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Minutes of the Meeting of the Board of Trustees
of the

University of Nanking

Held December 29, 1911 at 2 P. M.

-Dec. 12-1912,

in the

Foreign ~~Bo~~ Room, Presbyterian Building

156 Fifth Avenue, New York City.

**Minutes of the Meeting of the Board of Trustees of the
University of Nanking**

**Held December 29, 1911 at 2 P. M. in the
Foreign Board Room, Presbyterian Building
156 Fifth Avenue, New York City.**

Members Present:

Ralph E. Diffendorfer	Robert E. Speer
Rev. F. W. Hannan	Joab H. Banton
Frank A. Horne	A. McLean
Rev. E. B. Cobb	S. T. Willis

Dr. Goucher of Baltimore and Dr. Beebe of Nanking were present by invitation and were asked to sit as corresponding members of the Board.

In the absence of the Chairman of the Board, Dr. McLean, the Vice-Chairman, presided.

Mr. Williams led in prayer.

The minutes of the meeting of November 24th were read and approved. The cablegrams and letters from Mr. Bowen concerning the present crisis in China were read by Mr. Williams and were received for file among the papers of the Board.

The items of the docket were then taken up in order as follows:

1. Concerning the action of the Board of Regents on the charter, the Secretary read a communication under date of December 18th from the Board of Education to the effect that the action of the Board of Trustees on November 24th was received too late by the Board of Regents for their meeting on December 7th and that no action was taken by the Board. The Secretary was asked to conform with the procedure as required by the Board of Education in order that the amendment to the charter may be adopted at the next meeting of the Board of Regents about March 1st.

2. There was no report on the petition to the Board of Regents for the granting of degrees to the four boys recommended by the Board of Managers to the Board of Trustees. The Secretary was urged to take this matter up with the Board of Regents in order to be assured that it would be given attention at the next meeting of the Regents.

3. The Committee on Form of Diplomas reported that no action had been taken in view of the failure of the regents to grant the degrees. The Committee was asked to continue.

4. Dr. Beebe reported the status of the resolution of the Board of Managers of November 24th concerning the Union Medical College a written statement of which is appended herewith. After full discussion of this proposition it was voted that the whole matter be referred to a Committee to confer with Mr. Beebe and to report a plan of union at the next meeting. The Chairman appointed Messrs. Speer, Banton and Diffendorfer a Committee on the Union Medical College.

5. Mr. Williams reported on the Union Bible School in view of the Board's invitation to that institution to become an integral part of the University; that he had had a conversation with Mr. White who was largely instrumental in starting the Bible School and after full discussion it was voted that the proposition of the Union Bible School be referred to the Committee nominated to consider the Union Medical College, namely Messrs. Speer, Banton and Diffendorfer.

6. A report of progress was made by Mr. Williams for the Committee on a Comprehensive Plan of Buildings. The report was received and the Committee was asked to continue.

7. The Committee on Prospectus reported through Mr. Diffendorfer that no plans had yet been made for the publication of a prospectus. The report was received and the Committee was asked to continue.

8. Mr. Speer reported on the extent of Mr. Williams' furlough. He stated that he and Mr. Cory had agreed that Mr. Williams' return to China should depend upon the opening of the University in Nanking. As yet there was not sufficient information to make a decision. Inasmuch as Mr. Williams' stay in America is dependent on the financial policy of the Board, that item on the docket was next called for.

After a full discussion of the financial policy of the Board, it was voted to create a Finance Committee for the consideration of the financial problems. The Chairman appointed Messrs. Severance, Banton and Horne as the Finance Committee.

During a further discussion of the financial needs and future policies of the Institution, Mr. Speer offered the following resolution which was adopted:—

Reaffirming the action of the Board of Trustees on November 24th, the Trustees desire to place on record their conviction that the University should be, in every department and in all its aim and character, distinctly Christian and missionary; and to this end they urge upon the Board of Managers and the Faculty that as quickly as possible all non-Christian teachers be replaced by Christian men, who, to a thorough competence to teach the subjects assigned them shall add a full sympathy with the evangelistic purpose of the University and a warm and active desire to use the opportunities which are presented for the development of Christian faith and Christian character in all the students.

It is the sentiment of the Trustees that no principle of gratuitous education should be established, but that in every department the greatest effort should be made to promote self-support, both because it is right in itself that the Chinese students should do all they can to meet the expense of their education, and also because the greatest effort of self-support is essential to the best development of Character.

It is the sentiment of the Trustees that special emphasis should be laid upon the development of the Normal School for the training of Christian teachers; that, if possible, the buildings for this school should be the next to be provided, with the necessary residences for the new teachers to be sent out by the cooperating Boards; and that, in the judgment of the Trustees, one of these additional teachers to be appointed by the Board should be a man specially qualified by study and experience for work in the Normal Training School.

The Managers were requested to draw up and forward to the Trustees an educational scheme for the territory to be served by the University, showing the proper relation of the various elementary schools to the higher schools and these to the University and its graduate courses, and showing what portions of the scheme the Missions can be expected to carry out and what portions will fall to the University. The Trustees are of the opinion that now, in this formative period, it is desirable that there should be such a careful and accurate mapping out of plans as will make it possible for all the Missions working in this territory to go forward in one common scheme of educational institutions with correlated grades and standards, all culminating in the University and its various departments.

It was voted to authorize Mr. Williams to confer with Mr. George C. Shane of Philadelphia, and to advertize the present needs of the University at an expenditure not to exceed \$500.

It was voted to request Mr. Williams to remain in America until September, 1912, and to authorize the return of Mr. Williams' family to join him in this country. This action is taken with the understanding that Mr. Williams will devote his whole time and strength to a financial campaign, to be undertaken immediately, and to aim at securing contributions of any amount for the immediate needs and opportunities, as well as at raising so much of the full program of buildings and endowment approved by the Trustees at the last meeting as can be secured.

It was voted to request the Finance Committee to consider the question of the financial responsibilities belonging respectively to the Board of Managers and the Board of Trustees, as to the preparation and approval of the budget for each year, liability for other expenditures or deficiencies, and the contracting of financial obligations.

It was voted to cable to President Bowen advising him to use the \$7,000 remaining of the last cash payment in behalf of the Presbyterian Board for the purchase of land, the Trustees having in mind especially the large property now offered for sale by the Roman Catholics.

A letter was presented from Mr. Severance pressing upon the Board the acceptance of his resignation as President and calling attention to various matters which should receive the consideration of the Board, practically all of which had been already covered in the docket and the resolutions presented. The resignation of Mr. Severance as President of the Board was referred to a Committee consisting of Messrs. Speer, Banton and Horne and they were asked to wait on Mr. Severance and convey to him the earnest desire of the members of the Board for him to continue as its Chairman.

Dr. Goucher then addressed the Board on the proposition of the West China Union University and the desirability of the financial needs of the University of Nanking and the West China Union University being set before the public conjointly so as to present a united appeal on behalf of Christian education in China.

Mr. Speer reported two conferences between members of the Board of Trustees of the Nanking Union University and members of the Board of Trustees of the West China Union University, the minutes of these conferences being hereto attached as papers (a) and (b). It was voted to approve the suggestion that the two enterprises represented in these two Universities should be carried forward in a spirit of co-operation, and the proposal to hold several parlor conferences, at which the general cause represented by the two institutions

should be presented, to be followed up by special personal work on the part of representatives of the two institutions, was approved. It was the judgment of the Trustees, however, that it was inexpedient to consolidate the appeals or needs of the two Universities in a way that would prove cumbersome or hamper the Board of either in the discharge of its responsibility.

9. The Committee on Titles of Property reported through Mr. Banton and the report was received and Committee asked to continue.

10. The next meeting of the Board was fixed for January 27th at 2 P. M., 156 Fifth Avenue, New York City.

**Minutes of Conference Between Representatives
of Chen-tu and
Nanking Universities.**

A meeting was held in Mr. Speer's office on Friday, December 15th, 1912, at 3 P. M., attended by Dr. Goucher, Bishop Lewis, Dr. Shore, Dr. Hodgkin and Professor Bowle, representing the Executive Committee of the Board of Managers of Chen-tu University, and by Dr. Cobb, Mr. Horne and Mr. Speer, representing the Board of Trustees of the Nanking Union University, together with Mr. Williams, Vice-President of Nanking University, and Dr. Beebe, representing the Nanking Union Medical School.

Dr. Goucher was called to the chair. Prayer was offered by Dr. Cobb and Professor Bowle.

Dr. Goucher called upon Mr. Speer to state the object of the meeting.

Mr. Speer stated that inasmuch as the two universities represent similar aims and principles and were closely akin in their character, and were about to begin campaigns for funds for equipment and endowment, it seemed very desirable that from the outset there should be such cooperation as would refute any possibility of collision in their campaigns and would secure to each University the good-will and assistance of the other.

Mr. Speer and Dr. Hodgkin made statements as to the character of each University's scheme, its present status and its purposes for the immediate future.

After general discussion as to the possibilities of cooperation between the two enterprises, the following resolution was adopted:—

RESOLVED:—That it is the sentiment of this conference, composed of representatives of the Board of Trustees of the Nanking University and the Board of Managers of the Chen-tu University, that, recognizing the full freedom and duty of each Board to take advantage of every opportunity to secure the funds it requires from any friends to whom it may be able specially to appeal, the two Boards should at the same time seek to cooperate in every way that may be found to be practicable, with earnest effort on the part of each Board to facilitate and support the appeals of the other; and that, as a practical step, the two Boards arrange for joint appeal to a few selected individuals with regard to the possibility of large special gifts, and for a few joint

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parlor meetings at which the general cause and claim represented by the two universities shall be presented, to be followed up by special personal work on the part of the representatives of the two institutions.

It was further voted that a committee of four, consisting of Dr. Goucher and Mr. Mornay Williams, representing the Chen-tu University, and Mr. Speer and Mr. Banton, representing the Nanking University, be appointed to devise such measures as might be practicable for the carrying out of the above resolution.

(Signed) ROBERT E. SPEER,
Secretary.

**Minutes of Joint Committee of the Board of Managers
of Chen-tu Union University and the Board of
Trustees of the Nanking Union University.**

A meeting was held in Mr. Speer's office on Wednesday, December 20th, 1911, at 11 A.M., attended by Dr. Goucher and Mr. Mornay Williams and Mr. Speer, members of the Committee of Four representing the two universities appointed at the conference between representatives of the two universities held on Friday, December 15th. Mr. Banton was not able to be present, but Mr. Severance and the Rev. J. E. Williams were present in behalf of the Nanking University and Bishop Lewis in behalf of the Chen-tu University.

Dr. Goucher was called to the chair. Prayer was offered by Mr. Speer. The resolution adopted by the conference on December 15th was read. Dr. Goucher made a general statement of the educational conditions in the Yangtze Valley and especially of the importance of Nanking as an educational center. After a general discussion of what might be accomplished in the line of cooperative effort to secure support for the two universities, it was voted to arrange, if possible, for four parlor conferences, in New York, Philadelphia, Chicago and Cleveland. Mr. Mornay Williams and Mr. Speer were appointed to consider and suggest what could be done in New York; Philadelphia, Chicago and Cleveland. Mr. Mornay Williams and Mr. Speer were appointed to consider and suggest what could be done in New York; Bishop Lewis to look into the situation in Chicago on his prospective visit and report what could best be done there; the Rev. J. E. Williams to consult with Mr. Severance, Mr. Swazey or others as to the best plans for Cleveland; and Mr. Speer to correspond with Mr. Wanamaker or anyone else who might be deemed more available regarding the possibilities in Philadelphia.

Mr. Speer was appointed to prepare a brief statement regarding the two universities and their common interest, which might be used as a joint leaflet.

The meeting adjourned.

(Signed) ROBERT E. SPEER,
Secretary.

**A Special Meeting of the Board of Trustees
of the University of Nanking
Friday, January 19, 1912,
10:15 A. M.**

Members Present:—Messrs. Speer, Horne, Cobb, Jerome (succeeding Dr. Willis) Diffendorfer, and Messrs. Williams and Beebe by invitation.

Mr. Horne was elected temporary Chairman.

Mr. Speer offered prayer.

Mr. Severance arrived and took the chair.

Mr. Williams explained the object of the informal meeting and reviewed the history of the Universities' Mission and the approaches of its representative, the Hon. Seth Low. An abstract of the statement of Mr. Williams is attached herewith.

After full discussion of the situation, it was agreed that Mr. Williams should make a statement regarding the history, aims and prospects of the University of Nanking, and that Mr. Speer should prepare and propound a series of questions to Mr. Low which would make clear the position of the Universities' Mission to the Board of Trustees.

At 11 A. M., Mr. Low entered and began his statement to the Board by referring to the meeting with Messrs. Burton, Lowell, Williams and others with himself. In this meeting, the American Committee was led to feel, in view of what Mr. Burton said, that Nanking would be a better place for the Universities' Mission than at Hankow, but having heard that the University of Nanking was about to issue an appeal for funds, they did not want to confuse the public mind by issuing an appeal for Educational work in the same city. Mr. Low stated that the American Committee desired to know the position of the Board of Trustees of the University of Nanking in order that the Universities' Mission might determine their educational policy, for they had understood that the University of Nanking was to be only a High School and College. The American Committee has already raised the question of change from Hankow to Nanking with the English Committee and reported to them that they would continue their investigations here in America as to the possibility of locating in Nanking.

Mr. Williams then made a statement concerning the University of Nanking and pointed out the relative position of the various educational institutions in the Yangtze Valley; also the location of the University in the city of Nanking and gave description of its campus and buildings.

Mr. Low then stated that the Universities' Mission was intended to be a Post Graduate School exclusively and asked concerning the intention of the University of Nanking in this regard.

Mr. Speer replied that the University of Nanking intended to provide a comprehensive scheme of Christian education, but that the matter of a Post Graduate School was so far in the future that it had not yet been discussed by the Board of Trustees.

Mr. Speer then asked Mr. Low if he would be willing to answer a few questions in order that the members of the Board of Trustees might be better informed as to the Universities' Mission.

The questions propounded by Mr. Speer and Mr. Low's answers are as follows:—

1. What is the ideal of the Universities' Mission?

Mr. Low.—It is purely a Post Graduate School. The establishment of High School and College work is not now in the program, although if the necessity should arise, they would consider it. The Universities' Mission would hope to get students from other colleges so that it would not be necessary to consider opening a College Department. The city of Nanking already possesses a large number of students ready for a Post Graduate School.

2. What Graduate Schools will it include?

Mr. Low.—The scheme is not yet far enough outlined. Their plan is to fill the gaps, that is, provide such Post Graduate Schools as are not already in existence in China. They are planning no Graduate Theological School and a Pedagogical Department has not been thought of. They have proposed departments of allied science and philosophy.

3. What are its plans concerning Chinese professors?

Mr. Low.—The hope is that ultimately the Chinese will take over the University, but they feel that in the immediate future their biggest opportunity is to present to the Chinese the higher types of Anglo-Saxon education, thus to set before China the highest educational ideals.

4. Is the scheme incorporated in England or America?

Mr. Low.—This is a serious question. Their plans are not sufficiently outlined to proceed with incorporation. Mr. Soothill, the

President, feels that the University should be incorporated in Hong-kong so that they may have the full protection of the British government. At present, they have no land and the scheme for the University is older in England than in America.

5. What is the home organization?

Mr. Low.—There is a proposed constitution presented by the English Committee but not yet considered by the American Section. The acute question is "What is to be the relation of the proposed University to the Mission Colleges?"

Mr. Low then read extracts from the proposed constitution and referred particularly to the plan of hostels as being the focal point of the discussion. He further stated that the aim of the University was distinctly educational and intellectual, rather than missionary, and that the Committee felt that it ought to be free from missionary limitations.

6. What will be the relation of the British and American elements, both in the home administration and in the field management?

Mr. Low.—As yet there are committees in only four Universities namely, Harvard, Columbia, Toronto and California. These are only voluntary Committees and the California Committee is so composed as to represent more than the University. It is a Pacific Coast Committee.

7. What will be the direct religious influence and activity?

Mr. Low.—None.

8. Will the professors, both foreign and Chinese, be Christian?

Mr. Low.—According to the constitution, this limitation would probably not be imposed upon the professors.

Mr. Low then read the entire constitution, a copy of which is attached herewith.

Before Mr. Low withdrew, he left two questions for the consideration of the Board of Trustees, namely:

1. Will the University of Nanking be willing to cooperate with the Universities' Mission at Nanking?

2. If the United Universities' scheme locates at Hankow, how would it affect the University of Nanking, favorably or unfavorably?

After the withdrawal of Mr. Low, the Board informally discussed the proposition and agreed that it should be made the order of the day for the regular meeting of the Board on Saturday, January 27th. This meeting is called for 1:30 P.M. in the Foreign Board Room, 156 Fifth

Ave., and Mr. Low and President Lowell of Harvard have been invited to be present at 3:30 P.M.

After some informal discussion of the financial scheme as worked out by the Finance Committee, it was voted that it was the sense of this informal meeting that the total amount asked for at the present time in our Finance Campaign should be \$550,000 as follows: \$250,000 for buildings; \$300,000 for endowment.

Reaffirming the action of the Board of Trustees on November 24th, the Trustees desire to place on record their conviction that the University should be, in every department and in all its aim and character, distinctly Christian and missionary; and to this end they urge upon the Board of Managers and the Faculty that as quickly as possible all non-Christian teachers be replaced by Christian men who, to a thorough competence to teach the subjects assigned them, shall add a full sympathy with the evangelistic purpose of the University and a warm and active desire to use the opportunities which are presented for the development of Christian faith and Christian character in all the students.

It is the sentiment of the Trustees that no principle of gratuitous education should be established, but that in every department the greatest effort should be made to promote self-support, both because it is right in itself that the Chinese students should do all they can to meet the expense of their education, and also because the greatest effort of self-support is essential to the best development of character.

It is the sentiment of the Trustees that special emphasis should be laid upon the development of the Normal School for the training of Christian teachers; that, if possible, the buildings for this school should be the next to be provided, with the necessary residences for the new teachers to be sent out by the cooperating Boards; and that, in the judgment of the Trustees, one of these additional teachers to be appointed by the Board should be a man specially qualified by study and experience for work in the Normal Training School.

The Managers were requested to draw up and forward to the Trustees an educational scheme for the territory to be served by the University, showing the proper relation of the various elementary schools to the higher schools and these to the University and its graduate courses, and showing what portions of the scheme the Missions can be expected to carry out and what portions will fall to the University. The Trustees are of the opinion that now, in this formative period, it is desirable that there should be such a careful

and accurate mapping out of plans as will make it possible for all the Missions working in this territory to go forward in one common scheme of educational institutions with correlated grades and standards, all culminating in the University and its various departments.

It was voted to authorize Mr. Williams to confer with Mr. George C. Shahan of Philadelphia, and to advertise the present needs of the University at an expenditure not to exceed \$500.

It was voted to request Mr. Williams to remain in America until September, 1912, and to authorize the return of Mr. Williams' family to join him in this country. This action is taken with the understanding that Mr. Williams will devote his whole time and strength to a financial campaign, to be undertaken immediately, and to aim at securing contributions of any amount for the immediate needs and opportunities, as well as at raising so much of the full program of building and endowment approved by the Trustees at the last meeting as can be secured.

It was voted to request the Finance Committee to consider the question of the financial responsibilities belonging respectively to the Board of Managers and the Board of Trustees, as to the preparation and approval of the budget for each year, liability for other expenditures or deficiencies, and the contracting of financial obligations.

It was voted to cable to President Bowen advising him to use the \$7000 remaining of the last cash payment in behalf of the Presbyterian Board for the purchase of land, the Trustees having in mind especially the large property now offered for sale by the Roman Catholics.

A letter was presented from Mr. Severance pressing upon the Board the acceptance of his resignation as President and calling attention to various matters which should receive the consideration of the Board, practically all of which had been already covered in the docket and the resolutions presented.

Mr. Speer reported two conferences between members of the Board of Trustees of the Nanking Union University and members of the Board of Trustees of the West China Union University, the minutes of these conferences being hereto attached as papers (a) and (b). It was voted to approve the suggestion that the two enterprises represented in these two Universities should be carried forward in a spirit of cooperation, and the proposal to hold several parlor conferences, at which the general cause represented by the two institutions should be presented, to be followed up by special work

on the part of representatives of the two institutions, was approved. It was the judgment of the Trustees, however, that it was inexpedient to consolidate the appeals or needs of the two Universities in a way that would prove cumbersome or hamper the Board of either in the discharge of its responsibility.

**Minutes of the Meeting of the
Board of Trustees of the University of Nanking
Held January 27, 1912 at 2 P.M.**

**in the
Foreign Board Room, Presbyterian Building
156 Fifth Avenue, New York City.**

Members Present:—

Ralph E. Diffendorfer	L. H. Severance
Rev. F. W. Hannan	Robert E. Speer
Frank A. Horne	P. T. Jerome
Rev. E. B. Cobb	

Call to Order by President Severance.

Prayer by Dr. Hannan.

The Minutes of the Regular Meeting of December 29th and the special meeting of January 22nd were read and approved.

In accordance with the vote of the Special Meeting of January 22nd, the order of the day was taken up and Mr. Speer was asked to read his proposed answers to Mr. Low's two questions relative to the location of the United Universities' Mission in Nanking.

Mr. Speer read to the Board a statement on the educational situation in the Yangtse Valley prepared by Professor Ernest D. Burton for Professor Moore of Harvard. Mr. Speer explained how the statement came into his hands, and read a letter from Professor Burton consenting, in reply to Mr. Speer's request, to its presentation to the Board, and making it plain that he had not volunteered the expression of his opinion in the matter, but had been asked for his judgment and had prepared the statement in response to such request. A copy of Professor Burton's letter is attached herewith for file as Paper A.

Mr. Speer then read his answers to Mr. Low's two questions and after several changes were made the paper was approved as attached herewith. It is placed on file as Paper B. Two corrected copies were prepared for the personal use of Messrs. Low and Lowell.

The regular docket was then taken up as follows:

Mr. Williams gave items of information concerning the opening of the University on February 1 and read a recent cable from President Bowen and reported that Messrs. Martin and Settemyer

were now in America on furlough. Dr. Beebe said that a letter to the Methodist Board reported that all missionaries were returning to Nanking. Mr. Williams then reported progress made by the Financial Campaign as follows:

\$5,000 for land from Mr. Severance.

\$25,000 for endowment from Mr. Severance (given to the Board and accepted by them on condition that the entire Chinese teaching force should be composed entirely of Christians by the opening of the next school year, January 1, 1912).

The support of a treasurer for the University at Nanking from Mr. Day.

\$20,000 for Memorial Science Building from Mr. Day and his friends.

It was moved that the Secretary convey to Mr. Day the thanks of the Board of Trustees for this generous offer and to assure him of the deep appreciation of the Board for his co-operation.

It was also voted that the Board extend its thanks to Mr. Severance for his generous offer and reassure him that the Board would make it a dominant policy to meet the requirements laid down for the acceptance of his gift for endowment.

Mr. Williams then reported further financial plans and correspondence with prospective donors.

Item No. 6 was called for and Mr. Williams explained that Messrs. Cady and Gregory, architects, had agreed to draw up a preliminary plan of the College Buildings for the actual cost of the office work which is estimated at about \$100.00. This plan was displayed to the Board and various comments were made for its revision. The report of the Committee was received and the Committee was given authority to proceed with the perfection of the scheme.

At 3:30 p.m. Mr. Low and President Lowell entered. After a brief examination of the proposed plan of buildings for the University of Nanking, the order of the day for 3:30 o'clock was taken up.

The Secretary read the two questions left by Mr. Low on January 22nd and Mr. Speer read the reply as authorized by the Board earlier in the session. At the close of the reading, Mr. Low said that the paper replied to his two questions and then asked Mr. Speer to explain to Mr. Lowell the difficulties encountered by the English and Americans in the scheme to establish a school for Missionaries' children at Kuling. This led to some remarks on the

possibility of the English and American, co-operating in any University scheme in China. After a general discussion of the whole matter, Messrs. Low and Lowell retired, having expressed their satisfaction to the Board of Trustees for the interview, their great interest in the University of Nanking, and stating that their two questions had been fully answered.

The regular docket was then resumed. On the amendment of the Charter, Mr. Diffendorfer offered the following resolution which was passed:

RESOLVED, That the Board reconsider its action of November 24th with reference to the amendment of the charter and that the Board of Regents of the University of New York be requested to amend the character of the University of Nanking so that the first paragraph shall read as follows and that the second paragraph shall read unchanged;

"THIS INSTRUMENT WITNESSETH: That the Regents of the University of the State of New York have granted this charter incorporating Ralph E. Diffendorfer, Eben B. Cobb, Stephen J. Corey, F. Watson Hannan, L. H. Severance, Archibald McLean, Frank A. Horne, Robert E. Speer, Joab H. Banton, and their associates and successors, under the incorporate name of the University of Nanking, to be located at the City of Nanking, in the province of Kiangsu, in the Empire of China, with nine Trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1912, the second three for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year—one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the U. S. A., these Trustees to have the right to enlarge their number by the addition of representatives of such other organizations as the Trustees may desire to have associated in the work of the University, such additional Trustees to be chosen by the organizations which they represent, with such arrangements as to terms of service as the Board of Trustees may order.

The question having been raised as to the personal liability of the Board of Trustees in the financial affairs of the Institution it was voted to refer the question to Messrs. Speer, Williams, Diffendorfer, with power to make such necessary amendments to the constitution so as to release the members of the Board of Trustees from any personal liability.

There was no report from the Committee for the Application of Degrees. The Committee was asked to continue.

No report from the Committee on Form of Diplomas. The Committee was asked to continue.

Concerning the Union Medical College, the Committee, Messrs. Speer, Banton, Diffendorfer, reported that in conference with Dr. Beebe and Mr. Williams it had considered the present situation, having before it the actions taken by the Acting Board of Trustees of the East China Union Medical College at its third meeting in Nanking, June 21st and 22nd, 1911, and also the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, together with the reports from Dr. Beebe and Mr. Williams of conferences with the Secretaries of the Missionary Boards of the Northern and Southern Baptist Churches. The Committee recommended that the following resolution be sent to each of the three Mission Boards not now co-operating in the University, namely—The American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention, and the Executive Committee of Foreign Missions of the Presbyterian Church in the United States.

"In view of the resolution of the Acting Board of Trustees of the East China Union Medical College, adopted at its meeting on June 21st-22nd, a copy of which is attached hereto, and in view of the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, 1911, a copy of which Minute is attached hereto, the Board of Trustees of the University of Nanking hereby invite the American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention, and the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. to join with the University of Nanking in conducting the East China Union Medical College and the Medical Department of the University of Nanking, and to this end invites these three organizations to appoint each a representative on the Board of Trustees of the University of Nanking."

The Committee recommended further that a letter be sent by the Committee in the name of the Board to these three Societies explaining the reasons for this action, and that the Committee be authorised to assure the Boards named that the Board of Trustees of the University of Nanking is prepared to waive the terms of admission to the University, stated in the provisional Constitution, and to admit to the Board of Trustees of the University the representatives of the agencies named on condition that each will supply one doctor for the

faculty of Medical School, with a proportionate share of the expense of the Medical School, and do what may be possible toward aiding in the property equipment.

These recommendations were adopted by the Board.

After some discussion as to the possibility of other Mission Boards entering the work of the Union University at Nanking, it was voted to invite the Board of Foreign Missions of the Southern Methodist Church to enter the Union as now established by the Board of Trustees and directed that the Secretary should lay before them this invitation and the conditions imposed by the constitution, namely, that the Board provide \$40,000 in gold for property and equipment, \$3,000 in gold, annually for current expenses, and the support in the Institution of four foreign members of the faculty.

The Committee on Prospectus reported progress and the Committee was asked to continue.

The Committee on Union Bible College reported progress and the Committee was asked to continue.

In accordance with the recommendations of the Finance Committee reported by Mr. Jerome, Secretary pro tem, Mr. Russell Carter of 156 Fifth Avenue was elected Treasurer of the University to serve for the present year.

It was also voted to bond the treasurer in the sum of \$20,000 and the Board directed that this bond should be secured from the Maryland Casualty Company of Baltimore, John T. Stone, President, and that the cost of the bond be assumed by the Board of Trustees.

It was voted that the Finance Committee be given power to determine a depository for the funds of the University.

The budget for the Financial Campaign proposed by the Finance Committee was adopted by the Board as follows:

University of Nanking

PROPERTY OWNED:—Cost Value	{ 43 acres land 9 school buildings 8 residences }	\$120,000
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REVENUE:—

1. Twelve teachers at aver. salary—\$1,500. . . \$18,000.
 2. Three societies' Mission Board's annual grant 9,000.
- \$27,000.

(Equivalent at 5% to an endowment)	540,000
3. From Students—fees, estimate	12,000.
Total practical assets.....	<u>\$660,000</u>

Needs of University of Nanking.

PROPERTY:—Immediate and Urgent:

1. Land	\$40,000.
2. Teachers' Training School	20,000.
3. Five new residences—required for present staff, at \$4,000.....	20,000.
	<u>\$80,000.</u>

Scheme for College Buildings.

4. Central Building	\$35,000.
5. Chapel	10,000.
6. Science, Chemistry & Physics Hall	25,000.
7. Dormitory to accommodate 200 students ...	25,000.
8. Library	30,000.
9. For water and lighting plant	25,000.
10. Biology & Geology Hall.....	20,000.

\$170,000.

Total—Property	\$250,000
ENDOWMENT.....	300,000
Total.....	<u>\$550,000.</u>

The recommendations of the Finance Committee concerning the question of the financial responsibility belonging respectively to the Board of Trustees and the Board of Managers was adopted as follows:

In view of the fact that the financial responsibility of the University belongs to the Board of Trustees, by virtue of their legal relation, they should have the power to approve, amend and authorize the annual budget for each calendar year, which shall be prepared by the Board of Managers and submitted to the Board of Trustees not later than November 1st of each year.

It should be further understood that no financial obligation shall be contracted without the consent of the Board of Trustees, but that any unforeseen deficiency, due to emergency, shall be assumed by this

Board, provided such deficiency was not incurred by exceeding the budget appropriations for regular work.

It is expected that the Board of Managers shall cooperate with the Board of Trustees in all efforts in raising funds for extension and in providing means for current expense or deficiencies, and it is recommended that the Board of Managers shall endeavor to interest the Chinese in the present financial undertaking in providing property, equipment and endowment for the purposes of the University.

Concerning the matter of Mr. Williams' salary and expenses during his furlough in America, it was voted to refer the matter to the Finance Committee with power.

The Secretary was asked to request the contributing Missionary Boards to make their remittances to the University to cover the calendar year of the University, January 1st—December 31st.

The date of the next meeting of the Board was set for Friday, March 1st at 2 P. M.

**Extract from letter of Fletcher S. Brockman, Gen.
Secretary Y. M. C. A. of China and Korea,
to Rev. J. E. Williams, Dated Shanghai,
December 29th, 1911.**

"The news comes out this morning that we are likely to have peace right away, with a general convention, to decide upon the form of government, to be held at Nanking. This probably means that Nanking is to be the capital of the new China, and the significance of your University goes up immensely with any such change that may be made. In fact, if it is made, I would consider the educational opportunity in Nanking greater than that of any spot in the Mission field of the world. I am inclined to think that I would consider it the greatest educational opportunity anywhere in the world, when one considers the possible significance of the Chinese people, and the critical importance of the new times."

At the meeting of the Board of Trustees of the University of Nanking at its meeting on Saturday, January 27th, the following report presented by the Committee whose names are signed to this letter was presented and adopted:

The Committee of the Medical Department of the University and the Union Medical School reported that in conference with Dr. Beebe and Mr. Williams it had considered the present situation, having before it the actions taken by the Acting Board of Trustees of the East China Union Medical College at its third meeting in Nanking, June 21st and 22d, 1911, and also the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, together with the reports from Dr. Beebe and Mr. Williams of conferences with the Secretaries of the Missionary Boards of the Northern and Southern Baptist Churches. The Committee recommended that the following resolution be sent to each of the three mission Boards not now cooperating in the University, namely:—the American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention and the Executive Committee of Foreign Missions of the Presbyterian Church in the United States.

"In view of the resolution of the Acting Board of Trustees of the East China Union Medical College, adopted at its meeting on June

21st-22d, a copy of which is attached hereto, and in view of the action of the Board of Trustees of the University of Nanking at its meeting on November 24th, 1911, a copy of which minute is attached hereto, the Board of Trustees of the University of Nanking hereby invite the American Baptist Foreign Missionary Society, the Foreign Mission Board of the Southern Baptist Convention, and the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. to join with the University of Nanking in conducting the East China Union Medical College and the Medical Department of the University of Nanking, and to this end invites these three organizations to appoint each a representative on the Board of Trustees of the University of Nanking."

The Committee recommended further that a letter be sent by the Committee in the name of the Board to these three Societies explaining the reasons for this action, and that the Committee be authorized to assure the Boards named that the Board of Trustees of the University of Nanking is prepared to waive the terms of admission to the University, stated in the provisional Constitution, and to admit to the Board of Trustees of the University the representatives of the agencies named on condition that each will supply one doctor for the faculty of the Medical School, with a proportionate share of the expense of the Medical School, and will do what may be possible toward aiding in the property equipment.

The action of the Acting Board of Trustees of the East China Medical College referred to above, was as follows:

On behalf of the Committee appointed to secure information concerning the organization of a permanent Board of Trustees, Dr. Beebe presented a report, recommending that the Board of Trustees of the University of Nanking, with additional representatives from Missionary Societies participating in the Medical School but not in the University, should hold the properties of this Medical School.

Voted: That the Acting Trustees of the Medical College recommend to the Home Boards of the Missionary Societies represented, that the properties of this institution be entrusted to the Board of Trustees of the University of Nanking, provided that arrangements can be made whereby the Societies not now represented on that Board may secure such representation as is considered equitable, and that the direct control of the Medical College be vested in a Board of Managers on the field, appointed by the Missions participating in the Union Medical College.

VOTED: That, realizing the possibility of legal or other obstacles to the foregoing plan, we recommend as an alternative proposition, that a Board of Trustees consisting of two representatives from each of the participating Missionary Societies, be organized in the United States, for the purpose of holding and administering the properties of this institution, and that the direct control be vested in a Board of Managers on the field appointed by the participating Missions.

The action of the Board of Trustees of the University of Nanking, adopted at its meeting on November 24th, 1911, was as follows:

Concerning the proposition of the Union Medical College presented by Dr. Beebe, it was moved that it is the sense of the Board of Trustees that the East China Union Medical College be invited to become an integral part of the University of Nanking to be represented on the Board of Trustees on a basis to be mutually agreed upon and that a copy of this resolution be sent to the East China Medical College through Dr. Beebe.

The reasons for the action taken by the Board we feel are clear and convincing:

1.—The Board of Trustees of the University of Nanking is already incorporated by charter from the Board of Regents from the University of the State of New York. It would be confusing and it would seem to be unnecessary to have a second Board of Trustees.

2.—A separate Board of Trustees for the Medical School could not secure a charter from the Board of Regents of the State of New York without having \$100,000 in equipment and endowment. In the absence of sufficient equipment and endowment to meet this requirement, a second Board of Trustees of the Medical School would have to seek incorporation elsewhere than in New York, which would mean that the degrees which it could confer would be inferior to those which could be conferred by the Medical Department of the University of Nanking, which are degrees of the University of the State of New York. As part of the University, the total equipment and endowment of the University are accepted as covering the requirement of \$100,000.

3.—It is in the highest degree desirable, both for efficiency and economy, that the educational work of the Missions in Nanking should be co-ordinated in the most harmonious way possible. The University, of course, requires its Medical Department in order to complete its work, and the East China Union Medical School requires affiliation with the University in order that it may do its work in the best way.

4.—The original requirements of the Constitution of the University for the admission of any new body were as follows:

A. Each Mission entering the union shall be entitled to full Representation (i.e. by four member) on the Board of Managers, upon meeting the following conditions:

(1) Funds or property shall be provided of a minimum value of \$40,000 gold.

(2) Three regularly appointed missionaries who may become members of the faculty upon appointment by the Board of Managers.

(3) An annual cash guarantee, toward current expenses, of not less than \$2400 gold, until such time as these expenses together with those arising from development, etc. are so amply covered by endowment that those funds are no longer required for the maintenance and proper development of the University.

B. Any Mission which cannot meet all the conditions for full representation as stated in Clause A of his section may secure partial representation as follows:— By providing \$10,000 gold, in money or available property, one instructor and \$600 gold for current expenses, a mission may secure one representative on the Board of Managers. For \$20,000 gold, two instructors and \$1,200 gold for current expenses a mission may have two representatives. For \$30,000 gold, three instructors, and \$1,800 gold, for current expenses, a mission may have three representatives.

The annual cash guarantee mentioned above has since been raised to \$ 3,000, and the number of missionaries on the faculty from three to four. The Board of Trustees of the University feel so keenly the desirability of the union of the Medical College with the University, and are so eager to respond to the request of the Acting Board of Trustees of the Medical College on the field, that they are willing to waive these requirements of the Constitution, asking only that which your Mission on the field has already agreed to provide, namely: one doctor for the faculty of the Medical School and a proportionate share of the expense of the Medical School, with the added hope that you will give such help as you may be able to in our efforts to provide the necessary property equipment, but no requirement is laid down on this point. The Board of Trustees of the University of Nanking are putting the property needs of the Medical Department on their own scheme of necessities for which they are seeking now to secure more than half a million dollars for equipment and endowment.

5.—The proposal which our Board now makes to you does not invite you to assume any more responsibility than your representatives.

have already undertaken in the Medical College. It is simply an offer to you of such representation on the Board of Trustees of the University as your representatives on the field have asked that you should have. In accepting this proposal it is understood that your connection is through and on account of the Medical School, although it at any time in the future you wish to participate more largely in the union, the way will be open, but no responsibility for advancing in that direction is involved.

Please let us know if there are any questions which we can answer.

We might perhaps add that the meeting of the Acting Board of Trustees of the College on June 21st-22d was attended by the following members:

Dr. Robert C. Beebe, Methodist Episcopal Mission
Dr. William E. Macklin, Foreign Christian Mission
Dr. Phillip S. Evans, Jr., Southern Baptist Mission
Dr. W. H. Venable, Mid-China Presbyterian Mission, South
Dr. J. B. Woods, North Kiangsu Presbyterian Mission, South
Dr. M. D. Eubank, American Baptist Foreign Mission Society
Dr. Samuel Cochran, American Presbyterian Mission

Trusting that we may have soon the pleasure of an encouraging reply to the proposal of our Board of Trustees, we are,

Minutes of the Regular Meeting of the Board of Trustees of the University of Nanking March 1, 1912.

Members present:

Ralph E. Diffendorfer	Robert E. Speer
Frank A. Horne	Joab A. Banton
L. H. Severance	P. T. Jerome.

Messrs. Williams, Beebe, Gamewell, and Carter by invitation.

In the absence of the Chairman, Mr. Horne was elected Temporary Chairman and assumed the chair.

Prayer was offered by Mr. Williams.

The minutes of the meeting of January 27th were read and after some modifications were approved.

Mr. Williams introduced Dr. Frank D. Gamewell, Superintendent of Education for the Methodist Mission in China, and spoke of his valuable help in helping to consummate the union in Nanking.

The question having been raised as to whether or not Mr. Russell Carter, the newly elected Treasurer of the Board, should be invited to sit with the Board at its sessions, it was unanimously voted to request Mr. Carter to be present and Mr. Williams was asked to inform him. Mr. Carter came in a few minutes later and was introduced to the Board.

