TRANSFER

OFFICE OF THE PRESIDENT

West China Union University

WEST CHINA

~~CHENGTU,~~ WEST CHINA

Dixon, Ill. June 7/31

My dear Mr Gaussen:-

I have heard that Mr. Albertson left Shanghai, Apr. 28, in company with Mr. Pape of the M.E. Bd. You may be able to learn when Mr. Pape will arrive by a call to the "sixth floor".

I am to attend the Conference at Delaware O. June 24 - July 3. Following that conference or preceding it I could come to N.Y. re work on Accts. I have booked a date, which ought to be kept here, on July 16th. I give you these dates that you may arrange for conference with Mr. Albertson. I will try to suit your convenience as far as I can.

At the Rock River assembly, July 16. I will need my case of slides for Express shipment. They are not packed + I doubt if they can be, especially the long slides. If I am not called East before Mr. Cartright starts to Delaware, will you explain to him + ask that he do me the favor to bring them along to Delaware with his pocket book + with equal care. The slides are now in the care of Miss Gaxman.

Cordially, Joseph Beech

over

WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA
PRESIDENT'S OFFICE

TRANSFER

239 W. Chamberlain St
Dixon, Ill. July 13/31

Dear Mr Farside:-

If & when Mr Albertson arrives, I trust that you will fix the date of Conference with him so that both he & I can attend to that & the Bd. Meeting in one trip to N.Y. Please get his estimate of time needed in advance as otherwise we may not finish the job.

Mr. Wm. G. Sewell wants copies of the literature & may have written that you send such to him. I think it advisable that we wait for Silcock at Bds Meeting & send with him. I will write Sewell to that effect.

Letter from Dr Marsh, who has been named for Dept of Chemistry by Friends, states that he will

not be ready before Autumn of 1932 due to delicate health of Frances. Sorry! That may mean after '32.

Have ordered the Ambulance but have not yet secured the transportation-Customs Charges nor promise for same. Saw Detroit but Not Ford.

Hope you are having a Good Summer. I was in Central Ohio during that "hot wave" It had China beaten.

Cordially, With Remembrance to "Your Company" Joseph Beech.

TRANSFER

TRANSFER

239 W Chamberlain St
Dixon Ill. July 14/31

WEST

Dear Mr Garside:

I judge you ought to know the contents of the enclosed — so that you can understand when Estimates reach you.

You may wish to reply officially to their assumption that the Hall Estate $200,000 income is over & above a possible $25000 grant to them.

I have written, pricking the bubble of excess income — in an unofficial, but I hope effective manner, with exhortion to hold-steady. I think it would be well for you to correct their impression. Unlike the mercury the B&O's revenue is not lifted [redacted] by heat at home or abroad.

Cordially

Joseph T Beech

2 8 4 4 5 7

0191

COPY

Chengtu, TRANSFER

Dr. J. Beech,
Dixon, Ill.

Dear Joe,

We had another regular meeting of the Senate the minutes of which you will receive in due course. But before they arrive, or rather without waiting for them, I want to write to you about one or two matters which came up.

The first one is the Estimates. In the contractual agreement the Board of Governors agrees to supply, if possible, Gold $25,000 per year to the Board of Directors. This is approximately what we have been getting. Then again the last meeting of the Governors agreed that the interest on the $200,000 of the Hall Estate should be given to us to be divided, half to the Medical Dental College and half to the General Budget. We noticed in the Financial statement of 1930 that this interest amounted to $11,367 and we assumed that this would be the amount. We gave half of this to the Medical Dental College and added the other half to the General Budget and with the bigger demands, especially in Science, this just covered our estimates. Then the question was raised, What if the Board gives us only the $25,000, we will be over $5000 short in the Medical and and short a similar amount on the general budget. We sincerely hope that the twenty-five thousand was in addition to the interest on the Hall Estate, for if not we will be terribly cramped. We would like you to take this matter up and secure for us the two amounts for only thus can we meet our present needs. It is not necessary to write further about this for you will understand it perfectly but I was asked to draw your attention to it and ask you to do your best for us.

Bob Taylor has been stationed in Shanghai as the Treasurer of the Baptist Missions in China. His resignation came before us yesterday and was referred to the Cabinet to deal with. We have no one in view yet to fill in for the year until Albertson's return but probably some one can be secured.

The Educational Faculty are asking for a Practice School to be carried on in the Educational Building but there is a strong feeling that it should not be so near the University. We have asked that Faculty to give the question further consideration and if necessary we will have a special meeting of the Senate before the end of the term.

It is good to be coming near to the end again. Two weeks more and the graduation exercises will be upon us.

With kind regards,

Yours sincerely,

(S8gned) Geo.W.Sparling

over

TRANSFER

WEST CHINA

West China Union University

July 17, 1931

Dr. Joseph Beech,
239 West Chamberlain St.,
Dixon, Ill.

My dear Dr.Beech:

Let me acknowledge receipt of your letter of July 13.

Several people who have recently arrived from London have spoken of meeting Mr.Albertson there, and a number of letters I have recently received have also referred to his presence. A letter Sewell wrote me on July 3 says "Albertson is now in London on the way from Chengtu. I have had several good talks with him and I think he is looking forward to wrestling with accounts when he visits New York". Apparently he thinks of the undertaking with all the painful anticipation one has in facing the necessity of visiting a dentist. Obviously too, he is postponing the evil day very much as we postpone our dental appointments. I have had absolutely no word direct from Albertson, nor have I been able to learn when he is likely to arrive either in the States or in Canada. Dr.Endicott's office has promised to send us word as soon as they learn when Albertson is due.

As soon as we can find when Albertson will be with us I will staft in immediately to make plans for working on our West China accounts. We must by all means get started on this before long. I have heard a number of rumors from various sources that you may be starting back to Chengto sometime this fall, so it may be that your available time for such consultations is somewhat limited. I am hoping to have my own vacation from the middle of August until about Labor Day, and I am extremely anxious to get out West China accounts cleared before that vacation starts.

I am sending another letter to Albertson in care of his Mission Board, with the thought that they will be able to get a letter into his hands as quickly as anyone can.

Sewell wrote to me a couple of months ago in regard to literature for all the colleges represented in his office. At that time I sent him several large packages of material including copies of everything we had for West China. Some of our publications I sent to Sewell in volume. Of other material I sent only single copies with the suggestion that he let us know if a greater quantity could be used.

New York continues to be the same warm and stuffy place it always is during the summer months. Thus far we have not had any particularly

trying weather. From the weather reports Illinois has been having its full share of the heat.

With all good wishes, I am

Very cordially yours,

BAG-H

B A GARSIDE

TRANSFER

West China Union University

July 21, 1931

Dr. Joseph Beech,
239 West Chamberlain St.
Dixon, Ill.

My dear Dr.Beech:

I am returning the original of Dr.Sparling's letter, and also a copy of a letter I am sending him.

You will note I have suggested the possibility of our sending a cablegram to Chengtu informing them that the Hall Estate income must be included within the Governors' guarantee of approximately G$25,000. It is slightly more than two months until the annual meeting of the Governors, so it might be possible for them to get revised estimates in our hands for that meeting if such revisions could be undertaken without delay. Possibly, however, the staff may be so scattered at this time of the summer that any revision of the estimates would have to be postponed until the reopening of the University in September. In that case there would be no particular advantage in sending these sad tidings by cable. What would you suggest?

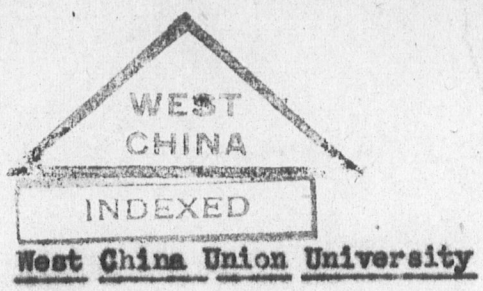
Very cordially yours,

BAG-H

B A GARSIDE

Enc.

TRANSFER



West China Union University

August 21, 1931

Dr. Joseph Beech
239 West Chamberlain Street
Dixon, Illinois

Dear Doctor Beech

Miss Sakmann has received your letter and forwarded by express the bundle of files.

We have also received the report from the American Baptist Missionary Society which will be compiled with others to be received.

This morning's mail brings us a letter from Miller & Shandorf, attorneys for the James Keen estate. We are quoting the body of the letter:-

"We have delayed answering your last letter, in which you state you are willing to accept $2500 cash in settlement of your claim against the James Keen Estate, until I could get some definite word from the Executors.

"They were in today and advised me that they did not have the money, and could not raise it, and could not pay $2500 on this claim at this time, or any other sum; and that they did not know when they would be able to pay it.

"Times are terribly hard out here in this section of the country. There is practically no cash value for anything.

"I am authorized on behalf of the executors to offer you a deed to the land which Mr. Keen stated in his will should be used to pay your pledge. As you already know, there is a $5000 mortgage against it. In normal times it ought to be worth considerably more, but these are not normal times.

