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COLLEGE FILES  
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Huachung  
Admin  
Yale-in-China Board of Trustees  
1929, 1940, 1941, 1945

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MINUTES OF THE TRUSTEES OF YALE IN CHINA  
Graduates Club -- New Haven, Connecticut -- February 21, 1929

The meeting was called to order by the Chairman at 7:15 P.M.  
Prayer was offered by Dr. Gage.

The following were present: A.P. Stokes, Chairman; and Messrs. Bliss, Campbell, Cory, Dayton, Fields, Gabriel, Gage, Lafourrette, Vreeland, Vignin, and Wilder; together with Mr. D. H. Leavens and the Executive Secretary.

The Chairman welcomed Mr. Leavens who responded briefly.

The minutes of the last regular meeting of October 30, 1928 were approved as circulated.

The Secretary's and Treasurer's Reports were read, approved, and ordered on file.

Mr. Hutchins' Report of January 10, 1929 was distributed, commented upon, and it was

VOTED 896 to request the Secretary to express to Mr. Hutchins the deep appreciation of the Trustees for this enlightening, comprehensive statement, and for the wisdom and tact which he has shown in discharging his duties as their representative at Changsha this year.

There being a sufficient bank balance, it was

VOTED 897 to authorize the Treasurer to reimburse the Library Fund in full for the balance of our loan, plus interest, thereby removing all indebtedness from our books.

It was then

VOTED 898 to request the Treasurer to prepare and circulate among the Trustees, with the assistance of Mr. Leavens, a statement of all the assets of the Society, trust funds, funds held for specific purposes, land and buildings at Changsha, etc.

A discussion of finances followed, after which it was

VOTED 899 to approve a total budget of \$42,000 Gold for the fiscal year 1929-30, exclusive of money which may be raised among Yale Women for the Nursing Work; budget details being left to the Executive Committee with power.

Regarding personnel for the coming year, it was

VOTED 900 to approve the request from the field for a short term man, to be appointed for not less than two years, and to authorize the Personnel Committee to bring in a recommendation at the next meeting.

VOTED 901 to request the Secretary to find out from Mr. Anthony if he would be willing to remain in Changsha until June 30, 1931, thereby extending his appointment from two to three years.

VOTED 902 to express to Mr. Hwang ~~in~~ great satisfaction at his decision to return to Changsha next year as Principal of the Union Middle School, and to request the Secretary to invite Mr. Hwang to all future Trustees meetings while he is in this country.

VOTED 903 to authorize the Executive Committee to secure the services of one or two nurses for the Nursing Staff of the Hospital next year if they can be financed outside the budget approved for 1929-30.

Mr. Stokes then reported on the Committee for Central China University after which it was

VOTED 904 to spread on the Minutes of the Society, as evidence of hearty approval, the following votes passed by the Committee Representing the Colleges Interested in Central China University, namely Boone University, Reformed Church in the United States, the London, and British Wesleyan Missionary Societies, and Yale-in-China, at its meeting in New York on January 25, 1929:

VOTED to express the hope that Central China University may be reopened next fall with the understanding that the present Board of Directors of Central China University be enlarged to include representatives from Yale-in-China and Huping College; and that the plan adopted in 1924, thus modified, be continued for two years while the question is studied further as to whether the ultimate form of organization should be that of a federated or union institution.

VOTED to recommend to the constituent Boards in this country the election of members of a provisional Board of Founders or Trustees with headquarters in New York City, whose duties shall be: (a) to cooperate with the Board of Directors in China in drafting a Constitution for the University for submission to the constituent Boards; (b) to confer with various groups and individuals with a view to advancing the interests of the University in such ways as may seem fit; (c) to make recommendations to the constituent Boards and to the Board of Directors in China on such matters as may seem to it advisable, with the understanding that no matters of permanent policy shall be determined except with the specific approval of the constituent Boards; (d) to hold, either in the name of one or more members of the said board, or as a corporate body, if incorporated on behalf of the University, all deeds of trust, endowments and other property of the university not otherwise provided for

VOTED to recommend to the Board of Directors that it proceed to the election of an Acting-President whose name may be submitted to the Board of Founders or Trustees for confirmation.

It was also

VOTED 905 that the Chairman, Mr. Latourette, and Mr. Bevis continue to represent the Trustees of Yale-in-China on the Committee Representing the Colleges Interested in Central China University, and also to represent the Trustees on the Board of Founders if and when organized.

Adjournment at 8:45 P. M., following which the Trustees were all invited to the house of Dr. Dayton, where some other guests were waiting, and where Mr. Leavens showed some interesting motion pictures taken by himself and Mrs. Leavens in China during the spring and summer of 1928.

Respectfully submitted,  
PAULER BEVIS, Exec. Secretary

New Haven, Conn., February 22, 1929



Copy of Resolution discussed but not formally voted at the meeting of the Yale-in-China Board of Trustees held at New Haven, Connecticut, June 16, 1940.

RESOLVED: That the Board of Trustees of Yale-in-China inform our Yale-in-China representatives on the Board of Founders of Hua Chung College, that because of our desire to give Dr. Wei, as President of the College, every support in China; and because of our belief that we should observe in full the regulations of the Chinese government; we would support them in advising the Board of Founders to make such arrangements as it may think best, to the end that a Board of Directors of the College may again function as soon as feasible.

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## MINUTES OF A MEETING OF THE BOARD OF TRUSTEES

Dwight Hall, Yale University, New Haven, Conn. - September 21, 1941

A regular meeting of the Board of Trustees of Yale-in-China was held in Dwight Hall, Yale University, New Haven, Connecticut, on Sunday, September 21, 1941 at 2:30 P. M.

PRESENT: Edwin C. Lobenstine, Presiding; Anson Phelps Stokes, Honorary Trustee; C. F. Bliss, E. F. Campbell, S. H. Clement, R. H. Cory, A. B. Dayton, W. C. DeVane, C. P. Fields, R. H. Gabriel, B. Gage, S. E. Grumman, E. H. Hume, K. S. Latourette, S. Lovett, H. R. Rudin, J. Q. Tilson Jr., A. C. Walworth Jr., L. A. Weigle; L. Arnold, Treasurer, and Miss Rachel Dowd, Recording Secretary; and by invitation Dr. and Mrs. Phillips F. Greene, Mr. and Mrs. Burton B. Rogers.

ABSENT: H. Fletcher, F. S. Hutchins, T. B. Johnson, O. S. Lyford, H. J. Mali, E. V. Meeks, A. W. Olsen, J. C. Parsons, E. S. Pinney, L. Tucker, H. H. Vreeland Jr., B. H. Ward; S. Thorne, Honorary Trustee; R. A. Smith, Executive Secretary.

The meeting was called to order at 2:30 P. M. by Dr. Lobenstine.

Prayer was offered by Mr. Fay Campbell.

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In behalf of the Board the Chairman welcomed Dr. and Mrs. Phillips F. Greene and Mr. and Mrs. Burton B. Rogers who have returned from China during the last few months.

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On opening the meeting Dr. Lobenstine referred briefly to the present political situation in the Far East and to the latest Japanese military drive south-westward from Hankow in an effort to redeem their failure in 1938 and 1939 to capture Changsha. There was a very real danger that they might take that city within the next few days.

He expressed concern lest in the negotiations between the Japanese government and our own there might be some danger of further appeasement of Japan on the part of our government in order to gain further time. Any such appeasement would, he feared, be at the expense of China. This was a matter in regard to which individual members of the Board might wish to write members of the government in Washington.

Brief reference was made to the increased support given this past year through the American Red Cross with funds largely made available through the Lend-Lease Bill. Total Red Cross contributions to China between August, 1937, and June, 1940, amounted to \$1,000,000. From July, 1940, to the present time, allocations have amounted to \$2,750,000. Total Lend-Lease allotments for China are reported to have reached the sum of \$485,000,000. Of this \$50,000,000 was earmarked for the stabilization of Chinese currency.

