election of their officers, the executive committee, the president and the acting president, the chancellor and the vice-chancellor; and, to commit to the executive, with power, the difficult problems of balancing the budget, fixing teachers' wages, and increasing student fees.

The Executive Committee have had several meetings, and the manner in which they have dealt with the difficult problems committed to them augurs well for the future. Their problem was to endeavor to balance the budget which the Faculty Finance Committee presented to them calling for Sze\$5039 more than their known receipts. Their first act was to increase student fees as follows: Arts students, \$45 to \$55; Science, Medical-Dental students, \$45 to \$65. This increase applied to new students only, as they concluded, upon investigation, that it was inexpedient to increase the fees of students already admitted under the old scale. They next decided to make no increases in salaries to teachers for the year 1932-33 and to reduce the grant to the Science Faculty so as to bring that faculty into conformity with other bodies that had suffered cuts from the beginning of 1932. A deficit of Sze\$2300 remained. The \$300 they agreed to provide. They are hoping that the Board of Governors can grant them the \$2000. Opposition to "no raise" in salaries, being contrary to usage, <sup>was so</sup> ~~was~~ objected to ~~to such a degree~~ that they agreed to a flat raise of \$5.00 a month for full-time teachers provided the faculties could provide it within their total grants. If this is complied with, as it will be in most

0318



in their total grants. If this is complied with, as it probably will be, it will mean an increase in salaries at the expense of equipment; a situation foreseen in the drawing up of the Contractual Agreement, that may need additional safeguarding in the future. The spirit in which the Executives are endeavoring to carry on is commendable. These details are given that you may the better understand their problems and appreciate their approach to them.

## II Finances:

### (1). The New Financial Year.

upon the Directors, The first item under this general topic is to state that the financial year has been changed to July 1st - June 30th, beginning with July, 1932. In addition to the reasons considered at the last meeting of the Board of Governors, it seemed fitting to place responsibility for the finances at the earliest possible date. In order to permit them to begin with a clean slate we terminated the old accounts as of June 30th, and have endeavored to present a complete current financial statement to that date. Copies of this statement together with the budget for 1932-33 accompany this report.

Preparatory to this transfer of financial responsibility it became necessary to wipe out a deficit, caused by expenditures in excess of assured receipts, of nearly \$25,140.00 on the current budgets of 1931 and the first half of 1932. These deficits originated largely because of the mistaken impression that additional funds would be forth-coming. The 1931 deficits were wiped out by appropriating the departmental credit balances returned by the Board of Governors at their last year's meeting. The 1932 debtor balances was eliminated by a straight cut of about 8% on the budget as fixed last January. This was followed by reduced askings for 1932-33, that nevertheless exceeded expected income of over \$25,500, as noted in a previous paragraph.

### (2) . The Budget.

The copy of the budget presented herewith, unlike budgets heretofore presented to the Board, is more like final appropriations than estimates, except for the Harvard-Yenching funds. If the \$2,000 sought from the Board is not forthcoming from the Board or other sources it will be necessary to recast the budget, as we are resolved that the Directors shall not begin their work by contracting a debt. What this recasting of the budget ~~xxx~~ implies can be sensed by the following items. The 1932-33 budget, with the \$2,000 expected included in receipts, is \$18,488 less than the amount which was appropriated in January for the total year of 1932. But in the 1932-33 budget we have for the first time included one half the salary of Dr. Hu, heretofore paid by a special gift, now relapsed, and 3½ salaries of new teachers, who join the staff this Autumn after taking postgraduate studies in China or abroad. This means that the budget, for ~~no~~ work as it was, has been reduced over \$5,700.

### (3). Gains in Exchange.

Since it has been a matter of common knowledge that exchange rates have been abnormal for a considerable time, that certain missions have fixed new ratios of gold exchange, as a consequence, there has grown up the impression that additional current budget funds were assured. That impression was dissipated when I made known, as requested by you, the position of the Board of Governors on this matter. There is now no disposition to go back of the Board's expressed statement fixing exchange at two to one. There is, however, an expectancy that the Board can afford to be generous in view of an insufficient budget here and accumulations of exchange on gains?



with you. I have stated your situation; falling income of the Mission Boards, depreciation of investment values, exchange losses in Western currencies, and other matters relating to these funds. By heroic measures we have balanced the budget for the first half of 1932 and have made strenuous endeavors to do so for 1932-33 without dependence on these abnormal exchange profits.

Although this has been the hard road, it is assuredly the safe one. An institution such as we are building requires increases in its current budget beyond that which local receipts can supply at this time. This is, I believe, undebatable, but these increases should not ~~come~~ in a manner that will tend to retard the local urge, or tempt us to build a budget on fictitious or inflated values. That is the easy way for the present day of gains in exchange and the dangerous way for the future. It is unsound economically and foolhardy if not wicked administratively. There is only a gamble that the exchange rate will remain up, there is equal if not greater chance that it will fall for its very debacle is creating forces making for its stabilization. Should we build upon it and it falls, I fear we will fall with it at a time when the Boards are evidently in no position to come to the rescue.

Two facts stand out in connection with this subject; (1) Steady increases in the current budget of this University are imperative for some time to come, (2), Exchange gains are accumulating from the transfer of University funds. We may insist that they are separate entities, but like war debts and reparations they refuse to be estranged. As stated above they may be so related as to invite disaster, but on the other hand they may ~~constitute~~ be so related as to constitute a godsend to all concerned; Mission Boards, the Board of Governors and the University. After much study and an attempt to explore all the ramifications of this whole question, I present the following as a method of procedure and ~~xxxxxxx~~ hope that the Board may find the principle acceptable in general and applicable for the present situation, viz., that when all commitments made prior to July, 1st, 1932, and chargeable to the gains in exchange have been met, that the cash balance remaining at that date be constituted a special University endowment, or reserve fund, to be held in trust by the Board of Governors and administered by them, both as to principal and interest, as the needs of the University, may, in their judgment, require.

Against this sounder view with concern for the future, immediate pressing claims urge consideration, such as; current budget grants; grants for teachers houses, the unfinished medical-dental building, the clinical center and its equipment, heating plants for buildings now heated in dangerous fashion, electric installation for the remainder of the campus, ~~and~~ engagement of teachers fully qualified to head our head-less departments, ~~and~~ safe-rooms and other devices to safe guard our equipment and prevent a repetition of this year's loss of fully \$1000 in balances destroyed and stolen. These, and other needs call for these funds which exchange has created.

Against the foregoing and also against the principle stated there rises the financial straits of the Boards of Missions; the spectre of debts, the tragic curtailment of work and withdrawal of workers, together with the attendant burdens on the hearts of the secretaries that a return of gain in exchange, or further reductions in current appropriations for the University, would relieve in some slight measure. We share that burden and grieve because of the deplorable situation that has arisen, but in view of the intimate fashion in which this university is bound up with their whole work in this entire area we trust that the University gains will not be diverted or appropriations reduced beyond the figure agreed upon at the last meeting of the Board of Governors. We also trust that you will give favorable recommendations regarding the exchange accumulated up to July, 1932, which gains are now on fixed deposit in Shanghai banks. ( See recommendations )

response  
to

0320



For the principle and the specific recommendations under it/considerations are urged. By the creation of this endowment or special emergency fund, provision will be made for some slight annual increases to our budget at this critical period, without endangering the stability of our work; the Board of Governors will have resources for emergencies that may arise; ~~with~~ ~~which~~ they may be able to help forward long cherished projects ~~and~~ for which funds have not come to hand; a guarantee fund, ~~to enable~~ <sup>will be provided</sup> the Board to maintain its promised quota to the Directors as agreed in the Contractual Agreement, and a reserve against a possible reversal of exchange rates whereby there may be a loss in exchange and an implied obligation to make up the deficit. The investment of it in this fashion will quiet all calls for direct grants from this fund ~~directly~~ and thus save us from a dangerous procedure, or recurring misunderstandings.

### III. Plant:

#### (1) Buildings.

This year will see the completion of two buildings and the work resumed on another. The Womans College building, designed by Mr. Arnold Silcock and erected by Mr. Walter Small, in intimate, if not meticulous, collaboration with Miss Anne Thexton, will be ready for occupancy this Autumn. It is a fine structure corresponding in its general lines with the Library and Friends College buildings, its nearest neighbors. The Church Missionary Society is erecting its Middle School dormitory on the site formerly allocated to the Friends Mission on the Middle School Campus. Funds were in hand and the foundations were laid for the Bishop Bashford Memorial Middle School Dormitory <sup>of the Methodist Episcopal Mission</sup> in 1926. Materials are being assembled and it is planned to re-start work this Autumn.

We turn from these projects nearing completion to others that are no less urgent. 1. The uncompleted portion of the Medical-Dental Building. Complete unanimity prevails regarding the need of this building being finished. I trust you will do all possible to accomplish this. 2. The University Clinical Hospital project. In the gifts of Mr. Notman and Mrs. Benjamin Moore we have made a beginning. If the gift of Mrs. Moore were available for exchange at this time, we would have ~~about~~ ~~xxx~~ \$70,000 available for construction. The paragraph on the Hospitals Board will manifest the need for and the growing conviction that this project should go forward. 3. Teachers Houses. I confess to certain misgivings as I present this need. It has been before the Board often. It has had sympathetic consideration, but thus far no visible results are in evidence. Additional teachers join our staff this Autumn and more will arrive next year that we have been at great pains to prepare. We have no residences for these teachers and there are few, if any, in the neighborhood. Some of the Missions have provided residences for their Chinese teachers on the staff. We commend this policy, but are also convinced that the University should erect residences for rental to our staff members. Recommendations will follow asking that funds be made available and that you authorize the Property Committee to erect residences as funds may permit, on the sections of the layout reserved for this purpose.

#### (2) Electric Plant.

We are gratified that we can list the installation of an electric plant in connection with the Medical-Dental Building. This plant is intended primarily to supply light and power for this building, but light is also furnished to the Baptist and Canadian Missions' residences and the Educational and Administration buildings. It is expected that the other half of the campus will be supplied by a new city installation about to be erected to the East of the University.

#### (3) The Ambulance.

The ambulance given by Wesleyan University and transported here by gifts from the Montclair Methodist Episcopal Church and other donors.



is a unique and valuable addition to our equipment. The story of how this came to be here and how the Chinese authorities passed the car free of duties, thus saving fully one half of the amount paid for the car has been told. This ambulance has started a new chapter of hospital service which promises to be replete with blessings to folks hitherto denied hospital service. It has also contributed a brick garage adjacent to the Medical-Dental Building.

( 4) Heating Plant .

A ~~central~~ heating plant was called for in the Library (architect's) plans. We have tried to use it without heat. It was deserted in the colder winter months. This was remedied by stoves in the stacks and in the general and departmental rooms. The pipes were led up through the roof or stuck out of windows with consequent fire hazard bordering on criminal neglect. This condition of affairs was brought to the attention of the Board at its last meeting when our plans to remedy this situation were stated. As then stated, the plant ~~was~~ <sup>as to be</sup> ordered as I was enroute to Chengtu and ~~has~~ been shipped for some time. Unfortunately the military at Ichang suspected that ~~it~~ might be munitions or war materials and detained ~~them~~ for inspection. This probably implies another winter with make-shift heating devices. The British Consul in that port has been interested in getting the consignment released, but no authoritative report has been received that ~~it~~ <sup>has</sup> been released <sup>is</sup> on its way.

IV. Hospitals Board and Central Clinical Hospital

While not an integral part of the University nor directly under the Board of Governors at this time, the whole work of the Hospitals Board and especially its future program is so related to the interests of the Board of Governors that a statement of its work and program is called for in this report.