"I hope you can see your way clear to accept this land in payment of this claim, because I can see no prospect of getting any money to pay it in cash. If you had accepted our offer at the time we made it, we could have paid it, but that time has gone by and we are now not able to pay $2500 or any part of it.

"Kindly let us hear from you, what your final decision is."

We are also enclosing copy of the letter we have written to them. I refrained from expressing my opinion as to the proposition, but I am quite sure that the Board of Governors will not desire to have this property on their hands. It will be an exceedingly expensive and cumbersome proposition. However, I shall be very glad to receive your comments.

Garside is in the Adirondacks with his wife until the first of September when he returns to move his household goods from Elizabeth to New Brunswick, New Jersey. He does not intend to be in the office until after Labor Day.

Very cordially yours

C. A. Evans

Assistant Treasurer

CAE:MS
Enc.

West China Union University

August 24, 1931

Dr. Joseph Beech
239 West Chamberlain Street
Dixon, Illinois

Dear Doctor Beech

Your letter addressed to Mr. Garside came to hand this morning.

I have read Dr. Sparling's letter, and while we are not absolutely sure of our position, yet we are perfectly confident that the reason for the Harvard-Yenching meeting being held in China is to take action on the proposed reorganization of the Administrative Committee in Peping.

You are quite familiar with the history of the Harvard-Yenching organization and of its rather arbitrary attitude regarding the use of certain trust funds. Some universities have made requests that the funds could be used for broader purposes, and in some cases there has been a semi-acquiescence or a sort of keeping-hands-off attitude. A request of one university brought out a restatement of the purpose of the fund, but when taken altogether, the recipients of the money have not much latitude, and if insisted upon, the original idea would so overbalance some of our smaller universities so as to make them entirely out of line with the other work they are attempting to do.

There have been frequent criticisms of the whole set-up, and many letters have been exchanged between Dean Chase and Mr. Garside. Pressure has also been brought to bear toward the reorganization of the Administrative Committee in Peping, and certain suggestions along that line were made by Mr. Porter to Dean Chase in a letter dated November 27, 1930. Action T-175 of the Harvard-Yenching Institute meeting held on April 22, 1931 reads as follows:-

> "That, while the Trustees are in general sympathy with the plan of reorganization of the Administrative Committee in Peiping, as outlined to the meeting, it is deemed best to postpone consideration of it for the present."

After discussion the Institute adopted the following resolution:-

"One of the primary purposes of the Harvard-Yenching Institute is to assist Yenching University and Fukien Christian University, Lingnan University, the University of Nanking, Shantung Christian University and West China Union University in improving their educational work, with special reference always to Chinese cultural subjects. With this in mind, it seems desirable to the Trustees that a consultation should be held by representatives of those institutions for the purpose of discussing whether, through some central organization, the work to which the money contributed for this purpose by the Institute is devoted can be better co-ordinated. The Trustees have no preference for any particular plan, but it has been suggested that an Advisory Committee should be organized and that the work of the several institutions should be studied by this Advisory Committee, particularly to the end that, at least for the present, the five institutions last named should direct some special effort towards preparing graduates for higher training at Yenching and that the whole effort be aimed at the possibility that specially prepared and adapted sutdents might be sent to Harvard University.

"The Trustees have requested President Stuart, of Yenching University, in consultation with other representatives of the institutions in China, to arrange such a conference, and to report the plan agreed upon to the Trustees.

"It is understood by the Trustees that, in President Stuart's discretion, he can arrange for necessary expenses of travel to such conference and charge the amounts to the Institute Travel Account.

I believe the reason why Dr. Stuart was asked to call a conference was that he happened to be present at the meeting on April 22.

Mr. Garside has carried on most of this correspondence with the Harvard-Yenching Institute, and it is quite possible he will have something to contribute in addition to what I have said. I will therefore call his attention to the matter when he returns to the office the end of next week.

Enclosed find Dr. Sparling's letter.

Very cordially yours

C. A. Evans

Assistant Treasurer

CAE:MS
Enc.

Over.

BOARD OF GOVERNORS
OF THE
WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN
CHENGTU, SZECHWAN, CHINA

REV. JOSEPH BEECH, D.D., PRESIDENT OF THE UNIVERSITY

OFFICE OF THE TREASURER
150 FIFTH AVENUE, NEW YORK CITY

239 W. Chamberlain St
Dixon, Ill Aug. 28/31

Dear Mr. Garside:-

Will you please refer to the M.E. Board statement of Contributions to the University under the item "Contribution of Missionaries" & am of the opinion that I put it at 3½ for the M.E. Bd. It should be 4 and the fraction. The list being Drs Peterson, Lalpestrand Havermale & Cairnight. The fraction being supplied by Mrs Mrs Starrett. I do not remember including Dr Cairnight. He was transferred to the University sometime in 1930, after I left the field. Will you please correct if correction is called for.

I am due to go to Kansas City & vicinity the earliest that I can leave there will be the night of the 25th or morning of 26th of Sept. Stops enroute will prevent arrival in N.Y. prior to the 27th ~~or 28th~~. Unless reasons for earlier arrival appear you may expect me at that time.

Is there - or was there - appropriation for Students funing medical-dental charges noted in 1931 budget if so, what?-

8-28-31

In making your budget for 1932 will you please omit the $1500 special noted the President. The special conditions calling for it have so far remained that I am of the opinion I should share-alike with the others.

Hope you will have had a good vacation by the time this gets to you — But before I close let me write what you may know —

Mrs. Frank E. Baker, #719 Emerson Street, Evanston, Ill. writes that she succeeds Miss E. L. Sinclair as the "official representative of the W.F.M.S. in matters concerning the University." She expects to attend the Sept. 29-30 meetings at N.Y.

I will keep this here awaiting your return —

Cordially Joseph Beech

TRANSFER

1228 A

Charge to the account of China Union Universities $

CLASS OF SERVICE DESIRED			
DOMESTIC		CABLE	
TELEGRAM		FULL RATE	
DAY LETTER	✓	DEFERRED	
NIGHT MESSAGE		NIGHT LETTER	
NIGHT LETTER		WEEK END LETTER	

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

WESTERN UNION

NEWCOMB CARLTON, PRESIDENT — J. C. WILLEVER, FIRST VICE-PRESIDENT

CHECK

ACCT'G INFMN.

TIME FILED

Send the following message, subject to the terms on back hereof, which are hereby agreed to

WEST CHINA

August 28, 1931

Dr. Joseph Beech
239 West Chamberlain Street
Dixon, Illinois

Following cable came this morning Quote Beech So as to relieve the pressing emergency situation here requires return earliest possible opportunity Brethorst Dsang Unquote

C. A. Evans

TRANSFER

BOARD OF GOVERNORS
OF THE
WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN
CHENGTU, SZECHWAN, CHINA

REV. JOSEPH BEECH, D.D., PRESIDENT OF THE UNIVERSITY

file

WEST CHINA

OFFICE OF THE TREASURER
150 FIFTH AVENUE, NEW YORK CITY

Dixon, Sept 30/31

Dear Mr. Evans

Thank you for forwarding telegram received from Mr. Dsang Chengtu + referring to 'serious situation that called for Brethorst return'

Nothing can be done about the matter now. Objections from the field against her return caused the WFMS Secretaries to refuse her return to West China - tho - approving her going to China. She has taken a position in Seattle. Will try to get action at the WFMS meeting in late October

Yours Joseph Beech

West China Union University

September 9, 1931. #1

ack: 9/11

Dr. Joseph Beech,
239 West Chamberlain Street,
Dixon, Ill.

My dear Dr. Beech:

We have been very much pleased to receive from Mrs. Cadbury a check for £167, This was accompanied by a note stating that the remittance is sent in reply to your letter telling of the deficit of $813.31 outstanding on the Cadbury Building at West China.

At to-days rate of exchange this check for £167 would produce only $809.95, this leaving a small deficit of $3.36. The item is so small one would hesitate to trouble Mrs. Cadbury about the matter further, but on the other hand if she is anxious to meet the entire cost of the building, so that no deficit remains, perhaps the matter should be brought to her attention .

I have not acknowledged the letter as I am anxious to have your judgment in the matter. Perhaps you will wish to write her yourself, and the only thing that will be necessary for our office to do would be to send a formal acknowledgement of the receipt of this remittance.

We will hold the matter in abeyance until I hear from you.

Very cordially yours,

BAG:PC

B A GARSIDE

West China Union University

September 9, 1931. #2

Dr. Joseph Beech,
239 West Chamberlain Street,
Dixon, Ill.

My dear Dr. Beech:

I have just returned to the office after a few weeks vacation and I am trying to pick up various loose ends.

I note your letter of August 21st with regard to the Harvard-Yenching meeting being arranged by Dr. Stuart in China this fall and note also Mr. Evans' letter of August 24th quoting the action of the Harvard-Yenching Institute.

