

188 3314

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

Nanking  
Administrative  
Documents related to union  
plans  
1911

(1) That all of the cooperating Missions in each of the four college districts - Nanking, Soochow, Hangchow and Shanghai, cooperate and unite in the support of the college in that district.

(2) That these four colleges be affiliated with the University of Nanking.

(3) That all of the missions supporting these four colleges unite in the University of Nanking for university work.

(4) That the board of managers of the University of Nanking act as an advisory board of managers for the affiliated union colleges.

VOTED: To call a meeting at an early date of the committee on college and university union, the exact date to be fixed by the chairman and secretary of this committee.

VOTED: That the presidents or acting presidents of the four colleges concerned be invited to attend the first meeting of the committee as ex-officio members without votes.

W. F. Wilson, Chairman

J. T. Proctor, Secretary.

1911

SUGGESTIONS FOR THE ORGANIZATION OF A UNION UNIVERSITY WITH  
AFFILIATED SCHOOLS.

- I. Name: 1. The institution, ~~including the four or more constituent colleges and the university with all of its departments and professional schools,~~ to be called the University of . . . . . (giving name of city in which the University is located).
- II. Composition: The University to be composed of:
1. Colleges of Liberal Arts, ~~at least of junior college grade, with preparatory departments as thought necessary,~~ at Hanking, Soochow, Shanghai, Hangchow, and any other place or places as determined by the Board of Trustees. these colleges to be designated, e.g. The Soochow College of the University of . . . . .
  2. Professional ~~schools of medicine, teachers' normal training, Bible and theological training, School of Language Study for Missionaries, applied sciences, etc.~~ *departments + science schools* The location of these ~~schools~~ to be determined by the Board of Trustees, the presumption being in favor of location at University center.
  3. Graduate Schools.
  4. Such High Schools, with or without preparatory departments, as may be given, to and accepted by, the Board of Trustees, or as the Board of Trustees may decide to establish.
- III. Affiliated Schools.
1. High Schools, Colleges or Professional Schools may become affiliated with the University at the discretion of the Board of Managers, thus securing the mutual advantages usually sought in such relationships.
- IV. Board of Trustees.
1. The Board of Trustees of the University to be composed of persons appointed by the cooperating Mission Boards, each Mission Board appointing two representatives, and filling vacancies as they occur.
  2. The Board of Trustees to be incorporated in America in such a way that eventually, at the discretion of the cooperating Boards and of the Board of Trustees, it may be transferred to China and be composed of persons living in China, either missionaries, American residents in China, or Chinese, elected in any way that may be decided upon at the time of the transfer, and at such time or later, it may, at its discretion, take to itself the duties of the Board of Managers, thus dispensing with that body.
  3. The Board of Trustees to hold all property and endowment or other funds belonging to the University, to invest and control income bearing funds, to be responsible for raising funds for increase in plant and equipment, for endowment, for current expenses, to confer all degrees, elect a president on the nomination of the Board of Managers, and to perform all other duties either directly or through the Board of Managers, which are usually performed by Trustees of such institutions.

*Work under  
present  
charter  
for present*

## V. Plant and Financial Support.

1. The property or plant of the University to consist of the plant and equipment and all endowment or other funds of the colleges of the cooperating Mission Boards in Hanking, Soochow, Shanghai and Hangchow, and the property in lands, buildings or invested funds of other schools which may be made over to the Board of Trustees together with all property of every kind and funds of every kind which may in any way be made over to the University.
2. The Board of Trustees to maintain a permanent financial agency in America, the constituency to be appealed to being general including the cooperating Mission Boards and their whole denominational constituency and any general financial agency or Board raising or dispensing funds for educational work in the Orient; also the Board of Managers, at their discretion, to maintain a financial agency in China to raise funds from Chinese and other sources.
3. The financial agency in America to be conducted in close consultation with the cooperating Mission Boards, also, at the discretion of the Board of Trustees, in cooperation or union with any general education Board or other general financial agency which may later be organized or raising funds for educational work in the Orient.
4. Funds required from the cooperating Mission Boards to meet current expenses or other approved needs to be provided equally by the cooperating Mission Boards up to a maximum, including salaries of missionary teachers, of \$..... for each Board until such time as the Board of Trustees and the cooperating Mission Boards can mutually agree on another basis.