I cannot do better than quote excerpts from their recent report, copy of which accompanies this report. "---- the organization of the Board has given a greater degree of co-operation, unity of direction----, a more satisfactory appointment of our staff members to their respective specialties, thus improving clinical instruction and contributing to a larger hospital service. The supreme service, however, is in building up a central controlling body to hasten the establishment of a centralized clinical hospital and to facilitate the transfer of our clinical work from the seven scattered places --- to the new center. " " We have -- 270 beds, 16 dental chairs, and a staff of doctors, nurses, interns and assistants of over a hundred. They have given treatment to 29199 out-patients with a total of over 89,000 treatments, given medical and surgical treatment to 3761 in-patients with an average of over 15 days each or a total of 58368 days hospital service. This has been done at an expenditure of \$142,425, exclusive of missionary salaries; Sz\$133,592 have been received for hospital and dispensary fees, and S\$8967 have come from Mission Boards' grants and gifts. " ( End of quotation)

The Medical -Dental College, its graduates, and the hospitals are fast making this city and vicinity hospital minded. Western medicine and hospitals have a secured place and the professions of medicine and dentistry are claiming an ever larger quota of college men and women. Ours, is the only institution granting degrees in ~~both~~ these subjects and the indications are that this form of service will be wholly given over to us for some time to come if we can keep well to the forefront. This calls for the developments ~~of~~ set forth in the central clinical hospital idea. Our present hospitals are inadequate, and will soon be out-moded. To continue to enlarge and improve them will make removal more difficult. To go on with our present plants is to invite criticism and the erection of a modern institution with which we cannot then successfully compete. This is our day and we should not allow it to pass. No action, however, is asked at



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this time, except to request that the gift of Mrs. Be... be sent to Shanghai for investment in order to take advantage of the phenomenal rate of exchange now prevailing. We shall hope to have plans formulated for your consideration at your next meeting. These plans will include considerations regarding the engagement of a University architect.

## V. General:

## (1). Students.

The enrollment for the year 1931-32 was <sup>2</sup>242. One hundred and twelve of these were in Arts and Science, 84 men and 28 women. One hundred and thirty were in Medicine and Dentistry, 100 men and 30 women. Of these 70 were premedical-dental and 60 medical-dental proper. One hundred and fifty five of the total students are Christians, 28 of whom came from Christian homes. Ninety eight entered from our Union Middle School, 98 from other ~~M~~ Christian Schools and 46 from government and private schools. This June the Union Middle School graduated 77 senior division students, 52 were listed to enter the University this September. Indications are that the enrollment for 1932-33 will pass the 300 mark for the first time.

Student activities have not been limited to the <sup>cur</sup>riculum. The Manchurian affair started them drilling and raising funds in aid of the flood and war sufferers. The war at Shanghai united them with other students in parades and other demonstrations to urge the local military to send armies to Shanghai. Social affairs and athletics have marked the Spring term. The university athletic meet brought them recognition from city and provincial officials in the form of many prizes, but the meet conducted by the educational authorities for all students in this area brought greater glory to them. They won first place, capturing 43 % of the total points scored.

## (2). Graduates and Graduating Exercises.

The Graduates of the class of 1932 numbered 41. Eleven in Arts; 3 majoring in Chinese language and literature, 2 in English language and literature, 5 in history, and sociology and economics, 1 in education. There were 21 in Science as follows; biology 1, chemistry 2, mathematics 2, ~~pre~~ premedical-dental and general sciences 6. Six graduated in medicine receiving the M.D degree, and 3 in dentistry with the D.D.S. degree.

<sup>the first</sup> This year's exercises were noteworthy because it was by far the largest class graduated, it included the first woman graduate in medicine and ~~its~~ foreign graduate, a Russian, graduated in dentistry who has now returned to the Union Medical College, Peking. The Baccalaureate sermon was preached by Dr. James L. Maxwell of the Lester Institute, Shanghai, and the Commencement address was delivered by Professor Raymond F. Piper of Syracuse University. He also took some moving pictures of the academic profession. These, I trust you may see, if you cannot participate in one of these occasions.

## (3). The Faculty.

Marked changes have taken place in the faculty in the past few years. Biology and chemistry that formerly had two highly qualified foreign professors in each department have had none since the death of Dr. Stubbs except Miss Payne the emergency teacher who came to us from North China for two years. During this same period there have been no missionary teachers in the departments of economics, sociology and philosophy. While this loss in our former staff has been taking place, much to the regret of our students and Chinese members of the staff, a very rapid addition of new staff members has come to pass. These have been very largely our own graduates who have joined the staff upon graduation or after one or two years post-graduate study. Our ratio of teachers to students is high, notwithstanding the fact that some of our departments are poorly staffed, sociology in particular, for which department we have

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TRANSFER

cabled for the return of Miss Dr. Alice Brethorst who has rendered such outstanding service in that department. It is such experienced workers that ~~we~~ <sup>our</sup> departments needs, both from the point of contact with the students and collaboration with the recently engaged Chinese members of these departments. (A list of the latter, showing distribution, salaries, ~~and total costs~~ and other items of interest. Most of these have been added since 1929. ~~xxx following the~~ The total cost for 1931 was Sz\$41,871, of which amount Sz\$11,739 was chargeable to the Harvard-Yenching Fund.)

accom-  
panies  
this  
report

(4) The Union and Goucher Middle Schools.

Both of these schools are now on the University Campus. The Goucher School is, for the present, being conducted in the Cadbury Education Building as a teacher training center. Its work is ~~is~~ of the junior Division grade as heretofore, but its numbers are necessarily limited. We are in need of a first class Junior Middle School in this vicinity that can accomodate the large numbers seeking to enter. ~~Unfortunately~~ ~~the Goucher School~~ The Union Middle School has had one of the best years in its history with an enrollment, exceeding the capacity of its plant, of over 350. Beginning with September they will limit their work to senior division, having graduated their last class in the junior division in June.

VI. Registration:

The Central Government registered the Board of Directors last year and the expectations were that they would follow that act by registering the University. After many enquiries they have finally appointed four inspectors to report on our application. These include, the Provincial Commissioner of Education, two professors in the Szechuen University and a special appointee from Nanking. They are all in the city at this time. The Commissioner is inviting the visitor to a dinner today to meet the other ~~appointees~~, the acting president and myself. This manifests the friendly attitude of the Commissioner, the two professors are intimate friends and partners in our weekly tennis meets. We have every reason to believe that registration will be recommended, and granted in the very near future. ~~Compliance with modifications of regulations, abandonment of old procedure and promulgation of new.~~ We are not finding easy, but we are trying to make the adjustments as needed and are doing so with the expectation that registration will bring advantages that outweigh the difficulties. We are glad that Dr. Dsang has this opportunity of being with you, and also that the acting president has been awarded a fellowship for study in England. He plans to leave as soon as ~~the next~~ ~~rigorous~~ propriety to the investigators permits. This will leave a vacancy which the Directors will be called upon to fill. ~~xxxx~~

In conclusion, permit us to express our high appreciation of the service which the Board has rendered this University in its short and hopeful existence, and to likewise express the confidence we hold dear that you will continue to stand with the Directors in the same brotherly fashion that has marked your relations with the Senate, welcoming any sacrifice that will contribute to the consumation of your lofty purpose in the establishment of this institution, - "the hastening of the Kingdom of God in <sup>West</sup> China through Higher Education."

Respectfully submitted, together with the following recommendations: I, II, (2), III (1), (2).

Joseph Beech  
Joseph Beech.

JOINT OFFICE

0324



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(4) The Union and Governor Middle Schools. Both of these schools are now on the University Campus. The Governor School is, for the present, being conducted in the Cadbury Education Building as a teacher training center. Its work is of the Junior Division grade as heretofore, but its numbers are necessarily limited. We are in need of a first class Junior Middle School in this vicinity that can accommodate the large numbers seeking to enter. The Union Middle School has had one of the best years in its history with an enrollment exceeding the capacity of its plant of over 350. Beginning with September they will limit their work to division, having graduated their last class in the Junior Division in June.

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Respectfully submitted, the following recommendations:

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SEP 23 1932  
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tion: I, II, (a), III, (a), (b).



## Recommendations:

## I. The Gift of Mrs. Benjamin Moore.

That the gift of Mrs. Benjamin Moore for the **TRANSFER** of one of the units of the central clinical hospital be transmitted to Mr. W.A. Main, Associated Mission Treasurer, Shanghai, the same to be exchanged into silver currency and the proceeds placed on fixed deposit, in the name of the Board of Governors of the West China Union University, in one or more of the standard banks or trust companies of that city for a term of one year; that at the end of that period the accrued interest be added to the principal and the entire sum reinvested for another year unless the Board shall order otherwise.

## II. Exchange Gains.

(1) That when the commitments made prior to July, 1, 1932, and chargeable against the gains in exchange have been met, that the cash balance remaining be constituted a special University endowment, or reserve fund; the same to be placed on fixed deposit in Shanghai standard banks or trust companies in the name of the Board of Governors, to be held in trust and administered by them, both as regards interest and principal, as the needs of the University may, in their judgment, require.

(2) That, in addition to the regular grants of the Board of Governors to the general current budget, as listed in the 1932-33 budget, a special grant, not exceeding \$2000, be made to the University to meet the obligations assumed by the Directors for this year's budget, provided, that it can be paid from interest accrued on exchange accounts now on fixed deposit.

## III. Gift or Grant for Teachers Residences:

(1) That the amount now in the Board of Governors Treasury for the erection of teachers residences be forwarded to Mr. W.A. Main Associated Mission Treasurer, same to be exchanged and held subject to advices from the Board of Governors.

(2) That authorization be given to the University Property Committee to proceed with the erection of teachers houses on the sections of the Architect's layout reserved for this purpose, it being expressly provided that they shall not expend more than the board of Governors grants, unless it can be otherwise provided.

----- Joseph T. Seach  
Note in connection with the foregoing recommendations.

Exchange rate for gold and silver as fixed by the Board of Governors is two silver dollars for one gold dollar at Shanghai. Gains in Exchange is the amount received in excess of the above fixed rate at Shanghai, and any net gains in exchange between Shanghai and Chengtu, after losses in such exchange are written off.

In writing Dollars \$ = silver; Sz ov Sze = Szechuan. \$ # = Shanghai or silver Dollars  
Sz \$ = Chengtu or Szechuan



Recommendations

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(2) That, in addition to the regular grants of the Board of Governors to the general current budget as listed in the 1932-33 budget, a special grant, not exceeding \$23000, be made to the University to meet the obligations assumed by the Directors for this year's budget, provided that it can be paid from interest on exchange accounts now on fixed deposit.

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SEP 23 1932  
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2x \$ = Shanghai in silver dollars  
2x \$ = Chengtu in silver dollars

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4  
4  
4  
5  
8



WEST CHINA UNIVERSITY  
CHENGDU  
**TRANSFER**  
PRESIDENT'S OFFICE

WEST  
CHINA

Aug 15/32 #2

See "Staff list" 8/15/32

My dear Mr. Garido:

INDEXED

The Salary list for 1932-33 cannot be completed as the faculties have not acted on the Bd. of Directors motion to advance \$5.00 for full-time teachers per month.

The figures quoted in my report are based on ~~1931-2~~ 1931-2.

Dr. Wang's salary was fixed at \$170 per month while "on leave" by the Senate for 1932 year (Jan-Dec). All of this was paid to him except \$60 monthly retained for family here.

The Directors have approved of the above action - & supposedly intended it to apply to first half of 1933 also.

Mr. Long's acting President's salary while absent is now under consideration.

Interesting to compare this with the year when the Hact estate came to us -

Yours - J. T. Beech,



0329



Chengtu, Aug. 22, 1932

WEST

My dear CHINA arside:

INDEXED

TRANSFER

This is to acknowledge yours of June 29th regarding the Kate Atherton Endowment of \$4000, Thank you sir. Thanks, likewise, for the scholarship check for \$67.48 enclosed in that letter.

Yours of July 2 received telling of the way in which you helped send the Ambulance story on its way, and for the second copy of the May Executive Minutes. The first were received O.K.

The Minutes of the Central Office Supervisory Committee received, and also the "balance sheets, cash statement and budget analysis as of June, 30th, 1932," which were sent forward under date of July, 11,

by Mr. Evans.