You will remember that two or three months ago, I talked over with you briefly the actions of the Harvard-Yenching Institute in regard to the formulation of a policy for administrating the Income of the Trust Funds belonging to the various Universities of China placed in the hands of the Institute by the Trustees of the Hall Estate. Let me however, review these developments briefly:-

During the Spring and summer of 1929 the Trustees of the Hall Estate took certain actions defining in a tentative way their policy as to the use of the Income from the Trust Funds they are holding for the various Universities. You will remember that the last of these actions stated in their definite terms that the Institute desired that this Income be used entirely for new developments of work by the Universities in the field of Chinese Cultural Studies, and should not even be used to replace funds previously spent by the Universities from other sources for work in their departments of Chinese Studies. A rigid application of this policy would have seriously upset the financial structures of many of our Universities, and would have caused a most undesirable over-development of work in some of the departments of Chinese Studies. This was pointed out to the Institute by some of the Universities, and the Institute Trustees later took a rather Delphic action, which might have been interpreted in various ways, by which they postponed for the time being the rigid application of the policy they had formulated, and appointed a committee consisting Dean Chase and Dean Donham to confer with representatives of all the Universities in the formulation of a policy for the use of this Income.

The home Boards of each of the Universitiesappointed representatives to meet with Dean Chase and Dean Donham, and I corresponded with them in effort to arrange such a meeting. Dean Chase stated that he and Dean Donham were frequently in New York at the same time, and stated that they would watch for the first opportunity to meet with representatives of the Universities. From time to time I reminded him for the necessity of such a meeting, but nothing definite could be arranged. Last winter I wrote suggesting that if he and Dean Donham could not conveniently attend such a meeting here in New York, we might be able to call such a meeting in Boston.

About this time Dr. Stuart arrived from China, and proposed that instead of holding such a meeting here in America for the formulation of policies, that he be empowered to call together representatives of various Universities for such a meeting in China. I vigorously opposed the proposal, as stated as much both to Dr. Stuart and Dr. North, and while I have complete confidence in Dr. Stuart's desire to work out a policy that would be fair to the institutions concerned, I feared that the predominant interest Yenching has in the Institute, together with the rather suspicious attitude some of the Universities have toward Yenching, would make it extremely difficult to work our such a policy on the field at this time. Moreover, the Harvard-Yenching administrative Committee, I felt has thus far been a purely Yenching body,

The home Boards of each of the Universities appointed representatives to meet with Dean Chase and Dean Donham, and I corresponded with them in an effort to arrange such a meeting. Dean Chase stated that he and Dean Donham were frequently in New York at the same time, and stated that they would watch for the first opportunity to meet with representatives of the Universities. From time to time I reminded him of the necessity for such a meeting, but nothing definite could be arranged. Last winter I wrote suggesting that if he and Dean Donham could not conveniently attend such a meeting here in New York, we might be able to call such a meeting in Boston.

About this time Dr. Stuart arrived from China, and proposed that instead of holding such a meeting here in America for the formulation of policies, that he be empowered to call together representatives of various Universities for such a meeting in China. I ~~vigorously~~ strongly opposed the proposal, and stated as much both to Dr. Stuart and Dr. North, ~~and~~ for while I have complete confidence in Dr. Stuart's desire to work out a policy that would be fair to the institutions concerned, I feared that the predominant interest Yenching has in the Institute, together with the rather suspicious attitude some of the Universities have toward Yenching, would make it extremely difficult to work out such a policy on the field at this time. Moreover, the Harvard-Yenching Administrative Committee on the field has thus far been purely a Yenching body, and has had little knowledge of, or sympathy for, the work of other colleges, and has passed on practically every question brought before them through a purely Yenching viewpoint. It is easy to picture a situation where a policy might be formulated in China which would give Yenching partial or complete control of the expenditures of Income for Trust Funds, which the other Universities feel to be their own property.

These are some of the factors I tried to point out to Dr. Stuart and Dr. North. However, Dr. Stuart's proposal carried the support of the Institute. The proposed plan of working out a policy here in the United States was abandoned, and Dr. Stuart was asked to arrange for a conference of representatives of the various Colleges when he returned to China.

I received a copy of this Minute of the Institute by virtue of the fact that I am Secretary of the Yenching Trustees. I asked Dr. North whether it would be in order for me to communicate this action to the various Colleges so as to keep them informed of developments, but he stated that he thought it would be somewhat irregular for me to do so, and that it would be better for Dr. Stuart to take up the matter with the Colleges himself when he returned to China. This placed me in a rather awkward predicament, for I am sure that all the other Colleges will feel that I have been negligent in not keeping them informed of this change in the plans of the Institute.

That is the way the matter stands at present. I sincerely hope that the conference that is being arranged in China will work out happily and that some policy can be formulated that will allow the various colleges to make the best possible use of this Income.

Dr. W. R. Morse has just sent us a package containing 10 (ten) copies of his book:

"The Three Crosses in the Purple Mists"

He states that he is sending these books in accordance with your suggestion that they be placed with our West China Literature. He adds the information:-

"The price of the book is $2.00."

Apparently, therefore we owe Dr. Morse $20.00 for these books in addition to the transportation charges of $3.36 we have already expended. Shall we send Dr. Morse a check for $20.00, and if so what suggestion have you as to where it shall be charged?

We look forward to seeing you later in the month.

Very cordially yours,

B A GARSIDE

BAG:PC

over

BOARD OF GOVERNORS
OF THE
WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN
CHENGTU, SZECHWAN, CHINA

REV. JOSEPH BEECH, D.D., PRESIDENT OF THE UNIVERSITY

OFFICE OF THE TREASURER
150 FIFTH AVENUE, NEW YORK CITY

Dixon Ill. Sept 11/31 #1

Dear Mr. Garside:—

This is reply to yours of the 9th re the Gift from Mrs. Cadbury. I also have a letter from Mrs. C. in which she states she would sent you £167. By this letter I judge it would be better to simply acknowledge her gift, simply stating it was "an additional gift for the Mr. George Cadbury Memorial as per request of Dr Beech's ~~letter~~." You might then add that ~~the~~ total of Gifts as credited on your books was £2500 = $, £167 = $, = . This plus your appreciation. We may ask for the other "Wing" later on. Balance the acct from any account you can —

On personal matter. Is there one or two more on the 1931 Special Salary account as of Sept. + Dec. Will you let me know! Am trying to arrange

Ord Ltr Sept 14 Ans on Dec 15

SEP 11
1931

financial budget for the family for next year — need this item clear.

Hope you have had a good vacation & that Mrs Farside profited by better health —

Cordially Joseph T Reed —

PS You may look for me at latest on morning of the 27th. JB

WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA

PRESIDENT'S OFFICE

WEST CHINA

TRANSFER

Dixon, Ill.
Sept. 11/34
#2

Dear Mr. Farside:

I have just answered one letter of yours of Sept. 9th + now find another in the envelope.

Thank you very much for your statement of the H.Y. matter. I will add that I concur in your position in this matter. The gifts were deeded to the Pds in this Country – disposal should have followed that same channel as a matter of course, as I view it.

Re Dr Morse's books – I asked him to send the books to you for safe keeping + future use. Keep them + the "change" till Bd. G. meets will try to straighten the matter up – at that time.

Yours Joseph Beech

WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA
PRESIDENT'S OFFICE

Dear Mr. Tomlin:

I have just answered one letter from Dr. Speer & now find another in the envelope.

Thank you very much for your statement of the H.J. matter. It will add that I concur in your position in this matter. The girls were elected to the Club in this country - disposed should have reserved that some change on a matter of course as I view it.

Dr. Myers letter - I asked him to have the Board try for safe keeping + the "Clubs" keep their + the "Club" [illegible] weeks time to [illegible] the matter up at that time.

Yours sincerely

TRANSFER

INDEXED

West China Union University

September 11, 1931.

President Joseph Beech,
239 W. Chamberlain Street,
Dixon, Ill.

My dear Dr. Beech:

We have just received from West China a cablegram of which the code and the translation is as follows:-

BEECHUBNOJ COIUVSAWME ANIXTISCVN NEIVDULMEN UFPUPANIXT CISUYNEPUY OVLAHULFYL YFOOYIRAYJ AGLIKIMETZ ELOJREFCIR.

BEECH FOR REASONS ALREADY STATED BUDGET (SAWME ?) AND GOVERNMENT MINIMUM REQUIREMENTS FOR REGISTRATION PURPOSES AND BOARD OF TRUSTEES MINUTE 895 YOU ARE REQUESTED URGENTLY TO GIVE ADDITIONAL FINANCIAL CONSIDERATION FINANCE COMMITTEE.

You will note that the half word "SAWME" does not decode properly. We have tried by various devices in the Mission Code Book to figure out the probable meaning of this half word, but have been unsuccessful. We also had the Western Union ask for a repeat on this second word, but they have reported that a message was received by their line in this form. Our next step would therefore be to cable the University and ask for a repetition of this second word. Before doing that I am passing on the message to you in the hope that you may be able to figure out the solution.