## VI. Cooperating Missions and cooperating Mission Boards.

1. The cooperating Missions to consist of the seven American Missions now represented on the educational commission, i.e. North and South Methodist, North and South Presbyterian, North and South Baptists and Disciples, together with any other Missions admitted by them (and the cooperating Mission Boards in America, or elsewhere, represented by the cooperating Missions.)
2. The cooperating Missions to be equally represented on the Board of Managers, until, by agreement, the constitution of that Board may be made more general; and the Board of Trustees to consist of two persons appointed by each of the cooperating Mission Boards.
3. Each cooperating Mission Board, within a period of . . . years after becoming such, to make over to the Board of Trustees in property or funds a minimum amount of \$..... *besides share of current Exp.*

## VII. Board of Managers.

1. The Board of Managers to be composed, for the present, of persons appointed by the cooperating Missions, each Mission appointing two representatives and filling vacancies as they occur, subject to ratification by the Board of Trustees.
2. The Board of Managers, with the approval of the cooperating Missions and the Board of Trustees, may, at any time, change the basis of its representation and be composed of 15 persons residing

in China, ~~either missionaries~~, other American citizens or Chinese, elected in the first place by the existing Board of Managers, all subsequent elections and filling of vacancies to be by the Board of Managers itself subject to the approval of two thirds of the cooperating Missions and the ratification of the Board of Trustees.

3. The Board of Managers to represent the Board of Trustees in the acquisition and control of all property or (invested) funds in China, to administer, directly or indirectly, the University in all its departments, and to act for the Board of Trustees in any other way as so directed, subject only to the final authority of the Board of Trustees in questions involving general policy and in the expenditure of undesignated funds.

4. Appointment of Professors.

#### VIII. The Executive Committee.

1. The Executive Committee to consist of . . . persons appointed by the Board of Managers to advise the president and other officers of the University, to represent the Board in all matters delegated to it, and in cases of emergency to have the power of immediate action in matters not affecting the policy of the institution.

2. Each local college or professional school of the University to have, at the discretion of the Board of Managers, a local executive committee appointed by the Board and representing it in the administration of the school in such matters as may be delegated to it.

#### IX. The University Council.

1. The University Council to consist of the president of the University, the presidents of the local colleges, and the deans of graduate schools and professional schools, its duty being to make recommendation to the Board of Managers and to the various departments of the University represented by it looking to the proper uniformity and coordination in all the academic work of the University.

#### X. Faculties.

1. The faculties of the local colleges and of the various graduate and professional schools to consist of the missionary instructors both Chinese and foreign so designated by the Board of Managers.

2. The faculty of each college or school to exercise all the functions usually exercised by faculties of such schools under regulations approved by the Board of Managers.

#### XI. Officers.

1. The officers of the University to consist of the President of the University, the vice president, the presidents of the local colleges, not located at the University center, the secretary, the registrar and the treasurer, all elected by the Board of Managers, the election of the president of the University and of the Treasurer being subject to the approval of the Board of Trustees.

2. The Board of Managers, the University council, the Executive Committee, and the various schools and faculties to have such officers as they may determine with the approval of the Board of Managers.
3. The president of the University to be ex-officio chairman of the Board of Managers, without vote, also ex-officio chairman of the Executive Committee, without vote; the presidents of the local colleges and the deans of the professional schools to be ex-officio chairmen of the local executive committees but without votes.
4. All the officers of the University, the heads of departments, etc. to perform the duties usually attached to such positions subject to regulations to be approved by the Board of Managers.
5. The presidents of the local colleges and the deans of professional schools to be invited to sit with the Board of Managers during the consideration of questions of special or unusual importance to their respective schools.

Note: This is not a constitution, but merely preliminary suggestions covering most of the points which will have to be covered by a constitution, submitted at this time for criticism and suggestion.

University for China  
25th. October, 1911.