Because this letter has been held over for Mr. Starretts analysis of the gain in exchange, and because I wished to bring it within the Air Mail 20 grammes limit, this sheet has been rewritten just prior to mailing as the original page one was on heavier paper. Some of the doubtful items because Mr. S was not here might have been stated in positive form, but I felt it better to copy as at first written, correcting in foot notes or later pages. Later Mr. S. statement held up. He will send it later. JB

Responding to your request for information regarding allowances for Dr. Dsang, I am not in a position to give a detailed statement until Mr. Starrett returns. The sheet of "teachers' salaries" sent to you with my report states his allowance as agreed upon by the Senate prior to my arrival. As I understand it he was given leave of absence till the end of this calendar year. His regular salary when here was \$220 per month, he lives in one of the M.E. missionary residences rent free. He was paid for January at the above rate and his absence allowance for the year was put at \$170 per month. Sixty dollars a month was retained here for his family expenses and the entire balance due him to Dec. 31, was paid to him before he left here, early in February or late January. Since the account was thus completely settled for the term of his leave, I suppose the bursar had nothing to report to you, as no request or provision was made for payments to him at Shanghai or N.Y.

The question of his remaining over till next year has had no consideration. Since the directors took over the accounts as from July 1 at their April meeting, it was of course necessary for them to renew his contract as they did all teachers for a year. They simply did this by continuing the absence allowance rate. Though the contract read to next July, as did all contracts, it was expected that he would return before then and that they could readjust his salary by granting him some of Mr. Fongs extra allowances, for doing his work, when he took up his duties. (It may be that his contract read from April to April as that is the annual meeting elections time). With this contract, I suppose he might consider he could continue to draw the \$170 per month for himself and family until its expiration in April of July. I am of course unable to say ~~they~~ the Directors intended this. JM

His travel to and from Atlantic City and his expenses enroute and while there was of course paid by the M.E. General Conference. I will ask Mr. Starrett to confirm this statement on his arrival.

Mr. Fong, acting president, has a fellowship in England with travel paid, beginning this October. He was ready to leave several days ago. I wrote Mr. Dsang about this matter asking his early return that Fong might go. His reply received today, and he has stated his plans to

Later.---Mr. Starrett has returned, and confirmed the above. J.B.

0330



2. AUG 22 1932

TRANSFER

remain at Drew until the Spring, or until he gets a Ph.D. degree.

I will probably cable later regarding his return. The following will explain the reasons for the wire if sent.

In our alumni and Chinese generally we have wings<sup>(growing rapidly at present)</sup> as they have at Nanking. The Executive of the Directors gave consent to Mr. Fong to go to England this week. He is remaining over<sup>at present</sup> at my request. A special Directors meeting is called for the 26th. The agenda calls for the election of a committee to act as president. Few of the foreign members will be present on that occasion unless they get my urgent letters and have time to get here. I have information that the parties opposed to the election of Dr. Dsang and also opposed to Mr. Fong are forming an organization to capture that committee, at least to having it have power to nominate one of its number to act for the committee. If that takes place, it will be very difficult to evict him on Mr. Dsang's return for he will have political friends back of him that I fear will intimidate some of our Chinese directors to leave well enough alone. In such a case Dr. Dsang may have his Degree but not any office to attach it to.

The strategy of action for the meeting Friday is to prevent the appointment of that committee by holding Mr. Fong in the office. I expect we can do it, and that Mr. Fong will remain over as I have asked him to do. I have cabled to England asking that they hold the scholarship and travel fund for us till the beginning of next term, New Year's. If they refuse, I will be in a quandary for it now seems that their "ticket" will go through if an election comes on to the floor. In that case, I fear Dr. Dsang will have been absent at a bad time. The case is complicated because the Nat'l govt has sent a representative here to report, with other three Sze men appointed, on the registration of the University. The man sent seems friendly enough, but he is Wang's man and you can see political influences at work here. They started yesterday at a dinner given to the Inspectors by a few of the alumni, in the name of all. The ~~president~~<sup>acting president</sup> was described as a "running dog" doing the bidding of the foreigner. The "wing" members of the directors were at that dinner. Unfortunately these "wing" members are those who have tried for university positions or Mission jobs and are not satisfied with their position in life. That, here as elsewhere, spells "radical" quite too often. As stated I hope to drag Mr. Fong across the trail and prevent any action. If it can be done, all well for the present. But, I cannot ask or force him to remain here after the time stipulated in the cable to the English Friends. That means that Dr. Dsang should be here in December to allow Fong to get to England early January. <sup>He has been here steadily for eleven years.</sup>

Ordinarily, I do not air troubles across the seas, but think it necessary in this case, and to send in advance the background of a possible cable. I prefer that you keep this as a bit of confidential gossip, unless it needs to be used, and then used as discretion to an old hand dictates.

Great life, Garside, if the liver only lives up to expectations. All well as usual, with hopes it may so continue.

Cordially

Joseph D. Welch

P.S. Mailed you report for Bob Goss a week ago. Mailed a second copy for you via Dr. Hudson. Sent Mr. Dsang a copy also. If you fails to arrive get me 7 the others.

0331



TRANSFER

1932

I will probably cable later regarding his return. The following will explain the reasons for the wire if sent.

In our attempt and Chinese generally we have wings as they have at Nanking. The Executive of the Directors gave consent to Mr. Fong to go to England this week. He is remaining over at my request. A special Directors meeting is called for the 28th. The agenda calls for the election of a committee to act as president. Few of the foreign members will be present on that occasion unless they get my urgent letters and have time to get here. I have information that the parties opposed to the election of Mr. Fong and also opposed to Mr. Fong are forming an organization to capture that committee, at least to having it have power to nominate one of its number to act for the committee. If that takes place, it will be very difficult to elect him on Mr. Fong's return for he will have political friends back of him that I fear will intimidate some of our Chinese directors to leave well enough alone. In such a case Dr. Fong may have his degree but not any office to attach it to.

The strategy of action for the meeting Friday is to prevent the appointment of that committee by holding Mr. Fong in the office. I expect we can do it, and that Mr. Fong will remain over as I have asked him to do. I have cabled to England asking that they hold the scholarship and travel fund for us till the beginning of next term, New Year's. If they refuse, I will be in a quandary for it now seems that their "ticket" will go through in an election comes on to the floor. In that case, I fear Dr. Fong will have been absent at a bad time. The case is complicated because the last I got was that a representative here to report, with other three men appointed, on the registration of the University. The man sent seems friendly enough, but he is Wang's man and you can see political influences at work here. They started yesterday at a dinner given by the inspectors by a few of the alumni, in the name of all. The president was described as a "turning dog" going the bidding of the foreigner. The "wing" members of the directors were at that dinner. Unfortunately these "wing" members are those who have tried for university positions or Mission jobs and are not satisfied with their position in life. That, here as elsewhere, appeals "radical" quite too often. As stated I hope to drag Mr. Fong across the trail and prevent any action. If it can be done, all well for the present. But, I cannot ask or force him to remain here after the time stipulated in the cable to the English friends. That means that Dr. Fong should be here in December to allow Fong to get to England early January. He has been here steadily for three years.

Ordinarily, I do not air troubles across the seas, but think it necessary in this case, and to send in advance the background of a possible cable. I prefer that you keep this as a bit of confidential gossip, unless it needs to be used, and then used as discretion to an old hand states.

Great life, Garbide, if the liver only lives up to expectations. All well as usual. I may so continue.

RECEIVED  
UNIVERSITIES  
OCT 3 - 1932  
JOINT OFFICE

Dr. Fong's report for the year 1931-1932. The report is being sent to the Joint Office for the Universities.

2330



P/S. to Letter of Aug. 22, 1932.

Chengtu, Aug. 27, 1932

Dear Mr. Garside:

As noted above this should be regarded as a P.S. to my letter of the 22nd. For I decided to hold that letter till after the meeting of the 26th. That meeting is past now so the letter goes on its way, but with information to enable you to better understand what was written.

Unfortunately none of the foreign members, except two who are here for the summer were present. I was there as a "talking machine", but having no "hands out". Well, it was A Meeting. Sixteen of thirty-one present. Some of the Chinese on whom the "party" had counted were not present. Some of the Chinese on whose absence they had reckoned were there. Then, that cable came from England saying "Scholarship postponed", in answer to my wire asking if Mr. F. could remain here because of registration affairs till the opening of their winter term. I kept it a secret until I could place it before the directors at a moment to prevent the counter subjects coming on the floor. The thing went right. The subject was shifted so that the offensive parties were on the defensive and on the whole we had a good meeting despite the disappointment, unexpressed by some, who had expected to hold the reins of the University Administration this morning.

I considered omitting page two of this letter, but concluded that I had better send it on to you confidentially and add a bit more for it may be necessary to cable you re: Dsang and you ought to know how to interpret the message to those most intimately concerned.

The man sent from below had about him a group of lefts, some very Left. A list of seven or eight men have been named as persons who ought to be on our Directors. Efforts have been made to ignore the constitution and put some of these chappies on - nothing doing so far. If nothing is done, the gentlemen from below, may not want to report favorably on registration, or may not dare to, as he is to be a party man in this section for some time by appointment from below. Some of these are military men, red in skin, grey in garb, may be too much for him even if his opinions are not theirs. Some of them are named in the list above referred to. I am mighty sorry that two or three of the directors seem to be playing their cards. Even trying to get the office of the president, where the staff members might be changed at the will of the president. When combinations like this come to the surface, which the events of the past ten days have brought to light, it requires courage that many directors do not manifest, to attend a directors meeting. They do not want to approve actions proposed, they do not want to oppose, so they remain away, that is the rule in these times.

Now another word re: Dr. Dsang. Provision was made for his going and the time was stated to be for the year. As soon as the Finance committee arrives we will take up the question of further help, if it is to be forthcoming. The matter of an extension of time will also be before us. I do not know what the answer will be, but present indications are that he should be here in time to relieve Mr. Fong. I will write at once to the "Friends" Office, London, and ascertain if it would be possible for him to enter next year rather than at the New Year's time as cabled. If not next year, Dr. Dsang must be here

0333



at the end of November to avoid a vacant office for another battle. Even if the answer is next year, the election of president and acting-president takes place next April. If he is thinking seriously about his position here, he cannot be absent then. This answers his letter to me saying he was trying to qualify at Drew for a year's work.

If the report sent forward to you has not yet been typed, will you please change the last part of Section III, 1) Buildings: which begins as follows, "Funds were in hand and the foundations were laid etc., so that all reference to the name of Bishop Bashford and the M.E.M. will not appear. I suggest the following as a desired change of form. "Funds are in hand for another dormitory and building operations may begin this Autumn."

In view of motions which I hear have been passed regarding all building under the M.E. Bd. in this time of financial stringency, it may be that I would be superceding my liberties in circulating an item such as appeared in the copy sent to you.

Another way, and perhaps even better way, would be to omit the entire reference to this project, ending the paragraph at the word "Campus", and also omitting the words "and the work resumed on another" at the end of the first line of this paragraph. You will appreciate the intention and do the rest, I know, if this arrives in time.

Mr. Starret is now at work getting further information re the exchange situation to you. I trust this may be dealt with in the Executive as requested in my letter. It is a matter of the Board's business and may better be kept confined to the Board's members. I have taken that position and so has the Bursar. It will make for ease of administration if it does not become a matter of knowledge here, Hence my request. With money known to be on hand, you may or to any staff members there) have a situation difficult to manage if its application is not granted. I judge I have said plenty on this topic, in fact too much, but remember the situation in which we now find ourselves, calling for discretion for the present and the future.

Cordially yours

(signed) Joseph Beech

0334



Doctor and Mrs. Joseph Beech  
announce the marriage of their daughter

Margaret Jean

to

Mr. Hendrick Jefferson Gregg

on Saturday, September the seventeenth

One thousand nine hundred and thirty-two

Evanston, Illinois

0335



This has  
just come in.  
Thanks it will be  
pass on confidently again

August 27.

**TRANSFER** *Mark*  
THE DIOCESAN HOSTEL,  
CHENG TU,  
SZECHWAN,  
WEST CHINA.

Dear Dr. Beech.