Under the items of Information, the following were reported:—

1. Mr. Williams read recent cables and letters from Nanking telling of the progress of the buying of land under the instructions of the Board of Trustees. He also expressed satisfaction as to the appointment of Dr. T. Dwight Sloan Coffin for the Medical School by the Presbyterian Board of Foreign Missions. He reported the work done by Mr. Bailey for the famine relief, referring to a tract of 1,600 acres near the city of Nanking which had been given to Mr. Bailey by the Chinese Government and that the Board of Managers in Nanking looked upon this as a possible opening for an Agricultural Department. Mr. Williams also referred to the Advisability of employing Christian Chinese students who had secured their education in America and read the resolutions of the Board of Managers, calling attention to Mr. Li Ying who is now a student at Hiram College in Ohio, expressing their desire that Mr. Li should plan his studies with Mr. Martin, a member of the faculty now at home on furlough so that they could work

together on their return to China in the Department of Chemistry. Reference was also made to Mr. Hwang, a graduate of the University who has rendered valuable service to the provisional government in the Province of Kiangsi and the possibility of securing him as the University pastor. Announcement was made of the opening of the University on February 1st.

Mr. Severance entered and assumed the chair.

2. On the matter of gifts, Mr. Williams reported the receipt of \$5,000 from Mr. Harkness, an unconditional gift for the University, and that Mr. Rockefeller's Committee had sent a negative answer to his request.

The Board voted their appreciation to Mr. Harkness and asked the Secretary to write him on behalf of the Board.

3. Mr. Williams announced the safe arrival of Mr. Williams and the children in America and that he was planning to take up his residence in Montclair, N. J.

4. The Secretary read a letter of acceptance from Mr. Russell Carter who was elected the Treasurer of the Board at its meeting on January 27th.

5. Mr. Williams read letters from President Lowell and Mr. Low, referring to their conference with the Board on January 27th. President Lowell's letter expressed some doubt as to the possibility of the British raising sufficient money to insure the success of the United Universities' Mission.

6. Dr. Gamewell having just arrived from China and being a duly elected member of the Board of Managers of the University of Nanking, spoke with great interest and profit to the Board. He reviewed the circumstances which led to the founding of the union, the importance of Nanking as a Chinese city, a centre of population, a centre of wealth and the possibility of its being the future capital of the Chinese Republic. He also referred to the importance of establishing primary and secondary schools as feeders for the University, and referred to the similar plan now in operation in connection with Peking University. He spoke in the highest terms of the place which the Christian students had taken in the Revolution and especially of the "Dare to Die Society," made up largely of Christian students who pledged themselves to assume the places of greatest responsibility and danger.

The reports from Committees and Unfinished Business were then called for.

1. Concerning the Board's petition to the Regents of the University of New York for amendment of the Charter, the Secretary read a communication from Mr. Sexton, the Chairman of the Charter Committee, in which several objections were raised to the Board's petition. He also read his reply to these objections and then referred to the action of the Board of Regents on Feb. 22nd as communicated to the Board of Trustees in the following letter from the Assistant Commissioner of Education:

This is to advise you that at the meeting of the Board of Regents held on the 22nd instant, the request for amendment to the charter of the University of Nanking was considered, and the Regents formally

"Voted, That the Commissioner of Education be authorized and requested to mail to the usual address of every trustee of the said University, at least thirty days prior to the next meeting of this Board, notice that at such meeting a hearing will be given at which will be considered any objections to the proposed amending of the charter of the said University, and that the notice for the next meeting of the Regents shall specify that action is then to be taken on such proposed amending."

2. Concerning the procedure for the application for degrees for students completing the course in the University of Nanking, the Secretary read a communication from the Assistant Commissioner of Education. The Regents have voted that the same procedure shall apply to the University of Nanking as is now in force with McKenzie College in Brazil. These requirements are set forth in the attached letter which is offered for file as Paper A.

In view of this action of the Board of Regents, the Board voted to express its desire to the Board of Regents that Dr. Amos P. Wilder, the Consul-General of the U. S. at Shanghai, should be appointed the examiner on behalf of the Board of Regents for the University of Nanking; and that Mr. Wilbur T. Gracey should be appointed alternate and that in the event that Mr. Gracey is not a College graduate, that Mr. Gilbert, the Vice-Consul at Nanking, be asked to serve as alternate. The Secretary was asked to ascertain from the State Department at Washington the educational career of Mr. Gracey. A form of certificate for the use of the examiner at Nanking was adopted and the Secretary was asked to secure the approval of the Assistant Commissioner of Education before sending it to President Bowen. The certificate is attached herewith as Paper B.

3. There was no report from the Committee on Form of Diplomas.

4. The Committee on Union Medical College reported that the invitations authorized by the Board on Jan. 27th, had been sent to the three Mission Boards in question, but that as yet no answers had been received. Mr. Speer read a communciation from Dr. Cochran of Nanking concerning the desirability of affiliating the Union Medical School with the University. He also called attention to the fact that the proposed Constitution for the new Union Medical College as submitted by the Board of Managers of the Medical School in Nanking, provided for the creation of a separate Board of Trustees in America by the appointment of two representatives from each of the cooperating Mission Boards. No action was taken with regard to the Medical School.

5. The Committee on Union Bible College had no report.

6. Concerning the Comprehensive Plan of Buildings, Mr. Williams reported that the changes which had been authorized at the last meeting of the Board had been made by the architects and that printed copies of the plan had been secured for use in the financial campaign. The Board voted to authorize the completion of the plans of one of the buildings by Messrs. Gody & Gregory or any architects whom Mr. Day specially desired.

Mr. Speer reported the employment by the Presbyterian Board of Mr. Keeler, a professional architect as an addition of their missionary staff in China, and referred to the possibility of his being of use to the Board of Trustees of the University of Nanking during the months previous to his sailing to China. The Board voted that this matter be referred to the Finance Committee with power.

7. The Committee on Prospectus reported progress through Mr. Williams and the Committee was asked to continue.

8. The Finance Committee reported progress with reference to the bond for the Treasurer and recommended that the Knickerbocker Trust Company be designated for the depository for the funds of the University. The Board approved this recommendation and the Treasurer was authorized to open the account.

The matter of Mr. William's salary and expenses during his furlough in America was referred to the Finance Committee for reconsideration with power to act.

At the suggestion of Mr. Banton, Mr. Jerome was asked to serve in his place on the Finance Committee and was so appointed by President Severance.

9. The Committee on Titles of Property reported progress and was asked to continue.

10. The Committee on the Personal Liability of the Board of Trustees reported progress and was asked to continue.

11. The Secretary reported that the invitation to the Board of Missions of the Southern Methodist Church was in preparation and will be sent without further delay.

12. The Secretary reported that the three cooperating Mission Boards had reported favorably to the Board's request that the additional \$600 recently voted by these Boards for the use of the University should be made available to the University for its calendar year Jan. 1-Dec. 31. The Board of Trustees authorized the Secretary to inform the cooperating Missions that this additional money should be administered by the Boards through their Mission Treasurers in China in accordance with the usual methods of the Boards.

13. It was voted that the Trustees express their satisfaction on the safe return of Mr. Meigs to the teaching work in which he was engaged so long and so successfully.

14. It was voted that the Board of Trustees put on record their thankfulness to the Heavenly Father for the care and protection of its workers in the University of Nanking, and for the conspicuous way that his servants were used in bringing about peace and preventing bloodshed, and their gratitude for the speedy return of peace and the opening of the University on February first.

15. It was voted to record in the minutes, the hearty approval of the action taken by the Executive Committee of the Board of Managers of January fifteenth in appreciation of the life and service of Dr. George A. Stuart, as follows:

"Resolved, That we, the members of the Board of Managers of the University of Nanking, would record our sorrow at the death of Dr. George A. Stuart, member of the Board and former President of the Nanking University, and our sense of loss to the work of this Board, and our appreciation of the great work he has done for this institution. The University has lost in his death a strong friend and helper."

16. It was voted to approve the action of the Executive Committee concerning the policy of engaging former Chinese Christian students who have completed their studies in America, as instructors in the University.

17. Upon the recommendation of the Board of Managers it was voted to approve of the securing an endowment of the various chairs of the University of not less than \$40,000 (gold) each and that the matter should be referred to the Financial Committee.

18. The Board of Trustees approve of the appointment of Mr. Harvey E. Roys as instructor during the absence of Professor Martin in the United States at a salary not to exceed the regular missionary salary and his further relation to the University to be determined at the conclusion of the arrangement.

19. The date of the next meeting was set for April 9th, at 2 p.m.

Minutes of the Regular Meeting of the Board of Trustees of the University of Nanking, Presbyterian Building April 9, 1912, 2 P. M.

Members Present;

L. H. Severance	Frank A. Horne.
P. F. Jerome	A. McLean
Robert E. Speer	E. B. Cobb

R. E. Diffendorfer

and Messrs. Williams, Carter and Dr. Gamewell.

At 2 P. M. President Severance called the Board to order.

Prayer was offered by Dr. Cobb.

The Minutes of the meeting of March 1st were read and approved.

Under the Items of Information, Mr. Williams reported the following recent cables from President Bowen:

"Williams and Trustees accept our warmest appreciation of your service. The purchase is completed all to the north Cory road 12 Chinese mow to the south; also to the south University—Catholic we see no possibility. Spent already \$8,000 gold dollars. 7000 additional will be needed to complete purchase of property. Approve Agricultural Department. Managers."

"Williams. Shanghai-Language School unanimously request or ask us to open Language Study Department. Approved of (by) all here. Keen teachers Kinhwafu much wanted."

"Williams-YuKungkuan—It can be purchased \$40,000 Mexican. Do you advise purchase?"

Mr. Williams reported that matters concerning the Agricultural Department and Language Study Department would come up in the regular place on the docket. He also urged the immediate purchase of a piece of land known as Yu Kung Kuan, as requested in the cable from President Bowen. As to the Teaching staff in the University, Mr. Williams reported that Mr. and Mrs. Settlemyer have just returned to America after a long trip through Europe and that they plan to study at Columbia during the summer and fall of 1912.

In a conference with Mr. Li Ying, the Chinese student referred to in the minutes of the meeting of March 1st, Mr. Li said that he would like a foreign missionary's allowance and salary should he return to Nanking. Mr. Williams discouraged him in any such hope.

Mr. and Mrs. Martin are now near Chicago. Mr. Martin is taking a special course in chemistry at Chicago University.

Mr. Williams had a conference with Prof. Paul in Indianapolis. He will probably be appointed to Nanking by the Foreign Christian Missionary Society.

The minutes of the last meeting of the Board of Managers, together with the budget, list of properties, list of land purchased, financial statement to the end of the year, with copies of Mr. Bowen's last letters, all having been prepared by Mr. Williams, were then placed in the hands of the members of the Board of Trustees. These documents are offered herewith for file as Document A.

In the matter of gifts, Mr. Williams reported a gift from Mrs. C. H. McCormick of Chicago of \$25,000 for a dormitory, together with the plans of her architect. He also reported a gift from Miss Caroline Babcock of Neenah, Wisconsin, of \$5,000, to be used in any way suggested by Mr. Day.

Also reported that plans were being made for a parlor conference at the home of Mr. J. A. Patten, Evanston, Ill., the arrangements being made through Bishop McDowell.

Mr. Williams has had very satisfactory personal conferences with Prof. Burton about the general situation in Nanking, and received encouragement of further interest on the part of Mr. Rockefeller and his committee.

Dr. Gamewell reported two satisfactory conferences on financial matters with Mr. Carman, the Secretary to Mrs. D. Willis James.

The regular docket was then taken up and reports were called for from the various committees:

1. Mr. Diffendorfer reported for the Committee on Charter Revision that notices had been sent to all the members of the Board that the Board of Regents would take action on the proposed amendment to the charter at their meeting on May 2d. It did not seem probable, however, that the Board of Regents would grant the second amendment, giving the Board of Trustees the power to enlarge their number at will. After full discussion, Mr. Speer and Mr. Diffendorfer were appointed a Committee to negotiate further with regard to the Charter Revision with the hope that the Board of Regents would grant this right to the Board of Trustees.

2. After full discussion of the letters and cables of President Bowen, relative to the purchase of land, the Board voted to authorize the expenditure of an amount not to exceed \$35,000 Mexican for the purpose of the Yu Kung Kuan, (containing several houses and about seven acres of land.)

3. The Finance Committee were empowered to negotiate a loan in America for an amount, not to exceed \$10,000, which may be necessary to add to the money already in hand in order to complete the purchase of this property.

4. It was voted that the Secretary should express the thanks of the Board to Mrs. McCormick and Miss Babcock for their gifts.

5. Upon further consideration by the Board of the purchase of the Yu Kung Kuan property, it was voted to reconsider the action concerning the purchase of this property at \$35,000 Mexican.

In answer to president Bowen's cable of March 27th regarding the purchase of the Yu Kung Kuan property, the Board then voted that we advise President Bowen to purchase this land, and that an expenditure of an amount not to exceed \$40,000 Mexican be authorized.

6. The President and Treasurer were authorized to sign any necessary papers in order to negotiate the loan referred to above.

7. The Committee on Titles reported progress and was asked to continue.

8. The Committee on Union Medical School reported that a favorable reply had been received from the Southern Baptist Board but that no replies had yet been received from the Southern Presbyterians and the Northern Baptists. The Committee was asked to continue in order to complete negotiations with these Boards.

9. The Secretary reported that the invitation had been sent to the Southern Methodist Board through its General Secretary, Dr. W. W. Pinson, and that he was seeking to make an opportunity for Mr. Williams to present the situation at the Annual meeting of the Board of Missions of the Methodist Church, South, which will be held during the first part of the month of May. No answer has been received to these letters which were not sent until April 5th.

10. The Finance Committee reported the following resolution with reference to the furlough expenses of Mr. Williams, and the report was adopted by the Board:

The Finance Committee in meeting on April 8, recommends to the Board of Trustees the payment to Vice President J. E. Williams, the balance due on travel account \$823.81; also, the payment of \$100 per month and house rent and all traveling expenses; also the payment of travel account of the University \$256.25, as submitted to April 1st.

11. Concerning a comprehensive scheme of buildings, Mr. Williams submitted the plans of Mr. Perkins, the architect for Mrs.

McCormick, for the dormitory to be erected through her gift, in the discussion of which the whole question as to a unified scheme of buildings was raised and discussed by the Board. The Board felt that it did not have sufficient information regarding the entire scheme of buildings to pass upon the plans for this one dormitory. Messrs. Severance, Williams and Gamewell were appointed a Committee to arrange for the completion of the general plan for the future buildings of the University.

12. The Committee on Personal Liability of the Board of Trustees reported progress and was asked to continue.

13. Mr. Diffendorfer reported on the Application for Degrees that information had been received from the State Department in Washington that Mr. Gracey was not a college graduate; that both Dr. Wilder and Mr. Gilbert were in America on furlough. The Board accepted the report and voted that the following names should be submitted to the Board of Regents for approval as examiners at Nanking on behalf of the Board of Regents: Mr. Jernegan, formerly a Consul-General at Shanghai, now a lawyer at Shanghai; Mr. W. W. Lockwood, General Secretary of the Y. M. C. A. at Shanghai; Dr. J. W. Lowry of Peking, Chairman of the China Council of Presbyterian Missions in China; Dr. A. P. Parker of Shanghai, Ex-President of the Anglo-Chinese College.

14. The Committee on Form of Diplomas had no report.

15. The Committee on Union Bible School had no report.

16. The Board authorized that the matter of a publication of the prospectus of the University should be referred to Messrs. Williams and Diffendorfer, with power.

Under the items of New Business the Board voted:

1. To express its hearty sympathy with the purpose of the Board of Managers to develop an Agricultural Department and requested the Board of Managers to report in greater detail what, in their judgment, would be involved and practicable and what support could be secured from the Chinese. Mr. Williams was requested to inquire into the possibility of securing the cooperation in the development of this Agricultural Department on the part of some American Agricultural School or University.

2. To express hearty sympathy with the purpose of the Board of Managers to develop a Language School, and requested the Board of Managers to report in greater detail as to what is involved.

After prayer by Mr. Speer the Board adjourned to meet on May 29th, at 2 P.M.

**Minutes of the Regular Meeting
of the
Board of Trustees of the University of Nanking.
May 29th, 1912.**

Members present:

Rev. A. McLean

Mr. Robert E. Speer

Rev. E. B. Cobb

Mr. Frank Horne

Mr. Percy F. Jerome

Mr. R. E. Diffendorfer

Messrs. Williams, Carter and W. A. Keller, a newly appointed architect of the Presbyterian Foreign Board.

In the absence of the President, Dr. McLean, the Vice-President, called the Board to order.

Prayer was offered by Dr. Cobb.

The minutes of the meeting of April 9th were read and approved.

As items of information, Mr. Williams reported the following:

1. There was handed to each member of the Board of Trustees copies of recent letters and cablegrams from President Bowen and the Board of Managers in Nanking. These are offered herewith for file as Paper A.

2. A gift of \$500. from Mr. Cleveland H. Dodge. Mr. A. E. Cory, a missionary of the Foreign Christian Missionary Society of Nanking, now in America on a campaign for the raising of \$1,000,000, informed Mr. Williams that one of the buildings in Nanking can be listed in this Million Dollar Fund of the Foreign Christian Missionary Society. Mr. Horne, on behalf of the Trustees, gave a dinner at Minneapolis during the General Conference of the Methodist Episcopal Church, at which forty men were present. The University was represented by Messrs. Williams, Goucher and Gamewell, Bishops McDowell, Bashford and Lewis.

3. Mr. Williams reported in regard to Mr. W. A. Mitchell of Soochow, the information contained in a letter of April 24th from President Bowen and now on file, and also his telegram to Prof. Charles T. Paul, to which he received the following reply:

"China this autumn seems impossible. Early next year probable. Definite statement time follows. President McLean's report Conference today."

Until Prof. Paul could come out as the fourth man from the Christian Church, it was suggested that Mr. W. A. Mitchell might be engaged under the appropriation, and when Prof. Paul arrived, he could be taken over by the Presbyterian Mission until their fourth man arrived, on the field.

Mr. Williams reported that Miss Pierce was now being engaged as the fourth teacher by the Presbyterian Mission, and Miss Day from West China had the responsibility of Mr. Baillie's work in mathematics.

Mr. Alexander Lee, who had taken his course at Hiram College and was now completing post-graduate course for "M. S." University of Louisville, had been engaged by the Managers, at \$150. Mex. per month. While at Louisville, attending the General Assembly, Mr. Williams was able to enlist the interest of Dr. Powell to lead the Christian churches of Louisville in an effort to provide his support.

President Bowen wrote that Mr. Keen's coming to take charge of the Language Study Department was indefinite but that there was a possibility of securing Mr. Pettus. Mr. Williams reported that he thought this latter arrangement might, in many respects, be more advantageous.

Mr. Williams also reported the possibility of securing Mr. Ngan Han, through the friendly offices of Hon. Theodore Wang that he might be appointed and assigned by the Chinese Government to the Agricultural Department of the University with salary.

4. A special report on the status of the Language School was read from President Bowen's letter, under date of April 24th, now in the file. Copies have been sent to each member of the Board of Trustees.

The reports of the various standing committees and the items of new business were then called for.

1. The Committee on Architect and Scheme of Buildings, reported through Mr. Williams, who presented to the Board his conversation with Mrs. McCormick concerning her gift of \$25,000. for a dormitory, on condition that the plans for the building could be approved by her. Mrs. McCormick has also given \$1,000 for the architect's drawings.

Mr. Williams then presented a proposition from Mr. Perkins, the architect for Mrs. McCormick, a copy of which letter is attached herewith and is offered for file as Paper B. Mr. Williams and Mr. Keller then displayed the scheme of buildings for the University quadrangle, as drawn up by Mr. Perkins, and the Board entered into a full discussion of the location, style, size and general arrangement of buildings.

On motion of Mr. Speer, it was voted:

(1) That the Board of Trustees adhere to the general plan as drawn up by Cady & Gregory, architects, and previously approved by the Board, and that the Board of Managers be advised to purchase the necessary land to carry out this scheme.

(2) That the chapel and dormitory be located on the west side of the quadrangle, as originally planned.

(3) That the Board of Trustees are disposed to approve a Chinese element on the architecture.

On motion of Dr. Cobb, it was decided to cable President Bowen to purchase the necessary land to the west of the quadrangle in order to erect the buildings as drawn on the scheme of Cady and Gregory.

The appointment of Mr. George M. Rosse, whose support has been privately secured as the Treasurer of the University, to be located in Nanking, was approved.

The Committee on Titles of Property reported through Mr. Williams, and in a document of agreement as drawn up by Mr. Stiger of the Presbyterian Board, was read and discussed.

The Board voted that Mr. Williams remain in America until January 1st, 1913, in order to complete the campaign for funds for the University, and such other necessary items of business as may be referred to him. Upon further discussion the Board then voted to reconsider the action concerning Mr. Williams' furlough.

It was then voted that at the next meeting of the Board to be held June 13th, Mr. Williams should be requested to present the legal document on the agreement of three Mission Boards with reference to property, securing beforehand the approval of the attorneys of the three Boards, in order that upon the action of the Board of Trustees, this document could be referred to the officers of the three Mission Boards for their official signatures.

The secretary reported a communication from the Knickerbocker Trust Company which has been selected as the depository for the funds of the University, and the Board voted:

That a deposit and drawing account in the name of the University be opened with the Knickerbocker Trust Company, and that the Treasurer of this University be and he is hereby authorized to draw upon said account by checks drawn to the order of any person or corporation whatsoever, which check shall be signed in the name of the Company by the Treasurer thereof, and the Knickerbocker Trust Company is hereby authorized and directed to honor and pay all checks as signed.

The Committee on Medical School reported no communications from the Southern Presbyterian Board and the Northern Baptist Board in response to the invitation of the Board of Trustees to unite with the University in the conduct of the Medical Department. The Board authorized a second communication to these Boards to be sent by the Committee on Medical Schools Messrs. Speer, Banton and Diffendorfer.

The secretary reported the postponement of any action concerning our invitation to the Southern Methodist Board, pending the visit of Dr. W. W. Pinson, its General Secretary, to China during the summer of 1912.

The secretary also reported the communication from Dr. Pinson stating that the Southern Methodist Board, had taken favorable action on the request of their missionaries for cooperation in the Medical School and that the Southern Methodist Board had granted what these missionaries had asked. The proposed Theological or Bible School was held over for further consideration and fuller information by the Southern Methodist Board.

The Board then voted that the Committee on Union Medical School send a letter of invitation to the Southern Methodist Board to unite with the University of Nanking in the conduct of the Medical School on the same terms as were offered to the Northern Baptist, and Southern Presbyterian Boards.

Mr. Diffendorfer reported for the Committee on Application for Degrees, the following action by the Board of Regents on an examiner at Nanking and that this action had been transmitted to President Bowen.

"I have your letter of the 29th ult. in regard to the appointment of an examiner for the University of Nanking. Mr. Jernegan, formerly a Consul-General at Shanghai and now a lawyer at Shanghai, would be satisfactory, provided he is a college graduate. The same would be true of Dr. J. W. Lowry and Dr. A. P. Parker of Shanghai, under the same conditions."

The Board of Trustees voted that for the present the necessary fees for the issuance of diplomas should be paid by the Treasurer of the Board.

The report of the Treasurer, Mr. Carter, was received, a copy of which is attached herewith.

The Committee on Finance, Personal Liability of the Board of Trustees, Union Bible School and Prospectus, offered no reports.

The Board adjourned to meet on June 13th at 2 P. M. in the Assembly Room of the Presbyterian Foreign Board.

To the Board of Trustees of the University of Nanking:

Your Treasurer would submit the following reports as of May 29th, 1912:—

Receipts: { Feb. 16th—Edward S. Harkness..\$ 5,000.
Apr. 11th—Mrs. Ellen S. James.. 20,000.
\$25,000.

Disbursements: { J. E. Williams and family—Travel-
ling expenses to U. S....., 823.81
J. E. Williams—travelling expenses
in the U. S. 256.25
J. E. Williams—March—June rent
at \$40. per month 160.00
J. E. Williams—Personal account—
March through June at \$100. per
month 400.00
Blank Books 1.80

Total.....\$1,641.80
Balance in Knickerbocker Trust Co. 23,358.14

NOTE:—Against which balance we have authorized Mr. Bowen to draw up to \$20,000 for the purchase of the Yu Kung-kuan property.

Respectfully submitted,
(Signed) RUSSELL CARTER, *Treasurer.*

June 13, 1912 (See p. 59).

Minutes of the Board of Trustees of the University of Nanking Nov. 8, 1912.

The Trustees of Nanking University met in session today, November 8, 1912, at 10 o'clock, in the rooms of the Presbyterian Board of Foreign Missions, President Severance presiding. Members present as follows: Mr. Speer, Mr. Banton, Mr. Horne, Mr. Hannan, Vice-President Williams, Treasurer Carter, Mr. A. E. Cory, substituting for Dr. McLean, Mr. Joshua Levering representing the Southern Baptist Association, Dr. Geo. B. Huntington, representing the Northern Baptist Convention, and Mr. Cobb. President Severance welcomed Mr. Levering and Mr. Huntington, and Mr. Cory to the meeting of the Board. Prayer was offered by Mr. Levering. Mr. Jerome was elected temporary secretary.

The Minutes of the meeting of June 13, 1912, were read and approved.

The excuses were noted from Dr. McLean and Secretary Diffendorfer. President Severance gave a notice concerning the dinner to be held this evening at the Union League Club in the interest of Nanking University and in cooperation with Dr. Goucher representing the Chentu University. He stated that there would be about fifty persons present and a pleasant evening is anticipated.

Mr. Speer expressed on behalf of the Board our appreciation of the action of Mr. Severance in arranging for this dinner.

Mr. Williams then read the Minutes of the Board of Managers, and the items were discussed seriatim. Vice-President Williams announced that Dr. E. C. Perkins had underwritten the support of a missionary, Miss Wixon, largely through the influence of Mr. Horne. This support is to be continued for five years at the rate of \$600 per year. The secretary was asked to convey the thanks of our Board to Dr. Perkins for this generous action.

On motion by Mr. Speer and Sec. by Mr. Cory it was decided that the policy of the Board should be to carry adequate insurance on all the property of the University. It was decided that it should be the policy of the University to encourage the support of members of the faculty either by individuals or societies, but the Trustees would reserve the right of passing upon the qualifications of teachers so recommended.

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It was resolved by Mr. Cobb that the new building necessary to house the missionaries attending the Language School be authorized at an expense not to exceed \$25,000 and it should be so arranged that it could be used as the second dormitory of the scheme in case the Language School should be discontinued at any time in the future.

On motion by Mr. Cobb it was decided to recommend that the Language Department bear its share of the expense of the maintenance of the school. The idea being to make it pay its own way as far as possible.

Vice-President Williams stated that we have at present eight residences for the missionaries and are urgently needing six additional residences making fourteen in all. On motion by Mr. Cobb and Mr. Banton it was moved that we proceed at once to provide the needed residences for the missionaries. The motion was carried.

Mr. Hannan moved that the matter of the architect's plan for the residences be referred to Mr. Williams and that the work be undertaken either at home or on the field according to the judgment of Mr. Williams, and the cost of the residences be limited to \$4,000 gold each, and the Board of Managers be authorized to go ahead with the work of the residences as soon as the money is provided. Motion was carried.

Concerning the recommendation of the Board of Managers to engage Miss Grace Taylor, it appears that it is not feasible to ratify the engagement at the present time, and Mr. Cory moved that we engage Mrs. Thurston as a member of the faculty of the University of Nanking at a salary of \$650 per year with the usual traveling allowance. After some discussion it was decided to defer this matter until later in the meeting when the correspondence with Miss Taylor could be read.

Some question having been raised concerning the ownership of the property recently secured for Dr. Evans of the Southern Baptist Convention; on motion by Mr. Cobb, Mr. Speer and Mr. Levering were asked to prepare an agreement between the Trustees and Boards entering in the Medical School, covering the purchase and the location of houses of missionaries to be submitted at the next meeting to be held on December 12th, at 2 P.M.

Treasurer Carter submitted his report for the summer up to November 8, showing receipts amounting to \$13,607.82. The disbursements amounted to \$1,264.68, leaving a balance on hand in the Columbia Knickerbocker Trust Co. amounting to \$12,343.14. On motion the report was received and placed on file.

Mr. Williams reported special gifts as follows:

Mrs. C. P. Turner (House).....	\$ 4000
Mr. Dudley P. Allen.....	3000
Mr. Geo. Perkins.....	3000
Diciple in Pittsburgh.....	25000
Bible Department	40000
Mr. Swasey	25000

Mrs. McCormick review of plans and money ready, and outlined his campaign for the balance of the year. The secretary was requested to send a resolution of thanks, to be prepared by Mr. Speer, to the following donors: Mrs. Turner, Mr. Ambrose Swasey. Dr. E. C. Perkins, Mrs. McCormick, Dr. A. McLean, representing the Church.

On motion by Mr. Cobb, Mr. Cory and Mr. Williams were asked to prepare a resolution concerning the entrance of the Northern Baptist Convention into full relation with the Nanking University.

The next meeting of the Board of Trustees was decided for Dec. 12, at 2 P.M. in the Assembly Room of the Presbyterian Board of Foreign Missions.

Mr. Williams was appointed to secure a design for the new seal of the University, and present it to the Board for approval.

A resolution of thanks was presented to the Legal Committee Messrs. Skidmore, Banton, and Stiger for the successful completion of the papers of transfer executed by the cooperating Boards.

Vice President Williams reported on the matter of diplomas and it was agreed to supply a diploma in English and also one in Chinese.

Mr. Speer reported on the matter of the charter and stated that we had secured all that had been asked for, and requested that each member of the Board of Trustees be sure to answer the communication received from the Board of Regents expressing our approval of the proposed change in the charter. Each member was asked to report to Mr. Williams that he had done so.

The Finance Committee reported having approved for recommendation to the Trustees the budget of the Board of Managers amounting to \$46,200, Mexican, for the year 1913. On motion this was adopted by the Board of Trustees.

Mr. Williams has reported and presented for future consideration a plan of organization of the University, combining the colleges in the district served by the University.

After some discussion concerning the best method of following up the dinner interest, the meeting adjourned until the next regular meeting of December 12.

L. H. SEVERANCE, Chairman.
(Signed) P. P. JEROME, Temporary Secretary,

To the Board of Trustees of the University of Nanking

November 8, 1919

Your Treasurer would submit the following report as of November 8th, 1912:—

Balance on hand as reported June 19th, 1912 (the last meeting of the Board) \$9,358.14

RECEIPTS:—

Interest on bank balances to October 25th 249.68
June 9th, Mrs. Julia M. Turner..... 4,000.00

\$13,607.82

Office Help..... 81.34
Regents for Diplomas 20.00
Printing 9.00

DISBURSEMENTS:—

J. E. Williams for travel expenses 590.74
J. E. Williams, personal and house rent (4 months, July—October)..... 550.00

1,264.68

BALANCE:—

On hand in Columbia-Knickerbocker Trust Company..... 12,343.14

Respectfully submitted,
(Signed) RUSSELL CARTER, Treas.

**Minutes of the Fifteenth Meeting of the Executive
Committee of the Board of Managers of the
University of Nanking.**

Sept. 21, 1912

The Committee met in Mr. Bowen's office at 10.00 a.m.

The members present were: Messrs. A. J. Bowen, F. E. Meigs, W. J. Drummond, W. F. Wilson, J. C. Garritt and Frank Garritt.

Mr. F. E. Meigs led in opening prayer.

The Minutes of the meeting of May 25th, 1912, were read and approved.

Mr. Meigs reported that the F. C. M. S. had decided to set apart \$25,000 for new buildings, but the Mission has since asked that they shall set aside \$40,000 gold, for the endowment of the Chair of Religious Instruction instead of giving \$25,000 for new buildings.

Mr. Meigs also reported for the Committee on the Language School, showing that full arrangements have been made for the opening of the school on the 15th of October. The arrangements for classrooms have been made and sixteen rooms have been provided for on the 4th floor of the Science Hall for study rooms. The cost of putting in these rooms, exclusive of furnishing them, including two commode rooms, is \$233 Mex. Mr. Keen has been assigned by his Board to the head of the department and expects to take up work in Nanking in the fall of 1914.

The Committee recommends to the parties furnishing homes to the students in the Language Department that they ask the students for \$40 per month for board and room, the students to furnish coal for their heating stoves in addition.

The general outline for the budget for the Language School was presented and approved.

The Budget for the University for the year 1913 was approved and recommended to the Board of Trustees for their consideration. The Budget is as follows:

Proposed Budget for 1913.

	Expenditures	Income
	Mex.	
Chinese Teachers	\$10,000.	
Servants	1,400.	
English Teacher (E. K. G.) G. \$650	1,300.	

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Alex. Lee, Mex. \$150 per month	1,300.	
Mr. Millward, ½ G. \$575 M. E. Rate	1,150.	
A. J. Bowen, G. \$1750 M. E. Rate	3,500.	
H. C. Roys, G. \$1200. School rate	2,400.	
Miss Gillmore, G. \$650	1,300.	
Office & General	1,000.	
Repairs	2,000.	
Insurance	500.	
Incidentals	3,500.	
Board—Students	12,100.	
Athletics	500.	
Personal Teachers	150.	
Permanent Equipment	1,900.	
Contingent	500.	
Tuition	\$ 7,500	
Board	13,400	
Incidentals	3,500	
Athletics	600	
Mission Appropriations	18,000	
Special Gifts	2,000	
By action of Trustees include	1,200	
Miss Wixon \$600 G.	1,200	
	\$46,200	\$46,200
Permanent Equipment :		
Museum	\$200	
Chemistry	200	
Physics	250	
Biology & Geology	200	
Psychology	150	
Library	350	
General	550	
	1,900	

Prof. C. T. Paul was reported to be making all plans for coming to take up work in the autumn of next year. It was decided to ask the Board of Trustees to provide funds for the immediate erection of five residences and further to inform them that at least one other residence should be provided for one year later.

President Bowen was asked to correspond with the Rev. A. E. Cory regarding the relation of his residence to the University development.

The Committee voted to engage Miss Grace Taylor for three years at \$650 per year. Her passage money, \$200 will be paid by the University. It is understood if she goes home at the end of four years, the University will furnish \$100 at the end of five, \$200 for her home-going.

Mr. Bailie was asked to hand in a report on the progress of the colonization scheme, stating clearly the present status of the enterprise and accompanied by a copy of the constitution. The closing prayer was given by Mr. W. J. Drummond. Adjourned.

A. J. BOWEN, *President*
FRANK GARRETT, *Secretary*.

November 8, 1912.

The Meeting of the Finance Committee of the Board of Trustees of Nanking University met this morning in the Presbyterian Building at 9.30.

Members present as follows: President Severance, Vice President J. E. Williams, Treasurer Carter, and Mr. Herne.

Vice-President Williams presented the budget prepared by the Board of Managers and on proper motion the budget for 1913, amounting to \$45,000, including \$1200 Mex. for Miss Wixon, was approved.

Vice-President Williams was asked to prepare a note for these Minutes modifying the action concerning Mr. Roy's salary so that it will be noted in the Minutes that one third of the amount indicated is to be returned by the Methodist Board. That is that Mr. Roys should be paid 15 months as substitute from March 1st, 1912.

The expense of Vice-President Williams to October 25, amounting to \$232.39 were approved and ordered paid by the treasurer.

The office expenses reported by Treasurer Carter to November 1st, 1912, amounting to \$145.03 were approved and ordered paid by the treasurer.

The meeting then adjourned to the general session of the Board of Trustees.

(Signed) P. F. JEROME,
Temporary Secretary.

**Minutes of the Meeting of the Board of Trustees of the University of Nanking, Assembly Room, 8th Floor
156 Fifth Avenue, New York December 12, 1912.**

MEMBERS PRESENT:

L. H. Severance
Robert E. Speer
Eben E. Cobb

P. T. Jerome
Joab H. Banton
A. McLean

R. E. Diffendorfer

By invitation: J. E. Williams, Mr. Carter, Mr. C. T. Paul, Mr. Latimer, and later the Rev. Frank Mason North.

President Severance called the meeting to order at 10 A. M. and Dr. McLean opened the session with prayer.

The Minutes of the meeting of November 8th were read and having been revised were approved.

Excuses were presented from Mr. Levering and Mr. Horne.

In acknowledging the action of the American Baptist Foreign Missionary Society and the election of Dr. Franklin as their representative on the Board of Trustees for the Medical School, Mr. Speer introduced Dr. Latimer as the representative of the Baptist Board for this meeting.

Mr. Jerome introduced Mr. C. T. Paul of the College of Missions, Indianapolis, Indiana, and he was asked to sit with the Board.

The report of the Treasurer was read, accepted, and ordered filed.

The items of the docket were then taken up and disposed of in order.

For the Committee on Charter Revision, Mr. Speer reported that the Board of Regents were now in session at Albany and the revision would be considered. The Secretary reported that the Commissioner of Education had informed him that all members of the Board of Board of Trustees had written the Regents favoring the proposed revision.

For the Committee on Diplomas, the Secretary reported that the Regents would send the English diplomas to the President of the Board for his signature.

It was voted that the issuing of a diploma in Chinese be referred to the Board of Managers with the request that it be a translation of the English diploma, that it be so indicated, and that it bear the seal

of the University and the signature of the President of the University, the cost being assumed by the Board of Managers, and that hereafter the Budget carry an item for this purpose.

Mr. Williams then read the following communication from the American Baptist Foreign Mission Society:

This will notify you that at the meeting of the Board of Managers held November 20, 1912, action was taken as follows:

VOTED: That the recommendation of the East China Conference that Rev. C. S. Keen on return from furlough in 1914 be designated to Nanking for service in connection with the union language school is noted in general with favor but the Board deem it wise to defer definite action pending the issue of present correspondence respecting our relation to the University of Nanking and pending consultation with Mr. Keen. (E. C. C. 151).

VOTED: That the Board of Managers have learned with great pleasure of the proposal of Mr. Ambrose Swasey to contribute the sum of \$25,000 for a science building in connection with the Nanking University with a view to fulfilment of the conditions that would admit the American Baptist Foreign Mission Society to full partnership in the University, and they appreciate the cordial assurance of the Board of Trustees of the University that an application for such admission will be looked upon with favor by them.

That while awaiting receipt of advice from Secretary Franklin and correspondence with the East China Conference regarding the whole educational situation in East China before taking definite action, the Board are inclined to regard favorably the prospect of entrance into the University upon equal terms with the three societies already cooperating in the Institution.

That the Home Secretary be authorized to confer with Mr. Williams with reference to an effort to secure the additional \$15,000 necessary to the fulfilment of the condition on which Mr. Swasey's offer of \$25,000 has been made, and to take such action in the matter as may be approved by the Officers' Council.

VOTED: That in view of favorable recommendation by the East China Conference, the Board of Managers heartily approve the incorporation of the East China Union Medical School with the University of Nanking as the medical department of the University.

That in accordance with the terms of participation Rev. J. H. Franklin, D. D. be elected the representative of the American Baptist

Foreign Mission Society upon the Board of Trustees of the University in America.

That in the judgment of the Board of Managers, the organization of the Medical School as outlined in the proposed constitution might wisely be simplified in the interest of efficiency by the elimination of the distinct local Board of Managers and by arranging for the conduct of the school through the governing board or Senate of the University and the medical faculty, upon which the mission bodies cooperating only in the medical school should have due representation, and that correspondence be had with Rev. J. E. Williams Vice-President of the University now in this country, as to the desirability and possibility of securing a modification of the plan of organization along the lines indicated. (E. C. C. 319)

On behalf of the Board of Managers

(Signed) GEORGE B. HUNTINGTON,

Assistant Secretary.

Boston, December 3, 1912.

It was voted that the communication from the American Baptist Foreign Mission Society be received and placed on file, and that the Board express its satisfaction to the Baptist Society for entering so heartily into the work of the University.