PROPOSED CONSTITUTION  
of the  
CENTRAL-CHINA UNIVERSITY.

-:-

I. NAME and BASIS.

- A. The name of the University shall be the Central-China University.
- B. The general basis shall be that of a teaching and examining body working in co-operation with a number of self-governing residential colleges and hostels as hereinafter defined.
  - (a) The main function of the University as distinguished from the residential Colleges and Hostels shall be intellectual development. It shall allow complete liberty of religious and academic expression and not impose any religious tests or religious disqualifications upon its students.
  - (b) The care of students and the development of their character shall be provided for in self-governing Hostels and residential Colleges as hereinafter defined. While the Founders believe that a Christian atmosphere makes for the highest development of character they will welcome the foundation of both Christian and non-Christian Hostels on equal terms.

II. ORGANIZATION.

The University shall be established by the union and co-operation of a President and Faculty with a number of Hostels and Associated Colleges, and shall be controlled by the governing bodies and in the manner hereinafter indicated.

- 1. The President shall be the chief administrative officer of the University as hereinafter defined.
- 2. The Faculty shall consist of persons engaged in teaching or research as hereinafter stated.
- 3. A Hostel shall consist of a suitable home for students under the auspices of any organization irrespective of creed, which shall provide such care and discipline as the Board of Trustees shall approve.

4. An Associated College shall be an Institution which gives instruction approved by the President, which maintains at the University a Hostel acceptable to the Board of Trustees, or sends students to some Hostel there or habitually submits its students for examination by the University Faculty.

Every student of the University must reside in a College or Hostel, or house approved by the Board of Trustees. The University itself shall not establish any residential College or Hostel, but the Board of Trustees may make grants in aid or allot sites for the erection of Hostels.

Every Associated College or Hostel shall conform with the general moral and educational requirements laid down by the Board of Trustees, but subject to these shall be self-governing and have entire control over all the teaching that may be given within its walls, and especially shall have complete liberty in regard to any religious exercises within its own walls. No College or Hostel may be deprived of its privileges by the Trustees except after a majority vote of the Senate in favor of such deprivation, but in case of urgency, the Council shall have power to suspend any College Hostel, or house, pending a decision of the Board of Trustees.

### III. GOVERNING BODIES.

#### A. BOARD OF TRUSTEES.

There shall be a Board of Trustees whose function shall be

- (a) to hold, dispose of and generally control all properties of the University.
- (b) to admit Colleges or Hostels to the privileges of the University or to deprive them thereof after a majority vote of the Senate as in this constitution provided.
- (c) to appoint or remove the President.
- (d) to be the final court of appeal and the supreme controlling body of the University.
- (e) to amend this Constitution with the approval of two-thirds of the Trustees in response to a communication sent to each, but after the formation of the Senate no amendment shall be made without its approval.
- (f) to elect, if they see fit, a Chancellor for such period as they may from time to time determine, who shall, if possible, visit and address the University during his term of office.



(g) to appoint, if they see fit, in any country a Board of Governors, who shall possess such powers and perform such functions as the Board of Trustees may, from time to time, determine.

The Founders look forward to the day when the University may be transferred to and controlled by a strong body of Christian Chinese men of learning and high character. For the time being, however, it is advisable that the Trustees be elected from those several nations which are most actively interested in its foundation, and the Board of Trustees shall therefore consist of the following members:-

1. The members of the Council hereinafter referred to, consisting of the President, three British representatives, three United States representatives, and three members of Chinese nationality, all residing in China.
2. Five members resident in Great Britain.
3. Five members resident in America.
4. The Board shall also have power to co-opt additional members from any other source or sources which may provide sufficient support for the University to justify such co-option in the view of the majority of the Board, and shall have power to add to the Council such of the members so co-opted who are resident in China as will fairly represent the interests involved.

The first election shall be as follows:-

The Trustees resident in China shall be nominated by the China Committee and submitted to the British and American Committees for election, the Trustees resident in the Great Britain and the Trustees in America by the American Committee. Future vacancies shall be filled as follows:-

- (a) Trustees resident in China.  
These, the President excepted, shall be elected in the first instance as follows:-  
One representative of each of the three countries for two years, and one for three years, and one for four years. All subsequent elections shall be for a period of three years. Each retiring member shall be eligible for re-election. If a member die or retire before the expiration of the term for which he is elected the vacancy shall be filled only for the unexpired portion of his term.