United China Relief announced recently that total receipts amounted to \$1,738,679, raised at a cost of \$237,000. The organization is continuing its appeal probably until December 31. What will happen after that date has not yet been decided. In view, however, of the keen interest which some prominent citizens of this country are taking in this relief project, it is to be hoped that the organization may continue in some form and be prepared from time to time to issue appeals for relief, the need for which is bound to continue not only through the duration of the war but during the years which will immediately follow it.

A Disbursements Committee of United China Relief under the chairmanship of Mr. E. C. Carter is studying the allocation of funds raised by United China Relief and is gaining important experience that should be helpful in the wise direction of the expenditure of relief funds raised in this country in the future.

The Chairman said that the Trustees were all aware that Mr. Smith and the three short-term teachers, Elliot, Hopkins, and Springer, sailed in July according to schedule and had arrived in Changsha in very good time, on September 2nd. Mr. Smith planned to visit all our units, and the three bachelors are now established at Yuanling, where they have joined the teaching staff of the Middle School.

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The Chairman reported that the minutes of the meeting of Yale-in-China held June 15, 1941 had been circulated. There being no corrections or additions, it was, therefore, on motion

APPROVAL  
OF  
MINUTES  
OF JUNE  
MEETING

VOTED that the minutes of the meeting of the Trustees of Yale-in-  
1656 China held June 15, 1941, be, and they are hereby, approved.

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Attention was called by the Chairman to the minutes of a meeting of the Executive Committee held on September 12, 1941, which were attached to the agenda. He made reference to various matters which had been discussed at that meeting, as follows:

ACTIONS OF  
EXECUTIVE  
COMMITTEE

- a. A request by A. S. Roraback Jr., Yale 1937, for approval from Yale-in-China of an approach to Yale Clubs in 25 cities on behalf of the United China Relief campaign. The Executive Committee had expressed its approval of the reply given by the Chairman to this request, namely, that the proposed plan of appealing to Yale Clubs would seriously interfere with Yale-in-China's solicitation of alumni throughout the country. Letters exchanged between the Chairman, Mr. B. A. Garside, executive director of United China Relief, and Mr. Roraback made clear their desire not to embarrass the Yale-in-China Association in any way.

UNITED  
CHINA  
RELIEF  
REQUEST

Mr. Cory expressed the hope that the Chairman would talk personally with Mr. Roraback who is a young Yale graduate interested in the China work.

- b. Present situation as it affects transmission of funds to China for work of the Association. The blocking of foreign exchange in Japan and China by the United States Government has created a problem in connection with the transferring of U. S. funds for use by our treasurer in China. The same difficulty exists for other mission boards and the New Haven office has been in communication with the Foreign Missions Conference office in New York regarding this matter. That office is seeking to secure a general license for the mission boards enabling them to transmit to China funds needed for this work.

QUESTION RE  
TRANS-  
MISSION OF  
FUNDS FROM  
U. S.

It was reported by Mr. Cory that Mr. O. S. Lyford, who is treasurer of the Hua Chung Board of Founders, has succeeded in arranging with the National City Bank of New York for the transfer of funds for Hua Chung College. He suggested that Mr. Lyford might be of assistance in connection with the transfer of the Yale-in-China funds to China. Discussion followed, after which

It was

VOTED that the present problem connected with the transmission of funds  
1657 from the Association for the use of our treasurer in China be left in the hands of the Chairman, Mr. Lyford, Mr. Arnold, Treasurer and Miss Dowd, Assistant Treasurer.

- c. The Executive Committee had recommended a grant of \$1,000 U.S. to the Yali Middle School for 1941-42 in response to an urgent request from Mr. C. C. Lao, principal of the School, through Dr. Dwight Rugh. Whereupon,

GRANT TO  
YALI MIDDLE  
SCHOOL

It was

VOTED that the Trustees make an appropriation of \$1,000 U.S. to  
1658 the Middle School for the year 1941-42, and that they hold open the door for further aid, if it is found that further funds are needed urgently before the end of the year.

- d. Appointments:

(1) Representatives on Hua Chung Board for 1941-42. The Chairman reported the action of the Executive Committee in confirming the appointment of Yale-in-China representatives for 1941-42 on the Hua Chung Board, as follows: William C. DeVane, Edward H. Hume, Oliver S. Lyford, with Harry R. Rudin as alternate.

1941-42  
REPRESENTA-  
TIVES ON  
HUA CHUNG  
BOARD

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(2) Special committee for study and revision of By-laws of Association. In accordance with a vote of the Trustees at the June 15th meeting, a special committee has been appointed by the Chairman to study the Association's By-laws during the present year and recommend such changes as may seem desirable. This special committee includes the following Trustees:  
S. E. Grumman, H. R. Rudin, J. Q. Tilson Jr.

SPECIAL  
COMMITTEE  
TO STUDY  
BY-LAWS

It was further

VOTED that the minutes of the meeting of September 12, 1941 of  
1659 the Executive Committee as submitted to the Board be, and  
they are hereby, approved.

APPROVAL OF  
EXECUTIVE  
COMMITTEE  
MINUTES OF  
SEPT. 12, 1941

Mr. Bliss, chairman of the Finance Committee, reported on the status of the invested funds of the Association at the close of the fiscal year 1940-41. Based on the bank inventory and on the audited report recently completed by Baker, Goodyear & Company, Accountants, a comparison of the value of the invested funds in the hands of the Trust Department of the First National Bank of New Haven over a period of two years showed:

REPORT OF  
FINANCE  
COMMITTEE

Book Value June 30, 1941	\$165,453.38	Market Value June 30, 1941	\$145,599.95
Book Value June 30, 1940	<u>163,194.30</u>	Market Value June 30, 1940	<u>142,694.66</u>
Gain . . . . .	\$ 2,259.08	Gain . . . . .	\$ 2,905.29

Mr. Bliss reported that this gain resulted from the sale of certain bonds, proceeds of which were used in the purchase of United States Defense Savings Bonds.

Dr. Stokes inquired as to whether the policy of the Finance Committee included purchasing a certain proportion of well-seasoned common stocks among its investments. He expressed the opinion that to do so was desirable under present investment conditions and suggested that the Association might follow in this matter the policy followed by the Treasurer of Yale University. In making this suggestion, he wished it clearly understood that it implied not the slightest criticism of the Finance Committee.

After free discussion, the matter was left in the hands of the Finance Committee, which will probably confer with someone in the Investment Committee of the University. It was, thereupon

VOTED that the report of the Finance Committee be approved and  
1660 placed on file.

The Treasurer, Mr. Arnold, called attention to the financial statements for the year 1940-41 which had been prepared for the meeting, based on the audit report recently completed. These statements were as follows:

REPORT OF  
TREASURER

FINANCIAL STATEMENT AS AT JUNE 30, 1941

<u>Schedule 1: Income and Expenses for the Year Ended --</u>	<u>June 30, 1941</u>
<u>Income</u>	
General Budget Subscriptions	\$ 25,511.89
Women's League Fund	2,015.00
Campus Chest Subscriptions (Yale Budget)	<u>4,000.00</u>
<u>Total Subscriptions</u>	\$ 31,526.89
Income from Endowment Funds	\$ 3,939.59
Income from Restricted and Trust Funds	83.99
Subscription from Hua Chung Board of Trustees	412.50
Gifts to be Transferred to China for Special Use	<u>690.00</u>
<u>Total Income</u>	\$ 36,652.97

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FINANCIAL STATEMENT AS AT JUNE 30, 1941 CONT.