I am sure you must  
be thankful that yesterday's meeting  
passed off with comparative ease  
and success. You were splendid in  
your opening speech and in the way  
you marshalled your argument, in  
that perfect reply to Donald Fay's  
question. I thought that I must  
send you a line of congratulation.  
Your news of M. E. M. reduced  
income and grants must make

0336



WEST CHINA  
Szechwan  
CHONGKING  
THE DIOCESAN HOSTEL

on the  
subject feel all  
the harder like  
as you know.  
Yours v. sincerely  
Howard Mould

your problems very difficult. C.M.S.  
are reducing their grants by one  
percent each year and not  
replacing missionaries on retirement.  
One wonders what can be done to  
help Chinese understand - when  
apparently what they feel is  
needed always comes when sufficient  
pressure is exercised. Do you expect  
to close down departments of the  
University with this big drop in  
income? The much higher salaries  
paid at the University make the

0337



TRANSFER *over*

WEST  
CHINA

INDEXED

August 25, 1932.

*ack. 2/23/33*

Dr. Joseph Beech,  
West China Union University,  
Chengtu, Szechwan, China

My dear Dr. Beech:

We have been endeavoring to find time to answer your letter of May 3rd. It presented such a formidable array of questions which require so much investigation that quite naturally we did not take it up as a routine affair. It requires quite special consideration. One of the first items before us relates to the current funds on the field which have been applied to plant. This relates to the proposed revision of plant accounts as approved by the Board last fall. I am reserving the answer to this question for future date, as I do not find the exact information is immediately available, and did I have it, I would prefer to confer with Mr. Garside before passing it on, as he worked on these plant accounts much more than I did. In fact the last set-up which involves funds to which you refer was made in conference with Mr. Albertson and I was not present at that time.

The list that Mr. Albertson read before the Governors which showed certain credit balances on the field is not earmarked in any way so that we can identify it. I regret to say that neither was I at that meeting, and as there is no reference to the list in the Minutes, I am afraid the only information to be secured will come from Mr. Albertson. However, when Mr. Garside returns to the office after his vacation we will also confer on that subject.

The situation growing out of exchange may appear difficult from one angle and yet from another viewpoint, the situation in the churches is really pathetic. Looking at them as a whole one is impressed with the values that have been lost during the past ten or fifteen years. The insipid sort of preaching, which, for the most part, comes from our pulpits is reaping its harvest. That the church and its work is not going forward is because it has failed to impress its constituency with a vital religious message. Then the speed with which we are living does not permit the meditation and thought which is the very foundation of a deep religious experience. Our only answer to the problem is prayerful walking forward under the influence of a Master in the hope that the coming generation will claim some of the beauties of His life and thereby reflect it in true living.

The Executive Committee took similar action to that which you are suggesting regarding the gift from Mrs. Moore, i.e., putting it out at interest, which will be done as soon as some stability in prices have been reached. We

0338



Dr. Joseph Beech

-2-

August 25, 1932.

are hoping for an issue of government bonds early in September which will give a fair yield in return and give fair assurance for safety of principal.

Your reference to the Kate M. Atherton fund has been answered through previous correspondence from this office. The income from the \$4,000 which has been set aside is credited to a special account for library purchases. This income account showed \$28.09 - July 31st, and is carried under 175.4 current special.

The Graham request for equipment and books has been taken care of in conference with members of the Executive Committee, these purchases being against Harvard-Yenching Account. We are also charging the Harvard-Yenching Account with the draft for heating plant equipment.

You have a very ingenious way of obliterating deficits. Just what had been accomplished by changing the fiscal year remains to be seen, but we trust it is successful. We are also greatly interested in the method of balancing the budget by the use of interest on investments of which there are none. It makes the analysis of a budget rather poetic and even romantic: one reads in the lines something that is not there. We wish you all kinds of success in these financial endeavors. If you succeed the way you produced the cold cash for that ambulance we have no fear whatever. If you haven't a rich uncle to carry around then you seem to possess the qualities of influencing someone's rich uncle to part with his cold cash. More power to you and along with that go our sincere prayers.

Very cordially yours,

*C. A. Evans*

CAE:PW

0339



Dr Frank Anderson  
Secretary of the Bd. of Governors: <sup>25</sup>Chongtu - Aug 30/32 #1

My dear Mr. Secretary:-

INDEXED

TRANSFER

The letter attached is a copy of a letter received from James H. Maxwell. It is of such importance, as it relates to our medical-dental work, that I felt compelled to send it to you for presentation to the Board. I would have preferred that his visit & observations had come a year hence when I hope this matter of hospitals and medical-dental education will be before the Board as a matter of business. But, if passed on to you it should be now. It may be recalled a year hence.

Dr Maxwell spent some considerable time in visiting & studying our hospitals & medical-dental work. He then attended the meeting of the Hospitals Board - at which he was invited to participate as a member. At this meeting we had under review the entire hospital situation & the proposed central clinical hospital. We considered the

OCT 4 - 1935

UNIVERSITIES

entire subject & passed on resolutions to Councils & Conferences. He had an excellent opportunity to study the situation & to hear all points of view. His observations are therefore the more valuable.  
Yours truly Joseph Beech



12  
# 10/20/32 - 10/20/32 - 10/20/32

INDEXED

It has been my pleasure to receive the letter of the 10th inst. from the University of Wisconsin, which is of great importance as it relates to our mutual interest in the study of the history of the University of Wisconsin. I am very glad to hear that you have been able to secure the necessary information and that you are now in a position to begin your work. I am sure that your efforts will be most successful and that you will be able to make valuable contributions to the history of the University of Wisconsin.

The University of Wisconsin is a very important institution and it is our duty to preserve its history and to make it known to the world. I am sure that your work will be most successful and that you will be able to make valuable contributions to the history of the University of Wisconsin. I am sure that your efforts will be most successful and that you will be able to make valuable contributions to the history of the University of Wisconsin.

RECEIVED  
UNIVERSITIES  
OCT 4 - 1932

1450



Copy of letter from Dr. Maxwell  
for the Board of Governors

HENRY LESTER INSTITUTE OF RESEARCH

TRANSFER

Division of Field Research  
Dr. James L. Maxwell

Temporary Offices  
310 Shantung Road  
Shanghai  
Aug. 15th, 1932.

Rev. Joseph Beech, D. D.,  
CHENG TU.

Dear Dr. Beech,

I feel that before I take up my work again in Shanghai I must write you some expression of my gratitude for the very generous reception given me in Chengtu and I should be much obliged if you would convey my thanks to the Faculty of the University. I came as a stranger to your midst but not only was I very generously entertained but had the privilege of being admitted to your counsels.

As one whose knowledge of your University has in the past been through personal acquaintance only with members of your staff and through printed accounts of your work, I was most agreeably surprised with the extent of your undertakings and the success that has crowned your efforts. I may, perhaps, be allowed to congratulate you alike on the size and beauty of your Campus, the impressive nature of your buildings and the splendid work which is being carried on in them.

My interests have for years been particularly centred on the Medical side of education and my duties have brought me into intimate contact with the Medical schools of this country so my comments on the work of your Medical faculty and the equipment at its disposal may be of some slight value as the evidence of an independent observer with considerable knowledge of the problems that have to be met by the Medical schools of China.

Any such comments must begin with my very hearty congratulations on the Medical faculty you have secured and of the standard of the work that it has been able to attain.

I have not got that intimate knowledge of the Dental side of the work that would render any comments that I could make of real value but I should like to say how immensely impressed I was with the great success that has attended the efforts of the members of the dental branch to produce standards for such work that can hardly be surpassed and which will take generations to equal in any other part of China.

0342



TRANSFER

- 2 -

Dr. Beech,

August 15th, 1932.

It was quite a revelation to me that such work could be carried on in this country or could in these times secure the popularity and success which visits to the dental clinics make so evident. If I may venture on one small criticism it is that the members of this branch of work have allowed themselves to be so absorbed with the work itself that they have failed to pass on to the physicians in China any real knowledge of that work or the methods successfully adopted by them in the treatment of cases which are puzzles and disappointments to every hospital in this country.

With the medical school itself I should like to deal more particularly. For its staff I have nothing but the highest praise. In the persons of your Professors you have an unusually able group of men who would distinguish the faculty of any medical school and who, restricted both as to numbers and finance, are making the Chengtu school one of the finest in China. It seemed to me that you suffered, probably from the comparative youth of your medical school, in the absence from the permanent staff of Chinese members who possessed the experience and ability to fill the more senior posts or the willingness to devote their lives to such Christian service rather than to the more lucrative posts which such men can command in this country. The Mission School at Moukden is particularly happy in this respect and the smoothness with which such a mixed faculty works is a very marked feature of that school.

I admired the Medical buildings on the Campus which appear very admirably suited to the teaching work which is undertaken there and which ensures a fine education to the students in the earlier years of their medical course. They are all so good that comparisons between them would be impossible but a comparison which is not odious struck me at once in the Department of Public Health Work, a comparison not among your own departments but with other Medical schools in China. I knew them all and I know of none, except possibly Peiping, where such progressive and successful public health work is being carried on, and I was greatly impressed by the activities of this very important section which though very greatly needed is sorely neglected in most of our Medical schools.

I was frankly disappointed with the clinical facilities for the Medical students and the need for this and for associating it with the earlier as well as the later years of medical study is beginning more and more to be felt after a period rather of eclipse in Western lands. The matter has been very strongly emphasised by Professor K. Faber in his recent report on Medical Education to the Chinese Government and there seems little doubt that his views in this matter, which have a growing support at home, will be adopted as the official policy by the medical educational authorities in this country.

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# TRANSFER

Dr. Beech,

- 3 -

August 15th, 1932.

When I say that I was disappointed with the clinical facilities I want it clearly to be understood that I am not criticising the very admirable hospitals at which these studies are undertaken and still less the staffs of these hospitals who are responsible for the clinical teaching. It would probably be difficult to find a staff better suited for such work.

I did feel, however, and further thought on this subject only strengthens my opinion that the absence of a hospital in immediate association with the Medical school buildings, and the delegation of all clinical work to the hospitals far removed from the University Campus, only reached by a tiring journey, especially in bad weather, not built for teaching purposes and the principal one of them unsatisfactorily located in the city, is a serious defect in your medical-school system and ought to be obviated as soon as possible. In China at least yours is the only medical school which suffers from this serious handicap.

My objections to the present system of teaching the clinical subjects outside the University are briefly as follows:

1. The separation of the Medical students from the University during the most important and formative years of their study and at a period when secular influences are particularly strong.
2. The housing of students under conditions which are very far from ideal, removed from the Christian influences of the Mission colleges where their earlier years have been spent and from the association with their fellow students in these colleges on the University Campus.
3. The necessary separation, however strong the attempts to avoid it, of the ~~preclinical~~ and preclinical and clinical which is contrary to the spirit of modern medicine especially in this country.
4. The time that is necessarily spent and the often tiring journey that has to be daily undertaken by members of the staffs of the hospitals resident on the University Campus.
5. The unsuitability of the present hospitals for teaching purposes. This of course is purely a personal opinion but I hold that a hospital not built with this particularly in view can never be made really suitable for teaching purposes, in the way of providing proper accommodation in class rooms, etc. This is no the

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HANDS

Dr. Beech,

- 4 -

August 15th, 1932.

reflection on the hospitals themselves in regard to the work for their patients, but is merely the enunciation of a general principle. But further, I am convinced that the men's hospital even apart from this is inadequate as a University hospital. Taking one subject alone that tuberculosis, which will include a large proportion of the cases that Chinese physicians must meet in their practice in after life, the provision for this in the men's hospital strikes the visitor as a mere after-thought and not a very successful one. Further the hospital, however splendid the work that has been and is being done in it, is not a modern building from the hospital point of view, nor capable as far as I could see of being modernised.

6. I hold strongly that the position of the men's hospital is entirely unsuitable as a residence for medical students. If a city hospital has to be used as a teaching place and residence for students it should be more centrally placed and amply provided with ground where the students can find an opportunity for healthy exercise and amusement. The present hospital is shut in by the city wall and military parade ground on one side and a "red light" district on the other - comment on this is needless.