The Committee on Union Bible School had no report but Mr. Speer offered the information that Dr. Garritt, President of the Theological Seminary and Bible School, would soon be in New York and we could confer more fully. Dec 12 1912

Dr. Frank Mason North, Corresponding Secretary of the Methodist Board, having secretarial charge of China Missions, was introduced by Secretary Diffendorfer and he was welcomed to a seat with the Board.

Upon a question from Dr. North regarding the Union School, the situation was fully reviewed by Mr. Speer and Mr. Williams, and the attitude of the Board of Trustees on the control of the Union Bible School by the Missions was made clear, and the hope expressed that it would become ultimately a department of the University.

The items of Unfinished Business were taken from the docket and disposed of as follows:

The action of the Trustees regarding insurance was referred to the Board of Managers with power.

Mr. Williams reported that no funds have yet been secured for the additional residences for missionaries.

After Mr. Williams reported the correspondence with Miss Taylor, it was voted that the Board of Trustees engage Mrs. Thurston as a teacher in the University at a salary of \$600 gold and travelling allowance, and that her relation to the University begin upon her arrival in Nanking on condition of the approval of the Board of Managers.

Mr. Williams reported that Miss Wixon's application and medical papers had been passed upon by the Methodist Board, and she would sail January 9th.

Regarding an agreement between the Trustees and the Boards entering into the Medical School, Mr. Speer reported as follows:

"A telegram was reported from Mr. A. S. Downing in behalf of the Board of Regents at Albany, stating that the amendment to the charter of the University had been approved by the Regents, the charter as amended now reading as follows:

THIS INSTRUMENT WITNESSETH. That the Regents of the University of the State of New York granted this charter incorporating Ralph E. Diffendorfer, Eben E. Cobb, Stephen J. Corey, F. Watson Hannan, Louis H. Severance, Archibald McLean, Frank A. Horne, Robert E. Speer, and Joab H. Banton and their associates and successors, under the corporate name of The University of Nanking, to be located in the city of Nanking, in the Province of Kiangsu, in the Empire of China, with nine trustees to be at first the persons named as incorporators to hold in the order of their naming, the first three for the year 1911, the second for the year 1912, and the last three for the year 1913, and their successors to hold for terms of three years, to be chosen three each year—one by the Board of Foreign Missions of the Methodist Episcopal Church, one by the Foreign Christian Missionary Society, and one by the Board of Foreign Missions of the Presbyterian Church in the United States of America.

Other incorporated missionary organizations may, at any time, be affiliated with and made constituent, trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all its then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, to hold for a term of three years, an additional associate member, or members, not exceeding three, as the vote of affiliation shall provide, of the Board of Trustees of the University and to choose, each three years, a successor, or successors, to such representative trustee, or trustees, to hold for a like term."

"In accordance with the action of the Board of Trustees of January 27th, and under the authority of the amended charter, it was voted to receive as members of the Board of Trustees the following gentlemen, elected by their respective Boards, the Boards having voted to join in the work of the Medical Department of the University on the terms proposed by the Board of Trustees at its meeting on January 27th, 1912.

Mr. Joshua Levering, as the Trustee of the Foreign Mission Board of the Southern Baptist Convention.

Mr. W. H. Raymond, as the Trustee of the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. (South).

The Rev. Ed. F. Cook, as the Trustee of the Board of Foreign Missions of the Methodist Episcopal Church, South.

The Rev. J. F. Franklin, D. D. as the Trustee of the American Baptist Foreign Mission Society, the reception of these new members to be subject to the approval of the three Boards which founded the University, in accordance with the terms of the amended charter.

Mr. Speer and Mr. Levering presented the following Minute, which they had been instructed to prepare by the Board at its last meeting, and the Minute was adopted:

The Board of Trustees rejoices to welcome to the work of the University in the Medical Department, the co-operation of the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S. (South), the Board of Foreign Missions of the Methodist Episcopal Church, South, the American Baptist Foreign Mission Society, and the Foreign Mission Board of the Southern Baptist Convention, and will be happy to welcome at any time the full participation of these or other kindred missionary agencies in all the departments of the work of the University, on the same terms on which the original parties joined in the union.

In view of this enlargement of the work of the University the Trustees feel that it is very desirable that there should be clear arrangements and understandings which will secure the unification of the property and work of the University, and with this in view the Trustees request that the new Boards co-operating in the work of the University through the Medical Department, and any other Boards which shall later join in its work, agree to the same principle which the three original parties to the union have adopted, namely, that all property titles be vested in the Board of Trustees, with the understanding that if any Board wishes to withdraw from the union the

X value of the property which it, as a Board, contributed on entering the union, may be withdrawn at the original amount of the contribution

It is voted, further, to request the Board of Managers, in Nanking to proceed in the purchase of property and all property developments of any sort whatever upon a uniform plan which shall cover the developments of the University and all its departments and affiliated schools and all residences of professors and teachers.

It is especially desired by the Trustees that the entire property of the University and all its departments shall be held by the Board of Trustees itself, if this can be accomplished, and that the whole body of land required by the University for its buildings and the residences of all its teachers should be held by the Trustees and not be divided under separate ownerships.

In case any of the Boards now cooperating in the work of the Medical School should feel unable to deed their properties provided for the School or the residences of the doctors in the School to the Trustees of the University, as provided for in the above resolution such Boards be asked to give an option to the University of acquiring, their respective holdings of property at the original cost price of the same, in the event of their exercising their reserved right to withdraw from the support of the University.

It is voted, further, to request the legal advisers of the three original parties to the union, namely, Mr. Banton, Mr. Stiger, and Mr. Skidmore, who prepared the indenture by which the three original Boards transferred to the University of Nanking their rights in the property of the University, to prepare a suitable indenture, to be made by and between the University and the New Boards and Societies which shall join in this work, in accordance with the terms of the amended charter.

X It was voted that it was the understanding of the Board of Trustees that the Boards cooperating in the Medical School would provide house accommodations for their professors, just as in the case of their other missionaries, and that such Boards be requested, in case they were able to build houses for their representatives on the faculty of the Medical School, to make such provision in accordance with the terms of the policy outlined in the resolution just adopted.

The Committee on Bylaws reported that now that the amendment to the charter of the Board had been granted, it would proceed at once to complete the draft of the bylaws and to present the same at the next meeting of the Board."

The Board voted a resolution of thanks to the Board of Regents for their favorable consideration of the revision of the Charter.

Mr. Williams reported on his financial campaign that he had been in Pittsburgh, during the last ten days, helping the Churches of the Disciples of Christ to raise the \$25,000 which was included in the financial statement of November 8th. Mr. Williams reported \$17,000 of this \$25,000 pledged.

The Secretary then read a communication from President Bowen under date of October 24th, on behalf of the Board of Managers regarding Mr. Williams' further stay in the United States, and after a full discussion of the request of the Managers that Mr. Williams remain in America until the completion of the campaign, it was voted that it is the sense of the Board of Trustees that Mr. Williams should not plan to return to Nanking before March 1, that the whole matter should be brought up again for consideration at a future meeting of the Board of Trustees.

President Bowen's letter of October 25, regarding the addition of an item to the budget for the coming year, which would provide the expense for his home-coming, was read by the Secretary. It was voted that the budget, as passed on November 8th, be amended so as include \$1,250 gold for the home-coming expenses of the vice-President and family.

X It was voted on motion by Mr. Cobb that in the future the budget each year should include a sinking fund for the expenses of outgoing missionaries and teachers coming home on furlough, and that the Secretary should bring this matter to the attention of the Board of Managers in Nanking.

On recommendation of the Board of Managers, according to the minutes of the Executive Committee meeting of October 17, the following budget of the Language School was approved and the Board expressed its satisfaction with the plans of the Board of Managers to provide this budget on the field:

Budget of Language School

Income

30 Students at \$50, each, tuition	\$1500
30 Chinese teachers at \$15. per month for 7	2100

\$3600

Expense

Rent 1 house at \$50. per month, for 10 months.....	500
15 Chinese teachers at \$10 per month.....	1500
Books.....	200
Furniture	300
Carpets, for fixing rooms.....	300
Coal.....	140
Contingent.....	585

\$3525 Mex.

Upon recommendation of the Board of Managers as reported in the Minutes of the Executive Committee of October 17, the following budget for the Normal Department was approved and the Board of Trustees hereby records its appreciation to the Board of Managers for their quick response to the demands for the Normal School and for their eagerness to open it next year. After a full discussion of the Normal School, it was decided that the \$2,000 gold required for this budget should be listed by Mr. Williams as one of the items of special appeal to prospective donors.

Budget of Normal Department

Four teachers	\$ 1,920
Five servants	360
One cook.....	60
Children's books and stationery.....	100
Normal students' Library	175
General Equipment	200
Advertising and other incidentals.....	285
Filling pond, large open drain. and levelling compound	450
Children's Playground.....	150
Equipment for Industrial Work.....	300

Total.....Mex. \$ 4,000.

The following action of the Central China Mission of the Presbyterian church in the U. S. A, at Huai Yuen was read by the Secretary, and the Board voted to receive the recommendation and place it on file for future consideration upon report from the Board of Managers.

The Mission adopted the following Minutes:

1.—That we heartily approve of an Agricultural Department in connection with the University of Nanking.

2.—That we suggest that the University appeal to the Famine Relief Committee for funds for the Department to assist in relief and preventing famine conditions in North Anhwei.

3.—That we recommend that the University managers arrange for a committee which shall give special attention to the details of the expansion of the Department in the opening of one or more Experimental Stations in North Anhwei.

4.—That we advise that if possible an expert in scientific farming, acquainted with such matters as seed development and selection, and analysis of soil, etc. be secured for a term of years.

It was voted to appoint a Candidate Committee for the receipt of applications, examination of contracts, and medical certificates and all items connected with candidates for positions in the University. Messrs. Speer, McLean, and Diffendorfer were appointed.

It was voted upon motion by Mr. Williams to refer the matter of engaging young college graduates as short term teachers, to the Board of Managers for report at a later meeting.

Mr. Speer having raised the question of the matter of payment of the salary of the Treasurer. Mr. Rosse, whose support has been underwritten by Mr. Day, it was voted that this salary should be paid through the Treasurer of the University, Mr. Carter, and that this policy should be followed in similar cases in the future.

The following cablegram was read from the Board of Managers:

"Nanking, November 28th; Medical School must or should pay Foreign Christian Missionary Society \$5400; also must have immediately \$10,000 (gold) operating building and laboratories."

After full discussion of these items they were referred to the Committee on Medical School for report at the next meeting, and this Committee was asked to consider the desirability of apportioning the above amounts to the cooperating missions in the Medical School.

It was voted that Mr. Williams should be authorized to secure funds for the building of a modern hospital in connection with the Medical School.

It was voted that the next meeting of the Board should be held on Monday, January 13, at 10 A. M. in the Assembly Room of the Presbyterian Foreign Board, 156 Fifth Avenue, New York.

The meeting of the Board closed with prayer led by Dr. North.

Adjourned at 1 P. M.

To the Board of Trustees of the University of Nanking:

Your Treasurer would submit the following report as of December 12th, 1912:

<i>Receipts:</i>	{ Balance on hand as reported	
	November 8th, 1912 (the last	
	meeting of the Board)	\$12,343.14
	From Sale of Office	
	Furniture.....	35.00
		<u>\$12,378.14</u>
<i>Disbursements:</i>	{ Office Expenses	159.03
	J. E. Williams for travel ex-	
	penses	232.39
	J. E. Williams, personal and	
	house rent (November)	140.00
		<u>531.42</u>
<i>Balance:</i>	{ On hand in Columbia-Knickerbocker	
	Trust Company.....	\$11,846.72
	Respectfully submitted,	
	(Signed) RUSSELL CARTER,	
	Treas.	

**Minutes of the Regular Meeting
of the
Board of Trustees of the University of Nanking
June 13, 1912.**

Members present:

Mr. Frank A. Horne Mr. Robert E. Speer
Mr. Joab H. Banton Rev. Eben B. Cobb
Messrs. Williams and Carter

Meeting called to order at 2:12.

Dr. Cobb elected Temporary Chairman and opened the meeting with prayer.

Minutes of the meeting of May 29th approved as presented.

Excuses: Mr. Severance, Dr. McLean, Mr. Diffendorfer.

Mr. Williams reported Mr. P. W. Kuo's decision to remain in the United States another year to secure degree "Ph. D."; and his acceptance of a position on the Staff of the University.

Report on Mr. Wilson, C. E., information only.

Report on Mr. Charles T. Paul—not likely to go out until January 1, 1913.

Gifts: Mrs. Rathbun, \$1,000 given Mr. Williams at Clifton Springs.

Reports of Committees:

Titles of property—Form of Agreement drawn up by Mr. Stiger meets with approval of Mr. Banton and Mr. Skidmore, was read and approved and three contributing parties named therein were requested to ratification and signatures of Respective Boards.

Report of Treasurer, Mr. Russell Carter, was presented showing in bank \$9,358.14, against which authority for the purchase of land up to \$6,000 has been cabled. (This includes the \$1,000 from Mrs. Rathbun.)

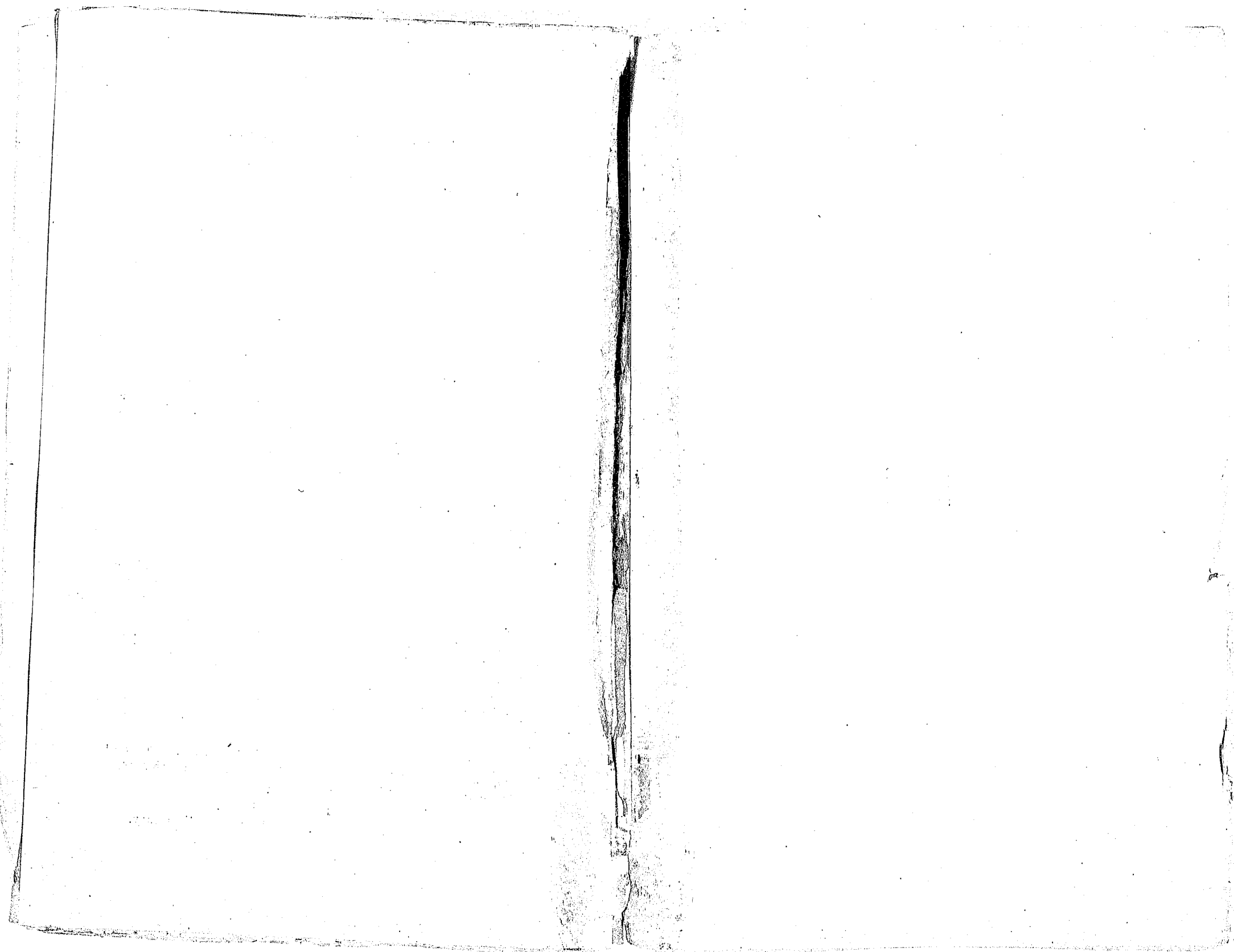
On motion duly adopted,

Mr. J. E. Williams was requested to remain in this country until about January 1st, 1913, to continue the work in the interest of the University.

Mr. Williams presented the matter of Architect and Scheme of Buildings and reported further correspondence in reference thereto.

On motion the meeting thereupon adjourned.

FRANK A. HORNE,
Temporary Secretary.



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CENTRAL OFFICE
150 FIFTH AVENUE
NEW YORK, N. Y.

UNIVERSITY OF NANKING

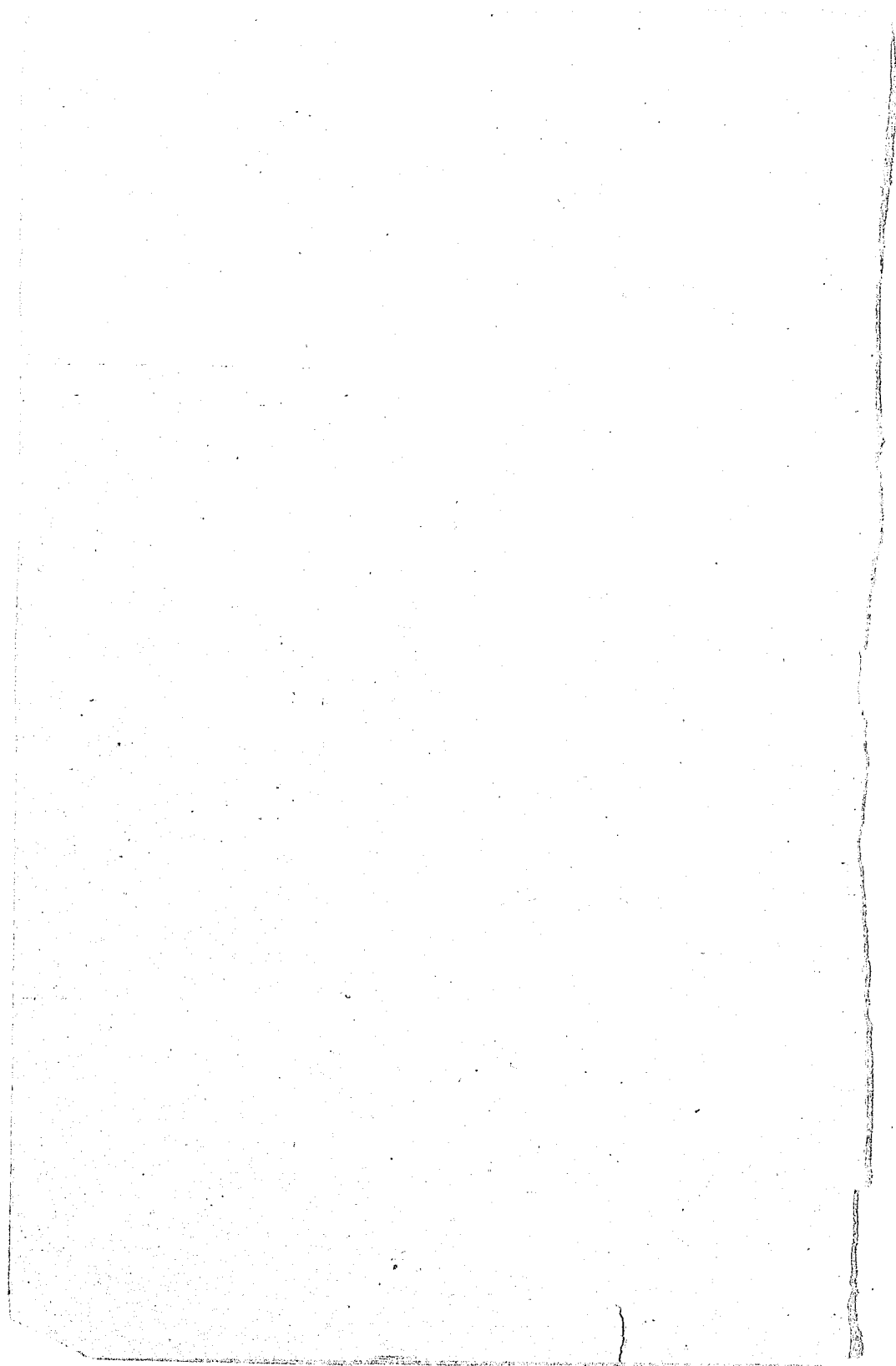


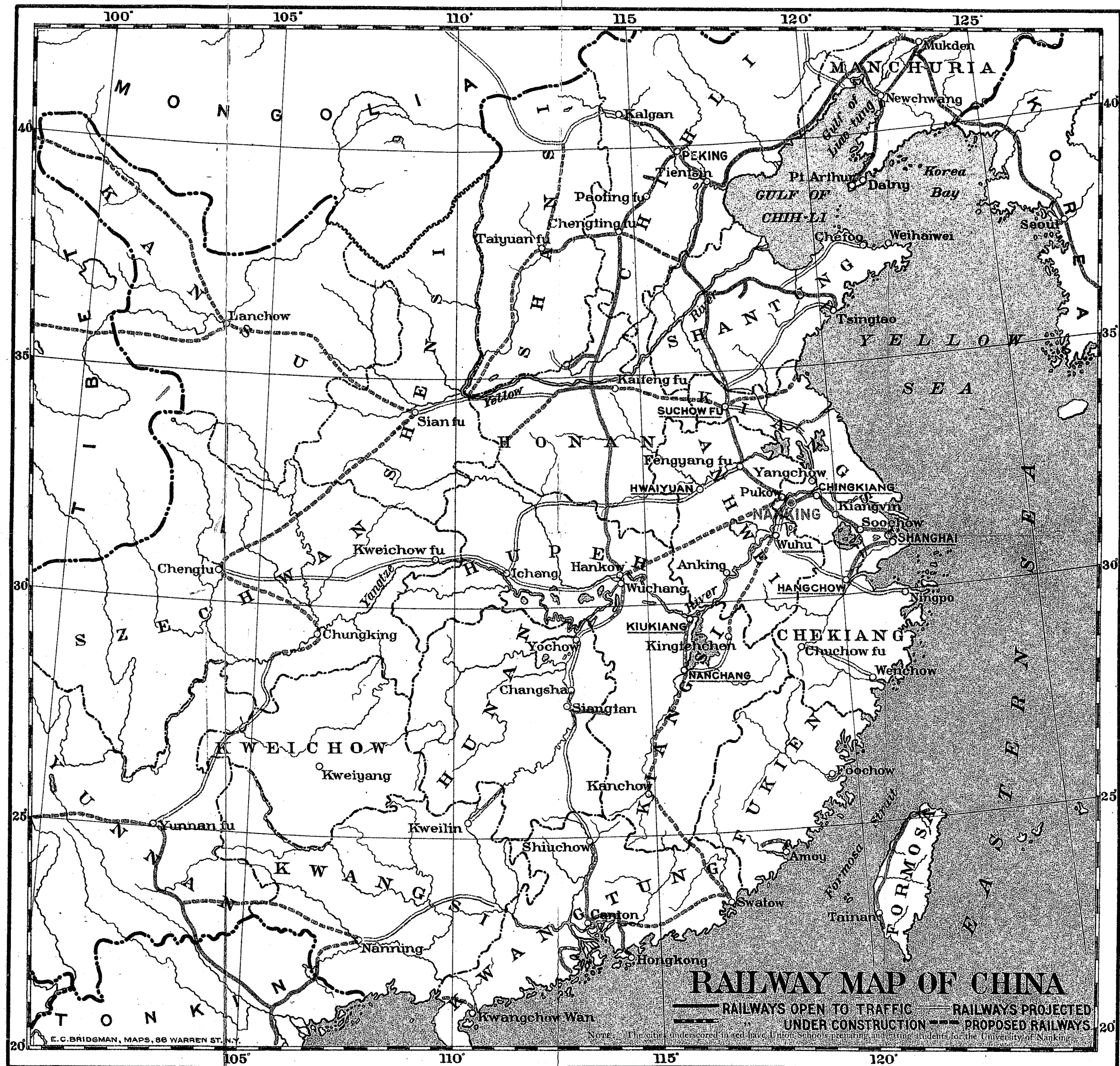
OFFICIAL MINUTES

OF THE

BOARD OF TRUSTEES

—For 1913—





OFFICIAL MINUTES
OF THE
BOARD OF TRUSTEES
OF THE
UNIVERSITY OF NANKING
FOR 1913

MEETINGS OF

January 13, 1913;	January 15, 1913;
February 25, 1913;	April 15, 1913;
July 18, 1913;	October 24, 1913.
December 22, 1913.	

Shanghai: Printed at Presbyterian Mission Press.

MINUTES OF THE BOARD OF TRUSTEES
OF THE
UNIVERSITY OF NANKING

Foreign Board Room. January 13th, 1913. 156 Fifth Ave., New York.

In the absence of the chairman, Dr. McLean, the vice-chairman called the Board to order, and Mr. Paul led in prayer.

The following members were present; Messrs. McLean, Speer, Cobb, Jerome, Hannan, Horne, Diffendorfer, and Carter; and later Dr. Cook; Mr. Huntington for Dr. Franklin.

An excuse from Mr. Levering was read, and Mr. Paul and Bishop Lambuth were introduced and asked to sit with the Board.

The secretary explained the absence of Mr. Severance and Mr. Williams, both of whom expected to be present at the meeting. In the absence of any telegram it was supposed that their train was delayed on the journey from Cleveland. They did not arrive in time to attend the meeting.

Mr. Carter, the treasurer, read his report, a copy of which is attached to these minutes. The report was accepted and placed on file.

There were no recommendations from the Finance Committee.

Regarding reports of Committees and Unfinished Business, the following items were taken up in the order of the docket:—

1. For the Committee on Diplomas, Mr. Diffendorfer reported that several communications had been sent to the Board of Regents, asking for quick delivery of the diplomas in order that they might be signed by the President of the Board of Trustees and forwarded to China. No reply has

been received from this matter to the attention of the Board of Regents.

2. The secretary reported that letters had been received from the three coöperating Mission Boards according to the provision of the Charter, approving the admission to the Medical Department of the University of the following Boards:

Executive Committee of Foreign Mission of the Presbyterian Church in the United States.

Foreign Mission Board of the Southern Baptist Convention.

The Board of Missions of the Southern Methodist Church.

The American Baptist Foreign Mission Society.

3. For the Committee on Medical School, Mr. Speer reported that necessary Charter conditions had now been fulfilled for the receiving into the Board of Trustees the representatives of the above named missionary societies and Boards, and that Mr. Williams was negotiating with each one of them the matter of a legal agreement with the Board of Trustees, in which agreement the conditions of entrance into the University would be fully subscribed to.

4. Mr. Banton was not present to report on the form of agreement to be used with those Mission Boards entering the Medical School.

5. For the Committee on Union Bible School, Mr. Speer reported that Dr. Garritt had not yet arrived and therefore the problem of the Union Bible School could not be considered fully by the Board. For the benefit of the new members in the Board, Mr. Speer discussed the matter of the Union Bible School, and expressed the hope that ultimately the Union Bible School could become a Department of the University.

6. There was no report on the engagement of Mrs. Thurston as a teacher in the University.

7. For the Committee on By-laws, Mr. Speer reported that the Committee was making progress and that a copy of the proposed by-laws was now before the committee for final examination.

The secretary was asked to send the by-laws to the various members of the Board in order that they might have them for consideration before adoption at a regular meeting of the Board.

8. There was no report on Mr. Williams' residence in America, and the item was continued on the docket.

9. For the Committee on Candidates, Mr. Speer reported that a Mr. Clemons, First Assistant Librarian in the Library of Princeton University, had made formal application for a position on the staff of the University of Nanking. Mr. Speer read numerous letters regarding the qualifications and missionary purpose of Mr. Clemons from various persons knowing Mr. Clemons personally and related to him in his work in the University. These letters all spoke in the very highest terms of the personal character, ability, and missionary purpose of Mr. Clemons. After some discussion of the matter it was voted that it was the sense of the Board that if Mr. Clemons should be appointed to the University by the Presbyterian Board as one of its regular missionaries on the staff of the University, such action would be heartily approved by the Trustees.

Under items of New Business, the following were discussed by the Board:—

1. It was voted that the present officers be elected for the calendar year 1913. The officers are as follows:

President—L. H. SEVERANCE.

Vice-President—A. McLEAN.

Secretary—R. N. DIFFENDORFER.

Treasurer—RUSSELL CARTER.

2. The secretary was instructed to notify each Board of the expiration of the term of service of any of its trustees and to ask the Boards if possible to appoint or reappoint their trustees at the end of the calendar year in order that their terms of office may agree with the fiscal year of the University.

3. The secretary was also asked to inform the Boards entering the Medical Department regarding the date and term of office of their trustees.

4. It was voted that the fiscal year of the University be the calendar year.

It was voted that the Board adjourn, to reassemble at the call of the president and secretary. It was suggested that a meeting might be held at Garden City at a time to be called during the meeting of the Annual Conference of Foreign Mission Board Secretaries, at which time such matters as should be presented by Mr. Williams should be considered.

**Minutes of the Adjourned Meeting
of the**

Board of Trustees of the University of Nanking.

Garden City. January 15th, 1913. 6:00—7.00 p.m.

The meeting was called to order by the chairman, and Dr. Cobb led in prayer.

The following Board members were present: Messrs. Severance, Speer, McLean, Cobb, Cook, Huntington (alternate for Dr. Franklin), Chester (alternate for Mr. Raymond). There were present also as visitors, Dr. Goucher, A. E. Cory, J. E. Williams, and C. T. Paul. Messrs. Jerome, Banton, Hannan, Horne, and Diffendorfer were unable to be present.

Mr. Williams reported that Mrs. Thurston would prefer to remain in the United States for rest and further preparation until the summer, and that she would plan to be in Nanking by the opening of the fall term. He also spoke of a gift from Mr. Sherwin on the Baptist quota—the amount to be reported later. Mr. Williams also reported conference with recent graduates and undergraduates of Yale, and the possibility of Mr. Harold Vreeland (Yale, 1913) and Mr. Chaplin (Princeton, 1913) going out as instructors to the

University of Nanking. There was some discussion of policy regarding short-term teachers. Pending report from the Board of Managers it was voted that Mr. Williams be authorized to engage men for short terms, if their support could be specially provided and their appointments approved by the Candidates' Committee.

Upon motion of Mr. Cory, seconded by Mr. Speer, it was voted that the question of the advisability of extending the curriculum of the Language School so as to include other subjects bearing on this missionary training (such as Comparative Religion, Mission Problems, Chinese History, Life, and Customs, etc.,) and the possible extension of the term of language study, be referred to the Board of Managers for consideration and report.

Dr. Goucher suggested the possibility of incorporating practical training with chapel or other evangelistic work, in connection with language study.

After considerable discussion regarding the time of Mr. Williams' return to China, it was voted that he return on or before April 1st, the time to be finally determined by Messrs. Severance, Speer, and Williams after conference with Dr. Garritt.

It was proposed to ask each of the missions co-operating in the Medical Department to contribute \$3,000 in addition to the original apportionment of \$2,000 each for equipment, to purchase the Drum Tower property from the Foreign Christian Missionary Society on or before January 1st, 1914. At the suggestion of Mr. McLean, vote on this motion was deferred till the next meeting.

Mr. Severance raised the question as to the admission into the Medical School of non-Christian students. Mr. Williams reported that he thought that at present all teachers and students in the Medical School are Christians. It was voted to refer this question to a committee of four to report at the next meeting. The committee named were: Messrs. Severance, Huntington, Diffendorfer, and McLean.

It was voted that the plan of work for President Bowen while on furlough should be referred to the above named committee for report at the next meeting.

The next meeting was called for Tuesday, February 25th, at 10 a.m., at 156 Fifth Avenue, New York City.

**Minutes of the Meeting of the Board of Trustees
of the University of Nanking.**

Presbyterian Building. February 25th, 1913. 156 Fifth Ave., New York.

The chairman, Mr. Severance, called the Board to order at 10.20 a.m. Prayer was offered by Dr. McLean.

The following members were present: L. H. Severance, Geo. B. Huntington (for Dr. Franklin), Eben B. Cobb, A. McLean, P. F. Jerome, Robert E. Speer, R. E. Diefendorfer.

Later, Dr. Frank M. North, elected to succeed Dr. F. W. Hannan, resigned.

There were present, also, Mr. Carter, Mr. Williams, Dr. J. C. Garritt of Nanking, Dr. H. W. Luce of Shantung, and Mr. Harry Clemons, under appointment to the University of Nanking.

The chairman introduced Messrs. Garritt, Luce, and Clemons, and they were asked to sit with the Board.

Excuses were offered from Messrs. Levering, Banton, Horne, and Corey. Upon reading the announcement of the marriage of Mr. Horne, the Board asked the secretary to convey to him the congratulations of the Board.

Dr. Garritt, President of the Theological and Bible School was asked to address the Board, having recently arrived in America from Nanking.

In bringing the greetings of the Board of Managers and faculty of the University, Dr. Garritt spoke especially of the opportunity of union missionary effort in China and reviewed

the present religious situation and its meaning for Christian institutions in China. He points out the necessity of a complete system of education with schools efficiently and fully equipped, and recognized by the Government as thoroughly reliable. The appeal of the Chinese for a united Church and an undivided Christ has been a great factor in the development of the spirit of union in Nanking.

Regarding the Language School, Dr. Garritt spoke of the added burdens upon the faculty and also of the lack of dormitory room for the housing of the missionaries who are studying in the Language School. The need of further missionaries' residences was also brought out.

Regarding the Theological School, the year has been a good one in spite of the many well-known difficulties. Last term there were present sixty-six students. Since January 20th, two have been ordained in the ministry. There is probably a class of ten in the incoming Junior class. In the lower school eight were graduated.

As to the Medical School, there had been some doubt in Nanking as to the complete union of this institution with the University but the action of the Trustees and the Boards in this country have given the missions in China great encouragement.

As to bringing the Theological School under the Board of Trustees, some of the missions have not yet consented to the advisability. Mr. Rowe, Methodist Episcopal Mission, and Dr. Price of the Southern Presbyterian Mission feel that the Theological School is more than a professional school and that it ought to be the capstone of the whole educational system. Furthermore, the Theological School has had Chinese on its Board of Managers—about one-half of the entire membership. This is not true of the Medical School or of the University. The Mission of the Southern Methodist Church recently took favorable action regarding the administration of the Medical School.

In reply to several questions from members of the Board, Dr. Garritt brought out additional interesting information regarding the situation in China. There are at present three Boards of Managers in Nanking and Dr. Garritt expressed the hope that if the three schools should ever come under one Board of Trustees it would then be possible to organize a Board of Managers for each School and a University Senate co-ordinating the separate Boards. The Disciples of Christ, the Methodists, and the Southern and Northern Presbyterians are already co-operating in the Bible School and the Baptists North have taken favorable action regarding the union.

Mr. Williams referred to page 15 of President Bowen's last annual report and discussed the comprehensive scheme of organization therein outlined. The effectiveness of the Language School, the method of teaching the language, the enrolment of about forty, with twenty Chinese teachers, were facts brought out by Dr. Garritt in response to an inquiry regarding this Department. Mr. Speer brought out the fact that at present the University has the right of way in educational matters in the city of Nanking, being in advance of all government education.

It was moved and carried that a preliminary report of the Language School be secured from the President and that it be sent to all of the Mission Boards in the United States, Canada, and Great Britain and that later a complete report of the year's work be forwarded to the same Boards.

Regarding Mr. Williams' stay in America, Dr. Garritt reported the situation in Nanking. He seemed to feel that Mr. Williams' return at this time would scarcely give him as much opportunity for work in Nanking as he would have if he remained in America for the balance of this season. Furthermore, it was pointed out that there is no house for him in Nanking at present. The committee appointed to consider this matter at the last meeting of the Board reported through its chairman, Mr. Severance, and recommended that

Mr. Williams stay through the season and return to Nanking about August 1st. The report was adopted.

The chairman then asked Mr. Clemons to introduce the question of the library at the University. Mr. Clemons reported on the possible extension of the library in Nanking by a method of exchange of duplicates of books as is the custom among some of the libraries here in America. Already by this method and through some individual gifts, Mr. Clemons reported that 800 volumes are now ready to be sent to Nanking. Mr. Clemons, at the request of Mr. Williams, reported a possible design for a seal for the University. Mr. Clemons, through a special opportunity, presented the matter in Princeton to Miss Jessie Woodrow Wilson who very kindly gave consideration to the matter. Miss Wilson reported that there were two problems in connection with making a seal; first, the ideas or ideals for which the seal should stand, and, second, adequate symbols to express these ideals. She proposed the ideals as learning, union (both national and religious), Christianity, and peace, the consummation of the others. On this basis, Miss Wilson prepared a tentative design which was submitted. After full discussion it was voted to refer the whole matter to Messrs. Speer, Clemons, and Williams with power.

Regarding library selections, caution in the selection of books was urged by Dr. North and Mr. Diffendorfer. It was voted that the secretary should express to Dr. Richardson, the Princeton Librarian, to Mr. Best of the Continent, and to Mr. Plimpton of Ginn & Co., the appreciation of the Board for their efforts in providing for some of the needs of the Library.

It was voted that a permanent Library Committee of three be appointed. The chairman nominated Dr. Huntington, Dr. North, and Dr. Cobb.

With reference to a financial campaign, Mr. Williams reported as follows: (See attached).

After an extended discussion of the new buildings and the style of architecture, it was moved that Mr. Williams be asked to bring to the next meeting a plan for the immediate construction of such buildings as may be possible.

Regarding the communications from President Bowen and Dr. Brown, concerning the organization of the management of the Medical Department, the whole matter was referred to the Committee on Medical School for report at the next meeting.

After a thorough discussion as to the needs of the Medical School and the advisability of asking for a further grant from the co-operating Boards, it was voted to ask the missions co-operating in the Medical Department to contribute \$3,000 in addition to the original apportionment of \$2,000 each in order that the Board of Trustees might purchase the Drum Tower property from the Foreign Christian Missionary Society, on or before January 1st, 1914.

The Treasurer reported as per the attached sheets, which report was accepted and ordered filed.

There was no report from the Finance Committee.

The Committee on Diplomas reported through Mr. Diefendorfer that the four diplomas had arrived from the Board of Regents. They were displayed before the Board and will be signed at once by President Severance and forwarded to Nanking.

No further reports from committees, with the exception of the Committee on the Admission of non-Christian Students in the Medical School. After some discussion of this matter, it was voted to refer the question to the Board of Managers in Nanking.

The Board adjourned to meet April 15th, at 10 a.m., 156 Fifth Avenue, New York City.

Prayer was offered by Mr. Huntington and Dr. Cobb.

MEMORANDUM OF FINANCIAL CAMPAIGN.

February 25th, 1913.

Since last reporting, Mr. Solon Severance of Cleveland has made a gift of \$1,000 toward Endowment. Professor Burton informs me his \$100 toward the balance of the Baptist Fund will be available in June. Mr. Dodge has sent his check for \$500 pledged.

Mr. Sherwin was asked to be present at this meeting but was unable to attend. I have not had the opportunity of conferring with him as to the extent of his gift.

I had a pleasant conference with Dr. Pritchett of the Carnegie Foundation. He said there was no provision under that Foundation whereby anything could be done to help us directly but he would exert himself personally to try to secure an invitation from Mr. Carnegie for a conference.