Expenses

Home Administration Expense:

Salaries	\$ 4,267.50
Promotion and Publicity	1,234.63
General Office Expense	<u>1,466.04</u>

Total Home Administration Expense \$ 6,968.17

Field Expenses	\$ 25,250.75
Special Expense: Rockwood Care	2,165.57
Gifts for Special Use in China Expended	690.00
Income on Restricted Funds Expended (for stated uses)	83.99
Retirement Provision	<u>945.15</u>

Total Expenses \$ 36,103.63

1940-1941 Excess of Income over Expense \$ 549.34

Schedule 2: Balance Sheet as at June 30, 1941

ASSETS

Land, Buildings and Equipment in China, approximate cost \$500,000.00

Construction financed from New Haven 1931 to June 30, 1941 12,638.02

Total Land, Buildings and Equipment in China \$512,638.02

Securities held by The First National Bank & Trust Co., Trustee 165,453.38

Securities held by Yale-in-China Association, Inc. 6,898.33

Advances to Members of Field Staff 77.91

Refunds due Yale-in-China Association, Inc. 569.25

Advances on 1940-1941 Budget 2,813.68

Cash - On deposit at New Haven Savings Bank 2,020.05

Cash - At The First National Bank & Trust Company 4,837.85

Total Assets \$595,308.47

LIABILITIES AND CAPITAL ACCOUNT

Capital Account

Investment - Land, Buildings and Equipment in China \$512,638.02

Trust Funds

Held by First National Bank & Trust Company 165,453.38

Held by Yale-in-China Association, Inc. 6,898.33

Contingency Fund

(Established in September, 1940 to take care of portion of 1939-40 budget surplus). 2,020.05

1940-1941 Rotating Fund -

\$5,000.00

Add: 1939-40 excess of income over expense 196.87

1940-41 excess of income over expense 549.34 5,746.21

Reserve for 1940-41 Remittance Orders Not Received 2,340.68

Earmarked miscellaneous funds awaiting disbursement 211.80

\$695,308.47

It was noted that the budgetary statement for 1940-41 showed an excess of income over expenses in the amount of \$549.34, and that expenses for Charles Rockwood's medical care, amounting to \$2,165.57 had been cared for in the regular budget. The Treasurer pointed out that had it not been for this item the balance for the year ending June 30, 1941 would have been in excess of \$2,500. Discussion followed,

It was then

VOTED 1661 that the Treasurer be asked to write a letter of appreciation to the Executive Secretary, Mr. Smith, in recognition of the fact that the financial outcome of the year 1940-41 showed the budget to have been successfully balanced.

Dean Weigle, chairman of the Committee on Policy and Budget Formation, submitted the recommendation of that committee for grants for 1941-42 to the various missionary organizations with which we are affiliated. Whereupon, on motion,

It was

VOTED 1662 that the Yale-in-China Association pay the sum of \$120.00 to the Foreign Missions Conference of North America as its contribution for the year 1941-42.

1941-42  
GRANT TO  
FOREIGN  
MISSIONS  
CONFERENCE

VOTED 1663 that an appropriation of \$100.00 be made by the Yale-in-China Association for the fiscal year 1941-42 to the Christian Medical Council for Overseas Work.

1941-42  
GRANT TO  
CHRISTIAN  
MED. COUNCIL

VOTED 1664 that an appropriation of \$5.00 be made by the Yale-in-China Association for the fiscal year 1941-42 to the Committee on East Asia of the Foreign Missions Conference.

1941-42  
GRANT TO  
COMMITTEE  
EAST ASIA

In the absence of the Executive Secretary, Miss Dowd, the Recording Secretary, called attention to news from the field which had been summarized in a special bulletin prepared for the meeting. Items mentioned in this bulletin included the following:

REPORT OF  
RECORDING  
SECRETARY

RECENT WORD OF MR. SMITH AND BACHELORS - A cablegram received on September 13 from Changsha brought this word: "ALL ARRIVED CHANGSHA SEPTEMBER SECOND SMITH PROCEEDING YUANLING SEVENTEENTH BACHELORS AHEAD". Following his stay at Yuanling and inspection of the Yali Middle School, Mr. Smith's itinerary calls for a visit with Dr. Chang at the Medical School in Kweiyang and in October two weeks at Hua Chung College in Hsichow. Mr. Smith is planning to be back in the New Haven office by Christmas-time.

NEWS FROM  
THE FIELD

HSIANG YA ASSISTING IN MEDICAL RELIEF FOR YUNNAN BURMA RAILWAY - A recent letter from Dr. Chang reports that the Chinese Government has asked Hsiang Ya to render technical assistance in connection with medical relief work for the newly projected Yunnan Burma Railway.

DR. GREENE'S HOSPITAL REPORT FOR 1940-41 - A report prepared by Dr. Greene at the close of last year speaks of a considerable increase in the cost of medical treatment due to the difficulty of obtaining medical supplies, and the continued fall in the purchasing power of money locally. He reports that a total of 2,222 people were admitted to the hospital during the year as in-patients and 18,997 were seen in the out-patient department. The hospital at Changsha has developed a wide reputation for surgical work.

URGENT NEED FOR FINANCIAL ASSISTANCE TO THE MIDDLE SCHOOL - Through C. C. Lao, Principal of the Middle School and through Dr. Dwight Rugh, Representative of the Trustees, an urgent request has come for a special subsidy for the Middle School this year. This is necessitated by the great increase in the cost of living which creates great hardship for those who live on fixed salaries in Chinese currency.

0626

DR. AND MRS. PETTUS VISIT ALL YALE-IN-CHINA UNITS - Following a stay of several weeks at Kweiyang in May and June, where Dr. Pettus divided his time between the Hsiang Ya Medical College and the office of the International Red Cross Committee, the Pettuses took a vacation trip to west China. The trip was made by Red Cross truck, plane, Chinese junk, and launch and included besides Kweiyang visits to Chungking, Kunming, Hsichow (Hua Chung College), Chengtu and Yuanling (Yali Middle School).

COMMENCEMENT AT HUA CHUNG - A letter from President Wei reported concerning Commencement activities at Hsichow, which took place on July 2. The graduating class included fifteen students, five in Arts, four in Science, and six in Education. President Wei said that there were many demands for Hua Chung graduates all over the country and all the 1941 graduates had received appointments.

At the request of the Chairman, Dr. Greene added comments on field matters. He spoke enthusiastically of the work of Dr. and Mrs. Pettus, and said they were very keen in their understanding of various problems which come up. Dr. Greene referred to the splendid work done by Dr. H. C. Chang at Kweiyang. He said he doubted if there is anyone in the field of educational work in China whose judgment is more respected than is Dr. Chang's. He said further that the feeling that Yale-in-China is behind him is a great encouragement to Dr. Chang. The question was asked regarding the extent to which China can herself supply medical supplies. Dr. Greene replied that China now provides much more than formerly and that even instruments are being made there now. Drugs used in western medicine for the most part come from abroad. However, the Government is buying these in large quantity and putting them up in Hongkong for distribution in China. In this connection, Dr. Hume reported that an evidence of progress along these lines is that we are now sending a vaccine making plant to China, that we are sending men over to make blood plasma, and that cotton bandages are all being made in China.

DR. GREENE  
COMMENTS  
ON FIELD  
NEWS

At the conclusion of Dr. Greene's statement, Dr. Stokes rose and said how greatly he had been impressed by this report of the accomplishments of the graduates of Hsiang Ya Medical School both in Changsha and in providing medical leadership for the country at this critical time. He was thrilled by statements made showing the influence of Hsiang Ya Medical School upon Hunan Province as a whole. He urged that Dr. Greene's visit be made the occasion of giving wide publicity among Yale men to these achievements. In this he was heartily supported by Mr. Cory and others.