It has been suggested that a hospital on the University Campus would not attract patients to it from the city. I find this hard to believe as it is entirely contrary to my experience elsewhere in China and is itself contradicted by the success of the dental unit in the University Medical school. My experience is that given the right staff, and of that happily you have no question, the patients will come to any reasonable place. A good example of this is the new Union Hospital at Hankow moved well outside the old city and to a part with limited population yet filled with patients as soon as it was built. It may be necessary as in that case to maintain a dispensary in the city for some time at least, but that is a minor matter.

I understand that the erection of hospital accommodation alongside the Medical school has already been approved and I hope for the sake of your Medical school work, which I so much admire, that this decision will be put speedily into effect.

0345



TRANSFER

Dr. Beech,

- 5 -

August 15th, 1932.

I feel that I owe you an apology for having voiced my criticisms at such length but I trust that my position may not be misunderstood and that you may realize that it is only with the desire that the splendid work that your Medical school is doing and which I so much admire may be strengthened, and that your limited though fine resources in staff be conserved.

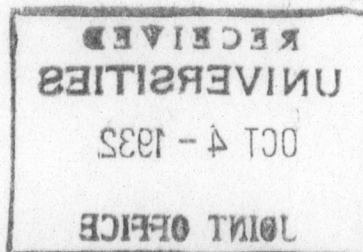
I have the honour to remain,

Sincerely yours

Signed

JAMES L. MAXWELL.

Former Secretary, China Medical Association,  
Secretary Missionary Division, Chinese Medical Association.



0346



TRANSFER

Received Letter of  
Dr. Maxwell

August 15th, 1932.

- 5 -

Dr. Beech,

I feel that I owe you an apology for having voiced my criticisms at such length but I trust that my position may not be misunderstood and that you my realize that it is only with the desire that the splendid work that your Medical school is doing and which I so much admire may be strengthened, and that your limited though fine resources in staff be conserved.

I have the honor to remain,

Sincerely yours

James I. Maxwell

JAMES I. MAXWELL.  
Former Secretary, China Medical Association,  
Secretary Missionary Division, Chinese Medical Association.

RECEIVED  
UNIVERSITIES

OCT 4 - 1932

JOINT OFFICE

7470



TRANSFER



August 29, 1932.

Dr. Joseph Beech,  
West China Union University,  
Chengtu, Szechwan, China

My dear Dr. Beech:

The suspicious looking envelope addressed to Garside and myself marked confidential has just been received. After giving it the "first reading" we are inclined to draw breath and say we will "write later". As a matter of fact that is the exact course of procedure to follow.

Apparently you have your hands full and are taking some careful steps to avoid future pitfalls. We sincerely trust they work out successfully. The suggestions you are making quite naturally will have to be handled very carefully. Balances on the field are just as much a temptation to Boards at this end as surpluses here in New York seem to appeal to the field. Personally I think you are taking a very wise step, although I cannot foretell, or at this angle have a very clear idea as to how the plan will work when presented to the Board. It needs very careful handling.

I will hold the letter until Mr. Garside returns and it can then be given more detailed study. We have been thinking of you and our prayers are that new strength may be given to carry on a most difficult task.

Very cordially yours,

CAE:PW

0348



Chungking. Aug 30 1932  
 Dear Mr. Gifford

WEST TRANSFER

INDEXED

#2

A letter from Mr. Main states that he has drawn on you for US \$1419.40. There should have been a charge in Tael also. But in his letter to me this item is not clear. He may have charged this item back to N.Y. also. What is clear is that items in Tael should appear somewhat as follows.

Handling + Insurance	Tls. 285.53
Pipe fittings - tanks supplies + Ins -	" 2280.86
Totaling	Tls. 2566.39

Additional to this tael account the gold charge there will be freight + all local taxes + installation accounts. The freight to Chungking is in excess of \$1000. <sup>& proper</sup> We can take care of the freight + taxes from our own grants held over for three years. The gold charge I requested charged to the H.Y. account for Library Bldg. - The Tael accounts - as stated a year ago - "met" from reserves. At that time exchange + interest reserves were meant. Though we are not sure of the amount of the charge please do not overlook it in passing of financial items.

RECEIVED  
 UNIVERSITY  
 OCT 3 -  
 JOINT OF

I judge the H.Y. \$1440.20 will be about 1/2 the cost + therefore said to H.Y. Yours Joseph Decker  
 Will send complete list later

0349







OFFICE OF THE PRESIDENT

TRANSFER

WEST

West China



Union University

CHENG TU, WEST CHINA

Re Wesleyan 1932 gifts.

Sept. 19/32

Dear Mr. Evans:

Under date of Aug 8 you write me authorizing that I draw \$200 as the result of a Wesleyan gift of \$192.85 plus some small amts. on hand.

In the same letter you state that this makes a total of \$850 that you have authorized, against which nothing has been drawn.

Letters from you dated, Apr. 21 authorize drawing \$200, another dated Feb. 26 authorizes drawing \$300. This totals \$700 only. When was the balance sent? I do not appear to have any record of it.

In the early summer I authorized Mr. Main to draw \$500 against this account. I have his letter stating he would do so. I have sold checks against it, so doubtless you have the draft by this time.

I will appreciate if you will let me know how you get the \$850. I have written Wesleyan acknowledging the gifts of Feb. 26 and Apr. 21 as above noted.

Our enrollment is now 314 as against 242 last year. The new class numbers 113. Tuitions are over \$2000 above estimates.

Yours Joseph Tsech

0351



P.S. To Mr Gaiside

You will have the telegram asking Dr. Osang to return. Please say to Mr Gaiside. "No new developments in the registration affairs. Evidently the false move of Wang Chin-wei has reacted on the moves being made here. The delegate sent simply reports ('Waiting information from Nanking?') We are going along as you will see none the worse for the critical propaganda publicly received since he came here. Which is all very interesting as it bears on politics rather than Education."

noted  
J.H.S.

JB

0352





INDEXED

September 19, 1932.

ack. 2/23/33

Dr. Joseph Beech,  
West China Union University,  
Chengtun, Szechwan, China

My dear Mr. Beech:

I am enclosing herewith a confirmation copy of the cablegram we are sending you today. This is in response to the cablegram addressed to Dr. Dsang which reached us Saturday morning.

Dr. Dsang has been in our office today to discuss the situation, and I have talked with Dr. Huntington, who is on the Committee to advise with Dr. Dsang in regard to his study arrangements. Dr. Edwards, the third member of our Committee, is away from the city this week.

Dr. Dsang has been making unusually fine progress with his work at Drew, has cleared his language requirements, and secured credit for several units of work which he was required to make up, and the way now seems clear for him to get his Ph.D. in June, 1933. Unless Dr. Dsang is far too optimistic as to his prospects, this presents a very unusual opportunity, and it would mean a great loss to him personally <sup>and</sup> to his future service to the University if he should have to leave when within about seven months of completing this degree.

We have not had any final word from the University that would give us any insight to the reasons for your cablegram, but the correspondence Dr. Dsang received ~~reads as~~ <sup>leads us</sup> to believe that this message is sent ~~recalling to him~~ <sup>because of the fact</sup> that Mr. Fang expects to start for England in November for his study under the fellowship secured by the Friends Service Council. Dr. Dsang is hopeful that even with Mr. Fang's absence for some six months of the academic year it will still be possible for the University to carry on its administrative functions without too great a handicap. He suggested the possibility of Bishop Sung or some other suitable Chinese leader as President of the University to deal with any emergencies that might arise which would require the presence of a Chinese President actually on the field.

Our Committee of the Governors is sending this cablegram merely to be sure that you have all the factors in writing regarding Dr. Dsang's return. If the field has agreed that it is more important for him to return immediately than to remain here to secure his Ph.D. next June, the Governors would not wish to interfere with any of the plans you have made on the field.

Very cordially yours,

B A GARSIDE

BAG:PW  
Enc.

0353





(Received) September 27, 1932

1434 Sedgewick St.  
Chicago, Ill.  
Apt. 4C.

**TRANSFER**

Board of Foreign Missions  
Methodist Episcopal Church  
150 Fifth Avenue.  
New York City.

Dear Sirs:

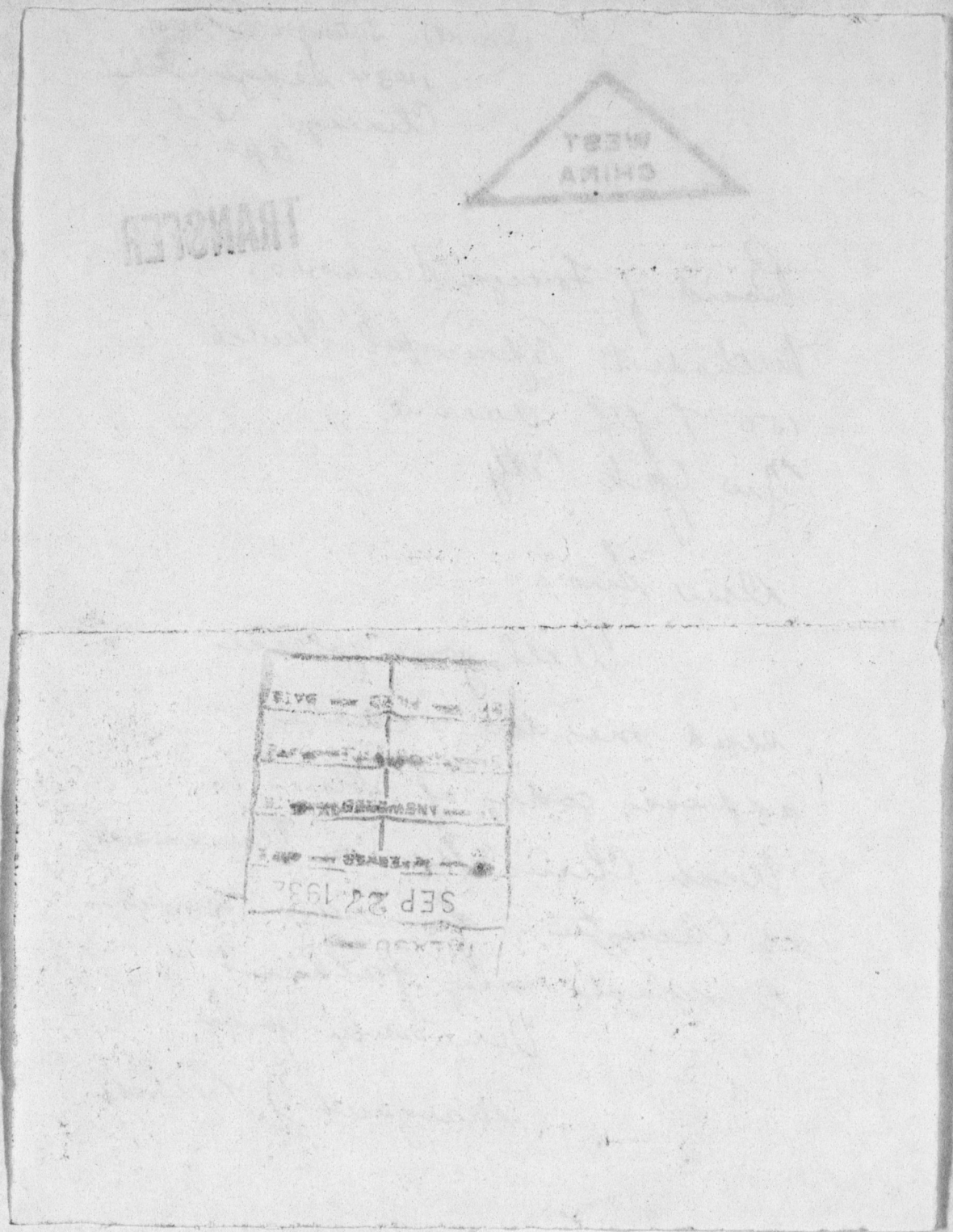
Will you please  
send me the cable  
address code of the  
West China Union University,  
at Chengtu, for I am anxious  
to reach my father?