If you cannot give us any suggestion as to the probable meaning of this garbled code word, we will get off a cable to China, so as to have the message ready for presentation to the Governors at the meeting later in the month.

Very cordially yours,

B A GARSIDE

BAG:PC

2 8 4 4 5 7

0215

TRANSFER

BOARD OF GOVERNORS
OF THE
WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN
CHENGTU, SZECHWAN, CHINA

REV. JOSEPH BEECH, D.D., PRESIDENT OF THE UNIVERSITY

WEST CHINA

OFFICE OF THE TREASURER
150 FIFTH AVENUE, NEW YORK CITY

Dixon, Ill. Sept. 14. ;931

My dear Mr. Garside:

Replying to yours of the 11th inst re the unknown word "sawme", I take it for granted that the meaning is supplied by some such word as "needs " or"estimates". The letter to me re the budget will supply the fact if not the word needed. I think a reply message unnecessary .

Re the statement on registration requirements, it occurs to me that they have failed to give full value , if any, to missionary personnel. You now have the list of missionaries , as per 1930, Capitalized , that list, will I believe bring the budget to a respectful figure as compared with some of the registered universities. Can you have a table, showing how we stand, ready for the Board if it is decided to present it?

I do not know what the reference to Trustees Minute 895 means . unless it is a call for a larger share of the total budget of the Governors to be allocated to the finance committee, as this is set-up in Ex Comm Min 895 or because they still fail to see that money designated to the Medical - Dental College and sent out is a part of the budget as truly as if it were sent out undesignated , as this is stated in G895.

Our action on the budget this year must be guided by what the Boards can continue to supply , in gold , for future years.

Cordially ,

Joseph Beech

TRANSFER

WEST CHINA

West China Union University

September 15, 1931.

Dr. Joseph Beech,
239 West Chamberlain Street,
Dixon, Ill.

My dear Dr. Beech:

Let me acknowledge receipt of your letters of August 28th and two of September 11th, all of which arrived yesterday. Apparently the letter of August 28th was delayed almost a fortnight ~~en~~ route.

I am sending Mrs. Cadbury an acknowledgement of her gift for £ 167, following the general phraseology you suggest.

We will follow your suggestion as to the procedure as in the case of Dr. Morse's books.

We note that you plan to arrive in the city about September 27th. That, I presume, will be early enough for any preparations for our meetings on the 29th and 30th, though if you could arrive a little earlier in order that we might work together on the preparation of the report to the Board as to the contributions of the cooperating Mission Boards, I think it would be quite helpful. If it is not convenient for you to arrive before September 27th I will try to have a draft of this report ready for your inspection early on the morning of September 28th. At that time we can make any necessary modifications, and we can then have the report put in shape that day for presentation to the Governors on the 29th or the 30th.

We note your request as to the omission from the 1932 Governors Budget of the item of G $1,500.00 special allowance to the president. We will, of course follow your suggestion in the matter, though I am afraid that the discontinuance of this special allowance would prove a serious added financial problem to you and Mrs. Beach. I think we should talk this over further before it is finally decided to omit the item entirely.

We note that Mrs. Frank E. Baker has succeeded Mrs. Sinclair as ~~as financial executive~~ representative of the W. F. M. S. and expects to attend the meetings on September 29th and 30th. You do not state thether Dr. Anderson has received this information, so I am sending a note of the matter to be sure that he is informed of this change.

You ask whether there is one or two quarterly remittances of G $375.00 still due on the special appropriation of the president in 1931. We have just sent you the remittance due in the middle of September, and you will probably be receiving it to-day. The last quarterly remittance will be sent about December 15th, unless you prefer to have it at a different date.

We have now received from the Western Union the correction of the second word in the cablegram from Chentgu which I quoted to you a couple of days ago. The last half of this second word, which was received as "SAWME" should read "SAWML". The translation of "SAWML" is "NOTE(s)". With this correction the entire text of the cablegram reads as follows:-
"BEECH:- FOR REASONS ALREADY STATED BUDGET NOTE (S) AND GOVERNMENT MINIMUM REQUIREMENTS FOR REGISTRATION PURPOSES AND BOARD OF TRUSTEES MINUTE 895 YOU ARE REQUESTED URGENTLY TO GIVE ADDITIONAL FINANCIAL CONSIDERATION. FINANCE COMMITTEE".

Looking forward to seeing you about ten days hence, I am,

Very cordially yours,

B A GARSIDE

BAG:PC

WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA

PRESIDENT'S OFFICE

WEST CHINA

TRANSFER

Denver. Sept 23/

Rec'd 9/30/31

Dear Mr. Tanchien:

Has Dr Ebner paid to you the $5000 voted in Exec. minutes as for the hospital Clinical Dispensary Bldg at Mier-? If not can you politely remind him that action was taken re this by the Exec. & that you would like to include it in your report as received, that it might be ordered forwarded to the field to begin building operations.

I spoke to him when in N.Y. & he intimated it would be attended to as approved by M. E. Staff

Yours Joseph Beech

WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA
PRESIDENT'S OFFICE

TRANSFER

Dear Mr. Fairbank,

Has it been point to you the $500 salary in Year-Book as for the hospital clinical dispensary fully at hand? If not can you politely transmit this fact after was taken as this by the Year. I feel you would like to include it in your report as reason that it might be overcome by [illegible] the field to begin building operations.

If you to this idea in N.Y. + be [illegible] I would be [illegible] to propose to M. C. Huff [illegible]

over

TRANSFER

6 10 PM - Oct 6 (1931)

Dear Mr. Gascoigne ~~[illegible]~~ attached:

INDEXED

From the statement, I figure that $ 30334.99 in Mex has been credited in the China acct. They used to Dec 31/30 $ 20346.44. They therefore have ~~M$~~ 9988.55 on the field if we ignore Shai-Chengtu exchange losses.

The 1930 expenditures were ~~M$~~ 14553.50.
(They will be greater for 1931 but) On the same basis they will have a deficit on Dec 31/31 9988.55
of - - - - - - - - → ~~M$~~ 4564.95
plus loss in Chengtu Shai Exchange + added costs for 1931.

From this alone you will see they require an additional payment — the declining exchange adds another surge. I fear silver will continue to go up under present conditions — at least for some little time —

I suggest you send to Mr Main for transfer to the U.M. H.Y. Acct in silver — at least $5000 Gold better yet, $10.000 G. and make

15-6-31

PEKING UNIVERSITY
(CHINESE NAME—YENCHING UNIVERSITY)
PEKING, CHINA

OFFICE OF THE EXECUTIVE SECRETARY

150 FIFTH AVENUE
NEW YORK

note of that transfer to meet the 1931 budget + books to be purchased by gts in Shanghai + capital for 1932 budget, on the statement you send to the H-Y. Committee—

This will leave a smaller sum — about $7000 — if I remember aright, here, that might apply on Dr Graham's acct if they agree —

Yours J B.

Goodbye See you next week Tuesday PM or Wed. AM.

West China Union University

October 6, 1931

Memorandum to Dr. Beech

A review of the Harvard-Yenching Institute Restricted security list shows that only one investment on the list has decreased dividend, namely Pennsylvania Railroad, which is now paying $3.00 as against $4.00 a year ago.

No security on the list has defaulted in payment of dividends.

The book value as of June 1 totaled $1,889,494.00, and on October 5 the book value was $1,677,675.00, or a shrinkage of $211,819.00. This represents a depreciation of 11.2%, which, when compared with many other lists, is exceedingly small.

C. A. Evans

CAE:MS

fwer

West China Union University

October 7, 1931. #2

Dr. Joseph Beech,
c/o Dean George H. Chase,
Harvard-Yenching Institute,
17 Boylston Hall,
Cambridge, Mass.

My dear Dr. Beech:

On arrival at the office this morning I found a note you left at 6:10 P. M. yesterday afternoon. I am sorry that I am not to see you to-day to go over the West China Harvard-Yenching Institute accounts. See Document - Financial - H.Y.

I am enclosing herewith two copies of the summary of these accounts, which we are at this time sending to the Institute, and also two copies of a supplementary statement (not sent to the Institute) showing changes in the position of this account up to the present date.

See Documents - Financial, H.Y. files 10/7/31

You will note that we are to-day sending Mr. Main a remittance of G $5,000.00, in accordance with the suggestion in your note. At the present rate of exchange, this will produce something over Mex. $20,000.00 which, added to the Mex. $9,988.57 balance on hand at the beginning of this year, will give the field ample funds for their 1931 expenditures, and will probably leave a substantial balance on hand to carry into 1932.