A very pleasant conference was had with Hon. Gifford Pinchot in regard to the Forestry Department and he will exert his influence with the Forestry School at Yale to secure us a specialist in Forestry. He may possibly be able to go over to China later if arrangements can be consummated. Professor Bailey, Head of the Agricultural School at Cornell, had become deeply interested through Mr. Bailie's letters. He is following, he says, with keen interest, the development of our work in Nanking.

No further word has been received from Mr. Rockefeller's Committee or from Mr. Harkness.

Respectfully submitted,

J. E. WILLIAMS.

BALANCE SHEET, UNIVERSITY OF NANKING.

February 22nd, 1913.

Property and Building Fund	\$10,613.25	
Wixon Salary account	600.00	
Interest account	339.95	
General Campaign Expense account ...	4,060.00	
Travel account	\$1,631.74	
Printing	610.72	
Office Help	680.79	
Miscellaneous Expenses	365.38	
Office Furniture	25.00	
Cash in Columbia-Knickerbocker Trust Co.	\$12,299.57	
	\$15,613.20	\$15,613.20

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

GENERAL CAMPAIGN EXPENSE FUND.

February 22nd, 1913.

Feb. 16th, 1912. Ed. S. Harkness's Gift	\$500.00	
Jan. 5th, 1913. E. R. Brown's Gift	800.00	
Travel, J. E. Williams and family to U. S.	\$1,631.74	
Travel, J. E. Williams in U. S. to date		
Salary and Rent, J. E. Williams	1,740.00	
Printing	610.72	
Office Help	680.79	
Miscellaneous Expenses (Rent, Postage, Cables, Telegrams, Diplomas, etc.)	365.38	
Balance in fund	771.37	
	\$5,800.00	\$5,800.00

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

PROPERTY AND BUILDING FUND.

February 22nd, 1913.

1912.			
April 11th.	Mrs. Ellen S. James	\$20,000.00	
June 2nd.	Yu Kong Kuang	\$20,000.00	
" 7th.	Mrs. Acors Rathbun... ..	1,000.00	
" 12th.	Miss H. R. Babcock... ..	5,000.00	
" 20th.	Mr. C. S. Sewall	100.00	
" 20th.	Mr. E. P. Brate	104.00	
" 20th.	Albany State St. Church	40.25	
" 20th.	Special through D. H. Day	369.00	
July 8th.	Mrs. Julia M. Turner	4,000.00	
Feb. 22nd.	Balance in fund against which an expenditure for land of \$6,000 has been authorized	\$10,613.25	
		\$30,613.25	\$30,613.25

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

Minutes of the Meeting of the Board of Trustees of the University of Nanking.

Assembly Room. April 15th, 1913. 156 Fifth Ave., New York.

Members present: L. H. Severance, Eben E. Cobb, A. McLean, P. T. Jerome, J. H. Banton, George H. Huntington, Robert E. Speer, Russel Carter, J. E. Williams.

By invitation: Mr. P. W. Kuo; before the close of the meeting, Mrs. Lawrence Thurston.

President Severance called the meeting to order at 10 a.m., and the session was opened with prayer by Mr. Banton.

Mr. Huntington was appointed temporary secretary. The minutes of the meeting of February 25th, 1913, were taken as read.

Excuses for absence were presented from Mr. Levering, Mr. Horne, Mr. Diffendorfer, and Dr. North.

Mr. Williams read a cablegram received from Mr. Bowen, April second, as follows:

"Report conveys erroneous impression with regard to Mrs. James, gift. Suppress. Sailing from Shanghai, May 29th or 30th. Please inform relatives."

A letter of March 19th, just received, indicated more fully Mr. Bowen's plans. Mr. Williams also presented President Bowen's report to the Board of Managers, printed copies of which had just come to hand.

On motion of Mr. Speer, seconded by Mr. Jerome, Mr. Williams was requested to prepare a bulletin for circulation in this country using such material as necessary from the printed report just received, with illustrations.

Mr. Williams reported that Miss Wixon had arrived on the field and made a very favorable impression.

A letter from Mr. Clemons reported a pleasant voyage as far as Honolulu.

Mr. Williams also reported from Mr. Bowen's letters the special personal effort that was being made to lead the non-Christian teachers to Christian conviction.

By unanimous vote the Board expressed its appreciation of the splendid service by Mr. W. R. Stewart in the Language School and instructed Mr. Williams and President Bowen to confer with the National Committee of the Y. M. C. A. in China with a view to a continuance if possible of Mr. Stewart's services.

On motion the trustees expressed their appreciation of the work of the Language School and the hope that adequate provision might be made for the continuance of this work by President Bowen and the managers.

On motion Mr. Williams was instructed to have fuller conference with President Bowen concerning any rearrangement of buildings of the scheme proposed.

The Board would recommend to President Bowen and the Board of Managers the great importance of securing Mr. P. W. Kuo as a member of the faculty, if possible, with a view to his taking charge of the Middle School.

Mr. Williams reported the change in Mrs. Thurston's plans—that she was appointed by the Presbyterian Board to work in Nanking.

Mr. Williams reported:

That Dr. Henke had decided to retire from the work of the University, and that the Methodist Mission would in all probability appoint Mr. Roys as their fourth man on the faculty.

The Board expressed appreciation of Dr. Henke's services and regret that he was unable to continue.

That in connection with the financial campaign, a conference was had with Mr. H. S. Sherwin, of Cleveland, on March 22nd, when Mr. Sherwin agreed to contribute the \$5,000 called for from the Baptist Society as their share for equipment of the Medical Department. He would also contribute another \$5,000 to establish scholarships in the Medical Department to be available for worthy students from the Baptist Missions of Swatow, provided this latter disposition were wholly agreeable to Dr. Anna K. Scott, as this \$5,000 had been originally designated for her work.

The Board expressed its deep appreciation of Mr. Sherwin's interest and gifts and Mr. Huntington was asked to prepare a Minute expressing the Board's readiness to accept the conditions proposed by Mr. Sherwin.

Mr. Williams also reported gifts and pledges as follows:—

Mr. E. R. Brown, who had given his check for \$800, had expressed his willingness to increase the amount to \$1,000 and give it annually to provide the support of a representative on the field. The secretary was instructed to express to Mr. Brown the thanks of the trustees.

Mr. Templeton of Detroit has pledged a scholarship gift of \$100 a year for three years.

Mrs. F. B. Kitch's Bible Class (Detroit) will give \$60 a year. Professor E. D. Burton, in addition to his gift of \$100, had secured \$4,000 for one of the residences.

The Board expressed its grateful appreciation of Professor Burton's coöperation.

Mr. Huntington and Mr. Williams reported the readiness of the Northern Baptist Society to enter the University in all its parts as far as their funds for equipment are concerned, final action waiting upon Dr. Franklin's return and report from the field.

The trustees expressed their deep satisfaction over this report.

Mr. Speer and Mr. Williams were appointed a committee to correspond with the different participating Boards, pointing out the urgent need of providing the \$5,000 called for from each Board for the Medical Department to enable the trustees during this calendar year to pay the F.C.M.S. the \$27,000 due on the Kuleo property.

Resolved: That all monies received from the different societies as their quota in the Medical Department be paid over to the F. C. M. S. until the whole amount of \$27,000 be completed.

The following resolutions prepared by Mr. Speer at the request of the Board were considered and adopted:

The trustees have considered with great interest and satisfaction President Bowen's Report to the Board of Managers for the year 1912. They desire to place on record their gratitude to God for His guidance and blessing which have been so manifestly granted to the University, both in its interests as entrusted to the trustees and in all its work and development on the field. They rejoice in the unity of spirit which has characterized the undertaking from the outset and in the deep recognition by all who have been related to it of the supreme aim and controlling purpose of the University, namely, to lead young men to Christ, and to prepare them for service and leadership in the Church and the nation. The trustees desire to thank President Bowen and his associates for their wise and devoted work, and to assure them of the warm confidence and the continued support of the trustees in their great undertakings. They look forward with pleasure to welcoming President Bowen from his return on furlough, and trust that his stay in the United States may both provide for him the rest and renewal of strength which he needs, and also advance the interests of the University.

It was voted that the trustees approve the position taken by the managers on January 29th-30th, 1913, with regard to the relation of missionary teachers to the managers and to their own mission in the matter of furloughs and the continuance or discontinuance of the service of such teachers, as recorded in the Minutes of the Managers, as follows:

Resolved: That it is the opinion of this Board that it is not within its power to grant extension of furloughs to missionary teachers, nor to take any action concerning furloughs independent of the missionary societies with which such teachers are connected. If extended furloughs are granted by missionary societies to such teachers, the societies should in every instance be requested to appoint sub-

stitutes temporarily to the University so that the teaching force shall not be reduced on this account.

Resolved: That this Board desires to place on record its opinion as to the relation of missionary teachers who are provided by the Missions which have entered into the union plan under which the University is operating.

1. Such teachers as are assigned by Missions of the University shall be appointed to their respective positions by this Board.

2. During their connection with the University the duties of such teachers may be changed from time to time by this Board, as the necessities of the University demand.

3. If the work of any one of such teachers shall prove to be unsatisfactory, or if for other reasons this Board deems that his connection with the University is no longer desirable, this Board shall ask the President to communicate with the authorities of the Mission from which he was appointed, and to request the Mission to substitute someone in his place.

4. If any one of such teachers desires to sever his connection with the University, he shall communicate with the authorities of the Mission from which he has been provided. Upon the request of such authorities, and after adequate notice, this Board shall release him from his connection with the University.

Resolved: That the Finance Committee be requested to consider the form of financial report to be made through the managers to the trustees, and to present its recommendations in the matter to the Board at its next meeting.

The Minutes of the meeting of the Board of Managers of the University of Nanking, January 29th, 1913, and of the Board of Managers of the East China Union Medical College, January 8th and 9th, 1913, and of the meeting of representatives of the Ad Interim Committee of the East China Union Medical College and the Executive Committee of the Board of Managers of the Nanking University, February 26th, were laid before the trustees, these various meetings having considered the question of the organization of the work of medical education in Nanking, and it was voted that the trustees heartily approve of the plan which they have favored from the beginning of one Board of Managers for the entire work of the University, and that they endorse the proposition agreed upon by the joint committee appointed by the Board of Managers of the University providing that the

management of the East China Union Medical College, which has become the Medical Department of the University, be vested in the Board of Managers of the University, and that this Board shall be constituted as at present together with the addition of one member elected by each of the other Missions participating in the Medical Department, but not represented in the Board of Managers as at present constituted.

It was voted, further, that the proposals of the Board of Managers of the East China Medical College, adopted at its meeting on January 9th, with regard to the affiliation of the Hangchow Medical College of the Church Missionary Society with the Medical Department of the University of Nanking—these proposals having been endorsed by the Board of Managers on January 29th-30th—be heartily approved, with the suggestion that the terms of affiliation be slightly changed, so as to conform to the action taken on February 26th, and adopted by the trustees in the resolution just passed, said terms of affiliation to be as follows:

(a) That Hangchow Medical College will send its students for the first three years of the course to the University of Nanking, and for the remaining two years will provide a thorough hospital or clinical course such as shall meet the requirements of the curriculum of the said University. The examinations shall be conducted under the Examining Board of the University of Nanking.

(b) That the Church Missionary Society be requested to provide one member of the medical faculty of the University, together with his residence, and also undertake to provide an efficient staff and equipment for the teaching and hospital training at Hangchow.

(c) That the Church Missionary Society will have the privilege of appointing one representative on the Board of Managers of the University.

The trustees feel justified in this diminution of the conditions required of the other Missions for participation in the Medical Department in view of the fact that the Church Missionary Society will be maintaining at Hangchow work equivalent to the last two years of the medical course in the University. As the medical work of the University increases, however, the trustees would be glad to cherish the hope that

the Church Missionary Society will in time undertake also a full share in the equipment and support of the Medical Department and will also decide to join in the entire work of the University on the same basis as the original parties to the union.

The Committee on By-laws made a report, laying before the Board a draft which it had prepared and raising questions as to the adequacy of the definition of the duties of the Board of Trustees and the Board of Managers in the Constitution which had been adopted by the Missions prior to the incorporation of the trustees and the establishment of the University. It was voted to refer the whole matter back to the Committee on By-laws, with the understanding that on Mr. Bowen's return the committee would consider with him and with Mr. Williams and, if possible, with Dr. Garritt and Mr. Cory, the whole question of the Constitution of the University.

The trustees reviewed the various actions of the Board of Managers and the Board of Trustees in regard to the Colonization Scheme and Agricultural Department, and deemed it wise to defer decision as to the policy to be pursued until the meeting in July at which President Bowen and Mr. Williams can be present. Meanwhile the understanding of the trustees is that the only agricultural and industrial work to which the institution is at present committed is the colonization work developed by Mr. Bailie and recommended by the Board of Managers and in the judgment of the trustees the status of this work as hitherto authorized should continue until the meeting in July can determine definitely a policy for the future.

The trustees recommend that Mr. Williams prepare material for publication with a view to securing contributions for Mr. Bailie's work and if possible to especially provide for his salary.

The treasurer's report was read, adopted, and ordered placed on file.

The Board of Trustees listened with great interest to remarks by Mr. Kuo.

The Board of Trustees expressed great pleasure in meeting Mrs. Thurston, who is to go to Nanking in the fall for work under the Presbyterian Board.

The Finance Committee was authorized to act as an Executive Committee, ad interim, for the purchase of land or other necessary business.

The meeting adjourned with prayer at 1 p.m. to meet July 18th, 1913, at 10 a.m.

Minutes of the Meeting of the Board of Trustees of the University of Nanking.

Presbyterian Building. July 18th, 1913. 156 Fifth Ave., New York.

Members present: Vice-President A. McLean, J. H. Banton, Robert E. Speer, Joshua Levering, Frank A. Horne, P. T. Jerome, James F. Franklin, R. E. Diffendorfer, Russell B. Carter.

By invitation: Bishop W. S. Lewis (for Dr. North), President Bowen, Dr. Shields, Dr. Garritt, Mr. Williams, and Mr. Keen.

The meeting was called to order by Vice-President McLean. Prayer was offered by Bishop Lewis.

The Minutes of April 15th were read and approved.

Vice-President McLean gave notice of the death of President L. H. Severance and asked Mr. Williams to make a statement. The secretary reported various letters from members of the Board of Trustees and a minute of the American Baptist Foreign Missionary Society which were offered for file. Mr. Speer then offered the following resolution which was adopted by a rising vote and was followed by prayer by Dr. Speer. A copy of the resolution was ordered entered into the minutes of the University and a copy sent to the children of Mr. Severance.

The Board of Trustees of Nanking University, at this its first meeting since Mr. Severance's death, desires to make formal recognition of what he has been and done as the only President of the Board since its permanent organization, and to place on record its appreciation of his personal character, his interest in the work of the University, and the warmth and kindness of the personal relationships which endeared him to all his associates in the Board.

From the inception of the idea of a union Christian University in Nanking, Mr. Severance was its earnest supporter. He aided in every way to enable his own Mission Board to meet the terms of entrance into the union. He was one of the first trustees named by that Board, and has ever since given time and personal attention to the work of the University and its detailed problems as fully as though he were himself on its faculty or its executive staff instead of on its Board of Trustees. His knowledge of mission work, his intense interest in China, and especially in Nanking, and his belief in Christian education, made him an invaluable counsellor. We remember gratefully his unfailing financial support, but his even greater gift was of himself.

The Board recalls with an ever increasing sense of loss, the personal qualities which made Mr. Severance's service as its President so peculiarly grateful,—his primary interest in religious things, his never-failing courtesy, his simplicity, his considerateness, the kindness which shone forth from his face, and the glow of his good fellowship.

But above all, we express our gratitude for the strength and positiveness of his Christian convictions, his concern for the religious character and influence of the University, and his eager and sustained endeavor to assure the Christian tone of all its teaching staff.

The Board desires to convey its deep sympathy to Mr. Severance's children in their sorrow, and to thank them for the assurance of their continued interest in the work which their father had projected but had now, in the Providence of God, been called to lay down, leaving it upon the hearts of others who should come after him to carry forward what he had so wisely begun.

Excuses for absence were read from Dr. North and Dr. Cobb.

President Bowen was introduced and addressed the Board, expressing his sense of personal loss at the death of President Severance. He also reported recent developments in the University, mentioning especially the Language School and the necessity of providing for living accommodations for the students in this department. In the Medical School, President Bowen reported the reality of the union of the East China Union Medical School and the University.

As to the Colonization Scheme and Agriculture Department, superintended by Mr. Bailie, the action of the Board of Managers in February regarding the financing of this Department was explained. He also gave reassurance of the confidence of the Board of Managers and faculty in Mr. Bailie whose efficiency and devotion is appreciated. The faculty meetings have recently been reorganized in order to make them more effective and expressive of the high aims of the University. With Mr. Ross, as treasurer, an expert accountant is reviewing the accounts and system of book-keeping in the University.

Six students were graduated in June, two of whom, Christian young men, will teach Chinese in the Middle School. The religious life of the University is improving.

Closing his remarks, President Bowen expressed his appreciation of the services of Mr. Williams and of the other members of the faculty in the development of the University.

Dr. John H. Franklin was introduced and reported a three days' visit to the University on a recent trip to the Far East. He gave his unqualified endorsement of the location, spirit, and possibilities of the University.

Mr. Charles S. Keen, a missionary of the American Baptist Foreign Missionary Society for ten years, now appointed dean of the Language School, was introduced and spoke of his interest in this phase of the University work.

Dr. R. F. Shields, the dean of the Medical Department, was introduced and spoke of the outlook of that department, expressing the view that the best prospects for medical education in China are now in Nanking.

Reports were then called for.

On the Financial Campaign, Mr. Williams reported as follows:

Arrangements have been made with Mr. Z. T. Ing and Mr. P. W. Kuo to go out to Nanking as teachers on the faculty. Mr. Severance undertook to provide their travel out and salary for the first year—\$250

gold in each case for travel and \$100 Mex. a month beginning September first for salary for Mr. Ing and \$150 Mex. a month for salary for Mr. P. W. Kuo.

Mrs. D. Willis James has made an additional gift of \$2,500 through her secretary, Mr. Carman, for current expenses.

Mr. Severance's undertaking of \$5,000 for land and \$25,000 for endowment upon condition of having all Christian teachers and his later undertaking of the two Chinese teachers for the first year were not covered by any written memorandum over his own signature. However, members of the family, Mr. John Severance and Dr. Allen, have assured me of their readiness to carry out all his obligations and their desire to continue as far as possible his interest in the work.

As to the architect's plan, Mr. Williams spoke of efforts to influence Mrs. McCormick to send Mr. W. K. Fellows of the architect firm of Perkins, Fellows, and Hamilton, to China in order to study the whole scheme of buildings; also the desirability of having a civil engineer in Nanking in order to superintend the construction work.

It was voted that Mr. Williams be asked to make an effort to secure a special gift to send an architect to China to study this situation.

For the Committee on Medical School, Mr. Speer reported that the American Baptist Foreign Missionary Society, the Presbyterian Board, North, and the Foreign Christian Missionary Society have each provided the \$5,000 necessary to meet the request of the Board of Trustees for the purchase of the Kuleo property. Letters were read from the Northern Methodist, the Southern Presbyterian, and the Southern Baptist Boards. No answer has been received from the Southern Methodist Board.

It was voted that the Committee on Medical School be asked to consult those Boards not yet having provided one doctor each for the Medical School, as to the possibility of their using the uncalled for funds as part payment into the treasury of the Board of Trustees on the \$5,000 asked for medical equipment.

For the Committee on Form of Legal Agreements, Mr. Banton reported the following basis of agreement, between

the Board of Trustees of the American Baptist Foreign Missionary Society. This form was planned to be a form for other Boards entering into the full relationship with the University.

MEMORANDUM OF AGREEMENT made this..... day of July, 1913, by and between the UNIVERSITY OF NANKING, a corporation organized under the laws of the State of New York, hereinafter called the "University", and THE AMERICAN BAPTIST FOREIGN MISSION SOCIETY a corporation organized under the laws of the State of Massachusetts, the principal office of which is located in the City of Boston, State of Massachusetts, hereinafter called the "Society"

WHEREAS, the University entered into a certain indenture on the 20th day of June, 1912, by and between it and the Board of Foreign Missions of the Methodist Episcopal Church, the Board of Foreign Missions of the Presbyterian Church in the United States of America and the Foreign Christian Missionary Society, whereby certain moneys, lands and other properties were contributed, conveyed and transferred to the University and whereby it was agreed that in case the University should be dissolved or in case the University shall permanently discontinue the work for which it was incorporated, all of the lands, buildings, and the equipment thereof of the University and all other property which might thereafter be acquired by the University should be equitably divided among the aforesaid three contributing parties and such other corporations as may hereafter contribute to the funds of the University, and

WHEREAS, the Society has contributed to the University the sum of FORTY THOUSAND DOLLARS (\$40,000) to be used by the University for general purposes, the receipt of which sum is hereby acknowledged by the University,

Now, THEREFORE, in consideration of the promises and of the mutual covenants of the parties hereto it is AGREED by and between the parties hereto as follows:

That in case the University shall be dissolved or in case the University shall permanently discontinue the work for which it was incorporated, all of the lands, buildings, and equipment thereof and all other property heretofore acquired or which may hereafter be acquired by the University shall be equitably distributed among the three parties hereinabove mentioned and the Society and such other corporations as may hereafter contribute to the funds of the University, excepting any contributing party or other corporation which may have withdrawn from the University prior to such dissolution or prior to such permanent discontinuance of the work for which the University was incorporated; such distribution to be in proportion to the respective amounts severally contributed by said parties or corporations.

IN WITNESS WHEREOF each of the parties hereto has caused this agreement to be executed in duplicate and its corporate name and its corporate seal to be hereunto affixed and attested the day and year first above written.

Attested:—UNIVERSITY OF NANKING.

by.....

Attested:—AMERICAN BAPTIST FOREIGN MISSIONARY SOCIETY.

by.....

It was voted to approve this legal form of agreement; that the committee be asked to negotiate the agreement with the American Baptist Foreign Mission Society.

Mr. Banton also reported progress as to form of agreement with those Boards entering the Medical School.

There was no report from the Committee on Theological School.

Mr. Williams reported progress on the preparation of the University seal.

There was no report for Candidates Committee.

There was no report from the Library Committee of which Dr. Cobb was named as chairman.

Mr. Williams reported that Mr. and Mrs. Nolan R. Best had given \$100 for the purchase of books for the library and Mr. Speer reported an encouraging letter from Mr. Clemons, the University librarian, who has just arrived in China.

For the Committee on By-laws, Mr. Speer reported progress and mentioned some of the difficulties in the way of working up a Constitution and By-laws.

There was no report from the Executive Committee.

There was no report from the Finance Committee.

The treasurer, Mr. Carter, reported as per attached statement. The report was approved and ordered filed.

It was voted that each of the Mission Boards co-operating in the University be requested to make payment of the annual grants of \$3,000 toward the University together with special annual grants of \$300 from each society toward the Medical

Department, directly to the treasurer of the University, Mr. Russell Carter, in New York, quarterly in advance and that he remit to the treasurer of the University in Nanking quarterly payments in advance, according to the fiscal year of the University which is the calendar year. The secretary was asked to send this resolution to the Board and that the replies be reported to the trustees.

It was voted that the treasurer be asked to advance to Mr. Williams, the funds necessary to pay his own and his family's travelling expenses to China.

It was voted to refer the financial and other arrangements for Dr. Bowen's stay in America to the Finance Committee with power.

Mr. Speer was asked to serve on the Finance Committee in the vacancy caused by the death of Mr. Severance. Mr. Levering was also appointed on the committee.

It was voted that it be the policy of the Board to ask the graduates to pay the Regent's fee of \$5.00 each for the diplomas, and that the treasurer of the Board advance the fees to the Regents.

Items of Unfinished Business were then called for as follows:—

Mr. Williams reported progress in the preparation of a bulletin for circulation in America and also a prospectus of the Agricultural Department.

Regarding correlation of other schools with the University, after full discussion of this and related questions, it was voted to postpone action at this time and await further development of this matter in China.

Regarding the Colonization Scheme and Agricultural Department, it was voted that the trustees view with increasing interest and pleasure the satisfactory development of the colonization work and expresses the hope that the support of the Chinese enlisted in this enterprise may be maintained and increased.

It was voted that each Board should be asked to recognize the duty of providing the salaries of missionaries (\$1,500 gold, each) whenever a Board does not have its full quota on the field.

It was voted that the Board of Managers be empowered to erect the buildings for which the money is provided upon the location and according to the plans submitted at this meeting as soon as the architect has provided the drawings and as soon as they are passed upon as satisfactory by the Executive Committee of the Trustees.

The following communication was read from the American Baptist Foreign Missionary Society, and the secretary was asked to express the Board's appreciation of this action and the hope that the remaining requirements for full participation in the University may be realized at an early date.

This will notify you that at the meeting of the Board of Managers held July 15th, 1913, action was taken as follows:

Secretary Franklin reported correspondence and conference with Rev. A. J. Bowen, President, and Rev. J. E. Williams, Vice-President of Nanking University, and with Dr. Burton respecting the desirability of further action by the Board of Managers with regard to plans for full participation in the University. He also stated that negotiations were well under way on the field for the unifying of the higher educational work of a large number of mission bodies in East China in the form either of affiliation or of union with Nanking University but that final action upon those plans had not been taken by all of the missions concerned including our own East China missions. He also stated that the representatives of the University were very desirous that the gift of \$25,000 promised by Mr. Ambrose Swasey, upon condition that this Society enter into full co-operation in the University, should become available at the earliest practicable date, this desire being shared by Mr. Swasey. It was also reported that special gifts to the amount of \$17,740 had been received by the treasurer, designated for Nanking University, which would more than complete the amount which, with the gift of Mr. Swasey, would be required as a contribution from the Society toward the equipment of the University as a condition of full participation.

Voted: That, in view of the facts and conditions stated above, the Board of Managers hereby designate to the Nanking University, for such use as may be subsequently agreed upon with the trustees, the sum of \$17,740 received for specific gifts and appropriated on March 31st, 1913, with the understanding that this will be accepted by the trustees of the University, in connection with the proposed gift of \$25,000 by

Mr. Ambrose Swasey, as constituting the full contribution of the Foreign Mission Society for the equipment of the University, and the Board express their purpose of entering into full co-operation in the University as soon as satisfactory adjustment can be reached with regard to plans for general union in educational work in East China, particularly as affecting the Shanghai Baptist College, an institution maintained jointly by this Board and by the Foreign Mission Board of the Southern Baptist Convention and, as soon as financial conditions permit, the fulfilment of the other requirements for full co-operation, *viz.*, the assignment of four missionaries to the University faculty and the making of an annual appropriation of \$3,000 for the current expenses of the University.

That, in accordance with the request of the University and recommendation by the East China Conference, Rev. C. S. Keen on his return to the field be designated to the University for service in connection with the Language School for new missionaries.

On behalf of the Board of Managers,

Signed: GEORGE B. HUNTINGTON,
Assistant Secretary.

It was voted that the Board express its favorable attitude toward the appointment of Chinese members to the Board of Managers, and that the Board of Managers be requested to submit to the trustees a plan for their selection and the number and suggestions for a necessary amendment to the Constitution.

In view of the fact that this is the last meeting of the trustees which will be held before the return to China of Mr. Williams:—

Resolved that we, the trustees of the University of Nanking, wish now to record our appreciation of the presence and work of Mr. Williams in America. His enthusiasm has been contagious, his addresses inspiring, his untiring efforts and energy an inspiration; his Christian life a source of helpfulness. We bid him Godspeed as he leaves for China and wish him and his work every success.

It was voted that the Board rejoice in the action of the informal meeting of doctors in Shanghai on June 2nd, 1913, herewith attached and herewith expresses its purpose to do all that is in its power to enable the Medical Department of the University of Nanking to meet the need for medical missionary educational work in Central China, and earnestly requests the Boards represented in the Medical Department which have not yet provided their representative on the

medical faculty to do so if possible this year and if they are unable to do this, that they be requested to provide the money equivalent to the support of a married doctor until they can supply their own men.

It was voted that all statements regarding finances in connection with the University be understood to be in terms of Mexican dollars unless explicitly stated to be in gold.

It was voted that the next meeting be held on Wednesday, October 29th, at 10 a.m., at 156 Fifth Avenue, New York.

It was voted to adjourn.

RESOLUTIONS ADOPTED BY AN INFORMAL MEETING HELD
IN SHANGHAI ON JUNE 2nd, 1913.

We believe that one undergraduate medical school, located in Nanking, will be sufficient to meet the needs of medical missionary education in Central China.

Further, we advocate that the requirements for admission to the medical department of the University of Nanking, shall be brought, by the year 1916, up to the following—two years of college work, including laboratory work in Physics, Chemistry, and Biology, and that the course of instruction shall be such that the student upon graduation shall be adequately equipped for the intelligent use of English medical literature.

NOTE. The college work in the above requirement for admission is to be in accordance with the curriculum to be determined by the East China Educational Commission.

Finally, we recommend that the degree given upon completion of the regular five years' course, shall be Bachelor of Medicine, and that the Degree of Doctor of Medicine shall be conferred only after an additional course of post-graduate work, extending over a period of at least one year.

Signed: N. W. BROWN. E. H. HUME.
P. S. EVANS, Jr. H. H. MORRIS.
W. G. HILTNER. R. T. SHIELDS.
H. S. HOUGHTON. A. W. TUCKER.

Minutes of the Meeting of the Board of Trustees of the
University of Nanking.

Presbyterian Building. October 24th, 1913. 156 Fifth Ave., New York.

Members present: Eben B. Cobb, A. McLean, Robert E. Speer, J. H. Banton, R. E. Diffendorfer, P. T. Jerome, Frank A. Horne, Russell Carter, treasurer.

By invitation: George Heber Jones (for Dr. North), Mr. Keene, Mr. Lobenstine, President Bowen.

The meeting was called to order at 10 a.m., by Vice-President McLean. Prayer was offered by Dr. Jones. Excuses were read from Messrs. Cook, Franklin, North, and Garritt. The minutes of the meeting of July 18th were read and approved.

Under items of Information, President Bowen reported that he has been spending his time since the summer vacation in getting himself and family settled and that he thought he would not open a formal office but that he would do whatever work he could for the University from his home, 1906 Estes Avenue, Rogers Park, Chicago, Illinois. There were no definite gifts to report other than that he was following up some financial work which Mr. Williams had begun. Dr. Bowen spoke also of the present impoverished condition of the city of Nanking and its probable effect upon the income of students and therefore the enrolment and financial status of the University during the coming year. A cable had been received from the University saying that the fall term had opened and that the affairs in the city seemed to be quiet.

Mr. Lobenstine was introduced and spoke of the effort in China to establish a state religion and as to the advisability of sending memorials from America to China. The conferences held in China under the leadership of Dr. Mott had important significance for higher education at which

the correlation of the various institutions received special consideration. These conferences put themselves on record as favoring the rapid development of three or four high grade educational institutions. The use of the various architects being sent to China by the different Boards was commended. He spoke of the possibility of organizing an Architects' Bureau in Shanghai. Mr. Lobenstine feels that the matter of vocational training should be given very careful consideration and that Dr. Frissell and Professor Monroe and others who have studied this question in China should be consulted as to Chinese membership on the Board of Managers. Mr. Lobenstine said that this matter came forward in the recent conferences in China under Dr. Mott's leadership. The feeling there evidenced was that whenever possible and wherever the Chinese were available they should be used on Boards of Managers. The financial backing of the Chinese and their interest in Christian institutions will increase when this participation comes.

As to the method of bringing the Chinese on the Board of Managers, Dr. Bowen reported a letter from Mr. Cory in which he hoped that the Chinese could be chosen by some independent committee rather than by the denominational missions.

Mr. Speer spoke of the relation of the gifts which the Chinese make to an institution controlled by a Board in a foreign land and called attention to the principle of vesting the control of the property and money put into educational institutions, hospitals, and Church buildings in Boards of Management made up of Chinese exclusively.

Reports and Unfinished Business were then called for as follows:

The treasurer, Mr. Carter, reported as per attached statement. The report was accepted and ordered filed. Mr. Carter also presented a statement of the budget of the University for 1912, shewing the relation of the actual expenditures

to the budget. After explanation of the various items on this budget, it was voted that the present deficit of the University's account be wiped out by transferring money now in the property account.

It was voted that all monies voted to China for purchase of land and building operations be kept in an account separate from those funds designated for current expenses and that no draft should be made on this account except on the vote of the Board of Trustees.

There was no report from the Executive Committee.

There was no report from the Finance Committee.

For the Committee on Constitution and By Laws, Mr. Speer reported no additional information regarding By-laws but that President Bowen had worked over the proposed Constitution and had submitted it to a few members of the Board in its revised form. It was voted that this revised draft should be further considered by the committee and that a report be made at the next meeting of the Board.

On the item of Architect and New Buildings, President Bowen read a telegram from the firm of Perkins, Fellows, and Hamilton, saying that Mr. Fellows could not go to China until the 15th of December and hoped to wait until early spring, and that Mr. Williams has cabled that Mr. Small had been secured as superintendent of construction.

It was voted that we express our desire to Mr. Fellows that he proceed to China as soon as possible.

For the Committee on Medical School, Mr. Speer reported that at the last meeting four of the Boards were ready to provide the \$5,000 for the Medical School and that there were four yet to report. Mr. Bowen reported that the \$5,000 from the Methodist Board was about ready to be paid. Mr. Speer is in correspondence with the three remaining Boards. The Southern Baptists reported their willingness to pay \$2,500 in May, 1914, and \$2,500 in May, 1915. The Southern

Methodists and Southern Presbyterians cannot do anything at the present time.

Mr. Banton had no report with reference to Legal Agreement with the Boards entering the Medical School.

Mr. Banton also reported that the Form of Agreement approved at the last meeting was referred to the American Baptist Foreign Mission Society and that he was now in conference with their attorney, looking forward to the execution of the agreement.

On the matter of the preparation of the University seal, it was voted that the matter be referred to a committee with power, consisting of Messrs. Diffendorfer, Speer, and Bowen.

Mr. Speer reported for the Committee on Union Theological School that there had been no change in the situation.

For the Committee on Library, Dr. Cobb had no report.

Upon the presentation of a list of Chinese books by President Bowen, it was voted that the Library Committee buy \$100 worth of such books with the funds already available in the treasury.

For the Committee on Diplomas, Mr. Diffendorfer reported that the certificate had been received from Nanking by President Bowen, had been referred to President McLean, and signed, and that he had forwarded it to the Regents in New York. Thus far the diplomas have not yet been secured.

On the matter of University Bulletin, Mr. Bowen reported progress in the publication of a bulletin for use in publicity in connection with the University and the solicitation of funds.

Dr. Bowen reported that a statement concerning the Language School was prepared in Nanking and had been sent to all the different Boards.

For the Committee on Candidates, Mr. Speer had no report.

On the matter of the payment of the Mission Board appropriations into the office of the treasurer, and the payment by the Boards of the salaries of missionaries not on the

field, the secretary reported that these two propositions had been laid before the co-operating Mission Boards and that when the replies are received they will be laid before the Board of Trustees.

It was voted that Mr. Small be appointed for one year at the salary which he would have received if he had been retained at the Presbyterian Mission, with the privilege of renewing the contract at the end of the year.

The item in the minutes of the meeting of July 18th, with reference to the payment to the Board of Trustees of the salary of missionaries not on the field on the basis of \$1,500 (gold), was reconsidered and it was voted that the amount paid should be on the basis of the salary of a married missionary of the Board concerned.

Under Items of New Business, the following matters were presented:

Voted that the election for the President of the Board of Trustees be deferred until the next meeting, the time for the election of officers for the ensuing year.

It was voted that a Nominating Committee be appointed for officers for next year. Dr. Cobb, Mr. Jerome, and Mr. Horne were appointed.

Upon information given by President Bowen, giving the need of aid for students on account of the financial condition of people in Nanking, it was voted that funds be made available up to \$2,500 (Mex.).

A cable message having been received from the Board of Managers, asking that \$3,000 (gold) be sent to China by the Board for the purpose of purchasing land, it was voted to forward this amount and the action of the Finance Committee in sending \$2,000, was confirmed.

President Bowen spoke with reference to some provision by the University for vocational and industrial training and it was suggested that he give attention to the development of the normal school, our present agricultural and colonization

work, and study the aspects of this question as may be applied to the elementary schools.

With reference to centralizing the correspondence of the Board of Trustees, it was voted to refer the whole matter to the Executive Committee for recommendation at the next meeting.

It was voted that the next meeting of the Board be held on December 22nd, at 10 a.m.

It was voted that the place on the Finance Committee now temporarily being held by Mr. Speer be tendered to Mr. John L. Severance.

It was voted that the matter of some effort to create public opinion in America with reference to the separation of religion and the state should be referred to the Committee on Reference and Counsel of the Foreign Missions Board Conference and that Dr. McLean be asked to present the matter.

Voted to adjourn.

TO THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NANKING:—

Your treasurer would submit the following report as of October 24th, 1913:

Receipts:

Balance on hand as reported at last meeting of the Board,	
July 18th, 1913	\$14,519.67
Cherry Hill Union S.S., Clymer, Pa., reported July 18th,	
as \$10.00, which should have been \$12.00	2.00
July 25th, Mr. and Mrs. Chas. E. Dorr, of Syracuse, N. Y.,	
for Presb'n scholarship a/c	25.00
August 25th, Estate of L. H. Severance—original pledge for	
land	5,000.00
August 25th, A. B. Pritchard,—to apply on \$100.00 salary	
advanced, Z. T. Ing	25.00
October 3rd, A. B. Pritchard,—to apply on \$100.00 salary	
advanced, Z. T. Ing	25.00
October 3rd, Friend, Kewanee, Ill., through Rev. A. J.	
Bowen, to apply on Dr. Hiltner's salary	30.00
October 15th, two friends Lexington, Ky., through Dr.	
Shields—Dr. Hiltner's salary a/c	85.00
October 3rd, interest for July, August, and September on	
Bank bal.	108.15
October 16th, Foreign Christian Missionary Soc'y—monthly	
payment of \$250.00 and \$100.00 salary fourth man till	
supplied	350.00
Total	\$20,189.82

Disbursements:

July 19th, J. E. Williams, travel in U. S.	\$ 155.27
J. E. Williams, salary, July... ..	100.00
Office expenses, rent \$20.83, Post, \$2.53, Stenographer, \$133.45	156.81
Expenses, Dr. Garritt, Dr. Shields and Mr. Keen in attending Board meeting, July 18th	55.30
July 24th, Travel A. J. Bowen and family to U. S.	1,210.70
August 20th, Travel, J. E. Williams and family to China	1,369.30
September 19th, Draft to Nanking for land purchases	2,000.00
Total, \$ 5,047.38	
On hand in Columbia-Knickerbocker Trust Company, October 24th, 1913	\$15,142.44

Respectfully submitted,

RUSSELL CARTER, *Treasurer.*

UNIVERSITY OF NANKING—BALANCE SHEET, OCTOBER 24th, 1913.

Foreign Christian Missionary Society	\$ 350.00
Dr. Hiltner's Salary	135.00
Library Account	100.00
Z. T. Ing	50.00
Scholarship Account General	12.00
" " for Presbyterian Students	75.00
Wixon Salary Account	300.00
Travel Account	\$4,642.81
Interest	602.86
Miscellaneous Expenses	259.15
Office Expenses	1,384.99
Office Furniture	15.00
Printing	653.72
Prop. Bldg.	16,113.25
Endowment Fund	1,000.00
General Expenses Campaign Fund	3,360.00
Cash on hand	15,142.44
Total, \$22,098.11	\$22,098.11

Respectfully submitted,

RUSSELL CARTER, *Treasurer.**Minutes of the Meeting of the Board of Trustees of the
University of Nanking.*

Presbyterian Building. December 22nd, 1913. 156 Fifth Ave., N.Y.