Very truly yours,

Margaret J. Beech.

0354





284458

5550



TDAA



October 3, 1932.

*ack. 2/23/33*

Dr. Joseph Beech,  
West China Union University,  
Chengtu, Szechwan, China

My dear Dr. Beech:

Within the last few weeks we have received a number of letters from you which we will be replying to in due course. Let me this morning acknowledge receipt of your note of August 12th, to which you attach the ambulance account, and also your travel account to the field.

Ambulance Account. I am attaching herewith a statement showing how the ambulance account stands on our New York books at the present time. The information contained in your statement and accompanying expenses do not cover all the funds thus far drawn by the field on the ambulance account, but if I understand the situation correctly, you must have a fairly substantial balance on hand there.

You will note that to date we have received a total of \$5,737.63 on account of the ambulance. Your statement of disbursements covers the payments to the Ford Motor Company amounting to \$1,830.84, and expenses in connection with the shipment and transportation of the ambulance amounting to \$344.16. This seems to leave a balance of G. \$1,000.00 thus far transmitted to the field, which your accounting does not cover. Is this \$1,000.00 being held on the field, or is it being gradually disbursed to cover the cost of operating the ambulance? I raise this question because from time to time some inquiry may be made in our office, either by donors toward the fund, or friends who might be interested.

You will note that we are still holding here in New York a balance of \$562.63 in this account. I have indicated this as being the \$500 received from Mr. Davis, together with \$62.63 unexpended balance from other sources. We will await your further instructions regarding the disposition of these balances.

It is certainly gratifying that we received such substantial contributions toward the ambulance fund, and that you were able to get the machine to Chengtu at so amazingly small a cost.

Your Travel Account to the Field. You certainly succeeded in reaching Chengtu at a very minimum of cost. Our records agree with the figures you give on the various items in your report which you state as being subject to verification. We agree, therefore, with the correctness of your figure of G.\$401.45 as being retained in your hands for applying on the cost of your next journey to the United States.

Very cordially yours,  
B A GARSIDE

BAG:PW  
Enc.

0356



October 3, 1932.

WEST CHINA AMBULANCE ACCOUNT

TRANSFER

I. Receipts

October 24, 1931	- Wesleyan University through M. E. Board	\$1,775.00	
December 18, 1931	" " " "	369.78	
February 25, 1932	" " " "	300.00	
April 22, 1932	" " " "	200.00	
August 2, 1932	" " " "	192.85	\$2,837.63
October 26, 1931	- First Methodist Church, Montclair	280.00	
November 4, 1931	" " " "	20.00	300.00
October 24, 1931	Arthur V. Davis		500.00
November 4, 1931	E. M. McBrier		100.00
			<u>\$3,737.63</u>

II. Disbursements

November 7, 1931	- Ford Motor Company	\$1,814.84	
" " "	" " "	16.00	\$1,830.84
October 21, 1931	- Advanced to Dr. Beech on Ambulance Acct.	200.00	
February 15, 1932	Draft #1017, Share of ambulance expenses	644.16	
August 16, 1932	" #1027, Ambulance Fund	500.00	1,344.16
			<u>\$3,175.00</u>
	<u>Balance on Hand:-</u>		
	Arthur V. Davis	\$500.00	
	Other sources	62.63	562.63
			<u>\$3,737.63</u>

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TRANSFER

WEST  
CHINA

INDEXED

October 20, 1932. #1

Copy to Mr. Starrett

ack. 2/23/33

Dr. Joseph Beech,  
West China Union University,  
Chengtu, Szechwan, China

My dear Dr. Beech:

In preparation for the Annual Meeting of the West China Governors in Toronto next week, I have been compelled by pressure of necessity to clear up a large amount of correspondence received from you during recent months. Some of your letters have already been acknowledged and cleared in part. This is the first of a series of letters I am writing you today dealing with various aspects of matters treated in the following letters from you:-

February 4, 1932

August 14, 1932

May 3, 1932

August 15, 1932

July 18, 1932

August 22, 1932

August 30, 1932 (2 letters)

I will also deal with matters discussed in Mr. Starrett's letters of May 10th and July 30th, Mr. Main's note of September 10th, Bishop Mowll's letter of August 27th, and Dr. James L. Maxwell's letter of August 15th.

I am sending Mr. Starrett a copy of each of this series of letters, because many of the matters dealt with are of financial nature.

1. Plant Accounts. Referred to in your letter of May 3rd. On October 17th I wrote Mr. Starrett a long letter dealing with the whole subject of plant accounts as fully as I could. I attempted to give all the information available here in New York, and I trust it will be possible for you, on the basis of this letter, to make a final clearance of your plant accounts on the field so as to bring them in harmony with our New York books.

I do not know Mr. Albertson's plans for returning to China, or whether his presence there would be of any special assistance in clearing your field accounts. I hope, however, that this clearance can be effected without any great difficulty.

In the third paragraph of your letter of May 3rd you ask that we send you a copy of "the list of items, credit balances which the Governors did not appropriate, but returning the same to the University as they were more or less earmarked for use" on the field, as read by Mr. Albertson to the Governors at the meeting of September 29, 1931. I am not certain as to what list you have in mind. The only list read by Mr. Albertson, so far as we have any copy here in New York was a brief summary showing the status of current assets and liabilities on December 31, 1930 as shown by the records in the Bursar's Office. A copy of this

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October 20, 1932 #1

was attached to my letter of February 3rd, 1932, addressed jointly to you and Mr. Starrett. I am, however, enclosing herewith another copy of this statement for your information

## 2. Heating Installation for Library and Administration Building.

Referred to in your letters of February 4th, May 3rd, and July 18th. We received during August, and charged to the Harvard-Yenching Institute Restricted Account (Account #171.2) Mr. Main's draft for G.\$1,419.40 for the boiler and radiators for the Library, and the Vecto heater for the Administration Building. Your letters indicate your belief that our New York books should show a balance in the Library Building Account which would cover a part of this amount. If, however, you will review our process in closing the Library Account in our plant section, you will remember that it was necessary for us to use all the designated funds available, and to add G. \$572.99 of general buildings funds in order to cover the total cost of G. \$30,254.78. The funds we took were as follows:-

Mr. and Mrs. B. C. Lamont	G. \$15,000.00
D. H. Gibson	200.00
Coles Estate Income	2,481.79
Harvard-Yenching Institute	12,000.00
General Land and Buildings Fund	572.99
	G. \$30,254.78

The only item tentatively set aside for the Library which was not finally used there was the G. \$1,421.90 received from Mr. F. C. Atherton as income on the Kate M. Atherton endowment fund. This \$1,421.90 was transferred to our endowment section and made a part of Kate M. Atherton endowment fund. During 1932 we added \$78.10 of income to bring this figure to an even \$1,500, and to make the total of this amount an even \$4,000.00.

If you will study our recent trial balances, I believe you will find that we have no funds in our plant section available for applying against the cost of this heating installation. It seems to me, therefore, that the simplest method of handling the outstanding charges on this installation is to charge the amount against the gain on exchange accrued on the field. I understand this to be in accordance with your own judgment. I will so recommend it at the Governors' meeting next week.

Mr. Main's note of September 10th lists only two items in taels in addition to the G. \$1,419.40 for boilers and radiators. These two items are as follows:-

For Piping, Tanks, etc.	Tls. 2,280.86
For Handling and Insurance	Tls. 285.53

This does not seem to be a complete list of expenditures, for your letter of February 4th mentions an item of Tls. 293.98 for an Arcola heater and materials for the Administration Building, and also an item for an undetermined amount for the purchase of tools for the job. Probably there will also be expenditures made in Chengtu for transportation costs, in addition to what Mr. Main has reported.

It seems to me, therefore, that it would be wise for the Governors to authorize the field to reimburse Mr. Main and the Bursar's Office for the total amount of these expenditures, without stating a definite figure, making this reimbursement a first charge against your accrued gain on exchange.

Other matters are taken up in separate letters.

Very cordially yours,

BAG:PW  
Enc.

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TRANSFER

WEST CHINA UNION UNIVERSITY

Status of Current Assets and Liabilities

December 31, 1930

Bursar's Office

Assets

Cash on Hand and in Banks	Mex. \$ 89,343.42
Due from Business Firms	2,955.85
Due from New York Treasurer	<u>8,169.53</u>
	\$100,468.80

Liabilities

Budget Departmental Balances	Mex. \$ 16,450.21
General Land and Building Accounts	8,131.34
Equipment Funds	3,165.33
Deposits for Land Tenants	1,095.47
Funds for Specific Purposes	13,666.84
Harvard-Yenching Institute	<u>10,148.57</u>
	52,657.76
Gain on Exchange	<u>47,811.04</u>
	\$100,468.80

0360

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TRANSFER



INDEXED

West China

October 20, 1932 #2

Copy to Mr. Starrett

*ack. 2/23*

Dr. Joseph Beech,  
West China Union University,  
Chengt'u, West China.

My dear Dr. Beech,

This letter will deal with

3. Gain on Exchange. Referred to in your letters of May 3rd, July 18th, and August 14th, also in your President's Report. Mentioned by Mr. Starrett in his letter of August 30th.

I am in complete accord with your belief that we should take the surplus that has accrued from gain on exchange in past years and should put it aside as a kind of endowment fund, using only the interest and keeping the principal intact unless to meet some extremely grave emergency in the future. Whether we can get the Governors to agree to this proposal at the present time when all the cooperating Mission Boards are in desperate financial straits, and even our endowment income is likely to be reduced, is a very serious question.

I am enclosing herewith a tabulation of our gain on exchange account, based on the statement enclosed with Mr. Starrett's letter of August 30th. You will notice that I have included the gain on the remittance of G. \$1,000 received during the second half of 1932, shown on the second page of Mr. Starrett's statement, and I have subdivided the statement so as to show the amount available on December 31st of 1930 and 1931.

I am very much afraid that if we press the Governors for action setting aside the entire amount of L.C.\$104,974.99 available on August 30, 1932, we may fail to get any action whatever. This looks like a very large amount, and it is now obvious that we will have to use practically all gain on exchange accruing during 1932 in order to break even on this year's budget. (I am writing a separate letter in regard to the budget situation for this year and next year.) I believe that the maximum that we can hope the Governors will do is to have them set aside a permanent reserve or endowment fund the net balance on hand as of December 31st, 1931. This amounts, according to our figures, to L.C.\$86,552.70, but this figure will be reduced somewhat if we must charge against it the balance due on the purchases of heating equipment for the Library and Administration Building, (discussed in letter #1 of this same date.)

At the meeting in Toronto next week I will do all I can on this matter, but we dare not be too optimistic as to the outcome. All our missionary leaders are certainly deep in the black pit of despondency just now, and a small balance on which they might put their hands shines up in the darkness like the rising sun.

Very cordially yours,  
B A GARSIDE

BAG:PW Enc.

0361



West China Union University

Gain on Exchange Account

As Shown on Bursar's Records

to August 30, 1932

TRANSFER

			<u>L.C.\$</u>
1. <u>Balance accrued to December 31, 1930</u>			26,921.12
2. <u>Gain on Exchange, 1931.</u>			
Total Gain on G.\$55,455.15		L.C. 82,697.97	
Interest on L.C.\$20,000 deposit		<u>1,400.00</u>	
		84,097.97	
Less:-			
Loss on Exchange, Shanghai-Chengtu	L.C.\$5,364.67		
Loss on Exchange, foreign purchases			
in China, freight, etc.	7,275.72		
Miss Payne's Salary	<u>3,826.00</u>	<u>16,456.39</u>	<u>67,631.58</u>
			94,552.70
			<u>8,000.00</u>
Less credit to Mission Board Appropriation, 1932			\$86,552.70
Net Balance as of December 31, 1931			
3. <u>Gain on Exchange to August 30, 1932.</u>			
Total Gain on G.\$8,000.00		L.C. 18,647.73	
Gain on Exchange, Shanghai-Chengtu		<u>2,043.34</u>	
		20,691.07	
Less:			
Loss on Exchange, foreign purchases			
in China, freight, etc.	635.44		
Miss Payne's Salary, 8 months	<u>1,633.34</u>	<u>2,268.78</u>	<u>18,422.29</u>
			\$104,974.99
Total Gain as of August 30, 1932			

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TRANSFER

WEST  
CHINA

INDEXED

October 20, 1932. #3

ack. 2/23/33

Dr. Joseph Beech,  
West China Union University,  
Chengtu, Szechwan, West China

My dear Dr. Beech:

This letter will deal with

4. President Dsang's return. Referred to in your letter of August 22nd, with the postscript written on August 27th. We have had several exchanges of cablegrams, and are at present awaiting your reply to a message we sent a fortnight ago in the name of the Special Committee appointed by the Governors to consult with Dr. Dsang in regard to his plan. We do not know whether the absence of any reply to our last cable means that the field is giving careful reconsideration to the whole matter, or merely that communications with Chengtu have been interrupted by the latest Civil War.