You will note that after sending this G $5,000.00 to the field to-day, we still have on hand in our Harvard-Yenching Institute account here in New York a balance of G $16,195.34. This is about G $4,500.00 more than the figure I gave you. This difference is due to the fact that we have, during the past two years transferred some of the Harvard-Yenching Institute income to our General Budget account, as well as remitting G $10,000.00 to the field designated for this work. When we came to analyze the account carefully on the basis of Mr. Albertson's report, we found that we were charging these expenditures twice against the same account, and must make suitable restoration.

It now appears that the method of accounting used by Mr. Albertson in reporting on expenditures of Harvard-Yenching Institute Funds during 1929-1930 reveals that the field received in each of these two years G $1,400.00 more than the Governors really intended to appropriate. This is due to the fact, that in making out the appropriation each year, the Governors assume that the field would require G$1,400.00 of the current funds for the long established work in the Chinese departments in addition to the income received from the Institute for new work. Since we are now meeting the entire income in the

Chinese departments from Institute funds, obviously the field used this G$1,400.00 per year of current general fund for meeting other general expenditures not set forth in the Budget.

However, at this late date it is difficult for us to make any revision. The only two possible methods of correcting the matter, so far as I can see, would be either to charge this G $2,800.00 as an advance on the 1931 Budget, or else to instruct the field to take Mex. $5,600.00 in the (gain on exchange) account, and to credit this toward the Governors' appropriation for the 1931 Budget. However, there are various objections to these two procedures, so it does not seem advisable to bring up the matter unless some new developments occur.

In all events, our Harvard-Yenching Institute Accounts are in a much more flurrishing condition than we have realized. This will probably assist you greatly in working out satisfactory arrangements for Dr. Graham.

I hope you have a successful meeting in Cambridge. We look forward to seeing you next week.

Very cordially yours,

B A GARSIDE

BAG:PC

Enc. 4

TRANSFER

Excerpt from memoranda to New York Office
regarding West China Union University
issued by Dr. Joseph Beech, Oct. 15, 1931

3. Dr. W. R. Morse has done the University a fine service in writing his book on the Medical Faculty. He has met the entire bill from his own pocket and from sales of the book. On his return to West China he had a number of copies on hand which I requested be sent to the New York office. I request that the Executive be asked to pay to Dr. Morse the charges for these books in accordance with his letter to the office and that we make such use of them as seems profitable to the University. We are at the present time receiving publications from certain Foundations on the American continent and in England, and I have received the promise that other Foundations will also give us their publications. Request has been made that the University reciprocate. I think a good use of some, if not all of these volumes, would be to supply these Foundations with a copy. Upon notification that this request has been approved, I will send you a mailing list for part of these copies.

/s/ Joseph Beech

Oct. 31/31
ack. 11/4/31.

Dear Mr Gasside —

Thank you for copy of the letter for Dr. Willes. I take it that $250 did not include the $100 from Mr. Mc Prier — which should reach you through Mrs. W. F. M. Treas.

Hope you have gotten the amount from Mrs. A. V. Davis $500

You will be glad to know that I received from Mr Edsel Ford gift to cover transportation from Detroit to Shanghai, & insurance there $ (Total approx 200

Will you phone Mr. Hasemeyer or

attended to 11/2/31 Evans

11-31-31

that shipment of Ambulance problem has "passed-out" to beyond Shanghai where the Dollar Line does not go. Also say I will write him re my own passage in a few days. I am here for the week-end

I think you will have several notes approving the opening of bank accounts in Shanghai for that $10,000 year deposit. We are getting 7% on $20000 mex with the Raven Trust Co. The Am. Oriental pays 6% I believe.

Cordially & with thanks

Joseph Beech

Dixon. Ill Nov 9./31

Dear Mr. Garside:

I am writing you with request that you will pass on the information to Mr. H. Transportation Dept. B.F.M. I will sail on the President Hoover scheduled to sail from Los Angeles Nov 28 + S.Frisco. Dec 4. to Shanghai. Please make booking good for either port though I expect to sail from S.F. Make selection of state-room that will make sailing

Called Hoover 11/11/31

11-9-31

as favorable as possible for a "Poor Sailor" First Class Ticket.

101 Send tickets etc to me here prior to the 22nd as I expect to start the journey toward the Coast on that night or on the 23rd. I will be in this vicinity till that date. Please make payment for the tickets.

Mail or telegrams will reach me Care Mrs Wm Francies Los Angeles Calif, 209 N. Irving Blvd., Nov. 26 – Dec 2; and, Care SS ~~Pres Hoover~~ Dollar Line S. Frisco (Passenger Pres Hoover to Dec 4. After that Care Mr. Main Shanghai, tel

Jan 5th or thereabouts. Then care Dr. Max Gentry. Methodist Hospital, Chungking till End of Jan. Thereafter Changtu.

No further news about Ambulance. Doubtless the news has reached you that Edsel Ford takes it to Shai on his personal account. Then not till will my trouble begin —

Will be glad if you will send me the Lamont Library Bldg Acct. Will try him for the Dr Bal you

TRANSFER

have written off on that acct. before
I leave this land. Please send me about
50 sheets of WCUU paper with letter Head.

Sent
11/11/31
MS.

If anything I can do for you
Command but do it Gently
and oblig

Yours Cordially

Joseph Beach

West China Union University

November 9, 1931.

Dr. Joseph Beech,
239 W. Chamberlain St.,
Dixon, Ill.

My dear Dr. Beech:

Let me acknowledge receipt of your note of November 7th. We have delivered to the Ford Motor Company a check for $1,814.84 covering the cost of the ambulance and the various accessories. I am enclosing a copy of the invoice for your reference.

You will note that the steamship on which the ambulance is being shipped from Edgewater is of European registry. I do not know whether this vessel will carry the ambulance all the way to Shanghai, but we have quoted to the Ford Morot Company your warning to avoid a Japanese board in case transshipment must be made before the ambulance arrived in Shanghai.

Very cordially yours,

B A GARSIDE

BAG:PC

Enc.

TRANSFER

WEST CHINA

West China Union University

November 11, 1931. #1

Dr. Joseph Beech,
239 W. Chamberlain Street,
Dixon, Ill.

My dear Dr. Beech:

Attached is a copy of an invoice for additional equipment supplied with the ambulance.

The Ford Motor Company informs us that the "S.S. NICOLENE MAERSK" will carry the ambulance direct to Shanghai without transhipment.

Very cordially yours,

B A GARSIDE

BAG:PC
Enc.

West China Union University

November 11, 1931. #2

Dr. Joseph Beech,
239 W. Chamberlain St.,
Dixon, Ill.

My dear Dr. Beech:

Let me acknowledge receipt of your letter of November 9th.

We have passed on to Mr. Hasemeyer your request regardingthe steamship ticket. He states that he will secure a good stateroom for you,and will have the ticket in our hands for forwarding to you within a few days.

We also note your instruction with regard to forwarding mail.

When we closed our West China Plant Accounts this fall, the Lamont Memorial Library account stood as follows:-

Expenditures on fidld	26,760.53	
Architects' fees	2,347.84	
Purchases in New York	643.86	
Small's expenses	502.55	
Mr. & Mrs. B.C.Lamont		15,000.00
F.C. Atherton Income		1,421.90
D.H. Gibson		200.00
J.A. Coles Estate Income		2,481.79
Harvard-Yenching Institute		12,000.00
General Land & Buildings Fund(121)		572.99
	30,254.78	30,254.78

I do not know just which items, totaling G $15,254.78, received from other sources ~~and~~ that Mr. Lamont's contribution, that you have in mind when you speak of the debit balance due on this building. We would be able to reallocate practically the entire amount to other objectives if Mr. Lamont were able to make new contributions which would cover the total cost of the building.

Again sending all good wishes for your approaching journey, together with our sincerest sympathy that this will mean your separation from your family, I am,

Very cordially yours,

B A GARSIDE

BAG:PC

West China Union University

November 12, 1931.

Dr. Joseph Beech,
259 W. Chamberlain St.,
Dixon, Ill.

My dear Dr. Beech:

Enclosed herewith we are sending the following:-

Steamer Ticket
Baggage labels
Cabin Plan of "President Hoover"

You will note that Mr. Hasemeyer has secured the guarantee of a "B 1" quality accommodation from Los Angeles to San Francisco and "410" from San Francisco to Shanghai. I certainly hope you will find these accommodations quite satisfactory, and that you will have an exceedingly pleasant voyage on the Hoover.

Please fill out the enclosed information blanks and return them to the Dollar Steamship Lines immediately, since they are anxious to have this information promptly.

Very cordially yours,

B A GARSIDE

BAG:PC
Enc.

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

Dixon, Illinois
November 13, 1931 #1
ack 11/17/31

Mr. B. A. Garside
150 Fifth Av., Room 903
New York, N. Y.

My dear Mr. Garside:

I have received the statement of the Ford Company that you forwarded to me. Have you, as yet, received the contribution toward transportation contributed at the time of the Wesleyan University Centennial? Have you also received $500 on this account and ~~the~~ extra that may be needed to complete the purchase, and also an item of about $140, as I remember it, from Mr. Davis to be paid to me for the Pewter account? If this bill for the Pewter has been paid by Mr. Davis, I will thank you if you will send me a check as I want to close out the account with Mr. Albertson.