Members present: Eben B. Cobb, Frank Mason North, Robert E. Speer, A. McLean, Frank A. Horne, J. F. Franklin, P. T. Jerome, J. H. Banton, R. E. Diffendorfer, Russell Carter, Dr. Ferguson of Peking, Dr. Huntington of the American Baptist Foreign Mission Society, President Bowen.

The meeting was called to order by Vice-President McLean. Prayer was offered by Dr. Ferguson. Excuses were read from Messrs. Levering, Severance, and Raymond.

Minutes of the meeting of October 24th were read and, with two corrections, were approved.

Dr. Ferguson of Peking, for ten years the head of the Methodist University at Nanking, was introduced and referred to his continuous connection since 1888 with the scheme from which the University of Nanking has evolved. He spoke of the present chaotic conditions in China, referring especially to financial and educational difficulties and to the lack of progress in solving them. He urged that the difficulties in which the Government now finds itself offers the best possible opportunity for a vigorous forward educational policy in the University. The chief danger in development is that the endowment from which able teachers are to be furnished should not keep pace with the equipment in land and buildings which seem easier to obtain. Care must be taken not only to secure able teachers but also to supplement their low salaries by provision for the accessories of their life-work such as books, magazines, traveling, etc. If this is not done good men will continually find it impossible to remain in the service of the University. As to possible contributions from Chinese, it will not be a disadvantage for some years to come for such

donors to know that they are to be held by a Board composed entirely of foreigners but provision should be made in the University charter so that there would be no possibility of trouble arising when the time arrives for control to pass into Chinese hands. In concluding, Dr. Ferguson congratulated the University on having a Board of Trustees composed of men showing a great interest in its welfare.

President Bowen reported that Mr. Fellows, the architect, had left for China on Saturday, December 20th, and that Mr. Small is now at Nanking preparing the way for Mr. Fellows.

A gift of \$30,000 for the Language School building was reported. (Later it developed that a part of this gift may have already been reported by the American Baptist Foreign Mission Society.)

Forty-seven students are now enrolled in the Language School, and the Normal School and Practice School have opened satisfactorily. The enrolment in all departments is four hundred and sixty-three.

Dr. Bowen called special attention to the resolution passed by the acting Board of Trustees of the East China Medical College held in Nanking on November 13th. The resolution is as follows:

In view of the new relation established between the East China Union Medical College and the University of Nanking whereby the former shall become the Medical Department of the University, the following action was taken:

Resolved: That, whereas the Board of Trustees of the University of Nanking in the United States has taken over the East China Union Medical College with the arrangement that the local control shall be in the hands of the University Board of Managers together with representatives of the missionary societies represented on the Board of Trustees, and

WHEREAS, the Board of Managers (Acting Trustees) of the East China Medical College will, as a body, be thus dissolved,

We, the Board of Managers (Acting Trustees) of the East China Union Medical College, but not otherwise connected with the University, namely the Southern Baptist, Southern Presbyterian, Southern Methodist, and Northern Baptist, to at once appoint one representative each to serve on the University Board of Managers.

The secretary reported the election of Dr. S. H. Chester to succeed Mr. W. H. Raymond, as representing the Executive Committee of Foreign Missions of the Presbyterian Church in the U. S., Rev. J. H. Franklin, D.D., to represent the American Baptist Foreign Mission Society, and Mr. Frank A. Horne to succeed himself as one of the trustees from the Methodist Board of Foreign Missions.

In view of a resolution from the Board of Managers regarding the erection of the operating pavilion and laboratory building in connection with the hospital, and of the possibility of an endeavor to secure additional funds from the donors, provided their gift of \$5,000 did not meet the cost of such buildings, it was voted that in the erection of buildings which have been carefully provided for by the previous approval of plans and estimates for building, the Board of Managers is requested not to exceed the amount definitely set aside for such purpose. It is also suggested that in such estimates 10 per cent. be included for expenditures exceeding the contract price.

The treasurer reported as per statement attached herewith and the report was adopted and referred to the Finance Committee for auditing as the annual report of the treasurer.

For the Committee on Constitution and By-laws, Mr. Speer offered for criticism the proposed By-laws which had already been typewritten and sent to all of the trustees. He called attention to the fact that the Charter is the Constitution of the University and gives to the Board of Trustees its limitations and liberties by the law of New York State. After full discussion of the proposed By-laws, they were referred to the committee for further revision and Dr. Franklin was added to the committee.

The secretary reported that the Committee on Seal had accepted a design submitted by Mr. Kuo and later approved by Dr. Garritt. In discussing the seal, Dr. Ferguson suggested that some improvement might be made in several of

the characters and the secretary was authorised to revise it according to these suggestions.

It was voted that the secretary be authorized to affix the seal of the University to various documents which are now awaiting execution and then forward them to Nanking.

There was no report from the Executive Committee.

The Finance Committee had no report.

For the Committee on Medical School, Mr. Speer reported as follows :

The Committee on the Medical School reported a letter from Dr. Ed. F. Cook of the Southern Methodist Church stating that their apportionment of \$5,000 in the Medical School property would be provided. This completed the replies from all the co-operating Bodies, all of which had undertaken to meet their share in the Medical School, with the exception of the Southern Presbyterian Executive Committee which had not yet been able to do so, but had authorized Dr. Shields to raise the money, if possible.

The Committee on Theological School reported, laying before the trustees the information which had come to it indirectly regarding the development of the plans of co-operation in theological teaching in Nanking.

The Library Committee, through Dr. Cobb, reported progress.

There was no report from the Candidate Committee.

Concerning the willingness of the Mission Boards to forward their annual appropriations to the University to the treasurer, Mr. Carter, the secretary reported the following communication from the American Baptist Foreign Mission Society :

Voted: That the request of the Board of Trustees of the University of Nanking that the annual appropriations of co-operating Boards be paid directly to the treasurer of the University, Mr. Russell H. Carter, in New York, is noted and the Board of Managers—while regretting that this course will be impracticable for the present year, because of the fact that the appropriation has already been credited to the account of the mission on the field—will be glad to arrange for the payment of future appropriations as requested by the Board of Trustees.

Under Items of New Business, the following actions were taken :

The Nominating Committee, through Dr. Cobb, reported the following nominations :

President—ROBERT E. SPEER.

Vice-President—A. McLEAN.

Secretary—R. E. DIFFENDORFER.

Treasurer—RUSSELL CARTER.

The report of the Nominating Committee was accepted and the secretary was asked to cast the ballot. The ballot was cast and the officers were declared elected for the ensuing year.

It was voted that the present committees be continued until the By-laws are adopted.

The secretary read the following communication from the American Baptist Foreign Mission Society :

Voted: That in pursuance of earlier action by the Board approval be given to the plans of Rev. C. S. Keen for special study in New York City during his furlough with a view to preparation for his work in the Union Language School in Nanking on his return to the field and that sanction be given for an expenditure of \$307.75 including the sum of \$100 already advanced to Mr. Keen with the understanding that correspondence will be had with the Trustees of Nanking University regarding an adjustment of this expenditure.

After full discussion of this case, it was voted that the sum of \$307.75 be refunded to the American Baptist Foreign Mission Society and that the secretary be asked to secure from the Board of Managers their suggestions as to a future policy for all such cases.

Dr. Bowen raised the question of housing the staff of the University. This matter was referred to the Finance Committee.

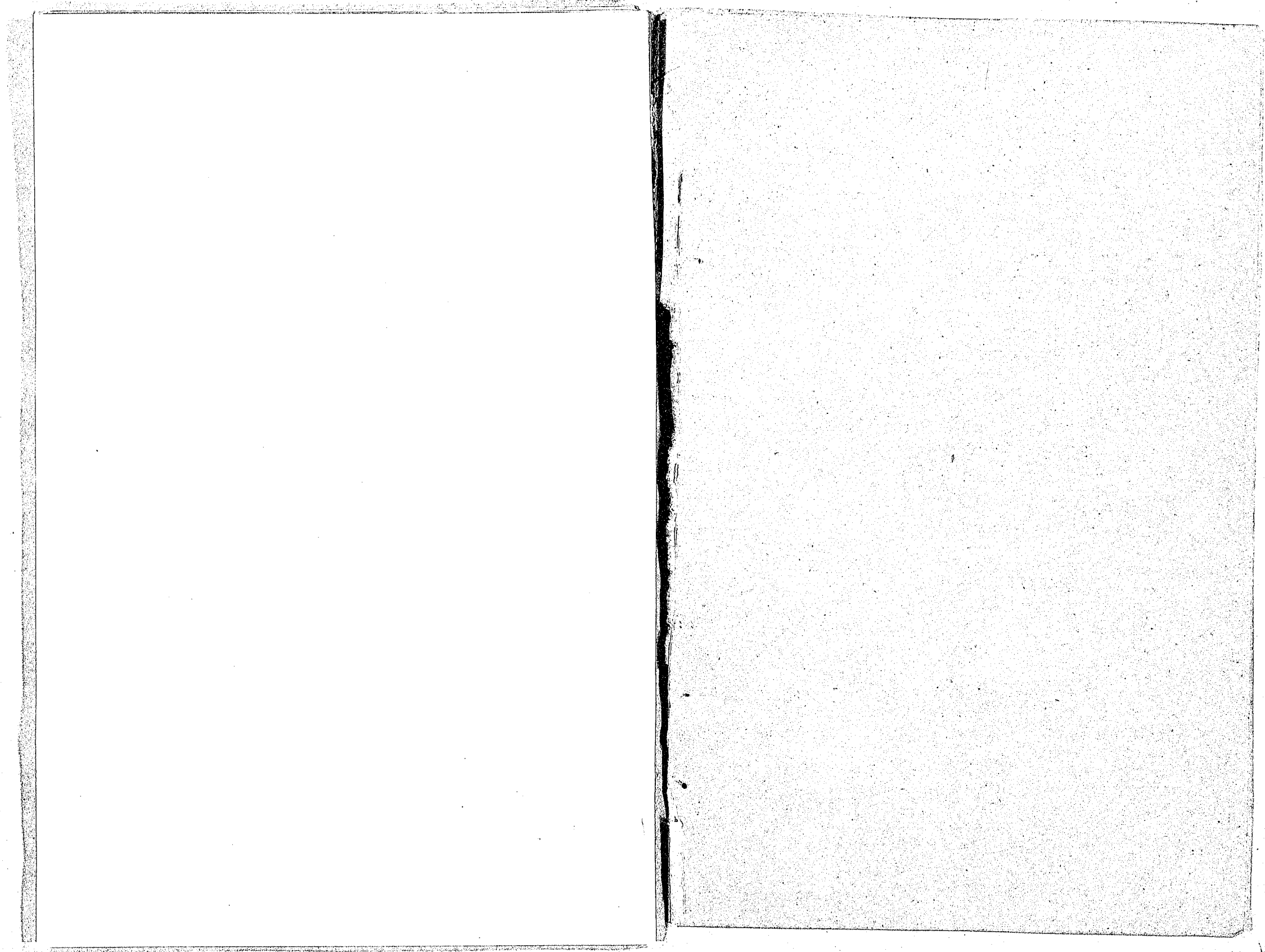
Dr. Bowen reported that a more adequate support for the Medical School is quite necessary. In the absence of the budget for next year for Nanking, it was voted to refer the financing of the Medical School for next year to the secretary

and Dr. Bowen, with the suggestion that the Southern Methodist Board be approached with reference to possible payment of the salary of its missionary, due the Medical School, but who has not yet been sent to the field.

It was voted to ask the secretary to duplicate the minutes of the Executive Committee and the Board of Managers from Nanking and send them to all members of the Board of Trustees.

The date of the next meeting is March 3rd, at 10 a.m., in the Foreign Board Assembly Room, eighth floor, 156 Fifth Avenue, New York City.

The meeting adjourned.



University of Nanking

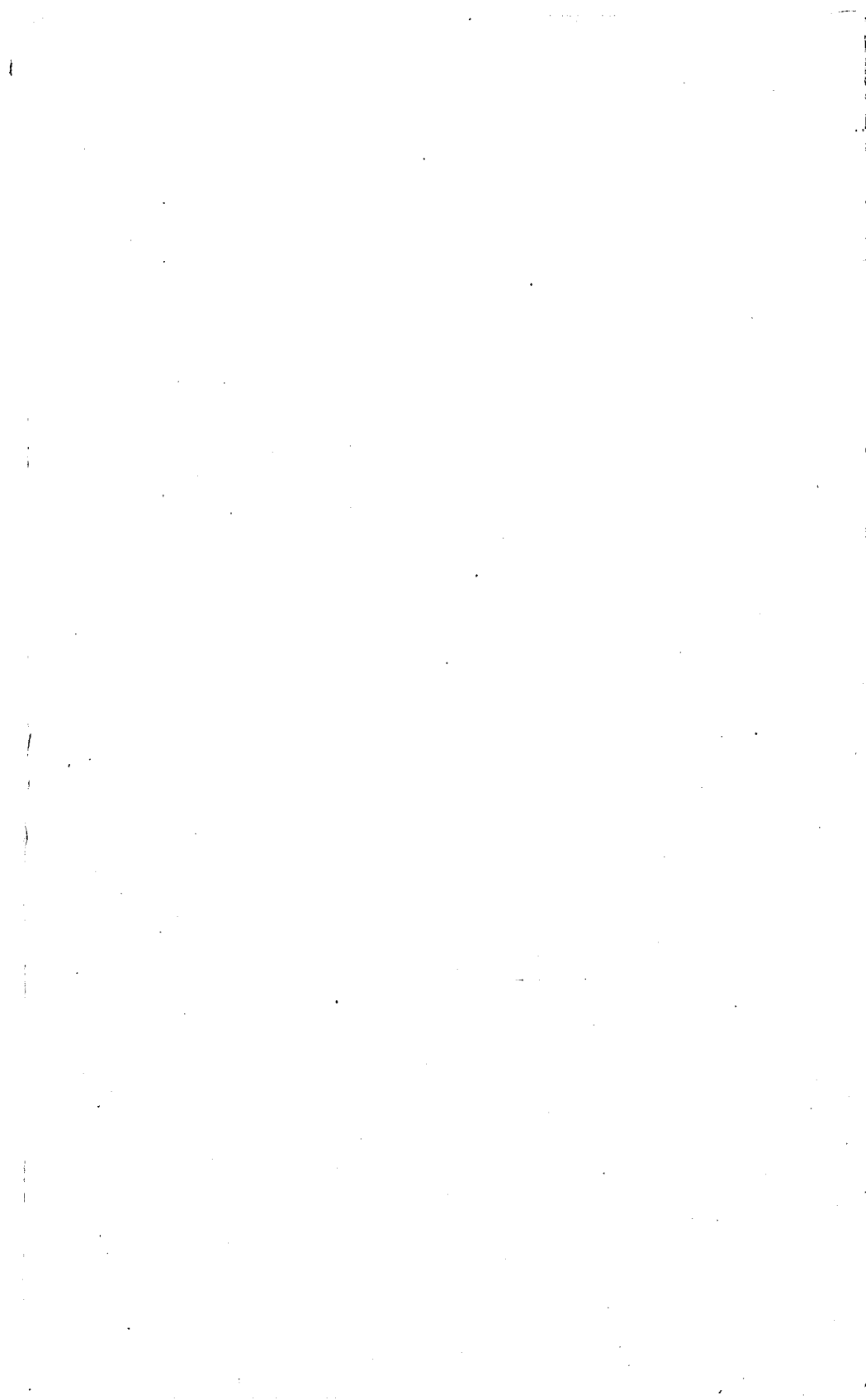


OFFICIAL MINUTES

OF THE

BOARD OF TRUSTEES

—For 1914—



OFFICIAL MINUTES
OF THE
BOARD OF TRUSTEES
OF THE
UNIVERSITY OF NANKING
FOR 1914

MEETINGS OF

January 15, 1914 ;	March 24, 1914 ;
March 3, 1914 ;	July 8, 1914 ;
January 13-14, 1915.	

Shanghai: Printed at Presbyterian Mission Press.

**Minutes of an Informal Conference of the Board of Trustees
of the University of Nanking,**

Held in Garden City, Long Island, January 15th, 1914,
In connection with the Annual Meeting of the Foreign Missions Conference.

There were present: Messrs. Bowen, Carter, A. E. Cory, Franklin, Chester, Pinson, S. J. Corey, North, Ray, Stanley White, and R. E. Diffendorfer.

Dr. Speer reported that the Rockefeller Foundation was now considering what they should do for China and more especially for medical education, and that Dr. Shields of the Nanking Medical School had arranged for an interview with their representatives regarding the needs of the Medical Department of the University.

Dr. Bowen spoke of the action of the Board of Trustees on December 22nd, regarding the Southern Methodist Board and inquired whether or not that Board could arrange for the payment of the salary of their medical missionary into the treasury of the Board until the time when they could send their doctor to the field. Dr. Pinson expressed a hope that this might be done and said that he would bring the matter to the attention of their Board.

Dr. Speer called attention to the necessity of giving much thought to the development of the Normal School and spoke of the pressing need for teachers in the development of China's new educational system.

Dr. Bowen reported that nothing had been raised as yet for the Normal School budget for the last two years. There has been entered each year an item of \$20,000 in the budget but nothing specifically has been paid into the treasury for the Normal school.

Dr. Franklin expressed the hope that some Boards that could not co-operate fully at present in the University scheme, on account of other and similar obligations, might support

the technical and post-graduate schools and thus be considered as full participants in the University.

Dr. Bowen said that there were two matters of great importance with reference to the Normal School:

(1) That all of the Boards should be on the watch for an able man for the Normal School work. He should be a college graduate, a graduate of an accredited Normal School, and have two or three years' experience in teaching and should not be more than twenty-eight or thirty years of age. It was agreed that this matter should be referred to all of the Boards, with the suggestion that such a man be sought at the earliest moment.

(2) That the budget for the Normal School must be raised either by asking the Boards for grants or through special gifts.

Dr. Speer said that the Board of Trustees should soon consider our relation to the proposed Union Woman's College in Nanking, of which Mrs. Thurston has recently been elected president. The question was asked as to whether or not the home interests of this new institution could be controlled by the same Board of Trustees as that of the University.

It was voted that it is the sense of this conference that there should be one Board of Trustees for the proposed college and the University of Nanking.

It was voted that a Committee of three be appointed to study the present budget necessities of the University and present a scheme for operating the accounts of money to be expected from the Mission Boards and that which must be raised by special gifts from interested friends. Messrs. Franklin, A. E. Cory and North were appointed, and Dr. Speer and Mr. Banton were asked to meet with them.

Dr. North asked if the University could ever establish an Engineering Department, and the matter was referred to the Board for further consideration.

The meeting adjourned.

Minutes of the Regular Meeting of the Board of Trustees of the University of Nanking.

March 3rd, 1914, 10:00 a.m. 156 Fifth Avenue, New York City.

Members of the Board:

J. L. Sevéance	* F. M. North
* E. B. Cobb	J. Levering
* R. E. Speer	* J. F. Franklin
F. A. Horne	E. F. Cook
* P. T. Jerome	S. H. Chester
* J. A. Banton	* A. McLean.
* R. E. Diffendorfer	
* Russell Carter, Treasurer.	

There were present those members of the Board whose names are checked. In addition there were present at the meeting: President Bowen, Dr. Samuel Cochran and the Rev. Frank Garrett of Nanking, and Professor Burton of the University of Chicago.

The meeting was called to order at 10:00 a.m. by Dr. Speer.

Prayer was offered by Mr. Diffendorfer.

Excuses were read from Mr. Levering and Mr. Horne.

The minutes of the meeting of December 22nd, 1913, and of the Informal Conference held at Garden City, on January 15th, 1914 were called for and adopted without reading.

President Bowen was introduced and gave to the Board the information in statement offered herewith for file as paper A.

Dr. Cochran, one of the medical doctors of the Presbyterian Board in Nanking, was introduced and spoke to the Board as per the statement offered for file as paper B.

Mr. Garrett was then introduced and spoke concerning the Union School of Theology and its relation to the University.

Professor Burton asked that he might be excused from a formal address to the Board and agreed to participate in the discussions.

The reports from Committees and unfinished business were then called for as follows:

The Treasurer reported according to the statement attached herewith.

There was no report from the Executive Committee.

Mr. Jerome reported for the Finance Committee that they had arranged for an auditor for the treasurer's books and statement for 1913, and presented the auditor's report to the Board, a copy of which is appended to these minutes.

Mr. Diffendorfer reported that he had affixed the seal of the University to the forms of agreement and conveyance as executed by the three original co-operating Mission Boards. Dr. Ferguson, who had expected to offer a revision of the Chinese characters on the seal, was unable to do so before he left for China, and asked that might take the matter up with the men in China, and report any revision which would be agreeable to the Chinese. Accordingly, the seal was not attached to the diplomas sent recently to the six students. However, these diplomas contained the seal of the University of the State of New York. Inasmuch as there is a possible revision of the seal pending, it was suggested that this item remain on the Docket for future meetings.

The Committee on Medical School reported through Mr. Speer as follows:

The Committee on Medical School reported that the Methodist and Northern Presbyterian Boards had paid their \$5,000 apportionments on account of the purchase of the property for the Medical School from the Foreign Christian Missionary Society; that the Southern Baptist Board had arranged to pay its apportionment in two annual payments; that the Southern Presbyterian and Southern Methodist Boards

had not yet been able to provide their apportionments but cordially recognized their obligation in the matter.

In behalf of the Committee, Mr. Speer reported the plans under consideration by the Rockefeller Foundation with regard to medical work and medical education in China.

There was no report from the Committee on legal agreement with the Boards entering the Medical School.

Mr. Banton reported progress in negotiating the agreement with the American Baptist Foreign Mission Society.

Mr. Speer reported no change in the situation with reference to the Theological School, and that there was little else to do at present than to await development in this matter.

Dr. Cobb reported for the Library Committee that the Committee had a number of matters under consideration, and hoped to make some definite recommendations for the next meeting of the Board.

It was voted that the suggestion from Dr. Bowen asking that library facilities in Nanking should be increased in order that the members of the faculty may do original research, be referred to the Library Committee for further report.

There was no report from the Candidates Committee.

The Committee on revision of the By-laws reported through Mr. Speer. This Committee had prepared a revised copy of the By-laws embodying the suggestions made at the last meeting of the Board. Copies were handed to the different members, and there followed a thorough discussion of the proposed By-laws.

It was voted to adopt the Historical Statement and Article VII which concerns the constitution, powers, duties, etc., of the Board of Trustees, and to approve the other articles, referring the whole draft to the Board of Managers in Nanking for their criticism with the hope that the By-laws may be finally adopted at the June meeting of the Trustees.

Mr. Diffendorfer reported that the following Boards had agreed to make the payments of their appropriations to the

University directly to the Treasurer, Mr. Carter, instead of forwarding to the field.

The Board of Foreign Missions of the Presbyterian Church in the U. S. A.

The Board of Foreign Missions of the Methodist Episcopal Church.

The Foreign Christian Missionary Society.

The American Baptist Foreign Mission Society.

Foreign Mission Board of the Southern Baptist Convention.

Mr. Diffendorfer also reported that the following Boards had agreed to provide the salaries of missionaries in case the Board did not have its full quota actually at work on the field.

Board of Foreign Missions of the Presbyterian Church in the U.S.A.

The Board of Foreign Missions of the Methodist Episcopal Church.

American Baptist Foreign Mission Society.

Items of new business were called for as follows :

The statement of the Budget received from the Board of Managers was read by Mr. Speer and it was voted to approve tentatively the following Budget for the year 1914 :

Department	Expenditures	To be raised on field	Balance	Balance
Normal School	\$ 4,260.00	\$ 1,500.00	\$2,760.00	
Language School	4,690.00	4,800.00		\$110.00
Middle School	15,250.00	14,800.00	450.00	
High School	22,171.00	18,460.00	3,711.00	
College	4,268.00	3,000.00	1,268.00	
Administration	8,700.00	19,200.00		10,500.00
Total, \$59,339.00		\$61,760.00	\$8,189.00	\$10,610.00
		Total balance	\$2,421.00	

It was also voted to give power to the Executive Committee of the Board of Trustees to approve the Budget finally upon receipt of a more detailed statement from the Managers in Nanking.

It was suggested that the Board of Managers submit the Budget to the Trustees for the November meeting in as complete and detailed a form as possible.

Regarding the Budget of the Medical School received from the Board of Managers, it was voted to approve tentatively \$13,930 as the Budget for the year 1914.

It was voted also to give power to the Executive Committee of the Board of Trustees to approve the Budget finally, pending further information from Nanking.

It was voted to authorize and request Dr. Shields, Dr. Cochran, and President Bowen to raise the funds for the Medical School called for in the action of the Board of Managers.

It was voted that Drs. Speer, North and Franklin be asked to prepare a statement concerning the status of medical education in Nanking and the needs of the Medical Department of the University for the Investigating Committee of the Rockefeller Foundation, to be placed in their hands before they leave for China on their tour of investigation.

It was voted that the \$5,000 urgently needed for the Medical School be referred to the Executive Committee, with the power to make the remittance if necessary to Nanking between now and the next meeting of the Board of Trustees.

Regarding the payments to the Foreign Christian Missionary Society for the Kuleo property, the treasurer reported that thus far two of the co-operating Boards had paid their appropriations of \$5,000 each for this fund and that these amounts had been forwarded to the Foreign Christian Missionary Society. It was felt by the Trustees that this should be brought to the immediate attention of all of the co-operating Boards, and that an endeavor should be made to cancel this indebtedness with the Foreign Christian Missionary Society as early as possible.

After discussing the much needed endowment for the University it was voted that, in representing the needs of the University for endowment, the annual grants of the missionary Boards be not considered as income toward an endowment fund and that these annual grants should be so listed in any bulletins and other printed matter of the University.

Regarding the terms of agreement of the American Baptist Foreign Mission Society, the following minute was

read from the meeting of the Board of Managers in Nanking, held January 21st, 22nd, 1914.

1. WHEREAS, the complete separation of the faculty, equipment, maintenance and management of the lower from the higher educational work in the University of Nanking would require considerable readjustment and seems at this stage of development to be unwise, and,

2. WHEREAS, it is important to make some arrangement to meet the exigencies of the situation and avoid interference with the support and normal development of the educational work of the Baptist Mission in Shanghai, and,

3. WHEREAS, it is desirable that the work of the Shanghai Baptist College and of the University of Nanking shall be so arranged as to lead to a broad basis of affiliation in higher education,

4. RESOLVED, That if the A.B.F.M.S. is not prepared at present, to enter as full participant, we suggest,

That the American Baptist Mission Society shall be admitted to participation in the University of Nanking on the following basis:

- (a) A contribution of \$40,000 (or more) gold.
- (b) An annual grant of \$1,500 gold.
- (c) Two full-time members on the faculty,
- (d) Three representatives on the Board of Managers.

(Note: This does not include the representative on the Medical faculty or the annual contribution to the Medical School.)

It was voted that the basis of agreement with A.B.F.M.S. on partial co-operation in the University, including the Medical School, be as follows:

- The payment of \$35,000 for property equipment.
- \$1,800 annual appropriation.
- The support of three teachers in Nanking.
- The privilege of three members on the Board of Managers in Nanking.
- The privilege of two members on the Board of Trustees in America.

It was voted that the next meeting of the Board be on Wednesday, June 3rd, at 10:00 a.m. in the Assembly Room of the Board of Foreign Missions of the Methodist Episcopal Church, 150 Fifth Avenue, N. Y.

It was voted to adjourn.

Minutes of the Executive Committee Meeting of the Board of Trustees of the University of Nanking.

March 24th, 1914.

10:00 a.m.

156 Fifth Avenue N. Y.

The meeting was called to order by Mr. Speer in his office.

There were present: Messrs. Speer, Jerome, Diffendorfer and Carter.

1. The details of the budget submitted by the Managers were considered. The budget of the University was approved, with the understanding that next year the salaries of all missionaries be included on both sides of the account; that is, as liabilities in the budget items, and as estimated income from the Mission Boards.

2. The Medical School budget was approved.

3. Mr. Speer reported that the statement asked for by the Board of Trustees concerning the Medical School for the Rockefeller Foundation Investigation Committee had been prepared by Dr. Bowen and Dr. Cochran and that it was approved by the special committee of the Trustees.

4. In reply to the following cablegram from Nanking, "Fellows has arrived safely and well, proceed with the building. What funds are available," Dr. Bowen reported to Mr. Speer the following funds as being in prospect for new buildings at the University:

- (1) For three (?) houses: one through Dr. Burton, \$12,000 one through Mrs. Turner, one through your Board, as I understand Mr. Carter (money immediately available).
- (2) For the science building through Mr. Swasey (money available as actually required say in four or five installments as the building progresses). \$25,000

- (3) For the dormitory through Mrs. McCormick
 (money probably paid over entirely
 when called for, though a report from
 Mr. Fellows might be desirable or
 even required).
 \$25,000.
- (4) For operative pavilion through Mr. Teachout
 \$5,000. (money immediately available).
- (5) For chapel through Mr. Day
 \$20,000. (money available, say, during 1915 as
 actually called for).
- (6) For main administration building through Mr. Severance
 \$35,000. (money probably available as actually
 needed as the building progresses).

5. The Executive Committee felt that the Trustees should have a detailed report from Mr. Fellows, Mr. Small, and the Managers as to the results of their investigation regarding location, style of architecture, building material, etc., before any construction was started upon the main buildings.

6. It was voted to approve the immediate construction of the three residences, provided for as follows:

One from the Baptist Board

Two from the Presbyterian Board

The total amount to be called for being \$12,100.

It was voted to reply to the cable to the above effect, awaiting, however, further word from Dr. Bowen regarding the matter.

7. Regarding the registration of the Medical School by the Board of Regents of the University of New York, Mr. Speer reported the visit of Dr. Bowen to the Department of Education in Albany and indicated a plan for the registration of both the High School and the Medical School. The necessary blanks have been sent to Nanking, together with copies of Dr. Bowen's report of his interview.

8. In the Minutes of the Sixth Regular Meeting of the Board of Managers, held January 21st in Nanking, there is the following action:

A motion was made and carried that we recommend an amendment to the Constitution which will make it possible for the Board of Managers to elect at least five prominent Chinese as full members of the Board of Managers.

A motion was made and carried that if the above amendment is made, the Board of Managers recommend that the Executive Committee secure, if possible, the following men: Chang Po Ling, Tsao Si Ken, Hwang Si Chen, Wang Kwen, Li or Y. Y. Tsu.

In the consideration of this item the Executive Committee requests further information from the Managers as to whether or not the Chinese representation on the Board of Managers should be on the basis of a certain number from each of the Missions and in addition five members at large, or whether they should be elected according to the article in the By-laws now pending adoption, that is, on the basis of four Chinese representatives from each co-operating Mission.

9. Regarding a catalog for the Medical School, it was voted to ask the Managers to adopt a standard size and to issue a Bulletin as attractive as possible.

10. The Secretary then read a statement from the American Baptist Foreign Mission Society regarding their approval of the agreement to enter the University. This action is as follows:

ACTION OF BOARD OF MANAGERS, MARCH 11th, 1914.

Secretary Franklin reported that, with the chairman Dr. Burton, he had attended a meeting of the Board of Trustees of the University of Nanking, at which agreement had been reached as to modification of the terms upon which the American Baptist Foreign Mission Society might participate in the conduct of the University. The terms of participation, as sanctioned by the Board of Trustees, are in substantial conformity with plans recommended by the East China Mission in conference with representatives of the University on the field, namely.

(1) The American Baptist Foreign Mission Society shall furnish funds for buildings and equipment to the amount of \$35,000 or \$10,000 in addition to the gift of Mr. Ambrose Swasey for a Science Building. Of this \$10,000, \$5,000 is available through the gift of Mr. H. A. Sherwin toward the Medical Department of the University and \$4,100 is available through special gifts from friends in Chicago for a mission

residence in connection with the University. The balance of \$900, will need to be provided by an appropriation from property funds or by a special gift.

(2) The Society shall contribute the sum of \$1,800 annually toward the current expenses of the University, including the \$300, now contributed for the work of the Medical Department. The additional contribution of \$1,500 is to begin with the school year of 1914-1915.

(3) The Society shall furnish three members of the staff of the University, including N. W. Brown, M.D., already attached to the faculty of the Medical Department and Rev. C. S. Keen, already designated to the Language School to be conducted in connection with the University. The third member of the faculty is to be provided in the year 1915 after conference as to the department to which he shall be assigned.

(4) The Society shall be entitled to name three members of the Board of Managers of the University in China, these managers to be appointed on the nomination of the East China Conference.

(5) The Society shall be entitled to appoint two members of the Board of Trustees of the University in America.

(6) It is understood that by these terms of co-operation the Society becomes related distinctively to the Graduate and Technical Departments of the University and does not assume responsibility in connection with the under-graduate work.

(7) The Society shall be free, in co-operation with the Foreign Mission Board of the Southern Baptist Convention, to continue the maintenance of the Shanghai Baptist College, which may be affiliated with the University upon terms hereafter to be adopted.

(8) The possibility of a transfer of the senior college work (the last two years) from Shanghai to Nanking may be considered at a later time if the two Missions and Boards co-operating in the Shanghai Baptist College find it desirable and mutually agreeable.

Voted: That, the Board of Managers accept the proposed terms of participation in the University of Nanking with warm appreciation of the liberal attitude of the Trustees and the consideration shown the Society in view of its peculiar obligations in connection with the Shanghai Baptist College.

That an appropriation of \$900 be made to complete the total amount which the Society is required to provide for the building and equipment of the University, this amount to be charged to the building account, and that authorization be given for immediate payment to the treasurer of the Univer-

sity of the sum of \$10,000 with the understanding that \$5,000 will apply on the equipment of the Medical Department and \$4,000 on a mission residence as stipulated by the donors.

That the Schedule Committee be authorized to include in the annual schedule of appropriations for 1914-1915 a total sum of \$1,800, including the \$300 previously authorized for the Medical Department as the contribution of the Society toward the current expenses of the University.

That the East China Conference be requested to nominate three representatives upon the Board of Managers of the University in China.

Voted: That, in reply to the request of President Bowen of the University of Nanking, the Board regret that it does not seem expedient to designate to the University for the Language School the funds contributed by members of the Van Deman family in Indianapolis, for the reason that the funds actually available are not sufficient to provide for the proposed building and because of the extremely urgent need for additional equipment in connection with other educational institutions for which this Society is responsible.

That correspondence be had with Mr. and Mrs. Van Deman respecting the possibility of designating their gift to the West China Union University for erection of the Baptist college building.

The meeting adjourned.

Minutes of the Meeting of the Board of Trustees
of the University of Nanking.

July 8th, 1914. 9:30 a.m. 156 Fifth Avenue, New York City.

Members of the Board.

* Frank Mason North	* Percy F. Jerome
* Ralph E. Diffendorfer	* Joab H. Banton
* Frank A. Horne	James H. Franklin
* Robert E. Speer	Ernest D. Burton
John H. Severance	Joshua Levering
Ebon B. Cobb	S. H. Chester
* Archibald McLean	Ed. F. Cook

The members whose names are indicated (*) were present.

Mr. Huntington represented Dr. Franklin. There were present also, President Bowen, Dr. Shields, Dr. Cochran, Mr. Keen, Dr. Garritt, Mr. Carter, Mr. Luce representing Shantung University, and Mr. Fellows, the architect.

Mr. Speer called the meeting to order.

The minutes of the meeting of the Board of Trustees of March 3rd, 1914, and the meeting of the Executive Committee of the Board of March 24th, 1914, were read and approved.

The Secretary reported that the American Baptist Foreign Mission Society had elected Dr. Ernest D. Burton of the University of Chicago as the second member of the Board of Trustees from that Board. Dr. Burton sent his regrets for this meeting. Regrets were also sent by Mr. Severance, Mr. Swasey and Mr. Levering.

The Treasurer, Mr. Carter, reported an itemized statement of receipts and expenditures for the last six months. A copy of the statement is attached herewith.

There was no report from the Finance Committee.

Mr. Fellows was then introduced to the Board and spoke at length regarding his observations and conferences with the Managers in Nanking. A typewritten report by Mr. Fellows, offered herewith for file, had already been mailed to the members of the Board.

After full discussion of the general outline of the University plan, the location of the buildings, the available building material and probable cost of the various buildings;

It was voted: That the Board approve the general arrangement and plans of the University grounds and buildings as drawn by Mr. Fellows and approved by the Managers.

It was voted: That the Board of Trustees approve the general plans submitted by Mr. Fellows for the four buildings of the central university group, *viz.*—Administration, Science, Dormitory and Chapel, subject to the enlargement of the Chapel to accommodate from 1,000 to 1,200 and provided that satisfactory understanding be reached as to the possibility of constructing the buildings for the amounts available, and subject to the approval of the Board of Managers.

It was voted: That the Managers proceed at once with the building of the Operating Pavilion providing \$5,000 additional funds may be secured by the end of 1914. In the event of the failure to secure this money, the Managers are empowered to draw from the Medical funds for equipment and current expense already sent to the field.

It was voted: That the Managers be empowered to go ahead at once with the grading necessary for the buildings of the University group.

The Board then expressed through a formal vote its appreciation of the work of Mr. Fellows at Nanking and for his most satisfactory report presented at the meeting.

There was no report on the revision of the design for the University seal.

For the Committee on Medical School, Mr. Speer reported the following from a letter received from Dr. Pinson of the Southern Methodist Board.

In reference to the Nanking Medical School, will say that we appropriated \$2,000.00 towards the financial expense in 1913 and also \$300.00 for running expense. For 1914 and 1915 we have the \$300.00 continued as an annual appropriation. We have also appropriated for 1915, \$2,500.00, one-half our \$5,000.00 towards the equipment.

I am willing to say on my own responsibility that our Board will be willing to pay the interest on these deferred payments for the \$5,000.00 at least, until they are liquidated. This seems to me to be only fair, and our Executive Committee will, I am sure, back me up in this promise.

For the Committee on Theological School, Mr. Speer reported no change in this situation. The information was given that Dr. Stuart and Mr. Rowe are to be in America next fall and the hope was expressed that the relation of the Theological School to the University might be finally determined at the November meeting.

The blanks containing the necessary information regarding the registration of the Medical School with the Board of Regents of the State of New York have not been received from Nanking.

Mr. Banton reported progress on the legal agreement between the Boards entering the Medical School.

Mr. Banton also reported that he would now proceed with the legal agreement with the American Baptist Foreign Mission Society on the basis of the terms reported to the Executive Committee at its meeting on March 24th, which action was approved by the Trustees at this present meeting.

There was no report from the Library Committee.

For the Candidates Committee, Mr. Speer reported the following cases which were acted upon as indicated :

1. Mr. Reisner and his fiancée, Miss Betts, whose papers are satisfactory, were appointed missionaries of the Board at \$1,050 salary and their out-going was approved with a \$200 allowance for their outfit.

2. Miss Elizabeth C. Walker, whose recommendations are satisfactory, was appointed a missionary of the Board at a salary of \$600, and her outgoing was authorized with \$100 allowance for travelling outfit provided she remained at Nanking permanently, and not for a short term.

3. Miss E. Grace Taylor, who is to go to Nanking for a period of three years or longer to take the place vacated by Miss Pierce, was appointed at a salary of \$600 which salary is assured by a special gift.

Concerning the final payments of \$12,000 due the Foreign Christian Missionary Society ;

It was voted : That the President, Mr. Speer, lay the urgency of the case before the three Boards that have not paid, suggesting that these Boards provide the money upon their own financing. Should the plan fail in a reasonable time, the Executive Committee was empowered to pay to the Foreign Christian Missionary Society, the amount due with interest from January 1st, 1914.