(b) Trustees not resident in China.

These shall be filled on retirement or death on nomination by the Trustees in the section where the vacancies occur but on a majority vote of the whole Board.

The signature of the President and three members of the Board of Trustees, duly authorized in writing by a majority of the Board in response to a communication sent to each of its members, shall under seal of the University be a sufficient legal discharge in regard to the purchase or sale of landed property of the University. Trustees shall be free from personal financial responsibility.

B. THE COUNCIL.

The Council shall consist of the President and the nine members of the Board of Trustees resident in China.

It shall authorize the annual Budget and control the ordinary finance, but may not alienate land, buildings or other property of large value without the written approval of the majority of the Trustees. It will elect or retire members of the Faculty Board on the nomination or recommendation of the President.

It shall also act as the President's general Advisory Council in all matters relating to the University. In questions affecting the financial position of the President action may be taken by the Council. In case of his death or retirement it may appoint an Acting-President pending an appointment by the Board of Trustees, and it may even suspend the President from office for sufficiently grave reason pending the final decision of the Board of Trustees. It may also suspend Colleges or Hostels from the privileges of the University pending a decision of the Board of Trustees if the safety of the University be endangered.

C. THE UNIVERSITY SENATE.

This shall act as an advisory body (a) to the Faculty Board, (b) to the Council and (c) to the Board of Trustees, and shall consist of three sections:-

Section A. One representative from each College or Hostel if not less than TEN Students.

Section B. A number equal to the whole number of the above chosen by the Faculty to represent it in the Senate.

Section C. Representatives elected by the Alumni, in number equal to those in Sec.A.

These sections may act conjointly or independently.

The Senate or any Section of it may express disapproval of any legislative action of the Faculty Board. When legislation is thus disapproved it shall be the duty of the Faculty Board, as promptly as practicable, to reconsider its action. If on reconsideration the Faculty Board shall not reaffirm its previous action, such previous action shall be void. If it shall reaffirm such action it shall be valid.

The Senate or any Section of it may make recommendations to the Faculty Board, the Council, or the Board of Trustees respecting the interests of the University.

#### D. THE PRESIDENCY.

The President shall be a man of Christian principles and character, but no religious test shall be required either from him or from any member of the Faculty. The President shall be elected by the Board of Trustees. In case of vacancy it shall be appropriate for the Senate or any Section thereof to make recommendations relative to the choice of a President, but such recommendations shall not be prerequisite to the election by the Board. The President shall be the chief administrative officer of the University, shall be the presiding officer of the Faculty, and shall be ex-officio a member of the Council, the Senate and the Board of Trustees. It shall be the duty of the President to engage and dismiss members of the Faculty, and Staff, to exercise general direction over the work of the University, to make from time to time recommendations to the Council or Board of Trustees regarding any of the affairs of the University, and to present to the Council a tentative annual budget.

#### E. THE FACULTY BOARD.

THE Faculty Board shall consist of the President and of such persons skilled in teaching or in research as shall be elected by the Council on the nomination of the President.

The Faculty Board shall have the conduct and control of all matters directly concerning Studies, Examinations and Degrees.

Each Faculty shall give training and instruction in the several branches assigned to it by the President, conduct the research work in such branches, and control under the direction of the President the general arrangements relating to its own Schools or Departments.

Inasmuch as the University is founded to encourage the presentation of the highest intellectual, moral and spiritual ideals, the President shall give due weight to these considerations in his appointment of professors and teachers and in his conduct of the affairs of the University.

#### IV. PROVISIONAL CONTROL.

Until such time as the Board of Trustees has been finally elected and taken up office the three existing Executive Committees in Great Britain, America, and China, shall possess all the powers that are conferred by this Constitution upon the Board of Trustees, and during such provisional period shall have power to amend this Constitution on a majority vote in each of the three Executive Committees.