The Chairman called on Mr. Burton Rogers, who returned to this country in May with Mrs. Rogers, having completed a four-year term on the staff of the Middle School at Yuanling. Mr. Rogers expressed briefly his appreciation for the Trustees' action in increasing his salary at the time of his marriage a year ago in India. He said also that he and Mrs. Rogers are very grateful for the four months' bonus which is being paid to him following the completion of his term in June. This is of great assistance to him during these first months at home. He expressed his desire to be of every possible service to Yale-in-China now and in the future.

MESSAGE  
FROM  
MR. ROGERS

The Secretary called attention to the report on alumni contributions for the year ending June 30, 1941. A summary of these contributions arranged according to localities was included in the agenda. Attention was called to the fact that the totals from Denver, Providence and St. Louis are very small and it was suggested that a special effort be made to interest prospective contributors there during the coming year. It was also suggested that the Yale-in-China office consult the Alumni Board office of the University so as to get closer cooperation if possible with Yale Clubs in the various cities. A comparison of contributions for the last two years was as follows:

REPORT ON  
CONTRIBUTIONS

Year Ending June 30, 1940	\$25,891.00 received from 965 contributors
Year Ending June 30, 1941	\$25,511.00 received from 966 contributors

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Promotional plans for the period while Mr. Smith is in China were outlined briefly by the Secretary. The appeal letters will be sent as usual to the contributors who usually give during the fall and early winter. The first letters have already been sent, using a form prepared by Mr. Smith while he was en route to China and recently received at the New Haven office. Personal letters to the large contributors will be sent out by the Chairman in the absence of Mr. Smith.

PLANS FOR  
PROMOTION

A suggestion was made that new contributions might be secured by sending an appeal to seniors who have just graduated, who formerly contributed to Yale-in-China through the Yale Budget. It was also suggested that the Trustees should write to acquaintances in various cities in regard to having Mr. Smith appear before groups of alumni after his return from China in the late fall.

The Chairman asked Dean Weigle as chairman of the Committee on Policy and Budget Formation to report on the actions taken by that committee at its meeting held at the Graduates Club preceding this Trustees' meeting. The votes passed at this committee meeting were as follows:

REPORT OF  
COMMITTEE  
ON POLICY  
AND BUDGET  
FORMATION

- (1) Voted - that, in accordance with the power granted to the Committee on Policy and Budget Formation by Trustees' Vote #1640 of June 15, 1941, the amount of the grant for medical work be increased from \$2,400 to \$3,900 U.S. for the year 1941-42, it being understood that it remains within the power of this committee to grant \$300 U.S. additional if, after conferences with Mr. Smith, such an addition be deemed wise and practicable.

1941-42  
GRANT FOR  
MEDICAL WORK

- (2) Voted - to postpone further consideration of an additional appropriation to Hua Chung College as set forth in Trustees' Vote #1641 until the return of Mr. Smith.

- (3) Voted - to recommend to the Trustees that, in view of the increased cost of living in this country and in view of a letter dated September 6, 1941, from Dr. Phillips F. Greene, a special appropriation of \$685 U.S. payable in ten monthly instalments from September, 1941 through June, 1942 be made for the support of Dr. Phillips F. Greene and family.

SPECIAL  
APPROPRIA-  
TION FOR DR.  
GREENE

- (4) Voted - to request the Trustees to give this committee power to deal with an item referred to as "Field Plant Operation" in the amount of \$1,211 U.S. to which reference is made in a communication from Dwight Rugh, accompanying his budget for 1941-42.

ITEM FOR  
FIELD PLANT  
OPERATION  
FOR 1941-42

On motion made and seconded, it was

VOTED that above Vote #3 of the Policy and Budget Formation Committee  
1665 be approved in regard to a special appropriation of \$685 U.S. for Dr. Phillips F. Greene for the year 1941-42, to be paid in ten monthly instalments.

It was also

VOTED that above Vote #4 be approved, and that power be given to the  
1666 Policy and Budget Formation Committee to deal with the item amounting to \$1,211 U.S. referred to as "Field Plant Operation" in the 1941-42 budget submitted by Dwight Rugh.

The Chairman called on Dr. E. H. Hume to report for the committee appointed at the Trustees' meeting of April 27, 1941 to investigate the development of the Hsiang Ya Medical Center and its relationship to the Yale-in-China Association. Attention was called to the memorandum prepared by Dr. Greene regarding the organization of the Center which was attached to the agenda of this meeting. Dr. Hume spoke briefly and suggested that a full report on recent developments be given by Dr. Greene at this time. A summary of Dr. Greene's report was as follows:

REPORT ON  
HSIANG YA  
MEDICAL  
CENTER

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During the last four war years the medical work at Changsha has varied with the rapid change of conditions. At times the region has been crowded with refugees in addition to the regular population, at times practically every one has been evacuated. As this has gone on there has been a steady increase in the appreciation of Christianity due in part to the fact that Christians both Chinese and foreign have been outstanding in their willingness and ability to meet this series of war emergencies.

It has been a period in which medical work has become increasingly interdependent for in this way only has it been possible for hospitals to continue. The difficulties in securing personnel, medical supplies and financial support have drawn all the mission hospitals closer together. Without the contributions in drugs and subsidies from the various Red Cross, Church and Government sources the hospitals would have closed down. Changsha has been a center for distributing these. The Hsiang Ya Hospital staff have administered a special drug depot for this purpose.

The experience of this cooperation is a large factor in the present desire of the Hunan Mission Hospitals and certain other private hospitals to join with Hsiang Ya in forming the Hsiang Ya Medical Center, as outlined in the written report. Moreover, Dr. H. C. Chang, Dean of the (National) Hsiang Ya Medical College, not only has the full confidence of the whole Hsiang Ya Medical Group but of these other Hunan Hospitals and of the various departments of government. His excellent record during these very difficult times is a clear indication of his ability and devotion. His appointment as executive secretary of the Hsiang Ya Medical Center insures its proper integration with the Medical College. The hearty support of Yale-in-China for this Center will be a great encouragement to the Hunan Missions. This Center also has the approval of the Hunan Provincial Health Administration.

In conference Dr. Chang Wei, Health Administrator, pointed out that the Province was centering its attention on the development of rural health facilities and had embarked on an educational program especially designed for producing medical personnel for this work. During this period which is likely to last ten to twenty years the regular hospitals could make a very welcome and important contribution if they would lay special emphasis on training doctors and nurses, who after 2-3 years of active clinical postgraduate training would join the public health work.

Dr. Chang Wei and many others now holding important positions in the Health Administration are Hsiang Ya graduates. Probably in no place in China are the conditions so favorable for building an able medical profession as in Hunan. This new Center can be a strong factor in bringing this to pass. It will bring together the whole weight of Hsiang Ya's prestige as an honestly run and able medical institution. Its steady prestige, founded on twenty-eight years of solid work, will make it possible to integrate mission and private hospitals with these medical services, and with medical education. Through its supply of personnel to the Provincial Health Administration it will have a wholesome connection with the government program.

Special mention should be made of the other members of Yale-in-China in the field. Dr. and Mrs. Pettus have shown rare ability, good judgment and strength of character. We are unanimous in urging that an invitation be extended to them to extend their present two year appointment to a four year period. Miss Marjorie Tooker, the head of the nursing service has won a warm place in the hearts of all. In addition to her special training as a graduate nurse and her wealth of China experience through childhood and later as a teacher in Hunan, she has instilled loyalty to the highest ideals for our hospital and a willingness to accept responsibility in administration in an understanding spirit.