A letter from Mr. Keen concerning further study in Germany next year was referred to the Executive Committee with power.

Regarding the acceptance of the gift of \$5,000 from Mr. Sherwin of Cleveland, it was voted :

The Board of Trustees of the University of Nanking gratefully accept the gift of Mr. Henry A. Sherwin through the American Baptist Foreign Mission Society of the sum of five thousand dollars to be added to the permanent invested funds of the University, and the income to be used for assisting worthy students in the Medical Department of the University, with the understanding that preference will be given to the students nominated by the Medical Committee of the South China Conference of the American Baptist Foreign Mission Society.

It was voted : To refer question of Dr. Hiltner's salary to President Bowen with the request that he consult the Managers and report a recommendation to the Trustees.

It was voted : That a plan for increasing the endowment of the University and a systematic campaign for funds be referred to the Finance and Executive Committee in joint session for report at the next meeting of the Board.

It was voted : To pay \$5.00 toward the current expense budget of the Foreign Missions Conference in accordance with the request from its secretary, W. Henry Grant.

With reference to the date of the beginning of the co-operation of the American Baptist Foreign Mission Society, as presented by Mr. Huntington, it was voted to express the hope that the Society could begin its co-operation with the calendar year 1914.

It was voted : To request the American Baptist Foreign Mission Society to put a man into the normal school as their third man on the University faculty.

It was voted : To adjourn to meet Tuesday, November 10th, 1914.

Minutes of the Meeting of the Executive Committee of the Board of Trustees of the University of Nanking.

July 8th, 1914. 2:30 p.m. 156 Fifth Avenue, N. Y.

Present : Messrs. Speer, Jerome, McLean, Diffendorfer, Huntington, Carter, Bowen, Shields, Garrett and Keen.

The reference by the Trustees in regard to Mr. Keen's further study in Germany was discussed.

It was voted : That the proposal be approved regarding Mr. Keen's study upon condition that the Board of Managers and the American Baptist Foreign Mission Society consent and that \$600 be secured to cover the extra expense.

Minutes of the Meeting of the Board of Trustees of the University of Nanking.

January 13th-14th, 1915. Garden City, Long Island.

At the time of the Annual Conference of Foreign Mission Boards the Trustees of the University of Nanking held their annual meeting. The meeting was called to order at six o'clock on the evening of January 13th, and was opened with prayer by Mr. Huntington. The Minutes of the meeting of July 8th, 1914, having been sent to each member of the Board, were approved without reading.

The Treasurer presented his annual report, which was received and referred to the Finance Committee for auditing.

The rest of the time until eight o'clock was given to a discussion of the Ginling College for Women, and of the

proposed constitution, especially the question of the relation of the College to the Board of Trustees of the University of Nanking. After this discussion the Board adjourned to meet at ten o'clock to consider especially the question of the Union Theological School and its relations to the Board of Trustees, and then adjourned again to meet at eight o'clock on the morning of January 14th to complete the docket.

There were present at the first meeting Messrs. Horne, Speer, Cobb, McLean, Diffendorfer. Dr. Oldham substituted for Dr. North ; Mr. Huntington for Mr. Franklin ; Dr. Ray for Mr. Levering ; Dr. Smith for Dr. Chester, and Dr. Pinson for Dr. Cook.

There had been invited to the meeting representatives of those Women's Boards interested in the Union Woman's College in Nanking (Ginling College). The following women were present :

The Woman's Boards of Foreign Missions of the Presbyterian Church in the U. S. A :

Miss Margaret E. Hodge, 501 Witherspoon Building, Philadelphia, Pa.

Mrs. Noble C. King, 509 South Wabash Avenue, Chicago, Ill.

Mrs. F. G. Mead, Plainfield, N. J.

The Woman's Foreign Missionary Society of the Methodist Episcopal Church :

Miss Ena M. Watson, Lincoln, Nebraska.

Miss Elizabeth R. Bender, 150 Fifth Avenue, New York.

The Woman's Auxiliary of the Presbyterian Church in the U. S. :

Mrs. W. C. Winsborough, Peachtree and 10th Streets, Atlanta, Ga.

The Board of Missions of the Methodist Episcopal Church, South :

Miss Mabel Head, 810 Broadway, Nashville, Tenn.

The Christian Woman's Board of Missions :

Miss Allena Grafton, College of Missions Building, Indianapolis, Ind.

Mrs. Effie L. Cunningham, College of Missions Building, Indianapolis, Ind.

The Woman's American Baptist Foreign Mission Society :

Miss Nellie G. Prescott, Ford Building, Boston, Mass.

Mrs. W. A. Montgomery, 110 Harvard Street, Rochester, N. Y.

There were present at the second meeting Dr. McLean, Dr. Smith, Bishop Oldham, Mr. Huntington, Mr. Speer, Mr. Carter, Prof. Rowe and Prof. Stuart.

There were present at the third meeting Dr. McLean, Dr. Smith, Dr. Pinson, Dr. Ray, Mr. Huntington, Mr. Speer, Prof. Rowe, and Prof. Stuart.

MINUTES OF THE FIRST MEETING.

Mr. Speer laid before the meeting the Minutes of the Board of Control of the Ginling College for its meeting November 16th and 17th, and the proposed Constitution of the College, and a letter from Mrs. Thurston, President of the College, dated August 24th. It was stated that five bodies, both through their Missions and through their Home Boards had officially approved the College and assumed financial responsibility, namely, the Woman's Foreign Missionary Society of the Methodist Church, the Board of Foreign Missions of the Southern Methodist Church, the Christian Woman's Board of Missions, the Woman's American Baptist Foreign Mission Society, and the Board of Foreign Missions of the Presbyterian Church in the U. S. A. The representatives of the Southern Baptist and the Southern Presbyterian Boards also expressed their approval of the project and their readiness to join in it.

The article of the constitution of Ginling College with reference to the Board of Trustees and the actions of the Board of Control at its meeting November 17th with reference to an Advisory Council were taken up for consideration. The provisions in the Constitution with regard to the Board of Trustees were as follows:

Article II, Section I: Each Mission Board entering the Union shall be represented on the Board of Trustees and by three Members on the Board of Control.

Article III, Section I: The Boards in full co-operation shall appoint a body to act as Trustees with powers and duties as defined in Article III, Section 2.

Article III, Section 2: The Powers and Duties of the Trustees shall be as follows:

a. To hold in trust all property and all endowment funds, and to transmit to the Board of Control income of said funds and other moneys received for the college.

b. To take steps for increasing equipment and endowment as demanded by the needs of the college.

c. To confirm appointment of the President elected by the Board of Control and to remove the President if removal is requested by the Board of Control.

The Board of Control at its meeting November 17th voted "To recommend to the Mission Boards that the Board of Trustees of the University of Nanking with such additions as seem advisable be asked to serve as Trustees of Ginling College."

The Board of Control voted at the same meeting with reference to the creation of an Advisory Council, as follows:

We recommend:—

1. The constitution of an advisory Council of women in America to consist of...members, two appointed by each co-operating Board, the special duty of this Council being to interest the home churches in the development of the college with a view to raising funds, increasing equipment, and securing members for the faculty.

2. That the Board of Control shall have the power to confer with the Advisory Council.

3. That this council be representative women capable of co-operating with the Board of Trustees.

4. That this council be distributing agents for literature and other information concerning the college.

5. That a committee of three consisting of the president of the college, one other member of the faculty, and one member of the Board of Control be appointed to keep the Advisory Council regularly informed of the progress and other interesting facts concerning the college and to supply them with interesting material such as anecdotes, character sketches, photographs, such as will aid the Council in their duty of spreading information and increasing interest in the college.

6. That this Committee send such material to the Advisory Council once a month.

The entire time of the meeting was devoted to discussing this constitution and these recommendations of the Board of Control. After full conference it was unanimously voted to

state to the co-operating Boards and to the Board of Control that it was the sentiment of this conference of the representatives of the co-operating Boards and the Board of Trustees that instead of having a separate Advisory Council it would be preferable that the Board of Trustees should be so re-organized as to provide for an adequate representation of women and that the administration of the college under this unified Board would be better than the proposed division of functions between a Board of Trustees and an Advisory Council.

It was agreed that if this plan should commend itself to the Board of Control, that Board and the Board of Managers of the University should be requested to suggest an apportionment of representation on the Board of Trustees based upon an equitable division of the work at Nanking into units, co-operation in each unit entitling a co-operating body to representation proportionately. It was suggested that in view of the desirability of not making the Board of Trustees too large, the maximum representation of any one body should be four Trustees, that accordingly the effort should be made to divide the work into four units as for example; 1st, the Academic Department of the University; 2nd, The Normal School, the Agricultural School, and the Language School; 3rd, The Medical School; 4th, the Ginling College.

MINUTES OF THE SECOND MEETING.

In consultation with Prof. Rowe, and Prof. Stuart the Board took up the question of the relationship of the Union Theological School to the Board of Trustees, the Board of Managers of the Union Theological School having expressed to the co-operating Boards and to the Board of Trustees their desire for a separate incorporation if it could be secured. A letter was presented from Dr. Augustus S. Downing, in behalf of the Board of Regents of the University of the State of New York, in which Dr. Downing wrote that in view of the fact that the Regents had already granted a charter to the

University of Nanking and that any Theological School established in Nanking could affiliate with the University under its charter "and thus acquire all the benefits of incorporation without the multiplication of institutions extra territorial" to the state of New York, and he was "of the opinion that the Regents will hesitate to take any action looking to the incorporating of the Theological School with a separate charter." In view of this letter and after full discussion of all the problems involved, and with the earnest desire to meet the needs of the Union Theological School, it was voted to inform the Board of Managers of the Union Theological School that the Board of Trustees of Nanking University would be glad to act as Trustees also for the Union Theological School in the matter of holding of titles, receiving of funds, etc., leaving the administration of the school as at present undisturbed under the control of the co-operating Missions and their Boards. Prof. Rowe and Prof. Stuart were authorized to send a cablegram to the Union Theological School reporting this action in time for the meeting of the Board of Managers of the School in Nanking in February.

Such a cablegram was prepared by Prof. Rowe and Prof. Stuart and subsequently sent, as follows:

Garritt, Nanking.

RETUGAMEDE XELIDIXINI TASUGUCALA CAGIXAGICO TEGICIHUCO
KENUGEDUJI YEFIGACIBO CAGIGAYASE TEXAXETUXU JEVELROWE
Translation: State authorities refuse separate incorporation. All
Mission Secretaries strongly urge (that) Nanking Trustees hold prop-
erty. Control of Missions absolutely remains unchanged. Trus-
tees willing.

ROWE.

MINUTES OF THE THIRD MEETING.

The following officers of the Board were elected to serve for the year 1915.

President: Robert E. Speer.
Vice President: A. McLean.
Secretary: R. E. Diffendorfer.
Treasurer: Russell Carter.

The following committees were appointed for the year 1915:

Executive Committee: Officers and Chairman of the Finance Committee.

Finance Committee: Chairman, Mr. John L. Severance, F. H. Horne, Joshua Levering, P. F. Jerome.

Candidates Committee: Robert E. Speer, J. H. Franklin, R. E. Diefendorfer.

Library Committee: Eben B. Cobb, Joshua Levering.

Committee on Medical School: E. D. Burton, J. H. Banton, Ed. F. Cook.

Committee on Theological School: Frank Mason North, A. McLean, S. H. Chester.

The action of the Candidate and Executive Committee in appointing Miss Florence May Warner as a nurse and authorizing her departure with Dr. Samuel Cochran was approved.

The budget of the University for the year 1915 was submitted and accepted with the understanding that the President would correspond with President Bowen with reference to some of the details of the Budget and would especially urge upon the Board of Managers an early consideration of the proposed By-laws of the University and the desirability of an earlier presentation of the Budget.

It was voted to express to Mrs. Dudley P. Allen and Mr. John L. Severance the sincere sympathy of the Board of Trustees with them in their great sorrow and loss, and to place on record the Board's appreciation of the generous interest which Dr. Allen had shown in the University and the great help which he had given in the organization and development of its medical department.

It was reported that the Southern Methodist Board had made an appropriation toward its share of the Kuleo property, so that after this appropriation had been received there would remain to be paid to the Board of Missions of the Christian Church only the half shares remaining on the Southern Baptist and the Southern Methodist apportionment, together with the

full \$5,000 as yet unpaid by the Southern Presbyterian Church, on which, however, that Church has agreed to pay interest.

It was reported that in response to the cablegram from the Board of Managers, Mr. Keen, instead of going to Germany for further study, had returned to Nanking to open the work in the Language School last fall.

The Treasurer reported the receipt from Mr. Henry A. Sherwin, of \$5,000 as endowment for the Medical School, the interest to be used in accordance with the agreement with Mr. Sherwin embodied in the Minutes of the Board of July 8th, 1914. This endowment has been invested in securities designated by the Finance Committee.

A letter was reported from the Rev. J. F. Franklin, D.D., in behalf of the American Baptist Foreign Mission Society, reporting the following action:

This will notify you that at the meeting of the Board of Managers held September 16th, 1914, action was taken as follows:

Voted: That in view of action by the Board of Trustees of the University of Nanking, it shall be understood that the formal co-operation of the American Baptist Foreign Mission Society in the University of Nanking, on the basis approved by the Trustees of the University and the Board of Managers of the Society in March, 1914, shall date from January 1st, 1914.

That the appropriation of \$1,800 U. S. in the schedule for 1914-1915 shall be payable during this calendar year, one half about October 1st, and the balance before December 31st, 1914.

Voted: That in view of action by the Board of Trustees of the University of Nanking, the Board of Managers will endeavor to supply a man qualified for service in the Normal School connected with the University, to begin service in the fall of 1915.

That this need be referred to the Committee on Candidates for early consideration.

Letters from President Bowen and from Perkins, Fellows and Hamilton, the architects, were reported with reference to the new buildings, and it was voted, (1) to authorize the Treasurer to pay the architects' bill of December 24th for \$1,000, for architectural services, plans, specifications, etc.,

for the Science Building; (2) to approve the proposal to go forward with the erection of the science building and dormitory covered by the gifts of Mr. Swasey and Mrs. McCormick, with the understanding that no expenditures would be incurred beyond the funds provided; (3) to approve the use of brick as building material, every effort to be made as indicated in Dr. Bowen's letter to secure such brick as will be satisfactory.

The Board adjourned.

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UNIVERSITY OF NANKING

OFFICIAL MINUTES

OF THE

I. BOARD OF TRUSTEES

May 1915—April 1917

March

II. EXECUTIVE COMMITTEE

For 1917

III. BOARD OF MANAGERS

For 1917

IV. HOSPITAL COMMITTEE

For 1917

TREASURER'S REPORT

For 1917

duplicate

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UNIVERSITY OF NANKING

OFFICIAL MINUTES

OF THE

I. BOARD OF TRUSTEES

March May 1915—April 1917

II. EXECUTIVE COMMITTEE

For 1917

III. BOARD OF MANAGERS

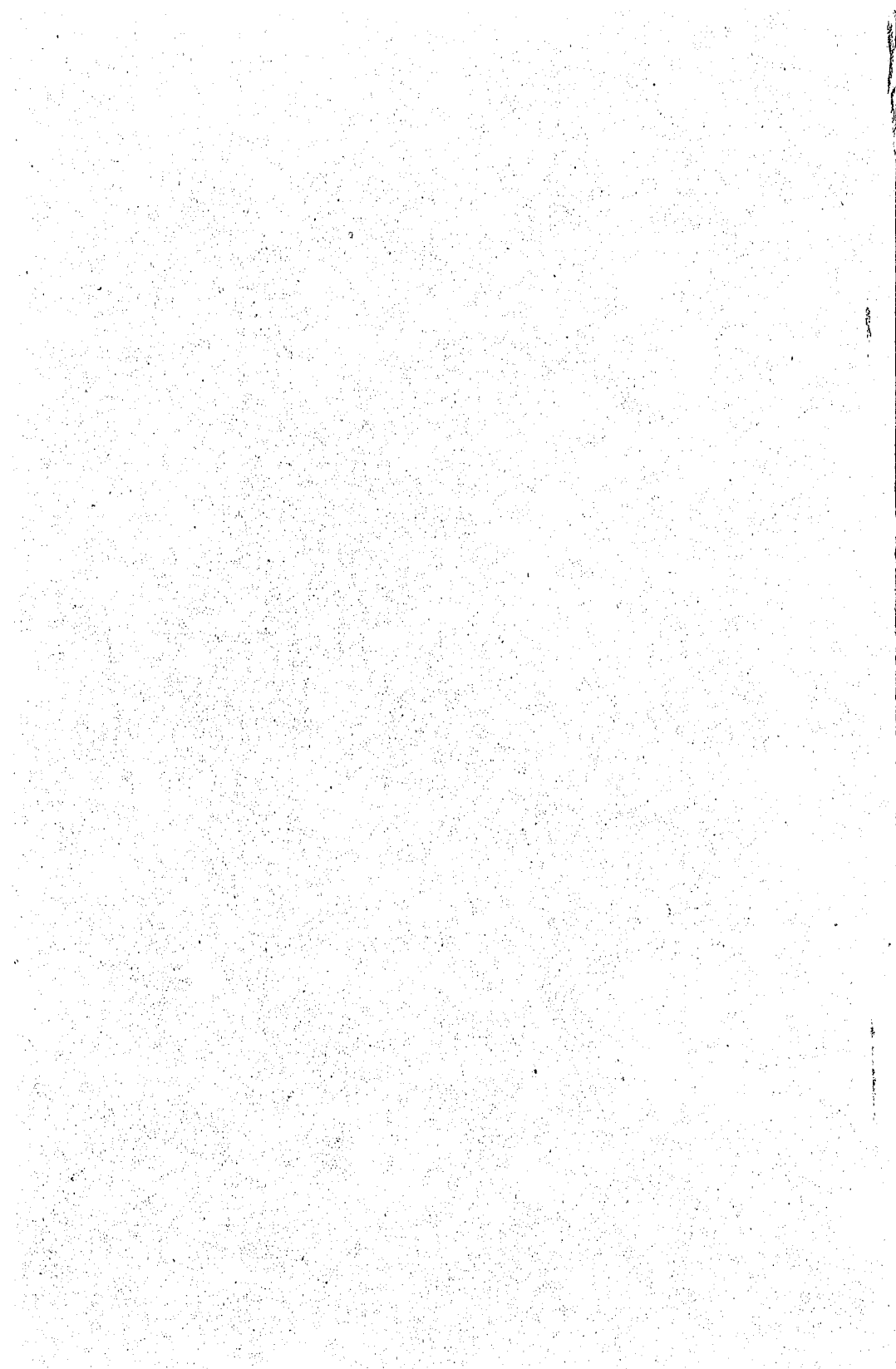
For 1917

IV. HOSPITAL COMMITTEE

For 1917

TREASURER'S REPORT

For 1917



I.
OFFICIAL MINUTES
OF THE
BOARD OF TRUSTEES
OF THE
UNIVERSITY OF NANKING

May 1915—April 1917

MEETINGS OF

March 30, 1915;	November 10, 1916;
March 4, 1916;	December 8, 1916;
June 6, 1916;	April 13, 1917.

The Semi-Annual Meeting of the Board of Trustees of the University of Nanking, Tuesday, March 30, 1915, at 156 Fifth Avenue, New York City.

Members of the Board: John L. Severance, Frank Mason North, James H. Franklin, *Eben B. Cobb, *A. McLean, Ernest D. Burton, *Robert E. Speer, J. H. Banton, Ed F. Cook, *R. D. Diffendorfer, *P. T. Jerome, S. H. Chester, *Frank A. Horne, *Joshua Levering, *Russell Carter, *Treasurer*.

The members who were present are indicated by an asterisk(*). Excuses were presented from Messrs. Burton, Cook, and Chester. Dr. Franklin and Dr. North are in China and Mr. Severance is out of the country. Dr. North was represented by Dr. George Heber Jones.

The meeting was opened with prayer by Mr. Levering.

The minutes of the meetings of January 13-14, having been printed and sent to all the members, were approved without hearing.

The Treasurer's report was read, accepted, and ordered filed.

Mr. Carter also reported the present status of payments to the Foreign Christian Missionary Society on account of the Kuleo property, as follows:

February 16, 1914,	Methodist Episcopal Board, North	\$5,000
February 25,	Presbyterian, North 5,000
May 13,	Baptist, North 5,000
July 16,	Baptist, South 2,500
A total of \$17,500

paid over to the Foreign Christian Missionary Society on account of the \$25,000 due the Society for this property. In addition for this past calendar year, the Methodist Board, South, and the Presbyterian Board, South, have each paid to

us \$300, as interest on their quota of \$5,000, and this additional sum of \$600 has been transmitted to the Foreign Christian Missionary Society. The Foreign Christian Missionary Society, therefore, has now received interest for the year on \$10,000, which is on \$500 more than the balance due the Society on account of this property.

Mr. Carter also reviewed the annual report of the Treasurer of the University, together with the auditor's comments thereon.

VOTED, to acknowledge receipt of the auditor's report and to call to the attention of the Board of Managers the auditor's recommendations with reference to the methods of book-keeping and the accounting of the University funds. The Trustees were glad to note that some of the recommendations are being satisfactorily adjusted.

The Finance Committee presented the auditor's statement with reference to the report and books of the Treasurer of the Board of Trustees. The report was satisfactory and was ordered filed.

The Secretary reported the following elections to the Board of Trustees, each person to serve for a term of three years, beginning January 1, 1915:—

Representing the Foreign Christian Missionary Society,—
P. T. JEROME.

*Representing the Board of Foreign Missions of the Presbyterian Church in the U. S. A.,—*EBEN B. COBB.

*Representing the Board of Foreign Missions of the Methodist Episcopal Church,—*R. E. DIFFENDORFER.

The Secretary then reviewed the report of the Board of Managers meeting held January 28-29, 1915, in Nanking, and the comments thereon by the President and Vice-President of the University. The items referred to the Trustees were considered seriatim.

The Trustees expressed their satisfaction at the final approval of the terms of admission of the American Baptist

Foreign Mission Society into the University as adopted by the Baptist Mission in Nanking and later approved by the Board of Managers, the basis being the terms proposed by the Board of Trustees and approved by them and entered in the Minutes of the meeting of March 3, 1914.

VOTED, to approve the recommendations concerning the affiliation of the Church Missionary Society with the Medical Department of the University as outlined in the resolutions.

- I.
 1. Students, in order to matriculate, shall meet the requirements for admission as published in the current catalogue.
 2. Students shall take the pre-clinical course prescribed by the Medical Department of the University of Nanking, at the conclusion of which they will receive certificates for courses completed.
 3. The responsibilities of the University Medical School shall cease with the completion of the pre-clinical course.

II. All the students from the Church Missionary Society, entering under these conditions, shall pay the same fees and be subject to the same regulations as other students.

III. As a contribution towards this pre-clinical instruction the Church Missionary Society shall provide one qualified physician on the faculty together with his salary and residence.

Should the number of students from the Church Missionary Society grow disproportionately large, it is expected that the Church Missionary Society shall meet its proportional share of the additional expense in staff, current expenses, and equipment.

IV. The Church Missionary Society shall be entitled to one representative on the Board of Managers of the University of Nanking as provided by the action of the Trustees in New York, April 15, 1913.

VOTED, to approve the recommendation of the Managers to authorize the Executive Committee of the Board of Managers to make efforts to secure from the Chinese sufficient land suitably located within the Nanking City limits, if possible, for the use of the Agricultural Department and further

to raise contributions in China or abroad up to a limit in gold of \$25,000 for building and equipment, providing the titles of the property are vested in the Board of Trustees as is the other property of the University. The Board also asks the Executive Committee of the Managers to report to the Trustees their plans for further development of the Agricultural Department.

The Trustees reviewed the following action of the Board of Managers with reference to the needs of the Medical School.

"The following motions were then made and carried in regard to funds to be raised for the new hospital for Kuleo:

1. That \$1,000 gold be raised by direct appeal for the maintenance of free beds in the Drum Tower Hospital.
2. To urge the raising of \$5,000 gold, each year for three years, to meet the expenses of the Medical School and maintenance of the College Hospital.
3. To secure the services and salaries of two trained nurses for the Hospital, appointment to be made as soon as possible.
4. That we further urge the authorization by the Trustees of those going on furlough to seek, in addition to the endowment of gold \$300,000 needed for the other departments, an endowment of gold \$300,000 for the Medical School and Hospital."

Dr. Speer reported a letter from Dr. Cook of the Southern Methodist Mission Board advising the Trustees that Dr. F. P. Manget, now in charge of the Southern Methodist Hospital at Huchow, had been elected by the Managers to a position in the medical faculty of the University. The Executive Committee of the Board of Missions of the Methodist Episcopal Church, South, approved of the selection at its meeting on February 25, his work to begin at the expiration of his furlough, which is due in 1915.

Dr. Speer reported that the China Medical Board of the Rockefeller Foundation had replied to the statement of needs prepared by the Board of Managers of the Medical School with a request that definite information be given with reference to the cost of the support of two foreign missionary

doctors, two foreign nurses, two Chinese assistants, and the equipment needed for the buildings already on the ground used for the Medical Department.

VOTED, to express our appreciation of the interest of the China Medical Board in the Medical Department and to inform them that it is the judgment of the Board of Trustees that \$2,250 or \$2,300 a year is a reasonable amount for a married missionary and half that amount for a single missionary, to which, if agreeable, there should be added an amount equivalent to house rent. The Board suggested that no reply be sent with reference to the equipment of the Medical School until complete detailed statements could be secured from Nanking. It was also felt that whatever amounts for the support of foreign missionaries were decided upon by the China Medical Board for Peking would be satisfactory to the workers in Nanking.

The Board recognizes the urgency of the need of endowment for the Medical School and will be glad to take it up definitely with Dr. Brown when he comes to America on his furlough.

The Board noted the action of the Managers with reference to the use of English in the Medical School and hopes that the Managers will inform the Board of their action on this matter at the next meeting of the Board of Managers in June.

The question having been raised with reference to the securing of new workers for Nanking by departments of the University or the Board of Managers, independently of the Mission Boards, the Trustees desire to express their judgment that all additions from America to the staff of the University and its various Departments not provided for by the co-operative Mission Boards should be passed upon by this Board, and all funds for the support of the University should pass through the hands of the Treasurer of the Trustees.

Dr. Speer had information that the annual report of the University as required by the Regents had been received and

forwarded to the Board of Regents. The Trustees desire to bring to the attention of the Managers the necessity of having this report as required by the Regents in August of each year, if possible, and that the reports be sent in duplicate in order that one may be kept on file in the office of the Secretary of the Board of Trustees.

In accordance with the action of the Trustees at its January meeting, the Secretary laid before the co-operating Mission Boards the alternate propositions with reference to the relations of the proposed Ginling College to the University Board of Trustees. The Foreign Christian Missionary Society, the Northern Presbyterian Board, the Southern Presbyterian Board, the Northern Baptist Board, all replied favoring the reorganization of the Board of Trustees in such a manner as to provide for an adequate representation of women, thus making it possible for one Board of Trustees in America to represent the University and Ginling College. The Southern Baptist Board was not yet ready to act on the question of participation in the Ginling College. The Southern Methodist Board preferred to refer the matter to their Mission in China and await advice from them. The Trustees also had before them the approval of the Board of Managers of a Board of Trustees in America which would represent both the University and the Women's College and also the Nanking School of Theology.

Commenting on the above items, Dr. Speer reported that a conference had recently been held of representatives of the Board participating in Ginling College and the Educational Commission of the Continuation Committee of the Edinburgh Conference, which conference had resulted in referring the whole matter of the relation of union women's colleges and union universities to Boards of Trustees in America, to a larger conference to be called some time in the future by a special committee of six appointed for that purpose. Thus the matter for the present awaits further deliberation.

The Managers brought to the attention of the Trustees their appreciation of the action of the Trustees on March 3, 1914, urging Mission Boards to agree to provide the amount of the salary of missionaries in case a full quota of men are not on the field. The Managers urged that this action be brought to the attention of any Society failing to comply with this request.

VOTED, to approve of the recommendation of the Managers that Judge Lobingier, Shanghai, be elected University Examiner to comply with the requirements of the Regents, in the place of Dr. A. P. Wilder, who is now in America.

With reference to the erection of new buildings, Dr. Speer reported the following items:

1. That Mr. Swasey had begun his payments on his gift of \$25,000 for a new Science Building.
2. That no word had been received regarding the beginning of the payments by Mrs. McCormick on the dormitory and that he would take the matter up again with her.
3. That no further word had been received with reference to the funds for the Administration Building.
4. Mr. Day reported his willingness to go ahead with a chapel which could be built within the amount which he had specified for that purpose.

VOTED, to approve the action of the Managers to go ahead at once with the construction of the Science Building and the dormitory and that an effort be made to ascertain from the architects what sort of a chapel could be built for \$20,000 and, when money for the Dormitory, Administration Building and Chapel is provided, that the Executive Committee of the Trustees be authorized to empower the Managers to go ahead with these buildings.

Regarding the recommendation from the Managers that the titles of all residences, including those of the medical faculty, be vested in the Board of Trustees, it was voted to

ask the Managers for a list of the residences and the titles of each one. The Trustees expressed their general approval of the action of the Managers with reference to this matter.

Referring to the action of the Managers with reference to the raising of \$3,000 gold for a High School open-air gymnasium, the Trustees VOTED to ask the Managers for as complete a list as possible of the present needs of the University, including new buildings, equipment, and staff, in order that the Trustees may vote intelligently with reference to the various requests that come to meet these needs.

After reviewing the changes in the proposed By-laws as submitted by the Managers, the Board VOTED to approve the changes and to adopt the Historical Statement and the By-laws as a whole and ordered that they be printed and that copies be sent to the offices of all co-operating Mission Boards and the University of Nanking.

VOTED to approve the request from the Managers that C. S. Settlemyer be given permission to advance personal funds to build his own house on the understanding that the University would rent the same until such time as the University could pay for it, on condition that the house be built on University property, the plans shall be passed upon by the Executive Committee, and that the rent shall not exceed 6% of the amount invested.

The Committee on Medical School reported through Mr. Speer that the necessary papers for the registration of the Medical School with the Board of Regents had been received from Nanking and had been sent to the Regents and that they would be recommended favorably to the April 16 meeting of the Regents.

For the Library Committee, Dr. Cobb reported that a list of reference books needed for the library in Nanking had been received and that the publishers had been asked to submit prices and it is hoped to cover the amount by a special gift.

VOTED to ratify the appointments to the Board of Managers for 1915, as follows:—

Arthur J. Bowen, *Ex-officio* Chairman.

Samuel Cochran, M.D.	} Presbyterian, North
Joseph C. Garritt	
John E. Williams	
Edwin C. Lobenstine	
Li Hou-fu	} Disciples of Christ
Frank E. Meigs	
Elliot I. Osgood, M.D.	
Alexander Paul	
John C. Ferguson	} Methodist Episcopal, North
Frank D. Gamewell	
Robert C. Beebe, M.D.	
Wilbur F. Wilson	
Chang Po-ling	} Elected by the Board of Managers
Hwang Hsi-chen	
Chenting T. Wang	
M. D. Eubank, M.D.	} Baptist, North
J. T. Proctor	
F. J. White	
Adrian S. Taylor, M.D.	} Baptist, South
R. V. Taylor, alternate	
W. H. Park, M.D.	Methodist Episcopal, South
A. A. McFadyen, M.D.	} Presbyterian, South
P. F. Price, alternate	

VOTED to request the Board of Managers that the list of the Board of Managers be divided in groups of three, in accordance with the By-laws just adopted and that a report of those to be approved from year to year be forwarded to the annual meeting of the Board of Trustees in December.

The Committee on By-laws was discharged.

There was no report from the Candidates Committee.

There was no report from the Committee on Theological School.

There was no report from Mr. Banton regarding the legal agreement with the Boards entering the Medical School with the American Baptist Foreign Mission Society.

Mr. Luce, representing Shantung University, appeared before the Board and stated that a letter had been received from J. E. Williams regarding the payment of \$1,000 by the Shantung Board of Trustees toward the expenses of Mr. Fellows, the architect, on account of his trip to China during which he did work for Shantung University, as well as for Nanking. After a full discussion of the matter, it was VOTED to refer the question to Dr. Williams for complete information and correspondence and that the Executive Committee be empowered to act.

The Board VOTED to adjourn to meet in annual session on December 3, 1915.

The Semi-Annual Meeting of the Board of Trustees of the University of Nanking, March 4, 1916, 3.30 p.m., at 156 Fifth Avenue, New York City.

Members of the Board:—A. McLean, *S. H. Chester, *R. E. Diffendorfer, *J. H. Banton, *R. E. Speer, F. A. Horne, *P. F. Jerome, *J. H. Franklin, *F. M. North, *J. L. Severance, E. D. Burton, Ed F. Cook, *E. B. Cobb, J. Levering, Russell Carter, *Treasurer*.

Members whose names are indicated* were present. Excuses were presented from Messrs. Horne, McLean, Burton, Levering, and Cook.

The meeting was called to order by Dr. Speer, and Dr. Chester offered prayer.

Professor Bailie and Professor Hummel of the University Faculty, who were present, were asked to sit with the Board during the meeting, and Messrs. Hu and Tao, two of the University graduates who are studying in Columbia University, were welcomed by the Board.

The minutes, having been sent by mail to all of the members, were accepted without reading, with the exception of a possible correction in the item which concerned the

relation of the Theological School and Ginling College to the Board of Trustees. The exact form of this minute is now in the hands of legal counsel and will be determined by them and then inserted in the minutes.

The Treasurer's report was read, accepted and ordered filed.

The Finance Committee reported that the auditors had examined the accounts of the Treasurer and had sent a duly signed certificate, which was received and ordered filed. The Board expressed its hearty appreciation to the Treasurer for his faithful and efficient services.

Mr. Bailie then addressed the Board, tracing the Agricultural Department from the beginning, pointing out the difficulties which had to be overcome in the early days of the colonization scheme and also the effects upon the Chinese people of his success in the new movement. Professor Bailie urged the Board to provide a tract of land near the University for the use of the Agricultural Department for experimental purposes and indicated \$6,000 (gold) as the amount needed for this purpose.

Professor Hummel was then introduced to the Board and spoke of the need of religious education and its adaptation to the Chinese. He was especially interested in aspects of Chinese home life as they influenced the content and method of religious education.

Mr. Tao responded to Dr. Speer's invitation to address the Board with an exceedingly interesting and well-thought-out discussion of the strong points in the University and some of its present needs. Speaking as an alumnus of the University and as a young man who expects to give his life to educational administration in China, Mr. Tao offered the following suggestions for the development of the University:

1. A curriculum more adapted to the needs of the Chinese people, taking into account especially their social life.
2. Discourage the sending out of ill-prepared teachers for the public school system. The need for teachers is so great

that high-school students and freshmen become teachers before they are prepared for their task.

3. Professors who are on furlough or by special arrangement should spend time in American educational institutions for the study of educational problems.
4. The schedule of salaries of professors should be based more upon fitness and ability than upon the term of experience.

Mr. Hu, in a few words, gave his impressions of the University and made two suggestions:

1. The teaching profession in China lacks professional solidarity, growth, and consciousness. He urged especially the establishment of summer schools, where highly trained teachers of American colleges and universities, real experts, could contribute to the growth of teachers in China.
2. The rapid development of the Normal School and the inclusion of emphasis on education in the University curriculum itself.

There were no reports from the Executive Committee, the Candidates Committee, or the Library Committee.

The Medical School Committee reported through its Chairman, Dr. Speer. The action of the Trustees on January 14 was reviewed and Dr. Speer read letters from Dr. Bowen, Dr. Williams, and Dr. Brown, received since the last meeting (January 14). These recent letters indicated that the sentiment of Nanking is against the termination of medical education in the Chinese language in Nanking. The men in China have also made some approaches to the Chinese of their local province and have organized a Medical Association, proposing that this Association take over the support of the Hospital, with the understanding that the University continue the support of the Medical School. Dr. Brown pointed out in his letter that this action on the part of the men in China seemed to be a breach of faith with the resolutions, both of the Managers and the Trustees, regarding co-operation in the proposed new Medical School in Shanghai, to be started by the China Medical Board of the Rockefeller Foundation. This matter was so important that it was proposed that copies of all this

correspondence be furnished to members of the Board of Trustees and Dr. Buttrick, and that a special meeting be called for April 14, at 2.30 p.m., at which time the Board could meet with Dr. Buttrick and discuss the whole matter.

The Board adjourned to meet April 14, or, if Dr. Buttrick cannot be secured that day, on some day to be set by Dr. Speer and Mr. Diffendorfer.

Actions Taken by Board of Trustees of the University of Nanking—June 6, 1916.

The Trustees then took up for extended consideration the question of the Medical School, the Hospital and the pre-medical courses of study in the University. The action of the Board of Managers in Nanking on September 30, 1915, and of the Board of Trustees in New York on January 14, 1916, were recalled to the attention of the Board as follows:

Resolution re Co-operation with China Medical Board.

Action taken by Board of Managers, University of Nanking, September 30, 1915.

WHEREAS: The China Medical Board of the Rockefeller Foundation has in view the provision for adequate medical education in the Lower Yangtse Valley, projected and maintained in cordial sympathy with the missionary societies, and,

WHEREAS: It is desirable to co-ordinate in the wisest way the existing medical schools in this section of China,

RESOLVED: That the Board of Managers of the University, with the expressed approval of the Trustees of the University, assure the representatives of the China Medical Board of their hearty co-operation in bringing this about, and appoint a Committee to confer with them.

RESOLVED: That, should it be decided to establish in Shanghai a school using English as the medium of instruction, the Committee appointed to confer with the China Medical Board assure the Board of the desire of the University of Nanking to co-operate in such an institution.

RESOLVED: That the Committee also call the attention of the China Medical Board to the urgent need of making some adequate provision for medical education in Mandarin in this section of China.

RESOLVED: That this Committee be authorized to represent the University in negotiations with other institutions concerned.

Action from Minutes of the Annual Meeting of Board of Trustees of the University of Nanking, January 14, 1916.

The Board gave careful consideration to the problem of the Medical School in the light of the new situation created by the proposals of the China Medical Board of the Rockefeller Foundation.

The Board listened to the reading of the letter of Dr. Shields, dean of the Medical School, dated December 2, and to a statement from Dr. N. Worth Brown, and had before it also the resolution adopted by the Conference of the three committees representing the University of Nanking Medical School, St. John's University and University of Pennsylvania Medical School, and the Harvard Medical School, as follows:

"Inasmuch as the China Medical Board of the Rockefeller Foundation has in view the establishment of a medical school in Shanghai, which shall work in cordial and sympathetic co-operation with missionary societies, and in which it is desired to merge existing medical schools, the representatives of St. John's University and Pennsylvania University Medical School, of the University of Nanking and of the Harvard Medical School in China, in a joint meeting held in Shanghai, Thursday, November 4, 1915, extend a cordial invitation to the China Medical Board to establish in Shanghai a Medical School, which shall be conducted by a Board of Trustees, upon which should be represented the governing bodies of the co-operating schools."

After full discussion, it was voted:

1. That the Board of Trustees of the University of Nanking is cordially ready both directly and through the Board of Managers upon the field to co-operate with the China Medical Board in medical education in China in an effort to realize in a medical school in Shanghai the highest educational ideals for the training of Chinese doctors, and at the same time to conserve and forward missionary interests.

2. It was further voted that it was the deep conviction of the Board of Trustees that adequate provision should be made also for the training of Chinese doctors in medical schools in the vernacular.

3. It was further voted that pending the establishment of the proposed school in Shanghai and any further development in the field of vernacular medical education, the Medical School of the University should be continued with assurances to all students received that provision would be made for their completion of their full medical course.