~~1775 French students at Yale~~

Pewter 141.72

The reason for writing this letter today is that Sir Joseph requested me to prepare a statement for the special University committee, of which he is chairman. This committee may meet in New York on Sunday or Monday.

When I came to prepare this report, I discovered that the statement of the Mission Board's contributions toward capital expense, which you prepared, was not among my papers.+ Consequently there are a number of blank spaces on pages two and three of this report, which I am asking you to write in. You will find four such blanks in the second paragraph, page two, one at the bottom of page two, paragraph three, and one at the top of page three.

I would also appreciate it if you will have sufficient copies of this report made to supply the committee. I will send you the balance of the report in the next mail. My present expectation is that they will met in New York on Monday, A. M. Thanking you,

Cordially yours,

Joseph Beech

+ please send me a few copies.

Dixon, Ill. Nov. 13/31 #2
ack. 11/17/31

Dear Mr. Garside –

Here is the 2nd and final section of the statement prepared at the request of Sir Joseph for his special University Committee, that is, I believe meeting in N.Y. on the 16th.

I mailed you the first section via "Special" this morning with request that you copy the copies they will need. There are 5 or 6 members on the Committee, if I remember aright.

Lest I failed to tell you, I will add – I am planning to leave Dixon for L.A. on the 23rd.

Thanks for your kind word in this connection

Cordially
Joseph Beech

November 13, 1931

Preliminary Statement for the Special Committee on University Affairs

Introduction.

In attempting to comply with the request of your chairman to prepare a statement that might furnish a starting-point for your deliberations or introduction to your studies, I find myself confronted with the perplexing predicament of not knowing what aspects of the University affairs you will consider and of being misunderstood if I attempt to make a comprehensive statement, in a few pages, of matters that are complicated and in flux.

I have, therefore, termed this a preliminary statement not only to indicate there is more to follow, but also to imply that it may call for elaboration and emendation.

I have assumed that you would first desire to "take stock" of your institution and to evaluate it, to examine the thought back of the plan and the factors and limitations that have marked its developments; to consider if it is rendering the service that is called for today in the most effective manner, to examine some of the projects and problems that are, or should be, before us, and to discover the principles that should guide in directing its future development.

I.

Taking Stock of the Present Going Concern.

1. Material Equipment.

By taking stock I do not imply consideration of material equipment solely, but I deem it desirable to restate this aspect of the University. It comprises 150 acres of land, three-fourths of which is improved, laid out with roads, planted with trees, hedges, shrubs

and flowers, also raised, and partially drained; 25 colleges, dormitories, and other buildings; 20 of this number are permanent brick structures (the Medical-Dental wings are listed as two buildings in this group, but the 4 city hospitals are omitted); 37 residences for teachers, 28 of which are of permanent brick ~~structure~~ construction. The property is partially brick-walled, with two main ornamental gateways. The buildings are furnished and fairly well equipped for the University's present development, except in the utter lack of heating plants and an adequate lighting system.

The capital expenditure, as recorded in the New York office, for the Board of Governors' share of this "concern" is over $325,000. To this must be added at least $75,000 that has been expended on the field through the annual current budgets. The Mission Colleges' expenditures for land, buildings, furnishings, and improvements are approximately (G$.128,000.00). The total cost of the University is ~~easily~~ therefore in excess of (G$.528,000.00. To arrive at the present replacement valuation, at least 50% of the total cost should be added, upon a 2 to 1 basis for exchange. Our plant has been kept in such excellent state of repair that depreciation is practically nil. Total valuation is, on this basis, approximately (G$792,000.00.

Endowments.

Our fixed endowments, and capitalization of the Board's other current annual income at 5%, as per our 1932 budget, is in excess of $1,000,000. The annual cost of the missionary staff, as reported this year by the Board's committee, capitalized at 5% is equivalent to an endowment of (G$1,480,000.00). Capitalization of the field income on this same basis

TRANSFER

is equivalent to an additional endowment of G$100,000. Total endowment and capitalization is not less than (B. - - -) 2,680,000.00

2. Other Assets.

These might well be called inponderables since it is impossible to state them in figures or affix the dollar sign. Aside from their own inherent value they add to the values above stated and give significance to them. Among them may be listed the following:

(1) A faculty of over 100 men and women giving all or part of their time, organized efficiently, familiar with and devoted to their respective desks, harmoniously co-operating with a fine esprit-de-corps for the success of the entire enterprise.

(2) A body of living alumni, men and women, numbering 126, 75% of whom are engaged in some form of Christian service and bearing a large share of the responsibility for our Mission institutions and the Christian movement in West China. In the natural course of events this body will increase from year to year in number and effectiveness in our institutions and in society, thus furthering the ends for which the University is maintained.

(3) A loyal student body qualified for collegiate work, and fairly well distributed in the several faculties, numbering 259 in the University, and +287.+ in the University Middle School. Also a system of schools, at present, seriously disrupted, upon which the university relies for a majority of its students.

(4) An Administrative Organization that functions well despite distance, diverse bodies, and changing conditions. In intimate connection with the University we have eight missionary boards, a Board of Governors, a Board of Directors, a Faculty Senate, and administra-

tive officers. They are all organized to meet special requirements, and give promise of functioning effectively in the future as in the past.

(5) Good will should be rated high with our University. Our clientele of friends in Szechuen is valuable to us and to our cause. The fine friends of the University in these homelands have given evidence of their value in abiding and visable fashion, and the recognition of our scholistic standards by the Regents of New York and Universities in Great Britain, Canada, and the United States may rightly be listed as some of our Good Will assets.

Other papers to follow.

II.

Thought Behind the Plan

Since the purchase of the first piece of University land in 1908 and the beginning of college work in 1910, the University has grown steadily. It has also progressed in accordance with a plan conceived almost at the beginning and adhered to up to the present, except for such modifications as changing conditions have required or experience taught.

1. Procedure.

The emphases in the development of the University were planned to be, and have been, in the following order: (a) creation of the physical plant; (b) the organization of a system of education to insure the University a well prepared and continuous Christian student body and the formation of such a body in the University; (c) the building up of a faculty with financial support for their work; (d) the creation of endowments. There has of course been intentional overlapping, but the emphasis has generally moved in the order listed. The question is naturally asked by those who visit the University, "Why such extensive and fine physical development?"

(a) Physical Plant. When the University was organized Christianity in West China was without any outstanding symbol of its permanency or its program. We believed that no greater service could be rendered to the Christian cause at that time than the creation of a fine physical plant expressing the Christian Spirit and Purpose and emphasizing what China most valued, education. (Practical, as well as psychological reasons, favored this course.) Land was comparatively cheap. It was evident that it would increase in value, especially in the vicinity of the University, and become difficult to purchase, except at exorbi-

tant costs, thus hampering the development of the University. Consequently, land, adequate for present and future needs, was purchased. "Land-poor" has never been applicable to us, for all unused lands realize from 6% to 8% in rentals.

Building materials and labor were very cheap in terms of the gold standard. It was foreseen that costs would increase and that a great saving to the institution would result by emphasizing our building program in advance of our student needs. It was equally evident that the current budget demands in future years would make it increasingly difficult to place emphasis upon a building program. This, then, is the answer to the question, and, we believe, a satisfactory answer. Fortunately, our hope for an endowment to keep all of these properties in repair and continually improve them has been realized, thus relieving our current income, for the work of the University, from all expenditure for the upkeep of the plant.

(b) Student Body. From the initial movement to organize a University there sprang a "Committee for Secondary Education," which later developed into the Educational Union with over 32,000 students enrolled. It was directed by members of the University and partially supported by the Board of Governors. Normal training was instituted at the University to make this system possible, first emphasizing the training of primary and secondary teachers and later Middle School teachers and district supervisors. From this brief review it may be seen that the University, ably supported by the Missions, prepared the personnel and fathered a system of Christian Schools that assured it a continuous Student body. If that system had not been jarred off of its foundation by the chaotic condition and misdirected so-called political movements

of 1925-27 and the years following, the most perplexing problem now awaiting solution, viz, an adequate Christian Student body would not have arisen.

(c) The Faculty. In 1910 the faculty consisted of a few foreign Missionaries. It now numbers over one hundred, with a majority Chinese graduates of our own University, but with a larger proportion of foreign Missionaries in teaching and administrative positions than any University in China. This is doubtless due in part to our location and to our lack of years, but in the main it is not due to chance. It is because the nexus between the university and the Missions has been so strong and intimate that the latter regard the institution as their University and appoint their Missionaries to its staff as a part of their own work, which, in fact, it is. This, together with liberal support by the Mission Boards, has made our faculty possible and determined its Christian Character. The methods followed to achieve our "Aim" account for the diversity of its activities. A faculty thus constituted expresses the international, interracial nature of the Christian movement and message sorely needed in the nationalistic clamor of our day.