We are very glad indeed to have a clear picture of the situation at the University, which is contained in your letter and its appended postscript. Until this letter reached us, and other letters written at about the same time reached Dr. Dsang, we were all under the impression that Dr. Dsang's return was being requested primarily to relieve Mr. Fong for his year of study in England. It now appears, however, that the tendency of your West China leaders to sprout "wings" of a reddish tint, makes the situation more serious and critical.

I have talked again with Dr. Dsang since your latest letters have arrived, but I find he still feels quite strongly that he should remain here and complete his Ph.D., and that he does not seem particularly disturbed by the possibility of your left wing getting the ascendancy at the University during the time he is absent.

As he has expressed himself on the matter, he feels very strongly that if he is to carry on the Presidency of the University, it is vital that he secure his Ph. D. degree. He feels that if he should return without this degree, he would probably never have another opportunity to secure it, and that he would be seriously handicapped in his dealings with government officials, other educators, and the University staff and student body. Unquestionably the holding of a Doctor's degree (aside from a D.D. which is apt to be more of a liability rather than an asset) is of great importance in China these days for any Chinese educator who expects to succeed in a responsible position. Dr. Dsang feels that without it he would always be hampered by an inferiority complex, and would not be able to cope with either his staff or students. Of course this is a question of fact to a large extent, but I believe that there is very real and serious truth in Dr. Dsang's position.

0363



October 20, 1932. #5

I have been interested to note that Dr. Dsang does not seem at all alarmed by the possibility that the University's administration might fall into the hands of a radical committee or individual, and that his own position as President might thereby be lost or imperiled. He suggests philosophically that if the left wing can do an effective job of administering the University, they ought to be allowed to do so; and that if they make a mess of the job everyone will recognize that fact, and the radical influence will pass away without any serious damage being done.

We will discuss these matters at the Annual Meeting of the Governors in Toronto next week. I am sure that the attitude of the Governors will be that the question is one which lies between Dr. Dsang and the field, and that the Governors should not step into the picture in any official way, though they may express their unofficial opinions to Dr. Dsang or to Chengtu.

I have not had any letter from Mr. Silcock as to the status of Mr. Fong's fellowship, but I sent him a weekend cable a fortnight ago explaining the situation regarding Dr. Dsang, and asked whether it would make any serious difference to the Friend's Service Council if Mr. Fong's study in England were delayed until next summer. He cabled back that such a delay might mean the loss of this fellowship grant, so I presume that whether or not Dr. Dsang returns Mr. Fong will proceed with his plans for going to England this winter.

Very cordially yours,

BAG:PW

B A GARSIDE

0364



TRANSMIT

WEST  
CHINA

INDEXED

October 24, 1932.

ack. 2/23/33

Dr. Joseph Beech  
Mr. O. G. Starrett  
West China Union University  
Chengtu, Szechwan, China

My dear Dr. Beech and Mr. Starrett:

Re:- Budget Situation 1932-33.

This letter will deal in a preliminary way with our budget situation this year and also for the first part of 1933.

1932 Budget. Inasmuch as the Governors' action of September 29, 1931 included appropriations up to December 31, 1932, and since we are now within two months of that date and all our records have been kept on the basis of December 31st as our time for closing the fiscal year, it seems to me wiser that we let our present arrangements stand, and close our current fiscal year on December 31, 1932. Then the Governors, at their annual Meeting in Toronto this week can make their new appropriations on a six months basis ending June 30, 1933, so as to bring our records into accord with the field. See "Budget 1932" October 20, 1932

I am attaching hereto a tabulation showing how our Governors' accounts stand as of October 20th, on our 1932 budget account. You will note that toward our general budget appropriation of G.\$25,000 or L.C. \$50,000 we have thus far remitted G.\$20,862.22. At a flat rate of 2 to 1, this would amount to L.C.\$41,724.44. This would leave G. \$4,137.78 or L.C. \$8,275.56 still to be disbursed to complete our appropriation. Due to shortage of income, however, as will appear below, the Governors will probably be unable to send out any further substantial amounts to the field this year, if they are to avoid a deficit for nearly the amount of any such additional remittances. I believe, therefore, that the wisest course would be for the Governors to ask the field to use about L.C.\$8,000.00 of the gain on exchange which has accrued in 1932, to complete the Governors' appropriation toward this year's current budget.

In the Harvard-Yenching Special Account we have disbursed, according to our records, G.\$4,355.55, leaving G.\$719.45 still to be sent you. We would suggest that you draw a separate draft for this amount so as to bring our accounts into balance. We will, of course, follow any other method of taking care of this account that you may suggest, but it is always helpful in closing our books if we can show that our special account has been closed out at the exact figure set.

In the Governors' Budget our largest disbursements are still to be made, the major item being the clearance of expenditures made by the United Church of

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Dr. Joseph Beech  
Mr. O. G. Starrett

-2-

October 24, 1932.

Canada on behalf of Mr. Albertson and Mr. Small. These adjustments are usually made at the time we close our books on December 31st.

On the income side, you will note that we are hoping to receive, before the end of the year, an additional G. \$11,030.17. As a matter of fact, however, sum of the items in this list are quite doubtful, and others will be reduced by unfavorable rates of exchange between the United States and Canada, and Great Britain.

1933 Budget. I am taking to Toronto with me tentative estimates for the six months period ending June 30, 1933, which seems to indicate that we will be able to provide the field with half of an annual appropriation - G.\$12,500 or L.C.\$25,000 - plus an additional L.C. \$2,000 which you are asking as a special grant. To provide this, however, with all the reductions of income we are now suffering, the Governors will be forced to utilize all possible gains on exchange. Even then it will be a difficult proposition, and I am not at all sure that the Governors will be willing to tackle it. I will write you further on the subject after the meeting.

Very cordially yours,

B A GARSIDE

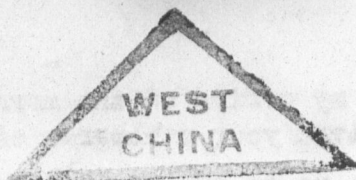
BAG:PW  
Enc.

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TRANSFER



INDEXED

November 5, 1932.

ack. 2/23/33

Dr. Joseph Beech  
Mr. O. G. Starrett  
West China Union University  
Chengtu, Szechwan, China

My dear Dr. Beech and Mr. Starrett:

Enclosed herewith we are sending you the Minutes of the meetings of our West China Governors in Toronto last week. A second set of this material will follow by later mail, so as to guard against one set going astray.

In this letter I will deal chiefly with financial matters and other items arising from our New York Office. No doubt Dr. Anderson will be writing you regarding the other matters dealt with in the Minutes.

Plans for President Lincoln Dsang. This item is dealt with in Minutes E1024 and G1044. Both the Executive Committee and the full Board adhered consistently to the position that the length and arrangements of Dr. Dsang's leave of absence are matters between himself and the Board of Directors, and that the Board of Governors have no formal relationship to the matter aside from their general interest in the well being of the University. However, since Dr. Dsang is in America and the Governors are anxious both that he make the maximum use of his time, and that the University be not seriously injured by his prolonged absence at a critical time, it was felt that the Governors could not avoid giving some recognition to the problems involved.

You will note that in E1024 the Executive Committee merely approved the expenditure of a small amount of money to assist Dr. Dsang with his expenses while studying in America under leave of absence granted by the Board of Directors, and avoids any judgment as to how long this leave of absence should be.

However, at the meeting of the full Board Sir Joseph Flavelle expressed himself as being deeply concerned over the matter, because he feared that the absence of both Dr. Dsang and Mr. Fong might create a serious problem at the University. The trend of the Board's discussion for a while was that they could see no alternative except for Dr. Dsang to return immediately, even though this would deprive him of the opportunity of securing the Ph. D. degree which everyone recognized is of very great value to a Chinese President in these days. But, eventually it occurred to them that if they, as a Board of Governors, could assume responsibility for any loss on Mr. Fong's fellowship appropriation which might be involved by his remaining on the University campus until next summer, they might thereby assure that both Dr. Dsang and Mr. Fong would obtain the opportunity for study, which both so urgently need. Therefore, the Board reached the decision which is embodied in the proposed cablegram at the bottom of page 5 of the Governors' Minutes.

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Dr. Joseph Beech  
Mr. O. G. Starrett

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November 5, 1932.

Just as I returned to my office on the morning of October 27th, expecting to dispatch this cablegram, we received your cablegram of October 26th stating that

"YOU MAY INFORM DSANG FONG PLANS TO REMAIN UNTIL JUNE."

This message seemed to make it unnecessary to send the cablegram to the field, so we are letting the decision of the Governors reach you first by mail.

We have not yet learned what effect the delay in Mr. Fong's trip to England will have on his fellowship grant. I have written to Mr. Silcock, but have had no reply. We earnestly hope that Mr. Silcock has been able to secure the postponement of Mr. Fong's fellowship with little or no loss in the amount available. If, however, it develops that the Friend's Service Council cannot keep this fellowship available for Mr. Fong next year, I am sure that the Governors will carry out the promise made in this proposed cablegram.

Gain on Exchange. This is referred to in Minutes E1029 and G1046. In view of the very critical financial condition of all the Mission Boards cooperating in the University, together with the fact that practically all of them have been utilizing surpluses accruing in their various missions from gain on exchange in order to avoid even more serious financial embarrassment, it was obvious that the individual members of the Board of Governors would be very hesitant to authorize the setting up of a reserve or endowment made up of profit on exchange from Mission Board contributions to the University. The difficulty was increased by the fact that it now seems obvious that the Board of Governors' income for 1932 will be \$3,000 or more below the requirements to meet our budget obligations. On the other hand a very large part of the surplus from gain on exchange has accrued from income on endowment funds belonging to the University itself, and not in any sense received from the cooperating Mission Boards. It would hardly be honest, even in these desperate times, for a cooperating Mission Board to profit by gain on exchange given to West China from a purely undenominational source.

These are the factors that the Governors discussed at some length before any action was taken on your proposal that the funds now held by the field be set aside as a reserve or endowment fund. I believe that the actions taken - recommendations (1), (2), and (3) on page three of the Executive Minutes, endorsed by the full Board in Action G1046 (b), represents the largest amount of sympathetic generosity we could have from the Board of Governors. You will note that these actions provide that the field charge against this surplus from gain on exchange the outstanding bills for heating equipment for the administration building and library, and that you transfer an additional L.C. \$16,000 from this surplus as a credit toward the appropriation of the Governors for 1932-33; and that all the balance remaining in this surplus account as of December 31, 1932 be set up as a "special University endowment or reserve fund" in exactly the same way that is recommended in your President's Report.

As well as we can forecast the amount, we believe that this will give you around L. C. \$90,000 when you come to the end of the calendar year 1932. Will you please send us for our information the exact amount of this fund on December 31st, so we can make it a matter of record?

On the general subject of gain on exchange, the Board of Governors stated definitely that, for the immediate future at least, it wishes to follow the procedure I have already outlined to Mr. Starrett whereby gain on exchange will accrue here in New York rather than China. I believe we will have to agree that this is the only

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Dr. Joseph Beech  
Mr. O. G. Starrett

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November 5, 1932.

logical course, inasmuch as the Governors are recognized as the owners of all gain on exchange until they take action allocating it to some specific part of the work at the University.