Dr. Williams made a full statement of the present conditions on the field. He described the establishment of the Kiangsu Public Health Association by the Chinese which assures their generous co-operation in the support of the Union Hospital and in promoting measures for the improvement of

public health. He explained that while the Chinese strongly desire the continuance of the Medical School giving instruction in the vernacular their co-operation in the new association was not conditioned upon such an arrangement. He explained the difficulties which the Managers are experiencing in obtaining and holding an adequate faculty in view of the new conditions, their desire to continue the Medical School, if possible, and yet their misgiving as to whether this could now be done and their doubt as to whether, if it should be attempted, the University could aid the proposed Medical School of the China Medical Board in Shanghai as it is its desire to do. The object and spirit of the China Medical Board in its proposals were recalled as these have been expressed in the letter of Mr. John D. Rockefeller, Jr., to the Mission Boards of March 15, 1915, and in many other statements, and in conversations of missionaries and of members of the Board with representatives of the China Medical Board.

The Trustees recognize clearly the difficulties of the problems to be solved:

(1) The fulfillment of their duty to the Chinese, students, members of the Board of Managers and officials and friends of the University.

(2) The preservation of the co-operation represented in the University through the Medical School; one of the most helpful and important attempts at co-operation which has yet been made and which it would be a calamity to imperil or destroy.

(3) The proper development of the University and of its fullest service to the Chinese people.

(4) The extension of the largest possible measure of co-operation and help to the China Medical Board in its generous plans for Central China.

After full discussion and the presentation of a memorandum from Dr. Cook, the following action was taken:

In view

(1) Of the large plans of the China Medical Board for the advancement of medical education and for the relief of suffering in China, and

(2) Of the changed conditions in the field of medical education in China which have ensued, and

(3) Of the fact that the aims and purposes of the China Medical Board clearly set forth are so accordant with the aims and purposes of the University in the founding and maintenance of its Medical School:

I. RESOLVED that the Medical School of the University be continued only in harmony with the plans of the China Medical Board in the Shanghai Medical School, and that it should undertake only such work and for such a period of time as shall best enable it to meet the immediate present needs of the field and to prepare for and advance the proposed undertaking in Shanghai.

II. RESOLVED FURTHER that the University continue and strengthen the work of the University Hospital, developing its co-operation with the Chinese and rendering through it and its staff as much service as possible to the Chinese people in hygiene, sanitation, and public health. That it is the strong conviction of the Trustees that the large and helpful measure of missionary co-operation represented in the University may be preserved and must be preserved in the continued united support and administration of the University Hospital in its enlarged service.

III. RESOLVED FURTHER that the scientific courses of the University as well as its general teaching and its distinctive Christian influence should be continuously and earnestly strengthened, so that the University may make the largest possible contribution to the cause of education and of adequate preparation for medical and other graduate professional training, as well as of evangelistic effort, and promote the well-being and advancement of China, and that the co-operating churches be appealed to for the support in men and money necessary for such purposes.

IV. RESOLVED that the President of the Board with two other members be appointed a committee to confer with the China Medical Board as to such co-operation as the University may be able to give, and that the Committee have power to

act in behalf of the Board on the questions of the measure of work and period of continuance of the Medical School of the University.

V. RESOLVED That Dr. Williams be requested to discuss with the co-operating Boards the questions involved in these resolutions.

Meeting of the Board of Trustees of the University of Nanking, Friday, November 10, 1916, at 156 Fifth Avenue, New York City.

Members of the Board: *Frank Mason North, *R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, *John L. Severance, *Eben B. Cobb, A. McLean, *Percy F. Jerome, *Joab H. Banton, *James H. Franklin, Ernest D. Burton, *Joshua Levering, S. H. Chester, *Ed F. Cook.

Ginling College Committee: Miss Bender, Mrs. Peabody, Mrs. Atwater, *Miss Hodge, Miss Head.

The meeting was called to order by the Chairman, Dr. Speer, and prayer was offered by Dr. Cook.

Those members of the Board whose names are indicated by* were present. Excuses were read from Messrs. Horne, McLean, Burton, and Chester, and Mrs. Peabody, Mrs. Atwater, Miss Bender, and Miss Head.

Dr. Speer recognized the presence of Dr. N. Worth Brown, Dr. Eubank, and Dr. Gamewell (all of China), Dr. Goucher, Professor W. Adams Brown of Union Seminary, and Mr. Lewis J. Owen, all of whom were present at the meeting by invitation.

The minutes of the meeting of June 6, having been typed and sent to all the members of the Board by mail, were approved without reading.

Dr. Williams, the Vice-President of the University, made a statement with regard to the University Hospital and its continuance in accordance with the action of the Board of

Trustees on June 6, 1916, and reported the correspondence of Dr. N. Worth Brown and himself with Dr. Buttrick of the China Medical Board, and his conference with Dr. Buttrick, and presented the following letter from him on behalf of the China Medical Board.

"Here are the resolutions making appropriations for the hospital at Nanking, precisely as they appear in our minutes:

The Director presented a letter from Doctors N. Worth Brown and J. E. Williams making an application for a grant to Nanking University for its hospital, and a cablegram from Mr. Greene recommending that the sum of \$9,250 a year for five years be appropriated on account of current expenses as follows:

1 physician, salary and allowances	\$2,500
3 nurses, salaries and allowances	3,750
Maintenance	3,000
				<hr/>
				\$9,250

upon the condition that the University shall provide annually for five years the following amounts:

3 physicians, salaries and allowances	\$7,500
1 nurse superintendent, salary and allowances	1,250
Maintenance	3,000
				<hr/>
				\$11,750

On motion, it was

RESOLVED that the sum of nine thousand two hundred and fifty dollars (\$9,250) a year for five years beginning January 1, 1917, be and is hereby appropriated to the University of Nanking for current expenses in its hospital, on condition that the University shall provide annually for five years beginning on the same date the sum of eleven thousand seven hundred and fifty dollars (\$11,750) for current expenses of the hospital.

The Director reported a further application from Dr. J. E. Williams, Vice-President of the University of Nanking, for the sum of \$25,000 towards a total of \$50,000 to be used for their medical work as follows:

Out-patient department...	\$35,000
Equipment	10,000
Additional residence	5,000
				<hr/>
				\$50,000

On motion, it was

RESOLVED that the sum of twenty-five thousand dollars (\$25,000) be and hereby is appropriated to the University of Nanking for buildings and equipment, upon the condition that the Trustees of the

University of Nanking shall secure in cash a further sum of twenty-five thousand dollars (\$25,000) for the same purpose on or before December 31, 1917."

Dr. North inquired as to whether or not the proposals of the China Medical Board were in harmony with the opinions of the President and Managers of the University and also Mr. Greene of the China Medical Board in China.

In reply, Dr. Williams read the cables from President Bowen and Mr. Greene showing that the action taken by the China Medical Board was in entire harmony with the requests from China.

Mr. Severance asked what the present arrangement is with reference to the support of the Medical School by the Boards.

Dr. Williams replied that, on the basis of the Medical School and the Hospital, the Boards are now providing each one doctor and \$300. If some of the Boards withdraw their co-operation, we shall then need additional support from the Mission Boards which remain in order to meet the conditions of the offer of the China Medical Board.

Dr. North reported for the Northern Methodists that the medical situation in Nanking was causing them much concern and that the feeling of the Northern Methodist Board is that there should be no retreat in medical work in Nanking. "It would seem to be of the utmost importance that we should maintain strongly our relation to this hospital not for the sake of securing the co-operation of the China Medical Board, but we ought not to accept the substitution of their resources or their leadership for the resources of the church and the resources of our own leadership.

Dr. Williams reported a communication from Dr. McLean of the Foreign Christian Missionary Society as follows: "I would recommend to my Committee the increase of our appropriation of \$300 to the University of Nanking to \$1,000, if it were necessary in order to maintain the efficiency of the work."

Dr. Franklin of the American Baptist Foreign Mission Society felt that we should be slow to do anything that would interfere with the development of the University. There is more at stake than the maintenance of the medical work. "I should regret it very deeply," said Dr. Franklin, "if practical conditions interfered with the success of union work at Nanking. It would be a very serious blow to union work in China as a whole if any practical conditions were allowed to interfere. Those who do not favor union work would say 'See what happened at Nanking.' I do not know that the members of the Board in general understand the relation of our own Board to this school, which is somewhat different from any other Board participating. There are several other Boards who participate in lower courses, higher courses, medical work and everything. Those of you who are acquainted with China and the territory as occupied, know that the Board which I represent has no work within 175 miles of Nanking except such work as we are doing in the University. When opportunity came, we were very glad to enter into participation of the Normal School and the Language School. I have no thought of these proposals affecting our loyalty to Nanking. This relationship must not be disturbed. On the other hand, we are facing some acute problems. We have four hospitals in our mission facing similar situations. I am not prepared to speak with authority for our Board, but at present I do not see how we can make such large expenditure for hospitals we are already supporting and make any increase at Nanking."

Mr. Levering, representing the Southern Baptist Board, said that their situation was somewhat similar to the Northern Baptists. They have no work in the Nanking region. He quoted Dr. Ray saying that the Southern Baptist Board will continue their co-operation as long as the Medical School is there, but doubts whether their Board will continue work in Nanking beyond the time of the Medical Department proper.

Dr. Cook, for the Southern Methodist Board, regretted that he did not have an opportunity to present this matter to his Board for definite action. He expressed the hope and confidence that his Board would be able to live up to the measure of the obligation they have assumed under the old arrangement.

Dr. Speer reported a letter from Dr. Chester of the Southern Presbyterian Board as follows: "I am anxious for us to keep in touch with the Nanking work if we may have such a revival of religion that would cause our people to come up to the help of the Lord in something like an adequate way for the support of our work. I would heartily favor making such an appropriation as would be our reasonable share for the support of Nanking."

Dr. Speer, for the Northern Presbyterians, said that they had no medical work in Nanking prior to the establishing of the Medical School and did not intend to establish any. They are now, however, involved in a common responsibility and are prepared to meet it. For the Mission Boards to abandon their medical work in Nanking would be disastrous and would mean that hospitals at other centers would be affected. If the Boards break down in their ability to do an efficient piece of work in Nanking, we might just as well say to any co-operative agencies, "We are incompetent in this field and cannot take our share."

Dr. William Adams Brown was asked to speak with reference to his impressions of Nanking and the University on his recent trip to China. Dr. Brown assented to all that Dr. Speer said with reference to the importance of medical work in Nanking and of the maintenance of the work as a union enterprise. He also commended most highly the general work of the University, the Agricultural Department and the Theological School.

Dr. Goucher spoke: "Nanking is the outstanding union enterprise in China. Three matters strike me as vitally

important (1) the maintenance of the union hospital, (2) the strengthening of the theological department, and (3) the strengthening of the pedagogical department.

It was voted :

1. That the Board of Trustees of the University expresses its hearty appreciation of the generous offer of the China Medical Board and accepts the same upon the conditions indicated.
2. That the Board of Managers of the University be authorized to maintain and administer the Hospital on the basis of the support thus provided.
3. That in order to supply the support guaranteed by the University, it is the judgment of the Trustees that the happiest arrangement, if it should be found practicable, would be for the co-operating Boards to continue for the period of five years their previous arrangements on account of the Medical School and Hospital, namely, to provide each a medical missionary or the equivalent of his support in money plus a grant of \$300. That if any of the Boards find this impossible in view of the changed conditions, the three Boards which have offered to do so (i.e., the Methodist, Christian and Presbyterian Boards) should provide each one physician and some one of the other Boards the amount needed for the nurse superintendent, and that the \$3,000 for maintenance be supplied by grants from the Boards in such amounts as they may be able to provide. That, if no Board can provide the nurse superintendent, the amount needed for her support (\$1,250) and the \$3,000 for maintenance be provided by equal apportionment among the co-operating Boards. If none of these plans can be carried out it is understood that the Methodist, Christian and Presbyterian Boards will stand ready, as a last resort, to provide \$1,000 each toward maintenance to insure the continuance of the hospital.
4. That with regard to the enlarged equipment and dispensary building a committee of three be appointed to con-

sider how the amount falling to the Trustees may be provided. Committee appointed : Messrs. Severance, Horne, and Banton.

Mr. Lewis J. Owen of Cleveland, Ohio, was presented to the Board as a candidate for the position of treasurer in Nanking. It was voted to approve the appointment of Mr. Owen as treasurer of the University of Nanking, subject to the approval of his papers and credentials by the Candidate Committee.

Miss Hodge then presented the Minutes of the Ginling College Committee of the meeting held Tuesday, September 19, 1916. It was voted that the Trustees receive with satisfaction the information with reference to the progress of Ginling College and voted to confirm heartily the actions taken which came within the function of the Board of Trustees to consider.

It was voted that the Trustees give approval to the plan, if deemed desirable by the Ginling College Committee, of adding advisory members to that Committee, representing institutions such as Smith College undertaking co-operative relationship to Ginling, with the understanding that any such members to be added to the Ginling College Committee shall be nominated to the Board of Trustees for formal election.

It was voted that the decision to erect the chapel at this time be left to the Board of Managers in view of prevailing exchange rate conditions, cost of building material, etc., with the understanding that they are free to proceed if they think best and if the building can be completed within the amount provided.

It was voted that the time for Dr. Williams' return to China be left to his discretion.

It was voted to adjourn to assemble on December 8, the date of the Annual Meeting.

The Annual Meeting of the Board of Trustees of the University of Nanking, Friday, December 8, 1916, at 156 Fifth Avenue, New York City.

Members of the Board: Frank Mason North, *R. E. Diffendorfer, Frank A. Horne, *Robert E. Speer, *John L. Severance, *Eben B. Cobb, A. McLean, Percy F. Jerome, *Joab H. Banton, *James H. Franklin, Ernest D. Burton, Joshua Levering, S. H. Chester, *Ed F. Cook.

Ginling College Committee: *Miss Bender, *Mrs. Peabody, Miss Head, *Mrs. Atwater, *Miss Hodge.

The meeting was called to order by Dr. Speer.

Prayer was offered by Mr. Banton.

The names of the members present are indicated by *. Excuses were read from Drs. North, McLean, and Chester, and Messrs. Levering and Horne.

Dr. McLean, Dean of the China Medical Board's new Medical School in Peking, Dr. F. D. Gamewell, and Dr. Coffin were present by invitation at different times throughout the day, and spoke to the Board.

The minutes of the meeting of November 10, 1916, were read and approved.

According to the decision of the special meeting on November 10, the docket of the meeting included special presentations of the needs of the University, its problems and its opportunities. Much time was spent in prayer for the Trustees, the President, and Managers, the faculty, students, and friends of the University.

Dr. Franklin spoke on behalf of all missionary leaders on the danger of getting away from the point of greatest emphasis in mission work, namely, its spiritual aspects. We have held as important, efficiency, co-operation, the adequate preparation of missionaries, the financial credit of Mission Boards, and the material equipment of our missions, but we need ever to keep in view the dominating purpose of the missionary

enterprise which is spiritual. He asked particularly that we come back to two things; (1) to methods of absolute simplicity, and (2) to more emphasis upon the sacrificial life.

Dr. Speer led in prayer.

Mr. Diffendorfer spoke of the three departments of the University which appealed particularly to him and concerning which he had had many conversations with Chinese young men now studying in America, especially those from Nanking, namely, the Theological School, the Scientific Department, and the Normal Training Department. Both in theology and pedagogy the world is to-day in an upheaval and Mr. Diffendorfer pleaded particularly for the organization of these departments upon a most thorough-going basis with forward-looking policies.

Dr. Cobb led in prayer.

Miss Bender on behalf of the Ginling College Committee read extracts from a letter from Mrs. Thurston, the president of Ginling College. Miss Bender pointed out two difficult but vital aspects of Ginling College, the co-operation of the Chinese and the problem of relating Chinese teachers to the staff.

Dr. Sailer led in prayer.

Mr. Banton spoke of the personal spiritual blessing which had come to him as a layman, a lawyer, in the privilege of serving on the Board of Trustees and in his study of the progress of union educational efforts at Nanking and its influence on foreign missionary policy.

At the close of this season of conference and prayer the docket of business for the day was considered.

Mr. Diffendorfer reported for the sub-committee on ways and means of raising \$25,000 to meet the offer of the China Medical Board as follows:

"The Sub-Committee on the Offer of the China Medical Board met with Mr. Severance, Mr. Banton and Mr. Diffendorfer present (Mr. Diffendorfer in place of Mr. Horne) and

discussed the raising of the \$25,000 to meet this offer. Dr. Williams having secured \$5,000, the Committee suggested that the remainder, \$20,000, be divided between the three original co-operating Boards as follows :

Northern Methodists \$8,000
Northern Presbyterians 8,000
Disciples of Christ 4,000

"The Sub-Committee recognizes that in view of the time limit set on this offer by the China Medical Board, it is highly desirable that the co-operating Boards shall move as quickly as possible in this matter in order to show our appreciation of the co-operation of the China Medical Board and our willingness to do our share."

It was moved that the report of the Sub-Committee be adopted.

Dr. McLean, the Dean of the China Medical School in Peking, spoke of the desirability of union education both in medicine and in science and made a plea that both might be of the highest grade for only as such can they represent the true spirit of Christ.

Mr. Carter, the treasurer, read his report covering the period from January 1, 1916, to date. The report was approved and ordered filed, and was referred to the Finance Committee for audit.

Dr. Speer reported that Dr. Garritt of the Theological School had written that Mrs. Finley J. Shepard had continued her \$5,000 contribution to the support of the school for another year. The Theological School is asking the different Missions to enlarge their annual contributions in order to meet the increasing work of the school, for building up the higher departments and for securing several additional men for the teaching staff.

For the Ginling College Committee, Miss Bender reported the meeting of the Committee on September 19, 1916, copies of the minutes of which are being sent to all members of the

Board. The Ginling College Committee has been discussing with educational institutions like Smith College the possible co-operation with institutions like Ginling. Smith College has voted an appropriation of a thousand dollars a year for the support of Ginling College. Ginling also desires that the faculty of Smith College should be brought into close relationship in an advisory capacity by the appointment of a representative on the Ginling College Committee. President Burton of Smith College has agreed to act as that representative.

The Board voted to approve the appointment of President Burton as an Advisory Member of the Committee of Ginling College.

It was voted to authorize the Secretary to expend a sum not to exceed \$25 for the purpose of indexing the minutes.

A communication having been received from the Foreign Missions Conference with reference to certain amendments proposed to the Constitution and By-laws of that body, it was voted that in as much as the members of this Board are to deal with the proposed amendments as representatives of denominational Boards, we therefore regard it inexpedient to make a deliverance.

The Secretary announced that the terms as Trustees of Dr. Speer, Mr. Horne, Mr. Banton, Mr. Levering, Dr. Burton, Dr. Chester, and Dr. Cook expired with December, 1916, and that notice to this effect had been sent to the different Boards. Official notice has been received of the election of Dr. Cook to represent the Southern Methodist Board for another term of three years, and of Dr. Speer to represent the Northern Presbyterian Board.

A communication having been received by the Secretary from Dr. Watson with reference to a conference of interested persons to consider the organization of an Inter-college Foreign Missions Board, it was voted that the Board of Trustees through the President appoint a representative to meet with this conference which is called for April 12, 1917.

The Secretary read the budget for 1917 as submitted by President Bowen and the Managers. After some discussion it was voted to adopt as the budget of the Language School the budget of last year.

It was voted to adopt the remainder of the budget as submitted with the provision that the Board of Managers do not expend any money which they do not have in hand or on whose receipt they cannot wholly depend.

A letter having been received from Dr. Mott requesting an appropriation by the Board of Trustees toward the budget of the Missionary Headquarters at 25 Madison Avenue, including the expense of the Foreign Missions Conference, the Board took the attitude that the major interests of the Board of Trustees in the offices, library, and other facilities available at 25 Madison Avenue, would be covered by appropriations of the Mission Boards co-operating in the University of Nanking. It was voted, however, that the Board of Trustees should make its proportionate contribution to the expenses of the Foreign Missions Conference and the Treasurer was authorized to forward the amount.

Mr. Banton assumed the chair and on motion of Dr. Cobb it was voted that the following officers be elected for the ensuing year:

President—Robert E. Speer
Vice-President—A. McLean
Secretary—R. E. Diffendorfer
Treasurer—Russell Carter

It was voted to authorize the President to appoint the standing committees. The committees for the coming year were appointed accordingly as follows:

Executive Committee.

Officers of the Board, and Chairman of the Finance Committee.

Committee on Theological School.

Frank Mason North
A. McLean
Eben B. Cobb
S. H. Chester

Finance Committee.

Mr. P. F. Jerome
Mr. John L. Severance
Mr. F. A. Horne
Mr. Joshua Levering

Committee on Medical School.

Robert E. Speer
Joab H. Banton
Joshua Levering
Ed F. Cook
Ernest D. Burton

Candidates Committee.

A. McLean
James H. Franklin
R. E. Diffendorfer

Ginling College Committee.

Mrs. H. W. Peabody.
Mrs. Anna R. Atwater
Miss Elizabeth R. Bender
Miss Mabel Head
Miss Margaret E. Hodge
Frank Mason North
Robert E. Speer

Library Committee.

Eben B. Cobb
F. A. Horne

Mr. Diffendorfer reported for the Candidates Committee that according to the action of the meeting on November 10, the papers of Mr. Lewis J. Owen had been submitted to the Candidates Committee and were passed by them as satisfactory.

Dr. Henry S. Coffin, pastor of the Madison Avenue Presbyterian Church, New York City, was introduced and spoke of his recent visit to China and of the great satisfaction that came to him over the work being done at Ginling College and the University of Nanking, and appealed to the Board of Trustees to strengthen the present work of the University, especially in teaching staff.

Dr. Franklin reported that the American Baptist Foreign Mission Society had acted upon the proposal made on November 10 regarding the maintenance of the hospital. The American Baptist Foreign Mission Society voted to assume its equal share of the maintenance expense of \$3,000, providing the amount does not exceed \$750. The vote was taken with the possibility of three, four, or even more Boards participating in the expense of the hospital.

No action has been reported from other Boards upon the proposals of the Trustees on November 10 with reference to the hospital.

It was voted to adjourn and the date of the semi-annual meeting was set for Friday, April 13, 1917, the Foreign Board Room, Eighth Floor, 156 Fifth Avenue, New York City.

Meeting of the Board of Trustees of the University of Nanking, 10 a.m., April 13, 1917.

Members of the Board: *Frank Mason North, *Robert E. Speer, *A. McLean, Ernest D. Burton, *R. E. Diffendorfer, John L. Severance, *Percy F. Jerome, *Joshua Levering, Frank A. Horne, *Eben B. Cobb, Joab H. Banton, S. H. Chester, *Miss Elizabeth Bender, *Mrs. H. W. Peabody, James H. Franklin, Ed F. Cook, Miss Mabel Head, Mrs. A. R. Atwater, Miss M. E. Hodge, Russell Carter, *Treasurer*.

The meeting was called to order by the President of the Board, Dr. Speer, and prayer was offered by Dr. North. The members whose names are indicated by * were present. Dr. Franklin was represented by Mr. Huntington and Mr. Banton by Dr. Idleman. There were also present Bishop Bashford of the Methodist Episcopal Church, Dr. Proctor and Dr. Eubank of the Baptist Mission in China, members of the Board of Managers. Mrs. J. M. Avann of Peking was present as a guest to study the problems of administering a union university.

The minutes of the meeting of December 8, 1916, were approved without reading, copies having been mailed to all members of the Board.

Items of Information. Letters from Dr. Williams, dated January 18, February 12 and 28, and March 7 were laid before the Board with various enclosures. These letters gave news regarding the University, the new buildings, Mr. Swasey's visit, correspondence with Mr. Greene of the China Medical Board, and the affairs of the University Hospital.

The Secretary reported that the following Trustees had been elected by their respective Boards to serve terms of three years:

- J. H. Banton—Foreign Christian Missionary Society.
- Ed F. Cook—Board of Missions of the Southern Methodist Church.
- Robert E. Speer—Board of Foreign Missions of the Presbyterian Church in the U. S. A.
- Frank A. Horne—Board of Foreign Missions of the Methodist Episcopal Church.
- Hon. Joshua Levering, Board of Foreign Missions of the Southern Baptist Convention.

No report has been received regarding the election of Trustees to represent the American Baptist Foreign Mission Society, and the Southern Presbyterian Board. The Ginling College Committee stands for the present year, and will come up for re-election by their respective Boards at the close of the present fiscal year, December 31, 1917.

The report of the Treasurer was read and approved.

The Ginling College Committee, through its Secretary, Miss Bender, reported the resolution as follows:—"The Secretary reported that, on recommendation of the Committee and with the approval of the President of Ginling College, the cable address 'Ginling, New York' had been registered." (See Minutes of Ginling College Committee of April 13, 1917.) It was voted to approve the report of the Ginling College Committee to accept the resignation of President Burton and to elect Miss Elizabeth Deering Hanscome a Trustee of the University. Miss Hanscome was then appointed to the Ginling College Committee. The report of Miss Bender for the Ginling College Committee showed that there were now present at the College twenty students and that the Managers had secured ten acres of land about one-half mile from the University grounds.

The Executive and Finance Committees reported that they had reviewed the records and correspondence with regard to the arrangements between the Southern Baptist Board and the East China Medical School, and subsequently the

Medical School of the University, and that it was quite clear that the Southern Baptist Board was entitled upon its withdrawal from the Medical School to ask for the repayment of its capital contribution toward the purchase of the Kuleo property, and that the two Committees had accordingly authorized the Treasurer to refund \$2,500 to the Southern Baptist Board and that this had been done. They reported that no action had been taken with regard to the purchase of Dr. Evans' residence but that the Board of Managers on the field had been asked to report what should be done in the matter. This report was received and approved.

There was no report from the Candidates Committee.

There was no report from the Library Committee.

The Committee on the Medical School reported that the work of the University Hospital had been carefully re-organized by the Board of Managers which had appointed Dr. Sloan as Superintendent; that the Foreign Christian Missionary Society had appointed Dr. Hiltner as its representative on the staff and that the Southern Presbyterian Committee had transferred Dr. Hutcheson from Kashing to Nanking; that the Methodist Board would be sending out this year a representative; that the Southern Methodist Board had already paid \$1,000 in lieu of sending a doctor to the Hospital this year, and would probably later add \$200; and that the Methodist, Presbyterian, Christian, Northern Baptist, and Southern Presbyterian Boards had agreed to contribute \$600 each toward maintenance. These arrangements in the judgment of Mr. Greene fully met the conditions of the China Medical Board's contribution, and Dr. Speer and Mr. Carter had duly certified to Dr. Buttrick that the conditions specified by the China Medical Board had been met and that the China Medical Board had in consequence paid to Mr. Carter for the calendar year 1917 its grant of \$9,250.

With regard to the China Medical Board's promise of \$25,000, for equipment, on condition that a similar sum be

provided by the Trustees, the Committee reported correspondence with the China Medical Board, and the following resolution adopted by the Executive Committee of the China Medical Board on March 22:

"Resolved that the China Medical Board's appropriation 2138 to the University of Nanking for twenty-five thousand dollars (\$25,000) shall become effective as soon as the Trustees of the University certify that they have secured in cash or legally valid subscriptions from other sources the sum of twenty-five thousand dollars (\$25,000) and that payments on account of the Board's appropriation shall be made in instalments on demand, and that the aggregate of such payments shall at no time exceed the aggregate received by the University on its subscriptions for the same purpose from other sources."

The report of the Committee was accepted and approved, and the Chairman authorized to report to Dr. Buttrick the fact that \$13,000 was in hand or subscribed, including the whole entire share allotted to the Presbyterian Board and that letters had been received from Dr. McLean dated April 10, and Dr. North, dated April 9, with reference to the contributions from those Boards, and to ask Dr. Buttrick whether these letters and the funds in hand met the conditions of the China Medical Board's resolutions.

Letters were presented from Perkins, Fellows, and Hamilton, March 29 and April 11, reporting letters from Dr. Williams asking for the immediate completion and forwarding to China of plans and specifications for the Chapel and Administration Building, and enclosing architects' bills for \$750 on account of the Chapel and \$1,750 on account of the Administration Building. The Treasurer was authorized to pay these bills as charges against the special gifts for these two buildings, and the Trustees, while solicitous on account of the present cost of building and rates of exchange, voted to assent to the erection of the buildings if deemed wise by the Managers and acceptable to the donors, with a clear understanding that the buildings must be completed within the amount of the available gifts. The Trustees desired to

express also their hearty appreciation of the most generous and satisfactory services of the architects.

It was voted to approve the request of the Board of Managers that for the present gold salaries paid by the University should be paid at the exchange rate of two to one. The Trustees could see no way, however, for the provision of any special emergency fund, but felt obliged to trust that the Managers would be able to meet all expenditures within the available resources for the year. With regard to the annual payments by the co-operating Boards which from the beginning, at the request of the University, the Boards have been paying in gold, the Trustees did not feel that they could make a request of the Boards that these payments should be made in Mexican under present conditions, unless the Managers were prepared to have these payments permanently settled on that basis. The Trustees would be glad if the Managers would consider the matter and advise them as to whether the Boards should be requested permanently hereafter to make their annual subventions in Mexican, or whether the Managers deemed it wise to adhere to the present plan, the University taking any gain and meeting any loss on exchange.

The Board voted to adjourn.

II.

OFFICIAL MINUTES

OF THE

EXECUTIVE COMMITTEE

OF THE

BOARD OF MANAGERS

OF THE

UNIVERSITY OF NANKING

FOR 1917

Meetings of

February 26, 1917; April 16, 1917; November 23, 24, 1917.

Meeting of the Executive Committee of the Board of
Managers of the University of Nanking, February
26, 1917.

A meeting of the Executive Committee of the Board of
Managers of the University of Nanking was held in the
University office, February 26, 1917, beginning at nine
o'clock.

The following members were present:—A. J. Bowen,
R. C. Beebe, J. C. Garritt, P. R. Bakeman, G. W. Sarvis, J. E.
Williams, and W. F. Wilson.

Dr. Evans led in prayer.

President Bowen raised the question of assignment of
faculty houses, in view of the fact that a number of the
faculty will not be here next fall. The houses were then
assigned as follows:—Mr. Bullock's house to Dr. and Mrs.
Downey; Dr. Evans' house to Dr. Hutcheson; Mrs. Molland's
house to Dr. and Mrs. Hamilton; Dr. Brown's house to Mr.
Moss; Dr. Hamilton's house to Dr. Hiltner; Mrs. Meigs'
house to Dr. Paul; Mr. Roys' and Dr. Martin's houses were
not assigned.

On motion of R. C. Beebe, it was agreed that President
Bowen, Dr. Williams, and Mr. Sarvis be a committee to
prepare a statement to the missions explaining the conditions
within the University which will make it advantageous for
all the missions co-operating in the University to still retain
their relationship to the University.

On motion of Dr. Garritt, it was agreed that, while we
appreciate the value of the Law School and the advantages
of its location in Shanghai, we find ourselves unable, at
present, to allocate a man in Shanghai but will keep the
proposition in mind for the future. And we further suggest
that Messrs. Bowen, Williams, and Sarvis be a committee to
confer with Judge Lobingier, Mr. Rankin, and the Committee
of the Southern Methodist Mission on this matter.

G. W. Sarvis, Secretary, read the minutes of the last two meetings of the Hospital Committee.

On motion of Mr. Bakeman, it was agreed that we prepare a financial statement of the Medical School from the time of its incorporation in the University until December 31, 1916, which statement should include all property and current expenses.

On motion of G. W. Sarvis, it was agreed that W. F. Wilson be appointed as Superintendent of the Schools at Kan Ho Yen, and Principal of the New Middle School; and it was agreed also that further questions as to appointments be referred to the President, with power to appoint.

Mr. Keen having reported the possibility of securing Mrs. Treman as matron of the Language School, on motion of J. E. Williams, it was agreed that it be the judgment of the Executive Committee that, in view of the need of securing one familiar with the conditions in China for this position, this suggestion be considered not to be practicable.

After prayer by Mr. Bakeman, the meeting adjourned.

Meeting of the Executive Committee of the Board of Managers of the University of Nanking, April 16, 1917.

The Executive Committee of the Board of Managers of the University of Nanking met in the University office on April 16, 1917, at 9.30 a.m.

Present:—Drs. Bowen, Williams, J. C. Garritt, Messrs. Sarvis and Wilson.

Mr. Sarvis led in prayer.

The question of the house occupied by Mrs. Molland was taken up.

In view of the correspondence received from Mrs. Molland objecting to vacating the house according to her agreement by June first, the following action was taken:

On motion it was agreed that the secretary be asked to write to Mrs. Molland saying that her letters were referred to the Executive Committee, and that the Executive Committee hopes that Mrs. Molland will be able to vacate the house not later than July first.

The resignation of Joseph Bailie from the College of Agriculture and Forestry, presented to President Bowen on April 4, was brought before the Committee and considered.

The Committee recorded their profound sense of appreciation of Professor Bailie's devoted and unselfish service in founding and developing the College, and were of the unanimous opinion that his withdrawal at the present time would seriously jeopardize the present standing and future development of the institution. It was therefore unanimously voted not to accept his resignation, and to appoint Messrs. Wilson and Sarvis to confer with him on the matter.

The Committee then adjourned.

WILBUR F. WILSON, *Secretary*.

Meeting of the Executive Committee of the Board of Managers of the University of Nanking, November 23 and 24, 1917.

The Executive Committee of the University of Nanking met at the home of President Bowen, Friday evening, November 23, 1917. The following persons were present:—R. C. Beebe, A. J. Bowen, F. D. Gamewell, F. Garritt, J. C. Garritt, A. C. Hutcheson, E. C. Lobenstine, G. W. Sarvis, J. T. Proctor, F. J. White, J. E. Williams, and W. F. Wilson.

Dr. Gamewell led in prayer.

The minutes of the last two meetings of the Executive Committee were read and approved.

After a good deal of discussion in regard to the imperative need of going on with our building operations for Hospital and College, the following action was taken:

On motion of G. W. Sarvis it was voted that, in view of the need of more space for the development of the University Hospital, more dormitory space, dining-room accommodation, offices, class rooms, library and assembly rooms for the College, and in view of the improbability of improvement in exchange or reduction in the cost of building, we approve of proceeding with the building of the chapel, three-unit dormitory and administration building as soon as the necessary supplementary funds can be provided.

On motion of R. C. Beebe it was voted to adjourn to meet on Saturday morning at half-past eight.

The meeting on Saturday morning was called to order by the President.

J. T. Proctor led in prayer.

President Bowen announced that funds were in hand for the building of a Language School dormitory to accommodate twenty-four students, and that it was proposed to proceed with the building at once. On motion of R. C. Beebe it was voted to agree to the proposed plan.

On motion of J. C. Garritt it was voted that the President of the University and two other members of the Board of Managers be appointed a committee to plan ways and means of closer co-operation with the colleges and preparatory schools in East China on the part of the University.

On motion of R. C. Beebe it was voted that a committee of five be appointed to study carefully the present financial needs and plans for the development of the University and present a report of the same to the next meeting of the Board of Managers.

On motion of R. C. Beebe it was voted that, in view of the financial needs of the University and the enlarged plans for the development of the same, the Executive Committee would recommend to the Board of Managers that Dr. Williams

be requested to go to America as soon as the arrangements can be made, in order to present these needs and plans to the home constituency.

On motion of E. C. Lobenstine it was voted that the Annual Meeting of the Board of Managers be called to meet on Friday evening, December 21.

On motion it was voted to adjourn to meet at that time.

21

UNIVERSITY OF NANKING

Minutes of the Board of Managers of the University of Nanking, held on January 12, 1917, at the University of Nanking, Nanking, China.

The Board of Managers of the University of Nanking, at its meeting held on January 12, 1917, at the University of Nanking, Nanking, China, considered and approved the following report of the Board of Managers of the University of Nanking, for the year 1917.

III.

OFFICIAL MINUTES

OF THE

BOARD OF MANAGERS

OF THE

UNIVERSITY OF NANKING

FOR 1917.

Meetings of

January 12, 1917. December 20, 21, 1917.

Mission Representatives, Board of Managers, University of Nanking, January, 1917.

Those members marked (*) were present at the meeting of the Board of Managers on January 12, 1917.

*Frank Garrett	...	Disciples of Christ.
*Alexander Paul	...	
Li Hou-fu	...	
*Guy W. Sarvis	...	
Robert C. Beebe, M.D.	...	Methodist Episcopal, North.
John C. Ferguson	...	
Frank D. Gamewell	...	
*Wilbur F. Wilson	...	
Samuel Cochran, M.D.	...	Presbyterian, North.
*Joseph C. Garritt	...	
P. W. Kuo	...	
*Edwin C. Lobenstine	...	
*F. C. Mabee, 1917	...	Baptist, North.
J. T. Proctor, 1918	...	
*P. R. Bakeman, 1919	...	
R. V. Taylor, M.D.	...	Baptist, South.
*W. H. Park, M.D.	...	Methodist Episcopal, South.
*A. A. McFadyen, M.D.	...	Presbyterian, South.
Chang Po-ling	...	Elected by Board of Managers.
*Hwang Hsi-chen	...	
Chengting T. Wang	...	
Y. L. Hwang	...	Elected by the Alumni.

The Twelfth Meeting of the Board of Managers of the University of Nanking, January 12, 1917.

The twelfth meeting of the Board of Managers of the University of Nanking convened in the University office, Friday, January 12, 1917, at 9.15 a.m.

F. C. Mabee led in prayer.

On the calling of the roll, the following members responded: Frank Garrett, Alexander Paul, Guy W. Sarvis, Wilbur F. Wilson, Edwin C. Lobenstine, Joseph C. Garritt,

F. C. Mabey, P. R. Bakeman, W. H. Park, M.D., A. A. McFadyen, M.D., Hwang Hsi-chen.

Reasons for non-attendance of Committee were read and given from a number who were unable to come.

Mr. C. G. McDaniel being present, on motion of E. C. Lobenstine he was asked to sit with our Committee.

In view of the fact that the minutes had been printed, on the motion of E. C. Lobenstine it was agreed that the minutes of the last meeting of the Board of Managers and the minutes of the Executive Committee since the last meeting of the Board of Managers be taken as read and approved.

The following guests, who had just arrived, were then presented to the Board of Managers:—Mr. Ambrose Swasey, Dr. John A. Brashear, Dr. John R. Freeman, Mr. Hovey Freeman and Mr. John R. Freeman, Jr.

Brief addresses were then given by each of the visiting friends.

On motion of J. E. Williams, the visiting friends were asked to sit with the Board of Managers and take part in the discussions.

President Bowen then presented his report and made some announcements.

The Treasurer's Report was then presented.

On motion of J. C. Garritt, it was agreed that, hereafter, in the financial report receipts from students be analyzed showing separately tuition, laboratory fees, etc., and payments for board.

On motion of J. C. Garritt, the Report of the Treasurer was accepted and referred to the Finance Committee.

It was also moved and carried that we sanction the acts of the Treasurer in paying the salaries of teachers paid in gold at the rate of two to one during the last three months.

On motion of E. C. Lobenstine, it was voted that, owing to the serious financial situation arising out of the present rate of exchange, to refer the budget to the Executive Com-

mittee, which is authorized to make such changes as may be found necessary in the budget presented to the meeting.

On motion of E. C. Lobenstine, it was also agreed that the Board of Managers request the authority from the Board of Trustees to pay all gold salaries to its staff at a minimum guaranteed rate of two to one, beginning with January 1, 1917, and that until such authority be received the rate of the monthly exchange be the same as that of the Associated Treasurers in Shanghai.

On motion of E. C. Lobenstine, it was agreed that it be the sense of this meeting that the Board of Managers is convinced that a special emergency grant will be necessary in order to enable the University to carry on its work during the coming year without serious loss, and that we instruct the Executive Committee to use every effort, both with the Board of Trustees and with the co-operating Societies, to secure such a grant.