Great interest was expressed in the plans as outlined for the development of the Hsiang Ya Medical Center. Reading the memorandum prepared by Dr. Greene, Dr. Stokes referred to it as "an excellent document". He suggested further that the Trustees sympathetically refer this whole matter to the Committee on Policy and Budget Formation. It was the consensus of opinion that the Trustees express sympathy in the proposal for the Hsiang Ya Medical Center, and await with deep interest future developments. Further discussion followed, and it was

VOTED      that matters pertaining to the organization of the Hsiang Ya  
1667      Medical Center be referred to the Committee on Policy and  
            Budget Formation and to the Medical Committee of which Dr. E.  
            H. Hume is chairman, these two committees to refer it to the  
            Executive Committee with power, who if desired may refer it  
            further to the whole Board of Trustees.

0629



It was also

VOTED  
1668

1. That the Trustees of Yale-in-China have heard with great satisfaction the report of Doctor Phillips F. Greene regarding the development of the Hsiang Ya Medical Center. They are pleased to know that sixteen members of the former Hsiang Ya board are ready to serve on the new board, including Drs. F. C. Yen, P. F. Greene, H. C. Chang, Y. T. Hsiao, and T. M. Liu, as well as Mr. Beauson Tseng, all experienced in this field. They are particularly glad to note that the first new members of the board will be representatives of the Presbyterian and Evangelical Missions and of the British Methodist Mission, making it clear that the Center is to be a means of strengthening the bond between the Hsiang Ya medical work and the Christian forces of Hunan; and that, in addition, these Christian medical forces are to work in an integrated relationship with the Hunan provincial health program. They believe the selection of Dr. H. C. Chang as Executive Secretary gives assurance of continuing wisdom in this advancing enterprise which is based on the cooperative movement launched in 1914, and which had the distinction of being the pioneer institution in medical education in China to be conducted jointly by Chinese and Americans.
2. That the Trustees request Doctor Greene to act as their representative in conducting forthcoming negotiations with the missions and the other health agencies of Hunan. They request that frequent reports be sent to them from Hunan as to the progress of the movement as a whole and as to developments in each hospital center. They suggest that, at the American end, we get into fraternal touch with each of the home boards of the missions in Hunan that have indicated their desire to become a part of the Hsiang Ya Medical Center.

Following this discussion, a suggestion was made that Dr. Greene prepare an article regarding the medical work which may be submitted to the Publicity Bureau of the University and also to the editors of the Yale Alumni Magazine.

The Chairman expressed to Dr. Greene the appreciation of the Board of Trustees for all that he has done as a member of our staff in China, and particularly for his help in the development of this Hsiang Ya Medical Center.

Report was made that the appointment of Dr. Winston Pettus was for a two- EXTENSION  
year term only and would end in April, 1942. At the time of the appoint- OF TERM OF  
ment of Dr. Pettus, provision was made for its extension for two more DR. W. W.  
years, should this be desired. It seemed important at this time to PETTUS  
inquire of Dr. Pettus whether he would be willing to have his appoint-  
ment extended for two more years.

Dr. Latourette, Chairman of the Personnel Committee, reported that, while the matter had not been raised in his committee, Dr. Pettus' work had been of such an outstanding character that he would be glad personally to recommend that a cablegram be sent to Dr. Pettus, urging him to accept appointment for two years after the expiration of his present term. Whereupon, on motion,

It was

VOTED  
1669

that the Trustees invite Dr. William Winston Pettus to continue as a member of the Yale-in-China staff for a period of two years beyond the expiration of the present two-year term which will be completed in April, 1942, with the understanding that by so doing he would complete a full four-year term.

It was recommended that this action be reported to Dr. Pettus by cable.

0630



There was some discussion in regard to the date for the next meeting of the Trustees. Because of the varied and important matters that may need consideration, it was recommended that the next meeting be held not later than the first week in December. It was accordingly decided that the next meeting will be held in New Haven on Sunday, December 7, 1941.

DATE OF  
NEXT  
MEETING

Before bringing the meeting to a close, the Chairman referred again to the present diplomatic negotiations being carried on by our government with that of Japan. He asked the indulgence of the Board while he read a very carefully prepared letter by Mr. Harry Price to Mr. Cordell Hull. In this letter, Mr. Price dwelt upon the importance of ensuring that no commitments be made by our government that might in any degree prove detrimental to China's best interests. The Chairman expressed the hope that members of the Board would write to persons in the State Department and members of the Congress, expressing their own convictions in regard to issues at stake in the negotiations now being carried on between the two governments.

At the close of the meeting, Dr. Stokes said that as the Trustee of longest standing present he wished to express appreciation for our present Chairman who is so well acquainted with the problems of the Far East and so well prepared to deal with the present international questions which face us.

The meeting adjourned at 5:30 P. M.

RACHEL A. DOWD  
Recording Secretary

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Corrected

## MINUTES OF A MEETING OF THE BOARD OF TRUSTEES

Dwight Hall, Yale University, New Haven, Conn. - October 5, 1945

A regular meeting of the Board of Trustees of Yale-in-China was held in Dwight Hall, Yale University, New Haven, Connecticut, on Friday, October 5, 1945 at 4:00 p.m.

PRESENT: (15 Trustees) Henry Sloane Coffin, President, presiding; H. Barres, A. B. Dayton, W. C. DeVane, C. P. Fields, S. E. Grumman, E. H. Hume, G. A. Kennedy, K. S. Latourette, E. C. Lobenstine, O. S. Lyford, H. R. Rudin, L. Tucker, A. C. Walworth, Jr., L. A. Weigle; A. O. Rinden, Executive Secretary, L. Arnold, Treasurer and Miss Rachel Dowd, Recording Secretary.

ABSENT: (16 Trustees, including 3 honorary) E. F. Campbell, J. W. Clise, R. H. Cory, H. Fletcher, R. H. Gabriel, F. S. Hutchins, T. B. Johnson, S. Lovett, H. J. Mali, E. V. Meeks, A. W. Olsen, J. C. Parsons, E. S. Pinney, L. G. Tighe, J. Q. Tilson, Jr., C. F. Bliss, A. P. Stokes, S. Thorne, honorary Trustees.

Guests Present: President Francis C. M. Wei  
Miss Frances E. Schlosser

The meeting was called to order at 4:00 p.m. by the president, Dr. Coffin.

Prayer was offered by Dr. Lobenstine.

A special word of welcome was extended to President Wei of Hua Chung College, who recently arrived in the United States as Visiting Professor of World Christianity at Union Theological Seminary in New York, for the year 1945-46.

Dr. Coffin also extended greetings to Miss Frances Schlosser R. N., Yale-in-China appointee, who plans to leave for China as soon as transportation can be secured.

The chairman reported that the minutes of the meeting of the Board of Trustees held June 17, 1945 had been circulated. The Recording Secretary called attention to three errors in the copies of the minutes which had been circulated to members of the Board. The suggested corrections were as follows:

- p. 3 - REPORT OF FINANCE COMMITTEE - Under "Recapitulation," the total Book Value of the Funds should be \$166,894.61 instead of \$167,894.61.
- p. 4 - In the twenty-eighth line of the first paragraph, the line should read "which calls for the training of 44,600 doctors and 91,500 nurses" instead of "which calls for the training of 15,000 doctors and 6,000 nurses."
- p. 5 - The next to the last line in the second paragraph should read "it would be advisable at this time to review the conditions under which the Medical" instead of "it would be advisable at this time to revise the conditions under which the Medical."

On motion made and seconded, it was

VOTED that the corrections be made in the minutes of the meeting of June 17, 1945, 1931 as noted, and that with these corrections said minutes shall be approved.

The report of the Finance Committee which was submitted by the treasurer, Mr. Arnold, was as follows:

REPORT OF  
FINANCE  
COMMITTEE

During the fiscal year 1944-45 (as confirmed in the Audit Report for the year), the Finance Committee approved twenty-one transactions in the Endowment Fund and three in the Seabury Library Fund. As a result, a gain was realized through the sale of assets which amounted to \$3,678.93 in the Endowment Fund and a gain of \$1,119.00 in the Seabury Library Fund.