I will write a separate letter to Mr. Starrett discussing more in detail the technical adjustments on our accounts which these actions will necessitate.

1932-33 Budget. This is referred to in Minutes E1029 and G1046. You will note that the Governors have now brought their fiscal year back in line with that of the field, and that they have appropriated the entire amounts asked for in the revised budget estimates for 1932-33 as submitted by the field. I attach to this letter for your information, a copy of a financial statement prepared by our New York Office in advance of the meetings in Toronto. You will note that on pages three and four the 1932-33 budget is dealt with at some length, and the details as to our anticipated income and expenditure are set forth. I am very glad that the Governors found it possible to appropriate the special additional grant of L. C. \$2,000 above their normal L. C. \$25,000 for the six months' period. Since it was not possible for us to figure out exactly how much will be available within the present appropriation ending December 31, 1932 for the Harvard-Yenching budget, the Governors merely voted to appropriate up to June 30, 1933 whatever amount is required to complete the L. C. \$32,200 required for the present academic year.

I am today sending a cable to you as requested reporting the Governors' action on the budget.

You should make note of the request of the Governors', that because of the change in the fiscal year the field should take prompt action in preparing and transmitting to the Governors the budget estimates for the fiscal year 1933-34. These estimates should be in our hands by March 1st of each year, so that the Governors can take action on the budget at a meeting which will probably be held sometime in April. No doubt the field is already proceeding along this line, and you may have sent us such estimates even before this letter reaches you.

Gift of Mrs. Benjamin Moore. This is dealt with in Action G1045. The Governors agreed, after rather full discussion to authorize the transmittal of Mrs. Moore's gift to Mr. H. A. Main for conversion into silver and deposit in Shanghai until this money can be used for the purpose intended. However, the Governors felt very strongly that the deposit of these funds should be made in one of the two strong international banking corporations with branches in Shanghai - the Hongkong and Shanghai Banking Corporation, or the National City Bank of New York, and they so specified in their action. I am today writing Mr. Main authorizing him to draw this G. \$10,000 at his discretion. We have not added any interest to the original \$10,000 of this gift, because there had been no real opportunity for a safe investment of this money during the time we have been holding it, and our New York banks pay at the present time only one-half of one percent on current deposits.

Grant for Teachers' Residences. This is dealt with in Action G1045(2). The Governors likewise authorized us to transfer to Mr. Main the G. \$2,500 received some time ago for the erection of residences for Chinese teachers, this to be exchanged in silver and held in either the Hongkong and Shanghai Banking Corporation or the National City Bank subject to the requisition for the erection of teachers' houses; at the same time the necessary authorization to proceed with the erection was given. I am also writing Mr. Main today authorizing him to draw this amount today.

Associated Boards for Christian Colleges in China. This is dealt with in Minutes G1040 and G1043. Within a few days I will be sending you copies of the

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Dr. Joseph Beech  
Mr. O. G. Starrett

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November 5, 1932.

Minutes of the organization meeting of the Associated Boards held in New York on October 27th. With these Minutes will be included copies of the Provisional Constitution and Provisional By-Laws adopted at that time. These documents were adopted in substantially the same form as they were presented and accepted by our West China Governors.

The formation of our Associated Boards has been a very long process, and it is still too early to make any accurate forecast as to just how effective the organization will be. We are hoping, however, that the Associated Boards will be of real value to us in securing closer cooperation among all our China college boards as they confront their similar problems of home base administration and promotion.

Need of a Secretary. This is dealt with in Action E1030. Little needs to be added to what is already said in that Minute. I believe that for a long time we have all been in agreement that there is a very urgent need for a secretary at West China who can relieve both of you of much of the routine of your correspondence and general office work, and might also be available for helping in bookkeeping and accounting. The Governors have given as cordial a recognition to this need as we could have hoped for at the present time. The next move must come from you on the field. If you agree with us that the need for a secretary is substantially urgent to press the matter at this time, please write us fully and frankly as to your wishes and your suggestions. Might it be possible for you to get a suitable secretary in China—either Chinese, or else an American who might be looking for such a position? If nobody is available in China, what type of secretary should we seek to find for you in the West, what salary should we offer, and for what term should an appointment be made? Unless the economic situation continues to grow steadily worse, I believe that the Governors will be able to find support for such a secretary within their present resources - though they dare not attempt to make any authoritative statement of this just now.

I believe that this covers all the matters of general interest growing out of the Annual Meeting of the Governors in Toronto last week. We will be writing other letters on various items.

Very cordially yours,

B A GARSIDE

BAG:PW  
Enc.

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West China

November 7, 1932

*ack. 2/23*

Dr. Joseph Beech,  
West China Union University,  
Chengt'u, West China.

My dear Dr. Beech,

This is a personal note to supplement the more formal correspondence going forward in today's mail.

First, with regard to the deposit of the surplus from gain on exchange. The Governors adopted the recommendation you made, in the exact phraseology you used, that this be "placed on fixed deposit in Shanghai standard banks or trust companies", without specifying any particular institution as they did in the case of the Moore gift and the fund for residences. I may say, however, that the individual members of the Board expressed themselves very strongly as favoring our using only the most substantial and conservative of the Shanghai banks for this purpose, and by that they would mean either the Hongkong-Shanghai or the National City Bank. While they have every confidence in Mr. Raven, they feel that the Raven Trust Company is too much the product of one man to be sufficiently secure for the deposit of trust funds. The inducement of 7% income would in itself frighten them away. We've learned some bitter lessons during the last few years trying to stretch income an extra percent or two. Far better be safe on five percent than go broke on seven. Need I mention Kreuger or Insull?

Second, that proposal that the Governors finance a secret-  
arty for the field. While I am convinced that you folks need a secretary badly, and would gratefully welcome the support of one, there was another motive behind our move in that direction. The only way to keep maximum support of the Governors is to keep eternally after them to give every penny they can scrape up. And that can be done only as they are faced year by year with urgent needs that they feel must be met. Personally, I think the field lost a great opportunity when you failed to persuade the Governors to accept some such rate as three to one on their basic grant of Gold \$25,000.00 per year, instead of sticking to two to one when it is costing you a lot more to operate now than it did when that rate was adopted. But since we are now operating on a basis of L.C.\$50,000 per year from the Governors, we will have to keep after them to do as much beyond that as they can, either through building up the personnel supported by the Board of Governors or else asking for special appropriations for non-recurring items. What think you?

BAG/G

Very cordially yours,  
B A GARSIDE

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West China Union University

November 9, 1932

ack. 2/23/33

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan, China

My dear Dr. Beech:

Let me acknowledge receipt of your note of September 25th, to which you attach a copy of the report done at West China in 1931-32 in the field of Harvard-Yenching Institute interests.

I understand that the Advisory Committee in China is responsible under the new arrangements for transmitting annual reports to Cambridge from the several Universities, so it will not be necessary for our New York office to duplicate this work <sup>by</sup> sending similar statements. I am at this time checking up this understanding with Dean Donham to be sure that nothing is overlooked.

We sent you a cable two days ago reporting the action of the Governors regarding the 1933 budget. I did not attempt to incorporate news as to actions on some of the other items you mentioned, because it would have been difficult to get all the facts into a cablegram without making it too expensive; or else leaving a possibility of mis-interpretation. We hope, however, that the letters now on their way to China will reach you promptly and will prove reasonably satisfactory.

Very cordially yours,

B A GARSIDE

BAG:RC

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West China Union University

November 11, 1932 #2

ack. 2/23/33

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan, China

My dear Doctor Beech

Your letter of September 19 relative to Wesleyan gifts is at hand. In referring back to my letter of August 8 we gave authorization for \$200.00 additional against the ambulance fund and in the next paragraph calling attention to the \$850.00 which had been authorized. As a matter of fact the \$850.00 was in addition to the \$200.00 authorized on August 8. To explain more in detail we are tabulating the authorizations as follows:-

December 17, 1931	\$350.00
February 26, 1932	300.00
April 21, 1932	200.00
August 8, 1932	200.00
Total	<u>\$1,050.00</u>
Drawn August 16, Draft 1027	500.00
Balance	<u>\$550.00</u>

To show a complete picture we find that the total receipts amounted to \$3,737.63. Remittances to the field including the \$500.00 drawn in August \$3,175.00, leaving a balance in the account of \$562.63. After you have drawn the outstanding authorizations of \$550.00, there will then be a balance of \$12.63. in the account.

For your information as to the sources of the additional funds the following are the dates of the receipts and the amounts:-

December 18, 1931	\$369.78
February 25, 1932	300.00
April 26, 1932	200.00
August 2, 1932	192.85

Trusting this gives you the desired information, with kindest personal regards, and with the hope that you have an exceedingly pleasant Holiday Season, I remain

Very cordially yours

Assistant Treasurer

CAE:MS

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West China Union University

November 28, 1932.

*ack. 2/23/33.*

Rev. L. J. Davies  
Cheeloo University

Dr. Joseph Beech  
West China Union University ✓

Dr. James M. Henry  
Lingnan University

My dear Mr. Davies, Dr. Beech, and Dr. Henry:

In the Minutes of the meeting of the Board of Trustees of the Harvard-Yenching Institute held in Cambridge on November 14th, I find the following Minute:-

"The Chairman presented reports for the year 1931-32 of Yenching University, Fukien Christian University, and the University of Nanking.

VOTED: That, in view of the fact that certain of the institutions in China have been lax about making annual reports of work done and expenditures made from the income received by them from the Restricted Fund of the Institute, the institutions be notified that, unless such reports are presented to the Trustees at their November meeting, the Trustees may decline to make further payments to such institutions, since the Trustees feel that it is improper for them to continue to disburse money about the spending of which they receive no reports."

Probably you will be receiving in due course some communication from Dr. Stuart or the Secretary of the Advisory Committee in Peiping regarding this matter, but it is of such potential importance that I am calling it to your attention without delay. I understand that with the establishing of the Advisory Committee in Peiping, made up of representatives of all the six universities receiving support from the Institute, the annual reports to Cambridge from each of the universities will be made through the Advisory Committee in Peiping rather than through our New York Office. We must, however, be very careful to see that the matter is not lost sight of between these two channels.

I hope that before this reaches you, the reports for 1931-32 will already have been transmitted. If not, the matter should be taken up without delay.

Very cordially yours,  
B A GARSIDE

BAG:PW

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TRANSFER



December 10, 1932.

ack. 2/23/33

Dr. Joseph Beech  
West China Union University  
Chengtu, Szechwan, China

My dear Dr. Beech:

On Tuesday this week we had a remarkably interesting and successful luncheon here in New York in honor of Dr. and Mrs. Agnew. The purpose of the affair was to say farewell to the Agnews, and to give them an opportunity to describe to the leaders in the dental and medical world the results of the research they have been carrying on for a great many years.

I am enclosing herewith a seating list of the luncheon, a copy of the newspaper release sent out to the papers generally, and a clipping from the New York Herald Tribune of the following morning. Practically all the other New York papers gave almost as friendly a write-up as did the Tribune. Among the seventy people who were present at the luncheon, we had some of the most prominent medical and dental leaders of the city, as well as representatives of practically all the missionary bodies, foundations, and other philanthropic organizations of the city. On the seating list, I have made notation as to some of the most prominent people who were present.

The Agnews made a very favorable impression, and I think that a good many of those present gained a new conception of, and interest in, the work we are doing at West China. I wish we were so organized that we could make definite use of the friendly interest which an affair like this engenders. I hope that as we go forward with our plans for the closer cooperation of our Christian universities and colleges in China, we can make such an affair as this an intergrow part of a carefully worked out plan of publicity and promotion.

The cost of this luncheon was borne by the foundation under which Dr. Agnew has been working in Toronto, but they have requested that their identity be kept entirely in the background.

Very cordially yours,

B A GARSIDE

BAG:PW  
Enc.

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