J. E. Williams then reviewed the actions taken by the Board of Trustees and the China Medical Board in regard to the closing of the Medical School and the continuing of the support of the Hospital. He presented the following statement:

"Dr. Williams, the Vice-President of the University of Nanking, made a statement with regard to the University Hospital and its continuance in accordance with the action of the Board of Trustees on June 6, 1916, and reported the correspondence of Dr. N. Worth Brown and himself with Dr. Buttrick of the China Medical Board and his conference with Dr. Buttrick, and presented the following letter from him on behalf of the China Medical Board:

"Here are the resolutions making appropriations for the Hospital at Nanking, precisely as they appear in our minutes:

"The director presented a letter from Doctors N. Worth Brown and J. E. Williams making an application for a grant to Nanking University for its hospital, and a cablegram from Mr. Greene, recom-

mending that the sum of \$9,250 a year for five years be appropriated on account of current expenses as follows:

1 physician, salary and allowances	\$2,500
3 nurses, salaries and allowances	3,750
Maintenance...	3,000
			<u>\$9,250</u>

upon the condition that the University shall provide annually for five years the following amounts:

3 physicians, salaries and allowances	\$7,500
1 nurse superintendent	1,250
Maintenance...	3,000
			<u>\$11,750</u>

"On motion it was

RESOLVED that the sum of nine thousand two hundred and fifty dollars (\$9,250) a year for five years, beginning January 1, 1917, be and hereby is appropriated to the University of Nanking for current expenses in its hospital, on condition that the University shall provide annually for five years, beginning on the same date, the sum of eleven thousand seven hundred and fifty dollars (\$11,750) for current expenses of the hospital.

"The Director reported a further application from Dr. J. E. Williams, Vice-President of the University of Nanking, for the sum of \$25,000 towards a total of \$50,000 to be used for their medical work as follows:

Out-patient department	\$35,000
Equipment	10,000
Additional residence	5,000
			<u>\$50,000</u>

"On motion, it was

RESOLVED that the sum of twenty-five thousand dollars (\$25,000) be and hereby is appropriated to the University of Nanking for buildings and equipment, upon the condition that the Trustees of the University of Nanking shall secure in cash a further sum of twenty-five thousand dollars (\$25,000) for the same purpose on or before December 31, 1917.

"It was voted:

1. That the Board of Trustees of the University of Nanking expresses its hearty appreciation of the generous offer of the China Medical Board and accepts the same upon the conditions indicated.

2. That the Board of Managers of the University be authorized to maintain and administer the Hospital on the basis of the support thus provided.

3. That in order to supply the support guaranteed by the University it is the judgment of the Trustees that the happiest arrangement, if it should be found practicable, would be for the co-operating Boards to continue for the period of five years their previous engagements on account of the Medical School and Hospital, namely, to provide each a medical missionary or the equivalent of his support in money, plus a grant of \$300. That if any of the Boards find this impossible in view of the changed conditions, the three Boards which have offered to do so (i.e., the Methodist, Christian, and Presbyterian Boards) should provide each one physician, and some one of the other Boards the amount needed for the nurse superintendent, and that the \$3,000 for maintenance be supplied by grants from the Boards in such amounts as they may be able to provide. That if no Board can provide the nurse superintendent, the amount needed for her support, \$1,250, and the \$3,000 for maintenance be provided by equal apportionment among the co-operating Boards. If none of these plans can be carried out, it is understood that the Methodist, Christian, and Presbyterian Boards will stand ready, as a last resource, to provide \$1,000 each toward maintenance to insure the continuance of the hospital.

4. That with regard to the enlarged equipment and dispensary building a committee of three be appointed to consider how the amount falling to the Trustees may be provided. (The President appointed as this Committee, Mr. Severance, Mr. Horne, and Mr. Jerome.)"

On motion of J. C. Garritt, it was agreed that we concur in propositions 1 and 2 of the action of the Board of Trustees.

It was then moved to adjourn to meet at five o'clock.

AFTERNOON SESSION.

The meeting was called to order at 5.15 by President Bowen.

Alexander Paul led in prayer.

The propositions of the Board of Trustees were again taken up.

On motion of J. C. Garritt, it was agreed that we take the following action:

That the Executive Committee prepare a statement of the service to be given to the church at large and the cause of education in East China, which they shall send to the missions hitherto co-operating in the Medical School, with a cordial invitation to continue their co-operation with the University on the former annual basis.

On motion of J. E. Williams, the following action was taken:

The Board of Managers expresses its great satisfaction that three Boards, the Methodist, Presbyterian, and Disciples, have signified their readiness as a final resort to stand back of the support of the Hospital to the extent of one man and \$1,000 each a year, and that their missions have concurred in the plan.

The Board of Managers also earnestly expresses the hope that the Southern Methodist Mission and Board will provide the support of a nurse.

On motion of Frank Garrett, it was agreed that a Hospital Committee be appointed by the Board of Managers to have charge, under the Board, of the running of the Hospital. The following were appointed: A. J. Bowen, J. E. Williams, and G. W. Sarvis, with the Superintendent of the Hospital as a member *ex officio*.

On motion of G. W. Sarvis, it was agreed that we approve the action of the Executive Committee reported by President Bowen, appointing Dr. Sloan as Superintendent of the Hospital.

The Board of Managers would record its very deep sense of loss in the leaving of Dr. and Mrs. Shields, through the closing of the Medical School. The founding and developing of such an enterprise as the University needs pre-eminently men of clear conviction as to the ideals and ends to be achieved, of unfailing tact and perseverance—and readiness to bear others' as well as our own burdens. In classroom, in counsel, in relation to his colleagues, in friendship with all Chinese, Dr. Shields exemplified these qualities in the highest degree and was a wise builder.

On motion of J. C. Garritt, it was voted that the Board of Managers, while under the responsibility of promoting economic and professional efficiency in the Hospital, recognizes not the less the necessity of making it thoroughly philanthropic, missionary, and evangelistic in character.

On motion of G. W. Sarvis, it was voted that the matter of settling up the Medical School affairs be referred to the Executive Committee for recommendation, and that the recommendations be reported to the missions and referred to the Board of Trustees for final action.

Mr. Keen took up the question of the Language School.

On motion of Mr. Keen, it was voted: That the Board of Managers extend to Mr. W. R. Wheeler their hearty thanks for his deep interest in the Department of Missionary Training, shown by his success in raising funds required for suitable equipment.

That the Board of Managers request the Secretary of the Board of Trustees to express for us, to the several donors of the buildings for the Department of Missionary Training, our grateful appreciation of their gifts, and to assure them that

their most timely generosity relieves a situation fraught with many complications.

G. W. Sarvis then explained the adjustments needed in the adopting of the new nomenclature for our schools.

On motion of J. C. Garritt, it was agreed that the report in general be approved.

On motion of Frank Garrett, it was agreed that the request of Judge Lobingier that the University of Nanking co-operate with the University of Soochow in the Comparative Law School in Shanghai be looked upon with interest and that we instruct the Executive Committee to continue correspondence to find out in what way we can co-operate.

On motion of G. W. Sarvis, it was agreed that we heartily endorse the proposed plan suggested by Dr. T. H. P. Sailer to establish an observation school in Nanking.

The following committees were then appointed:

Executive Committee:—A. J. Bowen, R. C. Beebe, Frank Garrett, J. C. Garritt, G. W. Sarvis, A. A. McFadyen, W. H. Park, J. E. Williams, W. F. Wilson, R. V. Taylor, C. T. Wang, and P. R. Bakeman (acting for J. T. Proctor).

Building and Property Committee:—A. G. Small, J. E. Williams, C. S. Settlemyer, and W. F. Wilson.

Finance Committee: R. C. Beebe, E. C. Lobenstine, J. E. Williams.

On motion of J. C. Garritt, P. W. Tsou was appointed on the faculty.

On motion of J. C. Garritt, the President was authorized to secure a man to take the place of H. C. Roys, when he goes home on furlough.

On motion of J. C. Garritt, the Hospital Committee was authorized to make necessary arrangements for the filling up of the staff of the Hospital.

On motion of J. E. Williams, the present site of the Normal School was put to the use of the Language School, provided an understanding can be made with the donors.

On motion of Mr. Bakeman, it was agreed that all further matters in relation to the Normal School property and the Language School be left for adjustment with the Executive Committee.

Moved that we adjourn.

WILBUR F. WILSON,
Secretary.

The Thirteenth Meeting of the Board of Managers of the University of Nanking, December 20, 21, 1917.

The thirteenth meeting of the Board of Managers of the University of Nanking convened at the home of President A. J. Bowen at 4.30 p.m., December 20, 1917.

Mr. P. C. Chang led in prayer.

At the calling of the roll the following members responded: President Bowen, ex-officio, P. C. Chang (representing Chang Po-ling), Frank D. Gamewell, Frank Garrett, Joseph C. Garritt, A. C. Hutcheson, J. V. Latimer, Li Hou-fu, Edwin C. Lobenstine, Alexander Paul, J. T. Proctor, Guy W. Sarvis, F. J. White, J. E. Williams, and W. F. Wilson.

As the minutes of the twelfth meeting of the Board had been printed and circulated, it was agreed they were taken as read, and on motion were approved.

The minutes of the last meeting of the Board of Trustees were read.

The minutes of the intervening meetings of the Executive Committee were read and approved.

On motion it was agreed to print the minutes of the Board of Trustees along with the minutes of the Board of Managers this year.

The annual report of President Bowen for the year 1916-1917 having been in the hands of the members of the Board for some time, he made a supplementary report for the period from June, 1917, up to the present.

On motion of Frank Garrett it was agreed to print a résumé of this report, as follows:

President Bowen said: "The reorganization of the schools as made this fall has proved to have been both wise and necessary, and the results have been most satisfactory.

"Not only has the reorganization of schools taken place, but within the schools the faculty, under the direction of Dr. Downey and Mr. Clemons, has reorganized itself for more effective work. Never in the history of the school have there been shown more painstaking work, evident devotion to duty, and enthusiasm as have been shown this fall.

"Mr. Small was here all summer and has been on hand all the fall, giving himself largely to the details of moving and readjustment. They could hardly have been carried out without his constant presence and help.

"The Hospital, with the small Hospital Committee working together with Dr. Sloan, as Superintendent, has developed beyond all expectation, and with the hearty co-operation of all the rest of the medical staff is proving a great blessing to all the community.

"Our reinforcements, in spite of the hard times, have been very satisfactory. The following members have been added to our teaching force:—D. Y. Liu, J. H. Sample, W. H. Weigel, Jr., Mr. B. Y. Li, Mr. and Mrs. J. C. Thomson, Mrs. Francke, Dr. Paul Tang (in the Hospital), Miss Mildred H. Clark, Mr. Chen Ching-chang, Mrs. K. S. Liu, and Mrs. A. W. Gilbert. For a time Mr. Y. Y. Liu had a class in Japanese, but since he left this class has been continued by one of the Korean students.

"Following is the enrolment for the fall term 1917:

Senior Arts College	46
" " Special	3
Junior Arts College	86
Senior Agriculture	21
" " Special	1
Senior Forestry	25
Junior Agriculture	33
" Forestry	2
Junior Education	9
Junior Medical	6
Middle School, part work in Junior Arts	9
Middle School	152
Higher Primary	89
Lower Primary	17
1st yr. Language School	51
2nd yr. " "	12
Correspondence Language School	30
Grand Total	592
Counted twice	9
Nett	583

14 provinces are represented besides Honolulu, Java, and Korea.

52 different preparatory schools are represented, 40 Christian and 12 non-Christian, the largest numbers being from our own Middle School, Nan Kai, Nanking Y. M. C. A., Changchow, Wuhu, and Nanyang.

53% of the College students are Christian and

47% are non-Christian.

"Students' fees for the spring and fall of 1917 are as follows:

Tuition	\$16,784.40
Board	12,926.50
Incidentals	3,314.50
Athletics	793.50
Laboratory Fees	1,760.00
Uniforms	1,630.00
Key Deposits	193.00
Deposits for Books and Laboratory—Agr. and For. Department	1,611.00
Language School fees	7,878.50
					<u>\$46,891.40</u>

"The Swasey Science Hall, after a half-year's use, has shown itself eminently well adapted to our needs.

"The visit of Mr. Buchman to Nanking has been of unusual interest and benefit to the University students. Mr. Weigel, who was associated with Mr. Buchman in America, is now one of our staff and is actively carrying on definite personal work among the students.

"Our Library is increasing and Mr. Clemons ought to be practically relieved from all other work for the Library. As it is now he is giving twenty hours a week to instruction in the Junior and Senior Colleges.

"All things being taken into consideration, it seems absolutely necessary that we should go ahead along all lines which will be suggested in other reports."

On motion it was agreed that we meet again this evening in Swasey Science Hall, room C-2, at eight o'clock, and tomorrow morning at eight-thirty at the same place.

The meeting then adjourned.

EVENING SESSION.

The meeting was called to order at eight-fifteen.

J. V. Latimer led in prayer.

Dr. T. D. Sloan gave his report for the Hospital.

Dr. J. E. Williams reported for the Committee on Budget and Plans for Development, and the report was adopted as follows:

(1) It was decided to appeal for additional funds to carry through the Central Administration building, chapel, and third dormitory as planned by the architect. The original grants at the rate of exchange at the time when they were given would have been ample for the buildings as planned, but at the present time, owing to loss in exchange, we estimate that the additional amounts necessary will be at present,

for the Central Administration Building ...G.	\$15,000.
" " Chapel	5,000.
" " Dormitory	15,000.

(2) On motion it was agreed that the University should carry out the plan outlined a year ago for strengthening the staff in Science, by the addition of two men, one for Physics and one for Biology, in addition to Mr. J. C. Thomson who has come for Chemistry.

It is also hoped that the plans outlined for the China Medical Board and already considered by them will be carried out.

(3) On motion it was agreed that we endeavor to secure a man to continue the work in Astronomy and Mathematics so splendidly done by Dr. Downey.

(4) It was agreed that we endeavor to secure two additional men for the teaching of English in the Junior College, and that in securing these men we endeavor to get those who are experienced in teaching by the direct method.

(5) On motion it was agreed that the School of Agriculture and Forestry must be still further strengthened in order to secure the position we have already gained in the confidence of the Chinese; and that we do our best to secure a thoroughly-trained botanist who could also teach Plant Physiology and Plant Pathology, and an additional man in Agriculture who can take oversight of the land to be developed, and who should be an experienced farm manager as well.

The meeting then adjourned, to meet in the same place on Friday morning, December 21, at eight-thirty.

FRIDAY MORNING SESSION. DECEMBER 21.

The meeting was called to order at 8.30 a.m.

E. C. Lobenstine led in prayer.

The minutes of the two sessions of the day before were read and approved.

On motion it was agreed that the question of charging a supplementary fee for students of the Language School who come from non-participating missions be referred to the Executive Committee with power to act.

On motion it was agreed that the Executive Committee with Mr. Keen should look into the question of how the Language School might more closely co-operate with the missions from the Wu dialect districts.

J. C. Garritt reported for the Committee on Closer Co-operation with the Colleges and Preparatory Schools of East China.

On motion it was agreed that we take up the report serially. The first recommendation was then taken up as follows:

"The University of Nanking is conducted with the aim of providing thorough training in higher education under Christian auspices for East and Central China, and stands ready to provide such education in every line into which the needs of its constituency and the guiding hand of Providence shall lead it. Care and good judgment must, however, be exercised in entering upon new lines of development.

In our judgment, for the present the most evident needs for specialization lie along the lines of

Teacher training;

The School of Agriculture and Forestry;

Nurses training, both for men and women, in connection with the Hospital work;

Commercial training;

A Summer School, and

Advanced or university-grade theological training."

After some discussion, on motion it was agreed that we adopt the following substitute:

That we appoint a committee with instructions to take up with the representatives of the educational interests in East and Central China the whole question of promoting closer co-operation and relations between the various institutions, and between the colleges and the University.

The following were appointed on the committee:—President A. J. Bowen, F. D. Gamewell, J. T. Proctor, J. C. Garritt, and E. C. Lobenstine.

On motion it was agreed that in accordance with the action of the Board of Trustees on April 13, 1917, we request the Board of Trustees to hereafter permanently make their annual appropriations, for current expenses only, in Mexican at the rate of two to one.

On motion it was agreed to take a recess of five minutes.

After recess the following standing committees were then appointed:

EXECUTIVE COMMITTEE: R. C. Beebe, A. J. Bowen, J. C. Garritt, F. Garrett, A. C. Hutcheson, P. W. Kuo, J. T. Proctor, G. W. Sarvis, R. V. Taylor, C. T. Wang, W. F. Wilson.

As Dr. W. H. Park, who has been a member of the Executive Committee, is now in America, on motion it was agreed that we ask the Southern Methodists to appoint a representative in his place.

BUILDING AND PROPERTY COMMITTEE: C. S. Settlemyer, A. G. Small, J. E. Williams, and W. F. Wilson.

HOSPITAL COMMITTEE: A. J. Bowen, G. W. Sarvis, T. D. Sloan, and J. E. Williams, with the understanding that the Executive Committee has power to fill vacancies.

FINANCE COMMITTEE: R. C. Beebe, E. C. Lobenstine, J. E. Williams.

The names of the following members of the faculty who have come since the last meeting of the Board were read, and they were appointed on the faculty by the Board of Managers, their status on the faculty to be left to the Executive Committee:—D. Y. Lin, J. H. Sample, W. H. Weigel, Jr., Mr. B. Y. Li, Mr. and Mrs. J. C. Thomson, Mrs. Francke, Dr. Paul Tang, Miss Mildred H. Clark, Mr. Chen Ching-chang, Mrs. K. S. Liu, and Mrs. A. W. Gilbert.

In appreciation of the service rendered the University by Dr. and Mrs. Downey, the following resolution was passed:

"We, who are members of the Board of Managers of the University of Nanking, wish to express to Dr. John Florin Downey and to Mrs. Downey both our corporate and our individual appreciation of the service that they are rendering to this Institution. It is increasingly clear to us that the extent of that service cannot easily be estimated. One evident indication of the success of Dr. Downey's work is in the affectionate respect manifested towards him by the student body; and the very fact that he is devoting his full and rich experience as teacher and administrator and lecturer and writer to this undertaking has been an unusual source of encouragement and inspiration to his colleagues in the faculty and to us. Moreover Mrs. Downey's effective work as a teacher of English and her sympathetic interest in the students are notably supplementing the influence of Dr. Downey's service. We feel that Dr. and Mrs. Downey are making a peculiarly valuable contribution to the cause of Christian education in China."

On motion the Board reaffirmed the urgency of going ahead with the building of

- (1) The Language School Dormitory,
- (2) The Severance Administration Building,
- (3) The McCormick three-unit dormitory,
- (4) The Day Chapel.

The question of the list of needs and the Budget for the coming year was referred to the Executive Committee with power to act.

The question of the disposition of the house of Dr. P. S. Evans was brought up. On motion it was agreed that Dr. Williams take up with the Board of Trustees and the donors the disposition of the same, and that the Executive Committee be given power to arrange for the same.

The question of the plans according to which the old Administration Building, which was burned, should be rebuilt

was brought up and the question was referred to the Executive Committee with power to act.

On motion it was agreed that J. C. Garritt, A. C. Hutcheson, and J. L. Stuart be appointed a committee to consider the question of how Mr. C. S. Settlemyer was to be reimbursed for payments made on his house, with power to decide.

The question of advanced courses in the Theological School was taken up. Several meetings of the faculty of the Seminary and conferences over the proposed development have resulted in the outline of needs as prepared in their report. An additional staff of five men, American teachers, will be required to carry through the work. These should be secured preferably through the different co-operating Boards adding to their staff and support, if possible supplementing by additional gifts.

Dr. Williams was urged to make representations to the Board of Trustees in regard to this development, when he goes home.

On motion it was agreed to instruct the Executive Committee to prepare a report on further development of the University, including an outline with estimate of cost of the expected complete development of the School of Education and the School of Agriculture and Forestry, and to make recommendations as to the advisability of opening any new university departments with the reasons for and against the establishing of such departments as the Department of Nurses Training, Commercial Training, a Summer School, etc.

The meeting then adjourned with prayer led by Dr. F. D. Gamewell.

WILBUR F. WILSON, *Secretary*.

IV.
OFFICIAL MINUTES
OF THE
HOSPITAL COMMITTEE
OF THE
UNIVERSITY OF NANKING
FOR 1917

Meetings of

January 17, 1917;

February 24, 1917;

March 1, 1917;

March 10, 1917;

May 8, 1917;

October 11, 1917;

November 28, 1917.

Meeting of Hospital Committee. January 17, 1917.

The Committee met at the home of Dr. Sloan on January 17, 1917.

Present:—Dr. Sloan, Dr. Bowen, Dr. Williams, and Mr. Sarvis.

Dr. Bowen led in prayer.

Discussion of staff.

Dr. Bowen was instructed to cable the Board of Trustees, "Desire Boutwell specialize eye and ear."

Dr. Sloan was instructed to draft a letter to the Board of Trustees asking for information by cable as to whether Dr. Wright would be sent to the Hospital by the Methodist Board, and if not, whether Dr. Hiltner would come under such support, or under any other conditions.

It was voted to ask Dr. Lasell to remain as a member of the Hospital staff until the representatives of the Methodist and Christian Missions shall be on the field.

It was voted to approve of the recommendation of the Medical Faculty that Miss Warner be granted a year's leave for language study, beginning about February 1.

Voted to ask Dr. N. W. Brown to assist our trustees in securing three nurses.

Voted to ask Dr. Williams to write, on behalf of the Committee, to Mr. Greene of the China Medical Board, asking them to pay the \$10,000 (gold) promised on equipment to Mr. Russell Carter, treasurer of the Board of Trustees.

Meeting of Hospital Committee. February 24, 1917.

Present:—Dr. Sloan, Dr. Bowen, Dr. Williams, and Mr. Sarvis.

Dr. Williams led in prayer.

A letter was read from Dr. Gerald Bradshaw of Chinkiang asking if it would be possible to make an arrangement for him to co-operate in the ophthalmology work of the Univer-

sity Hospital. Dr. Sloan was instructed to investigate the matter.

The Committee learned with pleasure that the conferences begun by Dr. Chester in the United States last summer, with a view to the transfer of Dr. Allen C. Hutcheson from Kashing to Nanking had resulted successfully.

Dr. Hutcheson's work and experience at Kashing eminently qualify him to fill the need for surgical work at the Hospital and to assist in the general work.

We are especially pleased to have the Southern Presbyterian Mission and Board continue their relationships in the University and Hospital. This arrangement was heartily and unanimously approved by the Committee.

The question of Dr. Hiltner's return was taken up. After discussion, Dr. Garritt was called in conference. It was decided to cable Dr. Speer to delay arrangements for Dr. Hiltner's coming pending the determination of Dr. Lasell's plans.

Meeting of Hospital Committee. March 1, 1917.

The Hospital Committee met on call of the Chairman, Dr. Sloan, at the home of Dr. Williams at eight o'clock, Thursday evening, March 1, 1917.

Present:—President Bowen, Dr. Sloan, Dr. Williams. Mr. Sarvis was prevented by another engagement from coming.

The meeting opened with prayer by Dr. Sloan.

Dr. Sloan reported a letter from Dr. Lasell on Sunday, February 25, as follows:

"Dear Dr. Sloan:—Will you kindly take over or make arrangements for the taking over of the surgical patients, as I shall not be attending to them further.

There is nothing which Dr. Djon can not inform you about among the cases.

Sincerely yours,

(Signed) S. L. LASSELL."

February 25, 1917.

He also reported that, in accord with Dr. Lasell's request, he had made arrangements for the surgical work.

He also reported that Sen Teh-tsuen had been taken on the staff of the Hospital temporarily, at a salary of \$40 per month.

There are now four Chinese doctors on the staff and some one always on call, night and day.

On motion of Dr. Bowen, seconded by Dr. Williams, Dr. Sloan was asked to write to Dr. N. Worth Brown urging his return to the hospital work.

Dr. Sloan was asked to proceed in conference with Mr. Small in the development of plans for the gatehouse.

Dr. Sloan reported that the contract had been let for building a six-foot wall of city-wall brick around the property on the east side.

Meeting of the Hospital Committee. March 10, 1917.

The Committee met at the home of Dr. Sloan on March 10, 1917.

Present:—Dr. Sloan, Dr. Bowen, Dr. Williams, and Mr. Sarvis.

Mr. Sarvis led in prayer.

Dr. Sloan reported that he had written to Dr. Brown, in accordance with the instructions of the Committee at the last meeting.

He also reported that progress is being made in the plans for a gatehouse and garage.

Dr. Williams reported satisfactory conference with Mr. Greene as to the plans for the dispensary.

Dr. Bowen moved that Dr. Sloan be authorized to order at once a sterilizer and 6-h.p. boiler for the Hospital, the sterilizer to cost about G\$950 and the boiler about G\$500.

Dr. Sloan was authorized to order fifty beds on the terms submitted by the American Trading Company, namely,

\$6.95 (gold), less 20%, plus a possible advance of 10% for each bed.

Dr. Sloan reported that there might be a possibility of securing the services of Miss Tomlinson, of Anking, as nurse. He was authorized to take whatever steps he should deem desirable looking toward her permanent employment here.

It was reported that Dr. Allen Hutcheson had arrived and taken over the surgical work of the Hospital, while devoting his mornings to language study.

The Committee expressed its extreme gratification at his arrival and extend to him a very hearty welcome as a member of the Hospital staff.

The Committee approved of the purchase of an automobile for the use of the physicians in the Hospital, and Dr. Sloan was authorized to proceed with the purchase as soon as he deemed wise, the price to be not over Tls. 1,050.

Dr. Sloan was authorized to investigate the possibility of securing Dr. H. J. Howard for the eye work of the Hospital, and, if it should seem wise, to cable Dr. Speer to secure him as the representative of the Methodist Mission.

Meeting of Hospital Committee. May 8, 1917.

The Committee met in Dr. Williams' office at 3.30 p.m., on May 8, 1917.

Present:—Dr. Sloan, Dr. Bowen, Dr. Williams, and Mr. Sarvis.

The minutes of the previous meeting were read and approved.

Dr. Sloan reported on the possibility of securing the services of Miss Tomlinson, of Anking, as nurse, as recorded in the minutes of the meeting of March 10. He reported that after conference with Miss Tomlinson it seems doubtful whether she or Miss Ogburn could be secured for the University Hospital.

It was voted to authorize the purchase of instruments asked for by Dr. Hiltner to the amount of, approximately, G\$500, and to authorize him to secure other special apparatus through special gifts.

Dr. Sloan reported that a committee had waited upon him asking that the University take over the Nurses' Training School next fall or, at latest, next Chinese New Year. He also read a letter he had written Miss Warner with reference to the matter, together with Miss Warner's reply. Although Miss Warner expressed her willingness to undertake the work, beginning with the Chinese New Year, the Committee felt that, owing to lack of accommodation at Kuleo due to the necessity of the University continuing to occupy the Middle School property, to lack of staff, and to the impracticability of the University Hospital staff superintending the Nurses' Training School at a distance, we cannot consider taking over the school before June 1918 at the earliest.

Meeting of Hospital Committee. October 11, 1917.

Present, Dr. Sloan, President Bowen, and Mr. Sarvis.

Dr. A. C. Hutcheson was elected Assistant Superintendent of the Hospital, and it was decided to ask him to attend the meetings of the Hospital Committee.

It was decided to recommend to the Building and Property Committee to sell the small piece of land south of the Christian Girls' School and east of the isolation wards, to the Christian Mission, at \$3 per fang, plus cost of contiguous wall.

President Bowen was asked to write a letter to the Southern Methodist Board expressing the appreciation of the Committee and the University on their assuming the support of Miss Warner.

Dr. Sloan was instructed to secure estimates for the installation of running water in the operating pavilion.

The question of the care of the students was discussed, and it was decided to arrange for an infirmary in the University dormitories and to have cases go to the Hospital only under exceptional circumstances. Students are to be charged for medicines.

Meeting of Hospital Committee. November 28, 1917.

The Committee met at the Hospital on November 28, 1917.

Present; Dr. Sloan, Dr. Bowen, Dr. Williams, and Mr. Sarvis.

Dr. Williams led in prayer.

The building of a tuberculosis ward costing, approximately, \$1,000 (Mex.), according to plans submitted, was approved.

Mr. Small was authorized to investigate the condition of the boiler in the former Methodist Hospital and to report to Dr. Sloan.

Dr. Sloan was authorized to build a boiler room adjoining the present operating pavilion on the west, at a cost of approximately \$150 (Mex.).

In view of the termination of the internship of Doctors Chen, Kiang, and Chang, and in view of their very satisfactory service, it was decided to increase their salaries from \$40 to \$50 per month with the addition of the \$5 monthly allowance for house rent, beginning January 1, 1918.

It was decided to increase the salary of the head nurse, Mr. Ting, from \$20 to \$25 per month, from January 1, 1918.

In view of Dr. Hiltner's letter to the Hospital Committee under date of November 24, in which he tendered his resignation from the Hospital, and in view of his retirement from active work in the Hospital on the 25th, the Committee regretfully accepted his resignation, and the Secretary was instructed to communicate this action to Dr. Hiltner and to the Secretary of the Christian Mission.

V.

TREASURER'S REPORT

FOR 1917.

Treasurer's Report, 1917.

A. Administration.				Dr.	Cr.
Staff Salaries	\$7,241.92	
Sinking Fund, Dr. Bal. from 1916	99.29	
Office Expense	2,502.31	
Mission Accounts—transfers, debits...	35,304.59	
Exchange, Bal. 1916	32.67	
" 1917	8,810.39	
Magazine	503.28	
Servants	162.00	
Insurance	769.50	
Mission Appropriations, Bal. 1916		\$ 8,197.66
" " Credits		37,567.98
Special Gift		702.00
From Hospital Sinking Fund...		1,200.00
Sale of Office Supplies		228.35
Exchange and Interest...		732.35
Magazine Receipts		225.61
Student Fees—for servants		62.00
Balance		6,510.00
				\$55,425.95	\$55,425.95
B. Bills Receivable and Payable.					
Russell Carter, 1916 Bal.	\$42,716.36	
1917 Credits—Russell Carter		\$150,792.28
1917 Debits— " "	102,170.61	
C. M. Myers		5,842.25
Suspense—1916 Bal.		11,235.99
" 1917	28,419.53	16,331.23
Z. T. Ing	5,011.32	1,563.71
Mrs. F. E. Meigs		30.00
Java Students' Deposits	1,679.00	1,859.00
Fire Account—Incidentals	234.51	
Balance	7,423.13	
				\$187,654.46	\$187,654.46
Book Store.					
1916 Balance	\$1,758.48	
1917 Invoices	2,932.28	
1917 Sales		\$3,371.68
Balance		1,319.08
				\$4,690.76	\$4,690.76

C. College.

Senior Chinese Teacher	\$5,416.50	
Foreign Teachers	49.60	
Board	1,732.73	
Incidentals and Servants	634.55	
Light and Heat	631.28	
Equipment	1,404.75	
Physics and Chemistry	1,325.57	
Repairs	146.00	
Uniforms	187.00	
Credit from Central Scientific Co.		\$119.18
Sale of Light—Union Church		30.00
Sales—Equipment and Sundry		252.52
Sale of Chemistry Supplies		34.05
Special Gift for Teacher		702.00
Mission Appropriations		3,392.49
Student Fees Receipts		6,997.74
	<u>\$11,527.98</u>	<u>\$11,527.98</u>

Junior College.

Board	\$1,552.45	
Incidentals and Servants	420.72	
Teachers	995.88	
Chemistry and Laboratory	912.94	
Uniforms	326.00	
Athletics	126.00	
Light and Heat	191.65	
Dept. of Education—Teachers	1,748.91	
Student Fees Receipts		\$6,274.55
	<u>\$6,274.55</u>	<u>\$6,274.55</u>

Higher Primary.

Board	\$865.06	
Chinese Teachers	948.74	
Uniforms	175.00	
Athletics	80.50	
Light and Heat	114.54	
Servants and Incidentals	193.39	
Repairs	973.27	
Student Fees Receipts		\$3,350.50
	<u>\$3,350.50</u>	<u>\$3,350.50</u>

Lower Primary.

Athletics	\$7.00	
Light and Heat	27.45	
Board	128.26	
Servants and Incidentals	46.01	
Repairs	34.28	
Student Fees Receipts		\$243.00
	<u>\$243.00</u>	<u>\$243.00</u>

Agriculture and Forestry.

Teachers, Chinese	\$3,296.18	
Teachers, Foreign—1916 Bal.	2,455.66	
" " 1917	6,272.42	
Field Work	1,544.76	
Laboratory Expenses	59.00	
Servants	298.55	
Peking Trip for Flood Relief	336.81	
Incidentals—General Supplies—1916		
Balance	631.84	
Incidentals—General Supplies—1917	1,456.93	
Repairs	61.80	
Board	1,793.37	
Light and Heat	172.96	
Fees Refunded and Book Deposits	614.40	
Chemistry and Laboratory	285.20	
Uniforms	85.00	
Athletics	46.00	
Missionary Remittance		\$52.27
Fees Received		7,944.16
Sales—Garden Products and Supplies		1,009.85
Refund on Travel—J. L. Sample		11.58
Special Gifts		2,855.95
Forestry Fund Remittance		2,500.00
Balance		5,037.07
	<u>\$19,410.88</u>	<u>\$19,410.88</u>

High School.

Chinese Teachers	\$4,598.00	
Servants	170.00	
Repairs	380.98	
Incidentals	537.05	
Board	2,611.16	
Equipment	127.43	
Light and Heat	244.88	
Physics and Chemistry	194.01	
Mission Appropriations		\$1,214.5
Special Gift		1,019.40
Student Fees		6,580.44
Sales and Microscope Rental		49.10
	<u>\$8,863.51</u>	<u>\$8,863.51</u>

Middle School.

Teachers, Chinese	\$3,640.00	
" Foreign	2,148.29	
" " — 1916 Bal.		\$15.21
Board	3,274.38	
Repairs and Equipment	281.54	
Light and Heat	566.74	
Servants and Incidentals	803.86	
Athletics	153.00	
Uniforms	646.80	
Mission Appropriations		3,454.94
Students' Fees		7,983.19
Balance (Uniforms unpaid)		61.27
	<u>\$11,514.61</u>	<u>\$11,514.61</u>

Normal School.

Primary School Board—1916 Bal.		\$192.43
Travel	\$72.77	
Teachers	569.42	
Industrial Dept.—1916 Bal.		2.55
" Supplies and Wages	1,181.70	
Light and Heat	82.35	
Board	321.01	
Self-help	19.00	
Servants	220.17	
Incidentals	484.26	
Chinese Teachers	2,298.80	
Mission Remittances		2,014.71
Department Sales		891.27
Students' Fees		1,853.57
Balance		294.95
	<u>\$5,249.48</u>	<u>\$5,249.48</u>

Medical School and Hospital.

School Appropriations—1916 Bal.		\$65.20
Hospital Gate House	\$2,004.07	
Transfer to Mission Remittances	2,500.00	
" Sinking Fund for J. E. Williams' travel	1,200.00	
" T. D. Sloan for Hospital a/c	2,500.00	
Supplies	992.33	
Bricks for Dispensary	999.18	
Mission Remittances		4,624.98
Incidentals and Light	95.12	
Board	48.28	
Hospital Equipment	2,039.79	
Chinese Teachers	15.00	
Servants	6.00	
Laboratory Supplies	8.00	
Foreign Doctors	1,610.00	
China Medical Board, G. \$9,250		10,822.50
Balance	1,494.91	
	<u>\$15,512.68</u>	<u>\$15,512.68</u>

Language School.

Teachers	\$5,899.50	
Printing and Materials	148.60	
" " — 1916 Bal.		\$108.52
Incidentals and Repairs	438.49	
Servants	152.50	
Rent	2,000.00	
Refunded Fees	130.00	
Balance Fees 1916		1,484.72
Students' Fees 1917		8,243.68
Sale of Materials		40.91
Balance	1,108.74	
	<u>\$9,877.83</u>	<u>\$9,877.83</u>

Library.

Gift for Books on China		\$80.05
Equipment and Supplies	\$424.71	
Attendants	686.60	
Servants	42.00	
Lectures	15.00	
Students' Fees		517.04
Mission Remittances		571.22
	<u>\$1,168.31</u>	<u>\$1,168.31</u>

Athletics.

Balance 1916	\$345.91	
Expenditures	961.52	
Receipts		\$886.40
Balance		421.03
	<u>\$1,307.43</u>	<u>\$1,307.43</u>

Allen Fund.

Balance 1916		\$604.67
Receipts from Gould		42.90
Medical Supplies and Drugs	\$245.75	
Transferred to Permanent Equipment	401.82	
	<u>\$647.57</u>	<u>\$647.57</u>

Scholarships.

Balance 1916		\$626.75
Receipts and Expenditures	\$397.98	204.67
Balance	433.44	
	<u>\$831.42</u>	<u>\$831.42</u>

Regents Diplomas.

Balance 1916		\$35.26
Receipts		35.67
Balance	70.93	
	<u>\$70.93</u>	<u>\$70.93</u>

Student Relief.

Balance 1916	\$166.97	\$578.00
20 Students for Fees	411.03	
Balance	\$578.00	\$578.00

Sherwin Scholarship.

Balance 1916	\$738.03	
Remittance from New York Office	\$555.75	
Balance	182.28	
	\$738.03	\$738.03

Rents.

Balance 1916	\$2,028.64	
Expenditures	1,185.00	
Receipts for Rents		\$2,484.50
Mission Appropriations for Rents		1,164.54

Residence Repairs.

Balance 1916	642.59	
Expenditures	1,980.31	
Repair Material Sold		61.53
Material Transferred to Equipment		360.00
Mission Remittances		1,000.00
Balance	765.97	
	\$5,836.54	\$5,836.54

Land.

Balance 1916	\$6,549.59	
Expenditures	2,151.90	
Receipts—Sale of Land		\$460.00
—South. M. E. for Kuleo		614.25
—Language School for Tao Yuan		7,325.90
Balance	301.34	
	\$8,701.49	\$8,701.49

Turner Residence.

Balance 1916		\$9,500.00
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McCormick Dormitories.

Balance 1916		\$24,961.41
Expenditures	\$15,769.24	
Balance	9,192.17	
	\$24,961.41	\$24,961.41

Swasey Science Building.

Balance 1916	\$1,891.11	
Expenditures	5,134.89	
Sale of Supplies Purchased for Building		\$409.97
Balance		6,616.03
	\$7,026.00	\$7,026.00

Severance Memorial.

Balance 1916	\$4,115.20	
Expenditures	9,268.62	
Remittance from New York Office		\$11,700.00
Balance		1,683.82
	\$13,383.82	\$13,383.82

Building Equipment.

Balance 1916 and 1917 Expenditures	\$7,366.17	
Mission Remittances		\$1,500.00
Special Gift		585.00
Transfer of Allen Fund		401.82
Sale of Equipment		460.66
Kan Ho Yen Equipment—Gymnasium		
Shed and Stove	414.00	
Balance		4,832.69
	\$7,780.17	\$7,780.17

Day Chapel.

Balance 1916		\$7,045.40
Expenditures	\$1,157.00	
Balance	5,888.40	
	\$7,045.40	\$7,045.40

Language School Building.

Expenditures	\$14,155.59	
Land	7,000.00	
Stewart Fund Gift		\$7,770.00
Sale of Supplies		300.00
Special Gift		12,168.00
Balance		917.59
	\$21,155.59	\$21,155.59

Cash and Bank.

Bank, General	\$6,645.93	
Cash, " on hand close of business		
December 31, 1917	309.92	
Building, Bank a/c	357.06	
Cash a/c07	
Balance		\$7,312.98
	\$7,312.98	\$7,312.98