(d) Endowments. It did not require a prophetic gift to foresee the coming rise in the cost of living and the increased cost of materials in China, and the mounting budgets called for as our Courses increased in number and advanced in standard, with an increasing body of Chinese engaged to do the teaching. It was equally evident that the grants from the Mission Boards would prove inadequate to pay the bills. Our prayer at such a time was, as it is, for endowment, and for an increasing sense of responsibility toward the support of the University

by our growing body of Alumni. Fortunately, provi[illegible], a hopeful beginning in endowment has coincided with its urgent need and major emphasis.

2. Activities.

The major activities of the University have arisen from our supreme "Aim" and methods followed to realize it. That Aim is the foreword of our Constitution, "The Furtherance of the Kingdom of God by Means of Higher Education." The methods chosen toward the realization of this Aim corresponded with the major divisions of Missionary Work, viz, evangelism, with social and theologic content; education; and medical work. We organized a faculty to conduct a School of Religion and a Bible School to further Evangelism, a Normal School to provide education, and shortly thereafter a Medical School and a School of Dentistry to enlarge the ministry of healing. It was of course recognized that the "Means" chosen, "Higher Education," implied a cultural foundation in Arts, and a knowledge of the basic sciences and the scientific methods underlying the civilization of our day, fast displacing the ancient order of the Chinese. English was stressed, not alone for its educational value, but because it formed a channel for the culture of the Western World. The desire to function effectively through these recognized Christian Missionary channels has consciously and unconsciously determined in a large degree the character of our work. Work in the sciences, aside from the General Science courses offered to all, has been organized toward the biological rather than industrial ends because it is required in dentistry and medicine. Students in Education win a fair share of the degrees in Arts, and teaching is the chosen profession of not a few of our graduates in Arts with electives in Education. Our Courses in Religion are organized to furnish a thorough

grounding in the leading doctrines of the Christian faith, to train spiritual men for spiritual work in connection with the religion, the livelihood, the health, and the social welfare of the people. The availability of men and means devoted or designated to a specific task account for some of our activities or the emphasis given them, such as our work in Agriculture, and the emphasis on Chinese studies due to the Hall Estate Endowment, but in the main our development still follows these three major methods of Christian Missions.

3. Character.

There has been no religious test required of our teachers or students. The supporting bodies and the administrators are Christian, a large and influential body of Missionaries are on the faculty, and the Christian Chinese faculty members outnumber the non-Christian and far surpass them in influence. By a rule of the University not more than 49% of non-Christian Students can be enrolled. In practice the Christians have outnumbered the non-Christians in the ratio of 3 or 4 to 1. Christian instruction and services, though voluntary, hold a prominent place in the University. These all have contributed to the life of the University and determined its character as Christian.

- - - - - - - - - - - -

The foregoing may be regarded as introduction to this statement and other statements which it is expected may follow it. It sets forth what the University is, how and why it has progressed as it has; it also indicates the probable direction in which it will move in future years unless deflected from its course by events beyond its control, or better methods can be devised to render a more effective service or means found to broaden the scope of our activities by engaging in University activities from which we have been kept by our limitations,

III.

Problems and Projects

The balance of this report will enumerate some of the concerns and problems which have been before the Board or which await consideration and some of the projects to which we appear to be committed or to which the changing conditions call us. No attempt will be made to elaborate these items at this time as it is expected that time will be required for their solution, and it is desirable that opportunity be given for consultation with others at the University before pronouncements are made in regard to them. This list is not intended to be complete and any question which the committee may desire to ask dealing with the University or information that they may seek will be answered or supplied in so far as our ability our opportunities permit.

1. Balance in University Faculties, ~~and Departments~~.

Arts and Science, Education and Religion, Medicine and Dentistry are our major University divisions. Under Government registration, the faculty of Arts, the faculty of Science, and the faculty of Education are now grouped in the College of Arts and Science, and the faculty of Religion is grouped in a separate college of Religion. Until recently these departments have maintained a fair balance in their staffs, their budget appropriations, their equipment, and their students enrolled. Owing to the 1926-27 evacuation, the faculties of Arts and Science and Religion have suffered considerably in their effectiveness and personnel. This happened through causes utterly beyond our control. The other faculties have suffered no appreciable losses during this period and are functioning effectively. In judging of the weight that should be given each of these groups in future planning, the following principles must

not be lost sight of:

(1) The trends which determine the courses that students elect. Chief among these trends is the matter of securing a livelihood and the quality of service which can be rendered. Eighty-seven students are registered in pre-Medical and Medical courses, 36 in pre-Dentistry and Dentistry. This is 47% of the total University Student body. Fifty-eight are registered in Arts, 40 in Science, 22 in Education, a total of 120. It is a safe assumption that more than 50% of this group expect to enter the teaching profession. There are 16 listed in Religion who have the Ministry or the teaching of Religion as their goal. This number will be supplemented by some who are listed under Arts. The demand for Doctors and Dentists far outruns the supply, and since our University is the only source of supply, you may expect an increasing proportion of our students moving in that direction. The breakdown of Government education due to disorders and excessive taxation and the slackened pace in our Christian educational movement, together with the fact that the Government has been emphasizing Normal education is making it increasingly difficult for teachers to secure employment. This, however, is doubtless a temporary condition that will not greatly modify our program. Our enrollment in the College of Religion is probably an indication of the ability of the Churches to give employment to University graduates rather than a willingness on the part of our students to enter the Ministerial profession. Our evangelistic situation demands thorough study and heroic measures should be instituted to remedy the situation that now exists. That the University through its College of Religion should lead in this movement is beyond question, and the maintenance of a College of Religion that will function effectively in the conditions that now exist must not be allowed to recede into a secondary position. From these statements it will be seen that the demands for

Our graduates will very largely determine the emphasis that will be placed upon our faculties.

2. Maintenance of an Adequate Christian Student Body.

If reports are not misleading, some of the older Universities in China are failing to keep an adequate proportion of Christian students enrolled, with a consequent lowering of the Christian morale. The breakdown of our Christian preparatory system threatens to lead us in the same direction. Two courses of action may prevent it: (1) to limit our student body to such a number as will guarantee a Christian majority; (2) to provide such facilities as will keep an increasing number of Christian students coming to the University for college training. Conversions in the college doubtless will occur, but not in such numbers as to materially effect this situation. How this is to be done offers a field for extensive study in view of changed conditions. Two courses at present appear promising: (1) a thoroughgoing policy on the part of the Missions to maintain a Boarding School for boys of Junior Middle School grade (in every Missionary center); (2) to stress collegiate preparation in a far more effective fashion than it is being done at present at the University High School and in at least one of the High Schools in Chungking.

3. Missionary Staff.

It is doubtful if the Christian character of the University can be maintained during this initial period without a strong Missionary representation on the faculty. The financial contribution of the Mission Boards is a matter of concern every year. Because the Missionary personnel is not supplied through the Board of Governors it is liable to be ignored with the result that the Missionary quota falls below a safe standard. This has occured in recent years, one Board being

without a single Missionary representative and some others with a reduced quota. If a comparison must be made between financial contribution and Missionary personnel, I believe that the latter should be given preference. There is a need of an understanding between the Mission Boards and the Board of Governors in this vital question. In a previous paragraph of this ~~report~~ statement, we have stressed the need for emphasis upon endowments. In that connection great care should be exercised lest the financial contribution of the Mission Boards fall to such a meagre share in the entire budget that their interest in and concern for the University may be reduced, to their own irreparable loss and the injury of the University. There is no policy regarding this matter I deem it of sufficient importance to at least justify conversations between the Board of Governors and the contributing Mission Boards. There is a need for procedure whereby the University can secure persons qualified to undertake some specific departmental teaching or management. The present procedure of making request through the Missions has operated satisfactorily in cases where a qualified person was available. We need an able man in the department of Economics, and, if the Women's Foreign Missionary Society of the Methodist Church does not return Miss Alice Brethorst, we need a qualified person for Sociology. There is need of some machinery in the Board of Governors through which such appointments can be brought about.

4. Initiative.

In view of registration, the question may properly be asked, "Where is the responsibility for initiating University matters to rest?" The present administration is complex and progress may be hindered by a lack of a sense of responsibility in our multiple administrative divisions. A

newly organized Board of Directors can hardly be expected to discharge this function. Time, tact, and growing confidence between the administrative divisions will doubtless result in initiative responsibility resting with the Board of Governors as the chief financial responsibility is upon them. Here, again, there is need of understanding regarding an accepted procedure that will make for the efficient administration of the University.

5. Projects.

(a) The Completion of the Medical-Dental Building has the Endorsement of the Board of Governors. How can it be completed?

(b) The University Clinical Hospital has been before the Board on several occasions, support having been given to it some years ago. Does the policy of creating such a center have the support of the Board and if so upon what conditions?