Income during fiscal year 1944-45:

Endowment Fund	\$5,918.46
Seabury Library Fund	219.09
Henry B. Wright Fund	350.00
Misc. sav. funds	356.45
	<u>\$6,844.00</u>

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On June 30, 1945, the current market value of the invested funds of the Association compared favorably with the book value, as follows:

REPORT OF  
FINANCE  
COMMITTEE  
(CONT.)

	Book Value	Market Value
Endowment Fund	\$140,951.70	\$161,720.72
Seabury Library Fund	26,969.61	29,620.50
Henry B. Wright Fund (Hoover Gift)	10,000.00	10,000.00
Misc. savings funds	19,604.43	19,604.43
	<u>\$197,525.74</u>	<u>\$220,945.65</u>

The over-all total (market value) on June 30, 1945, therefore which was confirmed by the audit report is \$220,945.65. This includes the Endowment Fund and Seabury Library Fund which are administered by the Trust Department of the First National Bank, the Henry B. Wright Fund (gift from Mr. John Hoover) which is administered by Yale University, and certain miscellaneous funds on deposit in savings banks administered by the Yale-in-China Association.

The over-all total as of current market prices would approximate \$236,925.00. The Diversification Ratio as of September 20, 1945 for the Endowment Fund and the Henry B. Wright Fund figures out as follows:

Henry B. Wright Fund	\$ 10,000.00
Bonds at Par	58,000.00
Preferred Stocks at Market	4,480.00
Guaranteed Stocks at Market	7,600.00
Real Estate	5,700.00
Mortgages	5,225.00
Savings Banks	2,432.03
Uninvested Cash	10,638.19
	<u>\$102,075.22</u>
TOTAL FIXED INCOME - -	-\$102,075.22 - - 59%
TOTAL EQUITIES - - -	70,763.62 - - 41%
	<u>\$172,838.84</u>

A motion was made and seconded, whereupon it was

VOTED that the report of the Finance Committee be approved and placed on file.  
1932

The Treasurer, Mr. Arnold, presented the financial report of the Association for the fiscal year ending June 30, 1945, based on the accounts audited by Baker, Goodyear & Company of New Haven. This report including a Balance Sheet and a Statement of Income and Expense, which was attached to the agenda follows herewith:

REPORT OF  
TREASURER

YALE-IN-CHINA ASSOCIATION, INC.  
BALANCE SHEET AS AT JUNE 30, 1945

1944-45  
FINANCIAL REPORT

ASSETS

<u>Land, Buildings and Equipment in China, Approximate cost</u>	\$512,638.02	
<u>Less Reserve for Loss by Enemy Action</u>	<u>110,401.21</u>	\$402,236.81
<u>Endowment Fund Investments</u>		
<u>Securities Held by First Nat'l Bank &amp; Trust Co., Fiscal Agent</u>		
Assets of Merged Funds	\$140,951.70	
Assets of Warren Seabury Lib. Fund	26,969.61	
<u>Total Securities Held by Bank as Fiscal Agent</u>	<u>\$167,921.31</u>	
<u>Assets Held by Yale-in-China Association</u>	<u>19,604.43</u>	
<u>Securities Held by Yale University</u>	<u>10,000.00</u>	
<u>Total Endowment Fund Investments</u>		197,525.74
<u>Refunds due, and Advances on 1945-46 Budget</u>		1,737.87
<u>Cash - On deposit in Savings Banks</u>		2,781.81
<u>Cash - Checking Acct. at First Nat'l Bank &amp; Trust Company</u>		<u>6,922.43</u>
<u>Total Assets</u>		<u>\$611,204.66</u>



BALANCE SHEET AS AT JUNE 30, 1945 (CONT.)

LIABILITIES, TRUST FUNDS AND CAPITAL ACCOUNT

Capital Account

Investment - Land, Buildings and Equipment in China	\$512,638.02
Less Reserve for Loss by Enemy Action	110,401.21
	\$402,236.81

Rotating Fund, Balance June 30, 1945 4,971.81

Total Capital Account \$407,208.62

Trust Funds Held by Fiscal Agent

Funds Merged	\$140,951.70
Warren Seabury Lib. Fund	26,969.61
	\$167,921.31
Misc. Funds Held by Yale-in-China Association	19,604.43
Hoover Fund Held by Yale University	10,000.00
Total Trust Funds	\$197,525.74

Liabilities

Subscriptions in advance toward 1945-46 Budget	25.00
Reserve for Operating and Allocated Funds Untransmitted	6,445.30

Liabilities \$ 6,470.30

Total Liabilities, Trust Fds. & Capital \$611,204.66

INCOME AND EXPENSE STATEMENT AS AT JUNE 30, 1945

FOR FISCAL YEAR 1944-1945

Income

Alumni Contributions (increase of \$12,000 over preceding year)	\$57,774.88
Women's League	3,443.00
Yale Undergraduates	2,200.00
Church of Christ in Yale University	1,000.00
Gifts to be disbursed in China for special use	2,913.70
Income on Endowment	6,268.46
Income on Merged Funds Held by 1st Nat'l Bank	5,910.46
Income on Hoover Fund held by Yale University	350.00

Interest on Savings Deposits 63.14

Total Income 1944-45 \$73,663.18

Expenses

Field Expenses	\$57,692.04
(Distributed as follows, in accordance with budget, and with available information received from China.)	
SALARIES OF AMERICAN STAFF	
AND GENERAL PLANT EXPENSES	\$14,854.04
GRANT TO MEDICAL WORK	12,000.00
SPEC. GRANT TO MED. COLLEGE	10,000.00
GRANT TO MIDDLE SCHOOL	10,000.00
HUA CHUNG COLLEGE	5,000.00
TRAVEL	5,838.00
	\$57,692.04

Retirement Provision 603.25

Disbursement of gifts for special use in China 2,913.70

Grants to cooperating boards 570.00

Expense of Home Office 18,641.77

Promotion and Publicity \$7,949.57

Salaries and General

Office Expense 10,692.20

Total Expense 1944-45 \$80,420.76

Excess of Expense (INCLUDING SPECIAL \$10,000 GRANT TO MED. COLLEGE) over Income

6,757.58

\$73,663.18

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Following the presentation of this report, it was

VOTED that the Treasurer's report for the fiscal year 1944-45 be accepted and  
1933 placed on file.

The question was introduced as to the advisability of establishing a Contingency Reserve Fund in place of what has been called the Rotating Fund, to provide a working capital by which the Association may be prepared to meet emergency requests for funds as reconstruction plans get under way in Changsha. This Contingency Reserve Fund would be provided by setting aside a portion of the unrestricted capital funds, and it would be accounted for as a part of the operating funds rather than the capital funds.

Some discussion followed, after which it was

VOTED that the Board approves of the establishment of a Contingency Reserve  
1934 Fund in place of what has been known as the Rotating Fund; further, that the amount of the Contingency Reserve Fund shall not exceed \$25,000, and that it shall be drawn upon as needed for working capital in the regular operating expenses of the Association, the same to be accounted for on the books which are audited annually; it is further understood that no withdrawal shall be made from this Fund for special expenses unless authorized by the Executive Committee of the Association.

VOTED that as of this date the Board authorizes the Treasurer to withdraw  
1935 from the unrestricted capital funds of the Association the amount of \$13,270.61 which together with the Rotating Fund balance as of June 30, 1945 will bring the present Contingency Reserve Fund to a total of \$18,242.42.