(c) The College of Religion under the new registration conditions should be housed in an appropriate center, one of our present buildings or a building to be provided. A religious and social center as a laboratory should also be created if this institution is to function effectively. This is a new project. Should it have the cooperation of the Board of Governors and, if so, under what conditions?

(d) The Women's College Building. No greater opportunity confronts the University than that which is presented for the higher education of the women of West China. While the Women's Boards are chiefly responsible for this College, the Board of Governors has also its share of responsibility. There is need for greater cooperation here and a need for a larger participation in the financial needs of the University by the Women's Boards. One-fifth of the student body are, at the present

time, women, and there is every prospect that that ratio will increase because the women have such excellent preparatory facilities.

(e) Radio. The University has suffered, and will doubtless continue to suffer, from subversive propaganda. The enemy has the ear of the populus. It is not unlikely that permission can be secured from the Government for the University to operate a radio sending station. It can be done for a comparatively small sum of money. Inexpensive receivers can be placed upon the market and reception be made possible at a thousand centers in the City of Chungking and in Christian and other centers in the immediate vicinity. By broadcasting religious instruction, education, and entertainment, it is not unlikely that we could rival the interest that Russia has created in Communism throughout Russia by this means, and ward off false attacks by keeping the public fully informed as to the Aim and Message of the University and the Christian Movement. This is not an untried field for Universities as some of the Universities in the Middle West make constant use of the radio to bring instruction to the masses as well as to the few who assemble on their campus. A beginning may be made in this project in the near future by ascertaining if we can receive and transmit programs from other stations in China and elsewhere.

Joseph Beach

West China Union University

November 14, 1951.

ack. 5/3/32

Dr. Joseph Beech,
239 W. Chamberlain St.,
Dixon, Ill.

My dear Dr. Beech:

This is to report the result of our inquiry sent by circulation tothe various members of our West China Executive Committee in regard to forwarding to Mr. Main the G $10,000 received from Mrs. Moore.

Our replies have been quite incomplete, and somewhat unsatisfactory. Thus far we have had only two or three approvals and one disapproval. Several to whom ballots were sent have not responded at all.

In view of the one disapproval we have received I am reluctant to press the matter of the transfer of these funds without authorization from a regular meeting of the Committee. If you have any other judgment on the matter, I would be glad to have your advice.

Very cordially yours,

B A GARSIDE

BAG:PC

West China Union University

November 17, 1931.

Dr. Joseph Beech,
239 West Chamberlain Street,
Dixon, Ill.

My dear Dr. Beech:

Let me acknowledge receipt of your two special delivery letters of November 13th.

I am somewhat mystified as to the status of the meeting of the Special University Committee of which Sir Joseph is the chairman. We have had no word from Sir Joseph or any of the other members of the Committee, and no one here in New York seems to know anything about the matter. Immediately after receiving your letter we had nine copies prepared of your "Preliminary Statement for the Special Committee on University Affairs".

I am sending six copies of this material to Sir Joseph Flavelle in Toronto for his use if the Committee meeting is held there, or if he wishes to mail this material to members of the Committee. The other two copies, together with your original draft of the material I am holding here in our office in New York for any use that may arise. There is of course a possibility that a meeting of the Committee may be held during the next day or two before Sir Joseph has time to receive the material being sent to Toronto; and in that case we would be glad to supply the copies we are holding here. We are enclosing herewith one copy of this statement for your use. If you need more copies please let me know and we will have them run off for you.

Yes, we have received a remittance from Mr. Davis to pay for the pewter. The amount he sent was $141.72. We are enclosing herewith a check to your order for that sum.

The status of our ambulance account to date is as follows:-

Receipts	$2,675.00	
Expenditures	2,030.84	
Balance unexpended as of November 17, 1931		$644.16

Again extending best wishes for your approaching Odyssey, I am,

Very cordially yours,

BAG:PC
Enc.

TRANSFER

WEST CHINA UNION UNIVERSITY

AMBULANCE ACCOUNT

As of November 17, 1931

1931	RECEIPTS		
Oct. 24	Arthur V. Davis.....	500.00	
	Thru M.E.Board-Receipts from Faculty, Students & Alumni of Wesleyan Univ., Conn.	1,775.00	
26	First Methodist Church, Montclair.....	280.00	
Nov. 4	" " " "	20.00	
	Thru M.E.Board- E. M. McBrier's Gift..	100.00	
	Total Receipts.....		2,675.00

	EXPENDITURES		
Oct. 20	Joseph Beech - advance a/c expense shipping from Detroit to Los Angeles.....	200.00	
Nov. 9	Ford Motor Co. - Ambulance Model AA...	1,830.84	
	Total Expenditures.....		2,030.84
	Balance unexpended as of November 17, 1931.....		644.16

OFFICE OF THE PRESIDENT

West China Union University

CHENGTU, WEST CHINA

TRANSFER
WEST
CHINA

Dixon, Illinois
November 23, 1931

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

My dear Mr. Garside:

Thank you for yours of the 17th with statement of ambulance transportation balance. Will you please send this balance to me at San Francisco, care of the Dollar Steamship Lines, S S President Hoover, sailing December 4th in bank draft that I can exchange in Shanghai?

(2) I will send to you in next mail my expense account on behalf of the University since I left New York. I wish you would send me a check for that also, so that I can clear up that account which is now charged against my personal pocketbook.

(3) Thank you for your check of $142 for the Davis Pewter.

Replying to yours of November 14 regarding the $10,000 from Mrs. Moore, exchange has moved against us considerably since I spoke of this matter in New York. Write me in San Francisco as to whether you have sufficient approval to send this money to Shanghai. If the exchange situation justifies it, I will then cable you to forward to Shanghai.

Goodbye to you and yours. I am hurrying to get train for west.

Very truly yours,
Joseph Beech
(per) M. M.

JB-MM

TRANSFER
S.S. PRESIDENT HOOVER
DOLLAR STEAMSHIP LINES

WEST CHINA

Nearing Honolulu
Dec 8/31
Ack 1/5/31

Dear Mr. Garside:

I enclose a lost article in form of Rickers $1.00 check. By mistake it was sent to Dr Miller by the typist I engaged to help me out in the last days.

Thanks for your wire received on boarding the steamer. Windy & hence "wavy" weather. Holding up fairly well for one down with a vile cold.

Enclose a statement past due for Mr. Evans as per my word to him.

With remembrances to you all & Wishing you all a Merry Christmas

and a New Year Crowned with Blessings
that transcend "depression"

Cordially yours —
Joseph Beech —

P.S. Will you please sent to me —
care Mr Main a copy of
that report of the Mission Bds
Quotas that we worked on
I failed to get mine or mislaid
it. Need it as a basic for field
additions or corrections as intimated
by Dr Endicott.

December 14, 1931.

ack. 5/3/32

Dr. Joseph Beech,
c/o Dr. Max Gentry,
Methodist Hospital,
Chungking, China

My dear Dr. Beech:

I am sorry that we failed to send you by mail the remittances and information requested in your letter of November 23rd. I sent you in care of the President Hoover a wire stating that we are authorizing Mr. Main to draw on us in accordance with your order the balance standing in the ambulance account. We are today sending this authorization, so it will be in Mr. Main's hands when you arrive.

The judgement of Dr. Anderson was that it would be well to wait until the next meeting of the Executive Committee before reaching any decision as to the transfer to China of the $10,000.00 received from Mrs. Moore. Fortunately silver has been gradually moving to lower levels, so our paper profits have been increasing. News has come just today that Japan has also gone off the gold standard, so possibly an upswing of silver may start.

We trust that you arrived safely in China, and that the remainder of the ambulance's journey to West China will be complete and untroubled.

Very cordially yours,

BAG:PC

B A GARSIDE

TRANSFER

WEST CHINA

West China Union University

December 15, 1931

Mrs. Joseph Beech
239 West Chamberlain St.,
Dixon, Illinois

My dear Mrs. Beech:

Special Allowance for $175.00 is enclosed herewith. This represents the balance of the fourth quarterly remittance for the fiscal year.

With season's greetings, we are,

Very cordially yours,

Assistant Treasurer.

C. A. Evans

CAE:C

Enc.

2 8 4 4 5 7

0268

December 28, 1931.

ack. 5/3/32

Dr. Joseph Beech,
West China Union University,
Chengtu, Szechwan, China

My dear Dr. Beech:

You will be glad to learn that we have today received a check for $1,800. from Hawaii, consisting of three gifts for the year 1931 in the amount of $600. each, from Mrs. Mary A. Richards, Mr. F.C.Atherton, and Juliette M. Atherton Trust.

We will apply this $1,800., as has been done in the past, toward your salary and expenses. If you have any other wishes in regard to the fund for this year, please let us know.

I fear that our good wishes for the New Year will be somewhat late in reaching you, but we enclose them nevertheless.

Very cordially yours,

B A GARSIDE

BAG:PC