Mention was made of the fact that Miss Schlosser, appointee to the Nursing School staff, desires to take with her certain equipment in the way of journals, books, charts and slides. Included in the miscellaneous savings accounts handled by the Association is a "Special Nursing School Fund" which was started by Prof. F. W. Williams twenty-five years ago when he was chairman of the Board to provide money for nursing journals and books. As of June 30, 1945 this fund amounted to \$387.01. A motion was made and seconded, whereupon it was

WITHDRAWALS  
FROM SPEC.  
NURS. SCHOOL  
FUND AUTHORIZED

VOTED that the Board authorizes the Treasurer to withdraw from the Special  
1936 Nursing School Fund as may be needed to meet the cost of special equipment which may be purchased in connection with Miss Schlosser's going out to China to join the staff of the Hsiang-Ya Nursing School.

The Treasurer spoke of the effective work which has been done the past year by Kenneth Morland, one of the 'bachelors,' in managing the financial matters on the field. On motion made and seconded, it was

APPRECIATION  
OF KENNETH  
MORLAND'S  
SERVICES  
IN HANDLING  
MISSION'S  
FINANCES

VOTED that the Trustees hereby express their appreciation  
1937 for the excellent way in which Kenneth Morland has taken care of business matters on the field the past year in addition to his teaching duties, and further suggest that the Executive Secretary transmit this vote of appreciation to him.

A report on various matters was given by the Executive Secretary,  
Dr. Rinden.

REPORT OF  
EXECUTIVE  
SECRETARY

- a. Announcement of death of John F. B. Runnalls and of Mrs. Harlan P. Beach. The Secretary spoke of the sudden death of Major John Runnalls in Washington, D. C. the first week in September. He was a Yale graduate in the class of 1937 and served as a Yale Bachelor in Yuanling from 1937 to 1939. Following his return home he entered General Theological Seminary in New York and went from there into army service.

DEATH OF JOHN RUNNALLS  
& OF MRS. HARLAN BEACH

Mrs. Harlan P. Beach, the widow of Dr. Beach of the class of 1878 who was one of the founders of Yale-in-China and a Trustee for many years, died on September 12 at her home in Florida.

- b. Cablegrams. The Secretary reported that since the middle of August several important cablegrams have been received. The earlier ones reported that our leaders in China urge our going out for reconstruction funds in the near future; aerial photographs over Changsha show that the Hsiang-Ya Hospital is no more damaged than in January, 1942 and that the academic residences are still intact; the suggestion came from the field that Brank Fulton should return to assist with plans for the Building Fund Campaign. The most recent cabled message was sent by Fulton from Changsha and received in New Haven on September 21. This message reads as follows:

RECENT  
CABLEGRAMS

GREETINGS FROM CHANGSHA. PETTUS ARRIVED AIRPLANE FOURTH. SHENG TMLIU FULTON ARRIVED FOURTEENTH WALKING. YALI RESIDENCES INTACT ENOUGH NEEDING CONSIDERABLE REPAIRS AND REFURNISHINGS. HOSPITAL USABLE THOUGH REQUIRING EXTENSIVE REPAIRS OTHER BUILDINGS VIRTUALLY DESTROYED. EIGHT ACADEMIC RESIDENCES OCCUPIED TEMPORARILY BY AMERICAN ARMY OUR INVITATION. WALLS AROUND BOTH CAMPUSES BEING REPAIRED. PETTUS RETURNING CHUNGKING SOON TO CONSULT CHANG REGARDING MOVING CLINICAL CLASSES TO CHANGSHA. TUNGPIING DOCTORS ENROUTE CHANGSHA ALSO CCLOAO WITH YALI SENIOR CLASS. PLEASE CABLE INFORMATION MAXIMUM FUNDS AVAILABLE NOW AND NEAR FUTURE FOR RECONSTRUCTION.

(signed) BRANK FULTON

- c. Status of appointees Dwight Rugh and Frances Schlosser. The Secretary said that while we are glad to have Miss Schlosser with us, we are also sorry that she is not on her way to join the Hsiang-Ya staff in China, as she is anxious to do. Our office is in constant touch with Mr. Rowland Cross in the office of Committee on East Asia in New York regarding passports and transportation problems and we hope for some encouraging word soon. Regarding Dwight Rugh, the Secretary reported that he has now received his passport and military permit and is just waiting for passage on a boat sailing from the Pacific Coast. He is there at present with Mrs. Rugh and Betty Jean--they will remain with Mrs. Rugh's sister after Dwight leaves for China.
- d. Publicity Plans. The Annual Report covering the year 1944-45 is just off the press and copies are being sent to the entire Yale-in-China mailing list of approximately 4,500 names. Before the end of October it is hoped that "The Story of Yale-in-China" will be ready for mailing to the Yale-in-China list. This booklet has been prepared to give a historical sketch of our work to all interested friends, endeavoring to tell how and why Yali was started. As to the Bulletins, it is planned this year to issue two bulletins one in December and the other in the early spring, to the whole alumni list of about 51,000, and in addition a special "Building Fund Bulletin" in November to this entire list.
- e. Plans for Travel. Tentatively it is planned that promotional trips this year will be limited to nearby areas--New England and New York.
- f. Question of Bachelor Appointments for 1945-46. The question was raised whether we should appoint Yali bachelors this year. Some discussion followed and it was pointed out that they will be needed for the Middle School work when the two present bachelors, Ross Dixon and Kenneth Morland, return at the completion of the current year. A motion was made and seconded, after which it was
- VOTED 1938 that the Trustees authorize the appointment of two 'bachelors' (short-term appointees) who would go to China in the summer of 1946, to join the staff of the Middle School.

BACHELOR  
APPOINTMENTS



The minutes of the September 28th Executive Committee meeting were read by Miss Dowd, Recording Secretary. The minutes were as follows:

MINUTES OF  
SEPTEMBER 28th  
EXECUTIVE  
COMMITTEE

A meeting of the Yale-in-China Executive Committee was held in the Association office, 117 Wall Street, New Haven, Conn. on September 28, 1945, 4:00-6:00 p.m.

The following were present: William C. DeVane, Presiding; Herster Barres, Curtis P. Fields, S. Ellsworth Grumman, George A. Kennedy, Kenneth S. Latourette, Harry R. Rudin, Laurence G. Tighe, Arthur O. Rinden (Executive Secretary) and Rachel A. Dowd (Recording Secretary).

1. The first item on the docket was the consideration of our relationship with Hua Chung College.

After a full discussion, it was Resolved:--

That it is the conviction of this committee that careful consideration should be given to the statement of Dr. Chu Chia-hua, Minister of Education for China, that because prior to the war China's institutions of higher learning were concentrated in a few big cities such as Peking, Shanghai, Canton and Hankow, after the war they should be more evenly distributed over the country, the better to serve the needs of the people.

Further, it was believed that, if on leaving its present war-time location, Hua Chung College should move to Changsha--because of the congregation of Yali Union Middle School, Hsiang-Ya Medical College, Hsiang-Ya School of Nursing and Hsiang-Ya Hospital--mutual advantage would be gained by this closer cooperation.

It was also thought that such a move might be agreeable to the Chinese Ministry of Education inasmuch as there is now no other college of this type in Hunan Province.

It was then

Voted that the above resolution be sent to Mr. Earl Fowler, Secretary of the Hua Chung Board of Founders, together with a covering letter from the Yale-in-China Executive Secretary.

2. The next item was the question of securing funds for rebuilding at Changsha.

The matter of initiating the campaign for funds for rebuilding was discussed at some length. The Secretary reported that he had had a conference with Mr. John Crosby Brown, Yale 1915, of the Tamblin and Brown firm, in which they discussed particularly the amount which it seems reasonable to set as a goal. Mr. Brown felt that on the basis of our operating budget which totals \$75,000, we could quite conservatively aim toward a goal of four times our operating budget, or \$300,000. The Secretary said further that it is the consensus of opinion among other China College Boards particularly in New York that it is highly important to initiate a drive for funds immediately. Discussion followed, after which the following actions were taken:

Voted that the Committee believes we should launch a Building Fund Campaign in the near future, and that November 1 is suggested as the date for starting the drive.

Voted that this Committee suggests a goal of \$450,000 for the Fund and makes this as a recommendation to the Board of Trustees.

It was generally agreed that the choice of a chairman for the Building Fund Committee should be referred to the Trustees.

The meeting adjourned at 6:00 p.m.

In the discussion which followed the reading of the Executive Committee minutes, there were various expressions of opinion regarding our future relationship with Hua Chung College. Dean DeVane said that the resolution passed at the meeting of the Executive Committee was drawn up after much thought and that it expressed the consensus of opinion of the Committee.

RELATIONSHIP  
WITH HUA CHUNG  
COLLEGE

0637

The chairman asked President Wei to give his opinion regarding the suggestion contained in the resolution. He responded that his objective judgment was that if funds sufficient could be secured, Yale-in-China's college work might be moved to Changsha, but that the Wuhan center very much needs a Christian institution of higher learning, and that they should continue to maintain Hua Chung College there.

RELATIONSHIP  
WITH HUA CHUNG  
COLLEGE (CONT.)

Mr. Lyford said that the Associated Boards for China Colleges have made a study of the thirteen Christian Colleges from the point of view of post-war planning, and that the whole situation is being reviewed. The financial problem in helping the colleges to go back to their old locations is a very serious one. The first estimate was \$14,000,000 and was changed to \$25,000,000. There is a probability that the number of Christian Colleges may be reduced from thirteen to five or six. One of these might be in the Wuhan area.

Mr. Latourette said he felt that the problem facing the Yale-in-China Board is to gain support from our clientele, i.e., the Yale alumni body, for the work which we do, and that this is a point which needs serious consideration.

Dean DeVane reiterated this statement, and said further that Yale men are less inclined to show interest in an institution which does not bear the Yale name.

The chairman, Dr. Coffin, called attention to the fact that it would not be a new thing to have a college at Changsha, as there was formerly a "Yale-in-China College" there and we could likewise return there again.

Dr. Lobenstine called attention to the fact that the Burton Commission which went to China in 1922 to study the Christian institutions of higher grade recommended the establishment of a union institution at the Wuhan area.

Dean DeVane said he felt there is an anomaly in our situation. We are supporting a sound program in the medical work and in the Middle School, but have only small participation in the College. However, if the college work were taken out, it would mean a serious gap in our program--also the original purpose of Yale-in-China was to carry on higher education.

The secretary, Mr. Rinden, said that a considerable number of our interested supporters have indicated their lack of satisfaction with the present arrangement by which we are carrying on our college grade work. Although there has been no clear-cut formulation of the most desirable policy for us to follow, nevertheless it seems certain that a fundamental reconsideration of our college grade undertaking is called for.

The chairman, Dr. Coffin, commented that apparently President Wei had closed the door to the possibility of Hua Chung College work being moved to Changsha. However, Dr. Wei answered that he had not intended to speak so conclusively on the matter. He said that the College values the help of Yale-in-China, and that it has given the institution a position in the academic world.

In summing up the discussion, the chairman said that we face a very difficult problem because of the location and the name of our present college work. He added that this difficulty was foreseen by a number of interested Yale men at the time when the union of our Yale-in-China College with Hua Chung was originally being discussed. It is essential now that we take into consideration the feeling of the Yale constituency, from whom the main support of Yale-in-China is derived. It is a satisfaction to have had this open discussion, with President Wei present. It now seems desirable to await the return of the Trustees' Representative, Brank Fulton, from the field before taking any definite action in the matter.

A thorough discussion followed regarding the question of a Building Fund campaign, in the light of the vote passed by the Executive Committee, recommending that a goal of \$450,000 be set for the amount of the Fund.

BUILDING  
FUND  
CAMPAIGN

The Secretary explained that the Committee arrived at this figure after taking into consideration the original cost of the Changsha buildings which have been destroyed or badly damaged. A minimum budget to cover this would total \$300,000, and with present prices this would be far from adequate. It was also pointed out by the Secretary that it is extremely desirable to start the campaign in the very near future, because the need is so urgent and now there is general interest in the China work.

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As the whole problem of reconstruction was discussed, it was recognized that because our various pieces of work are now in such a great state of flux we should consider anew the objectives of our work in China and which of our present undertakings should be given priority.

It was the consensus of opinion that the campaign could be started at an early date, and that \$450,000 was the amount necessary for a beginning of reconstruction at Changsha. It was agreed that we should set this as a definite goal, without for the present allocating any portion of it to any specific unit of our work.

Following the discussion, it was

VOTED           that the Trustees give their approval to the recommendation of the  
1939           Executive Committee that we launch a Yale-in-China Building Fund  
              campaign in November, and that the goal for the campaign be \$450,000,  
              the Fund to be applied toward the restoration of the destroyed plant  
              at Changsha.

It was also

VOTED           that it be left with the chairman to appoint the Building Fund  
1940           Committee.

The Secretary said that it was a source of encouragement that the goal of \$450,000 is approved. However, this means that we must secure some very substantial gifts, and we shall need excellent talent in going out for them--otherwise it would be better to revise the estimate.

The question was raised as to what the policy of the Board should be for staff members home on furlough, when compensation is received for part-time positions. Brief discussion followed, after which it was

QUESTION OF  
FURLOUGH  
FINANCIAL  
ARRANGEMENTS

VOTED           that the Secretary be instructed to investigate the practice  
1941           of other boards in this matter, and present his findings at  
              the next meeting of the Trustees.

Another matter relating to staff financial arrangements was that of the outfit allowance. According to the "Rules Governing Appointments" Miss Schlosser as a new appointee would receive an outfit allowance of \$100.00. Dwight Rugh going back to China after re-appointment would receive \$50.00 as outfit allowance. It was recommended that these be increased for this year, because of higher prices. On motion made and seconded, therefore, it was

OUTFIT AND  
RE-OUTFIT  
ALLOWANCES

VOTED           that for this year the outfit allowance be increased from \$100.00  
1942           to \$200.00 as in the case of Miss Schlosser; and that Dwight Rugh  
              should receive \$100.00 as a re-outfit allowance instead of \$50.00.

The matter of our annual grants to various cooperating agencies was the next item on the agenda. A motion was made and seconded, and it was

GRANTS FOR  
1945-46 TO  
THE COOPERAT-  
ING AGENCIES

VOTED           that payments in the same amount as for 1944-45 be  
1943           made to certain cooperating agencies and boards, as follows:

Hua Chung Board of Founders (for admin. work in America)	\$325.00
Foreign Missions Conf. of North America	120.00
Christian Medical Council for Overseas Work	100.00
Committee on East Asia of FMC	25.00



The question arose for discussion of the desirability of having our Representative of the Board, Brank Fulton, return to America in the not far distant future. It was agreed that it would be a great help to have a firsthand report from him of the situation in China, both for the sake of our Building Fund campaign and in connection with post-war planning for the various units of our work.

PLAN FOR RETURN  
OF DR. FULTON  
FROM CHINA ✓

A motion was made and seconded, after which it was.

VOTED                    that a cablegram be sent to Dr. Fulton suggesting that he  
1944                    plan to return to this country at the earliest date con-  
                         sistent with his work in China: further requesting that  
                         he cable us when we may expect him here.

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It was

DATE OF NEXT  
MEETING

VOTED                    that the date of the winter meeting of the Board  
1945                    shall be left with the Secretary to arrange, for  
                         a date convenient to the greatest number.

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A motion was made and seconded, after which it was

VOTED                    that the meeting be adjourned: Time, 6:50 p.m.  
1946

RACHEL A. DOWD  
Recording Secretary

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